# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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### **CURRENT REPORT** PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): March 23, 2022

# Hyzon Motors Inc. (Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation)	001-39632 (Commission File Number)	82-2726724 (I.R.S. Employer Identification No.)
475 Quaker Meeting House R Honeoye Falls, NY (Address of principal executive office		14472 (Zip Code)
	(585)-484-9337 (Registrant's telephone number, including area code)	
(Fe	Not Applicable ormer name or former address, if changed since last repo	rt)
Check the appropriate box below if the Form 8-K is provisions:	intended to simultaneously satisfy the filing obli	gation of the registrant under any of the following
☐ Written communication pursuant to Rule 425 u	under the Securities Act (17 CFR 230.425)	
☐ Soliciting material pursuant to Rule 14a-12 un	der the Exchange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant	to Rule 14d-2(b) under the Exchange Act (17 C	FR 240.14d-2(b))
☐ Pre-commencement communications pursuant	to Rule 13e-4(c) under the Exchange Act (17 Cl	FR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the	Act:	
Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A common stock, par value \$0.0001 per share	HYZN	Nasdaq Capital Market
Warrants, each whole warrant exercisable for one share of Class A common stock at an exercise price of \$11.50 per share	HYZNW	Nasdaq Capital Market
Indicate by check mark whether the registrant is an echapter) or Rule 12b-2 of the Securities Exchange A		5 of the Securities Act of 1933 (§230.405 of this
Emerging growth company ⊠		
If an emerging growth company, indicate by check n new or revised financial accounting standards provide	•	

#### Item 2.02. Results of Operations and Financial Condition.

On March 23, 2022, Hyzon Motors Inc. (the "Company") issued a press release announcing the financial results for the Company for the fourth quarter and year ended December 31, 2021. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information in this Item 2.02, including the Exhibit 99.1 attached hereto, is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

#### Item 7.01. Regulation FD Disclosure.

The Company management team will host a conference call on March 23, 2022 during which they will make a presentation on the Company's financial results for the fourth quarter and year ended December 31, 2021. The presentation has been made available on the Company's website at <a href="https://investors.hyzonmotors.com/">https://investors.hyzonmotors.com/</a> and is furnished as Exhibit 99.2 to this Current Report on Form 8-K.

The information in this Item 7.01, including the Exhibit 99.2 attached hereto, is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

#### Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number	<u>Description</u>
99.1	Press Release, dated March 23, 2022, issued by the Company.
99.2	Investor Presentation
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)

### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: March 23, 2022

### HYZON MOTORS INC.

By: /s/ Craig M. Knight

Name: Craig M. Knight
Title: Chief Executive Officer

# HYZON

# **News release**

March 23, 2022

# Hyzon Motors Inc. reports full year and fourth quarter 2021 results, delivers fuel cell vehicles, playing a pivotal role in the transition to hydrogen

#### **Recent Business Highlights**

- Increased backlog<sup>1,2</sup> to \$287M up 246% from our last update in July 2021
- Membrane Electrode Assembly ("MEA") production line in Illinois being commissioned
- "Made in USA" heavy-duty truck fuel cell production on track for the second half of 2022
- First North America trial with Total Transportation Services ("TTSI") kicked off at the Port of Long Beach
- Received an order to supply 18 Hyzon trucks in Europe, to a leading global logistics group as the anticipated end user
- Established Hyzon's Australian headquarters in partnership with Royal Automobile Club of Victoria ("RACV") to develop a purpose-built facility expected to generate over 100 localized engineering and manufacturing jobs by 2025

#### 2021 Highlights

- Exceeded vehicle delivery guidance with 87 Hyzon fuel cell electric vehicles ("FCEVs") delivered; total contract value for these deliveries was \$19.6 million<sup>3</sup>
- Total headcount across global operations increased to approximately 200 employees
- Established U.S operations, laying the foundation for leading manufacturing capability of high-powered Proton-Exchange Membrane ("PEM") fuel cells, with full vertical integration on local MEA production
- Expanded our global footprint with facilities in four continents, providing access to markets and vital international talent and technological developments
- Advanced our vehicle deployment and hydrogen infrastructure strategy globally through investments in Raven SR and partnerships with Mpreis, Ark Energy, Superior Pak, Coregas, Geesinknorba, Woodside Energy, TC Energy, ITOCHU, ReCarbon, TotalEnergies and MiTAC Synnex
- Deployed Hyzon vehicles in four continents for internal validation, use in real-world demonstrations, trials, and commercial operations
- Reported a cash balance of \$445.1 million as of December 31, 2021, which includes proceeds from the Business Combination with Decarbonization Plus Acquisition Corporation that was completed in July 2021
- Backlog is defined as orders and non-binding MoUs through 2025 and are subject to cancellation. Backlog as of 3/22/2022 consists of \$224M non-binding MoUs and \$63M firm orders; includes \$92M MoU and \$9M firm order with Shanghai HongYun and \$115M MoU from Geesink
- 2 MoUs in which number of units and commercial terms have not yet been agreed upon are excluded from our backlog
- 3 Includes \$13.6 million of contract value to be collected over 5 years



Accelerating the Energy Transition



**ROCHESTER, NY, March 23, 2022** – Hyzon Motors, Inc. (NASDAQ: HYZN) ("Hyzon" or the "Company"), a leading global supplier of zero-emission fuel cell electric heavy-duty vehicles, today announced fourth quarter and full year 2021 financial and operational results.

"2021 was a transformative year for Hyzon. We successfully completed our business combination in July and worked steadfastly to position Hyzon to be a key player in the energy transition, as the world increasingly turns to hydrogen to address climate and energy challenges.

In spite of widely recognized disruptions throughout the global supply chain, we delivered 87 fuel cell electric vehicles, with heavy and medium duty trucks now being validated in real world operations. Furthermore, our state-of-the-art fuel cell assembly facility in the United States is on track and will include fully integrated production capabilities of our advanced proprietary MEA - this is where the magic really happens in fuel cells and is a major determinant of cost structure in fuel cell trucks", said Hyzon Chief Executive Officer Craig Knight.

"We continued to build and foster a clean hydrogen supply ecosystem with strategic partnerships. Our team demonstrated agility and commitment to exceed previously announced delivery targets. Hyzon is at the forefront of the Hydrogen Economy with our leading proprietary fuel cell technology, first mover position in heavy vehicles in real world settings, and our low-cost, sustainable clean hydrogen supply strategy. Hyzon is well positioned to be 'The Key to the Hydrogen Economy'," concluded Mr. Knight.

#### 2022 Business Outlook

- Expect to deliver 300-400 vehicles with deliveries heavily weighted towards the back half of the year as the industry navigates supply chain challenges and global uncertainties
- Expect to commence assembling vehicles using our flagship, made in the USA, high power-density fuel cells during the second half of 2022
- In North America, we expect to have 10-15 Hyzon fuel cell demonstration trucks deployed to multiple trial customers by year end
- · In Europe, Australia, and China, expect to ramp up deliveries and streamline assembly processes to meet increasing demand
- · Anticipate a Hyzon / Raven gas-to-hydrogen hub and waste-to-hydrogen hub online by year end

#### Fourth Quarter and Full Year 2021 Financial and Operational Results

For the fourth quarter ending December 31, 2021, the Company reported revenue of \$5.1 million. Total operating expenses of \$43.8 million and net loss attributable to Hyzon of \$28.6 million, resulting in basic and diluted loss per share of \$0.12. Net income included non-cash gain from the change in fair value of earnout liability of \$11.0 million and non-cash loss from the change in fair value of private placement warrant liability of \$3.4 million. Fourth quarter operating expenses were comprised of \$7.5 million in research and development and \$16.1 million in selling, general and administrative expenses. For the prior year fourth quarter ending December 31, 2020, the Company reported a net loss attributable to Hyzon of \$13.4 million, resulting in loss per share of \$0.08.

