UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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		FORM 10-Q		
\boxtimes	QUARTERLY REPORT PURSUANT TO SECTION	ON 13 OR 15(d) OF THE SECURITIES EXCHANGE A	ACT OF 1934	
		For the quarterly period ended September 30, 2025 OR		
	TRANSITION REPORT PURSUANT TO SECTIO	ON 13 OR 15(d) OF THE SECURITIES EXCHANGE	ACT OF 1934	
		For the transition period from to Commission File Number 001-40694		
		Traeger, Inc.		
		(Exact name of registrant as specified in its charter)		
	Delaware		82-2739741	
	(State or other jurisdiction of incorporation or organization)		(I.R.S. Employer Identification No.)	
	533 South 400 West,			
	Salt Lake City, Utah	,	84101	
	(Address of principal executive offices	(8)	(Zip code)	
		(801) 701-7180		
		(Registrant's telephone number, including area code) N/A		
	(Former	name, former address and former fiscal year, if changed since las	report)	
		Securities registered pursuant to Section 12(b) of the Act:		
	Title of each class	<u>Trading Symbol(s)</u>	Name of each exchange on	
	Common stock, par value \$0.0001 per share	COOK	New York Stock E	Exchange
	shorter period that the registrant was required to file such report Indicate by check mark whether the registrant has submitted e	I reports required to be filed by Section 13 or 15(d) of the Securits), and (2) has been subject to such filing requirements for the pelectronically every Interactive Data File required to be submitted	ast 90 days. Yes ⊠ No □	
		registrant was required to submit such files). Yes ⊠ No □ elerated filer, an accelerated filer, a non-accelerated filer, a sma reporting company" and "emerging growth company" in Rule 121		ng growth company. See the
	e accelerated filer		Accelerated filer	
Non-	accelerated filer		Smaller reporting company	
			Emerging growth company	

stanc	If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting dards provided pursuant to Section 13(a) of the Exchange Act. □ Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes □ No ☒ As of October 31, 2025, there were 137,026,317 shares of the registrant's common stock, par value \$0.0001 per share, outstanding.
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CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). All statements other than statements of historical facts contained in this Quarterly Report on Form 10-Q may be forward-looking statements. In some cases, you can identify forward-looking statements by terms such as "may," "will," "should," "expects," "plans," "anticipates," "could," "intends," "targets," "projects," "contemplates," "believes," "estimates," "forecasts," "predicts," "potential" or "continue" or the negative of these terms or other similar expressions. Forward-looking statements contained in this Quarterly Report on Form 10-Q include, but are not limited to statements regarding our future results of operations and financial position, Project Gravity, general macroeconomic trends, industry and business trends, equity compensation, business strategy, plans, market growth and our objectives for future operations.

The forward-looking statements in this Quarterly Report on Form 10-Q are only predictions. We have based these forward-looking statements largely on our current expectations and projections about future events and financial trends that we believe may affect our business, financial condition and results of operations. Forward-looking statements involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements, including, but not limited to, our history of operating losses, our ability to manage our future growth effectively, our ability to expand into additional markets, our ability to maintain and strengthen our brand to generate and maintain ongoing demand for our products, our ability to cost-effectively attract new customers and retain our existing customers, our failure to maintain product quality and product performance at an acceptable cost, United States trade policies that restrict imports or increase import tariffs, including the impact of recently implemented and proposed tariffs, the impact of product liability and warranty claims and product recalls, the highly competitive market in which we operate, the use of social media and community ambassadors, issues in relation to environmental, social and governance matters, both in relation to our own operations and the operations of our supply chain partners, a decline in sales of our grills, our dependence on three major retailers, risks associated with our international operations, our reliance on a limited number of third-party manufacturers and problems with (or loss of) our suppliers or an inability to obtain raw materials, and the ability of our stockholders to influence corporate matters and the other important factors discussed in Part I, Item 1A. "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2024, filed with the Securities and Exchange Commission on March 7, 2025. The forward-looking statements in this Quarterly Report on Form 10-Q are based upon information available to us as of the date of this Quarterly Report on Form 10-Q, and while we believe such information forms a reasonable basis for such statements, such information may be limited or incomplete, and our statements should not be read to indicate that we have conducted an exhaustive inquiry into, or review of, all potentially available relevant information. These statements are inherently uncertain and investors are cautioned not to unduly rely upon these statements.

You should read this Quarterly Report on Form 10-Q and the documents that we reference in this Quarterly Report on Form 10-Q and have filed as exhibits to this Quarterly Report on Form 10-Q with the understanding that our actual future results, performance and achievements may be materially different from what we expect. We qualify all of our forward-looking statements by these cautionary statements. These forward-looking statements speak only as of the date of this Quarterly Report on Form 10-Q. Except as required by applicable law, we do not plan to publicly update or revise any forward-looking statements contained in this Quarterly Report on Form 10-Q, whether as a result of any new information, future events or otherwise.

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

TRAEGER, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share amounts)

(== ==================================		September 30, 2025		December 31, 2024
		(unaudited)		
ASSETS				
Current Assets				
Cash and cash equivalents	\$	5,866	\$	14,981
Accounts receivable, net		80,674		85,331
Inventories		114,627		107,367
Prepaid expenses and other current assets		14,759		35,444
Total current assets		215,926		243,123
Property, plant, and equipment, net		33,739		36,949
Operating lease right-of-use assets		40,560		44,370
Goodwill		_		74,725
Intangible assets, net		397,403		428,536
Other non-current assets		1,994		2,974
Total assets	\$	689,622	\$	830,677
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current Liabilities				
Accounts payable	\$	14,105	\$	27,701
Accrued expenses		54,648		82,143
Line of credit		_		5,000
Current portion of notes payable		250		250
Current portion of operating lease liabilities		3,409		3,790
Other current liabilities		604		3,357
Total current liabilities		73,016		122,241
Notes payable, net of current portion		399,304		398,445
Operating leases liabilities, net of current portion		24,307		26,646
Deferred tax liability		6,363		6,376
Other non-current liabilities		496		539
Total liabilities		503,486		554,247
Commitments and contingencies—See Note 11				
Stockholders' equity:				
Preferred stock, \$0.0001 par value; 25,000,000 shares authorized and no shares issued or outstanding as of September 30, 2025 and December 31, 2024		_		_
Common stock, \$0.0001 par value; 1,000,000,000 shares authorized				
Issued and outstanding shares - 136,912,932 and 130,648,819 as of September 30, 2025 and December 31, 2024, respectively		14		13
Additional paid-in capital		971,607		960,966
Accumulated deficit		(786,866)		(688,885)
Accumulated other comprehensive income		1,381		4,336
Total stockholders' equity		186,136		276,430
Total liabilities and stockholders' equity	\$		\$	830,677
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TRAEGER, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS (unaudited)

(in thousands, except share and per share amounts)

	Three Months Ended September 30,					Nine Months Ended September 30,					
		2025		2024	2025			2024			
Revenue	\$	125,396	\$	122,050	\$	414,162	\$	435,435			
Cost of revenue		76,850		70,362		249,157		248,856			
Gross profit		48,546		51,688		165,005		186,579			
Operating expenses:											
Sales and marketing		20,000		26,162		66,989		76,065			
General and administrative		22,164		24,135		73,215		86,764			
Amortization of intangible assets		8,813		8,819		26,447		26,456			
Goodwill impairment		74,725		_		74,725		_			
Restructuring and other costs		6,204		<u> </u>		9,672		_			
Total operating expense		131,906		59,116		251,048		189,285			
Loss from operations		(83,360)		(7,428)		(86,043)		(2,706)			
Other income (expense):											
Interest expense		(7,815)		(8,534)		(23,799)		(25,308)			
Other income (expense), net		1,049		(3,964)		9,563		993			
Total other expense		(6,766)		(12,498)		(14,236)		(24,315)			
Loss before provision (benefit) for income taxes		(90,126)		(19,926)		(100,279)		(27,021)			
Provision (benefit) for income taxes		(307)		(137)		(2,298)		29			
Net loss	\$	(89,819)	\$	(19,789)	\$	(97,981)	\$	(27,050)			
Net loss per share, basic and diluted	\$	(0.67)	\$	(0.15)	\$	(0.74)	\$	(0.21)			
Weighted average common shares outstanding, basic and diluted		134,214,292		128,291,933		132,290,564		126,886,385			
Other comprehensive income (loss):											
Foreign currency translation adjustments	\$	49	\$	25	\$	(102)	\$	111			
Amortization of dedesignated cash flow hedge		(909)		(1,456)		(2,853)		(5,506)			
Total other comprehensive loss		(860)		(1,431)		(2,955)		(5,395)			
Comprehensive loss	\$	(90,679)	\$	(21,220)	\$	(100,936)	\$	(32,445)			

TRAEGER, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (unaudited)

(in thousands, except share amounts)

Three Months Ended September 30, 2025 and 2024

	Commo	n St		A	dditional Paid-in		Accumulated		Accumulated Other Comprehensive		otal Stockholders'
	Shares		Amount		Capital		Deficit		Income		Equity
Balance at June 30, 2025	135,873,828	\$	14	\$	969,038	\$	(697,047)	\$	2,241	\$	274,246
Issuance of common stock under stock plan	1,604,141		_		_		_		_		_
Shares withheld related to net share settlement	(565,037)				(762)						(762)
	(303,037)		_		· /		_		_		(762)
Stock-based compensation	_		_		3,331		_		_		3,331
Net loss	_		_		_		(89,819)		_		(89,819)
Foreign currency translation adjustments	_		_		_		_		49		49
Amortization of dedesignated cash flow hedge	_		_		_		_		(909)		(909)
Balance at September 30, 2025	136,912,932	\$	14	\$	971,607	\$	(786,866)	\$	1,381	\$	186,136
						=		_		_	
Balance at June 30, 2024	129,110,864	\$	13	\$	952,435	\$	(662,138)	\$	6,976	\$	297,286
Issuance of common stock under stock plan	1,961,570		_		_		_		_		_
Shares withheld related to net share settlement	(644,942)		_		(2,141)		_		_		(2,141)
Stock-based compensation	_		_		5,901		_		_		5,901
Net loss	_		_		_		(19,789)		_		(19,789)
Foreign currency translation adjustments	_		_		_				25		25
Amortization of dedesignated cash flow hedge	_		_		_				(1,456)		(1,456)
Balance at September 30, 2024	130,427,492	\$	13	\$	956,195	\$	(681,927)	\$	5,545	\$	279,826
		_		_		_				_	

TRAEGER, INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (unaudited)

(in thousands, except share amounts)

Nine Months Ended September 30, 2025 and 2024

	Time Winters Ended September 50, 2025 and 2021										
	Commo	on Ste	ock Amount	A	dditional Paid-in Capital		Accumulated Deficit		Accumulated Other Comprehensive Income	To	otal Stockholders' Equity
Balance at December 31, 2024	130,648,819	\$	13	\$	960,966	\$	(688,885)	\$	4,336	\$	276,430
Issuance of common stock under stock plan	7,612,909		1				_				1
Shares withheld related to net share settlement	(1,348,796)		_		(1,835)		_		_		(1,835)
Stock-based compensation	_		_		12,476		_		_		12,476
Net loss	_		_		_		(97,981)		_		(97,981)
Foreign currency translation adjustments	_		_		_				(102)		(102)
Amortization of dedesignated cash flow hedge	_		_		_		_		(2,853)		(2,853)
Balance at September 30, 2025	136,912,932	\$	14	\$	971,607	\$	(786,866)	\$	1,381	\$	186,136
								=			
Balance at December 31, 2023	125,865,303	\$	13	\$	935,272	\$	(654,877)	\$	10,940	\$	291,348
Issuance of common stock under stock plan	5,207,131		_		_		_		_		_
Shares withheld related to net share settlement	(644,942)		_		(2,141)		_		_		(2,141)
Stock-based compensation	_		_		23,064		_		_		23,064
Net loss	_		_		_		(27,050)		_		(27,050)
Foreign currency translation adjustments	_		_		_		_		111		111
Amortization of dedesignated cash flow hedge	_		_		_		_		(5,506)		(5,506)
Balance at September 30, 2024	130,427,492	\$	13	\$	956,195	\$	(681,927)	\$	5,545	\$	279,826
				_		_		_			

TRAEGER, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) (in thousands)

Nine Months Ended September 30, 2025 CASH FLOWS FROM OPERATING ACTIVITIES Net loss \$ (97,981) \$ (27,050)Adjustments to reconcile net loss to net cash provided by operating activities: Depreciation of property, plant and equipment 9,363 10,139 Amortization of intangible assets 31,489 31,936 Amortization of deferred financing costs 1,474 1,500 Loss (gain) on disposal of property, plant, and equipment (84)414 Stock-based compensation expense 12,476 23,064 Unrealized loss on derivative contracts 3,550 7,526 Amortization of dedesignated cash flow hedge (2,853)(5,506)Change in contingent consideration (15,000)74,725 Goodwill impairment Other non-cash adjustments 1,214 1,425 Change in operating assets and liabilities: Accounts receivable 4,649 (10,851)Inventories (7,259)(8,883)15,591 Prepaid expenses and other current assets 2,596 Other non-current assets 95 86 Accounts payable and accrued expenses (41,440)5,020 Net cash provided by operating activities 5,009 16,416 CASH FLOWS FROM INVESTING ACTIVITIES (10,034)Purchase of property, plant, and equipment (5,614)Capitalization of patent costs (357)(312)Proceeds from sale of property, plant, and equipment 108 113 Net cash used in investing activities (5,863)(10,233)CASH FLOWS FROM FINANCING ACTIVITIES Proceeds from line of credit 47,000 47,000 Repayments on line of credit (52,000)(63,400)Repayments of long-term debt (188)(188)Payment of deferred financing costs (820)(119)Principal payments on finance lease obligations (418)(384)Taxes paid related to net share settlement of equity awards (1,835)(2,141)Net cash used in financing activities (8,261)(19,232)Net decrease in cash and cash equivalents (9,115)(13,049)14,981 29,921 Cash and cash equivalents at beginning of period CASH AND CASH EQUIVALENTS AT END OF PERIOD 5,866 16,872

TRAEGER, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited) (in thousands)

(Continued)		Nine Months Ended September 30,						
		2025		2024				
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:	-							
Cash paid during the period for interest	\$	25,324	\$	29,643				
Income taxes paid, net of refunds	\$	1,426	\$	1,575				
NON-CASH FINANCING AND INVESTING ACTIVITIES								
Equipment purchased under finance leases	\$	314	\$	206				
Property, plant, and equipment included in accounts payable and accrued expenses	\$	928	\$	51				

TRAEGER, INC. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1 – DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

Nature of Operations – Traeger, Inc. and its wholly owned Subsidiaries (collectively "Traeger" or the "Company") design, source, sell, and support wood pellet fueled barbecue grills sold to retailers, distributors, and direct to consumers. The Company produces and sells the pellets used to fire the grills and also sells Traeger-branded rubs, spices and sauces, as well as grill accessories (including P.A.L. Pop-And-Lock accessory rails, covers, barbecue tools, trays, liners, MEATER smart thermometers and merchandise). A significant portion of the Company's sales are generated from customers throughout the United States ("U.S."), and the Company continues to develop distribution in Canada and Europe. The Company's headquarters are in Salt Lake City, Utah.

