

# FORM 4

OMB APPROVAL  
OMB Number: 3235-0287  
Estimated average burden  
hours per response... 0.5

Check this box if no longer subject to Section 16. Form 4 or Form 5 obligations may continue. See Instruction 1(b).

**UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

Check this box to indicate that a transaction was made pursuant to a contract, instruction or written plan that is intended to satisfy the affirmative defense conditions of Rule 10b5-1(c). See Instruction 10.

**STATEMENT OF CHANGES IN BENEFICIAL OWNERSHIP OF  
SECURITIES**

Filed pursuant to Section 16(a) of the Securities Exchange Act of 1934 or  
Section 30(h) of the Investment Company Act of 1940

<b>1. Name and Address of Reporting Person *</b>  <b>SANTELMO THIAGO T</b>  (Last) (First) (Middle)  <b>C/O RESTAURANT BRANDS INTERNATIONAL INC.</b> <b>5707 WATERFORD DISTRICT DRIVE</b>  (Street)  <b>MIAMI FLORIDA 33126</b>  (City) (State) (Zip/Postal Code)  <b>UNITED STATES</b>  (Country)	<b>2. Issuer Name and Ticker or Trading Symbol</b>  <b>Restaurant Brands International Inc.</b> <b>[QSR]</b>	<b>5. Relationship of Reporting Person(s) to Issuer</b> (Check all applicable)  <input type="checkbox"/> Director <span style="float:right">10% Owner</span> <input checked="" type="checkbox"/> Officer (give title below) <span style="float:right">Other (specify below)</span> <b>President, International</b>
<b>3. Date of Earliest Transaction (MM/DD/YYYY)</b>  <p align="center"><b>2/25/2026</b></p>		<b>6. Individual or Joint/Group Filing (Check Applicable Line)</b>  <input checked="" type="checkbox"/> Form filed by One Reporting Person <input type="checkbox"/> Form filed by More than One Reporting Person
<b>4. If Amendment, Date Original Filed (MM/DD/YYYY)</b>  <p align="center"><b>2/27/2026</b></p>		

**Table I - Non-Derivative Securities Acquired, Disposed of, or Beneficially Owned**

1. Title of Security (Instr. 3)	2. Trans. Date	2A. Deemed Execution Date, if any	3. Trans. Code (Instr. 8)		4. Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)			5. Amount of Securities Beneficially Owned Following Reported Transaction(s) (Instr. 3 and 4)	6. Ownership Form: Direct (D) or Indirect (I) (Instr. 4)	7. Nature of Indirect Beneficial Ownership (Instr. 4)
			Code	V	Amount	(A) or (D)	Price			
Common Shares	2/25/2026		A		4,601 <sup>(1)</sup> <u>(2)</u>	A	\$68.81 <sup>(3)</sup>	78,667.731	D	

**Table II - Derivative Securities Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)**

1. Title of Derivate Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Trans. Date	3A. Deemed Execution Date, if any	4. Trans. Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form of Derivative Security: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
Exchangeable Units <sup>(4)</sup>								<u>(4)</u>	<u>(4)</u>	Common Shares	205		205	D	
Option (Right to Buy)	\$55.55							<u>(5)</u>	2/23/2027	Common Shares	10,000		10,000	D	
Option (Right to Buy)	\$58.44							<u>(5)</u>	2/22/2028	Common Shares	10,000		10,000	D	
Option (Right to Buy)	\$64.75							<u>(5)</u>	2/21/2029	Common Shares	30,000		30,000	D	
Option (Right to Buy)	\$66.31							<u>(5)</u>	2/20/2030	Common Shares	7,500		7,500	D	
Restricted Share Units <sup>(6)</sup>								<u>(7)</u>	<u>(7)</u>	Common Shares	2,186.7167		2,186.7167	D	
Restricted Share Units <sup>(6)</sup>								<u>(8)</u>	<u>(8)</u>	Common Shares	3,030.4769		3,030.4769	D	
Performance Share Units <sup>(9)</sup>								3/15/2027	3/15/2027	Common Shares	30,620.8904		30,620.8904	D	
Restricted Share Units <sup>(6)</sup>								<u>(10)</u>	<u>(10)</u>	Common Shares	5,548.3447		5,548.3447	D	
Performance Share Units <sup>(11)</sup>								3/15/2028	3/15/2028	Common Shares	41,361.6136		41,361.6136	D	

**Table II - Derivative Securities Beneficially Owned (e.g., puts, calls, warrants, options, convertible securities)**

1. Title of Derivative Security (Instr. 3)	2. Conversion or Exercise Price of Derivative Security	3. Trans. Date	3A. Deemed Execution Date, if any	4. Trans. Code (Instr. 8)		5. Number of Derivative Securities Acquired (A) or Disposed of (D) (Instr. 3, 4 and 5)		6. Date Exercisable and Expiration Date		7. Title and Amount of Securities Underlying Derivative Security (Instr. 3 and 4)		8. Price of Derivative Security (Instr. 5)	9. Number of derivative Securities Beneficially Owned Following Reported Transaction(s) (Instr. 4)	10. Ownership Form of Derivative Security: Direct (D) or Indirect (I) (Instr. 4)	11. Nature of Indirect Beneficial Ownership (Instr. 4)
				Code	V	(A)	(D)	Date Exercisable	Expiration Date	Title	Amount or Number of Shares				
Restricted Share Units	(6)	2/25/2026		A		15,928	(12)(13)	(14)	(14)	Common Shares	15,928	\$0	15,928	D	
Performance Share Units	(15)	2/25/2026		A		47,958		3/15/2029	3/15/2029	Common Shares	47,958	\$0	47,958	D	