For the twelve months ended December 31, 2021, the Company reported total revenue of \$6.0 million. The Company also reported total operating expenses of \$107.4 million and net loss attributable to Hyzon of \$13.8 million resulting in basic and diluted loss per share of \$0.07. Net income included non-cash gains from the change in fair value of earnout liability of \$84.6 million and private placement warrant liability of \$4.2 million. Full year operating expenses were comprised of \$16.4 million in research and development and \$69.8 million

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in selling, general and administrative expenses. For the prior year period from January 21, 2020 (inception) through December 31, 2020, the Company reported a net loss attributable to Hyzon of \$14.3 million, resulting in loss per share of \$0.09.

As of December 31, 2021, the Company had \$445.1 million in cash and had approximately 247.8 million shares of Class A common stock outstanding.

#### **Non-GAAP Financial Measures**

The Company reported EBITDA of \$(31.8) million and \$(12.9) million for the three and twelve months ended December 31, 2021, respectively. The Company reported Adjusted EBITDA of \$(36.7) million and \$(63.8) million for the three and twelve months ended December 31, 2021, respectively. For the year ended December 31, 2021, Adjusted EBITDA adjustments are primarily driven by (a) non-cash items from change in fair value of earnout liability of \$84.6 million and private placement warrant liability of \$4.2 million, for a total of \$88.8 million; (b) charges from an executive transition arrangement of \$13.9 million and Business Combination transaction expenses of \$6.5 million, (c) non-cash items from stock-based compensation of \$15.8 million and (d) regulatory and legal expense of \$1.1 million. For the three months ended December 31, 2021, Adjusted EBITDA adjustments are primarily driven by (a) non-cash items from change in fair value of earnout liability of \$11.0 million and private placement warrant liability of \$3.4 million, for a net total of \$7.6 million; (b) non-cash items from stock-based compensation of \$1.1 million and (c) regulatory and legal expense of \$1.0 million. These non-GAAP financial measures have been reconciled to the nearest GAAP measure in the tables under "Non-GAAP Financial Measures" within this press release.

#### **Conference Call Information**

The Hyzon management team will host a conference call to discuss its fourth quarter and full year 2021 financial results on Wednesday, March 23, 2022, at 8:30 a.m. Eastern Time. The call can be accessed via a live webcast accessible on the Events & Presentations page in the Investor Relations section of Hyzon's website at <a href="https://www.hyzonmotors.com">www.hyzonmotors.com</a>. An archive of the webcast will be available for a period of time shortly after the call on the Investor Relations section of Hyzon's website as well.

#### About Hyzon Motors Inc.

Hyzon is a global leader in fuel cell electric mobility, with US operations in the Rochester, Chicago and Detroit areas, and international operations in the Netherlands, China, Singapore, Australia, and Germany. Hyzon is an energy transition accelerator and technology innovator, providing end-to-end solutions primarily for the commercial mobility sector with a focus on the commercial vehicle market and hydrogen supply infrastructure. Utilizing its proven and proprietary hydrogen fuel cell technology, Hyzon aims to supply zero-emission heavy duty trucks and buses to customers in North America, Europe and around the world to mitigate emissions from diesel transportation, which is one of the single largest sources of carbon emissions globally. The Company is contributing to the escalating adoption of fuel cell electric vehicles through its demonstrated technology advantage, leading fuel cell performance and history of rapid innovation.

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Visit www.hyzonmotors.com.

#### **Use of Non-GAAP Financial Information**

To supplement its consolidated balance sheet and statement of operations and comprehensive loss, which are prepared and presented in accordance with U.S. generally accepted accounting principles ("GAAP"), Hyzon Motors Inc. reports EBITDA and Adjusted EBITDA which are non-GAAP financial measures. EBITDA is determined by taking net loss and adding interest, depreciation and amortization. Adjusted EBITDA is determined by taking EBITDA and adding non-cash stock-based compensation expense, change in fair value of private placement warrant liability, change in fair value of earnout liability and other special items determined by management. We believe that these non-GAAP measures, viewed in addition to and not in lieu of our reported GAAP results, provides useful information to investors by providing a more focused measure of operating results, enhances the overall understanding of past financial performance and future prospects, and allows for greater transparency with respect to key metrics used by management in its financial and operational decision making. The non-GAAP measures presented herein may not be comparable to similarly titled measures presented by other companies. EBITDA and Adjusted EBITDA are non-GAAP financial measures, see "Use of Non-GAAP Financial Information" below for important information regarding these non-GAAP financial measures.

#### Forward-Looking Statements

This press release includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of present or historical fact included in this press release, are forward-looking statements. When used in this press release, the words "could," "should," "will," "may," "believe," "anticipate," "intend," "estimate," "expect," "project," the negative of such terms and other similar expressions are intended to identify forward-looking statements, although not all forward-looking statements contain such identifying words. These forward-looking statements, including statements about our business outlook, expected production and deliveries of vehicles, anticipated future contracts and performance under existing contracts, and development of new facilities and partnerships, are based on management's current expectations and assumptions about future events and are based on currently available information as to the outcome and timing of future events. Except as otherwise required by applicable law, Hyzon disclaims any duty to update any forward -looking statements, all of which are expressly qualified by the statements in this section, to reflect events or circumstances after the date of this press release. Hyzon cautions you that these forward-looking statements are subject to numerous risks and uncertainties, most of which are difficult to predict and many of which are beyond the control of Hyzon, including risks and uncertainties described in the "Risk Factors" section of Hyzon's definitive proxy statement on Schedule 14A filed with the U.S. Securities and Exchange Commission (the "SEC") on June 21, 2021, our Registration Statement on Form S-1 filed with the SEC on July 30, 2021, and other documents filed by Hyzon from time to time with the SEC. These filings identify and address other important risks and uncertainties that could cause actual events and results to differ materia

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current or prospective financial resources of the counterparties to Hyzon's non-binding memoranda of understanding and letters of intent), the ability to identify additional potential customers and convert them to paying customers, or the ability to manufacture new vehicles, including as a result of disruptions to the supply chain. Hyzon gives no assurance that Hyzon will achieve its expectations.