Traeger, Inc. has no material assets and liabilities or standalone operations other than its ownership in its consolidated subsidiaries. TGPX Holdings II LLC is the only direct subsidiary of Traeger, Inc. TGPX Holdings II LLC is a holding company with no other operations, cash flows, material assets or liabilities other than the equity interest in TGP Holdings III LLC.

Basis of Presentation and Principles of Consolidation – The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP").

The consolidated balance sheet as of December 31, 2024 has been derived from the audited consolidated financial statements at that date but does not include all information and footnotes required by U.S. GAAP for complete financial statements. The unaudited condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements for the year ended December 31, 2024 included in the Company's Annual Report on Form 10-K, filed with the Securities and Exchange Commission ("SEC") on March 7, 2025 (the "Annual Report on Form 10-K").

In the opinion of management, the accompanying unaudited condensed consolidated financial statements contain all normal and recurring adjustments necessary to fairly present the consolidated financial position, results of operations and cash flows for the interim periods presented. Operating results for the three and nine months ended September 30, 2025 are not necessarily indicative of results that may be expected for any other interim period or for the year ended December 31, 2025.

The accompanying unaudited condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries. All intercompany balances and transactions have been eliminated in consolidation.

There have been no significant changes in the Company's significant accounting policies during the three and nine months ended September 30, 2025, as compared with those disclosed in the Company's <u>Annual Report on Form 10-K</u> for the year ended December 31, 2024 filed with the SEC on March 7, 2025.

Emerging Growth Company Status – The Company is an "emerging growth company" as defined in the Jumpstart Our Business Startups Act of 2012 ("JOBS Act"). Under the JOBS Act, emerging growth companies can delay adopting new or revised financial accounting standards until such time as those standards apply to private companies. The Company has elected to use the extended transition period for complying with the adoption of new or revised accounting standards and as a result of this election, its financial statements may not be comparable to companies that comply with public company effective dates. The Company will remain an emerging growth company until the earliest of (i) the end of the fiscal year in which the market value of its common stock that is held by non-affiliates is at least \$700 million as of the last business day of its most recently completed second fiscal quarter, (ii) the end of the fiscal year in which the Company has total annual gross revenues of \$1.24 billion or more during such fiscal year, (iii) the date on which the Company issues more than \$1.0 billion in non-convertible debt in a three-year period, or (iv) December 31, 2026.

2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

<u>Use of Estimates</u> – The preparation of these financial statements in accordance with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. The most significant estimates and the assumptions made by management that present the greatest amount of estimation uncertainty include customer credits and returns, obsolete inventory reserves, valuation and impairment of intangible assets including goodwill and reserves for warranty. Actual results could differ from these estimates.

<u>Concentrations</u> – Financial instruments that potentially subject the Company to concentrations of credit risk consist of cash in banks, trade accounts receivable, foreign currency contracts, and business activity with certain third-party contract manufacturers of the Company's products. Credit is extended to customers based on an evaluation of the customer's financial condition and collateral is not generally required in the Company's sales transactions. Three customers (each large U.S. retailers) that accounted for a significant portion of net sales are as follows:

	Three Months Ended	September 30,	Nine Months Ended September 30,				
	2025	2024	2025	2024			
Customer A	32 %	29 %	28 %	24 %			
Customer B	16 %	18 %	15 %	18 %			
Customer C	7 %	6 %	9 %	9 %			

Concentrations of credit risk exist to the extent credit terms are extended with four customers that account for a significant portion of the Company's trade accounts receivables. As of September 30, 2025, there were four customers A, B, C, and D that accounted for 47%, 17%, 4%, and 12% of the Company's trade accounts receivables as compared to 31%, 28%, 4%, and 13% as of December 31, 2024, respectively. A disruption to a business that would impact its ability to meet its financial obligations on the part of any one of these four customers could result in a material amount of exposure to the Company. No other single customer accounted for greater than 10% of trade accounts receivable as of September 30, 2025 or December 31, 2024. Additionally, no other single customer accounted for greater than 10% of the Company's net sales for the three and nine months ended September 30, 2025 and 2024, respectively.

The Company's international sales to dealers and distributors located in the European Union, the United Kingdom and Canada are denominated in Euros, British Pounds and Canadian Dollars, respectively.

The Company relies on a limited number of suppliers for its contract manufacturing of grills and accessories. A significant disruption in the operations of certain of these manufacturers, or in the transportation of parts and accessories would impact the production of the Company's products for a substantial period of time, which could have a material adverse effect on the Company's business, financial condition and results of operations.

Revenue Recognition and Sales Reserves and Allowances — The Company recognizes revenue at the amount to which it expects to be entitled when a contract exists with a customer that specifies the goods and services to be provided at an agreed upon sales price and when the performance obligation is satisfied. The performance obligation for most of the Company's sales transactions is considered complete when control transfers, which is determined when products are shipped or delivered to the customer depending on the terms of the contract. Sales are made on normal and customary short-term credit terms or upon delivery of point-of-sale transactions.

Shipping charges billed to customers are included in net sales and related shipping costs are included in cost of sales. The Company has elected to account for shipping and handling activities performed after control has been transferred to the customer as a fulfillment cost.

The Company enters into contractual arrangements with customers in the form of individual customer orders which specify the goods, quantity, pricing, and associated order terms. The Company does not have long-term contracts that are satisfied over time. Due to the nature of the contracts, no significant judgment exists in relation to the identification of the customer contract or satisfaction of the performance obligation. The Company expenses incremental costs of obtaining a contract due to the short-term nature of the contracts.

The Company has certain contractual programs and practices with customers that can give rise to elements of variable consideration such as customer cooperative advertising and volume incentive rebates. The Company estimates the variable consideration using the most likely amount method based on sales and contractual rates with each customer and records the estimated amount of credits for these programs as a reduction to net sales.

The Company has entered into contracts with some customers that allow for credits to be claimed for certain matters of operational compliance or for returns to the retail customer from end consumers. Credits that will be issued associated with these items are estimated using the expected value method and are based on actual historical experience and are recorded as a reduction of revenue at the time of recognition or when circumstances change resulting in a change in estimated returns. Revenue is recognized net of any taxes collected from customers, which are subsequently remitted to governmental authorities.

Goodwill – Goodwill represents the excess of consideration transferred over the fair value of tangible and identifiable intangible net assets acquired and the liabilities assumed in a business combination. Substantially all of the Company's goodwill was recognized in the purchase price allocation when the Company was acquired in 2017, with smaller incremental amounts recognized in subsequent business combinations. Goodwill is not amortized, but is tested for impairment at the reporting unit level annually or more frequently if events or changes in circumstances indicate that it is more likely than not that the fair value of the reporting unit is less than its carrying amount. In conducting the impairment test, the Company first reviews qualitative factors to determine whether it is more likely than not that the fair value of the reporting unit is less than its carrying amount. The Company currently operates as a single reporting unit under the guidance in Topic 350, Intangibles - Goodwill and Other.

When testing goodwill for impairment, the Company has the option of first performing a qualitative assessment to determine whether it is more likely than not that the fair value of the reporting unit is less than its carrying amount. If the Company elects to bypass the qualitative assessment, or if a qualitative assessment indicates it is more likely than not that carrying value exceeds its fair value, the Company performs a quantitative goodwill impairment test. Under the quantitative goodwill impairment test, if the reporting unit's carrying amount exceeds its fair value, the Company will record an impairment charge based on that difference.

As part of our annual goodwill impairment test, no impairment was recorded for the period ended December 31, 2024. However, during the three months ended September 30, 2025, the Company identified a potential indicator of impairment due to the sustained decrease of the Company's stock price which led to the conclusion that a triggering event had occurred and therefore the Company performed a quantitative test for the single reporting unit.

The fair value of the reporting unit was based upon a weighted analysis using both an income approach and a market-based approach. The income approach utilizes a discounted cash flow analysis, and the market-based approach utilizes comparable public company information, key valuation multiples, and considers a market control premium associated with cost synergies and other cash flow benefits that arise from obtaining control over a reporting unit, and guideline transactions, when applicable. The significant assumptions used in these approaches include revenue growth rates, profit margins, and discount rates under the income approach as well as valuation multiples derived from comparable public companies under the market approach.

Based on the interim impairment test of goodwill as of September 30, 2025, the Company determined that the carrying value of the reporting unit was in excess of its fair value after consideration of a control premium and recorded a non-cash impairment charge of \$74.7 million for the three and nine months ended September 30, 2025. For details associated with the Company's interim goodwill impairment, see Note 7 – *Goodwill*.

CARES Act – On March 27, 2020, the U.S. government enacted the Coronavirus Aid, Relief, and Economic Security Act (the "CARES Act") to provide certain relief as a result of the coronavirus pandemic ("COVID-19"). The CARES Act provides tax relief, along with other stimulus measures, including a provision for an Employee Retention Tax Credit ("ERTC"). As there is no authoritative guidance under U.S. GAAP on accounting for government assistance to for-profit business entities, the Company accounts for the ERTC by analogy to International Accounting Standard ("IAS") 20, Accounting for Government Grants and Disclosure of Government Assistance.

In 2023, the Company submitted claims to the Internal Revenue Service ("IRS") for the ERTC. In accordance with IAS 20, the Company will recognize the claimed amounts once it has obtained reasonable assurance of receipt, defined as the point at which the claims have been accepted by the IRS and the corresponding cash payments have been received. For the three and nine months ended September 30, 2025, the Company received \$1.0 million and \$6.0 million from the IRS in connection with these tax credits, of which \$0.2 million and \$1.3 million represented interest, respectively. These amounts were recorded within other income (expense), net in the accompanying condensed consolidated statements of operations and comprehensive loss. There were no such amounts recorded for the fiscal year ended 2024.

New Accounting Pronouncements Recently Adopted – In November 2023, FASB issued Accounting Standard Update ("ASU") 2023-07, Segment Reporting (Topic 280): Improvements to Reportable Segment Disclosures, requiring public entities to disclose information about their reportable segments' significant expenses and other segment items on an interim and annual basis. Public entities with a single reportable segment are required to apply the disclosure requirements in ASU 2023-07, as well as all existing segment disclosures and reconciliation requirements in Topic 280 on an interim and annual basis. Effective January 1, 2024, the Company adopted ASU 2023-07 using a retrospective transition method. For further information, refer to Note 17 – Segment Information.

New Accounting Pronouncements Issued but Not Yet Adopted – In December 2023, the FASB issued ASU 2023-09, Income Taxes (Topic 740): Improvements to Income Tax Disclosures, which requires public entities, on an annual basis, to

provide disclosure of specific categories in the rate reconciliation, as well as disclosure of income taxes paid disaggregated by jurisdiction. ASU 2023-09 is effective for fiscal years beginning after December 15, 2024, with early adoption permitted. The Company is currently evaluating the impact of adopting ASU 2023-09.

In November 2024, the FASB issued ASU 2024-03, Income Statement-Reporting Comprehensive Income-Expense Disaggregation Disclosures (Subtopic 220-40): Disaggregation of Income Statement Expenses, requiring public entities to disclose additional information about specific expense categories in the notes to the financial statements on an interim and annual basis. ASU 2024-03 is effective for fiscal years beginning after December 15, 2026, and for interim periods beginning after December 15, 2027, with early adoption permitted. The Company is currently evaluating the impact of adopting ASU 2024-03.

In September 2025, the FASB issued ASU 2025-06, Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40) which modifies the accounting guidance for costs incurred in connection with internal-use software. The amendments in this update are intended to improve the operability of the guidance by removing references to software development project stages, thereby making the guidance neutral to different software development methodologies. Under the revised standard, entities will apply a single model for capitalizing and expensing costs related to internal-use software, regardless of the development approach. ASU 2025-06 is effective for annual periods beginning after December 15, 2027, including interim periods within those fiscal years, with early adoption permitted. The Company is currently evaluating the impact of adopting ASU 2025-06.

