UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of
The Securities Exchange Act of 1934

June 7, 2023

Date of Report (Date of earliest event reported)

Planet Fitness, Inc.

(Exact name of registrant as specified in its charter)

	Delaware	001-37534	38-3942097
	(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
		4 Liberty Lane West Hampton, NH 03842 (Address of principal executive offices) (Zip Code)	
		Registrant's telephone number, including area code: (603) 750-0001	
Check the	e appropriate box below if the Form 8-K filing is intended to simultaneously satisf	y the filing obligation of the registrant under any of the following provisions:	
	Written communications pursuant to Rule 425 under the Securities Act (17 $$	CFR 230.425)	
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CF $$	R 240.14a-12)	
	Pre-commencement communications pursuant to Rule 14d-2(b) under the E	Exchange Act (17 CFR 240.14d-2(b))	
	Pre-commencement communications pursuant to Rule 13e-4(c) under the E	xchange Act (17 CFR 240.13e-4(c))	

Securities registered pursuant to Section 12(b) of the Exchange act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A common stock, \$0.0001 Par Value	PLNT	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 or Rule 12b-2 of the Securities Exchange Act of 1934.

Emerging growth company $\; \square \;$

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 7.01 Regulation FD Disclosure.

Beginning on June 7, 2023, Planet Fitness, Inc. (the "Company") intends to use the presentation furnished herewith, or portions thereof, in one or more meetings with investors and analysts. The presentation will also be available online at https://investor.planetfitness.com, beginning June 7, 2023. Information appearing on https://investor.planetfitness.com is not a part of, and is not incorporated by reference in, this Current Report on Form 8-K. A copy of the presentation is furnished as Exhibit 99.1 and is incorporated herein by reference.

In accordance with General Instruction B.2 of Form 8-K, the information in this Current Report on Form 8-K, including Exhibit 99.1, shall not be deemed "filed" for the purpose of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	Planet Fitness Inc., June 2023 Investor Presentation
104	The cover page from this Current Report on Form 8-K, formatted in Inline XBRL (included as Exhibit 101)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PLANET FITNESS, INC.

By: /s/Thomas Fitzgerald
Name: Thomas Fitzgerald
Title: Chief Financial Officer

Dated: June 7, 2023

planet fitness® Breaking down barriers for 30 years

Investor Presentation June 2023

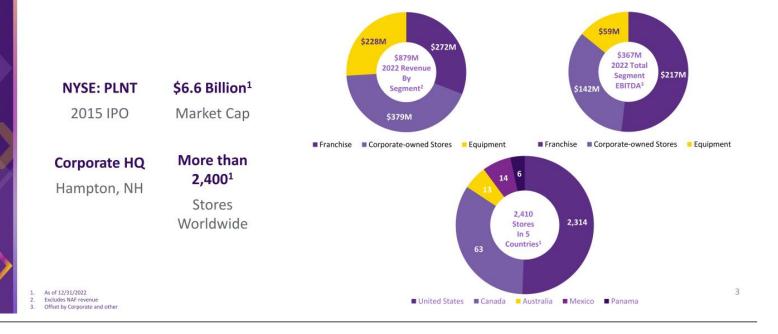
Presentation of Financial Measures & Forward-Looking Statements

The financial information presented in this presentation includes non-GAAP financial measures such as EBITDA, Segment EBITDA, Adjusted EBITDA, and Adjusted earnings per share to provide measures that we believe are useful to investors in evaluating the Company's performance. These non-GAAP financial measures are supplemental measures of the Company's performance that are neither required by, nor presented in accordance with GAAP. In addition, in the future, the Company may incur expenses or charges such as those added back to calculate these non-GAAP measures. The Company's presentation of these non-GAAP measures should not be constituted as an inference that the Company fauture results will be unaffected by similar amounts or other unusual or nonrecurring items. Same store sales refers to year-over-year sales comparisons for the same store sales base of both corporate-owned and franchisee-owned stores, which is calculated for a given period by including only sales from stores that had sales in the comparable months of both years. We define the same store sales base to include those stores that have been open and for which monthly membership dues have been billed for longer than 12 months. We measure same store sales base do levy upon monthly dues billed to members of our corporate-owned and franchisee-owned stores. The non-GAAP financial measures used in our long-term growth targets will differ from their most directly comparable GAAP measures in ways similar to those in reconciliations the Company has previously provided in its disclosure with the Securities and Exchange Commission (SEC). We do not provide a reconciliation of growth targets for Adjusted EBITDA or Adjusted earnings per share to the most directly comparable GAAP measures because we are not able to predict with reasonable certainty the amount or nature of all items that will be included for the applicable period. Accordingly, a reconciliation of the Company's growth targets for these non-GAAP measures to the most directly comparable GAAP measure

