

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): **February 28, 2020**

WestRock Company

(Exact name of registrant as specified in charter)

Delaware
(State or other jurisdiction of
incorporation)

001-38736
(Commission
File Number)

37-1880617
(IRS Employer
Identification No.)

1000 Abernathy Road, Atlanta, Georgia
(Address of principal executive offices)

30328
(Zip Code)

(770) 448-2193
(Registrant's telephone number, including area code)

Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.01 per share	WRK	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2). Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 7.01. Regulation FD Disclosure

Attached as Exhibit 99.1 are materials to be used by representatives of WestRock Company in connection with discussions with investors and analysts. The materials will be accessible online through the Investors section of the Company's website located at www.westrock.com. The information on the Company's website is not a part of this Form 8-K.

The information provided pursuant to this Item 7.01, including Exhibit 99.1 in Item 9.01, is "furnished" and shall not be deemed to be "filed" with the Securities and Exchange Commission or incorporated by reference in any filing under the Securities Exchange Act of 1934, as amended, or the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in any such filings.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

[99.1](#) [Investor Presentation, March 2020](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

WESTROCK COMPANY
(Registrant)

Date: February 28, 2020

By: /s/ Robert B. McIntosh
Robert B. McIntosh
Executive Vice-President, General Counsel
And Secretary



INVESTOR OVERVIEW

PAPER AND PACKAGING SOLUTIONS

March 2020

FORWARD-LOOKING STATEMENTS; NON-GAAP FINANCIAL MEASURES

Forward-Looking Statements:

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including but not limited to the statements on the slides entitled "A Proven Model That Creates Value", "We Operate in Growing Markets with Significant Opportunities for Expansion", "Strong Cash Flow with High-Value Options to Deploy Capital", "Sustainable Packaging Solutions: Pak On Demand™ Pouch System", "Sustainable Packaging Solutions: Santa Monica Seafood Company", "Corrugated Packaging Serves Diverse End-Markets", "Consumer Packaging Serves Diverse End-Markets", "WestRock's Fiber-Based Packaging Replacing Plastic", "Multiple Sources of Value Creation", "Track Record of Effective Capital Deployment", "Strategic Capital Projects Driving Earnings Improvement", "Successfully Integrating KapStone", "The Case for WestRock" and "Key Commodity Annual Consumption Volumes" that give guidance or estimates for future periods as well as statements regarding, among other things, that (1) margin expansion and deployment of capital provide the opportunity to grow earnings and operating cash flow; (2) future global production of paperboard and containerboard will be as presented on slide 7; (3) we are committed to returning to our long-term leverage ratio of 2.25x to 2.50x; (4) we will generate more than \$5.7 billion of Adjusted Free Cash Flow from fiscal 2016 to fiscal 2020; (5) our acquisition of KapStone is expected to provide more than \$200 million of synergy and performance improvement opportunities; (6) statements we make with respect to the potential benefits of the Pak On Demand™ pouch system on slide 14 and the Santa Monica Seafood Company solution on slide 15; (7) diverse end-markets are driving sustainable growth throughout the economic cycle as stated on slides 18 and 24; (8) the current addressable market for plastic replacement is estimated to exceed \$5 billion and is expanding across multiple end markets as consumers demand more sustainable packaging; (9) our strategic capital project investments are expected to generate \$240 million in incremental EBITDA; (10) we will pay an annualized dividend in fiscal 2020 of \$1.86 per share; (11) we expect to invest approximately \$1.1 billion in capital investments in fiscal 2020 in the allocations presented on slide 30; (12) our strategic capital spending for FY20 and FY21 will be as presented on slide 31; (13) our run-rate synergy progression related to the KapStone acquisition will be as presented on slide 32; (14) in connection with the reconfiguration of the Charleston, SC mill, we reduced annual linerboard capacity at the mill by 288,000 tons and expect to reduce annual costs by approximately \$40 million by the end of calendar year 2020; (15) we estimate ongoing maintenance and return generating capital investments at the acquired KapStone operations of approximately \$100 million per year; and (16) the key commodity annual consumption volumes presented on slide 37.

Forward-looking statements are based on our current expectations, beliefs, plans or forecasts and are typically identified by words or phrases such as "may," "will," "could," "should," "would," "anticipate," "estimate," "expect," "project," "intend," "plan," "believe," "target," "prospects," "potential" and "forecast," and other words, terms and phrases of similar meaning. Forward-looking statements involve estimates, expectations, projections, goals, forecasts, assumptions, risks and uncertainties. WestRock cautions readers that a forward-looking statement is not a guarantee of future performance and that actual results could differ materially from those contained in the forward-looking statement. WestRock's businesses are subject to a number of general risks that would affect any such forward-looking statements, including, among others, decreases in demand for their products; increases in energy, raw materials, shipping and capital equipment costs; reduced supply of raw materials; fluctuations in selling prices and volumes; intense competition; the potential loss of certain customers; the scope, costs, timing and impact of any restructuring of our operations and corporate and tax structure; the occurrence of a natural disaster, such as hurricanes or other unanticipated problems, such as labor difficulties, equipment failure or unscheduled maintenance and repair; our desire or ability to continue to repurchase our stock; risks associated with integrating KapStone's operations into our operations and our ability to realize anticipated synergies and productivity improvements; risks associated with completing our strategic capital projects on the anticipated timelines and realizing our anticipated EBITDA improvements; and adverse changes in general market and industry conditions. Such risks and other factors that may impact management's assumptions are more particularly described in our filings with the Securities and Exchange Commission, including in Item 1A under the caption "Risk Factors" in our Annual Report on Form 10-K for the year ended September 30, 2019. The information contained herein speaks as of the date hereof and WestRock does not have or undertake any obligation to update or revise its forward-looking statements, whether as a result of new information, future events or otherwise.

Non-GAAP Financial Measures:

We may from time to time be in possession of certain information regarding WestRock that applicable law would not require us to disclose to the public in the ordinary course of business, but would require us to disclose if we were engaged in the purchase or sale of our securities. This presentation shall not be considered to be part of any solicitation of an offer to buy or sell WestRock securities. This presentation also may not include all of the information regarding WestRock that you may need to make an investment decision regarding WestRock securities. Any investment decision should be made on the basis of the total mix of information regarding WestRock that is publicly available as of the date of the investment decision.

We report our financial results in accordance with accounting principles generally accepted in the United States ("GAAP"). However, management believes certain non-GAAP financial measures provide users with additional meaningful financial information that should be considered when assessing our ongoing performance. Management also uses these non-GAAP financial measures in making financial, operating and planning decisions and in evaluating our performance. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, our GAAP results. The non-GAAP financial measures we present may differ from similarly captioned measures presented by other companies.



WESTROCK OVERVIEW

**OUR VISION IS
TO BE THE PREMIER PARTNER AND
UNRIVALED PROVIDER
OF **WINNING, SUSTAINABLE**
SOLUTIONS
TO OUR CUSTOMERS.**

A PROVEN MODEL THAT CREATES VALUE



PROVEN BUSINESS MODEL WITH TRACK RECORD OF SUCCESS AND VALUE CREATION

Paper and packaging are attractive businesses where scale, differentiation and sustainability matter.

WestRock is building a paper and packaging leader with a differentiated strategy and capabilities to generate attractive returns over the long term.

Margin expansion and deployment of capital provide the opportunity to grow earnings and operating cash flow.