3 - REVENUE

The following tables disaggregate revenue by product category, geography, and sales channel for the periods indicated (in thousands):

	Three Months En	ded Sej	ptember 30,	Nine Months Ended September 30,				
2025			2024	2025			2024	
\$	76,569	\$	74,931	\$	237,437	\$	246,721	
	25,296		22,531		91,941		88,621	
	23,531		24,588		84,784		100,093	
\$	125,396	\$	122,050	\$	414,162	\$	435,435	
	\$	\$ 76,569 25,296 23,531	\$ 76,569 \$ 25,296 23,531	2025 2024 \$ 76,569 \$ 74,931 25,296 22,531 23,531 24,588	2025 2024 \$ 76,569 \$ 74,931 25,296 22,531 23,531 24,588	2025 2024 2025 \$ 76,569 \$ 74,931 \$ 237,437 25,296 22,531 91,941 23,531 24,588 84,784	2025 2024 2025 \$ 76,569 \$ 74,931 \$ 237,437 \$ 25,296 25,296 22,531 91,941 23,531 24,588 84,784	

		Three Months En	ded Se	eptember 30,	Nine Months End	led September 30,		
Revenue by geography	2025			2024	 2025		2024	
North America	\$	115,127	\$	112,709	\$ 382,006	\$	389,914	
Rest of world		10,269		9,341	32,156		45,521	
Total revenue	\$	125,396	\$	122,050	\$ 414,162	\$	435,435	

	Three Months Ended September 30,			Nine Months Ended September 30,			
Revenue by sales channel	 2025		2024		2025		2024
Retail	\$ 107,007	\$	100,118	\$	358,244	\$	367,617
Direct to consumer	18,389		21,932		55,918		67,818
Total revenue	\$ 125,396	\$	122,050	\$	414,162	\$	435,435

4 - ACCOUNTS RECEIVABLES, NET

Accounts receivable consists of the following (in thousands):

	September 30, 2025	December 31 2024	,
Trade accounts receivable	\$ 96,643	\$ 10	04,138
Allowance for expected credit losses	(375)		(449)
Sales reserves, discounts and allowances	(15,594)	(1	8,358)
Total accounts receivable, net	\$ 80,674	\$ 8	35,331

5 – INVENTORIES

Inventories consisted of the following (in thousands):

	Septembe 2025		December 31, 2024
Raw materials	\$	3,978	\$ 4,975
Work in process		5,549	6,526
Finished goods		105,100	95,866
Inventories	\$	114,627	\$ 107,367

6-ACCRUED EXPENSES

Accrued expenses consisted of the following (in thousands):

	 September 30, 2025	December 31, 2024
Accrual for inventories in-transit	\$ 3,094	\$ 13,013
Warranty accrual	6,618	6,239
Accrued compensation and bonus	10,623	8,483
Accrual for legal matter	_	15,000
Other	34,313	39,408
Accrued expenses	\$ 54,648	\$ 82,143

The changes in the Company's warranty accrual, included in accrued expenses on the accompanying condensed consolidated balance sheets, were as follows for the fiscal periods indicated (in thousands):

	Three Months Ended September 30,			Nine Months Ended September 30,				
		2025		2024		2025		2024
Warranty accrual, beginning of period	\$	6,396	\$	6,756	\$	6,239	\$	7,240
Warranty claims		(1,473)		(1,373)		(3,558)		(3,695)
Warranty costs accrued		1,695		1,060		3,937		2,898
Warranty accrual, end of period	\$	6,618	\$	6,443	\$	6,618	\$	6,443

7 - GOODWILL

In connection with the preparation of the condensed consolidated financial statements for three and nine months ended September 30, 2025, the Company conducted additional testing of its goodwill and long-lived assets. As a result of this review, the Company concluded there were no events or changes in circumstances which indicated that the carrying value of the long-lived assets may not be recoverable. However, the Company did identify indicators of goodwill impairment for the single reporting unit and concluded that due to a sustained decrease of the Company's stock price, a triggering event had occurred and therefore the Company performed a quantitative impairment test.

In performing the quantitative assessment of goodwill, the Company estimated the reporting unit's fair value based upon a weighted analysis using both an income approach and a market-based approach. The income approach utilizes a discounted cash flow analysis, and the market-based approach utilizes comparable public company information, key valuation multiples, and considers a market control premium associated with cost synergies and other cash flow benefits that arise from obtaining control over a reporting unit, and guideline transactions, when applicable. The significant assumptions used in these approaches include revenue growth rates, profit margins, and discount rates under the income approach as well as valuation multiples derived from comparable public companies under the market approach.

As a result of the interim quantitative impairment assessment, the carrying value of the single reporting unit exceeded its fair value after consideration of a control premium, and the Company recorded \$74.7 million non-cash goodwill impairment for the three and nine months ended September 30, 2025.

8 – DERIVATIVES

Interest Rate Swap

On February 25, 2022, the Company entered into a floating-to-fixed interest rate swap agreement to hedge or otherwise protect against fluctuations on a portion of the Company's variable rate debt. The agreement provides for a notional amount of \$379.2 million, fixed rate of 2.08% and a maturity date of February 28, 2026. This agreement was designated as a cash flow hedge on the exposure of the variability of future cash flows subject to the variable monthly interest rates on \$379.2 million of the term loan portion under the First Lien Term Loan Facility (as defined below). The Company assessed hedge effectiveness at the time of entering into the agreement, utilizing a regression analysis, and determined the hedge was expected to be highly effective.

In January 2023, the Company changed the interest reset period from one month to three months on the term loan portion under the First Lien Term Loan Facility (as defined below). As a result, the Company dedesignated its hedging relationship. At the time of dedesignation the total amount recorded in accumulated other comprehensive income ("AOCI") was \$21.3 million and will be amortized into earnings as a reduction of interest expense over the term of the previously hedged interest payments. As of September 30, 2025, the Company had \$1.4 million remaining within AOCI to be amortized into earnings as a reduction of interest expense.

For periods where the net position is in an asset balance, the balance is recorded within prepaid expenses and other current assets and other non-current assets on the accompanying condensed balance sheets. The gross and net balances from the interest rate swap contract position were as follows (in thousands):

	S	eptember 30, 2025	 December 31, 2024
Gross Asset Fair Value	\$	2,981	\$ 9,223
Gross Liability Fair Value			
Net Asset Fair Value	\$	2,981	\$ 9,223

Foreign Currency Contracts

The Company is exposed to foreign currency exchange rate risk related to its purchases and international operations. The Company utilizes foreign currency contracts to manage foreign currency risk in purchasing inventory and capital equipment, and future settlement of foreign denominated assets and liabilities. The volume of the Company's foreign currency contract activity is limited by the amount of transaction exposure in each foreign currency and the Company's election as to whether to hedge the transactions. There are no derivative instruments entered into for speculative purposes.

The Company had outstanding foreign currency contracts as of September 30, 2025 and December 31, 2024. The Company did not elect hedge accounting for any of these contracts. The fair market value of the contracts in an asset position are offset by the fair market value of the contracts in a liability position to reach a net position. For periods where the net position is an asset balance, the balance is recorded within prepaid expenses and other current assets in the accompanying condensed consolidated balance sheets and for periods where the net position is a liability balance, the balance is recorded within other current liabilities in the accompanying condensed consolidated balance sheets. Changes in the net fair value of contracts are recorded within other income (expense), net in the accompanying condensed consolidated statements of operations and comprehensive loss.

The gross and net balances from foreign currency contract positions were as follows (in thousands):

	Septe	ember 30, 2025	Ι	December 31, 2024
Gross Asset Fair Value	\$	_	\$	_
Gross Liability Fair Value		178		2,871
Net Fair Value	\$	178	\$	2,871

Gains (losses) from foreign currency contracts were recorded in other income (expense), net within the accompanying condensed consolidated statements of operations and comprehensive loss as follows (in thousands):

	Three Months En	ded September 30,	Nine Months Ended September 30,			
	2025	2024	2025	2024		
Realized loss	\$ (247)	\$ (328)	\$ (2,367)	\$ (865)		
Unrealized gain	77	390	2,693	15		
Total gain (loss)	\$ (170)	\$ 62	\$ 326	\$ (850)		

9 - FAIR VALUE MEASUREMENTS

For financial assets and liabilities recorded at fair value on a recurring or non-recurring basis, fair value is the price the Company would receive to sell an asset, or pay to transfer a liability, in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. In the absence of such data, fair value is estimated using internal information consistent with what market participants would use in a hypothetical transaction. In determining fair value, observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect market assumptions. These two types of inputs create the following fair value hierarchy:

- Level 1: Quoted prices for identical instruments in active markets.
- Level 2: Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- Level 3: Significant inputs to the valuation model are unobservable.

The following table presents information about the fair value measurement of the Company's financial instruments (in thousands):

Financial Instruments Recorded at Fair Value on a Recurring Basis:	Fair Value Measurement Level	Se	As of eptember 30, 2025]	As of December 31, 2024
Assets:					
Derivative assets—interest rate swap contract (1)	2	\$	2,981	\$	9,223
Total assets		\$	2,981	\$	9,223
				-	
Liabilities:					
Derivative liabilities—foreign currency contracts (2)	2	\$	178	\$	2,871
Total liabilities		\$	178	\$	2,871

- (1) Included within prepaid expenses and other current assets in the accompanying condensed consolidated balance sheets.
- 2) Included within other current liabilities in the accompanying condensed consolidated balance sheets.

Transfers of assets and liabilities among Level 1, Level 2 and Level 3 are recorded as of the actual date of the events or change in circumstances that caused the transfer. As of September 30, 2025 and December 31, 2024, there were no transfers between levels of the fair value hierarchy of the Company's assets or liabilities measured at fair value.

The fair value of the Company's derivative assets through its foreign currency contracts is based upon observable market-based inputs that reflect the present values of the differences between estimated future foreign currency rates versus fixed future settlement prices per the contracts, and therefore, are classified within Level 2. The fair value of the Company's interest rate swap contract held with a financial institution is classified as a Level 2 financial instrument, which is valued using observable underlying interest rates and market-determined risk premiums at the reporting date.

Certain assets measured at fair value on a non-recurring basis are subject to fair value adjustments only in certain circumstances. These assets can include goodwill that is written down to fair value when it is impaired, which uses Level 3 inputs. Assets that are written down to fair value when impaired are not subsequently adjusted to fair value unless further impairment occurs. As of September 30, 2025, the Company determined that the carrying value of goodwill was in excess of its fair value after consideration of a control premium and recorded a non-cash impairment charge of \$74.7 million for the three and nine months ended September 30, 2025. For details associated with the Company's interim goodwill impairment, see Note 7 – *Goodwill*.

The following financial instruments are recorded at their carrying amount (in thousands):

	As of September 30, 2025				As of Decen	ber 3	per 31, 2024		
Financial Instruments Recorded at Carrying Amount:	Carrying Amount			Estimated Fair Value		Carrying Amount		Estimated Fair Value	
Liabilities:									
Debt—First Lien Term Loan Facility (1)	\$	403,388	\$	378,680	\$	403,575	\$	395,421	
Total liabilities	\$	403,388	\$	378,680	\$	403,575	\$	395,421	

⁽¹⁾ Included in current portion of notes payable and notes payable, net of current portion within the accompanying condensed consolidated balance sheets. Due to the unobservable nature of the inputs these financial instruments are considered to be Level 3 instruments in the fair value hierarchy.

As of September 30, 2025 and December 31, 2024, the carrying amounts of the borrowings under the Receivables Financing Agreement (as defined in Note 10 – *Debt and Financing Arrangements*) approximated their respective fair values, primarily due to the short-term nature of the related borrowings.

10 - DEBT AND FINANCING ARRANGEMENTS

Notes Payable

On June 29, 2021, the Company refinanced its existing credit facilities and entered into a new first lien credit agreement, as borrower, with Credit Suisse AG, Cayman Islands Branch, as administrative agent and collateral agent, and other lenders party thereto as joint lead arrangers and joint bookrunners (as amended from time to time, the "First Lien Credit Agreement"). The First Lien Credit Agreement originally provided for a \$560.0 million senior secured term loan facility (the "First Lien Term Loan Facility"), including a \$50.0 million delayed draw term loan, and a \$125.0 million revolving credit facility (the "Revolving Credit Facility" and, together with the First Lien Term Loan Facility, the "Credit Facilities"). The Company entered into an agency transfer agreement on April 30, 2024, pursuant to which Morgan Stanley Senior Funding, Inc. succeeded Credit Suisse AG, Cayman Islands Branch, as administrative agent and collateral agent for the Credit Facilities. The Company's obligations under the First Lien Credit Agreement are substantively unchanged.

On August 5, 2025, the Company entered into an amendment to our First Lien Credit Agreement (the "Amendment") to, among other things, extend the maturity date of a portion of the Revolving Credit Facility, reduce the size of the Revolving Credit Facility by 10% and modify other provisions of the Revolving Credit Facility, as described below.