#### **Investor Contact:**

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# HYZON MOTORS INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

(in thousands, except share and per share amounts)

Current assets	ASSETS	Dece	mber 31, 2021	Decem	ber 31, 2020
Cash and cash equivalents         \$ 445,146         \$ 17,139           Accounts receivable         2,598         —           Related party receivable         264         —           Inventory         19,245         —           Prepaid expenses and other current assets         27,970         848           Total current assets         495,223         17,987           Property, plant, and equipment, net         14,311         418           Right-of-use assets         10,265         1,656           Investment in equity securities         4,948         122           Other assets         5,301,77         2,1005           Total Assets         5,301,77         2,1005           Lease liabilities         6,026         1,062           Accounts payable         8,830         2,155           Accounts payable         8,830         1,816           Current portion of lease liabilities         11,230         2,608           Current liabilities         3,302         5,003           Current portion of lease liabilities         8,830         1,818           Private placement warrant liability         15,228         —           Lease liabilities         10,301         —           Cother Lia					
Accounts receivable         2,598         —           Related party receivable         264         —           Inventory         19,245         —           Prepaid expenses and other current assets         27,970         848           Total current assets         495,223         17,987           Property, plant, and equipment, net         14,311         418           Risphof-use assets         10,265         1,656           Investment in equity securities         4,948         122           Other assets         5,301         822           Total Assets         5,301         82           Courter sasets         \$30,077         \$21,005           LABILITIES AND STOCKHOLDERS' EQUITY         ****         ***           Current liabilities         6,026         1,062           Accrued liabilities         6,026         1,062           Accrued liabilities         6,036         1,062           Contract liabilities         1,363         5,60           Current portion of lease liabilities         8,830         1,81           Total current liabilities         8,830         1,81           Private placement warrant liability         8,83         1,81           Case ilabilities		\$	445 146	\$	17 139
Related party receivable         264         —           Inventory         19,245         —           Prepaid expenses and other current assets         27,790         848           Total current assets         495,223         17,987           Property, plant, and equipment, net         14,311         418           Right-of-use assets         10,265         1,656           Investment in equity securities         4,948         122           Other assets         5,301         822           Total Assets         5,30,177         \$ 21,005           LIABILITIES AND STOCKHOLDERS' EQUITY         ***         ***           Current liabilities         6,026         1,062           Accound liabilities         6,026         1,062           Related party payables         8,830         560           Current portion of lease liabilities         11,230         2,608           Current portion of lease liabilities         8,830         1,886           Ingerent liabilities         8,830         1,818           Private placement warrant liability         15,228         —           Lease liabilities         1,296         —           Cottle liabilities         1,296         —           Cottle	•	Ψ		Ψ	17,137
Prepaid expenses and other current assets					_
Prepaid expenses and other current assets         27,970         848           Total current assets         495,223         17,987           Property, plant, and equipment, net         14,311         418           Right-of-use assets         10,265         1,656           Investing the quity securities         4,948         122           Other assets         5,430         82           Total Assets         5,340         82           LABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities         6,026         1,062           Accounds payable         8,8430         \$ 215           Accounds payable         3,633         560           Related party payables         3,633         560           Contract liabilities         3,633         560           Current portion of lease liabilities         31,205         5,603           Lase liabilities         31,205         5,603           Private placement warrant liability         8,830         1,181           Private placement warrant liability         15,228         -           Earnout liabilities         103,761         -           Contal High private placement warrant liability         1,205         -           Total Ilajoli	* *				
Total current assets         495,223         17,987           Property, plant, and equipment, net         14,311         418           Right-of-use assets         10,265         1,656           Investment in equity securities         4,948         122           Other assets         5,430         822           Total Asset         5,530,77         \$ 21,005           LASBILITIES AND STOCKHOLDERS' EQUITY         ***         ***           Current liabilities         6,026         1,062           Accountly payable         8,830         5,606           Current portion of lease liabilities         11,230         2,608           Current portion of lease liabilities         1,886         618           Total current liabilities         3,830         5,063           Elease liabilities         8,830         1,818           Private placement warrant liability         15,228         —           Earnout liabilities         8,830         1,818           Other liabilities         10,376         —           Other liabilities         10,296         —           Total Habilities         2,608         —           Commitments and contingencies         5         16,320         \$ 6,244					848
Property, plant, and equipment, net         14,311         418           Right-of-use assets         10,265         1,565           Investment in equity securities         4,948         122           Other assets         5,330         822           Table Assets         5,330,177         \$ 21,005           LABILITIES AND STOCKHOLDERS' EQUITY           Urrent liabilities         8,8430         \$ 21,55           Accounts payable         8,8430         \$ 21,55           Accude liabilities         6,026         1,062           Related party payables         3,633         560           Current protion of lease liabilities         11,230         2,068           Current protion of lease liabilities         1,886         618           Total current liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         8,830         1,181           Other liabilities         103,761         —           Earnout liabilities         2,162         —           Commission decompany         5,228         —           Chear liabilities         103,761         —           Total liabilities					
Right-of-use assets         10,265         1,656           Investment in equity securities         4,948         122           Other assets         5,30,177         2,2100           Total Assets         5,30,177         2,1000           LIABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities         8,430         \$ 2,15           Accounts payable         6,026         1,022           Related party payables         6,026         1,022           Related party payables         1,230         2,608           Current portion of lease liabilities         1,886         618           Total current liabilities         1,886         618           Total current liabilities         8,830         1,818           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Private placement warrant liability         15,228         —           Other liabilities         103,761         —           Commitments and contingencies         1,296         —           Total liabilities         2,102         —           Accommutates and contingencies         5,104         —           Total liabilities					
Investment in equity securities         4,948         122           Other assets         5,430         822           Total Assets         530,177         \$ 21,005           Lapt Intellitities           Current liabilities           Accounts payable         8,843         \$ 215           Accrued liabilities         6,026         1,062           Related party payables         3,633         56           Contract liabilities         11,230         2,088           Current portion of lease liabilities         1,886         618           Total current liabilities         8,830         1,818           Private placement warrant liability         15,228         —           Earnout liabilities         8,830         1,818           Private placement warrant liability         15,228         —           Earnout liabilities         1,296         —           Conditional private placement warrant liability         15,228         —           Other liabilities         1,296         —           Earnout liabilities         1,296         —           Total liabilities         2,52         5,642           Commitments and contringencies         2,5         6,24					
Other assets         5,430         822           Total Assets         5,30,177         2,1005           LABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities           Accounts payable         8,430         2,15           Accured liabilities         6,026         1,062           Related party payables         3,633         560           Current portion of lease liabilities         11,230         2,608           Current portion of lease liabilities         11,886         618           Total current liabilities         8,830         1,181           Private placement warrant liability         8,830         1,181           Private placement warrant liability         103,761         —           Earnout liabilities         1,296         —           Commitments and contingencies         1,296         —           Stockholders' Equity         2         1,27           Common stock, \$0,0001 par value; \$40,000,000 shares authorized, 247,758,412 and 166,125,000         25         1,7           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)					
Total Assets         \$ 21,005           LABILITIES AND STOCKHOLDERS' EQUITY           Current liabilities         \$ 8,8430         \$ 215           Accrued liabilities         6,026         1,062           Accrued liabilities         3,633         560           Contract liabilities         1,230         2,608           Contract liabilities         31,205         5,062           Current portion of lease liabilities         31,205         5,063           Total current liabilities         8,830         1,181           Private placement warrant liability         15,228            Earnout liabilities         103,761            Other liabilities         1,296            Total liabilities         1,296            Commitments and contingencies         1,296            Total liabilities         2,002         5,244           Commitments and contingencies         2,502         5,244           Total Hisbilities         2,502         5,245           Accumulated and outstanding as of December 31, 2021 and December 31, 2020, respectively         2,5         1,7           Additional paid—in capital         2,817         1,42	, , ,				822