LEVERAGING OUR CAPABILITIES ACROSS THE ORGANIZATION



Industry-leading insights, design and package innovation

Full range of innovative, sustainable fiber-based substrates

Comprehensive printing and converting capabilities

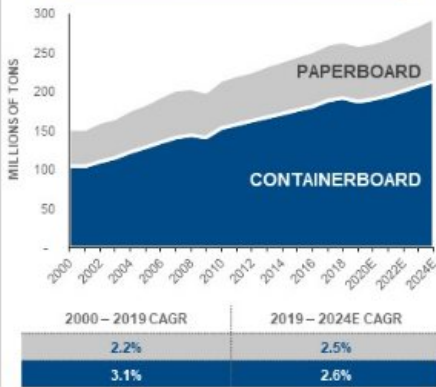
State-of-the-art packaging systems

Manufacturing and supply chain consulting and optimization

1) Includes North America, Brazil and India.
6 Note: Pie pieces not to scale; percentages represent trailing twelve months Q1 FY20 net sales; RTS is a joint venture.

WE OPERATE IN GROWING MARKETS WITH SIGNIFICANT OPPORTUNITIES FOR EXPANSION

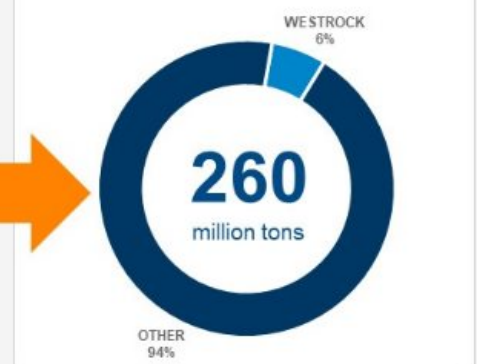
GLOBAL TONS PRODUCED⁽¹⁾



GLOBAL PACKAGING CONSUMPTION⁽²⁾



GLOBAL CONTAINERBOARD & PAPERBOARD MARKET SHARE⁽¹⁾



81%
agree⁽³⁾

"Rely on corrugated cardboard boxes to get merchandise shipped/delivered safely."

64%
agree⁽³⁾

"Products that come in paper-based product packaging feel more premium."

64%
agree⁽³⁾

"Consumers think more highly of companies that package their products in paper-based packaging."

1) RISI and WestRock estimates based on tons produced.
 2) Based on Smithers Pira calendar 2019 projections.
 3) Paper & Packaging Board 2019 Campaign Impact Report; percentages reflect 4-year average of scores.

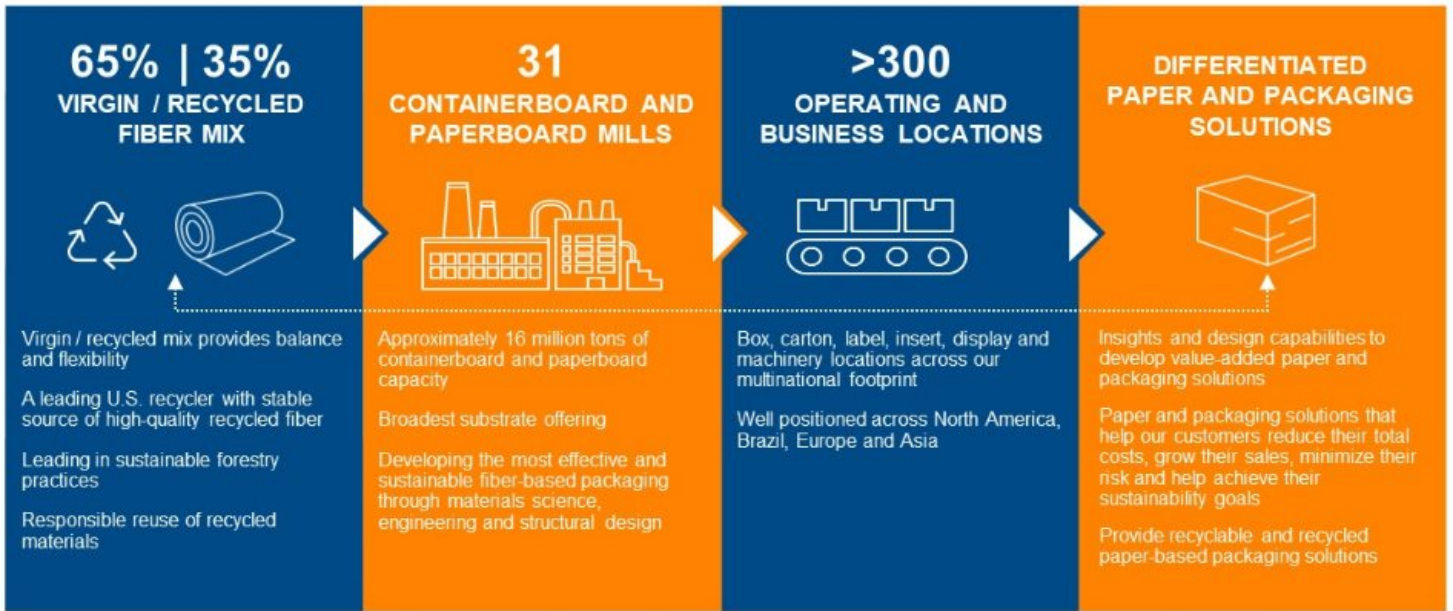
STRONG CASH FLOW WITH HIGH-VALUE OPTIONS TO DEPLOY CAPITAL

ADJUSTED FREE CASH FLOW EXCEEDED \$1 BILLION EACH YEAR SINCE FY16⁽¹⁾



8 1) See Non-GAAP Financial Measures and Reconciliations in the Appendix.
2) By the end of fiscal year 2021.

WESTROCK: THE CIRCULAR ECONOMY IN ACTION, WITH A STRATEGIC MULTINATIONAL FOOTPRINT



VALUE DELIVERY MODEL

OUR APPROACH TO DELIVERING VALUE TO OUR CUSTOMERS



VALUE DELIVERY MODEL

EXAMPLES OF DELIVERING VALUE TO OUR CUSTOMERS



INNOVATIVE, SUSTAINABLE PAPER AND PACKAGING SOLUTIONS

INNOVATIVE MATERIALS	PACKAGE DESIGN	MACHINERY SOLUTIONS
<p>EnShield® Natural Kraft™</p> 	<p>Cluster-Pak® beverage packs</p> 	<p>Combo 1250 Machine</p> 
<p>Non-poly ice cream</p> 	<p>EconoClip®</p> 	<p>Meta® Duo</p> 
<p>Recyclable and compostable cup (NextGen winner)</p> 	<p>Foodservice containers</p> 	<p>BoxSizer™</p> 
<p>Kraft bag</p> 	<p>Ecopush™</p> 	

BROADEST PORTFOLIO OF DIFFERENTIATED PAPER GRADES AND PACKAGING SOLUTIONS ENGINEERED TO MEET DEMANDING END-USE REQUIREMENTS



SUSTAINABLE PACKAGING SOLUTIONS

PAK ON DEMAND™ POUCH SYSTEM

THE SOLUTION

An innovative, sustainable solution that creates custom, right-sized pouches and seals the package for shipments. Also provides a recyclable paperboard solution to replace plastic.