The First Lien Term Loan Facility accrues interest at a rate per annum that incorporates both fixed and floating components. The fixed component ranges from 3.00% to 3.25% per annum based on the Company's Public Debt Rating (as defined in the First Lien Credit Agreement). The floating component was based on the Term SOFR (as defined in the First Lien Credit Agreement) for the relevant interest period. The First Lien Term Loan Facility requires periodic principal payments from December 2021 through June 2028, with any remaining unpaid principal and any accrued and unpaid interest due on the maturity date of June 29, 2028. As of September 30, 2025 and December 31, 2024, the total principal amount outstanding on the First Lien Term Loan Facility was \$403.4 million and \$403.6 million, respectively.

Loans under the Revolving Credit Facility accrue interest at a rate per annum that incorporates both fixed and floating components. The fixed component ranges from 2.75% to 3.25% per annum based on the Company's most recently determined First Lien Net Leverage Ratio (as defined in the First Lien Credit Agreement). The floating component was based on the Term SOFR for the relevant interest period. The Revolving Credit Facility also has a variable commitment fee, which is based on the Company's most recently determined First Lien Net Leverage Ratio and ranges from 0.25% to 0.50% per annum on undrawn amounts. Letters of credit may be issued under the Revolving Credit Facility in an amount not to exceed \$15.0 million which, when issued, lower the overall borrowing capacity of the facility.

The Amendment made several material modifications to the Revolving Credit Facility. The overall size of the Revolving Credit Facility has been reduced by 10% to \$112.5 million, and has been split into two tranches: a \$30.0 million tranche expiring on June 29, 2026 and a \$82.5 million tranche expiring on December 29, 2027 (the "Extended Revolving Facility"). No payment of outstanding principal amounts under either tranche is due prior to the respective expiration date of each tranche. As of September 30, 2025 and December 31, 2024, the Company had no outstanding loan amounts under the Revolving Credit Facility.

The First Lien Credit Agreement contains certain affirmative and negative covenants that limit the Company's ability to, among other things, incur additional indebtedness or liens (with certain exceptions), make certain investments, engage in fundamental changes or transactions including changes of control, transfer or dispose of certain assets, make restricted payments (including

dividends), engage in new lines of business, make certain prepayments and engage in certain affiliate transactions. Pursuant to the Amendment, the Company has agreed to certain additional negative covenant restrictions for the benefit of the lenders under the Extended Revolving Facility. All lenders under the Revolving Credit Facility are the beneficiaries of a First Lien Net Leverage Ratio (as defined in the First Lien Credit Agreement) test of 6.20 to 1.00, which is only applicable if the Company's utilization of the Revolving Credit Facility in excess of a threshold set forth in the First Lien Credit Agreement. The lenders under the Extended Revolving Facility are the beneficiaries of a 6.20 to 1.00 First Lien Net Leverage Ratio covenant with a lower trigger threshold for testing, as set forth in the Amendment, and a minimum liquidity covenant requiring the maintenance of liquidity of at least \$15.0 million, which is tested monthly. As of September 30, 2025, the Company was in compliance with the covenants under the Credit Facilities.

Accounts Receivable Credit Facility

On November 2, 2020, the Company entered into a receivables financing agreement (as amended, the "Receivables Financing Agreement"). Through the Receivables Financing Agreement, the Company participates in a trade receivables securitization program, administered on its behalf by MUFG Bank Ltd. ("MUFG"), using outstanding accounts receivable balances as collateral, which have been contributed by the Company to its wholly owned subsidiary and special purpose entity, Traeger SPE LLC (the "SPE"). While the Company provides operational services to the SPE, the receivables are owned by the SPE once contributed to it by the Company. The Company is the primary beneficiary and holds all equity interests of the SPE, thus the Company consolidates the SPE without any significant judgments.

The maximum borrowing capacity under the Receivables Financing Agreement is between \$30.0 million and \$75.0 million. The Receivables Financing Agreement allows for seasonal adjustments to the maximum borrowing capacity and further adjustments can be made up to two times annually at the discretion of the Company (with consent of the lenders under the Receivables Financing Agreement). The Company is required to pay fixed interest on outstanding cash advances of 2.5%, a floating interest based on the CP Rate or Adjusted Term SOFR (each as defined in the Receivables Financing Agreement), and an unused capacity charge that ranges from 0.25% to 0.5%. The Receivables Financing Agreement also includes a liquidity threshold of \$42.5 million and if the Company's liquidity falls below this threshold, it may result in an increase in the required level of reserves, which would result in a reduction of the borrowing base under the Receivables Financing Agreement during such a liquidity shortfall.

On August 6, 2024, the Company entered into Amendment No. 10 to the Receivables Financing Agreement in order to extend the expiration of the facility to August 6, 2027. As part of the amendment, the Company is required to pay an upfront fee for the facility, along with a fixed interest rate on outstanding cash advances of approximately 2.6% and a floating interest rate based on the CP Rate or Adjusted Term SOFR (each as defined in the Receivables Financing Agreement). The Company was in compliance with the covenants under the Receivables Financing Agreement as of September 30, 2025.

As of September 30, 2025 and December 31, 2024, the Company had no outstanding loan amount and had drawn down \$5.0 million, respectively, under this facility for general corporate and working capital purposes.

11 - COMMITMENTS AND CONTINGENCIES

Legal Matters

In the normal course of business, the Company is involved in legal proceedings and other potential loss contingencies, some of which are covered by insurance. In accordance with ASC Topic 450, Contingencies ("Topic 450"), the Company establishes accruals for contingencies when it is probable that a loss will be incurred and the amount, or range of amounts, can be reasonably estimated. If the reasonable estimate is a range, the Company will accrue the best estimate in that range. When no amount within the range is a better estimate than any other amount, the Company will accrue the minimum amount in the range. Legal proceedings and other contingencies for which no accrual has been established are disclosed to the extent required by Topic 450.

In August 2024, the Company received an offer of compromise to reach an out-of-court settlement for a product liability matter. A formal settlement agreement was finalized in February 2025 and the matter was paid in March 2025 through the Company's insurance policies in the amount of \$15.0 million.

12 – STOCK-BASED COMPENSATION

On July 28, 2021, the Traeger, Inc. 2021 Incentive Award Plan (the "2021 Plan") became effective. The 2021 Plan provides for the grant of stock options, including incentive stock options, and nonqualified stock options, restricted stock, dividend

equivalents, restricted stock units, stock appreciation rights, and other stock or cash awards to the Company's employees and consultants and directors of the Company and its subsidiaries.

The Company grants time-based restricted stock units ("RSUs") and restricted stock ("RSAs") to employees which generally vest over a three-year vesting period, with one-third of the RSUs or RSAs vesting on the first, second and third anniversaries of the grant date subject to continued employment or service with the Company and its affiliates. The Company also granted in 2024 performance-based restricted shares ("Performance Shares") and performance-based restricted stock units ("PSUs") which cliff vested based on the achievement of certain annual adjusted EBITDA goals over an annual performance period subject to continued employment. In 2025, the Company granted Performance Shares and PSUs which will cliff vest based on the achievement of certain relative total shareholder return goals at the end of a three-year performance period subject to continued employment or service.

For RSUs and RSAs, the compensation expense is recognized on a straight-line basis over the requisite service period. For the Performance Shares and PSUs, the compensation expense is recognized on an accelerated basis over the requisite service period. The compensation expense related to the Performance Shares and PSUs with a performance condition could increase or decrease depending on the estimated probability of achieving the applicable adjusted EBITDA goals over the requisite service period. The Company uses a Monte Carlo pricing model to estimate the fair value of its Performance Shares and PSUs with a market condition as of the grant date, using various simulations of future stock prices through a stochastic model to estimate the fair value over the remaining term of the performance period. In addition, when an award is forfeited prior to the vesting date, the Company will recognize an adjustment for the previously recognized expense in the period of the forfeiture, with the exception of awards with market conditions for which the requisite service period has been satisfied.

A summary of the RSU and RSA activity during the nine months ended September 30, 2025 was as follows:

	Number of Units and Shares	Weighted Average Gra Date Fair Value	ant
Outstanding at December 31, 2024	9,000,295	\$ 3	3.23
Modified (1)	(447,239)	3	3.67
Granted	6,350,937	1	1.54
Vested	(3,776,314)	3	3.31
Forfeited	(1,490,145)	2	2.57
Outstanding at September 30, 2025	9,637,534	\$ 2	2.18

(1) On March 6, 2025, as part of the Separation Agreement between the Company and Dominic Blosil, the Company's former Chief Financial Officer, the Board of Directors of the Company approved the modification of Mr. Blosil's then-outstanding and unvested RSUs, such that the RSUs will continue to vest pursuant to their terms, with any then-remaining unvested RSUs vesting in full on December 31, 2025, subject to Mr. Blosil continuing to provide advisory services to the Company. The impact of the modification has a negligible impact to the accompanying condensed consolidated statements of operations and comprehensive loss for all periods presented.

As of September 30, 2025, the Company had \$13.2 million of unrecognized stock-based compensation expense related to unvested RSUs and RSAs that is expected to be recognized over a weighted-average period of 1.86 years.

A summary of the Performance Share and PSU activity during the nine months ended September 30, 2025 was as follows:

	Number of Units and Shares	Weighted Average Grant Date Fair Value
Outstanding at December 31, 2024	3,152,807	\$ 2.21
Modified (1)	(492,908)	2.17
Granted	5,465,174	1.07
Vested	(3,068,721)	2.21
Forfeited or cancelled	(441,754)	0.98
Outstanding at September 30, 2025	4,614,598	\$ 0.98

(1) In March 2025 the Board of Directors of the Company, acting upon the unanimous recommendation of its compensation committee, approved a modification to the then outstanding Performance Shares and PSUs to provide for certain adjustments to the applicable adjusted EBITDA goals. As a result of the modification, the Company recorded no incremental expense during the three months ended September 30, 2025 and \$1.1 million of incremental expense during the nine months ended September 30, 2025.

As of September 30, 2025, the Company had \$3.5 million of unrecognized stock-based compensation expense related to unvested Performance Shares and PSUs that are expected to be recognized over a weighted-average period of 2.56 years.

The Company's stock-based compensation was classified as follows in the accompanying condensed consolidated statements of operations and comprehensive loss (in thousands):

		Three Months En	ded Se	September 30,		Nine Months End	ded September 30,		
	2025			2024		2025		2024	
Cost of revenue	\$	13	\$	17	\$	39	\$	60	
Sales and marketing		541		785		1,457		2,330	
General and administrative		2,777		5,099		10,980		20,674	
Total stock-based compensation	\$ 3,331 \$		\$	\$ 5,901		\$ 12,476		23,064	

For the three months ended September 30, 2025 and 2024, the Company paid \$0.8 million and \$2.1 million in connection with the net settlement of income tax obligations related to employee equity awards that vested during the period. During the nine months ended September 30, 2025 and 2024, the Company paid \$1.8 million and \$2.1 million for the net settlement of income tax obligations related to employee equity awards that vested during the respective period.

13 - INCOME TAXES

For the three months ended September 30, 2025 and 2024, the Company recorded an income tax benefit of \$0.3 million and \$0.1 million, respectively. For the nine months ended September 30, 2025 and 2024, the Company recorded an income tax benefit and provision of \$2.3 million and \$29,000, respectively.

The Company regularly evaluates the realizability of its deferred tax assets and establishes a valuation allowance if it is more likely than not that some or all the deferred tax assets will not be realized. In making such a determination, the Company considers all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, loss carryback and tax planning strategies. Generally, more weight is given to objectively verifiable evidence, such as the cumulative loss in recent years, as a significant piece of negative evidence to overcome. As of September 30, 2025, the Company's U.S. operations have resulted in losses, and as such, the Company maintains a valuation allowance against substantially all its U.S. deferred tax assets.

On July 4, 2025, the U.S. government enacted The One Big Beautiful Bill Act which includes, among other provisions, changes to the U.S. corporate income tax system including the allowance of immediate expensing of qualifying research and development expenses and permanent extensions of certain provisions within the Tax Cuts and Jobs Act. Based on the Company's current analysis of the provisions, the Company does not expect these tax law changes to have a material impact on the Company's consolidated financial statements; however, the Company will continue to evaluate their impact as further information becomes available.

14 - RELATED PARTY TRANSACTIONS

The Company outsources a portion of its customer service and support through a third party who is an affiliate of the Company through common ownership. For the three months ended September 30, 2025 and 2024, the Company recorded expenses associated with such services of \$0.8 million and \$1.5 million, respectively. For the nine months ended September 30, 2025 and 2024, the Company recorded expenses associated with such services of \$2.9 million and \$4.0 million, respectively. Amounts payable to the third party as of September 30, 2025 and December 31, 2024 was \$0.5 million and \$0.8 million, respectively.

15 – NET LOSS PER SHARE

The Company computes basic earnings (loss) per share ("EPS") attributable to common stockholders by dividing net loss attributable to common stockholders by the weighted-average number of shares of common stock outstanding during the period. Diluted EPS is calculated by adjusting weighted average shares outstanding for the dilutive effect of potential common shares, determined using the treasury-stock method. For purposes of the diluted EPS calculation, restricted stock units and performance shares are considered to be potential common shares.