This presentation contains "forward-looking statements" within the meaning of the federal securities laws, which involve risks and uncertainties. Forward-looking statements include the Company's statements with respect to expected future performance presented under the heading "3-Year Financial Targets" attributed to the Company's Chief Financial Officer as well as other statements by other members of the Company's growth opportunities, ability to create long-term value for our shareholders, long-term store and member growth, and other statements, estimates and projections that do not relate solely to historical facts. Forward-looking statements can be identified by words such as "believe," "expect," "goal," plan," "will," "prospects," "future," "strategy," "projected" and similar references to future periods, although not all forward-looking statements include these identifying words. Forward-looking statements are not assurances of future performance. Instead, they are based only on the Company's current beliefs, expectations and assumptions regarding the future of the business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of the Company's control. Actual results of infer materially from those indicated in the forward-looking statements. Important factors that could cause our actual results to differ materially include risks and uncertainties described herein, competition in the fitness industry, the Company's and franchisees' ability to incure and many give rise to or heighten one or more of the other risks and uncertainties described herein, competition in the fitness industry, the Company's and franchisees' ability to identify and secure suitable sites for new franchisees, causition activity, developments and changes in laws and regulations, our

Planet Fitness at a Glance

Enhancing people's lives by providing a high-quality fitness experience in a welcoming, non-intimidating environment, which we call the Judgement Free Zone®



Q1 2023 Results



Why Invest in Planet Fitness?

Industry Leader

Largest fitness franchise by number of members and locations

Growing & Successful Business Model

Supporting increased consumer prioritization of health wellness, especially among Gen-Z

Historical Financial Performance

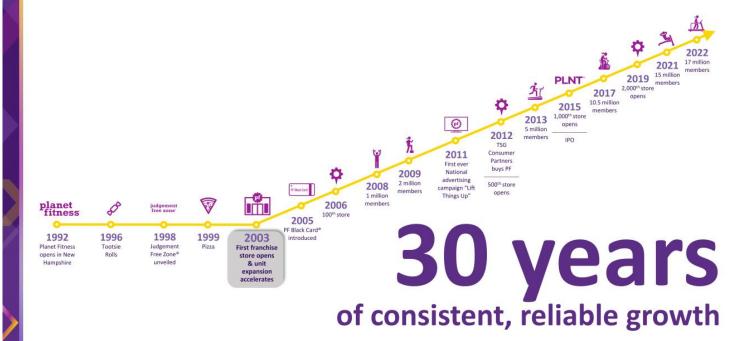
Strong track record of consistent positive system-wide same store sales growth

Disciplined Capital Allocation

Prioritizing high-return investments while also remaining asset-light

Experienced Management Team

Significant experience in building successful franchise model businesses



Disruptive Brand

80% unserved

Judgement Free

Great Value

DIFFERENTIATED MODEL

Disciplined Franchise Model

Streamlined Operating Model

Re-equip schedules

Unique royalty stream

- 5

Grew industry by going after 80% of U.S. population that doesn't belong to a gym

12.8M

NEW MEMBERS

Total U.S. gym membership growth **2011-2019**



11.1M

NEW MEMBERS FROM PLNT 2011-2019



DROVE 87% OF INDUSTRY MEMBER GROWTH

& 13% OF INDUSTRY UNIT GROWTH

Source: IHRSA

Broad demographic appeal



>50% of members are female



26% of members have incomes under \$50K21% of members have incomes over \$100K



48% of members are under 35 15% of members are over 55

Source: 2019 Civis analytics survey data

Significant size and scale advantage



Store & Membership

- 60% greater by store count than next 17 High Value Low Price competitors combined¹
- Nearly 8x the membership of next largest competitor1