PLASTIC BUBBLE MAILERS

PAK ON DEMAND POUCHES



LOWER TOTAL COST

- Eliminates unnecessary void fill
- Reduces DIM weight and shipping charges through right-size package
- Increases pack efficiency and decreases labor costs



GROW SALES

- Increases efficiency to keep up with orders
- Improves consumer experience through sustainable packaging solution



IMPROVE SUSTAINABILITY

- Uses less fiber due to right-size packaging
- Creates a highly protective package that is recyclable



MINIMIZE RISK

- Increases productivity through innovative automation solution
- Creates custom pouches through 3D scan of products on a conveyor

SUSTAINABLE PACKAGING SOLUTIONS

SANTA MONICA SEAFOOD COMPANY

THE CHALLENGE

Create a sustainable corrugated shipping container that eliminates the use of non-recyclable gel packs for cold-chain stability.

THE SOLUTION

Created InsulShield, a metPET (metalized polyester) laminated corrugated package that replaced the non-recyclable plastic, five-panel container that required non-recyclable gel ice packets.

The new WestRock package is sustainable and maintains temperature control of the product throughout the supply chain. This package, coupled with a WestRock machinery solution, also lowered overall labor costs for this customer.



WestRock Tray Former – Model TF4430

 LOWER TOTAL COST	 GROW SALES	 IMPROVE SUSTAINABILITY	 MINIMIZE RISK
<ul style="list-style-type: none">▪ Reduces cost of each container by nearly 50%▪ Improves production speed and provides labor efficiencies	<ul style="list-style-type: none">▪ Provides ease of use; appeal of sustainable packaging builds brand value	<ul style="list-style-type: none">▪ Removes plastic packaging from the supply chain	<ul style="list-style-type: none">▪ Streamlined internal production and provided stable temperature control throughout customer's supply chain



CORRUGATED PACKAGING

CORRUGATED PACKAGING SEGMENT OVERVIEW

KEY METRICS & OPERATIONAL STATISTICS

FY19 SEGMENT SALES
\$11.8 Billion

19 mills
130+ converting facilities
2 machinery solutions

FY19 ADJ. SEGMENT EBITDA MARGIN⁽¹⁾

20.8%

11.8 million tons mill capacity

FINANCIAL PERFORMANCE

(\$ IN BILLIONS)	FY19	FY18
Segment Sales	\$11.8	\$9.2
Adj. Segment Income ⁽¹⁾	\$1.5	\$1.3
Adj. Segment EBITDA ⁽¹⁾	\$2.4	\$2.0
Adj. Segment EBITDA Margin ⁽¹⁾	20.8%	22.1%
North American Adj. Segment EBITDA Margin ⁽¹⁾	21.9%	21.8%

¹⁾ Non-GAAP Financial Measure. See Non-GAAP Financial Measures and Reconciliations in the Appendix.
 Note: All financial performance values are aligned to include merchandising displays and exclude recycle sales consistent with fiscal 2019 presentation.

KEY DIFFERENTIATORS

- Broad range of solutions to serve diverse end-markets
- Targeting emerging consumer trends
 - E-commerce
 - Shelf-ready packaging
 - Fast and fresh
 - Brand revitalization
- Broad suite of automated packaging systems
- Well-positioned in attractive and growing packaging markets in Mexico and Brazil

BROAD PORTFOLIO OF DIFFERENTIATED PRODUCTS AND SOLUTIONS

- Corrugated containers to protect, ship, store, and display products
- Foodservice containers
- Automated Packaging Systems
- "Box on Demand" systems
- BoxSizer™
- Pak On Demand™ Pouch System
- Coated and uncoated white top linerboard
- Solid bleached linerboard
- Virgin and recycled linerboard
- Corrugated medium
- Kraft paper
- Pulp (fluff pulp, bleached and unbleached market pulp)
- Merchandising displays



CORRUGATED PACKAGING SERVES DIVERSE END-MARKETS

DIVERSE END-MARKETS DRIVING SUSTAINABLE GROWTH THROUGHOUT THE ECONOMIC CYCLE



1) Represents WestRock trailing twelve months Q1 FY20 sales of corrugated containers excluding KapStone.

GLOBAL CORRUGATED PACKAGING OPERATIONS AND LOCATIONS



Approx. **11.8** million annual tons of capacity

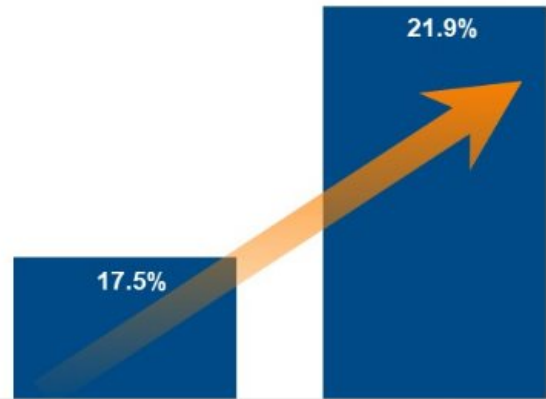
>100 billion square feet of converted products per year

DEMONSTRATED SIGNIFICANT GROWTH IN N.A. CORRUGATED PACKAGING ADJUSTED SEGMENT EBITDA MARGINS⁽¹⁾

- Focus on strategic M&A
- Lean Six Sigma programs
- Improved price realization
- Network optimization
- Footprint consolidation
- Investments to improve operational efficiencies

WESTROCK NORTH AMERICAN CORRUGATED PACKAGING ADJUSTED EBITDA MARGINS⁽¹⁾

+440 BASIS POINT IMPROVEMENT



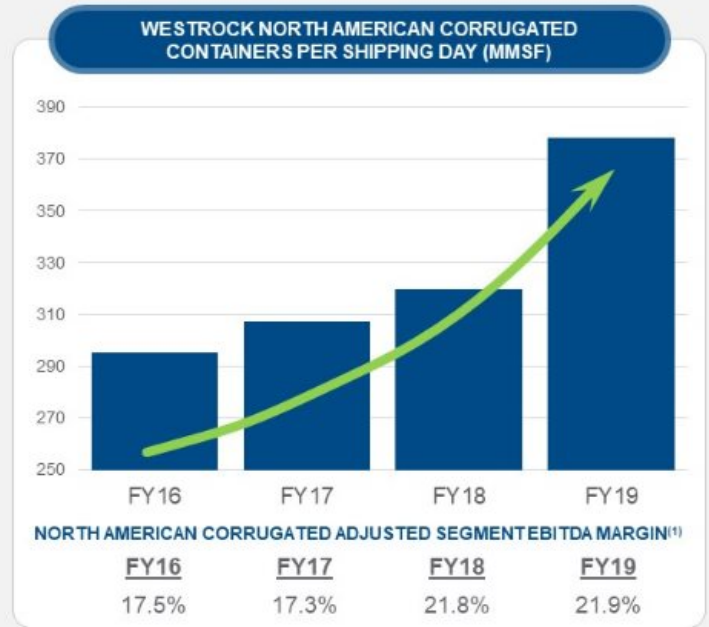
FY16⁽²⁾

FY19

1) Non-GAAP Financial Measure. See reconciliations in the Appendix.
2) FY16 North American Corrugated Adjusted Segment EBITDA margin has been recast to account for the move of the displays business from the Consumer Packaging segment to the Corrugated Packaging segment.

