

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549**

**Form 10-Q**

☒

**Quarterly report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the quarterly period ended June 30, 2025

☐

**Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

001-35542  
(Commission File number)



**customers  
bancorp**

(Exact name of registrant as specified in its charter)

**Customers Bancorp, Inc.**

**Pennsylvania**  
(State or other jurisdiction of incorporation or organization)

**27-2290659**  
(IRS Employer Identification No.)

**701 Reading Avenue  
West Reading, PA 19611**  
(Address of principal executive offices)

**(610) 933-2000**  
(Registrant's telephone number, including area code)

**N/A**  
(Former name, former address and former fiscal year, if changed since last report)

**Securities registered pursuant to Section 12(b) of the Act:**

<u>Title of Each Class</u>	<u>Trading Symbols</u>	<u>Name of Each Exchange on which Registered</u>
<b>Voting Common Stock, par value \$1.00 per share</b>	<b>CUBI</b>	<b>New York Stock Exchange</b>
<b>Fixed-to-Floating Rate Non-Cumulative Perpetual Preferred Stock, Series F, par value \$1.00 per share</b>	<b>CUBI/PF</b>	<b>New York Stock Exchange</b>
<b>5.375% Subordinated Notes due 2034</b>	<b>CUBB</b>	<b>New York Stock Exchange</b>

**Securities registered pursuant to Section 12(g) of the Act: None**

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated Filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller Reporting Company	<input type="checkbox"/>
		Emerging Growth Company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes ☐ No ☒

On August 5, 2025, 31,623,490 shares of Voting Common Stock were outstanding.



CUSTOMERS BANCORP, INC. AND SUBSIDIARIES

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## GLOSSARY OF ABBREVIATIONS AND ACRONYMS

The following list of abbreviations and acronyms may be used throughout this Report, including Management’s Discussion and Analysis of Financial Condition and Results of Operations, the Unaudited Consolidated Financial Statements and the Notes to the Unaudited Consolidated Financial Statements.

2024 Share Repurchase Program	Share repurchase program authorized by the Board of Directors of Customers Bancorp in 2024
ACL	Allowance for credit losses
AFS	Available for sale
AOCI	Accumulated other comprehensive income (loss)
ASC	Accounting Standards Codification
ASU	Accounting Standards Update
Bancorp	Customers Bancorp, Inc.
Bank	Customers Bank
BBB spread	BBB rated corporate bond spreads to U.S. Treasury securities
BM Technologies	BM Technologies, Inc.
BOLI	Bank-owned life insurance
CECL	Current expected credit losses
CMO	Collateralized mortgage obligation
CODM	Chief operating decision maker
Commission	U.S. Securities and Exchange Commission
Company	Customers Bancorp, Inc. and subsidiaries
COVID-19	Coronavirus Disease 2019
CPI	Consumer Price Index
CRA	Community Reinvestment Act
CUBI	Symbol for Customers Bancorp, Inc. common stock traded on the NYSE
Customers	Customers Bancorp, Inc. and Customers Bank, collectively
Customers Bancorp	Customers Bancorp, Inc.
DCF	Discounted cash flow
EPS	Earnings per share
EVE	Economic value of equity
Exchange Act	Securities Exchange Act of 1934
FASB	Financial Accounting Standards Board
FDIC	Federal Deposit Insurance Corporation
Fed Funds	Federal Reserve Board’s Effective Federal Funds Rate
Federal Reserve, Federal Reserve Board	Board of Governors of the Federal Reserve System
FHLB	Federal Home Loan Bank
FICO	Fair, Isaac and Company
Fintech	Third-Party Financial Technology
FMV	Fair Market Value
FRB	Federal Reserve Bank of Philadelphia
GDP	Gross domestic product
HTM	Held to maturity
LIBOR	London Interbank Offered Rate
LPO	Limited Purpose Office
MFAC	Megalith Financial Acquisition Corp.
MMDA	Money market deposit accounts
NIM	Net interest margin, tax equivalent
NM	Not meaningful
NPA	Non-performing asset
NPL	Non-performing loan
NYSE	New York Stock Exchange
OCI	Other comprehensive income (loss)
OREO	Other real estate owned
PCD	Purchased Credit-Deteriorated
PPP	Paycheck Protection Program
PUT	Purchase Upon Termination

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Rate Shocks	Interest rates rising or falling immediately
ROU	Right-of-use
SBA	U.S. Small Business Administration
SBA loans	Loans originated pursuant to the rules and regulations of the SBA
SEC	U.S. Securities and Exchange Commission
Securities Act	Securities Act of 1933, as amended
Series E Preferred Stock	Fixed-to-floating rate non-cumulative perpetual preferred stock, series E
Series F Preferred Stock	Fixed-to-floating rate non-cumulative perpetual preferred stock, series F
SERP	Supplemental Executive Retirement Plan
Share Repurchase Program	Share repurchase program authorized by the Board of Directors of Customers Bancorp in 2021
SOFR	Secured Overnight Financing Rate
TRAC	Terminal Rental Adjustment Clause
U.S. GAAP	Accounting principles generally accepted in the United States of America
VIE	Variable interest entity

**CUSTOMERS BANCORP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEET — UNAUDITED**

(amounts in thousands, except share and per share data)

	June 30, 2025	December 31, 2024
<b>ASSETS</b>		
Cash and due from banks	\$ 72,986	\$ 56,787
Interest earning deposits	3,430,525	3,729,144
Cash and cash equivalents	3,503,511	3,785,931
Investment securities, at fair value (includes allowance for credit losses of \$17,356 and \$7,604, respectively)	1,877,406	2,019,694
Investment securities held to maturity	853,126	991,937
Loans held for sale (includes \$5,281 and \$163,891, respectively, at fair value)	32,963	204,794
Loans and leases receivable	13,719,829	13,127,634
Loans receivable, mortgage finance, at fair value	1,536,254	1,321,128
Loans receivable, installment, at fair value	123,354	—
Allowance for credit losses on loans and leases	(147,418)	(136,775)
Total loans and leases receivable, net of allowance for credit losses on loans and leases	15,232,019	14,311,987
FHLB, Federal Reserve Bank, and other restricted stock	100,590	96,214
Accrued interest receivable	101,481	108,351
Bank premises and equipment, net	5,978	6,668
Bank-owned life insurance	300,747	297,641
Other real estate owned	12,306	—
Goodwill and other intangibles	3,629	3,629
Other assets	527,044	481,395
<b>Total assets</b>	<b>\$ 22,550,800</b>	<b>\$ 22,308,241</b>
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
<b>Liabilities:</b>		
Deposits:		
Demand, non-interest bearing	\$ 5,481,065	\$ 5,608,288
Interest bearing	13,494,953	13,238,173
Total deposits	18,976,018	18,846,461
FHLB advances	1,195,377	1,128,352
Other borrowings	99,138	99,068
Subordinated debt	182,649	182,509
Accrued interest payable and other liabilities	234,060	215,168
Total liabilities	20,687,242	20,471,558
Commitments and contingencies (NOTE 17)		
Shareholders' equity:		
Preferred stock, par value \$1.00 per share; liquidation preference \$25.00 per share; 100,000,000 shares authorized, 3,400,000 and 5,700,000 shares issued and outstanding as of June 30, 2025 and December 31, 2024	82,201	137,794
Common stock, par value \$1.00 per share; 200,000,000 shares authorized; 36,122,879 and 35,758,246 shares issued as of June 30, 2025 and December 31, 2024; 31,606,934 and 31,346,507 shares outstanding as of June 30, 2025 and December 31, 2024	36,123	35,758
Additional paid in capital	572,473	575,333
Retained earnings	1,391,380	1,326,011
Accumulated other comprehensive income (loss), net	(71,325)	(96,560)
Treasury stock, at cost (4,515,945 and 4,411,739 shares as of June 30, 2025 and December 31, 2024)	(147,294)	(141,653)
Total shareholders' equity	1,863,558	1,836,683
<b>Total liabilities and shareholders' equity</b>	<b>\$ 22,550,800</b>	<b>\$ 22,308,241</b>

See accompanying notes to the unaudited consolidated financial statements.

**CUSTOMERS BANCORP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME (LOSS) — UNAUDITED**  
(amounts in thousands, except per share data)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Interest income:				
Loans and leases	\$ 246,869	\$ 224,265	\$ 477,877	\$ 442,264
Investment securities	37,381	47,586	71,720	94,388
Interest earning deposits	39,972	45,506	82,886	98,323
Loans held for sale	1,806	13,671	6,567	25,719
Other	1,973	3,010	3,860	5,121
Total interest income	328,001	334,038	642,910	665,815
Interest expense:				
Deposits	134,045	148,784	265,353	302,509
FHLB advances	12,717	13,437	24,518	26,922
Subordinated debt	3,229	2,734	6,441	5,423
Other borrowings	1,307	1,430	2,449	2,923
Total interest expense	151,298	166,385	298,761	337,777
Net interest income	176,703	167,653	344,149	328,038
Provision for credit losses	20,781	18,121	49,078	35,191
Net interest income after provision for credit losses	155,922	149,532	295,071	292,847
Non-interest income:				
Commercial lease income	11,056	10,282	21,724	19,965
Loan fees	9,106	5,233	16,341	10,513
Bank-owned life insurance	2,249	2,007	6,909	5,268
Mortgage finance transactional fees	1,175	1,058	2,108	2,004
Net gain (loss) on sale of loans and leases	—	(238)	2	(228)
Net gain (loss) on sale of investment securities	(1,797)	(719)	(1,797)	(749)
Impairment loss on debt securities	—	—	(51,319)	—
Unrealized gain on equity method investments	—	11,041	—	11,041
Other	7,817	2,373	11,148	4,454
Total non-interest income	29,606	31,037	5,116	52,268
Non-interest expense:				
Salaries and employee benefits	45,848	44,947	88,522	80,972
Technology, communication and bank operations	10,382	16,227	21,694	38,131
Commercial lease depreciation	8,743	7,829	17,206	15,799
Professional services	13,850	6,104	25,707	12,457
Loan servicing	4,053	3,516	8,683	7,547
Occupancy	3,551	3,120	6,963	5,467
FDIC assessments, non-income taxes and regulatory fees	11,906	10,236	23,656	23,705
Advertising and promotion	461	1,254	989	1,936
Other	7,832	10,219	15,977	16,607
Total non-interest expense	106,626	103,452	209,397	202,621
Income before income tax expense	78,902	77,117	90,790	142,494
Income tax expense	17,963	19,032	16,939	34,683
Net income	60,939	58,085	73,851	107,811
Preferred stock dividends	3,185	3,785	6,574	7,585
Loss on redemption of preferred stock	1,908	—	1,908	—
Net income available to common shareholders	\$ 55,846	\$ 54,300	\$ 65,369	\$ 100,226
Basic earnings per common share	\$ 1.77	\$ 1.72	\$ 2.07	\$ 3.18
Diluted earnings per common share	1.73	1.66	2.02	3.06

See accompanying notes to the unaudited consolidated financial statements.

**CUSTOMERS BANCORP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) — UNAUDITED**  
(amounts in thousands)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net income	\$ 60,939	\$ 58,085	\$ 73,851	\$ 107,811
Unrealized gains (losses) on available for sale debt securities:				
Unrealized gains (losses) arising during the period	(8,011)	(851)	(21,260)	3,629
Income tax effect	2,119	219	5,603	(919)
Reclassification adjustments for (gains) losses included in net income	1,797	719	53,116	749
Income tax effect	(475)	(185)	(13,972)	(193)
Amortization of unrealized loss on securities transferred from available-for-sale to held-to-maturity	1,206	1,406	2,375	2,612
Income tax effect	(320)	(361)	(627)	(667)
Net unrealized gains (losses) on available for sale debt securities	(3,684)	947	25,235	5,211
Other comprehensive income (loss), net of income tax effect	(3,684)	947	25,235	5,211
<b>Comprehensive income (loss)</b>	<b>\$ 57,255</b>	<b>\$ 59,032</b>	<b>\$ 99,086</b>	<b>\$ 113,022</b>

See accompanying notes to the unaudited consolidated financial statements.



**CUSTOMERS BANCORP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN SHAREHOLDERS' EQUITY — UNAUDITED**  
(amounts in thousands, except shares outstanding data)

	Three Months Ended June 30, 2025								
	Preferred Stock		Common Stock		Additional Paid in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total
	Shares of Preferred Stock Outstanding	Preferred Stock	Shares of Common Stock Outstanding	Common Stock					
<b>Balance, March 31, 2025</b>	5,700,000	\$ 137,794	31,479,132	\$ 35,995	\$ 570,172	\$ 1,335,534	\$ (67,641)	\$ (147,294)	\$ 1,864,560
Net income	—	—	—	—	—	60,939	—	—	60,939
Other comprehensive income (loss)	—	—	—	—	—	—	(3,684)	—	(3,684)
Preferred stock dividends <sup>(1)</sup>	—	—	—	—	—	(3,185)	—	—	(3,185)
Redemption of preferred stock <sup>(2)</sup>	(2,300,000)	(55,593)	—	—	—	—	—	—	(55,593)
Loss on redemption of preferred stock <sup>(2)</sup>	—	—	—	—	—	(1,908)	—	—	(1,908)
Share-based compensation expense	—	—	—	—	4,442	—	—	—	4,442
Issuance of common stock under share-based compensation arrangements	—	—	127,802	128	(2,141)	—	—	—	(2,013)
<b>Balance, June 30, 2025</b>	3,400,000	\$ 82,201	31,606,934	\$ 36,123	\$ 572,473	\$ 1,391,380	\$ (71,325)	\$ (147,294)	\$ 1,863,558

  

	Three Months Ended June 30, 2024								
	Preferred Stock		Common Stock		Additional Paid in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total
	Shares of Preferred Stock Outstanding	Preferred Stock	Shares of Common Stock Outstanding	Common Stock					
<b>Balance, March 31, 2024</b>	5,700,000	\$ 137,794	31,521,931	\$ 35,540	\$ 567,490	\$ 1,205,508	\$ (132,305)	\$ (122,410)	\$ 1,691,617
Net income	—	—	—	—	—	58,085	—	—	58,085
Other comprehensive income (loss)	—	—	—	—	—	—	947	—	947
Preferred stock dividends <sup>(1)</sup>	—	—	—	—	—	(3,785)	—	—	(3,785)
Share-based compensation expense	—	—	—	—	3,270	—	—	—	3,270
Issuance of common stock under share-based compensation arrangements	—	—	145,724	146	(3,415)	—	—	—	(3,269)
<b>Balance, June 30, 2024</b>	5,700,000	\$ 137,794	31,667,655	\$ 35,686	\$ 567,345	\$ 1,259,808	\$ (131,358)	\$ (122,410)	\$ 1,746,865

- (1) Dividends per share of \$0.613042 and \$0.589155 were declared on Series E and F preferred stock, respectively, for the three months ended June 30, 2025. Dividends per share of \$0.700488 and \$0.675813 were declared on Series E and F preferred stock, respectively, for the three months ended June 30, 2024.
- (2) Refer to NOTE 11 – SHAREHOLDERS' EQUITY for additional information about the redemption of Series E Preferred Stock.