Current liabilities         \$ 8,430         \$ 215           Accounts payable         6,026         1,062           Related party payables         3,633         560           Contract liabilities         11,230         2,008           Current portion of lease liabilities         11,886         618           Total current liabilities         31,005         5,003           Lease liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Other liabilities         1,296         —           Total liabilities         1,296         —           Commitments and contingencies         \$ 160,320         \$ 6,244           Commitments and contingencies         \$ 160,320         \$ 6,244           Common stock, \$0,0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         \$ 5         17           Additional paid-in capital         25         17           Accumulated deficit         (28,117)         (14,271)           Accumulated deficit         (28,117)         (14,271)           Accumulated deficit         373         (16)           Accumulated deficit         373 <t< td=""><td>Total Assets</td><td>\$</td><td></td><td>\$</td><td>21,005</td></t<>	Total Assets	\$		\$	21,005
Current liabilities         \$ 8,430         \$ 215           Accounts payable         6,026         1,062           Related party payables         3,633         560           Contract liabilities         11,230         2,008           Current portion of lease liabilities         11,886         618           Total current liabilities         31,005         5,003           Lease liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Other liabilities         1,296         —           Total liabilities         1,296         —           Commitments and contingencies         \$ 160,320         \$ 6,244           Commitments and contingencies         \$ 160,320         \$ 6,244           Common stock, \$0,0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         \$ 5         17           Additional paid-in capital         25         17           Accumulated deficit         (28,117)         (14,271)           Accumulated deficit         (28,117)         (14,271)           Accumulated deficit         373         (16)           Accumulated deficit         373 <t< td=""><td>LIABILITIES AND STOCKHOLDERS' EQUITY</td><td></td><td></td><td></td><td></td></t<>	LIABILITIES AND STOCKHOLDERS' EQUITY				
Accrued liabilities         6,026         1,062           Related party payables         3,633         560           Contract liabilities         11,230         2,608           Current portion of lease liabilities         1,886         618           Total current liabilities         8,830         1,181           Lease liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Other liabilities         1,296         —           Other liabilities         160,320         \$ 6,244           Commitments and contingencies         5         160,320         \$ 6,244           Common stock, \$0,0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         \$ 5         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)					
Related party payables         3,633         560           Contract liabilities         11,230         2,608           Current portion of lease liabilities         1,886         618           Total current liabilities         31,205         5,063           Long term liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Other liabilities         1,296         —           Other liabilities         160,320         \$ 6,244           Commitments and contingencies         Stockholders' Equity         Stockholders' Equity           Common stock, \$0,0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         25         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Accounts payable	\$	8,430	\$	215
Contract liabilities         11,230         2,608           Current portion of lease liabilities         1,886         618           Total current liabilities         31,205         5,063           Long term liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Other liabilities         1,296         —           Commitments and contingencies         \$ 160,320         \$ 6,244           Commitments and contingencies         \$ 160,320         \$ 6,244           Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         25         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Accrued liabilities		6,026		1,062
Current portion of lease liabilities         1,886         618           Total current liabilities         31,205         5,063           Lease liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Other liabilities         1,296         —           Total liabilities         \$ 160,320         \$ 6,244           Commitments and contingencies         ***         ***           Stockholders' Equity         25         1,7           Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         25         1,7           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Related party payables		3,633		560
Total current liabilities         31,205         5,063           Lease liabilities         8,830         1,181           Private placement warrant liability         15,228         —           Earnout liabilities         103,761         —           Other liabilities         1,296         —           Total liabilities         \$ 160,320         \$ 6,244           Commitments and contingencies         ***           Stockholders' Equity         **         **           Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         **         **           shares issued and outstanding as of December 31, 2021 and December 31, 2020, respectively.         25         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Contract liabilities		11,230		2,608
Long term liabilities       8,830       1,181         Private placement warrant liability       15,228       —         Earnout liability       103,761       —         Other liabilities       1,296       —         Total liabilities       \$ 160,320       \$ 6,244         Commitments acquity         Commitments acquity       \$ 160,320       \$ 17         Additional paid-in capital       \$ 1,296       —         Additional paid-in capital       \$ 1,296       \$ 1,296         Accumulated deficit       \$ 1,296       \$ 1,296         Accumulated deficit       \$ 1,296       \$ 1,296         Accumulated on terminal contingencies       \$ 1,296       \$ 1,296         Stockholders' Equity       \$ 5       \$ 1,296         Acquital and contingencies       \$ 1,296       \$ 1,294         Stockholders' Equity       \$ 25       \$ 17         Additional paid-in capital       \$ 403,016       \$ 29,122         Accumulated other comprehensive income (loss)       \$ 373       (16)         Total Hyzon Motors Inc. stockholders' equity       \$ 375,297       \$ 14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       \$ 369,857       \$ 14,761 <td>Current portion of lease liabilities</td> <td></td> <td>1,886</td> <td></td> <td>618</td>	Current portion of lease liabilities		1,886		618
Lease liabilities       8,830       1,181         Private placement warrant liability       15,228       —         Earnout liability       103,761       —         Other liabilities       1,296       —         Total liabilities       \$ 160,320       \$ 6,244         Commitments and contingencies       ***         Stockholders' Equity       ***       ***         Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000       25       17         Additional paid-in capital       403,016       29,122         Accumulated deficit       (28,117)       (14,271)         Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761	Total current liabilities		31,205		5,063
Private placement warrant liability         15,228         —           Earnout liability         103,761         —           Other liabilities         1,296         —           Total liabilities         \$ 160,320         \$ 6,244           Commitments and contingencies         Stockholders' Equity           Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         25         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Long term liabilities				
Earnout liability       103,761       —         Other liabilities       1,296       —         Total liabilities       \$ 160,320       \$ 6,244         Commitments and contingencies       Stockholders' Equity         Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000       25       17         Additional paid-in capital       403,016       29,122         Accumulated deficit       (28,117)       (14,271)         Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761	Lease liabilities		8,830		1,181
Other liabilities         1,296         —           Total liabilities         \$ 160,320         \$ 6,244           Commitments and contingencies         Stockholders' Equity           Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000 shares issued and outstanding as of December 31, 2021 and December 31, 2020, respectively.         25         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Private placement warrant liability		15,228		_
Total liabilities         \$ 160,320         \$ 6,244           Commitments and contingencies         Stockholders' Equity           Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000 shares issued and outstanding as of December 31, 2021 and December 31, 2020, respectively.         25         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Earnout liability		103,761		_
Commitments and contingencies           Stockholders' Equity           Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000         25         17           Additional paid-in capital         403,016         29,122           Accumulated deficit         (28,117)         (14,271)           Accumulated other comprehensive income (loss)         373         (16)           Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Other liabilities		1,296		_
Stockholders' Equity         Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000       25       17         Additional paid-in capital       403,016       29,122         Accumulated deficit       (28,117)       (14,271)         Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761	Total liabilities	\$	160,320	\$	6,244
Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000       25       17         Additional paid-in capital       403,016       29,122         Accumulated deficit       (28,117)       (14,271)         Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761	Commitments and contingencies				
shares issued and outstanding as of December 31, 2021 and December 31, 2020, respectively.       25       17         Additional paid-in capital       403,016       29,122         Accumulated deficit       (28,117)       (14,271)         Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761	Stockholders' Equity				
Additional paid-in capital       403,016       29,122         Accumulated deficit       (28,117)       (14,271)         Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761	Common stock, \$0.0001 par value; 400,000,000 shares authorized, 247,758,412 and 166,125,000				
Accumulated deficit       (28,117)       (14,271)         Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761					
Accumulated other comprehensive income (loss)       373       (16)         Total Hyzon Motors Inc. stockholders' equity       375,297       14,852         Noncontrolling interest       (5,440)       (91)         Total Stockholders' Equity       369,857       14,761					
Total Hyzon Motors Inc. stockholders' equity         375,297         14,852           Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761					(14,271)
Noncontrolling interest         (5,440)         (91)           Total Stockholders' Equity         369,857         14,761	Accumulated other comprehensive income (loss)				(16)
Total Stockholders' Equity 369,857 14,761			375,297		14,852
<u> </u>	Noncontrolling interest		(5,440)		(91)
Total Liabilities and Stockholders' Equity \$ 530,177 \$ 21,005	Total Stockholders' Equity		369,857		14,761
* · ·	Total Liabilities and Stockholders' Equity	\$	530,177	\$	21,005