WESTROCK DRIVING BOX SHIPMENT GROWTH AND EBITDA IMPROVEMENT

- Consistently focusing on quality, performance, on-time delivery and service to our customers
- Driving value through differentiated portfolio and innovative solutions
 - Unparalleled machinery and automation platform; approximately 35% of our corrugated container sales are to customers that use our machinery and automation
 - Design and engineering capabilities that meet customers' protection, branding, performance and sustainability requirements with the lightest weight and optimal fiber mix
 - Scale, assets and enterprise portfolio that meet local, national and global customers' needs
- Solving critical customer challenges through innovation, supply chain optimization, sustainability, e-commerce, shelf-ready and retail-ready packaging solutions



1) FY16-FY18 North American Corrugated Adjusted Segment EBITDA margins have been recast to account for the move of the displays business from the Consumer Packaging segment to the Corrugated Packaging segment. Non-GAAP Financial Measure. See Non-GAAP Financial Measures and Reconciliations in the Appendix.



CONSUMER PACKAGING

CONSUMER PACKAGING SEGMENT OVERVIEW

KEY METRICS & OPERATIONAL STATISTICS

FY19 SEGMENT SALES
\$6.6 Billion

 **13** mills
100+ converting facilities
2 machinery solutions

FY19 ADJ. SEGMENT EBITDA MARGIN⁽¹⁾

14.3%

 **4.2** million tons mill capacity

FINANCIAL PERFORMANCE

	FY19	FY18
Segment Sales	\$6.6B	\$6.6B
Adj. Segment Income ⁽¹⁾	\$393M	\$431M
Adj. Segment EBITDA ⁽¹⁾	\$944M	\$977M
Adj. Segment EBITDA Margin ⁽¹⁾	14.3%	14.8%

KEY DIFFERENTIATORS

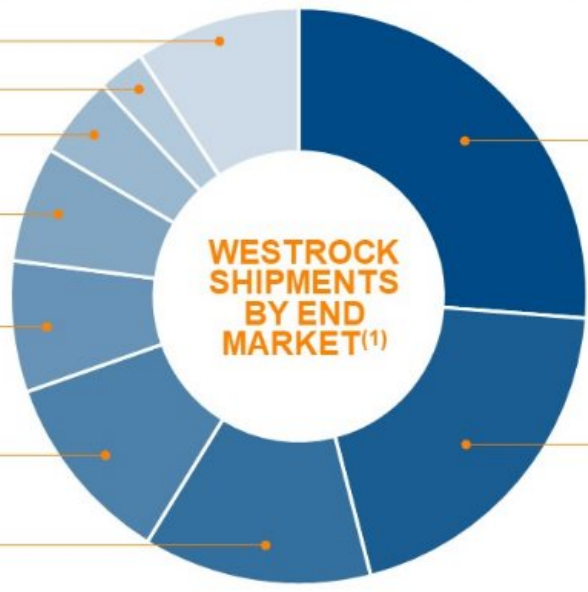
- Broadest grade mix in the industry (SBS, CNK®, CRB and URB)
- Innovation in substrates, packaging design and machinery solutions
- Broad suite of automated packaging systems
- Extensive converting network with global scale

BROAD PORTFOLIO OF DIFFERENTIATED PRODUCTS AND SOLUTIONS

- Solid bleached sulfate (SBS)
- Coated natural kraft (CNK®)
- Coated recycled board (CRB)
- Uncoated recycled board (URB)
- Packaging machinery
- Premium folding cartons
- Beverage carriers
- Express mail envelopes
- Labels and inserts
- Solid fiber and corrugated partitions
- Die-cut paperboard

CONSUMER PACKAGING SERVES DIVERSE END-MARKETS

DIVERSE END-MARKETS DRIVING SUSTAINABLE GROWTH THROUGHOUT THE ECONOMIC CYCLE



1) Represents WestRock trailing twelve month Q1 FY20 Consumer Packaging segment sales.

GLOBAL CONSUMER PACKAGING OPERATIONS AND LOCATIONS



Approx. **4.2** million annual tons of capacity

>43 billion square feet of converted products per year

WESTROCK'S FIBER-BASED PACKAGING REPLACING PLASTIC

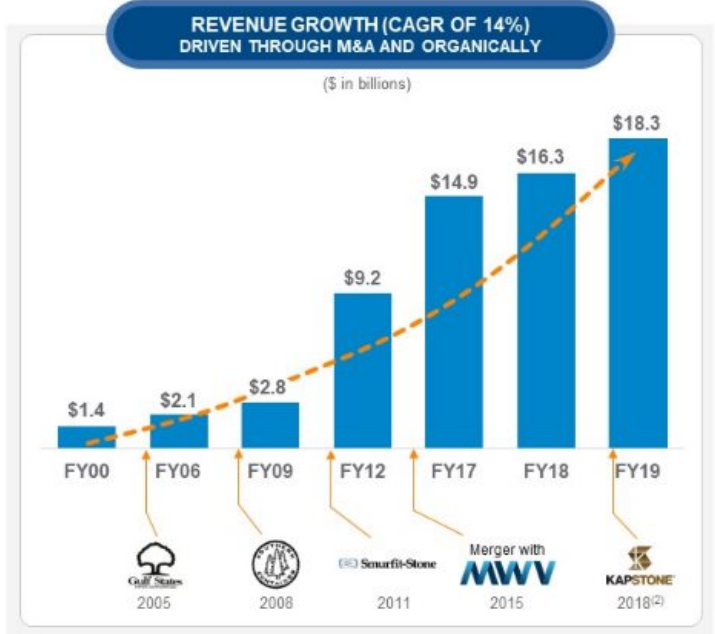
- Achieved more than \$115 million in annual run-rate sales since July 2018 with our consumer, corrugated and machinery solutions⁽¹⁾
- Current addressable market estimated to exceed \$5 billion and is expanding across multiple end markets as consumers demand more sustainable packaging





FINANCIAL OVERVIEW

DRIVING SIGNIFICANT GROWTH AND STRONG RETURNS



28 1) Total stockholder return (includes impact of dividends and stock splits). Includes WestRock predecessor—RockTenn performance.
2) KapStone acquisition completed in Q1 FY19. Note: S&P 500 performance relative to WestRock starting stock price. Source: FactSet and Wall Street research.

MULTIPLE SOURCES OF VALUE CREATION

PORTFOLIO ACTIONS

- Spun off Ingevity
- Sold Home, Health and Beauty business
- Monetization of Land & Development nearly complete
- Completed 19 acquisitions / investments
 - Increased vertical integration
 - Expanded end market and geographic reach
 - Provided meaningful synergy opportunities
- Innovating to provide differentiated solutions to our customers
- Leveraging broad product portfolio to increase our cross-selling opportunities

OPERATIONAL IMPROVEMENTS

- Generated more than \$1.2 billion of productivity⁽¹⁾
- North American Corrugated Packaging Adjusted Segment EBITDA Margin improved from 17.5% in FY16 to 21.9% in FY19⁽²⁾
- Invested \$4.5 billion in capital to maintain and transform our system
 - Strategic capital project investments nearly complete with approximately \$800 million of \$1 billion invested
 - Strategic capital projects expected to generate \$240 million in incremental EBITDA
- On track to achieve more than \$200 million in KapStone synergies by end of FY21
- Reduced costs
 - Have closed approximately 50 facilities
 - Announced Charleston mill reconfiguration
 - Closed Uncasville, Coshocton and Newberg mills