Six Months Ended June 30, 2025									
	Preferred Stock		Common Stock		Additional Paid in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total
	Shares of Preferred Stock Outstanding	Preferred Stock	Shares of Common Stock Outstanding	Common Stock					
<b>Balance, December 31, 2024</b>	5,700,000	\$ 137,794	31,346,507	\$ 35,758	\$ 575,333	\$ 1,326,011	\$ (96,560)	\$ (141,653)	\$ 1,836,683
Net income	—	—	—	—	—	73,851	—	—	73,851
Other comprehensive income (loss)	—	—	—	—	—	—	25,235	—	25,235
Preferred stock dividends <sup>(1)</sup>	—	—	—	—	—	(6,574)	—	—	(6,574)
Redemption of preferred stock <sup>(2)</sup>	(2,300,000)	(55,593)	—	—	—	—	—	—	(55,593)
Loss on redemption of preferred stock <sup>(2)</sup>	—	—	—	—	—	(1,908)	—	—	(1,908)
Share-based compensation expense	—	—	—	—	8,737	—	—	—	8,737
Issuance of common stock under share-based compensation arrangements	—	—	364,633	365	(11,597)	—	—	—	(11,232)
Repurchase of common shares	—	—	(104,206)	—	—	—	—	(5,641)	(5,641)
<b>Balance, June 30, 2025</b>	<u>3,400,000</u>	<u>\$ 82,201</u>	<u>31,606,934</u>	<u>\$ 36,123</u>	<u>\$ 572,473</u>	<u>\$ 1,391,380</u>	<u>\$ (71,325)</u>	<u>\$ (147,294)</u>	<u>\$ 1,863,558</u>

  

Six Months Ended June 30, 2024									
	Preferred Stock		Common Stock		Additional Paid in Capital	Retained Earnings	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total
	Shares of Preferred Stock Outstanding	Preferred Stock	Shares of Common Stock Outstanding	Common Stock					
<b>Balance, December 31, 2023</b>	5,700,000	\$ 137,794	31,440,906	\$ 35,459	\$ 564,538	\$ 1,159,582	\$ (136,569)	\$ (122,410)	\$ 1,638,394
Net income	—	—	—	—	—	107,811	—	—	107,811
Other comprehensive income (loss)	—	—	—	—	—	—	5,211	—	5,211
Preferred stock dividends <sup>(1)</sup>	—	—	—	—	—	(7,585)	—	—	(7,585)
Share-based compensation expense	—	—	—	—	7,246	—	—	—	7,246
Issuance of common stock under share-based compensation arrangements	—	—	226,749	227	(4,439)	—	—	—	(4,212)
<b>Balance, June 30, 2024</b>	<u>5,700,000</u>	<u>\$ 137,794</u>	<u>31,667,655</u>	<u>\$ 35,686</u>	<u>\$ 567,345</u>	<u>\$ 1,259,808</u>	<u>\$ (131,358)</u>	<u>\$ (122,410)</u>	<u>\$ 1,746,865</u>

- (1) Dividends per share of \$1.229832 and \$1.182057 were declared on Series E and F preferred stock, respectively, for the six months ended June 30, 2025. Dividends per share of \$1.382118 and \$1.333556 were declared on Series E and F preferred stock, respectively, for the six months ended June 30, 2024.
- (2) Refer to NOTE 11 – SHAREHOLDERS' EQUITY for additional information about the redemption of Series E Preferred Stock.

See accompanying notes to the unaudited consolidated financial statements.

**CUSTOMERS BANCORP, INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS — UNAUDITED**

(amounts in thousands)

	Six Months Ended June 30,	
	2025	2024
<b>Cash Flows from Operating Activities</b>		
Net income	\$ 73,851	\$ 107,811
Adjustments to reconcile net income to net cash provided by (used in) operating activities:		
Provision for credit losses	49,078	35,191
Depreciation and amortization	27,282	14,709
Share-based compensation expense	8,652	7,071
Deferred taxes	(10,973)	(529)
Net amortization (accretion) of investment securities premiums and discounts	(1,773)	(4,689)
Unrealized (gain) loss on investment securities	(160)	69
Impairment loss on debt securities	51,319	—
Impairment loss on equity securities	2,278	—
Net (gain) loss on sale of investment securities	1,797	749
Unrealized gain on equity method investments	—	(11,041)
Unrealized (gain) loss on derivatives	(1,514)	(720)
(Gain) loss on sale of leased assets under lessor operating leases	(1,636)	(1,660)
Fair value adjustment on loans held for sale	378	—
Fair value adjustment on loans held for investment	(2,050)	—
Net (gain) loss on sale of loans and leases	(2)	86
Origination and purchases of loans held for sale	(417,808)	(694,847)
Proceeds from the sales and repayments of loans held for sale	466,171	655,749
Amortization (accretion) of loan net deferred fees, discounts and premiums	(11,616)	(16,809)
Earnings on investment in bank-owned life insurance	(6,909)	(5,268)
(Increase) decrease in accrued interest receivable and other assets	3,465	(43,888)
Increase (decrease) in accrued interest payable and other liabilities	26,445	(54,727)
<b>Net Cash Provided By (Used In) Operating Activities</b>	<b>256,275</b>	<b>(12,743)</b>
<b>Cash Flows from Investing Activities</b>		
Proceeds from maturities, calls and principal repayments of investment securities available for sale	167,483	259,666
Proceeds from maturities, calls and principal repayments of investment securities held to maturity	155,580	142,791
Proceeds from sales of investment securities available for sale	450,423	240,688
Purchases of investment securities available for sale	(506,771)	(599,311)
Purchases of investment securities held to maturity	(14,022)	—
Purchases of equity method investments	—	(5,000)
Origination of mortgage finance loans	(12,162,399)	(10,386,402)
Proceeds from repayments of mortgage finance loans	11,969,037	10,278,131
Net (increase) decrease in loans and leases, excluding mortgage finance loans	(461,034)	(276,242)
Proceeds from sales of loans and leases	1,081	23,708
Purchases of loans	(182,000)	(50,644)
Purchases of bank-owned life insurance	(1,462)	—
Proceeds from bank-owned life insurance	5,634	2,563
Net (purchases of) proceeds from sale of FHLB, Federal Reserve Bank, and other restricted stock	(4,376)	18,267
Purchases of bank premises and equipment	(772)	(736)
Proceeds from sale of other real estate owned	—	79
Proceeds from sales of leased assets under lessor operating leases	4,207	13,724
Purchases of leased assets under lessor operating leases	(39,811)	(19,601)
<b>Net Cash Provided By (Used In) Investing Activities</b>	<b>(619,202)</b>	<b>(358,319)</b>

(continued)

	Six Months Ended June 30,	
	2025	2024
<b>Cash Flows from Financing Activities</b>		
Net increase (decrease) in deposits	101,644	(239,772)
Proceeds from long-term borrowed funds from FHLB and FRB	160,000	75,000
Repayments of long-term borrowed funds from FHLB and FRB	(100,000)	(250,000)
Redemption of preferred stock	(57,501)	—
Preferred stock dividends paid	(6,848)	(7,713)
Purchase of treasury stock	(5,641)	—
Payments of employee taxes withheld from share-based awards	(12,280)	(4,989)
Proceeds from issuance of common stock	1,133	777
<b>Net Cash Provided By (Used In) Financing Activities</b>	<b>80,507</b>	<b>(426,697)</b>
<b>Net Increase (Decrease) in Cash and Cash Equivalents</b>	<b>(282,420)</b>	<b>(797,759)</b>
<b>Cash and Cash Equivalents – Beginning</b>	<b>3,785,931</b>	<b>3,846,346</b>
<b>Cash and Cash Equivalents – Ending</b>	<b>\$ 3,503,511</b>	<b>\$ 3,048,587</b>
<b>Non-cash Investing and Financing Activities:</b>		
Transfer of loans held for investment to held for sale	\$ —	\$ 24,804
Transfer of loans held for sale to held for investment	137,011	3,194
Transfer of loans to other real estate owned	12,306	—

See accompanying notes to the unaudited consolidated financial statements.

**CUSTOMERS BANCORP, INC. AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED UNAUDITED FINANCIAL STATEMENTS**

**NOTE 1 — DESCRIPTION OF THE BUSINESS**

Customers Bancorp, Inc. (“Customers Bancorp”) is a bank holding company engaged in banking activities through its wholly owned subsidiary, Customers Bank (“the Bank”), collectively referred to as “Customers” herein.

Customers Bancorp and its wholly owned subsidiaries, the Bank, and non-bank subsidiaries, serve businesses and residents in Berks County and Southeastern Pennsylvania (Bucks, Chester and Philadelphia Counties); New York (Westchester and Suffolk Counties, and Manhattan); Hamilton, New Jersey; Boston, Massachusetts; Providence, Rhode Island; Portsmouth, New Hampshire; California (Southern California and the Bay Area); Nevada (Las Vegas and Reno); and nationally for certain loan and deposit products. The Bank has seven branches and provides commercial banking products, primarily loans and deposits. In addition, the Bank also administratively supports loan and other financial products, including equipment finance leases, to customers through its limited-purpose offices. The Bank also serves specialized businesses nationwide, including its mortgage finance loans, commercial equipment financing, SBA lending and specialized lending. The Bank also offers consumer loans through relationships with fintech companies.

The Bank is subject to regulation of the Pennsylvania Department of Banking and Securities and the Federal Reserve Bank and is periodically examined by those regulatory authorities.

**NOTE 2 — SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION**

**Basis of Presentation**

The interim unaudited consolidated financial statements have been prepared in conformity with U.S. GAAP and pursuant to the rules and regulations of the SEC. These interim unaudited consolidated financial statements reflect all normal and recurring adjustments that are, in the opinion of management, necessary to present a fair statement of the financial position and the results of operations and cash flows of Customers Bancorp and subsidiaries for the interim periods presented. Certain information and footnote disclosures normally included in the annual consolidated financial statements have been omitted from these interim unaudited consolidated financial statements as permitted by SEC rules and regulations. The December 31, 2024 consolidated balance sheet presented in this report has been derived from Customers Bancorp’s audited 2024 consolidated financial statements. Management believes that the disclosures are adequate to present fairly the consolidated financial statements as of the dates and for the periods presented. These interim unaudited consolidated financial statements should be read in conjunction with the 2024 consolidated financial statements of Customers Bancorp and subsidiaries included in Customers’ Annual Report on Form 10-K for the year ended December 31, 2024 filed with the SEC on February 28, 2025 (the “2024 Form 10-K”). The 2024 Form 10-K describes Customers Bancorp’s significant accounting policies. There have been no material changes to Customers Bancorp’s significant accounting policies noted above for the three and six months ended June 30, 2025.

**Recently Issued Accounting Standards**

Presented below are recently issued accounting standards that Customers has adopted as well as those that the FASB has issued but are not yet effective.

**Accounting Standards Adopted in 2025**

Standard	Summary of Guidance	Effects on Financial Statements
ASU 2023-08, <i>Intangibles - Goodwill and Other - Crypto Assets</i> (Subtopic 250-60)  Issued December 2023	<ul style="list-style-type: none"><li>• Requires crypto assets meeting certain criteria to be subsequently measured at fair value with changes recognized in net income each reporting period.</li><li>• Requires crypto assets measured at fair value to be presented separately from other intangible assets in the balance sheet and changes from the remeasurement of crypto assets separately from changes in the carrying amounts of other intangible assets in the income statement.</li><li>• Requires cash receipts arising from crypto assets that are received as noncash consideration in the ordinary course of business and converted nearly immediately into cash as operating activities in the statement of cash flows.</li><li>• Effective for fiscal years beginning after December 15, 2024, including interim periods within those fiscal years. Early adoption is permitted for both interim and annual financial statements that have not yet been issued.</li></ul>	<ul style="list-style-type: none"><li>• Customers adopted this guidance on January 1, 2025. This guidance did not have any impact on Customers' financial condition, results of operations and consolidated financial statements.</li></ul>
ASU 2025-02, <i>Liabilities (Topic 450) - Amendments to SEC Paragraphs Pursuant to SEC Staff Accounting Bulletin No. 122</i>  Issued March 2025	<ul style="list-style-type: none"><li>• Rescinds interpretive guidance regarding the SEC staff's views on how an entity that has an obligation to safeguard crypto-assets for another party should account for that obligation. An entity with a safeguarding obligation recognizes a safeguarding liability with an accompanying safeguarding asset, measured at the fair value of the safeguarded crypto-asset.</li><li>• Effective for the annual period beginning after December 15, 2024, on a fully retrospective basis.</li></ul>	<ul style="list-style-type: none"><li>• Customers adopted this guidance on January 1, 2025. This guidance did not have any impact on Customers' financial condition, results of operations and consolidated financial statements.</li></ul>

## Accounting Standards Issued But Not Yet Adopted

Standard	Summary of Guidance	Effects on Financial Statements
ASU 2023-09, <i>Income Taxes (Topic 740): Improvements to Income Tax Disclosures</i>	<ul style="list-style-type: none"> <li>Requires public entities to disclose annually a tabular reconciliation of specific reconciling items, including those items exceeding five percent of the amount computed by multiplying income from continuing operations before income taxes by the statutory income tax rate, in the income tax rate reconciliation of the effective tax rate to the statutory tax rate.</li> <li>Requires disclosures of income taxes paid, net of refunds received, disaggregated by federal, state and foreign taxes and by individual jurisdictions where income taxes paid is equal to or greater than five percent of total income taxes paid, net of refunds received.</li> <li>Effective for fiscal years beginning after December 15, 2024. Early adoption is permitted for annual financial statements that have not yet been issued.</li> </ul>	<ul style="list-style-type: none"> <li>Customers will adopt this ASU and provide the newly required disclosures in the consolidated financial statements for the year ending December 31, 2025.</li> </ul>
Issued December 2023		
ASU 2024-03, <i>Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40)</i>	<ul style="list-style-type: none"> <li>Requires disclosure in the notes to financial statements at each interim and annual reporting period of specified information about certain costs and expenses including purchases of inventory, employee compensation, depreciation, intangible asset amortization and depreciation, depletion, and amortization recognized as part of oil- and gas-producing activities.</li> <li>Requires disclosure of certain amounts already required to be disclosed under U.S. GAAP in the same disclosure as the other disaggregation requirements.</li> <li>Requires disclosure of a qualitative description of the amounts remaining in relevant expense captions that are not separately disaggregated quantitatively.</li> <li>Requires disclosure of the total amount of selling expenses and, in annual reporting periods, an entity's definition of selling expenses.</li> <li>Effective for annual reporting periods beginning after December 15, 2026, and interim periods within annual reporting periods beginning after December 15, 2027. Early adoption is permitted.</li> </ul>	<ul style="list-style-type: none"> <li>Customers is currently evaluating the expected impact of this ASU on Customers' consolidated financial statements.</li> </ul>
Issued November 2024		
and		
ASU 2025-01, <i>Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40): Clarifying the Effective Date</i>		
Issued January 2025		