Accelerating the Energy Transition



# HYZON MOTORS INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE LOSS (in thousands, except per share amounts)

	Decem	Three Months Ended December 31,			the period ary 21, 2020 ception) – cember 31,
Revenue	\$ 5,087	\$ —	\$ 6,049	\$	2020
Operating expense:	4 5,000	-	4 0,000	4	
Cost of revenue	20,223	_	21,191		_
Research and development	7,522	1,283	16,443		1,446
Selling, general and administrative	16,062	12,115	69,792		12,785
Total operating expenses	43,807	13,398	107,426		14,231
Loss from operations	(38,720)	(13,398)	(101,377)		(14,231)
Other income (expense):					
Change in fair value of private placement warrant liability	(3,447)	_	4,167		_
Change in fair value of earnout liability	10,997		84,612		_
Foreign currency exchange loss and other expense	(1,283)	(107)	(1,452)		(108)
Interest income (expense), net	14	(17)	(5,235)		(37)
Total other income (expense)	6,281	(124)	82,092		(145)
Net loss	\$ (32,439)	\$(13,522)	<b>\$</b> (19,285)	\$	(14,376)
Less: Net loss attributable to noncontrolling interest	(3,807)	(105)	(5,439)		(105)
Net loss attributable to Hyzon	\$ (28,632)	\$ (13,417)	\$ (13,846)	\$	(14,271)
Comprehensive loss:					
Net loss	\$ (32,439)	\$ (13,522)	\$ (19,285)	\$	(14,376)
Foreign currency translation adjustment	772	(20)	479		(20)
Comprehensive loss	\$(31,667)	\$ (13,542)	\$ (18,806)	\$	(14,396)
Less: Comprehensive loss attributable to noncontrolling interest	(3,755)	(109)	(5,349)		(109)
Comprehensive loss attributable to Hyzon	\$(27,912)	\$(13,433)	\$ (13,457)	\$	(14,287)
Net loss attributable to Hyzon per share:					
Basic	\$ (0.12)	\$ (0.08)	\$ (0.07)	\$	(0.09)
Diluted	\$ (0.12)	\$ (0.08)	\$ (0.07)	\$	(0.09)
Weighted average common shares outstanding:					
Basic	247,818	164,459	203,897		152,650
Diluted	247,818	164,459	203,897		152,650
					100

Accelerating the Energy Transition



#### **Non-GAAP Financial Measures**

The following table reconciles net loss to EBITDA and Adjusted EBITDA (in thousands):

	Three Months Ended December 31,			
		2021		2020
Net loss	\$	(32,439)	\$	(13,522)
Plus (Less):				
Interest (income) expense, net		(14)		17
Income tax expense (benefit)		_		_
Depreciation and amortization		622		86
EBITDA	\$	(31,831)	\$	(13,419)
Adjusted for:				
Change in fair value of private placement warrant liability		3,447		_
Change in fair value of earnout liability		(10,997)		_
Stock-based compensation		1,064		9,983
Regulatory and legal matters (1)		1,036		_
Acquisition-related expenses (2)		591		_
Adjusted EBITDA	\$	(36,690)	\$	(3,436)

- (1) Regulatory and legal matters include legal, advisory, and other professional service fees incurred in connection with the short-seller analyst article from September 2021, and investigations and litigation related thereto.
- (2) Acquisition-related expenses incurred for potential and actual acquisitions that are unrelated to the current operations and neither are comparable to the prior period nor predictive of future results.

	ear Ended nber 31, 2021	Janu (In	the period ary 21, 2020 (ception) – (nber 31, 2020
Net loss	\$ (19,285)	\$	(14,376)
Plus:			
Interest expense, net	5,235		37
Income tax expense (benefit)	_		_
Depreciation and amortization	1,140		185
EBITDA	\$ (12,910)	\$	(14,154)
Adjusted for:			
Change in fair value of private placement warrant liability	(4,167)		_
Change in fair value of earnout liability	(84,612)		_
Stock-based compensation	15,768		9,983
Executive transition charges (1)	13,860		_
Business combination transaction expenses (2)	6,533		_
Regulatory and legal matters (3)	1,147		_
Acquisition-related expenses (4)	591		_
Adjusted EBITDA	\$ (63,790)	\$	(4,171)

- (1) Executive transition charges include stock-based compensation costs of \$13.4 million and salary expense of \$0.5 million related to former Chief Technology Officer's (CTO) retirement.
- (2) Transaction costs of \$6.4 million attributable to the liability classified earnout shares and \$0.1 million of write-off of debt issuance costs.
- (3) Regulatory and legal matters include legal, advisory, and other professional service fees incurred in connection with the short-seller analyst article from September 2021, and investigations and litigation related thereto.
- (4) Acquisition-related expenses incurred for potential and actual acquisitions that are unrelated to the current operations and neither are comparable to the prior period nor predictive of future results.



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This presentation (this "Presentation") includes "forward-looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "estimate," "plan," "project," "forecast," "indicapte," "believe," "seek," the negative of such terms or other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forward-looking statements include but are not limited to, statements about our business outlook, expected production and delivered or Vehicles, anticipated their contracts and performance under existing contracts, and development of new facilities and partnerships. These statements are based on various assumptions, whether or not identified in this Presentation, and on the current expectations of management of Hyzon Motors Inc. ("Hyzon" or the "Company") and are not predictions of actual performance. These forward-looking statements are provided for illustrative purposes only and are not predictions of a current performance. These forward-looking statements are provided for illustrative purposes only and are not predictions of a current performance. These forward-looking statements are subject to a number of fact or probability, Actual events and circumstances are difficult or impossible to predict and will differ form assumptions. Many actual events and circumstances are beyond the control of Hyzon. These forward-looking statements are subject to a number and are not intended to serve as, and must not be received to a subject to a number of fact or probability. Actual events are are difficult or impossible to predict and will differ for the probability to convert non-binding memorands of understanding into binding orders or sease (including as assulted disruptions to the supply chain, and those factors discussed in Hyzon's chain and the documents of them to paying customers, or the ability to manufacture new v