RETURNING CAPITAL TO STOCKHOLDERS

- Adjusted Free Cash Flow exceeded \$1 billion each year since FY16⁽²⁾
- Returned \$3 billion to stockholders
 - \$1 billion of share repurchases
 - \$1.9 billion in dividends
- Consistent track record of growing dividend
- Committed to debt reduction; target leverage ratio of 2.25x to 2.50x

TRACK RECORD OF EFFECTIVE CAPITAL DEPLOYMENT

CAPITAL ALLOCATED SINCE JULY 2015⁽¹⁾

\$13.4 BILLION OF CAPITAL DEPLOYED SINCE FORMATION OF WESTROCK⁽¹⁾

\$5.9
BILLION

MERGERS + ACQUISITIONS

ACQUISITIONS:

- SP Fiber
- Cenveo Packaging
- Star Pizza
- MPS
- U.S. Corrugated
- Island Container
- Hannapak
- Plymouth Packaging
- Schlüter Print Pharma
- KapStone
- Linkx
- UBS

JOINT VENTURE:

- Grupo Gondi

DIVESTITURES:

- L&D monetization
- HH&B
- ArborGen JV

\$4.5
BILLION

CAPITAL EXPENDITURES

Expect to invest ~\$1.1 billion in FY20



\$1.9
BILLION

DIVIDENDS

Annual dividend per share has increased 24% since the merger

(\$ PER SHARE)

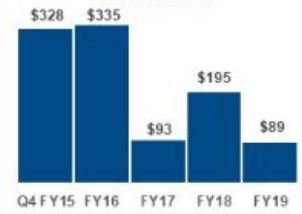


\$1.0
BILLION

SHARE REPURCHASES

Returned \$89 million to stockholders in FY19 through share repurchases

(\$ IN MILLIONS)



STRATEGIC CAPITAL PROJECTS DRIVING EARNINGS IMPROVEMENT

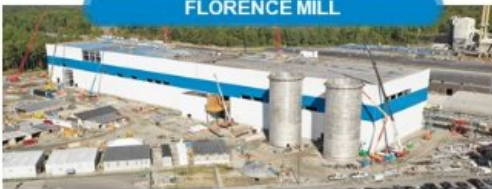
MAHRT MILL CURTAIN COATER



PORTO FELIZ PLANT



FLORENCE MILL



31

DECREASING INVESTMENTS AS STRATEGIC PROJECTS ARE COMPLETED

(\$ in millions; approximate)



CUMULATIVE STRATEGIC CAPITAL INVESTED:

\$175 Million \$685 Million \$985 Million \$1 Billion

APPROXIMATELY \$1 BILLION OF STRATEGIC INVESTMENT EXPECTED TO GENERATE \$240 MILLION IN ANNUALIZED EBITDA



SUCCESSFULLY INTEGRATING KAPSTONE

EXPECT TO REALIZE MORE THAN \$200 MILLION IN KAPSTONE RUN-RATE SYNERGIES BY END OF FY21

\$ IN MILLIONS



KAPSTONE INTEGRATION UPDATE

- SG&A reduction largely complete
- Sourcing synergies realized
- IT application integration underway
- Consolidated four converting plants
- Announced North Charleston mill reconfiguration
 - Reduced annual linerboard capacity by 288,000 tons
 - Expect to reduce annual costs by approx. \$40 million by end of calendar year 2020
- Estimated ongoing annual maintenance and return generating capital investments of approximately \$100 million

THE CASE FOR WESTROCK

WE ARE A LEADER IN ATTRACTIVE MARKETS

We have the #1 or #2 positions in paper and packaging markets with customers that value differentiation to grow sales and reduce their total costs

WE PROVIDE A WINNING VALUE PROPOSITION

We create customized value-added solutions using the broadest portfolio of paper and packaging products

WE HAVE MULTIPLE LEVERS TO IMPROVE RESULTS

Our commercial approach, KapStone synergies and strategic capital projects are levers unique to WestRock

WE GENERATE STRONG CASH FLOWS

Adjusted Free Cash Flow exceeded \$1 billion each year since FY16⁽¹⁾; focused on debt reduction and returning to our target leverage range of 2.25x to 2.50x

33 ⁽¹⁾ Non-GAAP Financial Measure. See Non-GAAP Financial Measures and Forward-looking Guidance in the Appendix. Adjusted Free Cash Flow equals net cash provided by operating activities minus capital expenditures plus cash restructuring and other costs, net of tax.

A PROVEN MODEL THAT CREATES VALUE



PROVEN BUSINESS MODEL WITH TRACK RECORD OF SUCCESS AND VALUE CREATION

Paper and packaging are attractive businesses where scale, differentiation and sustainability matter.

WestRock is building a paper and packaging leader with a differentiated strategy and capabilities to generate attractive returns over the long term.

Margin expansion and deployment of capital provide the opportunity to grow earnings and operating cash flow.



APPENDIX

NON-GAAP FINANCIAL MEASURES

Adjusted Operating Cash Flow and Adjusted Free Cash Flow

We use the non-GAAP financial measures "adjusted operating cash flow" and "adjusted free cash flow" because we believe these measures provide our board of directors, investors, potential investors, securities analysts and others with useful information to evaluate our performance relative to other periods because they exclude restructuring and other costs, net of tax, that we believe are not indicative of our ongoing operating results. While these measures are similar to adjusted free cash flow, we believe they provide greater comparability across periods when capital expenditures are changing since they exclude an adjustment for capital expenditures. We believe adjusted free cash flow is also a useful measure as it reflects our cash flow inclusive of capital expenditures. We believe the most directly comparable GAAP measure is net cash provided by operating activities.

Adjusted Segment EBITDA and Adjusted Segment EBITDA Margins

We use the non-GAAP financial measures "adjusted segment EBITDA" and "adjusted segment EBITDA margins", along with other factors, to evaluate our segment performance against our peers. We believe that investors use these measures to evaluate our performance relative to our peers. We calculate adjusted segment EBITDA for each segment by adding that segment's adjusted segment income to its depreciation, depletion and amortization. We calculate adjusted segment EBITDA margin for each segment by dividing that segment's adjusted segment EBITDA by its adjusted segment sales.

Leverage Ratio and Net Leverage Ratio

We use the non-GAAP financial measures "leverage ratio" and "net leverage ratio" as measurements of our operating performance and to compare to our publicly disclosed target leverage ratio. We believe investors use each measure to evaluate our available borrowing capacity – in the case of "net leverage ratio", adjusted for cash and cash equivalents. We define leverage ratio as our Total Funded Debt divided by our Credit Agreement EBITDA, each of which term is defined in our credit agreement, dated July 1, 2015. Borrowing capacity under our credit agreement depends on, in addition to other measures, the Credit Agreement Debt/EBITDA ratio or the leverage ratio. As of December 31, 2019, our leverage ratio was 3.06 times. While the leverage ratio under our credit agreement determines the credit spread on our debt, we are not subject to a leverage ratio cap. Our credit agreement is subject to a Debt to Capitalization and Consolidated Interest Coverage Ratio, as defined therein. We define net leverage ratio as the product of our Total Funded Debt minus cash and cash equivalents divided by our Credit Agreement EBITDA. As of December 31, 2019, our net leverage ratio was 3.01 times.