### NOTE 3 — EARNINGS (LOSS) PER SHARE

The following are the components and results of Customers' earnings per common share calculations for the periods presented:

(amounts in thousands, except share and per share data)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Net income available to common shareholders	\$ 55,846	\$ 54,300	\$ 65,369	\$ 100,226
Weighted-average number of common shares outstanding – basic	31,585,390	31,649,715	31,516,887	31,561,569
Share-based compensation plans	788,671	1,049,434	915,108	1,215,273
Weighted-average number of common shares – diluted	32,374,061	32,699,149	32,431,995	32,776,842
Basic earnings per common share	\$ 1.77	\$ 1.72	\$ 2.07	\$ 3.18
Diluted earnings per common share	1.73	1.66	2.02	3.06

The following are securities that could potentially dilute basic earnings per common share in future periods that were not included in the computation of diluted earnings per common share because either the performance conditions for certain of the share-based compensation awards have not been met or to do so would have been anti-dilutive for the periods presented:

Anti-dilutive securities:	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Share-based compensation awards	18,975	87,531	18,975	1,680

**NOTE 4 — CHANGES IN ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) BY COMPONENT**

The following table presents the changes in accumulated other comprehensive income (loss) by component for the three and six months ended June 30, 2025 and 2024. Amounts in parentheses indicate reductions to AOCI:

	Unrealized Gains (Losses) on Available for Sale Securities <sup>(1)</sup>	
	Three Months Ended June 30,	
	2025	2024
(amounts in thousands)		
Balance at April 1	\$ (67,641)	\$ (132,305)
Unrealized gains (losses) arising during period, before tax	(8,011)	(851)
Income tax effect	2,119	219
Other comprehensive income (loss) before reclassifications	(5,892)	(632)
Reclassification adjustments for (gains) losses included in net income, before tax	1,797	719
Income tax effect	(475)	(185)
Amounts reclassified from accumulated other comprehensive income (loss) to net income	1,322	534
Amortization of unrealized loss on securities transferred from available for sale to held to maturity	1,206	1,406
Income tax effect	(320)	(361)
Amortization of unrealized loss on securities transferred from available for sale to held to maturity	886	1,045
Net current-period other comprehensive income (loss)	(3,684)	947
Balance at June 30	\$ (71,325)	\$ (131,358)

	Unrealized Gains (Losses) Available for Sale Securities <sup>(1)</sup>	
	Six Months Ended June 30,	
	2025	2024
(amounts in thousands)		
Balance at January 1	\$ (96,560)	\$ (136,569)
Unrealized gains (losses) arising during period, before tax	(21,260)	3,629
Income tax effect	5,603	(919)
Other comprehensive income (loss) before reclassifications	(15,657)	2,710
Reclassification adjustments for (gains) losses included in net income, before tax	53,116	749
Income tax effect	(13,972)	(193)
Amounts reclassified from accumulated other comprehensive income (loss) to net income	39,144	556
Amortization of unrealized loss on securities transferred from available for sale to held to maturity	2,375	2,612
Income tax effect	(627)	(667)
Amortization of unrealized loss on securities transferred from available for sale to held to maturity	1,748	1,945
Net current-period other comprehensive income (loss)	25,235	5,211
Balance at June 30	\$ (71,325)	\$ (131,358)

(1) Reclassification amounts for AFS debt securities are reported as net gain (loss) on sale of investment securities or impairment loss on investment securities, and amortization of unrealized losses on debt securities transferred from available-for-sale to held-to-maturity is reported within interest income on the consolidated statements of income.



## NOTE 5 — INVESTMENT SECURITIES

### Investment securities at fair value

The amortized cost, approximate fair value and allowance for credit losses of investment securities at fair value as of June 30, 2025 and December 31, 2024 are summarized as follows:

(amounts in thousands)	June 30, 2025 <sup>(1)</sup>				
	Amortized Cost	Allowance for Credit Losses	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<b>Available for sale debt securities:</b>					
Asset-backed securities	\$ 230,077	\$ (584)	\$ —	\$ (795)	\$ 228,698
Agency-guaranteed residential mortgage-backed securities	457,217	—	831	(3,417)	454,631
Agency-guaranteed residential collateralized mortgage obligations	337,857	—	869	(11,388)	327,338
Agency-guaranteed commercial collateralized mortgage obligations	97,755	—	321	(3,345)	94,731
Collateralized loan obligations	10,800	—	—	(248)	10,552
Corporate notes	402,854	(16,772)	1,079	(20,951)	366,210
Private label collateralized mortgage obligations	391,532	—	—	(27,126)	364,406
Available for sale debt securities	<u>\$ 1,928,092</u>	<u>\$ (17,356)</u>	<u>\$ 3,100</u>	<u>\$ (67,270)</u>	<u>1,846,566</u>
Equity securities <sup>(2)</sup>					<u>30,840</u>
Total investment securities, at fair value					<u>\$ 1,877,406</u>

(amounts in thousands)	December 31, 2024 <sup>(1)</sup>				
	Amortized Cost	Allowance for Credit Losses	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<b>Available for sale debt securities:</b>					
Asset-backed securities	\$ 14,820	\$ (362)	\$ —	\$ (1,222)	\$ 13,236
Agency-guaranteed residential mortgage-backed securities	330,637	—	146	(3,745)	327,038
Agency-guaranteed residential collateralized mortgage obligations	242,858	—	—	(16,112)	226,746
Agency-guaranteed commercial collateralized mortgage obligations	95,850	—	44	(2,819)	93,075
Collateralized loan obligations	257,500	—	100	(2,193)	255,407
Commercial mortgage-backed securities	78,707	—	—	(999)	77,708
Corporate notes	564,524	(7,135)	347	(41,406)	516,330
Private label collateralized mortgage obligations	502,985	(107)	95	(27,075)	475,898
Available for sale debt securities	<u>\$ 2,087,881</u>	<u>\$ (7,604)</u>	<u>\$ 732</u>	<u>\$ (95,571)</u>	<u>1,985,438</u>
Equity securities <sup>(2)</sup>					<u>34,256</u>
Total investment securities, at fair value					<u>\$ 2,019,694</u>

(1) Accrued interest on AFS debt securities totaled \$11.5 million and \$15.0 million at June 30, 2025 and December 31, 2024, respectively, and is included in accrued interest receivable on the consolidated balance sheet.

(2) Includes perpetual preferred stock issued by domestic banks and domestic bank holding companies and equity securities issued by fintech companies, without a readily determinable fair value, and CRA-qualified mutual fund shares at June 30, 2025 and December 31, 2024. Impairments of \$2.3 million have been recorded on certain equity securities without a readily determinable fair value during the three and six months ended June 30, 2025 and included within other non-interest income on the consolidated statements of income.

Customers' transactions with unconsolidated VIEs include sales of consumer installment loans and investments in the securities issued by the VIEs. Customers is not the primary beneficiary of the VIEs because Customers has no right to make decisions that will most significantly affect the economic performance of the VIEs. Customers' continuing involvement with the unconsolidated VIEs is not significant. Customers' continuing involvement is not considered to be significant where Customers only invests in securities issued by the VIE and was not involved in the design of the VIE or where Customers has transferred financial assets to the VIE for only cash consideration. Customers' investments in the securities issued by the VIEs are classified as AFS or HTM debt securities on the consolidated balance sheets, and represent Customers' maximum exposure to loss.

Proceeds from the sale of AFS debt securities were \$450.4 million for the three and six months ended June 30, 2025. Proceeds from the sale of AFS debt securities were \$218.7 million and \$240.7 million for the three and six months ended June 30, 2024, respectively. The following table presents gross realized gains and realized losses from the sale of AFS debt securities for the three and six months ended June 30, 2025 and 2024:

(amounts in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Gross realized gains	\$ 3,248	\$ 176	\$ 3,248	\$ 176
Gross realized losses	(5,045)	(895)	(5,045)	(925)
Net realized gains (losses) on sale of available for sale debt securities	<u>\$ (1,797)</u>	<u>\$ (719)</u>	<u>\$ (1,797)</u>	<u>\$ (749)</u>

These gains (losses) were determined using the specific identification method and were reported as net gain (loss) on sale of investment securities within non-interest income on the consolidated statements of income.

The following table presents AFS debt securities by stated maturity. Debt securities backed by mortgages and other assets have expected maturities that differ from contractual maturities because borrowers have the right to call or prepay and, therefore, these debt securities are classified separately with no specific maturity date.

(amounts in thousands)	June 30, 2025	
	Amortized Cost	Fair Value
Due in one year or less	\$ 34,170	\$ 33,748
Due after one year through five years	304,280	275,437
Due after five years through ten years	59,404	51,932
Due after ten years	5,000	5,093
Asset-backed securities	230,077	228,698
Agency-guaranteed residential mortgage-backed securities	457,217	454,631
Agency-guaranteed residential collateralized mortgage obligations	337,857	327,338
Agency-guaranteed commercial collateralized mortgage obligations	97,755	94,731
Collateralized loan obligations	10,800	10,552
Private label collateralized mortgage obligations	391,532	364,406
Total available for sale debt securities	<u>\$ 1,928,092</u>	<u>\$ 1,846,566</u>

Gross unrealized losses and fair value of Customers' AFS debt securities for which an allowance for credit losses has not been recorded, aggregated by investment category and length of time that individual securities have been in a continuous unrealized loss position at June 30, 2025 and December 31, 2024 were as follows:

		June 30, 2025											
		Less Than 12 Months		12 Months or More		Total							
(amounts in thousands)		Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses						
<b>Available for sale debt securities:</b>													
Asset-backed securities	\$	—	\$	—	\$	3,200	\$	(216)					
Agency-guaranteed residential mortgage-backed securities		308,429		(3,417)		—		308,429	(3,417)				
Agency-guaranteed residential collateralized mortgage obligations		115,580		(1,540)		96,069		(9,848)	211,649	(11,388)			
Agency-guaranteed commercial collateralized mortgage obligations		44,598		(1,926)		30,891		(1,419)	75,489	(3,345)			
Collateralized loan obligations		—		—		10,552		(248)	10,552	(248)			
Corporate notes		25,766		(1,734)		143,729		(9,544)	169,495	(11,278)			
Private label collateralized mortgage obligations		29,701		(299)		334,705		(26,827)	364,406	(27,126)			
Total	\$	524,074	\$	(8,916)	\$	619,146	\$	(48,102)	\$	1,143,220	\$	(57,018)	
		December 31, 2024											
		Less Than 12 Months		12 Months or More		Total							
(amounts in thousands)		Fair Value	Unrealized Losses	Fair Value	Unrealized Losses	Fair Value	Unrealized Losses						
<b>Available for sale debt securities:</b>													
Agency-guaranteed residential mortgage-backed securities	\$	266,568	\$	(3,745)	\$	—	\$	—	\$	266,568	\$	(3,745)	
Agency-guaranteed residential collateralized mortgage obligations		126,602		(2,717)		100,144		(13,395)		226,746		(16,112)	
Agency-guaranteed commercial collateralized mortgage obligations		85,902		(2,819)		—		—		85,902		(2,819)	
Collateralized loan obligations		35,710		(265)		205,639		(1,928)		241,349		(2,193)	
Commercial mortgage-backed securities		—		—		77,708		(999)		77,708		(999)	
Corporate notes		74,373		(976)		239,509		(16,064)		313,882		(17,040)	
Private label collateralized mortgage obligations		29,419		(581)		351,040		(24,552)		380,459		(25,133)	
Total	\$	618,574	\$	(11,103)	\$	974,040	\$	(56,938)	\$	1,592,614	\$	(68,041)	

At June 30, 2025, there were 30 AFS debt securities with unrealized losses in the less-than-twelve-months category and 40 AFS debt securities with unrealized losses in the twelve-months-or-more category. Except for certain AFS debt securities where there was a change in future estimated cash flows as further discussed below, the unrealized losses were principally due to changes in credit spreads that resulted in a negative impact on the respective securities' fair value and expected to be recovered when market prices recover or at maturity. Customers does not intend to sell any of the 70 securities with unrealized losses, and it is not more likely than not that Customers will be required to sell any of the 70 securities before recovery of the amortized cost basis. At December 31, 2024, there were 117 AFS debt securities in an unrealized loss position.

Customers recorded an allowance for credit losses on certain AFS debt securities where there was a change in future estimated cash flows during the three and six months ended June 30, 2025 and 2024. A discounted cash flow approach is used to determine the amount of the allowance. The cash flows expected to be collected, after considering expected prepayments, are discounted at the original effective interest rate. The amount of the allowance is limited to the difference between the amortized cost basis of the security and its estimated fair value.

The following table presents the activity in the allowance for credit losses on AFS debt securities, by major security type, for the periods presented:

(amounts in thousands)	Three Months Ended June 30,				2024		
	2025				2024		
	Asset-backed securities	Corporate notes	Private label CMOs	Total	Asset-backed securities	Corporate notes	Total
Balance at April 1	\$ 353	\$ 12,774	\$ —	\$ 13,127	\$ 450	\$ 4,619	\$ 5,069
Credit losses on securities for which credit losses were not previously recorded	400	128	—	528	—	466	466
Credit losses on previously impaired securities	—	2,189	—	2,189	—	242	242
Decrease in allowance for credit losses on previously impaired securities	(169)	(124)	—	(293)	(83)	(355)	(438)
Reduction due to sales and intent to sell	—	(100)	—	(100)	—	—	—
Allowance for credit losses on PCD debt securities	—	1,905	—	1,905	—	—	—
Balance at June 30	\$ 584	\$ 16,772	\$ —	\$ 17,356	\$ 367	\$ 4,972	\$ 5,339

(amounts in thousands)	Six Months Ended June 30,				2024		
	2025				2024		
	Asset-backed securities	Corporate notes	Private label CMOs	Total	Asset-backed securities	Corporate notes	Total
Balance at January 1	\$ 362	\$ 7,135	\$ 107	\$ 7,604	\$ 483	\$ 3,469	\$ 3,952
Credit losses on securities for which credit losses were not previously recorded	400	128	—	528	—	631	631
Credit losses on previously impaired securities	16	9,188	—	9,204	—	1,057	1,057
Decrease in allowance for credit losses on previously impaired securities	(194)	(223)	—	(417)	(116)	(185)	(301)
Reduction due to sales and intent to sell	—	(1,361)	(107)	(1,468)	—	—	—
Allowance for credit losses on PCD debt securities	—	1,905	—	1,905	—	—	—
Balance at June 30	\$ 584	\$ 16,772	\$ —	\$ 17,356	\$ 367	\$ 4,972	\$ 5,339

Customers acquired \$5.1 million of corporate notes at a discount that are PCD debt securities classified as available-for-sale during the three and six months ended June 30, 2025. The reconciliation between the purchase price and the par value of the PCD debt securities was as follows:

(amounts in thousands)		
Par value		\$ 5,100
Unamortized discount		(1,165)
Allowance for credit losses		(1,905)
Purchase price		\$ 2,030

Customers has elected to not estimate an ACL on accrued interest receivable on AFS debt securities, as it already has a policy in place to reverse or write-off accrued interest, through interest income, for debt securities in nonaccrual status in a timely manner. At June 30, 2025, there were eleven positions in two corporate note issuers in nonaccrual status. At December 31, 2024, there was one corporate note in nonaccrual status. No accrued interest income was reversed for the three months ended June 30, 2025. Customers recorded a reversal of \$4.1 million in accrued interest income for the six months ended June 30, 2025. No accrued interest income was reversed for the three and six months ended June 30, 2024.