The following table sets forth the computation of the Company's basic and diluted EPS attributable to common stockholders for the fiscal periods indicated (in thousands, except share and per share amounts):

		Three Months En	ded S	eptember 30,	Nine Months Ended September 30,						
	Three Months End 2025 \$ (89,819) 134,214,292			2024	2025		2024				
Net loss	\$	(89,819)	\$	(19,789)	\$ (97,981)	\$	(27,050)				
Weighted-average common shares outstanding—basic		134,214,292		128,291,933	132,290,564		126,886,385				
Effect of dilutive securities:											
Restricted stock units, restricted stock awards, performance stock units and performance shares		_		_	_		_				
Weighted-average common shares outstanding—diluted		134,214,292		128,291,933	132,290,564		126,886,385				
Loss per share											
Basic and diluted	\$	(0.67)	\$	(0.15)	\$ (0.74)	\$	(0.21)				

The following table includes the number of units and shares that may be dilutive common shares in the future, and were not included in the computation of diluted earnings (loss) per share because the effect was anti-dilutive for the fiscal periods indicated:

	Three Months Ended	l September 30,	Nine Months Ended September 30,			
	2025	2024	2025	2024		
Restricted stock units, restricted stock awards, performance stock units and performance shares	13,393,349	12,341,893	13,393,349	12,341,893		

16 - RESTRUCTURING PLAN

On May 15, 2025, the Board of Directors of the Company approved a comprehensive enterprise initiative designed to streamline the Company's organizational structure and rebalance its cost base to improve profitability and cash flow generation. As part of this initiative, the Company plans to identify opportunities to deliver cost savings and efficiencies. These savings are expected to be achieved through a multi-step strategic optimization plan ("Project Gravity"), which includes a reduction in force and the centralization and streamlining of the Company's operations. Project Gravity, in its entirety, is expected to be substantially completed by the end of fiscal year 2026, with the majority of the total charges expected to be incurred by the end of fiscal year 2025.

As a result of these initiatives, the Company has recorded \$6.2 million and \$9.7 million of expenses within restructuring and other costs in the accompanying condensed consolidated statement of operations and comprehensive loss for the three and nine months ended September 30, 2025, respectively. Of these total costs \$5.1 million and \$6.4 million are related to professional fees and other related costs and \$1.1 million and \$3.3 million are associated with severance and other personnel costs for the three and nine months ended September 30, 2025, respectively. All restructuring charges recognized to date are expected to be settled in cash and the Company does not anticipate significant non-cash charges related to Project Gravity at this time.

The following table presents a roll-forward of restructuring-related liabilities recorded within accrued expenses in the accompanying condensed consolidated balance sheets (in thousands):

	 Severance and Other Prersonnel Costs		rofessional Fees and Other Related Costs	Total
Balance at December 31, 2024	\$ 	\$		\$ _
Charges incurred	3,310		6,362	9,672
Cash payments	(1,622)		(4,062)	(5,684)
Balance at September 30, 2025	\$ 1,688	\$	2,300	\$ 3,988
		_		

17 - SEGMENT INFORMATION

The Company operates as one operating and reportable segment. The Company's one operating segment derives revenues from customers through the design, sourcing, sales, and support of wood pellet fueled barbecue grills, the pellets used to fire the grills as well as rubs, spices, sauces, and grill accessories. The operational structure, including sales, research, product design, operations, marketing, and administrative functions, is focused on the entire product suite rather than individual product categories, channels, and geographies. The accounting policies of the Company's one operating segment are the same as those described in the summary of significant accounting policies. The Company's chief operating decision maker ("CODM"), the CEO, regularly reviews segment assets and liabilities on the condensed consolidated balance sheets as total consolidated assets. The CODM assess performance for the Company's one operating segment and decides how to allocate resources based on consolidated revenue, gross margin, demand creation costs, and net loss, by comparing actual results to historical results and previously forecasted financial information. As there is a single operating segment, the Company does not have intraentity sales or transfers that impact the consolidated financials.

The following table presents segment information for revenue, segment profit (loss), and significant expenses with respect to the Company's single reportable segment (in thousands):

	Three Months En	ded Sep	tember 30,		Nine Months End	ded September 30,		
	 2025		2024	2025			2024	
Revenue	\$ 125,396	\$	122,050	\$	414,162	\$	435,435	
Cost of revenue	76,850		70,362		249,157		248,856	
Gross profit	48,546		51,688	165,005			186,579	
Demand creation (1)	5,459		9,085		20,024		26,764	
Other operating expenses (2)	45,518		50,031		146,627		162,521	
Other segment items (3)	 87,388		12,361		96,335		24,344	
Net loss	\$ (89,819)	\$	(19,789)	\$	(97,981)	\$	(27,050)	

- (1) Represents expenses directly associated with building brand awareness and driving consumer demand for the Company's products, which primarily include advertising, promotional campaigns, sponsorships, digital and social media initiatives, and other marketing activities designed to enhance consumer engagement, expand market reach, and strengthen the brand's market presence.
 Demand creation costs are recorded within sales and marketing in the accompanying condensed consolidated statement of operations and comprehensive loss.
- (2) Represents total operating expenses, excluding demand creation, goodwill impairment and restructuring and other costs, as presented in the accompanying condensed consolidated statement of operations and comprehensive loss. These expenses primarily include employee-related costs such as salaries, wages, benefits and stock-based compensation, as well as amortization of intangible assets, research and development costs, external professional service fees, and depreciation expense.
- (3) Represents consolidated goodwill impairment, restructuring and other costs, interest expense, other income (expense), net, and provision (benefit) for income taxes as presented in the accompanying condensed consolidated statement of operations and comprehensive loss.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis of financial condition and results of operations should be read together with our condensed consolidated financial statements and the related notes and other financial information included elsewhere in this Quarterly Report on Form 10-Q, as well as our audited consolidated financial statements and the related notes included in our Annual Report on Form 10-K for the year ended December 31, 2024 (our "Annual Report on Form 10-K"), filed with the Securities and Exchange Commission (the "SEC"), on March 7, 2025. Some of the information contained in this discussion and analysis or set forth elsewhere in this Quarterly Report on Form 10-Q contains forward-looking statements that involve risks and uncertainties. As a result of many important factors, such as those set forth in Part I, Item 1A. "Risk Factors" of our Annual Report on Form 10-K, our actual results may differ materially from those anticipated in these forward-looking statements. For convenience of presentation, some of the numbers have been rounded in the text below.

Overview

Traeger is the creator and category leader of the wood pellet grill, an outdoor cooking system that ignites all-natural hardwoods to grill, smoke, bake, roast, braise, and barbecue. Our grills are versatile and easy to use, empowering cooks of all skill sets to create delicious meals with a wood-fired flavor that cannot be replicated with gas, charcoal, or electric grills. Grills are at the core of our platform and are complemented by Traeger wood pellets, rubs, sauces and accessories.

Our marketing strategy has been instrumental in building our brand and driving customer advocacy and revenue. We have disrupted the outdoor cooking market and created a passionate community, the Traegerhood, which includes foodies, pitmasters, backyard heroes, moms and dads, professional athletes, outdoorsmen and outdoorswomen, and world-class chefs. This community, together with our various marketing initiatives, has helped to promote our brand and products to the wider consumer population and supported our efforts to redefine outdoor cooking as an experience accessible to everyone. We have an active online and social media presence and a content-rich website that drives significant customer engagement and brings our Traegerhood together. We also directly engage with our current and target customers by sponsoring and participating in a variety of events, including live shows, outdoor festivals, rodeos, music and film festivals, barbecue competitions, fishing tournaments, and retailer events. We believe the style and authenticity of our customer engagement reinforces our brand and drives new and existing customer interest in our products and community.

Our revenue is primarily generated through the sale of our wood pellet grills, consumables and accessories. We currently offer eight series of grills – Woodridge, Ironwood, Timberline, Pro (with and without WiFIRE), and Flatrock – as well as a selection of smaller grills, such as our Portable Series within our Town and Travel Series and a special Club Lineup through targeted channels. Our grills are available in a number of different sizes and can be upgraded through a variety of accessories. A growing number of our grills feature WiFIRE technology, which allows users to monitor and adjust their grills remotely using our Traeger app. Our consumables include our wood pellets, which are made from natural, virgin hardwood and are available in a variety of flavors, as well as rubs and sauces. Our accessories include MEATER smart thermometers, P.A.L. Pop-And-Lock accessory rails, grill covers, liners, tools, apparel and other ancillary items.

We sell our grills using an omnichannel distribution strategy that consists primarily of retail and direct to consumer ("DTC") channels. Our retail channel covers brick-and-mortar retailers, e-commerce platforms, and multichannel retailers, who, in turn, sell our grills to their end customers. Our retailers include Ace Hardware, Amazon, Costco, The Home Depot, and Best Buy, among others, as well as a significant number of independent retailers that cater to local communities and specific categories, such as hardware, camping, outdoor, farm, ranch, barbecue and other categories. Our DTC channel covers sales directly to customers through our website and Traeger app, as well as certain country- and region-specific Traeger or distributor websites. Our consumables and accessories are available through the same channels as our grills.

Over the last several years, we have made significant investments in our supply chain and manufacturing operations. Our supply chain includes third party manufacturers for our grills and accessories and pellet production facilities for our wood pellets that we own or lease. We work closely with our manufacturers to evolve on design, manufacturing process and product quality. Our grills are currently manufactured in China and Vietnam, our wood pellets are produced at facilities located in New York, Oregon, Georgia, Virginia, and Texas, and our MEATER smart thermometer accessories are currently manufactured in Taiwan. We have entered into manufacturing agreements covering the supply of substantially all of our grills and accessories, pursuant to which we make purchases on a purchase order basis. We rely on several third-party suppliers for the components used in our grills, including integrated circuits, processors, and system on chips.

Our revenue increased by 2.7% and decreased by 4.9% for the three and nine months ended September 30, 2025, respectively, as compared to the three and nine months ended September 30, 2024, respectively, and was \$125.4 million and

\$414.2 million for the three and nine months ended September 30, 2025, respectively, up from \$122.1 million and down from \$435.4 million for the three and nine months ended September 30, 2024, respectively. We recorded a net loss of \$89.8 million and \$98.0 million for the three and nine months ended September 30, 2025, respectively, compared to a net loss of \$19.8 million and \$27.1 million for the three and nine months ended September 30, 2024, respectively.

Key Factors Affecting Our Financial Condition and Results of Operations

We believe that our financial condition and results of operations have been, and will continue to be, affected by a number of factors that present significant opportunities for us but also pose risks and challenges, including those below and in Part I, Item 1A. "Risk Factors" of our <u>Annual Report on Form 10-K</u>.

Macroeconomic Conditions

Continuing global economic uncertainty, terrorism and conflicts, political conditions, and fiscal challenges in the United States and abroad could result in adverse macroeconomic conditions, including inflation, slower growth, or recession. We believe there is significant uncertainty regarding how macroeconomic conditions, including tariffs, sustained high levels of inflation and higher interest rates, will impact consumer demand for durable goods. While some of these conditions have negatively impacted consumer discretionary spending behavior, we continue to see demand for our products.

Since the beginning of 2025, President Trump implemented and/or reinstated tariffs and import restrictions on products from various countries. Certain tariffs went into effect in March and April, though others were paused by the Trump administration for further negotiation. Further tariffs were also announced by the President Trump in early August. The implementation of tariffs has the potential to disrupt existing supply chains and impose additional costs on businesses in our industry. While negotiations regarding tariffs are ongoing, if the resulting environment of retaliatory tariffs or other practices of additional trade restrictions or barriers require us to increase prices for our products in the U.S., this could lead to decreased consumer demand for our products, which would negatively impact our results of operations, cash flows, and financial condition. For more information on risks to our business related to tariffs, please see Part I, Item 1A. "Risk Factors – United States trade policies that restrict imports or increase import tariffs may have a material adverse effect on our business" included in our Annual Report on Form 10-K.

In response to these macroeconomic conditions, we have taken actions to identify and execute on cost savings initiatives, while simultaneously seeking to maintain product quality and reliability across the supply chain. For example, as part of Project Gravity, our previously announced multi-step strategic optimization plan, we have conducted a reduction in force and are centralizing our MEATER business into our Salt Lake City infrastructure to reduce overhead and drive organizational efficiency. Additionally, we are pursuing streamlining and channel optimization initiatives including discontinuing the Costco roadshow program, redirecting Traeger.com consumers to our retail partners' websites as part of an exit from the Traeger direct-to-consumer business, transitioning to a distributor model in European markets that currently operate under a direct model, and pellet mill consolidation. We have also taken proactive steps to mitigate tariff-related risks by increasing product prices and negotiating cost savings with our manufacturers. We expect continued cost savings to improve operating results in the long term, but given the uncertainty of the macroeconomic environment in the near term, including as a result of tariffs, there can be no assurance regarding the outcome of our continuing efforts to help mitigate the effects of these conditions on our business. We will continue to monitor and, if necessary, take additional action to mitigate the effects of the macroeconomic environment on our business.

Components of Results of Operations

Revenue

We derive substantially all of our revenue from the sale of grills, consumables and accessories in North America, which includes the United States and Canada. We recognize revenue, net of product returns, for our grills, consumables and accessories generally at the time of shipment to retailers through our retail channel and to customers through our DTC channel. Estimated product returns are recorded as a reduction of revenue at the time of recognition and are calculated based on product returns history, observable changes in return behavior, and expected returns based on sales volume and mix. We also have certain contractual programs that can give rise to elements of variable consideration, such as volume incentive rebates, with estimated amounts of credits recorded as a reduction to revenue.

Although we experience demand for our products throughout the year, there are seasonal fluctuations in our revenue. We have typically experienced moderately higher levels of sales of our grills in the first and second quarters of the year as our retailers purchase inventory in advance of warmer weather, when demand for outdoor cooking products is the highest across our key markets. Higher sales also coincide with social events and national holidays, which occur during the same warm

weather timeframe. Additionally, we have typically experienced higher sales volume of our accessories during the fourth quarter of the year, due in part to seasonal holiday demand.