**Explanation of Responses:**

- (1) The shares reported represent common shares purchased from the Issuer by the Reporting Person upon exercise of his investment rights pursuant to the Issuer's 2025 Bonus Swap Program under its 2023 Omnibus Incentive Plan ("2023 Plan"). The Reporting Person elected to use 50% of his 2025 net bonus to purchase common shares at a purchase price of \$68.81 per share ("Investment Shares").
- (2) This Form 4/A is being filed to correct the amount of Common Shares purchased on February 25, 2026. The number as originally reported excluded an additional 108 Common Shares purchased due to an administrative error.
- (3) Pursuant to the Issuer's 2023 Plan, the purchase price of the Investment Shares is calculated based on the last sales price of common shares of the Issuer reported on the New York Stock Exchange on the trading day immediately preceding the grant date, in this case February 24, 2026.
- (4) Each Restaurant Brands International Limited Partnership exchangeable unit is convertible, at the Reporting Person's election, into common shares of Restaurant Brands International Inc. or a cash amount equal to a prescribed cash amount determined by reference to the weighted average trading price of Restaurant Brands International Inc.'s common share on the New York Stock Exchange for the 20 consecutive trading days ending on the last business day prior to the exchange date, at the sole discretion of the general partner of Restaurant Brands International Partnership (subject to the consent of the Restaurant Brands International Inc. conflicts committee, in certain circumstances). This conversion right has no expiration date.
- (5) These options are fully vested and exercisable.
- (6) Each restricted share unit represents a contingent right to receive one common share.
- (7) These restricted share units vest in equal annual installments. The remaining vesting will occur on December 15, 2026.
- (8) These restricted share units vest in equal annual installments. The remaining vestings will occur on December 15, 2026 and December 15, 2027.
- (9) The shares reported represent an award of performance based restricted share units ("2024 PBRsUs") granted to the Reporting Person. The 2024 PBRsUs will have a performance period beginning February 23, 2024 and ending February 23, 2027 and to the extent earned will vest on March 15, 2027. The number of common shares that will be earned at the end of the performance period is subject to increase or decrease based on the results of the performance condition.
- (10) These restricted share units vest in equal annual installments. The remaining vestings will occur on December 15, 2026, December 15, 2027 and December 15, 2028.
- (11) The shares reported represent an award of performance based restricted share units ("2025 PBRsUs") granted to the Reporting Person. The 2025 PBRsUs have a performance period beginning on February 28, 2025 and ending February 28, 2028 and to the extent earned will vest on March 15, 2028. The number of common shares that will be earned at the end of the performance period is subject to increase or decrease based on the results of the performance condition.
- (12) The Issuer granted the 2026 restricted share units ("2026 RSUs") to the Reporting Person pursuant to the Issuer's 2025 Bonus Swap Program under its 2023 Plan. The Reporting Person elected to use 50% of his 2025 net bonus to purchase Investment Shares and received a matching grant of 2026 RSUs in an amount equal to 50% of his gross bonus, multiplied by a multiplier based on the Reporting Person's position level with the Issuer ("RSU Multiplier"), and divided by the purchase price of \$68.81 per share. The RSU Multiplier was 2.25 for executive vice presidents and above. If the Reporting Person sells any of the Investment Shares, he will forfeit all of the 2026 RSUs that have not yet vested.
- (13) This Form 4/A is being filed to correct the amount of RSUs awarded on February 25, 2026. The number as originally reported excluded an additional 375 RSUs awarded due to an administrative error.
- (14) These restricted share units vest in equal annual installments. The vestings will occur on December 15, 2026, December 15, 2027, December 15, 2028 and December 15, 2029.
- (15) The shares reported represent an award of performance based restricted share units ("2026 PBRsUs") granted to the Reporting Person. The 2026 PBRsUs will have a performance period beginning February 25, 2026 and ending February 25, 2029 and to the extent earned will vest on March 15, 2029. The number of common shares that will be earned at the end of the performance period is subject to increase or decrease based on the results of the performance condition.

**Reporting Owners**

Reporting Owner Name / Address	Relationships			
	Director	10% Owner	Officer	Other
SANTELMO THIAGO T C/O RESTAURANT BRANDS INTERNATIONAL INC. 5707 WATERFORD DISTRICT DRIVE MIAMI FLORIDA 33126			<b>President, International</b>	

**Signatures**

/s/ David Wallace, as Attorney-in-Fact for Thiago T. Santelmo

4/6/2026

\*\*Signature of Reporting Person

Date

Reminder: Report on a separate line for each class of securities beneficially owned directly or indirectly.

\* If the form is filed by more than one reporting person, *see* Instruction 4(b)(v).

\*\* Intentional misstatements or omissions of facts constitute Federal Criminal Violations. *See* 18 U.S.C. 1001 and 15 U.S.C. 78ff(a).

Note: File three copies of this Form, one of which must be manually signed. If space is insufficient, *see* Instruction 6 for procedure.

Persons who respond to the collection of information contained in this form are not required to respond unless the form displays a currently valid OMB control number.

\* Form 4: SEC 1474 (03-26).