At June 30, 2025 and December 31, 2024, no AFS investment securities holding of any one issuer, other than the U.S. government and its agencies, amounted to greater than 10% of shareholders' equity.

At June 30, 2025 and December 31, 2024, Customers Bank had pledged AFS investment securities aggregating \$1.2 billion and \$1.3 billion in fair value, respectively, as collateral primarily for immediately available liquidity from the FRB and the FHLB. The counterparty does not have the ability to sell or repledge these securities.

### Investment securities held to maturity

The amortized cost, approximate fair value and allowance for credit losses of investment securities held to maturity as of June 30, 2025 and December 31, 2024 are summarized as follows:

(amounts in thousands)	June 30, 2025 <sup>(1)</sup>					
	Amortized Cost	Allowance for Credit Losses	Net Carrying Value	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<b>Held to maturity debt securities:</b>						
Asset-backed securities	\$ 352,781	\$ —	\$ 352,781	\$ 251	\$ (1,597)	\$ 351,435
Agency-guaranteed residential mortgage-backed securities	6,792	—	6,792	—	(942)	5,850
Agency-guaranteed commercial mortgage-backed securities	1,729	—	1,729	—	(243)	1,486
Agency-guaranteed residential collateralized mortgage obligations	161,284	—	161,284	—	(17,502)	143,782
Agency-guaranteed commercial collateralized mortgage obligations	170,372	—	170,372	—	(25,156)	145,216
Private label collateralized mortgage obligations	160,168	—	160,168	—	(13,502)	146,666
<b>Total held to maturity debt securities</b>	<b>\$ 853,126</b>	<b>\$ —</b>	<b>\$ 853,126</b>	<b>\$ 251</b>	<b>\$ (58,942)</b>	<b>\$ 794,435</b>
(amounts in thousands)	December 31, 2024 <sup>(1)</sup>					
	Amortized Cost	Allowance for Credit Losses	Net Carrying Value	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<b>Held to maturity debt securities:</b>						
Asset-backed securities	\$ 471,996	\$ —	\$ 471,996	\$ 1,775	\$ (401)	\$ 473,370
Agency-guaranteed residential mortgage-backed securities	6,880	—	6,880	—	(940)	5,940
Agency-guaranteed commercial mortgage-backed securities	1,770	—	1,770	—	(146)	1,624
Agency-guaranteed residential collateralized mortgage obligations	169,754	—	169,754	—	(21,984)	147,770
Agency-guaranteed commercial collateralized mortgage obligations	158,320	—	158,320	—	(22,689)	135,631
Private label collateralized mortgage obligations	183,217	—	183,217	574	(13,449)	170,342
<b>Total held to maturity debt securities</b>	<b>\$ 991,937</b>	<b>\$ —</b>	<b>\$ 991,937</b>	<b>\$ 2,349</b>	<b>\$ (59,609)</b>	<b>\$ 934,677</b>

(1) Accrued interest on HTM debt securities totaled \$1.9 million and \$2.4 million at June 30, 2025 and December 31, 2024, respectively, and is included in accrued interest receivable on the consolidated balance sheet.

The following table presents HTM debt securities by stated maturity, including debt securities backed by mortgages and other assets with expected maturities that differ from contractual maturities because borrowers have the right to call or prepay and, therefore, are classified separately with no specific maturity date:

	June 30, 2025	
	Amortized Cost	Fair Value
(amounts in thousands)		
<b>Asset-backed securities</b>	<b>\$ 352,781</b>	<b>\$ 351,435</b>
Agency-guaranteed residential mortgage-backed securities	6,792	5,850
Agency-guaranteed commercial mortgage-backed securities	1,729	1,486
Agency-guaranteed residential collateralized mortgage obligations	161,284	143,782
Agency-guaranteed commercial collateralized mortgage obligations	170,372	145,216
Private label collateralized mortgage obligations	160,168	146,666
<b>Total held to maturity debt securities</b>	<b>\$ 853,126</b>	<b>\$ 794,435</b>

Customers recorded no allowance for credit losses on investment securities classified as held to maturity at June 30, 2025 and December 31, 2024. The U.S. government agency securities represent obligations issued by a U.S. government-sponsored enterprise or other federal government agency that are explicitly or implicitly guaranteed by the U.S. federal government and therefore, assumed to have zero credit losses. The private label collateralized mortgage obligations that are highly rated with sufficient overcollateralization are estimated to have no expected credit losses. Customers recorded no allowance for its investments in the asset-backed securities. Customers considered the seniority of its beneficial interests, which include overcollateralization of these asset-backed securities in the estimate of the ACL at June 30, 2025 and December 31, 2024. The unrealized losses on HTM debt securities with no ACL were primarily due to changes in market interest rates that resulted in a negative impact on the respective securities' fair value and are expected to be recovered when market prices recover or at maturity.

#### Credit Quality Indicators

Customers monitors the credit quality of HTM debt securities primarily through credit ratings provided by rating agencies. Investment grade debt securities are rated BBB- or higher by S&P Global Ratings, Baa3 or higher by Moody's Investors Service or equivalent ratings by other rating agencies, and are generally considered to be of low credit risk. Except for the asset-backed securities and a private label collateralized mortgage obligation, all of the HTM debt securities held by Customers were investment grade or U.S. government agency guaranteed securities that were not rated at June 30, 2025 and December 31, 2024. The asset-backed securities and a private label collateralized mortgage obligation are not rated by rating agencies. Customers monitors the credit quality of these asset-backed securities and a private label collateralized mortgage obligation by evaluating the performance of the sold consumer installment loans and other underlying loans against the overcollateralization available for these securities.

The following table presents the amortized cost of HTM debt securities based on their lowest credit rating available:

	June 30, 2025			
	AAA	AA	Not Rated	Total
(amounts in thousands)				
<b>Held to maturity debt securities:</b>				
Asset-backed securities	\$ —	\$ —	\$ 352,781	\$ 352,781
Agency-guaranteed residential mortgage-backed securities	—	—	6,792	6,792
Agency-guaranteed commercial mortgage-backed securities	—	—	1,729	1,729
Agency-guaranteed residential collateralized mortgage obligations	—	—	161,284	161,284
Agency-guaranteed commercial collateralized mortgage obligations	—	—	170,372	170,372
Private label collateralized mortgage obligations	98,151	9,348	52,669	160,168
<b>Total held to maturity debt securities</b>	<b>\$ 98,151</b>	<b>\$ 9,348</b>	<b>\$ 745,627</b>	<b>\$ 853,126</b>

Customers has elected to not estimate an ACL on accrued interest receivable on HTM debt securities, as it already has a policy in place to reverse or write-off accrued interest, through interest income, for debt securities in nonaccrual status in a timely manner. At June 30, 2025 and December 31, 2024, there were no HTM debt securities past due under the terms of their agreements or in nonaccrual status.

At June 30, 2025 and December 31, 2024, Customers Bank had pledged HTM investment securities aggregating \$391.2 million and \$386.4 million in fair value, respectively, as collateral primarily for immediately available liquidity from the FRB and the FHLB. The counterparties do not have the ability to sell or repledge these securities.

## NOTE 6 – LOANS HELD FOR SALE

The composition of loans held for sale as of June 30, 2025 and December 31, 2024 was as follows:

(amounts in thousands)	June 30, 2025	December 31, 2024
Residential mortgage loans, at fair value	\$ 5,180	\$ 1,836
Personal installment loans, at lower of cost or fair value	27,682	40,903
Other installment loans, at fair value	101	162,055
Total loans held for sale	<u>\$ 32,963</u>	<u>\$ 204,794</u>

Total loans held for sale included NPLs of \$0.4 million and \$2.8 million as of June 30, 2025 and December 31, 2024, respectively.

Refer to NOTE 7 — LOANS AND LEASES RECEIVABLE AND ALLOWANCE FOR CREDIT LOSSES ON LOANS AND LEASES for additional information on the transfer of other consumer installment loans, at fair value, from loans held for sale to held for investment during the three months ended March 31, 2025.

## NOTE 7 — LOANS AND LEASES RECEIVABLE AND ALLOWANCE FOR CREDIT LOSSES ON LOANS AND LEASES

The following table presents loans and leases receivable as of June 30, 2025 and December 31, 2024:

(amounts in thousands)	June 30, 2025	December 31, 2024
Loans and leases receivable:		
Commercial:		
Commercial and industrial:		
Specialized lending <sup>(1)</sup>	\$ 6,454,661	\$ 5,842,420
Other commercial and industrial	1,127,194	1,182,350
Multifamily	2,247,282	2,252,246
Commercial real estate owner occupied	1,065,006	1,100,944
Commercial real estate non-owner occupied	1,497,385	1,359,130
Construction	98,626	147,209
Total commercial loans and leases receivable	<u>12,490,154</u>	<u>11,884,299</u>
Consumer:		
Residential real estate	520,570	496,559
Manufactured housing	30,287	33,123
Installment:		
Personal	457,728	463,854
Other	221,090	249,799
Total consumer loans receivable	<u>1,229,675</u>	<u>1,243,335</u>
Loans and leases receivable	<u>13,719,829</u>	<u>13,127,634</u>
Loans receivable, mortgage finance, at fair value	1,536,254	1,321,128
Loans receivable, installment, at fair value	123,354	—
Allowance for credit losses on loans and leases	<u>(147,418)</u>	<u>(136,775)</u>
Total loans and leases receivable, net of allowance for credit losses on loans and leases <sup>(2)</sup>	<u>\$ 15,232,019</u>	<u>\$ 14,311,987</u>

(1) Includes direct finance and sales-type equipment leases of \$264.3 million and \$262.7 million at June 30, 2025 and December 31, 2024, respectively.

(2) Includes deferred (fees) costs and unamortized (discounts) premiums, net of \$(47.2) million and \$(20.8) million at June 30, 2025 and December 31, 2024, respectively.

Customers' total loans and leases receivable includes loans receivable reported at fair value based on an election made to account for these loans at fair value and loans and leases receivable predominately reported at their outstanding unpaid principal balance, net of charge-offs, deferred costs and fees and unamortized premiums and discounts, and evaluated for impairment. The total amount of accrued interest recorded for total loans was \$85.9 million and \$88.2 million at June 30, 2025 and December 31, 2024, respectively, and is presented in accrued interest receivable in the consolidated balance sheet. At June 30, 2025 and December 31, 2024, there were \$18.3 million and \$31.9 million of individually evaluated loans that were collateral-dependent, respectively. Substantially all individually evaluated loans are collateral-dependent and consisted primarily of commercial and industrial, commercial real estate, and residential real estate loans. Collateral-dependent commercial and industrial loans were secured by accounts receivable, inventory and equipment; collateral-dependent commercial real estate loans were secured by commercial real estate assets; and residential real estate loans were secured by residential real estate assets.

#### Loans and leases receivable

The following tables summarize loans and leases receivable by loan and lease type and performance status as of June 30, 2025 and December 31, 2024:

(amounts in thousands)	June 30, 2025					
	30-59 Days past due	60-89 Days past due	90 Days or more past due <sup>(2)</sup>	Total past due	Loans and leases not past due <sup>(3)(4)</sup>	Total loans and leases <sup>(4)</sup>
Commercial and industrial, including specialized lending	\$ 5,611	\$ 1,492	\$ 3,548	\$ 10,651	\$ 7,560,142	\$ 7,570,793
Multifamily	—	—	—	—	2,247,282	2,247,282
Commercial real estate owner occupied	533	—	7,004	7,537	1,057,469	1,065,006
Commercial real estate non-owner occupied	—	—	62	62	1,497,323	1,497,385
Construction	—	—	—	—	98,626	98,626
Residential real estate	6,279	2,935	3,769	12,983	507,587	520,570
Manufactured housing	439	196	1,906	2,541	27,746	30,287
Installment	4,843	6,507	4,944	16,294	662,524	678,818
Total	\$ 17,705	\$ 11,130	\$ 21,233	\$ 50,068	\$ 13,658,699	\$ 13,708,767

(amounts in thousands)	December 31, 2024					
	30-59 Days past due	60-89 Days past due	90 Days or more past due <sup>(2)</sup>	Total past due	Loans and leases not past due <sup>(3)(4)</sup>	Total loans and leases <sup>(4)</sup>
Commercial and industrial, including specialized lending	\$ 3,655	\$ 19,854	\$ 3,606	\$ 27,115	\$ 6,974,904	\$ 7,002,019
Multifamily	—	—	11,834	11,834	2,240,412	2,252,246
Commercial real estate owner occupied	11,395	—	8,071	19,466	1,081,478	1,100,944
Commercial real estate non-owner occupied	—	—	17,007	17,007	1,342,123	1,359,130
Construction	—	—	—	—	147,209	147,209
Residential real estate	9,541	4,560	3,384	17,485	479,074	496,559
Manufactured housing	766	155	2,262	3,183	29,940	33,123
Installment	7,918	5,108	5,613	18,639	695,014	713,653
Total	\$ 33,275	\$ 29,677	\$ 51,777	\$ 114,729	\$ 12,990,154	\$ 13,104,883

(1) Includes past due loans and leases that are accruing interest because collection is considered probable.

(2) Includes loans amounting to \$4.7 million and \$17.1 million as of June 30, 2025 and December 31, 2024, respectively, that are still accruing interest because collection is considered probable.

(3) Loans and leases where next payment due is less than 30 days from the report date. The tables exclude PPP loans.

(4) Includes PCD loans of \$109.3 million and \$126.4 million at June 30, 2025 and December 31, 2024, respectively. Customers acquired \$32.1 million of PCD commercial and industrial loans and recognized \$1.0 million of allowance for credit losses upon acquisition during the three and six months ended June 30, 2025.