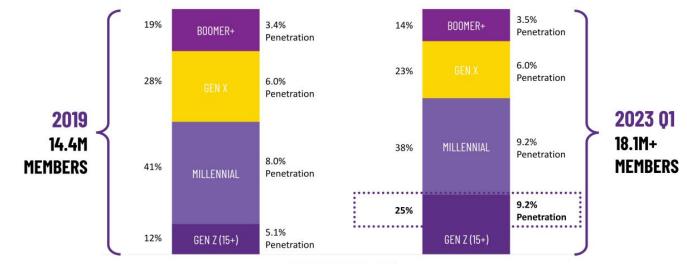
Marketing

- · More than \$1B spent on marketing systemwide since 2015 IPO
- Spent over **\$240M** in systemwide marketing in 2022; more than 10x the combined spend of next 15 largest gym concept peers²
- #1 in aided/unaided brand awareness³

As of 12/31/2022

Next 15 largest gym concept peers as tracked by Kantar and Pathmatic PF Brand Health, Magid Research, Winter 2023

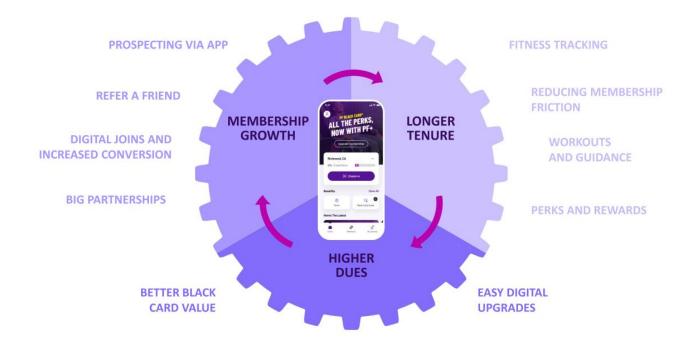
Confidence in long-term membership growth driven by historic ability to gain greater share of each successive generational group and consumer prioritization of overall health and wellness



GENERATIONAL MIX*

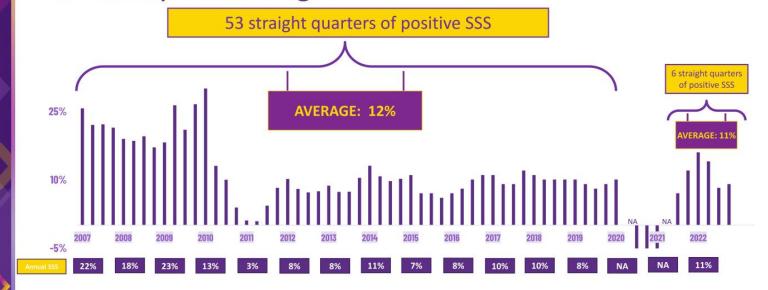
*Through Q1 2023

Digital flywheel unlocks even more value for members and supports retention





Long track record of strong SSS growth primarily driven by member growth



Our Three Segments



Franchise

Growing locations and members by leveraging well-capitalized entrepreneurs with local market expertise



Corporate-Owned

Corporate-owned locations that represent a growing business with stable profitability



Equipment

High-quality, Planet Fitness-branded equipment sold at a fixed cadence with attractive pricing to our franchisees

Franchise

2,176Franchised Locations¹



90%+ Recurring Revenue in '22

- Franchise model designed to be streamlined and easyto-operate, with efficient staffing and minimal inventory
- Supported by an active, engaged franchise operations and training system
- Dedicated marketing team that provides guidance, tracking, measurement, and advice on best practices
- · Recurring revenue consists of:
 - Royalties
 - Monthly dues
 - Annual fees





As of 12/31/2022
 Excludes NAF revenue

Corporate-Owned Stores

234
Corporate
Owned
Stores¹

95%+ Recurring Revenue in '22

- Diversified corporate store geographic footprint in Northeast and Southeast markets with runway for future store development.
- Target ownership of 10% of system to retain asset-light business model, an important part of shareholder value proposition.