Gross Profit

Gross profit reflects revenue less cost of revenue. Cost of revenue consists of product costs, including the costs of products from our third-party manufacturers, costs of components, direct and indirect manufacturing costs across all products, packaging, inbound freight and duties, warehousing and fulfillment, warranty costs, product quality testing and inspection costs, excess and obsolete inventory write-downs, cloud-hosting costs for our WiFIRE connected grills, depreciation of tooling and manufacturing equipment, amortization of internal use software and patented technology, and certain employee-related expenses.

We calculate gross margin as gross profit divided by revenue. For instance, gross margin on sales through our direct import program with certain retail partners is generally higher than that of our core retail channels. If our direct import program grows or its sales outpace those of our core retail channels, and if we are able to realize greater economies of scale and freight cost savings, we would expect a favorable impact to overall gross margin over time. Additionally, gross margin on sales of certain of our products is higher than for others. If revenue from sales of wood pellets increased as a percentage of total revenue, we would expect to see an increase in overall gross margin. These potentially favorable gross margin impacts may not be realized, or may be offset by other unfavorable gross margin factors. Additionally, any new products that we develop, or external factors beyond our control, such as duties and tariffs and costs of doing business in certain geographies, may also impact gross margin. For example, the recently announced or imposed tariffs on foreign goods, including a baseline 10% tariff on product imports from almost all countries and individualized higher tariffs on other countries, 50% tariff on steel and aluminum imports from nations other than the United Kingdom, which remains at 25% currently, and the announcement of a retaliatory tariff on certain U.S. goods by other nations could impact our gross margin. For more information on risks to our business related to tariffs, please see Part I, Item 1A. "Risk Factors – United States trade policies that restrict imports or increase import tariffs may have a material adverse effect on our business" included in our Annual Report on Form 10-K.

Sales and Marketing

Sales and marketing expense consists primarily of the costs associated with advertising and marketing of our products and employee-related expenses, including salaries, benefits, and stock-based compensation expense, as well as sales incentives and professional services. These costs can include print, internet and television advertising, travel-related expenses, direct customer acquisition costs, costs related to conferences and events, and broker commissions. We anticipate that sales and marketing expense as a percentage of revenue will fluctuate from period to period based on revenue for such period and the timing of the expansion of our sales and marketing functions, as these activities may vary in scope and scale over future periods.

General and Administrative

General and administrative expense consists primarily of employee-related expenses and facilities for our executive, finance, accounting, legal, human resources, information technology and other administrative functions. General and administrative expense also includes fees for professional services, such as external legal, accounting, and information and technology services, and insurance.

In addition, general and administrative expense includes research and development expenses incurred to develop and improve our future products and processes, which primarily consist of employee and facilities-related expenses, including salaries, benefits and stock-based compensation expense, as well as fees for professional services, costs related to prototype tooling and materials, and software platform costs. Research and development expense was \$3.1 million and \$3.3 million for the three months ended September 30, 2025, and 2024, respectively, and \$9.4 million and \$11.8 million for the nine months ended September 30, 2025 and 2024, respectively.

We continue to expect our general and administrative expenses, including our research and development expenses and external legal and accounting expenses, to normalize as we continue to manage our investments to support our growth and develop new and enhance existing products. We anticipate that general and administrative expense as a percentage of revenue will vary from period to period, but we expect to leverage these expenses over time as we grow our revenue.

Amortization of Intangible Assets

Amortization of intangible assets primarily consists of amortization of identified finite-lived customer relationships, distributor relationships, non-compete arrangements and trademark assets that were allocated a considerable portion of the purchase price from the corporate reorganization and acquisition of our Company in 2017, as well as the July 2021 acquisition of Apption Labs Limited and its subsidiaries (collectively, "Apption Labs") pursuant to a share purchase agreement. These costs are amortized on a straight-line basis over 2.5 to 25 year useful lives and, as a result, amortization expense on these assets is expected to remain stable over the coming years. Future business acquisitions may result in incremental amortization of intangible assets acquired in any such transactions.

Goodwill Impairment

Goodwill represents the excess of consideration transferred over the fair value of tangible and identifiable intangible net assets acquired and the liabilities assumed in a business combination. Substantially all of our goodwill was recognized in the purchase price allocations when our Company was acquired in 2017 and when Apption Labs was acquired in July 2021, with smaller incremental amounts recognized in subsequent business combinations. Goodwill is not amortized, but is tested for impairment at the reporting unit level annually or more frequently if events or changes in circumstances indicate that it is more likely than not that the fair value of the reporting unit is less than its carrying amount. In conducting the impairment test, we first review qualitative factors to determine whether it is more likely than not that the fair value of the reporting unit is less than its carrying amount. We currently operate as a single reporting unit under the guidance in Topic 350, Intangibles - Goodwill and Other.

When testing goodwill for impairment, we have the option of first performing a qualitative assessment to determine whether it is more likely than not that the fair value of the reporting unit is less than its carrying amount. If we elect to bypass the qualitative assessment, or if a qualitative assessment indicates it is more likely than not that carrying value exceeds its fair value, we perform a quantitative goodwill impairment test. Under the quantitative goodwill impairment test, if our reporting unit's carrying amount exceeds its fair value, we will record an impairment charge based on that difference.

During the three months ended September 30, 2025, we identified a potential indicator of impairment due to the sustained decrease of our stock price and market capitalization which led to the conclusion that a triggering event had occurred and therefore we performed a quantitative test for the single reporting unit. Based on the quantitative impairment test of goodwill, we determined that the carrying value of the reporting unit was in excess of its fair value after considering a control premium and recorded a non-cash impairment charge of \$74.7 million, for the three and nine months ended September 30, 2025. For details associated with our interim goodwill impairment, see Note 7 – *Goodwill* to the unaudited condensed consolidated financial statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q.

Restructuring and Other Costs

On May 15, 2025, the Board of Directors of the Company approved a comprehensive enterprise initiative designed to streamline our organizational structure and rebalance its cost base to improve profitability and cash flow generation. As part of this initiative, we plan to identify opportunities to deliver cost savings and efficiencies. These savings are expected to be achieved through Project Gravity, which includes a reduction in force and the centralization and streamlining of our operations.

As a result of these initiatives, we have recorded \$6.2 million and \$9.7 million of expenses within restructuring and other costs in the accompanying condensed consolidated statement of operations and comprehensive loss for the three and nine months ended September 30, 2025, respectively. Of these total costs, \$5.1 million and \$6.4 million are related to professional fees and other related costs and \$1.1 million and \$3.3 million are associated with severance and other personnel costs for the three and nine months ended September 30, 2025, respectively.

Total Other Expense

Total other expense consists of interest expense and other income (expense), net. Interest expense includes interest and other fees associated with our Credit Facilities, Receivables Financing Agreement (each as defined below) as well as the amortization of amounts recorded within accumulated other comprehensive income prior to the dedesignation of the interest rate swap derivative contract as a cash flow hedge. Other income (expense), net consists of any realized and unrealized gains (losses) from our interest rate swap derivative contract subsequent to the dedesignation of the swap contract from a cash flow hedge, the benefit recognized associated with the employee retention tax credit, foreign currency realized and unrealized gains and losses resulting from exchange rate fluctuations on transactions denominated in a currency other than the U.S. Dollar and from the foreign currency contracts that we use to manage our exposure to foreign currency exchange rate risk related to our purchases and international operations.

Results of Operations

The following tables summarize key components of our unaudited results of operations for the periods presented (dollars in thousands). The period-to-period comparisons of our historical results are not necessarily indicative of the results that may be expected in the future.

	Three Mor Septen		Change				Nine Months Ended September 30,					Change		
	 2025	2024		Amount		%		2025		2024		Amount	%	
Revenue	\$ 125,396	\$ 122,050	\$	3,346		2.7 %	\$	414,162	\$	435,435	\$	(21,273)	(4.9)%	
Cost of revenue	76,850	70,362		6,488		9.2 %		249,157		248,856		301	0.1 %	
Gross profit	48,546	51,688		(3,142)		(6.1)%		165,005		186,579		(21,574)	(11.6)%	
Operating expenses:														
Sales and marketing	20,000	26,162		(6,162)		(23.6)%		66,989		76,065		(9,076)	(11.9)%	
General and administrative	22,164	24,135		(1,971)		(8.2)%		73,215		86,764		(13,549)	(15.6)%	
Amortization of intangible assets	8,813	8,819		(6)		(0.1)%		26,447		26,456		(9)	<u> </u>	
Goodwill impairment	74,725	_		74,725		*		74,725		_		74,725	*	
Restructuring and other costs	6,204	_		6,204		*		9,672		_		9,672	*	
Total operating expense	131,906	59,116		72,790		123.1 %		251,048		189,285		61,763	32.6 %	
Loss from operations	(83,360)	(7,428)		75,932		1,022.2 %		(86,043)		(2,706)		83,337	3,079.7 %	
Other income (expense):														
Interest expense	(7,815)	(8,534)		(719)		(8.4)%		(23,799)		(25,308)		(1,509)	(6.0)%	
Other income (expense), net	1,049	(3,964)		(5,013)		(126.5)%		9,563		993		8,570	863.0 %	
Total other expense	(6,766)	(12,498)		(5,732)		(45.9)%		(14,236)		(24,315)		(10,079)	(41.5)%	
Loss before provision (benefit) for income taxes	(90,126)	(19,926)		70,200		352.3 %		(100,279)		(27,021)		73,258	271.1 %	
Provision (benefit) for income taxes	(307)	(137)		(170)		124.1 %		(2,298)		29		(2,327)	(8,024.1)%	
Net loss	\$ (89,819)	\$ (19,789)	\$	70,030		353.9 %	\$	(97,981)	\$	(27,050)	\$	70,931	262.2 %	

^{*} Not meaningful

Comparison of the Three Months Ended September 30, 2025 and 2024

Revenue

	Three Mo Septen			Change			
	 2025		2024		Amount	%	
		(dollars in		in thousands)			
Revenue:							
Grills	\$ 76,569	\$	74,931	\$	1,638	2.2 %	
Consumables	25,296		22,531		2,765	12.3 %	
Accessories	 23,531		24,588		(1,057)	(4.3)%	
Total Revenue	\$ 125,396	\$	122,050	\$	3,346	2.7 %	

Revenue increased by \$3.3 million, or 2.7%, to \$125.4 million for the three months ended September 30, 2025 compared to \$122.1 million for the three months ended September 30, 2024. The increase was driven primarily by higher sales of consumables, Traeger branded accessories and grills, partially offset by lower sales from MEATER smart thermometers.

Revenue from our grills increased by \$1.6 million, or 2.2%, to \$76.6 million for the three months ended September 30, 2025 compared to \$74.9 million for the three months ended September 30, 2024. The increase was primarily driven by low-double digit increase in average selling price, partially offset by high-single digit reduction in unit volume. The increase in average selling price was primarily due to pricing shifts, account mix shift and lower mix of direct import sales. Lower unit volume was driven by lower orders of higher priced grills and timing of direct import shipments.

Revenue from our consumables increased by \$2.8 million, or 12.3%, to \$25.3 million for the three months ended September 30, 2025 compared to \$22.5 million for the three months ended September 30, 2024. The increase was primarily driven by mid-double digit increase in wood pellet sales, partially offset by low-single digit reduction in food consumables sales. Wood pellet sales were driven by low-double digit increase in average selling price driven by strategic alignment with wholesale partners and low-single digit unit volume increase as a result of channel expansion. Food consumables low-single digit reduction in sales was primarily due to lower average selling price of rubs with the launch of lower priced offerings.

Revenue from our accessories decreased by \$1.1 million, or 4.3%, to \$23.5 million for the three months ended September 30, 2025 compared to \$24.6 million for the three months ended September 30, 2024. The decrease was driven primarily by lower sales of MEATER smart thermometers.

Gross Profit

	Three Months Ended September 30,					Change		
	2025			2024	Amount		%	
				(dollars in	thousand	(s)		
Gross profit	\$	48,546	\$	51,688	\$	(3,142)	(6.1)%	
Gross margin (Gross profit as a percentage of revenue)		38.7 %	ı	42.3 %				

Gross profit decreased by \$3.1 million, or 6.1%, to \$48.5 million for the three months ended September 30, 2025 compared to \$51.7 million for the three months ended September 30, 2024. Gross margin decreased to 38.7% for the three months ended September 30, 2025 from 42.3% for the three months ended September 30, 2024. The decrease in gross margin was driven primarily by tariff related costs, partially offset by favorability from pricing shifts, supply chain efficiencies, and strategic alignment with wholesale partners.

Sales and Marketing

		onths End mber 30,	led		Change			
	 2025		2024		Amount	%		
			(dollars in	thousands	s)			
Sales and marketing	\$ 20,000	\$	26,162	\$	(6,162)	(23.6)%		
As a percentage of revenue	15.9 %	,)	21.4 %)				

Sales and marketing expense decreased by \$6.2 million, or 23.6%, to \$20.0 million for the three months ended September 30, 2025 compared to \$26.2 million for the three months ended September 30, 2024. As a percentage of revenue, sales and marketing expense decreased to 15.9% for the three months ended September 30, 2025 from 21.4% for the three months ended September 30, 2024. The decrease was primarily due to cost reduction actions associated with Project Gravity and lower advertising expenses.