### Nonaccrual Loans and Leases

The following table presents the amortized cost of loans and leases held for investment on nonaccrual status:

(amounts in thousands)	June 30, 2025			December 31, 2024		
	Nonaccrual loans with no related allowance	Nonaccrual loans with related allowance	Total nonaccrual loans	Nonaccrual loans with no related allowance	Nonaccrual loans with related allowance	Total nonaccrual loans
Commercial and industrial, including specialized lending	\$ 4,218	\$ —	\$ 4,218	\$ 4,041	\$ —	\$ 4,041
Multifamily	—	—	—	11,834	—	11,834
Commercial real estate owner occupied	7,005	—	7,005	8,090	—	8,090
Commercial real estate non-owner occupied	62	—	62	354	—	354
Residential real estate	7,964	270	8,234	8,274	440	8,714
Manufactured housing	—	1,608	1,608	—	1,852	1,852
Installment	—	4,944	4,944	—	5,613	5,613
Total	\$ 19,249	\$ 6,822	\$ 26,071	\$ 32,593	\$ 7,905	\$ 40,498

Interest income recognized on nonaccrual loans was insignificant for the three and six months ended June 30, 2025 and 2024. Accrued interest reversed when the loans went to nonaccrual status was insignificant for the three and six months ended June 30, 2025 and 2024.

### Loans receivable, mortgage finance, at fair value

Mortgage finance loans consist of commercial loans to mortgage companies. These mortgage finance lending transactions are subject to master repurchase agreements. As a result of the contractual provisions, for accounting purposes, control of the underlying mortgage loan has not transferred and the rewards and risks of the mortgage loans are not assumed by Customers. The mortgage finance loans are designated as loans held for investment and reported at fair value based on an election made to account for the loans at fair value. Pursuant to the agreements, Customers funds the pipelines for these mortgage lenders by sending payments directly to the closing agents for funded mortgage loans and receives proceeds directly from third party investors when the underlying mortgage loans are sold into the secondary market. The fair value of the mortgage finance loans is estimated as the amount of cash initially advanced to fund the mortgage, plus accrued interest and fees, as specified in the respective agreements. The interest rates on these loans are variable, and the lending transactions are short-term, with an average life under 30 days from purchase to sale. The primary goal of these lending transactions is to provide liquidity to mortgage companies.

At June 30, 2025 and December 31, 2024, all of Customers' mortgage finance loans were current in terms of payment. As these loans are reported at their fair value, they do not have an ACL and are therefore excluded from ACL-related disclosures.

### Loans receivable, installment, at fair value

Customers has a lending arrangement with a fintech company, which recently was acquired by a bank, whereby Customers has been originating consumer installment loans and holding these loans prior to sale. These consumer installment loans were designated as loans held for sale and reported at fair value based on an election made to account for the loans at fair value. The lending arrangement with this fintech company expired during the three months ended June 30, 2025. Customers transferred these consumer installment loans from held for sale to held for investment during the three months ended March 31, 2025, and continue to be reported at fair value based on an election made to account for the loans at fair value.

At June 30, 2025, Customers had \$2.0 million of consumer installment loans, at fair value, in nonaccrual status. As these loans are reported at their fair value, they do not have an ACL and are therefore excluded from ACL-related disclosures.

### Allowance for credit losses on loans and leases

The changes in the ACL on loans and leases by loan and lease type for the three and six months ended June 30, 2025 and 2024 are presented in the tables below:

(amounts in thousands)	Commercial and industrial <sup>(1)</sup>	Multifamily	Commercial real estate owner occupied	Commercial real estate non-owner occupied	Construction	Residential real estate	Manufactured housing	Installment	Total
<b>Three Months Ended June 30, 2025</b>									
Ending Balance, March 31, 2025	\$ 30,584	\$ 18,790	\$ 10,780	\$ 18,058	\$ 1,264	\$ 6,163	\$ 3,800	\$ 51,637	\$ 141,076
Allowance for credit losses on PCD loans, net of charge-offs and recoveries	1,000	—	—	—	—	—	—	—	1,000
Charge-offs	(5,996)	—	(417)	—	—	—	—	(10,750)	(17,163)
Recoveries	2,125	—	6	—	3	4	—	1,910	4,048
Provision (benefit) for credit losses on loans and leases	8,549	2,074	2,145	2,621	893	164	(79)	2,090	18,457
Ending Balance, June 30, 2025	\$ 36,262	\$ 20,864	\$ 12,514	\$ 20,679	\$ 2,160	\$ 6,331	\$ 3,721	\$ 44,887	\$ 147,418
<b>Six Months Ended June 30, 2025</b>									
Ending Balance, December 31, 2024	\$ 29,379	\$ 18,511	\$ 10,755	\$ 17,405	\$ 1,250	\$ 5,968	\$ 3,829	\$ 49,678	\$ 136,775
Allowance for credit losses on PCD loans, net of charge-offs <sup>(2)</sup>	1,000	—	—	—	—	—	—	—	1,000
Charge-offs	(10,503)	(3,834)	(436)	—	—	—	—	(23,153)	(37,926)
Recoveries	3,401	—	9	—	6	4	—	4,247	7,667
Provision (benefit) for credit losses on loans and leases	12,985	6,187	2,186	3,274	904	359	(108)	14,115	39,902
Ending Balance, June 30, 2025	\$ 36,262	\$ 20,864	\$ 12,514	\$ 20,679	\$ 2,160	\$ 6,331	\$ 3,721	\$ 44,887	\$ 147,418

  

(amounts in thousands)	Commercial and industrial <sup>(1)</sup>	Multifamily	Commercial real estate owner occupied	Commercial real estate non-owner occupied	Construction	Residential real estate	Manufactured housing	Installment	Total
<b>Three Months Ended June 30, 2024</b>									
Ending Balance, March 31, 2024	\$ 23,003	\$ 18,307	\$ 10,201	\$ 18,320	\$ 1,866	\$ 6,707	\$ 4,160	\$ 50,732	\$ 133,296
Charge-offs	(7,348)	(1,433)	—	—	—	—	—	(13,943)	(22,724)
Recoveries	1,683	—	—	—	7	20	—	2,303	4,013
Provision (benefit) for credit losses on loans and leases	6,383	3,778	(1,770)	(354)	(17)	(843)	(66)	10,740	17,851
Ending Balance, June 30, 2024	\$ 23,721	\$ 20,652	\$ 8,431	\$ 17,966	\$ 1,856	\$ 5,884	\$ 4,094	\$ 49,832	\$ 132,436
<b>Six Months Ended June 30, 2024</b>									
Ending Balance, December 31, 2023	\$ 23,503	\$ 16,343	\$ 9,882	\$ 16,859	\$ 1,482	\$ 6,586	\$ 4,239	\$ 56,417	\$ 135,311
Charge-offs	(12,744)	(1,906)	(22)	—	—	(19)	—	(30,860)	(45,551)
Recoveries	3,407	—	—	—	7	21	—	5,437	8,872
Provision (benefit) for credit losses on loans and leases	9,555	6,215	(1,429)	1,107	367	(704)	(145)	18,838	33,804
Ending Balance, June 30, 2024	\$ 23,721	\$ 20,652	\$ 8,431	\$ 17,966	\$ 1,856	\$ 5,884	\$ 4,094	\$ 49,832	\$ 132,436

- (1) Includes specialized lending.  
(2) Represents \$1.0 million of allowance for credit losses on PCD loans recognized upon acquisition of commercial and industrial loans during the three and six months ended June 30, 2025.

At June 30, 2025, the ACL on loans and leases was \$147.4 million, an increase of \$10.6 million from the December 31, 2024 balance of \$136.8 million. The increase in ACL for the three and six months ended June 30, 2025 was primarily attributable to slight deterioration in macroeconomic forecasts and an increase in loan balances held for investment.

#### Loan Modifications for Borrowers Experiencing Financial Difficulty

A borrower is considered to be experiencing financial difficulty when there is a significant doubt about the borrower's ability to make the required principal and interest payments on the loan or to get an equivalent financing from another creditor at a market rate for a similar loan.

When borrowers are experiencing financial difficulty, Customers may make certain loan modifications as part of loss mitigation strategies to maximize expected payment. To be classified as a modification made to a borrower experiencing financial difficulty, the modification must be in the form of an interest rate reduction, principal forgiveness, or an other-than-insignificant payment delay (payment deferral), term extension, or combinations thereof.

Customers will generally try other forms of relief before principal forgiveness. Any contractual reduction in the amount of principal due without receiving payment or assets is considered forgiveness. For the purpose of this disclosure, Customers considers any contractual change in interest rate that results in a reduction in interest rate relative to the current stated interest rate as an interest rate reduction. Generally, Customers considers any delay in payment of greater than 90 days in the last twelve months to be significant. Term extensions extend the original contractual maturity of the loan. For the purpose of this disclosure, modification of contingent payment features or covenants that would have accelerated payment are not considered term extensions.

The following tables present the amortized cost of loans that were modified to borrowers experiencing financial difficulty for the three and six months ended June 30, 2025 and 2024, disaggregated by class of financing receivable and type of modification granted:

Three Months Ended June 30, 2025						
(dollars in thousands)	Term Extension	Payment Deferral	Debt Forgiveness	Interest Rate Reduction and Term Extension	Total	Percentage of Total by Financing Class
Personal installment	\$ 665	\$ 233	\$ 789	\$ —	\$ 1,687	0.37 %
Total	\$ 665	\$ 233	\$ 789	\$ —	\$ 1,687	

  

Three Months Ended June 30, 2024						
(dollars in thousands)	Term Extension	Payment Deferral	Debt Forgiveness	Interest Rate Reduction and Term Extension	Total	Percentage of Total by Financing Class
Commercial and industrial, including specialized lending	\$ 1,997	\$ 1,756	\$ —	\$ —	\$ 3,753	0.06 %
Commercial real estate non-owner occupied	17,265	—	—	—	17,265	1.44 %
Manufactured housing	82	—	—	49	131	0.36 %
Personal installment	373	34	35	—	442	0.09 %
Total	\$ 19,717	\$ 1,790	\$ 35	\$ 49	\$ 21,591	

  

Six Months Ended June 30, 2025						
(dollars in thousands)	Term Extension	Payment Deferral	Debt Forgiveness	Interest Rate Reduction and Term Extension	Total	Percentage of Total by Financing Class
Commercial and industrial, including specialized lending	\$ 731	\$ 760	\$ —	\$ —	\$ 1,491	0.02 %
Personal installment	2,922	1,491	888	126	5,427	1.19 %
Total	\$ 3,653	\$ 2,251	\$ 888	\$ 126	\$ 6,918	

	Six Months Ended June 30, 2024					
(dollars in thousands)	Term Extension	Payment Deferral	Debt Forgiveness	Interest Rate Reduction and Term Extension	Total	Percentage of Total by Financing Class
Commercial and industrial, including specialized lending	\$ 1,997	\$ 3,743	\$ —	\$ —	\$ 5,740	0.09 %
Multifamily	—	10,691	—	—	10,691	0.52 %
Commercial real estate non-owner occupied	17,265	—	—	—	17,265	1.44 %
Residential real estate	—	53	—	—	53	0.01 %
Manufactured housing	82	—	—	49	131	0.36 %
Personal installment	3,840	189	68	—	4,097	0.86 %
Total	<u>\$ 23,184</u>	<u>\$ 14,676</u>	<u>\$ 68</u>	<u>\$ 49</u>	<u>\$ 37,977</u>	

As of June 30, 2025, there were no commitments to lend additional funds to debtors experiencing financial difficulty whose loans have been modified during the three and six months ended June 30, 2025.

The following tables summarize the impacts of loan modifications made to borrowers experiencing financial difficulty for the three and six months ended June 30, 2025 and 2024:

	Three Months Ended June 30, 2025				Three Months Ended June 30, 2024			
(dollars in thousands)	Weighted Average			Debt Forgiven	Weighted Average			Debt Forgiven
	Interest Rate Reduction (%)	Term Extension (in months)	Payment Deferral (in months)		Interest Rate Reduction (%)	Term Extension (in months)	Payment Deferral (in months)	
Commercial and industrial, including specialized lending	—%	0	0	\$ —	—%	1	7	\$ —
Commercial real estate non-owner occupied	—	0	0	—	—	12	0	—
Manufactured housing	—	0	0	—	4.3	50	0	—
Personal installment	—	5	9	794	—	4	7	41

  

	Six Months Ended June 30, 2025				Six Months Ended June 30, 2024			
(dollars in thousands)	Weighted Average			Debt Forgiven	Weighted Average			Debt Forgiven
	Interest Rate Reduction (%)	Term Extension (in months)	Payment Deferral (in months)		Interest Rate Reduction (%)	Term Extension (in months)	Payment Deferral (in months)	
Commercial and industrial, including specialized lending	— %	11	6	\$ —	— %	1	5	\$ —
Multifamily	—	0	0	—	—	0	5	—
Commercial real estate non-owner occupied	—	0	0	—	—	12	0	—
Residential real estate	—	0	0	—	—	0	5	—
Manufactured housing	—	0	0	—	4.3	50	0	—
Personal installment	11.5	5	7	867	—	6	7	141

The performance of loans made to borrowers experiencing financial difficulty in which modifications were made is closely monitored to understand the effectiveness of modification efforts. Loans are considered to be in payment default at 90 days or more past due. The following tables present an aging analysis of loan modifications made to borrowers experiencing financial difficulty in the twelve months ended June 30, 2025 and 2024:

(dollars in thousands)	June 30, 2025				
	30-59 Days past due	60-89 Days past due	90 Days or more past due	Current	Total
Commercial and industrial, including specialized lending	\$ —	\$ —	\$ —	\$ 6,286	\$ 6,286
Residential real estate	—	—	—	301	301
Manufactured housing	—	—	—	167	167
Personal installment	542	574	517	5,431	7,064
Total	\$ 542	\$ 574	\$ 517	\$ 12,185	\$ 13,818

  

(dollars in thousands)	June 30, 2024				
	30-59 Days past due	60-89 Days past due	90 Days or more past due	Current	Total
Commercial and industrial, including specialized lending	\$ —	\$ —	\$ 3,743	\$ 14,101	\$ 17,844
Multifamily	—	—	—	10,691	10,691
Commercial real estate non-owner occupied	—	—	—	17,265	17,265
Residential real estate	—	—	—	99	99
Manufactured housing	124	36	—	317	477
Personal installment	510	312	417	9,317	10,556
Total	\$ 634	\$ 348	\$ 4,160	\$ 51,790	\$ 56,932

The loans to borrowers experiencing financial difficulty that were modified during the twelve months ended June 30, 2025 and 2024, respectively, that subsequently defaulted were not material. Customers' ACL is influenced by loan level characteristics that inform the assessed propensity to default. As such, the provision for credit losses is impacted by changes in such loan level characteristics, such as payment performance. Loans made to borrowers experiencing financial difficulty can be classified as either accrual or nonaccrual.

#### *Credit Quality Indicators*

The ACL represents management's estimate of expected losses in Customers' loans and leases receivable portfolio, excluding mortgage finance and consumer installment loans reported at fair value pursuant to a fair value option election and PPP loans as these loans are fully guaranteed by the SBA, provided that the eligibility criteria are met. Commercial and industrial including specialized lending, multifamily, owner occupied commercial real estate, non-owner occupied commercial real estate, and construction loans are rated based on an internally assigned risk rating system which is assigned at the time of loan origination and reviewed on a periodic, or on an "as needed" basis. Residential real estate, manufactured housing and installment loans are evaluated based on the payment activity of the loan.