Forward-looking Guidance

We are not providing a reconciliation of forward-looking non-GAAP financial measures to the most directly comparable U.S. GAAP measure because we are unable to predict with reasonable certainty the ultimate outcome of certain significant items without unreasonable effort. These items include, but are not limited to, merger and acquisition-related expenses, restructuring expenses, asset impairments, litigation settlements, changes to contingent consideration and certain other gains or losses. These items are uncertain, depend on various factors, and could have a material impact on U.S. GAAP reported results for the guidance period.

KEY COMMODITY ANNUAL CONSUMPTION VOLUMES

Approx. FY20 Annual Consumption Volumes

Commodity Category	Volume
Recycled Fiber (tons millions)	5.7
Wood (tons millions)	42
Natural Gas (MMBTU)	84
Electricity (kwh billions)	6.5
Polyethylene (lbs millions)	53
Caustic Soda (tons thousands)	247
Starch (lbs millions)	590

Sensitivity Analysis

Category	Increase in Spot Price	Approx. Annual EPS Impact
Recycled Fiber (tons millions)	+\$10.00 / ton	(\$0.16)
Natural Gas (MMBTU)	+\$0.25 / MMBTU	(\$0.06)
FX Translation Impact	+10% USD Appreciation	(\$0.06)

SHIPMENT DATA

Corrugated Packaging

North America Corrugated	Unit	FY19				FY20
		Q1 ⁽¹⁾	Q2	Q3	Q4	Q1
External Box, Containerboard & Kraft Paper Shipments	Thousands of tons	2,295.7	2,459.6	2,561.9	2,531.8	2,509.8
Pulp Shipments	Thousands of tons	51.0	61.2	82.3	84.6	81.4
Total North American Corrugated Packaging Shipments	Thousands of tons	2,346.7	2,520.8	2,644.2	2,616.4	2,591.2
Corrugated Container Shipments	Billions of square feet	22.5	23.6	24.3	24.1	23.9
Corrugated Container Shipments per Shipping Day	Millions of square feet	369.4	374.8	384.7	382.7	385.9
Corrugated Packaging Maintenance Downtime	Thousands of tons	50.1	99.4	93.8	34.3	110.3
Corrugated Packaging Economic Downtime	Thousands of tons	-	197.7	164.8	96.8	2.1
Brazil and India						
Corrugated Packaging Shipments	Thousands of tons	185.6	176.5	171.0	194.6	168.1
Corrugated Container Shipments	Billions of square feet	1.6	1.5	1.6	1.7	1.7
Corrugated Container Shipments per Shipping Day	Millions of square feet	20.7	20.6	21.0	21.8	22.9
Total Corrugated Packaging Segment Shipments ⁽²⁾	Thousands of tons	2,532.3	2,697.3	2,815.2	2,811.0	2,759.3
Consumer Packaging						
WestRock						
Consumer Packaging Paperboard and Converting Shipments	Thousands of tons	932.5	949.4	949.0	939.9	876.1
Pulp Shipments	Thousands of tons	37.1	36.1	31.1	34.1	46.3
Total Consumer Packaging Segment Shipments	Thousands of tons	969.6	985.5	980.1	974.0	922.4
Consumer Packaging Total Converting Shipments	Thousands of tons	368.8	388.7	393.5	393.4	366.0
Consumer Packaging Maintenance Downtime	Thousands of tons	16.5	41.7	53.9	0.4	35.9

- 1) Includes 59 days of KapStone.
 2) Combined North America, Brazil and India shipments.

ADJUSTED SEGMENT SALES, ADJUSTED SEGMENT EBITDA AND ADJUSTED SEGMENT INCOME⁽¹⁾

Full Year FY19

(\$ in millions)	Corrugated Packaging	Consumer Packaging	Land and Development	Corporate / Eliminations	Consolidated
Segment / Net sales	\$ 11,816.7	\$ 6,606.0	\$ 23.4	\$ (157.1)	\$ 18,289.0
Less: Trade sales	(401.5)	-	-	-	(401.5)
Adjusted Segment Sales	\$ 11,415.2	\$ 6,606.0	\$ 23.4	\$ (157.1)	\$ 17,887.5
Segment income	\$ 1,399.6	\$ 388.1	\$ 2.5	\$ -	\$ 1,790.2
Non-allocated expenses	-	-	-	(83.7)	(83.7)
Depreciation and amortization	950.6	552.1	-	8.5	1,511.2
Segment EBITDA	2,350.2	940.2	2.5	(75.2)	3,217.7
Adjustments	21.0	3.9	(2.5)	(1.8)	20.6
Adjusted Segment EBITDA	\$ 2,371.2	\$ 944.1	\$ -	\$ (77.0)	\$ 3,238.3
Segment EBITDA Margins	19.9%	14.2%			17.6%
Adjusted Segment EBITDA Margins	20.8%	14.3%			17.7%
Segment income	\$ 1,399.6	\$ 388.1	\$ 2.5	\$ -	\$ 1,790.2
Non-allocated expenses	-	-	-	(83.7)	(83.7)
Adjustments, including D&A adjustments	65.5	4.5	(2.5)	(1.8)	65.7
Adjusted Segment Income	\$ 1,465.1	\$ 392.6	\$ -	\$ (85.5)	\$ 1,772.2

1) Segment EBITDA Margins are calculated using Segment / Net sales, Corrugated Packaging and Consumer Packaging Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales; the Consolidated Adjusted Segment EBITDA Margin is calculated using Segment / Net sales.

CORRUGATED PACKAGING ADJUSTED SEGMENT EBITDA⁽¹⁾

(\$ in millions)	Full Year 2019			
	North American Corrugated	Brazil Corrugated	Other ⁽²⁾	Corrugated Packaging
Segment sales	\$ 10,407.8	\$ 437.2	\$ 971.7	\$ 11,816.7
Less: Trade sales	(401.5)	-	-	(401.5)
Adjusted Segment Sales	\$ 10,006.3	\$ 437.2	\$ 971.7	\$ 11,415.2
Segment income	\$ 1,314.6	\$ 61.1	\$ 23.9	\$ 1,399.6
Depreciation and amortization	867.2	59.7	23.7	950.6
Segment EBITDA	2,181.8	120.8	47.6	2,350.2
Adjustments	13.2	2.1	5.7	21.0
Adjusted Segment EBITDA	\$ 2,195.0	\$ 122.9	\$ 53.3	\$ 2,371.2
Segment EBITDA Margins	21.0%	27.6%		19.9%
Adjusted Segment EBITDA Margins	21.9%	28.1%		20.8%

1) Segment EBITDA Margins are calculated using Segment sales and Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales.
 2) The "Other" column includes our Victory Packaging and India corrugated operations.