General and Administrative

	Three M Septe	onths En mber 30			Change		
	 2025		2024		Amount	%	
			(dollars in	thousand	(s)		
General and administrative	\$ 22,164	\$	24,135	\$	(1,971)	(8.2)%	
As a percentage of revenue	17.7 %)	19.8 %)			

General and administrative expense decreased by \$2.0 million, or 8.2%, to \$22.2 million for the three months ended September 30, 2025 compared to \$24.1 million for the three months ended September 30, 2024. As a percentage of revenue, general and administrative expense decreased to 17.7% for the three months ended September 30, 2025 from 19.8% for the three months ended September 30, 2024. The decrease was primarily due to lower stock-based compensation expense, partially offset by a legal settlement in the prior period.

Goodwill Impairment

	Three Me Septe	onths En mber 30,		Change			
	 2025		2024	Amount		%	
			(dollars in tho	usands)			
Goodwill impairment	\$ 74,725	\$	_	\$	74,725		*
As a percentage of revenue	59.6 %	, D	 %				

^{*} Not meaningful

We recorded non-cash goodwill impairment of \$74.7 million for the three months ended September 30, 2025, as compared to no goodwill impairment for the three months ended September 30, 2024. The impairment was primarily driven by a sustained decrease of our stock price and market capitalization, resulting in our reporting unit's carrying amount exceeding its fair value.

Restructuring and Other Costs

	Three Me Septe	onths End mber 30,			Change		
	 2025		2024		Amount	%	_
			(dollars in th				_
Restructuring and other costs	\$ 6,204	\$	_	\$	6,204	*	
As a percentage of revenue	4.9 %)	<u> </u>	,)			

^{*} Not meaningful

We recorded \$6.2 million of restructuring and other costs for the three months ended September 30, 2025 as compared to no restructuring costs for the three months ended September 30, 2024. These costs are related to our multi-step strategic optimization plan, which includes workforce reductions and the centralization and streamlining of operations. These costs primarily relate to professional fees associated with the execution of these initiatives.

Total Other Expense

	Three Months Ended September 30,					Change		
	 2025		2024	Amount		%		
			(dollars in	thousands))			
Interest expense	\$ (7,815)	\$	(8,534)	\$	(719)	(8.4)%		
Other income (expense), net	1,049		(3,964)		(5,013)	(126.5)%		
Total other expense	\$ (6,766)	\$	(12,498)	\$	(5,732)	(45.9)%		
As a percentage of revenue	(5.4)%		(10.2)%					

Total other expense decreased by \$5.7 million, or 45.9%, to \$6.8 million for the three months ended September 30, 2025 compared to \$12.5 million for the three months ended September 30, 2024. This decrease was primarily driven by lower unrealized losses on our interest rate swap and the benefit recognized from the employee retention tax credit, partially offset by unfavorable impacts from foreign currency exchange rates and related contracts.

Comparison of the Nine Months Ended September 30, 2025 and 2024

Revenue

	Nine Months Ended September 30,				Change		
	 2025		2024		Amount	%	
			(dollars i	n thou	usands)		
Revenue:							
Grills	\$ 237,437	\$	246,721	\$	(9,284)	(3.8)%	
Consumables	91,941		88,621		3,320	3.7 %	
Accessories	 84,784		100,093		(15,309)	(15.3)%	
Total Revenue	\$ 414,162	\$	435,435	\$	(21,273)	(4.9)%	

Revenue decreased by \$21.3 million, or 4.9%, to \$414.2 million for the nine months ended September 30, 2025 compared to \$435.4 million for the nine months ended September 30, 2024. The decrease was driven primarily by lower sales from our MEATER smart thermometers and grills, partially offset by higher sales from Traeger branded accessories and consumables.

Revenue from our grills decreased by \$9.3 million, or 3.8%, to \$237.4 million for the nine months ended September 30, 2025 compared to \$246.7 million for the nine months ended September 30, 2024. The decrease was primarily driven by mid-single digit reduction in average selling price, partially offset by low-single digit increase in unit volume. Lower average selling price was driven by mix shift to lower priced grills. Increased unit volume was driven by load-in of newly launched grills and higher orders of lower ASP grills.

Revenue from our consumables increased by \$3.3 million, or 3.7%, to \$91.9 million for the nine months ended September 30, 2025 compared to \$88.6 million for the nine months ended September 30, 2024. The increase was driven by mid-single digit increase in wood pellet sales, partially offset by a mid-single digit reduction in food consumables sales. Wood pellet sales were driven by high-single digit increase in average selling price driven by strategic alignment with wholesale partners. Food consumables mid-single digit reduction in sales was primarily due to lower average selling price of rubs with launch of lower priced offerings.

Revenue from our accessories decreased by \$15.3 million, or 15.3%, to \$84.8 million for the nine months ended September 30, 2025 compared to \$100.1 million for the nine months ended September 30, 2024. The decrease was driven primarily by lower sales of MEATER smart thermometers, partially offset by low-single digit unit volume increase in Traeger branded accessories.

Gross Profit

	Nine Months Ended September 30,					Change		
		2025		2024		Amount	%	
	·			(dollars in	thousand	s)		
Gross profit	\$	165,005	\$	186,579	\$	(21,574)	(11.6)%	
Gross margin (Gross profit as a percentage of revenue)		39.8 %	, 0	42.8 %)			

Gross profit decreased by \$21.6 million, or 11.6%, to \$165.0 million for the nine months ended September 30, 2025 compared to \$186.6 million for the nine months ended September 30, 2024. Gross margin decreased to 39.8% for the nine months ended September 30, 2025 from 42.8% for the nine months ended September 30, 2024. The decrease in gross margin was driven primarily by tariff related costs, unfavorable grill mix and increasing funding for promotional activities, partially offset by supply chain efficiencies and strategic alignment with wholesale partners.

Sales and Marketing

	Nine Months Ended September 30,				Change		
	 2025		2024	Amount		%	
			(dollars in	thousana	ls)		
Sales and marketing	\$ 66,989	\$	76,065	\$	(9,076)	(11.9)%	
As a percentage of revenue	16.2 %)	17.5 %)			

Sales and marketing expense decreased by \$9.1 million, or 11.9%, to \$67.0 million for the nine months ended September 30, 2025 compared to \$76.1 million for the nine months ended September 30, 2024. As a percentage of revenue, sales and marketing expense decreased to 16.2% for the nine months ended September 30, 2025 from 17.5% for the nine months ended September 30, 2024. The decrease was primarily due to lower advertising costs and cost reductions associated with Project Gravity.

General and Administrative

	Nine Months Ended September 30,				Change		
	 2025		2024		Amount	%	
			(dollars in	thousand	ds)		
General and administrative	\$ 73,215	\$	86,764	\$	(13,549)	(15.6)%	
As a percentage of revenue	17.7 %	,)	19.9 %)			

General and administrative expense decreased by \$13.5 million, or 15.6%, to \$73.2 million for the nine months ended September 30, 2025 compared to \$86.8 million for the nine months ended September 30, 2024. As a percentage of revenue, general and administrative expense decreased to 17.7% for the nine months ended September 30, 2025 from 19.9% for the nine months ended September 30, 2024. The decrease in general and administrative expense was driven by a decrease in stock-based compensation expense of \$9.7 million, and legal settlement costs in the comparable period, partially offset by increased employee costs.

Goodwill Impairment

	Nine Months Ended September 30,				Change		
	 2025		2024		Amount	%	_
			(dollars in t	housands))		
Goodwill impairment	\$ 74,725	\$	_	\$	74,725	*	c
As a percentage of revenue	18.0 %	ó	%)			

^{*} Not meaningful

We recorded non-cash goodwill impairment of \$74.7 million for the nine months ended September 30, 2025, as compared to no goodwill impairment for the nine months ended September 30, 2024. The impairment was primarily driven by a

sustained decrease of our stock price and market capitalization, resulting in our reporting unit's carrying amount exceeding its fair value.

Restructuring and Other Costs

	Nine Months Septembe			Change		
	 2025	2024	A	Amount	%	
		(dollars in	thousands)	· ·		
Restructuring and other costs	\$ 9,672 \$	-	\$	9,672	*	
As a percentage of revenue	2.3 %	%	6			

^{*} Not meaningful

We recorded \$9.7 million of restructuring and other costs for the nine months ended September 30, 2025 as compared to no restructuring costs for the nine months ended September 30, 2024. These costs are related to our multi-step strategic optimization plan, which includes a reduction in force and the centralization and streamlining of our operations. These restructuring costs primarily relate to professional fees associated with the execution of these initiatives, as well as severance and other personnel costs.

Total Other Expense

		Nine Moi Septer			Change		
	2025		2024		Amount	%	
			(dollars in t	housa	nds)		
Interest expense	\$	(23,799)	\$ (25,308)	\$	(1,509)	(6.0)%	
Other income, net		9,563	993		8,570	863.0 %	
Total other expense	\$	(14,236)	\$ (24,315)	\$	(10,079)	(41.5)%	
As a percentage of revenue		(3.4)%	(5.6)%				

Total other expense decreased by \$10.1 million, or 41.5%, to \$14.2 million for the nine months ended September 30, 2025 compared to \$24.3 million for the nine months ended September 30, 2024. This decrease was primarily due to the benefit recognized from the employee retention tax credit and favorable impacts from foreign currency exchange rates and related contracts, partially offset by lower realized gains on our interest rate swap.

Liquidity and Capital Resources

Historically, our cash requirements have principally been for working capital purposes, capital expenditures, and debt service payments. We have funded our operations through cash flows from operating activities, cash on hand, and borrowings under our credit facilities and receivables financing agreement. In the event of failure of any of our financial institutions where we maintain our cash and cash equivalents, there can be no assurance that we would be able to access uninsured funds in a timely manner or at all. Any inability to access or delay in accessing these funds could adversely affect our business and financial position.

As of September 30, 2025, we had cash and cash equivalents of \$5.9 million, \$112.5 million borrowing capacity under our Revolving Credit Facility (as defined below) and \$48.8 million borrowing capacity under our Receivables Financing Agreement (as defined below). As of September 30, 2025, we had no outstanding loan amounts under the Revolving Credit Facility and Receivables Financing Agreement. As of September 30, 2025, the total principal amount outstanding under our First Lien Term Loan Facility was \$403.4 million, with any remaining unpaid principal and any accrued and unpaid interest due on the maturity date of June 29, 2028. Based on our current business plan and revenue prospects, we believe that our existing cash and cash equivalents, availability under our Revolving Credit Facility and Receivables Financing Agreement, and our anticipated cash flows from operating activities will be sufficient to meet our working capital and operating resource expenditure requirements for at least the next twelve months from the date of this Quarterly Report on Form 10-Q. However, our future working capital requirements will depend on many factors, including the implementation of Project Gravity, our rate of revenue growth and profitability, the timing and size of future acquisitions, and the timing of introductions of new products and investments in our supply chain and implementation of technologies.

We may from time to time seek to raise additional equity or debt financing to support our growth or in connection with the acquisition of complementary businesses. Any equity financing we may undertake could be dilutive to our existing stockholders, and any additional debt financing we may undertake could require debt service and financial and operational requirements that could adversely affect our business. There is no assurance we would be able to obtain future financing on acceptable terms or at all. See Part I, Item 1A. "Risk Factors" in our <u>Annual Report on Form 10-K</u>.

Cash Flows

The following table sets forth cash flow data for the periods indicated therein (in thousands):

	September 30,			
	2025		2024	
Net cash provided by operating activities	\$ 5,009	\$	16,416	
Net cash used in investing activities	(5,863)		(10,233)	
Net cash used in financing activities	 (8,261)		(19,232)	
Net decrease in cash and cash equivalents	\$ (9,115)	\$	(13,049)	

Nine Months Ended

Cash Flow from Operating Activities

Cash flows related to operating activities are dependent on net loss, non-cash adjustments to net loss, and changes in working capital. The decrease in cash provided by operating activities during the nine months ended September 30, 2025 compared to the nine months ended September 30, 2024 is primarily due to changes in net working capital and an increase in net loss, adjusted for non-cash items, as compared to the prior year period. The change in net working capital was primarily due to a decrease in accounts payable and accrued expenses, reflecting the timing of inventory related purchases and payments. Additionally, lower manufacturing deposits utilized for inventory procurement contributed to the increase, along with a smaller change in accounts receivable during the current period, driven by the collection of large trade receivable balances.

Cash Flow from Investing Activities

The decrease in cash used in investing activities during the nine months ended September 30, 2025 was primarily related to lower capital expenditures related to wood pellet production machinery and equipment, as well as a reduction in costs associated with internal-use software.

Cash Flow from Financing Activities

The decrease in cash used in financing activities during the nine months ended September 30, 2025 was primarily attributable to lower net borrowings under our Revolving Credit Facility and Receivables Financing Agreement as compared to the prior year. These funds were used to support general corporate and working capital purposes.

Credit Facilities

On June 29, 2021, we refinanced our existing credit facilities and entered into a new first lien credit agreement, as borrower, with Credit Suisse AG, Cayman Islands Branch, as administrative agent and collateral agent, and other lenders party thereto as joint lead arrangers and joint bookrunners (as amended from time to time, the "First Lien Credit Agreement"). The First Lien Credit Agreement provides for a senior secured term loan facility (the "First Lien Term Loan Facility") and a revolving credit facility (the "Revolving Credit Facility" and, together with the First Lien Term Loan Facility, the "Credit Facilities"). We entered into an agency transfer agreement on April 30, 2024, pursuant to which Morgan Stanley Senior Funding, Inc. succeeded Credit Suisse AG, Cayman Islands Branch, as administrative agent and collateral agent for the Credit Facilities. Our obligations under the First Lien Credit Agreement are substantively unchanged.