To facilitate the monitoring of credit quality within the commercial and industrial including specialized lending, multifamily, owner occupied commercial real estate, non-owner occupied commercial real estate, and construction loan portfolios, and as an input in the ACL lifetime loss rate model for the commercial and industrial loan portfolio, the Bank utilizes the following categories of risk ratings: pass/satisfactory (includes risk rating 1 through 6), special mention, substandard, doubtful, and loss. The risk rating categories, which are derived from standard regulatory rating definitions, are assigned upon initial approval of credit to borrowers and updated periodically thereafter. Pass ratings, which are assigned to those borrowers who do not have identified potential or well-defined weaknesses and for whom there is a high likelihood of orderly repayment, are updated periodically based on the size and credit characteristics of the borrower. All other categories are updated on a quarterly basis during the month preceding the end of the calendar quarter. While assigning risk ratings involves judgment, the risk-rating process allows management to identify riskier credits in a timely manner and allocate the appropriate resources to manage those loans and leases. The 2024 Form 10-K describes Customers Bancorp's risk rating grades.

Risk ratings are not established for certain consumer loans, including residential real estate, home equity, manufactured housing, and installment loans, mainly because these portfolios consist of a larger number of homogeneous loans with smaller balances. Instead, these portfolios are evaluated for risk mainly based upon aggregate payment history through the monitoring of delinquency levels and trends and are classified as performing and non-performing. The following tables present the credit ratings of loans and leases receivable and current period gross write-offs as of June 30, 2025 and December 31, 2024:

	Term Loans Amortized Cost Basis by Origination Year as of June 30, 2025									
(amounts in thousands)	2025	2024	2023	2022	2021	Prior	Revolving loans amortized cost basis	Revolving loans converted to term	Total	
Commercial and industrial loans and leases, including specialized lending:										
Pass	\$ 1,542,752	\$ 1,416,872	\$ 678,303	\$ 1,073,219	\$ 308,666	\$ 154,004	\$ 2,018,133	\$ 144,228	\$ 7,336,177	
Special mention	7,200	11,194	—	22,625	3,993	—	13,736	7,956	66,704	
Substandard	—	3,750	1,399	19,790	394	94,403	45,629	2,547	167,912	
Doubtful	—	—	—	—	—	—	—	—	—	
Total commercial and industrial loans and leases	\$ 1,549,952	\$ 1,431,816	\$ 679,702	\$ 1,115,634	\$ 313,053	\$ 248,407	\$ 2,077,498	\$ 154,731	\$ 7,570,793	
Commercial and industrial loans and leases charge-offs:										
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ 5,565	\$ —	\$ 431	\$ —	\$ —	\$ 5,996	
Six Months Ended June 30, 2025	—	—	103	9,578	12	810	—	—	10,503	
Multifamily loans:										
Pass	\$ 152,314	\$ 239,500	\$ 794	\$ 1,165,607	\$ 274,385	\$ 311,652	\$ —	\$ —	\$ 2,144,252	
Special mention	—	—	—	11,242	9,535	17,890	—	—	38,667	
Substandard	—	—	—	7,243	11,955	45,165	—	—	64,363	
Doubtful	—	—	—	—	—	—	—	—	—	
Total multifamily loans	\$ 152,314	\$ 239,500	\$ 794	\$ 1,184,092	\$ 295,875	\$ 374,707	\$ —	\$ —	\$ 2,247,282	
Multifamily loans charge-offs:										
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	
Six Months Ended June 30, 2025	—	—	—	—	—	3,834	—	—	3,834	
Commercial real estate owner occupied loans:										
Pass	\$ 66,025	\$ 394,619	\$ 53,471	\$ 208,759	\$ 164,087	\$ 134,525	\$ 7,605	\$ 34	\$ 1,029,125	
Special mention	—	—	—	392	1,520	7,086	—	11,061	20,059	
Substandard	—	—	2,944	—	—	12,878	—	—	15,822	
Doubtful	—	—	—	—	—	—	—	—	—	
Total commercial real estate owner occupied loans	\$ 66,025	\$ 394,619	\$ 56,415	\$ 209,151	\$ 165,607	\$ 154,489	\$ 7,605	\$ 11,095	\$ 1,065,006	
Commercial real estate owner occupied loans charge-offs:										
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ 417	\$ —	\$ —	\$ —	\$ —	\$ 417	
Six Months Ended June 30, 2025	—	—	—	417	—	19	—	—	436	
Commercial real estate non-owner occupied loans:										
Pass	\$ 197,119	\$ 162,718	\$ 16,348	\$ 393,371	\$ 94,341	\$ 573,579	\$ 2,000	\$ —	\$ 1,439,476	
Special mention	—	—	21,971	26,639	—	547	—	—	49,157	
Substandard	—	—	—	—	—	8,752	—	—	8,752	
Doubtful	—	—	—	—	—	—	—	—	—	
Total commercial real estate non-owner occupied loans	\$ 197,119	\$ 162,718	\$ 38,319	\$ 420,010	\$ 94,341	\$ 582,878	\$ 2,000	\$ —	\$ 1,497,385	
Commercial real estate non-owner occupied loans charge-offs:										
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	
Six Months Ended June 30, 2025	—	—	—	—	—	—	—	—	—	

Term Loans Amortized Cost Basis by Origination Year as of June 30, 2025											
(amounts in thousands)	2025	2024	2023	2022	2021	Prior	Revolving loans amortized cost basis	Revolving loans converted to term	Total		
Construction loans:											
Pass	\$ 9,917	\$ 32,740	\$ 36,512	\$ 19,457	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 98,626
Special mention	—	—	—	—	—	—	—	—	—	—	—
Substandard	—	—	—	—	—	—	—	—	—	—	—
Doubtful	—	—	—	—	—	—	—	—	—	—	—
Total construction loans	\$ 9,917	\$ 32,740	\$ 36,512	\$ 19,457	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 98,626
Construction loans charge-offs:											
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Six Months Ended June 30, 2025	—	—	—	—	—	—	—	—	—	—	—
Total commercial loans and leases receivable	\$ 1,975,327	\$ 2,261,393	\$ 811,742	\$ 2,948,344	\$ 868,876	\$ 1,360,481	\$ 2,087,103	\$ 165,826	\$ 12,479,092		
Total commercial loans and leases receivable charge-offs:											
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ 5,982	\$ —	\$ 431	\$ —	\$ —	\$ —	\$ —	\$ 6,413
Six Months Ended June 30, 2025	—	—	103	9,995	12	4,663	—	—	—	—	14,773
Residential real estate loans:											
Performing	\$ 41,585	\$ 43,880	\$ 20,275	\$ 158,868	\$ 119,203	\$ 80,485	\$ 48,282	\$ —	\$ 512,578		
Non-performing	—	135	416	1,200	1,160	4,796	285	—	7,992		
Total residential real estate loans	\$ 41,585	\$ 44,015	\$ 20,691	\$ 160,068	\$ 120,363	\$ 85,281	\$ 48,567	\$ —	\$ 520,570		
Residential real estate loans charge-offs:											
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Six Months Ended June 30, 2025	—	—	—	—	—	—	—	—	—	—	—
Manufactured housing loans:											
Performing	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 29,186	\$ —	\$ —	\$ 29,186		
Non-performing	—	—	—	—	—	1,101	—	—	1,101		
Total manufactured housing loans	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 30,287	\$ —	\$ —	\$ 30,287		
Manufactured housing loans charge-offs:											
Three Months Ended June 30, 2025	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Six Months Ended June 30, 2025	—	—	—	—	—	—	—	—	—	—	—
Installment loans:											
Performing	\$ 35,106	\$ 89,950	\$ 194,252	\$ 199,486	\$ 64,404	\$ 40,627	\$ 43,786	\$ 2	\$ 667,613		
Non-performing	951	6,010	1,830	1,367	641	313	93	—	11,205		
Total installment loans	\$ 36,057	\$ 95,960	\$ 196,082	\$ 200,853	\$ 65,045	\$ 40,940	\$ 43,879	\$ 2	\$ 678,818		
Installment loans charge-offs:											
Three Months Ended June 30, 2025	\$ 364	\$ 1,081	\$ 3,258	\$ 3,437	\$ 1,713	\$ 897	\$ —	\$ —	\$ 10,750		
Six Months Ended June 30, 2025	581	1,739	6,557	8,266	4,277	1,733	—	—	23,153		
Total consumer loans	\$ 77,642	\$ 139,975	\$ 216,773	\$ 360,921	\$ 185,408	\$ 156,508	\$ 92,446	\$ 2	\$ 1,229,675		
Total consumer loans charge-offs:											
Three Months Ended June 30, 2025	\$ 364	\$ 1,081	\$ 3,258	\$ 3,437	\$ 1,713	\$ 897	\$ —	\$ —	\$ 10,750		
Six Months Ended June 30, 2025	581	1,739	6,557	8,266	4,277	1,733	—	—	23,153		

(amounts in thousands)	Term Loans Amortized Cost Basis by Origination Year as of June 30, 2025						Revolving loans amortized cost basis	Revolving loans converted to term	Total
	2025	2024	2023	2022	2021	Prior			
Loans and leases receivable	\$ 2,052,969	\$ 2,401,368	\$ 1,028,515	\$ 3,309,265	\$ 1,054,284	\$ 1,516,989	\$ 2,179,549	\$ 165,828	\$ 13,708,767
Loans and leases receivable charge-offs:									
Three Months Ended June 30, 2025	\$ 364	\$ 1,081	\$ 3,258	\$ 9,419	\$ 1,713	\$ 1,328	\$ —	\$ —	\$ 17,163
Six Months Ended June 30, 2025	\$ 581	\$ 1,739	\$ 6,660	\$ 18,261	\$ 4,289	\$ 6,396	\$ —	\$ —	\$ 37,926



Term Loans Amortized Cost Basis by Origination Year as of December 31, 2024										
(amounts in thousands)	2024	2023	2022	2021	2020	Prior	Revolving loans amortized cost basis	Revolving loans converted to term	Total	
Commercial and industrial loans and leases, including specialized lending:										
Pass	\$ 2,103,150	\$ 738,456	\$ 1,278,246	\$ 333,068	\$ 107,840	\$ 6,742	\$ 1,907,480	\$ 336,100	\$ 6,811,082	
Special mention	16,905	—	6,933	1,522	—	62	8,144	3,630	37,196	
Substandard	—	1,631	43,668	11,525	4,178	62,095	27,830	2,814	153,741	
Doubtful	—	—	—	—	—	—	—	—	—	
Total commercial and industrial loans and leases	\$ 2,120,055	\$ 740,087	\$ 1,328,847	\$ 346,115	\$ 112,018	\$ 68,899	\$ 1,943,454	\$ 342,544	\$ 7,002,019	
Commercial and industrial loans and leases charge-offs:										
For the Year Ended December 31, 2024 <sup>(1)</sup>	\$ 312	\$ 2,765	\$ 5,833	\$ 4,865	\$ 2,429	\$ 7,531	\$ —	\$ —	\$ 23,735	
Multifamily loans:										
Pass	\$ 235,685	\$ 813	\$ 1,182,371	\$ 288,055	\$ 124,779	\$ 314,967	\$ —	\$ —	\$ 2,146,670	
Special mention	—	—	14,040	12,093	—	32,316	—	—	58,449	
Substandard	—	—	—	—	—	47,127	—	—	47,127	
Doubtful	—	—	—	—	—	—	—	—	—	
Total multifamily loans	\$ 235,685	\$ 813	\$ 1,196,411	\$ 300,148	\$ 124,779	\$ 394,410	\$ —	\$ —	\$ 2,252,246	
Multifamily loans charge-offs:										
For the Year Ended December 31, 2024	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 4,073	\$ —	\$ —	\$ 4,073	
Commercial real estate owner occupied loans:										
Pass	\$ 395,522	\$ 54,356	\$ 211,300	\$ 195,169	\$ 42,078	\$ 118,677	\$ 7,605	\$ 104	\$ 1,024,811	
Special mention	—	—	159	16,429	10,000	15,885	—	11,136	53,609	
Substandard	—	2,944	703	—	—	18,877	—	—	22,524	
Doubtful	—	—	—	—	—	—	—	—	—	
Total commercial real estate owner occupied loans	\$ 395,522	\$ 57,300	\$ 212,162	\$ 211,598	\$ 52,078	\$ 153,439	\$ 7,605	\$ 11,240	\$ 1,100,944	
Commercial real estate owner occupied loans charge-offs:										
For the Year Ended December 31, 2024	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 365	\$ —	\$ —	\$ 365	
Commercial real estate non-owner occupied loans:										
Pass	\$ 163,429	\$ 30,367	\$ 412,352	\$ 96,656	\$ 165,111	\$ 413,336	\$ 2,000	\$ —	\$ 1,283,251	
Special mention	—	12,000	4,277	—	—	431	—	—	16,708	
Substandard	—	—	—	—	—	59,171	—	—	59,171	
Doubtful	—	—	—	—	—	—	—	—	—	
Total commercial real estate non-owner occupied loans	\$ 163,429	\$ 42,367	\$ 416,629	\$ 96,656	\$ 165,111	\$ 472,938	\$ 2,000	\$ —	\$ 1,359,130	
Commercial real estate non-owner occupied loans charge-offs:										
For the Year Ended December 31, 2024	\$ —	\$ —	\$ —	\$ —	\$ 145	\$ —	\$ —	\$ —	\$ 145	
Construction loans:										
Pass	\$ 16,103	\$ 22,610	\$ 94,957	\$ —	\$ —	\$ 4,446	\$ —	\$ —	\$ 138,116	
Special mention	—	9,093	—	—	—	—	—	—	9,093	
Substandard	—	—	—	—	—	—	—	—	—	
Doubtful	—	—	—	—	—	—	—	—	—	
Total construction loans	\$ 16,103	\$ 31,703	\$ 94,957	\$ —	\$ —	\$ 4,446	\$ —	\$ —	\$ 147,209	
Construction loans charge-offs:										
For the Year Ended December 31, 2024	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	
Total commercial loans and leases receivable	\$ 2,930,794	\$ 872,270	\$ 3,249,006	\$ 954,517	\$ 453,986	\$ 1,094,132	\$ 1,953,059	\$ 353,784	\$ 11,861,548	