ADJUSTED SEGMENT SALES, ADJUSTED SEGMENT EBITDA AND ADJUSTED SEGMENT INCOME⁽¹⁾

Full Year FY18

(\$ in millions)	Corrugated Packaging	Consumer Packaging	Land and Development	Corporate / Eliminations	Consolidated
Segment / Net Sales	\$ 9,693.0	\$ 6,617.5	\$ 142.4	\$ (167.8)	\$ 16,285.1
Less: Recycling sales	(461.6)	-	-	23.9	(437.7)
	9,231.4	6,617.5	142.4	(143.9)	15,847.4
Less: Trade sales	(385.8)	-	-	-	(385.8)
Adjusted Segment Sales	\$ 8,845.6	\$ 6,617.5	\$ 142.4	\$ (143.9)	\$ 15,461.6
Segment Income	\$ 1,240.0	\$ 445.1	\$ 22.5	\$ -	\$ 1,707.6
Non-allocated expenses	-	-	-	(70.1)	(70.1)
Depreciation and amortization	700.5	546.5	0.7	4.5	1,252.2
Segment EBITDA	1,940.5	991.6	23.2	(65.6)	2,889.7
Adjustments	16.6	(14.5)	(23.2)	3.6	(17.5)
Adjusted Segment EBITDA	\$ 1,957.1	\$ 977.1	\$ -	\$ (62.0)	\$ 2,872.2
Segment EBITDA Margins	20.0%	15.0%			17.7%
Adjusted Segment EBITDA Margins	22.1%	14.8%			18.1%
Segment Income	\$ 1,240.0	\$ 445.1	\$ 22.5	\$ -	\$ 1,707.6
Non-allocated expenses	-	-	-	(70.1)	(70.1)
Adjustments, including D&A adjustments	43.9	(14.0)	(22.5)	3.6	11.0
Adjusted Segment Income	\$ 1,283.9	\$ 431.1	\$ -	\$ (66.5)	\$ 1,648.5

1) Segment EBITDA Margins are calculated using Segment / Net sales, Corrugated Packaging and Consumer Packaging Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales; the Consolidated Adjusted Segment EBITDA Margin is calculated using Segment / Net sales less Recycling sales.

CORRUGATED PACKAGING ADJUSTED SEGMENT EBITDA⁽¹⁾

(\$ in millions)	Full Year FY18			
	North American Corrugated	Brazil Corrugated	Other ⁽²⁾	Corrugated Packaging
Segment sales	\$ 8,714.9	\$ 439.5	\$ 538.6	\$ 9,693.0
Less: Recycling sales	-	-	(461.6)	(461.6)
	8,714.9	439.5	77.0	9,231.4
Less: Trade sales	(385.8)	-	-	(385.8)
Adjusted Segment Sales	<u>\$ 8,329.1</u>	<u>\$ 439.5</u>	<u>\$ 77.0</u>	<u>\$ 8,845.6</u>
Segment income	\$ 1,179.5	\$ 54.2	\$ 6.3	\$ 1,240.0
Depreciation and amortization	625.6	63.5	11.4	700.5
Segment EBITDA	1,805.1	117.7	17.7	1,940.5
Adjustments	14.0	2.7	(0.1)	16.6
Adjusted Segment EBITDA	<u>\$ 1,819.1</u>	<u>\$ 120.4</u>	<u>\$ 17.6</u>	<u>\$ 1,957.1</u>
Segment EBITDA Margins	20.7%	26.8%		20.0%
Adj. Segment EBITDA Margins	<u>21.8%</u>	<u>27.4%</u>		<u>22.1%</u>

1) Segment EBITDA Margins are calculated using Segment sales and Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales.
 2) The "Other" column includes our Recycling and India corrugated operations.

ADJUSTED SEGMENT SALES, ADJUSTED SEGMENT EBITDA AND ADJUSTED SEGMENT INCOME⁽¹⁾

Full Year FY17

(\$ in millions)

	Corrugated Packaging	Consumer Packaging	Land and Development	Corporate / Eliminations	Consolidated
Segment / Net Sales	\$ 9,084.8	\$ 5,698.3	\$ 243.8	\$ (167.2)	\$ 14,859.7
Less: Recycling sales	(546.2)	-	-	11.3	(534.9)
	8,538.6	5,698.3	243.8	(155.9)	14,324.8
Less: Trade sales	(318.2)	-	-	-	(318.2)
Adjusted Segment Sales	\$ 8,220.4	\$ 5,698.3	\$ 243.8	\$ (155.9)	\$ 14,006.6
Segment income	\$ 818.0	\$ 385.7	\$ 13.8	\$ -	\$ 1,217.5
Non-allocated expenses	-	-	-	(67.5)	(67.5)
Depreciation and amortization	622.1	484.9	0.7	4.4	1,112.1
Segment EBITDA	1,440.1	870.6	14.5	(63.1)	2,262.1
Adjustments	12.7	30.7	(14.5)	8.1	37.0
Adjusted Segment EBITDA	\$ 1,452.8	\$ 901.3	\$ -	\$ (55.0)	\$ 2,299.1
Segment EBITDA Margins	15.9%	15.3%			15.2%
Adjusted Segment EBITDA Margins	17.7%	15.8%			16.0%
Segment income	\$ 818.0	\$ 385.7	\$ 13.8	\$ -	\$ 1,217.5
Non-allocated expenses	-	-	-	(67.5)	(67.5)
Adjustments, including D&A adjustments	13.4	31.3	(13.8)	8.1	39.0
Adjusted Segment Income	\$ 831.4	\$ 417.0	\$ -	\$ (59.4)	\$ 1,189.0

1) Segment EBITDA Margins are calculated using Segment / Net sales, Corrugated Packaging and Consumer Packaging Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales; the Consolidated Adjusted Segment EBITDA Margin is calculated using Segment / Net sales less Recycling sales.

CORRUGATED PACKAGING ADJUSTED SEGMENT EBITDA⁽¹⁾

(\$ in millions)	Full Year FY17			
	North American Corrugated	Brazil Corrugated	Other ⁽²⁾	Corrugated Packaging
Segment sales	\$ 8,037.9	\$ 433.9	\$ 613.0	\$ 9,084.8
Less: Recycling sales	-	-	(546.2)	(546.2)
	8,037.9	433.9	66.8	8,538.6
Less: Trade sales	(318.2)	-	-	(318.2)
Adjusted Segment Sales	\$ 7,719.7	\$ 433.9	\$ 66.8	\$ 8,220.4
Segment income	\$ 768.1	\$ 34.3	\$ 15.6	\$ 818.0
Depreciation and amortization	551.4	60.1	10.6	622.1
Segment EBITDA	1,319.5	94.4	26.2	1,440.1
Adjustments	12.8	-	(0.1)	12.7
Adjusted Segment EBITDA	\$ 1,332.3	\$ 94.4	\$ 26.1	\$ 1,452.8
Segment EBITDA Margins	16.4%	21.8%		15.9%
Adj. Segment EBITDA Margins	17.3%	21.8%		17.7%

1) Segment EBITDA Margins are calculated using Segment sales and Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales.
 2) The "Other" column includes our Recycling and India corrugated operations.