On August 5, 2025, we entered into an amendment to our First Lien Credit Agreement (the "Amendment") to, among other things, extend the maturity date of a portion of the Revolving Credit Facility, reduce the size of the Revolving Credit Facility by 10% and modify other provisions of the Revolving Credit Facility, as described below.

First Lien Credit Agreement

The First Lien Credit Agreement originally provided for a \$560.0 million First Lien Term Loan Facility (including a \$50.0 million delayed draw term loan) and a \$125.0 million Revolving Credit Facility.

The First Lien Term Loan Facility accrues interest at a rate per annum that incorporates both fixed and floating components. The fixed component ranges from 3.00% to 3.25% per annum based on our Public Debt Rating (as defined in the First Lien Credit Agreement). The floating component is based on the Term SOFR (as defined in the First Lien Credit Agreement) for the relevant interest period. The First Lien Term Loan Facility requires periodic principal payments from December 2021 through June 2028, with any remaining unpaid principal and any accrued and unpaid interest due on the maturity date of June 29, 2028. As of September 30, 2025 and December 31, 2024, the total principal amount outstanding on the First Lien Term Loan Facility was \$403.4 million and \$403.6 million, respectively.

Loans under the Revolving Credit Facility accrue interest at a rate per annum that considers both fixed and floating components. The fixed component ranges from 2.75% to 3.25% per annum based on our most recently determined First Lien Net Leverage Ratio (as defined in the First Lien Credit Agreement). The floating component is based on the Term SOFR for the relevant interest period. The Revolving Credit Facility also has a variable commitment fee, which is based on our most recently determined First Lien Net Leverage Ratio and ranges from 0.25% to 0.50% per annum on undrawn amounts. Letters of credit may be issued under the Revolving Credit Facility in an amount not to exceed \$15.0 million which, when issued, lower the overall borrowing capacity of the facility.

The Amendment made several material modifications to the Revolving Credit Facility. The overall size of the Revolving Credit Facility has been reduced by 10% to \$112.5 million, and has been split into two tranches: a \$30.0 million tranche expiring on June 29, 2026 and a \$82.5 million tranche expiring on December 29, 2027 (the "Extended Revolving Facility"). No payment of outstanding principal amounts under either tranche is due prior to the respective expiration date of each tranche. As of September 30, 2025 and December 31, 2024, we had no outstanding loan amounts under the Revolving Credit Facility.

Except as noted below, the Credit Facilities are collateralized by substantially all of the assets of TGP Holdings III LLC, TGPX Holdings II LLC, TPC Traeger Blocker, LP, Traeger Pellet Grills Holdings LLC and certain subsidiaries of Traeger Pellet Grills Holdings LLC, including intellectual property, mortgages and the equity interest of each of these respective entities. The assets of Traeger SPE LLC, substantively consisting of our accounts receivable, collateralize the receivables financing agreement discussed below and do not collateralize the Credit Facilities. There are no guarantees from parent entities above Traeger, Inc.

The First Lien Credit Agreement contains certain affirmative and negative covenants that limit our ability to, among other things, incur additional indebtedness or liens (with certain exceptions), make certain investments, engage in fundamental changes or transactions including changes of control, transfer or dispose of certain assets, make restricted payments (including dividends), engage in new lines of business, make certain prepayments and engage in certain affiliate transactions. Pursuant to the Amendment, we have agreed to certain additional negative covenant restrictions for the benefit of the lenders under the Extended Revolving Facility. All lenders under the Revolving Credit Facility are the beneficiaries of a First Lien Net Leverage Ratio (as defined in the First Lien Credit Agreement) test of 6.20 to 1.00, which is only applicable if our utilization of the Revolving Credit Facility in excess of a threshold set forth in the First Lien Credit Agreement. The lenders under the Extended Revolving Facility are the beneficiaries of a 6.20 to 1.00 First Lien Net Leverage Ratio covenant with a lower trigger threshold for testing, as set forth in the Amendment, and a minimum liquidity covenant requiring the maintenance of liquidity of at least \$15.0 million, which is tested monthly. As of September 30, 2025, we were in compliance with the covenants under the Credit Facilities.

Accounts Receivable Credit Facility

On November 2, 2020, we entered into a receivables financing agreement (as amended, the "Receivables Financing Agreement"). Through the Receivables Financing Agreement, we participate in a trade receivables securitization program, administered on our behalf by MUFG Bank Ltd., using outstanding accounts receivables balances as collateral, which have been contributed by us to our wholly owned subsidiary, Traeger SPE LLC (the "SPE"). While we provide operational services to the SPE, the receivables are owned by the SPE once contributed to it by us. We are the primary beneficiary and hold all equity interests of the SPE, thus we consolidate the SPE without any significant judgments.

The maximum borrowing capacity under the Receivables Financing Agreement is between \$30.0 million and \$75.0 million. The Receivables Financing Agreement allows for seasonal adjustments to the maximum borrowing capacity and further adjustments can be made up to two times annually at our discretion (with consent of the lenders under the Receivables Financing Agreement). We are required to pay fixed interest on outstanding cash advances of 2.5%, a floating interest based on the CP Rate or Adjusted Term SOFR (each as defined in the Receivables Financing Agreement), and an unused capacity charge that ranges from 0.25% to 0.5%. The Receivables Financing Agreement also includes a liquidity threshold of \$42.5 million and if our liquidity falls below this threshold, it may result in an increase in the required level of reserves, which would result in a reduction of the borrowing base under the Receivables Financing Agreement during such a liquidity shortfall.

On August 6, 2024, we entered into Amendment No. 10 to the Receivables Financing Agreement in order to extend the expiration of the facility to August 6, 2027. As part of the amendment, we are required to pay an upfront fee for the facility, along with a fixed interest rate on outstanding cash advances of approximately 2.6% and a floating interest rate based on the CP Rate or Adjusted Term SOFR (each as defined in the Receivables Financing Agreement). We were in compliance with the covenants under the Receivables Financing Agreement as of September 30, 2025.

As of September 30, 2025 and December 31, 2024, we had no outstanding borrowings and had drawn down \$5.0 million, respectively, under this facility for general corporate and working capital purposes.

Contractual Obligations

There have been no material changes to our contractual obligations as of September 30, 2025 from those disclosed in our <u>Annual Report on Form 10-K</u>. Refer to the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations—Liquidity and Capital Resources" included in our <u>Annual Report on Form 10-K</u> for a discussion of our debt and operating lease obligations, respectively.

Critical Accounting Policies and Estimates

Our consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). The preparation of our financial statements in conformity with U.S. GAAP requires us to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period.

Our critical accounting policies and estimates are described under the heading "Management's Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Policies and Estimates" in our <u>Annual Report on Form 10-K</u>, the notes to the consolidated financial statements included therein and Note 2 – *Summary of Significant Accounting Policies* to the accompanying unaudited condensed consolidated financial statements included in Item 1 of this Quarterly Report on Form 10-Q. During the nine months ended September 30, 2025, except as indicated below, there were no material changes to our critical accounting policies and estimates from those discussed in our <u>Annual Report on Form 10-K</u>.

Valuation of Goodwill and Acquired Intangible Assets

Goodwill

We perform our annual goodwill impairment analysis in the fourth quarter of each fiscal year, or more often if events or circumstances indicate that it is more-likely-than-not that the fair value of a reporting unit is below its carrying value. During the three months ended September 30, 2025, we identified a potential indicator of impairment due to the sustained decrease of our stock price which led to the conclusion that a triggering event had occurred and therefore we performed a quantitative test for the single reporting unit.

The fair value of the reporting unit was based upon a weighted analysis using both an income approach and a market-based approach. The income approach utilizes a discounted cash flow analysis, and the market-based approach utilizes comparable public company information, key valuation multiples, and considers a market control premium associated with cost synergies and other cash flow benefits that arise from obtaining control over a reporting unit, and guideline transactions, when applicable. The significant assumptions used in these approaches include revenue growth rates, profit margins, and discount rates under the income approach as well as valuation multiples derived from comparable public companies under the market approach.

Based on our interim impairment test of goodwill as of September 30, 2025, we determined that the carrying value of the reporting unit was in excess of its fair value after consideration of a control premium and recorded a non-cash impairment charge of \$74.7 million, representing the entire goodwill balance, for the three and nine months ended September 30, 2025. For details associated with our interim goodwill impairment, see Note 7 – *Goodwill* to the unaudited condensed consolidated financial statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q.

Recent Accounting Pronouncements

For information regarding recent accounting pronouncements, see Note 2 – Summary of Significant Accounting Policies to the unaudited condensed consolidated financial statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes to our disclosures regarding our exposure to market risk as described in Part II, Item 7A. "Quantitative and Qualitative Disclosures about Market Risk" of our <u>Annual Report on Form 10-K</u>.

ITEM 4. CONTROLS AND PROCEDURES

Limitations on Effectiveness of Controls and Procedures

In designing and evaluating our disclosure controls and procedures, management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives. In addition, the design of disclosure controls and procedures must reflect the fact that there are resource constraints and that management is required to apply judgment in evaluating the benefits of possible controls and procedures relative to their costs.

Evaluation of Disclosure Controls and Procedures

Our management, with the participation of our principal executive officer and principal financial officer, evaluated, as of the end of the period covered by this Quarterly Report on Form 10-Q, the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act). Based on that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2025, our disclosure controls and procedures were effective at the reasonable assurance level.

Changes in Internal Control over Financial Reporting

There were no changes in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the quarter ended September 30, 2025 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART IL OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

We are from time to time subject to various legal proceedings, claims, and governmental inspections, audits, or investigations that arise in the ordinary course of our business. We believe that the ultimate resolution of these matters would not be expected to have a material adverse effect on our business, financial condition, or operating results. For more information, see Note 11 – *Commitments and Contingencies* to the unaudited condensed consolidated financial statements included in Part I, Item 1 of this Quarterly Report on Form 10-Q.

ITEM 1A. RISK FACTORS

There have been no material changes with respect to the risk factors disclosed in Part I, Item 1A. "Risk Factors" of our Annual Report on Form 10-K.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

Recent Sales of Unregist	arad Sacurities Pu	rchases of Fauity	Securities by the	Issuer or Affiliated Purchaser
Recent Sales of Unitegist	erea securiues: r u	remases of requity	Securities by the	issuer of Allinated Furchaser

None.

Use of Proceeds

Not applicable.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

(a) Disclosure in lieu of reporting on a Current Report on Form 8-K.

None.

(b) Material changes to the procedures by which security holders may recommend nominees to the board of directors.

None.

(c) Insider Trading Arrangements and Policies.

During the three months ended September 30, 2025, no director or officer of the Company adopted or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 10b5-1 trading arrangement," as each term is defined in Item 408(a) of Regulation S-K.

ITEM 6. EXHIBITS

		111			
Exhibit No.	Exhibit Description	Form	Date	Number	Filed/Furnished Herewith
3.1	Amended and Restated Certificate of Incorporation of Traeger, Inc.	8-K	08/03/21	3.1	
3.2	Certificate of Amendment to the Amended and Restated Certificate of Incorporation of Traeger, Inc., dated June 12, 2024.	8-K	06/17/24	3.1	
3.3	Bylaws of Traeger, Inc.	8-K	08/03/21	3.2	
10.1	Amendment No. 4 to First Lien Credit Agreement by and among TGP Holdings III LLC, Traeger Pellet Grills Holdings LLC, TGPX Holdings II LLC, Credit Suisse AG, as administrative agent, and the lenders party thereto, dated August 5, 2025.	10-Q	08/07/25	10.1	
31.1	Certificate of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a)				*
31.2	Certificate of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a)				*
32.1	Certificate of Chief Executive Officer pursuant to 18 U.S.C. Section 1350				**
32.2	Certificate of Chief Financial Officer pursuant to 18 U.S.C. Section 1350				**
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.				*
101.SCH	Inline XBRL Taxonomy Extension Schema Document				*
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document				*
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document				*
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document				*
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document				*
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)				*
* Filed herewith.					

Incorporated by Reference

^{**} Furnished herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 5, 2025

Date: November 5, 2025

TRAEGER, INC.

By: /s/ Jeremy Andrus

Name: Jeremy Andrus

Title: Chief Executive Officer

(Principal Executive Officer)

By: /s/ Michael J. Hord

Name: Michael J. Hord

Title: Chief Financial Officer

(Principal Financial Officer and Principal

Accounting Officer)

CERTIFICATION

I, Jeremy Andrus, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Traeger, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 5, 2025	Ву:	/s/ Jeremy Andrus
		Jeremy Andrus
		Chief Executive Officer
		(Principal Executive Officer)

CERTIFICATION

I, Michael Hord, certify that:

- 1. I have reviewed this Quarterly Report on Form 10-Q of Traeger, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 5, 2025	By:	/s/ Michael J. Hord	
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Michael J. Hord Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Traeger, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jeremy Andrus, Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

Date: November 5, 2025

(1)	The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
(2)	The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company

By: /s/ Jeremy Andrus

Jeremy Andrus

Chief Executive Officer

(Principal Executive Officer)

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Traeger, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael Hord, Chief Financial Officer of the Company, certify, pursuant to 18 U.S.C. § 1350, as adopted pursuant to § 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 5, 2025	By:	/s/ Michael J. Hord	
		Michael J. Hord	
		Chief Financial Officer	

(Principal Financial Officer and Principal Accounting Officer)