17

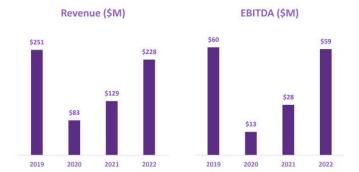
1. As of 12/31/2022

Equipment

New Store Equipment Purchases

Predictable Replacement Revenue

- Franchisees obligated to:
 - Purchase new store equipment from PLNT¹
 - Replace cardio equipment every 5 years and strength equipment every 7 years
 - Provides high visibility into revenue generation
- Leverage our scale for competitive pricing and to secure extended warranties from suppliers
- Offer equipment at more attractive pricing than franchisees could otherwise secure

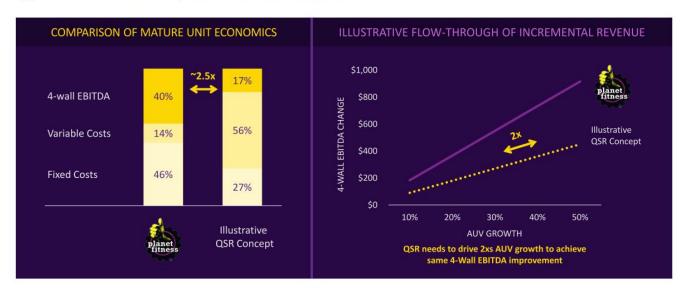




The limited number of International franchisees purchase directly from our vendors for which we earn a commission



Strong flow-through on incremental revenue growth compared to QSR



Source: Company filings, pre-pandemic returns Note: Illustrative QSR concept reflects 2/3 variable and 1/3 fixed costs.

Prioritizing high-return investments and committed to asset-light model

Capital Investments

Share Repurchases

- New stores
- Remodels
- Re-equip existing stores
- Technology

- Annual repurchase minimum of ~1M shares
- Option to increase where appropriate

2023 Outlook

- New equipment placements of approximately 160 franchise-owned locations
- System wide same store sales in the high single-digit percentage range

REVENUE	ADJ. EBITDA	ADJ. NET INCOME	ADJ. EPS ¹	NET INTEREST EXPENSE	CAPITAL EXPENDITURES ²	D&A ³
13% to 14%	17% to 18%	30% to 33%	33% to 36%	~ \$75 million	Mid-30%	Mid-10%
growth ⁴	growth	growth	growth		growth	growth

Based on adjusted diluted shares outstanding of approximately 89.5 million, inclusive of one million shares repurchased Driven by additional stores in our corporate-owned portfolio

Driven by the increase in capital expenditures and a full-year of Sunshine in our results over 2022

Over 2022 results for metrics included in the outlook with expected growth targets



Management Team



Chris Rondeau Chief Executive Office



Paul Barber Chief Information Officer



Bill Bode Division President, U.S. Franchise



Tom Fitzgerald Chief Financial Officer



Kathy Gentilozzi Chief People Officer



Sherrill Kaplan Chief Digital Officer



Jamie Medeiros Chief Brand Officer



Jennifer Simmons Division President, Corporate Clubs



McCall Gosselin SVP Communications & Corporate Social Responsibility



Brian O'Donnell SVP, Chief Accounting Officer



Justin Vartanian General Counsel & SVP, Internal Division



PF Purpose

We are guided by our purpose to create a more judgement free planet where health and wellness is within reach for all.



ACCESS

We increase access to fitness for all through affordable memberships, nonintimidating environment, and investment in community partners and programs.