ADJUSTED SEGMENT SALES, ADJUSTED SEGMENT EBITDA AND ADJUSTED SEGMENT INCOME⁽¹⁾

Full Year FY16

(\$ in millions)

	Corrugated Packaging	Consumer Packaging	Land and Development	Corporate / Eliminations	Consolidated
Segment / Net Sales	\$ 8,574.7	\$ 5,606.0	\$ 119.8	\$ (128.7)	\$ 14,171.8
Less: Recycling sales	(402.3)	-	-	9.3	(393.0)
	8,172.4	5,606.0	119.8	(119.4)	13,778.8
Less: Trade sales	(274.9)	-	-	-	(274.9)
Adjusted Segment Sales	\$ 7,897.5	\$ 5,606.0	\$ 119.8	\$ (119.4)	\$ 13,503.9
Segment income	\$ 792.0	\$ 457.2	\$ 4.6	\$ -	\$ 1,253.8
Non-allocated expenses	-	-	-	(76.7)	(76.7)
Depreciation and amortization	602.2	474.1	1.4	7.0	1,084.7
Segment EBITDA	1,394.2	931.3	6.0	(69.7)	2,261.8
Adjustments	18.6	8.7	(6.0)	4.5	25.8
Adjusted Segment EBITDA	\$ 1,412.8	\$ 940.0	\$ -	\$ (65.2)	\$ 2,287.6
Segment EBITDA Margins	16.3%	16.6%			16.0%
Adjusted Segment EBITDA Margins	17.9%	16.8%			16.6%
Segment income	\$ 792.0	\$ 457.2	\$ 4.6	\$ -	\$ 1,253.8
Non-allocated expenses	-	-	-	(76.7)	(76.7)
Adjustments, including D&A adjustments	18.9	9.8	(4.6)	4.5	28.6
Adjusted Segment Income	\$ 810.9	\$ 467.0	\$ -	\$ (72.2)	\$ 1,205.7

¹⁾ Segment EBITDA Margins are calculated using Segment / Net sales, Corrugated Packaging and Consumer Packaging Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales; the Consolidated Adjusted Segment EBITDA Margin is calculated using Segment / Net sales less Recycling sales.

CORRUGATED PACKAGING ADJUSTED SEGMENT EBITDA⁽¹⁾

(\$ in millions)	Full Year FY16			
	North American Corrugated	Brazil Corrugated	Other ⁽²⁾	Corrugated Packaging
Segment sales	\$ 7,740.6	\$ 369.0	\$ 465.1	\$ 8,574.7
Less: Recycling sales	-	-	(402.3)	(402.3)
	7,740.6	369.0	62.8	8,172.4
Less: Trade sales	(274.9)	-	-	(274.9)
Adjusted Segment Sales	\$ 7,465.7	\$ 369.0	\$ 62.8	\$ 7,897.5
Segment income	\$ 746.1	\$ 38.4	\$ 7.5	\$ 792.0
Depreciation and amortization	539.8	51.4	11.0	602.2
Segment EBITDA	1,285.9	89.8	18.5	1,394.2
Adjustments	18.5	0.1	-	18.6
Adjusted Segment EBITDA	\$ 1,304.4	\$ 89.9	\$ 18.5	\$ 1,412.8
Segment EBITDA Margins	16.6%	24.3%		16.3%
Adj. Segment EBITDA Margins	17.5%	24.4%		17.9%

1) Segment EBITDA Margins are calculated using Segment sales and Adjusted Segment EBITDA Margins are calculated using Adjusted Segment Sales.
 2) The "Other" column includes our Recycling and India corrugated operations.

RECONCILIATION OF NET INCOME TO ADJUSTED SEGMENT EBITDA

(\$ in millions)

	FY 19	FY 18	FY 17	FY 16
Net Income attributable to common stockholders	\$ 862.9	\$ 1,906.1	\$ 708.2	\$ (396.3)
Adjustments⁽¹⁾				
Less: Net income attributable to noncontrolling interests	5.0	3.2	(9.6)	6.4
Income tax (expense) benefit	276.8	(874.5)	159.0	89.8
Other income (expense), net	(2.4)	(12.7)	(11.5)	(14.4)
Gain (loss) on extinguishment of debt	5.1	0.1	(1.8)	(2.7)
Interest expense, net	431.3	293.8	222.5	212.5
Restructuring and other costs	173.7	105.4	196.7	366.4
Land and development impairments	13.0	31.9	46.7	-
Multiemployer pension withdrawal (income) expense	(6.3)	184.2	-	-
Pension lump sum settlement	-	-	32.6	-
Pension risk transfer expense	-	-	-	370.7
Gain on sale of HH&B	-	-	(192.8)	-
Loss from discontinued operations	-	-	-	544.7
Gain (loss) on sale of certain closed facilities	(52.6)	-	-	-
Non-allocated expenses	83.7	70.1	67.5	76.7
Segment Income	1,790.2	1,707.6	1,217.5	1,253.8
Non-allocated expenses	(83.7)	(70.1)	(67.5)	(76.7)
Depreciation and amortization	1,511.2	1,252.2	1,112.1	1,084.7
Segment EBITDA	3,217.7	2,889.7	2,262.1	2,261.8
Adjustments	20.6	(17.5)	37.0	25.8
Adjusted Segment EBITDA	\$ 3,238.3	\$ 2,872.2	\$ 2,299.1	\$ 2,287.6
Net Sales	\$ 18,289.0	\$ 16,285.1	\$ 14,859.7	\$ 14,171.8
Less: Recycling sales	-	(437.7)	(534.9)	(393.0)
Net Sales	\$ 18,289.0	\$ 15,847.4	\$ 14,324.8	\$ 13,778.8
Net income margin	4.7%	11.7%	4.8%	-2.8%
Segment EBITDA Margin	17.6%	17.7%	15.2%	16.0%
Adjusted Segment EBITDA Margin	17.7%	18.1%	16.0%	16.6%

1) Schedule adds back expense or subtracts income for certain financial statement and segment footnote items to compute segment income, Segment EBITDA and Adjusted Segment EBITDA.

RECONCILIATION OF ADJUSTED FREE CASH FLOW

(\$ in millions)	FY16	FY17	FY18	FY19
Net cash provided by operating activities	\$ 1,223.3	\$ 1,463.8	\$ 1,931.2	\$ 2,310.2
Plus: Retrospective accounting policy adoptions	465.1	436.7	489.7	-
Plus: Cash Restructuring and other costs, net of income tax benefit of \$70.4, \$36.4, \$14.5 and \$29.9	139.3	99.5	41.3	102.7
Adjusted Operating Cash Flow	\$ 1,827.7	\$ 2,000.0	\$ 2,462.2	\$ 2,412.9
Less: Capital expenditures	(796.7)	(778.6)	(999.9)	(1,369.1)
Adjusted Free Cash Flow	\$ 1,031.0	\$ 1,221.4	\$ 1,462.3	\$ 1,043.8

LTM CREDIT AGREEMENT EBITDA

(\$ in millions)	<u>LTM 12/31/2019</u>
Net Income attributable to common stockholders	\$ 862.3
Interest expense, net	418.1
Income tax expense	260.6
Depreciation and amortization	1,533.3
Additional permitted charges and acquisition EBITDA ⁽¹⁾	<u>138.7</u>
Credit Agreement EBITDA	<u>\$ 3,213.0</u>

TOTAL DEBT, FUNDED DEBT AND LEVERAGE RATIO

(\$ in millions, except ratios)	<u>Dec. 31, 2019</u>
Current portion of debt	\$ 565.1
Long-term debt due after one year	<u>9,649.3</u>
Total debt	10,214.4
Less: FV step up and deferred financing fees	(183.0)
Less: short-term and long-term chip mill obligation	(100.3)
Less: other adjustments to funded debt	<u>(104.0)</u>
Total Funded Debt	<u>\$ 9,827.1</u>
LTM credit agreement EBITDA	<u>\$ 3,213.0</u>
Leverage Ratio	<u>3.06x</u>
Total funded debt	\$ 9,827.1
Less: cash and cash equivalents	<u>(156.4)</u>
Adjusted Total Funded Debt	<u>\$ 9,670.7</u>
Net Leverage Ratio	<u>3.01x</u>

1) Additional Permitted Charges includes among other items, \$145 million of restructuring and other costs.