#### INDUSTRY AND MARKET DATA

Although all information and opinions expressed in this Presentation, including market data and other statistical information, were obtained from sources believed to be reliable and are included in good faith, Hyzon has not independently verified the information and make no representation or warranty, express or implied, as to its securacy or completeness. Some data is also based on the good faith estimates of Hyzon, which are derived from its reviews of internal sources as well as the independent sources described above. This Presentation contains preliminary information only, is subject to change at any time and, is not, and should not be assumed to be, complete or to be, complete or to be adequately make an informed devia en informed dev

#### USE OF PROJECTIONS

This Presentation contains projected financial information with respect to Hyzon. Such projected financial information constitutes forward-looking information, is for illustrative purposes only and should not be relied upon as necessarily being indicative of future results. The assumptions and estimates underlying such projected financial information are inherently uncertain and are subject to a wide variety of significant business, economic, competitive and other risks and uncertainties that could cause actual results to offifer materially from these contained in the projected financial information. See Froward-Looking Statements's paragraph above. Actual results may anterialize the projected financial information contained in the instruction and the inclusion in this Presentation in such information and information of such information and such information and information and information and information are projected financial information and information and

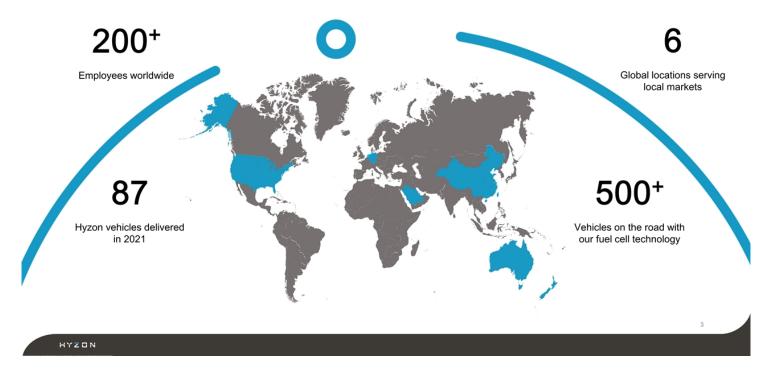
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The familial information and data contained in this Presentation is unsatified and does not conform to Regulation S.X. promignated under the Securities Act of 1933, as amended. Accordingly, such information and data may not be included in may be registed and ones and office the presentation is presented and office the presentation is presented and office the SETION Among the SE

#### TRADEMARKS AND TRADE NAMES

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# Accelerating growth across all regions to drive hydrogen adoption



# Hyzon Motors is a hydrogen technology company that enables zero emission mobility and energy independence

Hyzon's Success Anchored in Five Key Company Attributes

### Leading Technology

Hyzon's core fuel cell technology, developed over nearly 20 years, has the leading power density on the market First mover with heavy duty trucks on the road powered by our core technology

#### Commercial Market Focus

Hydrogen is the zero-emission solution for heavy-duty, high-utilization fleets

Hydrogen's distributed production and the ability to scale fueling creates a clear infrastructure advantage

## Low-Cost, Low-Carbon Intensity Hydrogen Approach

Waste-to-Hydrogen & RNG-to-Hydrogen will provide low-cost, low-to-negative carbon fuel while addressing the global waste challenges Leading partners at each step of hydrogen value chain focused on low-cost, clean hydrogen near demand

### Global Footprint to Address Global Demand

Hyzon is accelerating the energy transition on four continents Capturing early adopter market opportunities around the world

### Unlocks the Potential of Hydrogen

Hydrogen is expected to develop into a market worth over \$1 trillion<sup>1</sup> a year by 2050 Commercial fuel cell vehicle market expected to grow exponentially Goldman Sachs research 'Carbonomics' published 2.4.22

# Hyzon is on the road today, leading the way towards a hydrogen-powered future

Hyzon trucks on the road **TODAY** providing operators with zero emissions and grid independence

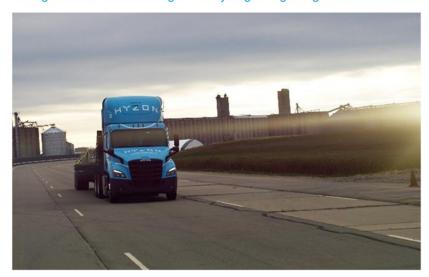


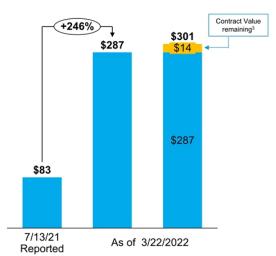
- ✓ Delivered 87 Hyzon FCEV in 2021
- Hyzon vehicles in four continents for internal validation and use in real-world demonstrations, trials, and commercial operations
- ✓ FCEV trucks ranging in weight from 18 to 49 tons
- Deployed in several use cases such as municipal, refuse collection, and heavy steel coil haulage

5

# Backlog has increased exponentially since July 2021

Strong demand continues to grow as hydrogen is gaining momentum across the world





\$millions

1 Backlog is defined as orders and non-binding MoUs through 2025 and are subject to cancellation. Backlog as of 3/22/2022 consists of \$224M non-binding MoUs and \$53M firm orders; includes \$92M MoU and \$9M firm order with Shanghai HongYun and \$115M MoU from Geesink 2 MoUs which have defined units with commercial terms that have not been agreed upon are excluded from our backlog 3 Reflects \$13.6 million of contract value to be collected over 5 years

Firm Orders & Non-Binding MoUs

# Hyzon heavy-duty trucks hit U.S. roads in 2022

## **Total Transportation Services Trial**



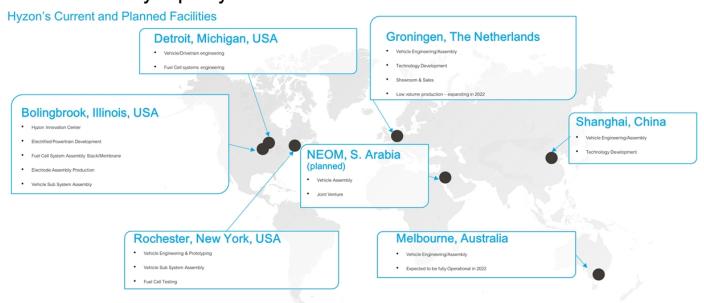
- · Trial kicked off March 2022
- Drayage application using Hyzon's Class 8 hydrogen-powered fuel cell electric truck

## 2022 North America Trial Program



- Approximately 50% of planned 2022 Hyzon trials will kick off in California as subsidies and mandates drive adoption of zero emissions
- · Multiple large fleets lined up to trial across the United States
- Significant momentum in Canada to adopt hydrogen

# Expanding our global footprint to expand in-house manufactured content and vehicle assembly capacity



Note: US facilities are under construction; NEOM facility expected to be developed under JV with Modern Industrial contemplated in the Tripartite MOU, which sets out the current aims of the parties with respect to the project. Such aims will not constitute binding obligations on any party thereto until definitive agreements are executed.