(amounts in thousands)	Term Loans Amortized Cost Basis by Origination Year as of December 31, 2024						Revolving loans amortized cost basis	Revolving loans converted to term	Total
	2024	2023	2022	2021	2020	Prior			
Total commercial loans and leases receivable charge-offs: For the Year Ended December 31, 2024	\$ 312	\$ 2,765	\$ 5,833	\$ 4,865	\$ 2,574	\$ 11,969	\$ —	\$ —	\$ 28,318
Residential real estate loans:									
Performing	\$ 45,757	\$ 20,701	\$ 163,473	\$ 123,170	\$ 5,827	\$ 77,989	\$ 50,807	\$ —	\$ 487,724
Non-performing	138	273	925	1,077	317	5,425	680	—	8,835
Total residential real estate loans	\$ 45,895	\$ 20,974	\$ 164,398	\$ 124,247	\$ 6,144	\$ 83,414	\$ 51,487	\$ —	\$ 496,559
Residential real estate loans charge-offs:									
For the Year Ended December 31, 2024	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 38	\$ —	\$ —	\$ 38
Manufactured housing loans:									
Performing	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 31,570	\$ —	\$ —	\$ 31,570
Non-performing	—	—	—	—	—	1,553	—	—	1,553
Total manufactured housing loans	\$ —	\$ —	\$ —	\$ —	\$ —	\$ 33,123	\$ —	\$ —	\$ 33,123
Manufactured housing loans charge-offs:									
For the Year Ended December 31, 2024	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Installment loans:									
Performing	\$ 86,018	\$ 164,223	\$ 255,777	\$ 98,375	\$ 31,808	\$ 25,733	\$ 46,126	\$ 5	\$ 708,065
Non-performing	238	1,829	1,698	918	260	504	141	—	5,588
Total installment loans	\$ 86,256	\$ 166,052	\$ 257,475	\$ 99,293	\$ 32,068	\$ 26,237	\$ 46,267	\$ 5	\$ 713,653
Installment loans charge-offs:									
For the Year Ended December 31, 2024	\$ 2,797	\$ 8,791	\$ 22,707	\$ 15,211	\$ 2,811	\$ 3,792	\$ —	\$ —	\$ 56,109
Total consumer loans	\$ 132,151	\$ 187,026	\$ 421,873	\$ 223,540	\$ 38,212	\$ 142,774	\$ 97,754	\$ 5	\$ 1,243,335
Total consumer loans charge-offs:									
For the Year Ended December 31, 2024	\$ 2,797	\$ 8,791	\$ 22,707	\$ 15,211	\$ 2,811	\$ 3,830	\$ —	\$ —	\$ 56,147
Loans and leases receivable	\$ 3,062,945	\$ 1,059,296	\$ 3,670,879	\$ 1,178,057	\$ 492,198	\$ 1,236,906	\$ 2,050,813	\$ 353,789	\$ 13,104,883
Loans and leases receivable charge-offs:									
For the Year Ended December 31, 2024	\$ 3,109	\$ 11,556	\$ 28,540	\$ 20,076	\$ 5,385	\$ 15,799	\$ —	\$ —	\$ 84,465

(1) Charge-offs for the year ended December 31, 2024 included \$5.0 million of commercial and industrial loans originated under the PPP that were subsequently determined to be ineligible for SBA forgiveness and guarantee and were ultimately deemed uncollectible.

### Loan Purchases and Sales

Purchases and sales of loans held for investment were as follows for the three and six months ended June 30, 2025 and 2024:

(amounts in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
<b>Purchases <sup>(1)</sup></b>				
Other commercial and industrial	\$ 52,776	\$ —	\$ 53,855	\$ 7,403
Construction	10,080	—	10,080	—
Personal installment <sup>(2)</sup>	40,700	43,241	145,641	43,241
Total	\$ 103,556	\$ 43,241	\$ 209,576	\$ 50,644
<b>Sales <sup>(3)</sup></b>				
Other commercial and industrial	\$ —	\$ 23,708	\$ —	\$ 23,708
Multifamily	—	—	8,000	—
Personal installment	—	—	281	—
Total	\$ —	\$ 23,708	\$ 8,281	\$ 23,708

(1) Amounts reported in the above table are the unpaid principal balance at time of purchase. The purchase price was 74.4% and 99.5% of the loans' unpaid principal balance for the three months ended June 30, 2025 and 2024, respectively. The purchase price was 87.1% and 99.6% of the loans' unpaid principal balance for the six months ended June 30, 2025 and 2024, respectively.

(2) Installment loan purchases for the three and six months ended June 30, 2025 and 2024 consist of third-party originated unsecured consumer loans. None of the loans held for investment are considered sub-prime at the time of origination. Customers considers sub-prime borrowers to be those with FICO scores below 660.

(3) The gain on sales of loans held for investment was insignificant for the three and six months ended June 30, 2025. For the three and six months ended June 30, 2024, sales of loans held for investment resulted in net losses of \$0.2 million included in net gain (loss) on sale of loans and leases in the consolidated statements of income.

\$32.1 million of the other commercial and industrial loans purchased during three and six months ended June 30, 2025 were classified as PCD. The reconciliation between the purchase price and the unpaid principal balance was as follows:

(amounts in thousands)	
Par value	\$ 32,050
Unamortized discount	(16,217)
Allowance for credit losses	(1,000)
Purchase price	\$ 14,833

### Loans Pledged as Collateral

Customers has pledged eligible commercial and residential real estate, multifamily, commercial and industrial, PPP and consumer installment loans as collateral for borrowings outstanding or available immediately from the FHLB and FRB in the amount of \$7.9 billion and \$8.0 billion at June 30, 2025 and December 31, 2024, respectively.

## NOTE 8 — LEASES

### Lessee

Customers has operating leases for its branches, certain LPOs, and administrative offices, with remaining lease terms ranging between one month and ten years. These operating leases comprise substantially all of Customers' obligations in which Customers is the lessee. These lease agreements typically consist of initial lease terms ranging between one and ten years, with options to renew the leases or extend the term up to ten years at Customers' sole discretion. Some operating leases include variable lease payments that are based on an index or rate, such as the CPI. Variable lease payments are not included in the liability or ROU asset and are recognized in the period in which the obligation for those payments are incurred. Customers' operating lease agreements do not contain any material residual value guarantees or material restrictive covenants. Pursuant to these agreements, Customers does not have any commitments that would meet the definition of a finance lease.

As most of Customers' operating leases do not provide an implicit rate, Customers utilized its incremental borrowing rate when determining the present value of lease payments.

The following table summarizes operating lease ROU assets and operating lease liabilities and their corresponding balance sheet location:

(amounts in thousands)	Classification	June 30, 2025	December 31, 2024
<b>ASSETS</b>			
Operating lease ROU assets	Other assets	\$ 33,110	\$ 35,322
<b>LIABILITIES</b>			
Operating lease liabilities	Other liabilities	\$ 36,575	\$ 37,882

The following table summarizes operating lease cost and its corresponding income statement location for the periods presented:

(amounts in thousands)	Classification	Three Months Ended June 30,		Six Months Ended June 30,	
		2025	2024	2025	2024
Operating lease cost <sup>(1)</sup>	Occupancy expenses	\$ 1,877	\$ 1,300	\$ 3,826	\$ 2,485

(1) There were no variable lease costs for the three and six months ended June 30, 2025 and 2024, and sublease income for operating leases was immaterial.

Maturities of non-cancelable operating lease liabilities were as follows at June 30, 2025:

(amounts in thousands)	June 30, 2025
2025	\$ 3,174
2026	6,647
2027	6,161
2028	5,546
2029	4,802
Thereafter	17,171
Total minimum payments	43,501
Less: interest	6,926
Present value of lease liabilities	\$ 36,575

Customers does not have leases where it is involved with the construction or design of an underlying asset. Cash paid pursuant to the operating lease liabilities was \$1.5 million and \$3.0 million for the three and six months ended June 30, 2025, respectively. Cash paid pursuant to the operating lease liabilities was \$1.3 million and \$2.7 million for the three and six months ended June 30, 2024, respectively. These payments were reported as cash flows used in operating activities in the statement of cash flows.

The following table summarizes the weighted average remaining lease term and discount rate for Customers' operating leases at June 30, 2025 and December 31, 2024:

	June 30, 2025	December 31, 2024
<b>Weighted average remaining lease term (years)</b>		
Operating leases	8.0 years	8.2 years
<b>Weighted average discount rate</b>		
Operating leases	4.15 %	4.22 %

#### Equipment Lessor

Customers' commercial equipment financing group goes to market through the following origination platforms: vendors, intermediaries, direct and capital markets. The commercial equipment financing group is primarily focused on serving the following industries: transportation, construction (includes crane and utility), marine, franchise, general manufacturing (includes machine tool), helicopter/fixed wing, solar, packaging, plastics and food processing. Lease terms typically range from 24 months to 120 months. The commercial equipment financing group offers the following products: Loans, Capital Lease, PUT, TRAC, Split-TRAC, and FMV. Customers' commercial equipment financing group leases equipment under direct finance, sales-type or operating leases.

The estimated residual values for direct finance, sales-type and operating leases are established by utilizing internally developed analyses, external studies, and/or third-party appraisals to establish a residual position. For the direct finance leases, only Customers' Split-TRAC leases have residual risk and the unguaranteed portions are typically nominal. Expected credit losses on direct financing and sales-type leases and the related estimated residual values are included in the ACL on loans and leases.

Direct finance and sales-type equipment leases, are included in commercial and industrial loans and leases receivable and are recorded at the discounted amounts of lease payments receivable and the estimated residual value of the leased assets. Interest income on direct finance and sales-type leases is recognized over the term of the leases using the effective interest method. Any difference between the lower of the fair value of the underlying leased asset or the sum of the lease receivables and the carrying amount of the underlying leased asset would result to a gain or loss at the lease commencement date. Customers' direct finance and sales-type lease activity primarily relates to leasing of new equipment.

Customers' commercial equipment financing group has executed leases of commercial clean vehicles that qualified for investment tax credits in 2024. Customers accounted for these leases as sales-type leases and were included in loans and leases receivable on the balance sheet. Customers did not enter into sales-type leases of commercial clean vehicles that qualified for investment tax credits during the three and six months ended June 30, 2025 and 2024.

Customers' commercial equipment financing group had total interest income, including from direct financing and sales-type leases of \$15.3 million and \$10.5 million for the three months ended June 30, 2025 and 2024, respectively. Customers' commercial equipment financing group had total interest income, including from direct financing and sales-type leases of \$29.8 million and \$20.1 million for the six months ended June 30, 2025 and 2024, respectively.

Leased assets under operating leases are reported at amortized cost, net of accumulated depreciation and any impairment charges, and are presented in other assets. The depreciation expense of the leased assets is recognized on a straight-line basis over the contractual term of the leases up to the expected residual value. The expected residual value and, accordingly, the monthly depreciation expense, may change throughout the term of the lease. Operating lease rental income for leased assets is recognized in commercial lease income on a straight-line basis over the lease term. Customers periodically reviews its operating leased assets for impairment. An impairment loss is recognized if the carrying amount of the operating leased asset exceeds its fair value and is not recoverable. The carrying amount of operating leased assets is not recoverable if it exceeds the sum of the undiscounted cash flows expected to result from the lease payments and the estimated residual value upon the eventual disposition of the equipment.

The following table summarizes lease receivables and investment in operating leases and their corresponding balance sheet location at June 30, 2025 and December 31, 2024:

(amounts in thousands)

	Classification	June 30, 2025	December 31, 2024
<b>ASSETS</b>			
<b>Direct financing and sales-type leases</b>			
Lease receivables	Loans and leases receivable	\$ 250,112	\$ 251,507
Guaranteed residual assets	Loans and leases receivable	26,977	24,045
Unguaranteed residual assets	Loans and leases receivable	11,513	10,463
Deferred initial direct costs	Loans and leases receivable	1,329	1,352
Unearned income	Loans and leases receivable	(25,592)	(24,673)
Net investment in direct financing and sales-type leases		\$ 264,339	\$ 262,694
<b>Operating leases</b>			
Investment in operating leases	Other assets	\$ 331,187	\$ 308,993
Accumulated depreciation	Other assets	(98,189)	(95,053)
Deferred initial direct costs	Other assets	1,061	978
Net investment in operating leases		234,059	214,918
Total lease assets		\$ 498,398	\$ 477,612

Maturities of operating and direct financing and sales-type lease receivables were as follows at June 30, 2025:

(amounts in thousands)	Operating leases	Direct financing and sales-type leases
2025	\$ 27,599	\$ 40,990
2026	56,305	65,940
2027	43,816	57,294
2028	67,332	38,480
2029	29,261	26,264
Thereafter	44,460	21,144
Total minimum payments	<u>\$ 268,773</u>	<u>250,112</u>
Less: interest		25,592
Present value of lease receivables		<u>\$ 224,520</u>

## NOTE 9 – DEPOSITS

The components of deposits at June 30, 2025 and December 31, 2024 were as follows:

(amounts in thousands)	June 30, 2025	December 31, 2024
Demand, non-interest bearing	\$ 5,481,065	\$ 5,608,288
Demand, interest bearing	4,912,839	5,553,698
Savings, including money market deposit accounts	5,581,588	4,976,270
Time	3,000,526	2,708,205
Total deposits	<u>\$ 18,976,018</u>	<u>\$ 18,846,461</u>

The scheduled maturities for time deposits at June 30, 2025 were as follows:

(amounts in thousands)	June 30, 2025
2025	\$ 411,584
2026	1,065,068
2027	470,409
2028	534,721
2029	394,887
Thereafter	123,857
Total time deposits	<u>\$ 3,000,526</u>

Time deposits greater than the FDIC limit of \$250,000 totaled \$916.7 million and \$803.1 million at June 30, 2025 and December 31, 2024, respectively.

Demand deposit overdrafts reclassified as loans were \$0.9 million and \$1.2 million at June 30, 2025 and December 31, 2024, respectively.

At June 30, 2025 and December 31, 2024, the Bank had \$1.6 billion and \$1.5 billion in deposits, respectively, to which it had pledged \$1.7 billion and \$1.5 billion of available borrowing capacity through the FHLB to the depositors through a standby letter of credit arrangement, respectively.

## NOTE 10 - BORROWINGS

### Short-term debt

Short-term debt at June 30, 2025 and December 31, 2024 was as follows:

(dollars in thousands)	June 30, 2025		December 31, 2024	
	Amount	Rate	Amount	Rate
FHLB advances	\$ 100,000	4.49 %	\$ 100,000	4.61 %
Total short-term debt	\$ 100,000		\$ 100,000	

The following is a summary of additional information relating to Customers' short-term debt:

(dollars in thousands)	June 30, 2025 <sup>(1)</sup>	December 31, 2024 <sup>(2)</sup>
FHLB advances		
Maximum outstanding at any month end	\$ 100,000	\$ 150,000
Average balance during the period	72,928	8,880
Weighted-average interest rate during the period	4.58 %	5.71 %

(1) For the six months ended June 30, 2025.

(2) For the year ended December 31, 2024.

At June 30, 2025 and December 31, 2024, Customers Bank had aggregate availability under federal funds lines totaling \$1.6 billion and \$1.7 billion, respectively.