INCLUSION

We create, promote and reward inclusive clubs, cultures and communities



SUSTAINABILITY

We strive to leave a positive impact on the world by actively contributing to a healthier planet

Enhancing Lives and Creating a Healthier World

Environmental

Committed to working with franchisees and partners to make environmentally sustainable decisions by reducing our environmental impact to ensure future generations have access to a healthy planet.

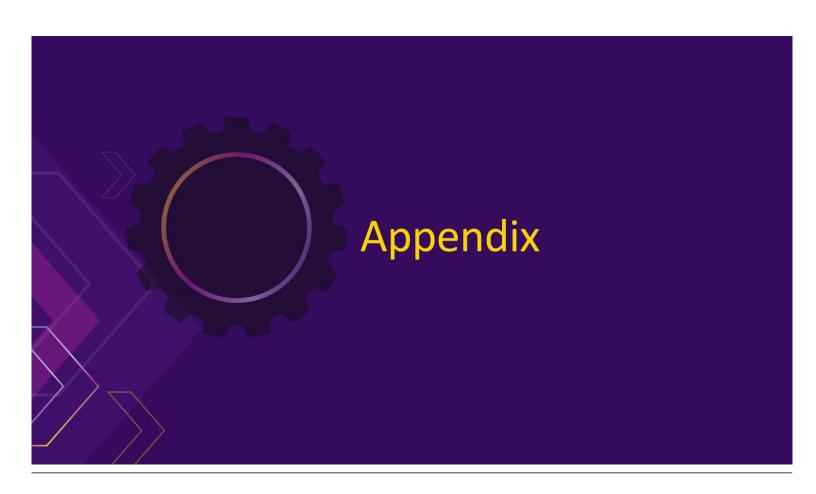
Social

Committed to increasing access to fitness, ensuring a safe environment for members and team members, creating opportunities for youth to build healthy habits and relationships, and fostering inclusive cultures in our clubs, communities and workplace.

Governance

Designed to drive sound company oversight, ensure leadership accountability, engender and maintain stakeholder trust, and demonstrate our commitment to our mission to create a healthier world, while driving long-term, sustainable value creation.





Income Statement

	1	For the three months ended December 31,			For the year ended December 31,			
		2022		2021		2022		2021
Revenue:								
Franchise	\$	71,316	5	64,549	\$	271,559	S	238,349
National advertising fund revenue		14,945		13,868		58,075		52,361
Corporate-owned stores		100,453		44,864		379,393		167,219
Equipment	W	94,554		60,359		227,745		129,094
Total revenue	_	281,268		183,640		936,772		587,023
Operating costs and expenses:								
Cost of revenue		73,764		47,414		177,200		100,993
Store operations		57,633		28,628		219,422		110,716
Selling, general and administrative		28,677		27,292		114,853		94,540
National advertising fund expense		15,671		17,574		66,116		59,442
Depreciation and amortization		33,595		16,042		124,022		62,800
Other losses, net		7,533		17,500		5,081		15,137
Total operating costs and expenses		216,873		154,450		706,694		443,628
Income from operations		64,395		29,190		230,078		143,395
Other income (expense), net:	_		_		_		_	
Interest income		2,761		233		5,005		878
Interest expense		(22,101)		(20,492)		(88,628)		(81,211
Other income (expense), net		5,983		(11,797)		14,983		(11,102
Total other expense, net		(13,357)		(32,056)		(68,640)		(91,435
Income before income taxes		51,038		(2,866)		161,438		51,960
Equity losses of unconsolidated entities, net of tax		(133)		(179)		(467)		(179
Provision (benefit) for income taxes		14,573		(9,329)		50,515		5,659
Net income		36,332		6,284		110,456		46,122
Less net income attributable to non-controlling interests		2,649		544		11,054		3,348
Net income attributable to Planet Fitness, Inc.	\$	33,683	\$	5,740	\$	99,402	S	42,774
Net income per share of Class A common stock:								
Basic	\$	0.40	5	0.07	\$	1.18	S	0.51
Diluted	S	0.40	\$	0.07	\$	1.18	S	0.51
Weighted-average shares of Class A common stock outstanding:								
Basic		83,423		83,596		84,137		83,296
Diluted		83,812		84,152		84,544		83,894