# **Hyzon Innovation Center**

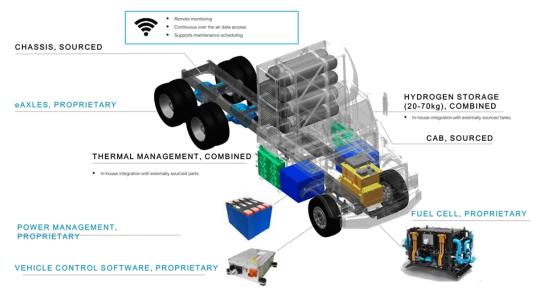
## Bolingbrook Facility, IL

- Membrane Electrode Assembly (MEA) production line now being commissioned, sufficient to produce 10,000+ heavy-duty fuel cells
- Electrified powertrain & fuel cell development center of excellence
- Fuel cell system assembly with initial capacity up to 3,000 units annually, with ability to scale as required
- Facility has approximately 100,000 sq ft



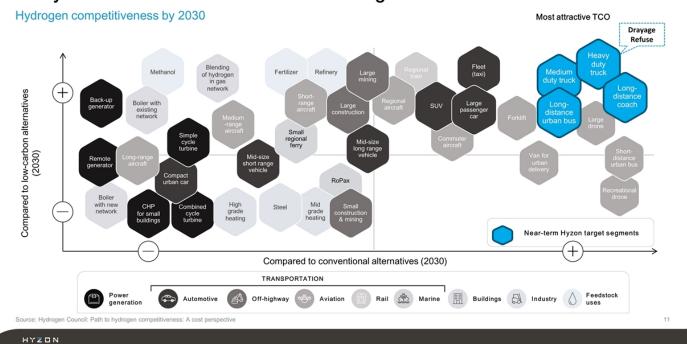
## Increasing Hyzon content enables higher long-term EBITDA margins

Focus on R&D, M&A and direct investment to gain outsized margin vs. today's sourcing & assembly model



Note: proprietary content - currently under development (excluding fuel cells)

# Hydrogen fuel cells will be the most TCO competitive low-carbon solution for many automotive and non-automotive categories



# Hyzon FCEV priority segments<sup>1</sup> in the United States

Drayage and Refuse fleets show the most compelling economics to shift to hydrogen













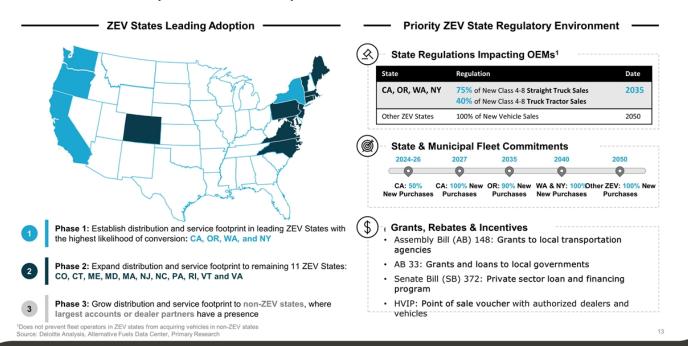
	Drayage	Refuse	State & Municipal	Utilities	Food & Beverage
Market Size <sup>2</sup>	~186k VIO class 7-8 day cab tractors	~48k VIO class 7-8 cab-over vocational	~163k VIO class 6-8 vocational	~53k VIO class 6-8 vocational	~96k VIO class 6-8 vocational
Proximity to ZEV Adoption	~1-2 years	~2-3 years	~2-3 years	~3+ years	~3+ years
FCEV Advantage	Very High	Very High	High	High	High

Vehicles in Operations "VIO"

1ºPriority Segments" were determined during phases 1-3 based on a range of criteria including market size, operational fit with FCEV, customer adoption rate, etc. 2Source: IHS Markit, Primary, Research, 3rd Party Analysis

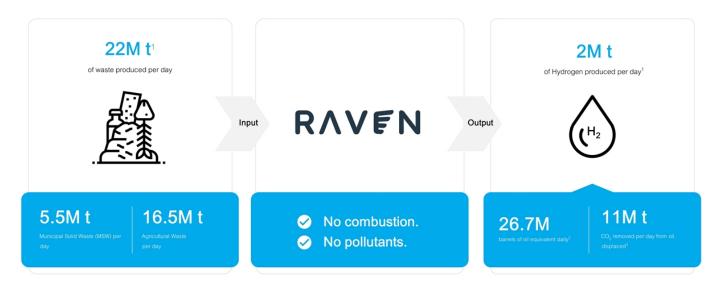
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# Subsidy And ZEV purchase will drive adoption while costs come down; U.S. market example shows three phases in commercial market focus



## The potential of waste-to-hydrogen: Fixed feedstock pricing to produce fuel, alleviating waste challenges

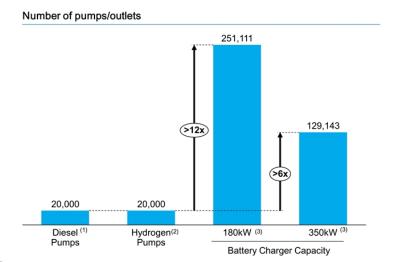
Hydrogen produced from waste solves several problems – waste, CO<sub>2</sub>, and localized hydrogen production



<sup>&</sup>lt;sup>1</sup> Raven SR process expected to produce 1/11 ton hydrogen per ton of waste <sup>2</sup> Inclusive of a 20% increase of fuel cell efficiency over ICE <sup>3</sup> Source: EPA

# Hydrogen infrastructure advantage

Hydrogen refueling offers one to one replacement to existing infrastructure

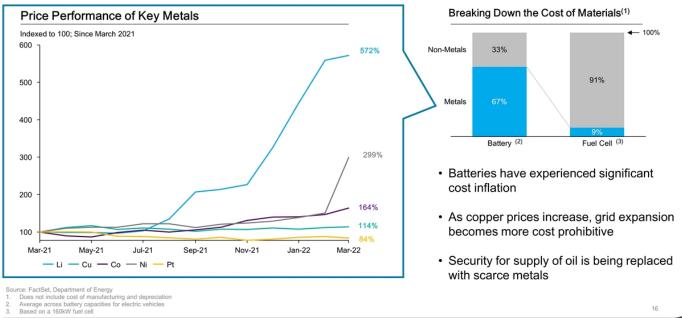


# **BEV Infrastructure Disadvantages**

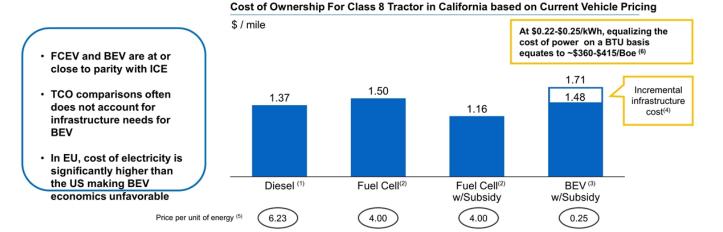
- · Creates a substantial grid burden
- Requires 6-12x fueling real estate needed vs hydrogen fueling
- · Future target of 60-90 minutes to recharge Class 8 vehicle vs refueling time of 10-15 minutes today with diesel or hydrogen
- Commercial megawatt rapid charging infrastructure has a significant cost and additional grid burden

- is
  Based on ~2,000 truck stops in the U.S.; assumes 10 lanes per truck stop
  Assumes time to refuel a diesel truck is the same as a hydrogen fueled FCEV truck at 15 minutes
  Based on a 550kWh rated battery on a Class 8 truck; recharging times based on charging from 0-100% at rated power for charger

## Geopolitical and supply chain issues contributing to increasing commodity prices



# Total Cost of Ownership comparison including infrastructure



Source: Hyzon Motors, Department of Energy, Bureau of Labor Statistics, IEA

- Based on Class 8 truck market average price of \$139K, 87.5K miles per year for 8 years, vehicle maintenance of \$0.21/mile and fuel economy of 6.25 miles/gal
  Based on Class 8 truck market price of \$590K (without and with purchase subsidies of \$240K), 87.5K miles per year for 6 years, vehicle maintenance of \$0.18/mile and fuel economy of 7.5 miles/kg
  Based on Class 8 truck average market price of \$47K and purchase subsidies of \$120K, 167.5K miles per year for 8 years, vehicle maintenance of \$0.18/mile and fuel economy of 0.28 miles/kWh
  Incremental electricity infrastructure cost of \$270K, 87.5K miles per year for 8 years, vehicle maintenance of \$0.15/mile and fuel economy of 0.28 miles/kWh
  Incremental electricity infrastructure cost of \$0.27/mile, based on capital expenditure of \$106K (includes 175kW charger, installation cost and CA rebate of \$80K) and annual maintenance cost of 10% of capex
  Price per unit of energy for disesi is \$/gal; for BEV is \$KWh and for FCEV is \$/kg
  Based on 1kWh=3,412 BTU and 1 barrel of oil produced in the U.S. = 5,691,000 BTU

# **Financial Review**

Q4 and Full Year 2021

## Q4 & 2021 Financial Results

Delivered 87 commercial vehicles in Asia and Europe

\$M (ex. vehicle deliveries)	Q4 2021	FY 2021
Vehicle Deliveries	85	87
Revenue	\$5.1	\$6.0
Operating Expenses: Cost of Revenue Research & Development SG&A	\$20.2 \$7.5 \$16.1	\$21.2 \$16.4 \$69.8
Total Operating Expenses	\$43.8	\$107.4
Total Other Income:	\$6.3	\$82.1
Non-Controlling Interest	\$(3.8)	\$(5.4)
Net Loss	\$(28.6)	\$(13.8)

## **Full Year Highlights**

- 87 Hyzon FCEV delivered; exceeding 2021 vehicle delivery guidance
- Revenues lower than expected due to geographic and product mix shift to Asia
  - Contract value of 2021 deliveries \$19.6M, of which \$13.6M remains to be collected
  - Total COGS recognized in 2021 related to the China sales with multi-year revenue recognition
- Continue to manage costs as we scale up our global teams and operations
- Actively navigating supply chain challenges and associated cost increases
- Focus on increasing R&D activities to further advance our technology

Note: Totals may not foot due to rounding

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## \$445M cash on hand as of December 31, 2021 Hyzon is well positioned with cash on hand and zero debt

Advancing our plans to expand our operations globally with our asset light model

Cash and Cash Equivalents

July 19, 2021 <sup>1</sup>	December 31, 2021
\$534.9	\$445.1

- Cash in line with initial target presented in early 2021
- Scaling up operations in our Bolingbrook, IL and Rochester, NY facilities with anticipated production of Hyzon fuel cell systems before year end
- · Building out our teams and continue to hire skilled talent globally
- · Continue to prudently manage expenses

Cash balance as of date Hyzon went public via SPAC Totals may not foot due to rounding

## 2022 Business Outlook

- Expect to deliver 300-400 vehicles with deliveries heavily weighted towards the back half of the year as the industry navigates supply chain challenges and global uncertainties
- Expect to commence assembling vehicles using our flagship, made in the USA, high power, high power-density fuel cells during the second half of 2022
- In North America, we expect to have 10-15 Hyzon fuel cell demonstration trucks deployed to multiple trial customers by year end
- In Europe, Australia and China, expect to ramp up deliveries and streamline assembly processes to meet increasing demand
- Anticipate a Hyzon / Raven gas-to-hydrogen hub and waste-to-hydrogen hub online by year end

## Use of NON-GAAP Financial Information

To supplement its condensed consolidated balance sheet and statement of operations and comprehensive loss, which are prepared and presented in accordance with U.S. generally accepted accounting principles ("GAAP"), Hyzon Motors Inc. reports EBITDA and Adjusted EBITDA which are non-GAAP financial measures. EBITDA is determined by taking net loss and adding interest, depreciation and amortization. Adjusted EBITDA is determined by taking EBITDA and adding non-cash stock-based compensation expense, change in fair value of private placement warrant liability, change in fair value of earnout liability and other special items determined by management. We believe that these non-GAAP measures, viewed in addition to and not in lieu of our reported GAAP results, provides useful information to investors by providing a more focused measure of operating results, enhances the overall understanding of past financial performance and future prospects, and allows for greater transparency with respect to key metrics used by management in its financial and operational decision making. The non-GAAP measures presented herein may not be comparable to similarly titled measures presented by other companies. EBITDA and Adjusted EBITDA are non-GAAP financial measures, see "Non-GAAP Financial Measures" below for important information regarding these non-GAAP financial measures.

# Non-GAAP Financial Measures The following table reconciles net loss to EBITDA and Adjusted EBITDA

(in thousands)

	Three Months Ended December 31,			
		2021		2020
Net loss	S	(32,439)	S	(13,522
Plus (Less):				
Interest (income) expense, net		(14)		17
Income tax expense (benefit)		-		
Depreciation and amortization		622		86
EBITDA	s	(31,831)	s	(13,419
Adjusted for:				
Change in fair value of private placement warrant liability		3,447		
Change in fair value of earnout liability		(10,997)		
Stock-based compensation		1,064		9,983
Regulatory and legal matters (1)		1,036		
Acquisition-related expenses (2)		591		
Adjusted EBITDA	s	(36,690)	s	(3,436

- Regulatory and logal matters include legal, advisory, and other professional service fees incurred in connection with the short-seller analyst article from September 2021, and investigations and litigation related thereto.
- short-seller analyst article from September 2021, and investigations and litigation related thereto.

  (2) Acquisition-related expenses incurred for potential and actual acquisitions that are unrelated to the current operations and neither are comparable to the prior period nor predictive of future results.

		ear Ended mber 31, 2021	J	For the period anuary 21, 2020 (Inception) – ecember 31, 2020
Net loss	S	(19,285)	s	(14,376)
Plus:				
Interest expense, net		5,235		37
Income tax expense (benefit)				
Depreciation and amortization		1,140		185
EBITDA	s	(12,910)	S	(14,154)
Adjusted for:				
Change in fair value of private placement warrant liability		(4,167)		
Change in fair value of earnout liability		(84,612)		
Stock-based compensation		15,768		9,983
Executive transition charges (1)		13,860		-
Business combination transaction expenses (2)		6,533		
Regulatory and legal matters (3)		1,147		
Acquisition-related expenses (6)		591		
Adjusted EBITDA	s	(63,790)	s	(4,171)

- Executive transition charges include stock-based compensation costs of \$13.4 million and salary expense of \$0.5 million and salary expense of \$0.5 million
- (2) Transaction costs of \$6.4 million attributable to the liability classified carnout shares and \$0.1 million of write-off of deb issuance costs.
- (3) Regulatory and legal matters include legal, advisory, and other professional service fees incurred in connection with the
- (4) Acquisition-related expenses incurred for potential and actual acquisitions that are unrelated to the current operations an neither are comparable to the prior period nor predictive of future results.