Balance Sheet

	December 31,			December 31,	
	=	2022		2021	
Assets					
Current assets:					
Cash and cash equivalents	S	409,840	S	545,909	
Restricted cash		62,659		58,032	
Accounts receivable, net of allowances for uncollectible amounts of \$0 and \$0 at December 31, 2022 and 2021, respectively		46,242		27,257	
Inventory		5,266		1,155	
Prepaid expenses		11,078		12,869	
Other receivables		14,975		13,519	
Income tax receivable		5,471		3,673	
Total current assets		555,531		662,414	
Property and equipment, net of accumulated depreciation of \$227,869 and \$152,296, as of December 31, 2022 and 2021, respectively		348,820		173,687	
Investments, net of allowance for expected credit losses of \$14,957 and \$17,462 as of December 31, 2022 and 2021, respectively		25,122		18,760	
Right-of-use assets, net		346,937		190,330	
Intangible assets, net		417,067		200,937	
Goodwill		702,690		228,569	
Deferred income taxes		454.565		539,264	
Other assets, net		3.857		2.022	
Total assets	5	2.854.589	5	2.015.983	
Liabilities and stockholders' deficit			-	410.01.00	
Current liabilities:					
Current maturities of long-term debt	S	20.750	S	17,500	
Accounts payable	-	20,578		27.892	
Accrued expenses		66,993		51,714	
Equipment deposits		8,443		6,036	
Deferred revenue, current		53,759		28,351	
Payable pursuant to tax benefit arrangements, current		31.940		20.302	
Other current liabilities		42.067		24.815	
Total current liabilities	-	244.530	_	176,610	
Long-term debt, net of current maturities	-	1.978.131	_	1,665,273	
Borrowings under Variable Funding Notes		1,910,131		75,000	
Lease liabilities, net of current portion		341.843		197,682	
		33.152		33.428	
Deferred revenue, net of current portion Deferred tax liabilities		1,471		33,428	
Payable pursuant to tax benefit arrangements, net of current portion Other liabilities		462,525		507,805	
Total noncurrent liabilities	_	2.821.620	_	3,030	
	_	2,821,620	_	2,482,218	
Stockholders' equity (deficit):					
Class A common stock, \$0.0001 par value - 300,000 shares authorized, \$3,430 and \$3,804 shares issued and outstanding as of December 31, 2022 and 2021, respectively		8		8	
Class B common stock, \$0.0001 par value - 100,000 shares authorized, 6,146 and 3,056 shares issued and outstanding as of December 31, 2022 and 2021, respectively		1		1	
Accumulated other comprehensive income		(448)		12	
Additional paid in capital		505,144		63,428	
Accumulated deficit	_	(703,717)		(708,804)	
Total stockholders' deficit attributable to Planet Fitness Inc.	77.00	(199,012)		(645,355)	
Non-controlling interests		(12,549)		2,510	
Total stockholders' deficit		(211,561)		(642,845)	
Total liabilities and stockholders' deficit	S	2,854,589	S	2,015,983	

Cash Flow Statement

	For the Year Ended Decem		cember 31,	
	- 5	2022		2021
Cash flows from operating activities:				
Net income	S	110,456	5	46,122
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		124,022		62,800
Amortization of deferred financing costs		5,514		6,346
Write-off of deferred financing costs		1,583		_
Equity (earnings) losses of unconsolidated entities, net of tax		467		179
Dividends accrued on investment		(1,876)		(1,401
Deferred tax expense		48,618		1,528
Loss (gain) on re-measurement of tax benefit arrangement		(13,831)		11,737
Gain on sale of corporate-owned stores		(1,324)		
Credit (gain) loss on held-to-maturity investment		(2,505)		17,462
Other		262		13
Loss on reacquired franchise rights		1,160		-
Equity-based compensation		8,068		8,805
Changes in operating assets and liabilities, net of acquisitions:				
Accounts receivable		(19,177)		(10,804
Inventory		(4,112)		(681
Other assets and other current assets		(5,152)		8,259
Accounts payable and accrued expenses		(14,721)		30,928
Other liabilities and other current liabilities		8,636		(3,063
Income taxes		(1.672)		2.202
Payments pursuant to tax benefit arrangements		(19,253)		(445
Equipment deposits		2,457		5,235
Deferred revenue		9.404		2.349
Lesses		3.183		1,718
Net cash provided by operating activities	_	240,207	_	189,289
Cash flows from investing activities:	_		_	
Additions to property and equipment		(100,057)		(54,074
Acquisitions of franchisees		(424,940)		(1,888
Proceeds from sale of property and equipment		60		46
Proceeds from sale of corporate-owned stores		20.820		
Investments		(2,449)		(35,000
Net cash used in investing activities	_	(506,566)	_	(90,916
Cash flows from financing activities:	_	(500,500)	_	(30,310
Proceeds from issuance of long-term debt		900,000		
Proceeds from issuance of Variable Funding Notes		75,000		
Proceeds from issuance of Class A common stock		925		8,186
Principal payments on capital lease obligations		(268)		(182
Repayment of long-term debt and variable funding notes		(724,813)		(17,500
Payment of deferred financing and other debt-related costs		(16,176)		(11,500
Repurchase and retirement of Class A common stock		(94,315)		
Distributions to members of Pla-Fit Holdings		(4.628)		(750
Net cash (used in) provided by financing activities	_	135,725	-	(10,246
Effects of exchange rate changes on cash and cash equivalents		(808)	-	14
Net increase in cash, cash equivalents and restricted cash	-	(131.442)	_	88.141
Cash, cash equivalents and restricted cash, beginning of period		603,941		515,800
Cash, cash equivalents and restricted cash, negitning or period Cash, cash equivalents and restricted cash, end of period	5	472,499	s	603,941
Cash, cash equivalents and restricted cash, end of period Supplemental cash flow information:	3	472,499	_	.003,941
	s	3,625	5	1.848
Net cash paid for income taxes	5		5	
Cash paid for interest	5	80,961	2	74,869
Non-cash investing activities:		13.024		2,000
Non-cash additions to property and equipment	5	13,936	5	5,659
Fair value of common stock issued as consideration for acquisition	5	393,730	5	_

Non-GAAP Financial Measures

	Th	ree months en	ded D	ecember 31,	Year ended l	Decen	nber 31,
		2022		2021	2022	_	2021
(in thousands)							
Net income	S	36,332	\$	6,284	\$ 110,456	\$	46,122
Interest income		(2,761)		(233)	(5,005)		(878)
Interest expense		22,101		20,492	88,628		81,211
Provision (benefit) for income taxes		14,573		(9,329)	50,515		5,659
Depreciation and amortization		33,595		16,042	124,022		62,800
EBITDA	S	103,840	\$	33,256	\$ 368,616	\$	194,914
Purchase accounting adjustments-revenue(1)		119		110	332		379
Purchase accounting adjustments-rent(2)		108		109	436		433
Loss on reacquired franchise rights(3)		_		_	1,160		
Transaction fees and acquisition related costs(4)		153		_	5,497		_
Gain on settlement of preexisting contract with acquiree ⁽⁵⁾		_		_	(2,059)		
Gain on sale of corporate-owned stores(6)		-		-	(1,324)		-
Legal matters ⁽⁷⁾		8,550		_	9,739		-
Insurance recovery(8)		_		_	(174)		(2,500)
(Gain) loss on adjustment of allowance for credit loss on held-to-maturity investment ⁽⁹⁾		(934)		17,462	(2,506)		17,462
Dividend income on held-to-maturity investments(10)		(485)		(1,401)	(1,876)		(1,401)
Tax benefit arrangement remeasurement(11)		(5,450)		12,085	(13,831)		11,737
Other ⁽¹²⁾		203		543	1,824		1,286
Adjusted EBITDA ⁽¹³⁾	S	106,104	\$	62,164	\$ 365,834	\$	222,310

Non-GAAP Financial Measures (contd.)

- (1) Represents the impact of revenue-related purchase accounting adjustments associated with the acquisition of Pla-Fit Holdings on November 8, 2012 by TSG (the "2012 Acquisition"). At the time of the 2012 Acquisition, the Company maintained a deferred revenue account, which consisted of deferred area development agreement fees, deferred franchise fees, and deferred enrollment fees that the Company billed and collected up front but recognizes for GAAP purposes at a later date. In connection with the 2012 Acquisition, it was determined that the carrying amount of deferred revenue was greater than the fair value assessed in accordance with ASC 805—Business Combinations, which resulted in a write-down of the carrying value of the deferred revenue balance upon application of acquisition push-down accounting under ASC 805. These amounts represent the additional revenue that would have been recognized in these periods if the write-down to deferred revenue had not occurred in connection with the application of acquisition pushdown accounting. oushdown accounting.
- (2) Represents the impact of rent-related purchase accounting adjustments. In accordance with guidance in ASC 805 Represents the impact of rent-related purchase accounting adjustments. In accordance with guidance in ASC 805— Business Combinations, in connection with the 2012 Acquisition, the Company's deferred rent liability was required to be written off as of the acquisition date and rent was recorded on a straight-line basis from the acquisition date through the end of the lease term. This resulted in higher overall recorded rent expense each period than would have otherwise been recorded had the deferred rent liability not been written off as a result of the acquisition push down accounting applied in accordance with ASC 805. Adjustments of 50.2 million and 50.2 million in the years ended December 31, 2022 and 2021, respectively, reflect the difference between the higher rent expense recorded in accordance with GAAP 2022 and 2021, respectively, reflect the difference between the higher rent expense recorded in accordance with GAAP since the acquisition and the rent expense that would have been recorded had the 2012 Acquisition not occurred. Adjustments of \$0.1 million, \$0.1 million, \$0.3 million and \$0.3 million in the three months ended December 31, 2022 and 2021, respectively, are due to the amortization of favorable and unfavorable lease intangible assets. All of the rent related purchase accounting adjustments are adjustments to rent expense which is included in sitore operations on our consolidated statements of operations.

 (3) Represents the impact of a non-eash loss recorded in accordance with ASE 905—Business Combinations related to our acquisition of franchisee-owned stores. The loss recorded under GAAP represents the difference between the fair value of the reacquired franchise rights and the contractual terms of the reacquired franchise rights and the contractual terms of the reacquired franchise rights and is included in other (gain) loss on our consolidated statements of operations.

- (4) Represents transaction fees and acquisition-related costs incurred in connection with our acquisition of franchisee-
- (5) Represents a gain on settlement of deferred revenue from existing contracts with acquired franchisee-stores recorded in accordance with ASC 805 - Business Combinations, and is included in other (gains) losses, net on our consolidated statement of operations.
- (6) Represents a gain on the sale of corporate-owned stores.
- (7) Represents costs associated with legal matters in which the Company is a defendant. In 2022, this represents an \$8.6 million legal reserve related to a preliminary settlement agreement with a franchisee and a \$1.2 million reserve against an indemnification receivable related to a legal matter.
- (8) Represents an insurance recovery of previously recognized expenses related to the settlement of legal claims.
 (9) Represents (gain) loss on the adjustment of the allowance for credit losses on the Company's held-to-maturity investment.
- (10) Represents dividend income recognized on a held-to-maturity investment
- (11) Represents gains and losses related to the adjustment of our tax benefit arrangements primarily due to changes in our deferred state tax rate
- (12) Represents certain other charges and gains that we do not believe reflect our underlying business performance.

 (13) Effective September 30, 2022, we no longer exclude pre-opening costs from our computation of Adjusted EBITDA Adjusted EBITDA for all prior periods presented has been restated to the current period computation methodology

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