### Long-term debt

#### FHLB and FRB advances

Long-term FHLB and FRB advances at June 30, 2025 and December 31, 2024 were as follows:

(dollars in thousands)	June 30, 2025		December 31, 2024	
	Amount	Rate	Amount	Rate
FHLB advances <sup>(1)</sup>	\$ 1,095,377 <sup>(2)</sup>	4.19 % <sup>(3)</sup>	\$ 1,028,352 <sup>(2)</sup>	4.11 % <sup>(3)</sup>
Total long-term FHLB and FRB advances	\$ 1,095,377		\$ 1,028,352	

(1) Amounts reported in the above table include fixed rate long-term advances from FHLB of \$850.0 million with maturities ranging from September 2025 to March 2028, and variable rate long-term advances from FHLB of \$240.0 million with maturities ranging from December 2026 to December 2028 with a returnable option that can be repaid without penalty on certain predetermined dates at Customers Bank's option, at June 30, 2025.

(2) Includes \$5.4 million and \$(1.6) million of unamortized basis adjustments from interest rate swaps designated as fair value hedges of long-term advances from FHLB at June 30, 2025 and December 31, 2024, respectively. Refer to NOTE 16 — DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES for additional information.

(3) Excludes the effect of interest rate swaps designated as fair value hedges of long-term advances from FHLB.

Maturities of long-term FHLB advances were as follows at June 30, 2025:

(dollars in thousands)	June 30, 2025	
	Amount <sup>(1)</sup>	Rate <sup>(2)</sup>
2025	\$ 100,000	4.42 %
2026	250,000	4.43 %
2027	560,000	3.93 %
2028	180,000	4.55 %
2029	—	— %
Thereafter	—	— %
Total long-term FHLB advances	\$ 1,090,000	

(1) Amounts reported in the above table include variable rate long-term advances from FHLB of \$240.0 million with maturities ranging from December 2026 to December 2028 with a returnable option that can be repaid without penalty on certain predetermined dates at Customers Bank's option.

(2) Excludes the effect of interest rate swaps designated as fair value hedges of long-term advances from FHLB.

The maximum borrowing capacity with the FHLB and FRB at June 30, 2025 and December 31, 2024 was as follows:

(amounts in thousands)	June 30, 2025	December 31, 2024
Total maximum borrowing capacity with the FHLB	\$ 3,819,412	\$ 3,562,171
Total maximum borrowing capacity with the FRB	4,134,678	4,357,519
Qualifying loans and securities serving as collateral against FHLB and FRB	9,471,384	9,722,736

#### Senior and Subordinated Debt

Long-term senior notes and subordinated debt at June 30, 2025 and December 31, 2024 were as follows:

Issued by	Ranking	Carrying Amount		Rate	Issued Amount	Date Issued	Maturity	Price
		June 30, 2025	December 31, 2024					
Customers Bancorp	Senior <sup>(1)</sup>	\$ 99,138	\$ 99,068	2.875 %	\$ 100,000	August 2021	August 2031	100.000 %
Total other borrowings		\$ 99,138	\$ 99,068					
Customers Bancorp	Subordinated <sup>(2)(3)</sup>	\$ 73,038	\$ 72,947	5.375 %	\$ 74,750	December 2019	December 2034	100.000 %
Customers Bank	Subordinated <sup>(2)(4)</sup>	109,611	109,562	6.125 %	110,000	June 2014	June 2029	100.000 %
Total subordinated debt		\$ 182,649	\$ 182,509					

- (1) The senior notes will bear an annual fixed rate of 2.875% until August 15, 2026. From August 15, 2026 until maturity, the notes will bear an annual interest rate equal to a benchmark rate, which is expected to be the three-month term SOFR, plus 235 basis points. Customers Bancorp has the ability to call the senior notes, in whole, or in part, at a redemption price equal to 100% of the principal balance at certain times on or after August 15, 2026.
- (2) The subordinated notes qualify as Tier 2 capital for regulatory capital purposes.
- (3) Customers Bancorp has the ability to call the subordinated notes, in whole, or in part, at a redemption price equal to 100% of the principal balance at certain times on or after December 30, 2029.
- (4) The subordinated notes had an annual fixed rate of 6.125% until June 26, 2024. From June 26, 2024 until maturity, the notes bear an annual interest rate equal to the three-month LIBOR plus 344.3 basis points. Pursuant to the Adjustable Interest Rate (LIBOR) Act enacted by Congress on March 15, 2022, Customers substituted three-month term SOFR plus a tenor spread adjustment of 26.161 basis points for three-month LIBOR as the benchmark reference rate in order to calculate the annual interest rate after June 26, 2024. Customers Bank has the ability to call the subordinated notes, in whole, or in part, at a redemption price equal to 100% of the principal balance at certain times on or after June 26, 2024.

## NOTE 11 — SHAREHOLDERS' EQUITY

### Common Stock

On June 26, 2024, the Board of Directors of Customers Bancorp authorized a new common stock repurchase program, the 2024 Share Repurchase Program, to repurchase up to 497,509 shares of the Company's common stock. The term of the 2024 Share Repurchase Program will extend for one year from June 26, 2024, unless earlier terminated. Purchases of shares under the 2024 Share Repurchase Program may be executed through open market purchases, privately negotiated transactions, through the use of Rule 10b5-1 plans, or otherwise. The exact number of shares, timing for such purchases, and the price and terms at and on which such purchases are to be made will be at the discretion of the Company and will comply with all applicable regulatory limitations. Customers Bancorp purchased 104,206 shares of its common stock for \$5.6 million under the 2024 Share Repurchase Program during the six months ended June 30, 2025. As of March 30, 2025, Customers had purchased all shares authorized under the 2024 Share Repurchase Program.

### Preferred Stock

As of June 30, 2025 and December 31, 2024, Customers Bancorp had one and two series of preferred stock outstanding, respectively. On June 16, 2025, Customers redeemed all of the outstanding shares of Series E Preferred Stock for an aggregate payment of \$57.5 million, at a redemption price of \$25.00 per share. The redemption price paid in excess of the carrying value of Series E Preferred Stock of \$1.9 million is included as a loss on redemption of preferred stock in the consolidated statements of income for the three and six months ended June 30, 2025. After giving effect to the redemption, no shares of the Series E Preferred Stock remained outstanding.



The table below summarizes Customers' issuances of preferred stock that remain outstanding at June 30, 2025 and December 31, 2024 and the dividends paid per share:

(amounts in thousands except share and per share data)

Fixed-to-floating rate:	Issue Date	Shares at		Carrying value at		Initial Fixed Rate	Date at which dividend rate becomes floating and earliest redemption date	Floating rate of Three-Month SOFR <sup>(1)</sup> Plus:	Dividend Paid Per Share in 2025 <sup>(2)</sup>
		June 30, 2025	December 31, 2024	June 30, 2025	December 31, 2024				
Series E	April 28, 2016	—	2,300,000	\$ —	\$ 55,593	6.45 %	June 15, 2021	5.140 %	\$ 1.23
Series F	September 16, 2016	3,400,000	3,400,000	82,201	82,201	6.00 %	December 15, 2021	4.762 %	\$ 1.18
<b>Totals</b>		<b>3,400,000</b>	<b>5,700,000</b>	<b>\$ 82,201</b>	<b>\$ 137,794</b>				

- (1) Pursuant to the Adjustable Interest Rate (LIBOR) Act enacted by Congress on March 15, 2022, Customers substituted three-month term SOFR plus a tenor spread adjustment of 26.161 basis points for three-month LIBOR as the benchmark reference rate on Series E and F Preferred Stock, plus 5.14% and 4.762%, respectively, beginning with dividends declared on October 25, 2023.
- (2) For the six months ended June 30, 2025.

## NOTE 12 — SHARE-BASED COMPENSATION

Customers' 2019 Plan is administered by the Leadership Development and Compensation Committee of the Board of Directors. At June 30, 2025 and December 31, 2024, the aggregate number of shares of common stock available for grant under the 2019 Plan was 533,513 and 841,513 shares, respectively.

Share-based compensation expense relating to stock options and restricted stock units is recognized on a straight-line basis over the vesting periods of the awards and is a component of salaries and employee benefits expense. Total share-based compensation expense for the team members' incentives for the three months ended June 30, 2025 and 2024 was \$4.1 million and \$2.9 million, respectively. Total share-based compensation expense for the team members' incentives for the six months ended June 30, 2025 and 2024 was \$8.0 million and \$6.4 million, respectively. At June 30, 2025, there was \$29.5 million of unrecognized compensation cost related to all non-vested share-based compensation awards. This cost is expected to be recognized through 2029.

### Restricted Stock Units

The fair value of restricted stock units granted under the 2019 Plan is determined based on the closing market price of Customers' common stock on the date of grant, except for the performance based restricted stock units with market conditions under a long-term incentive compensation plan. There were 59,683 and 73,126 restricted stock units granted under the 2019 Plan during the three months ended June 30, 2025 and 2024, respectively. There were 338,498 and 277,401 restricted stock units granted under the 2019 Plan during the six months ended June 30, 2025 and 2024, respectively. The grants are mostly subject to either a three-year waterfall vesting (with one third of the amount vesting annually) or a three-year cliff vesting, with 41,823 and 39,555 of those units for the three and six months ended June 30, 2025 and 2024, respectively, also subject to the performance metrics, including total shareholder return, return on average common equity, and average NPAs to total assets over a three-year period relative to the performance of its peer group. The performance conditions are considered probable.

The tables below present the status of the restricted stock units at June 30, 2025 and 2024, and changes during the three and six months ended June 30, 2025 and 2024:

	Three Months Ended June 30, 2025		Three Months Ended June 30, 2024	
	Restricted Stock Units	Weighted-Average Grant-Date Fair Value	Restricted Stock Units	Weighted-Average Grant-Date Fair Value
Outstanding and unvested at April 1,	980,921	\$ 39.18	1,273,595	\$ 29.69
Granted	59,683	42.77	73,126	46.03
Vested	(167,172)	27.25	(202,113)	24.86
Forfeited	(37,489)	45.87	(63,506)	33.09
<b>Outstanding and unvested at June 30,</b>	<b>835,943</b>	<b>41.52</b>	<b>1,081,102</b>	<b>31.50</b>

	Six Months Ended June 30, 2025		Six Months Ended June 30, 2024	
	Restricted Stock Units	Weighted-Average Grant-Date Fair Value	Restricted Stock Units	Weighted-Average Grant-Date Fair Value
Outstanding and unvested at December 31,	1,110,122	\$ 32.61	1,159,782	\$ 26.78
Granted	338,498	49.28	277,401	48.82
Vested	(570,949)	28.31	(286,751)	28.46
Forfeited	(41,728)	45.20	(69,330)	32.54
Outstanding and unvested at June 30,	835,943	41.52	1,081,102	31.50

On July 25, 2025, the Board of Directors of the Company, upon the recommendation of the Leadership Development and Compensation Committee, approved the grant of an incentive award of 225,000 performance-based restricted stock units subject to certain performance conditions under the Company's 2019 Stock Incentive Plan in connection with an executive appointment. These restricted stock units vest if the executive is employed by the Company as of January 1, 2031 and, at any time during a five-year period commencing on January 1, 2026, the average closing price of the Company's common stock is, for 20 consecutive trading days, equal to or greater than \$125.00.

#### NOTE 13 — FINANCIAL INSTRUMENTS WITH OFF-BALANCE SHEET RISK

Customers is involved with financial instruments and other commitments with off-balance sheet risks. Financial instruments with off-balance sheet risks are incurred in the normal course of business to meet the financing needs of the Bank's customers. These financial instruments include commitments to extend credit, including unused portions of lines of credit, and standby letters of credit. Those instruments involve, to varying degrees, elements of credit risk in excess of the amount recognized on the balance sheet.

As of June 30, 2025 and December 31, 2024, the following off-balance sheet commitments, financial instruments and other arrangements were outstanding:

(amounts in thousands)	June 30, 2025	December 31, 2024
Commitments to fund loans and leases	\$ 239,753	\$ 165,881
Unfunded commitments to fund mortgage finance loans	1,406,308	1,562,593
Unfunded commitments under lines of credit and credit cards	3,769,483	3,825,727
Letters of credit	35,019	31,832
Other unused and unfunded commitments	30,486	28,904

#### Allowance For Credit Losses on Lending-Related Commitments

ACL on lending related commitments is a liability account, calculated in accordance with ASC 326, *Financial Instruments - Credit Losses* ("ASC 326"), representing expected credit losses over the contractual period for which Customers is exposed to credit risk resulting from a contractual obligation to extend credit. Customers recognized a provision for credit losses of \$1.6 million and \$2.8 million for the three and six months ended June 30, 2025 resulting in an ACL of \$7.7 million as of June 30, 2025. Customers recognized a provision for credit losses of \$1.6 million and \$2.0 million for the three and six months ended June 30, 2024 resulting in an ACL of \$4.9 million as of June 30, 2024. Customers had an ACL on unfunded lending-related commitments of \$4.9 million as of December 31, 2024. The ACL on lending-related commitments is recorded in accrued interest payable and other liabilities in the consolidated balance sheet and the credit loss expense is recorded as a provision for credit losses within other non-interest expense in the consolidated statement of income.

#### NOTE 14 — REGULATORY CAPITAL

The Bank and the Bancorp are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet the minimum capital requirements can result in certain mandatory, and possibly additional discretionary, actions by regulators that, if undertaken, could have a direct material effect on Customers' financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Bank and the Bancorp must meet specific capital guidelines that involve quantitative measures of their assets, liabilities and certain off-balance sheet items, as calculated under the regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

In first quarter 2020, the U.S federal banking regulatory agencies permitted banking organizations to phase-in, for regulatory capital purposes, the day-one impact of the new CECL accounting rule on retained earnings over a period of three years. As part of its response to the impact of COVID-19, on March 31, 2020, the U.S. federal banking regulatory agencies issued an interim final rule that provided the option to temporarily delay certain effects of CECL on regulatory capital for two years, followed by a three-year transition period. The interim final rule allowed banking organizations to delay for two years 100% of the day-one impact of adopting CECL and 25% of the cumulative change in the reported allowance for credit losses since adopting CECL. Customers elected to adopt the interim final rule, which is reflected in the regulatory capital data presented below. The cumulative CECL capital transition impact as of December 31, 2021 which amounted to \$61.6 million was phased in at 25% per year beginning on January 1, 2022 through December 31, 2024. As of June 30, 2025, our regulatory capital ratios reflected the full impact of the CECL transition provisions.

Quantitative measures established by regulation to ensure capital adequacy require the Bank and the Bancorp to maintain minimum amounts and ratios (set forth in the following table) of common equity Tier 1, Tier 1, and total capital to risk-weighted assets, and Tier 1 capital to average assets (as defined in the regulations). At June 30, 2025 and December 31, 2024, the Bank and the Bancorp satisfied all capital requirements to which they were subject.

Generally, to comply with the regulatory definition of adequately capitalized, or well capitalized, respectively, or to comply with the Basel III capital requirements, an institution must at least maintain the common equity Tier 1, Tier 1 and total risk-based capital ratios and the Tier 1 leverage ratio in excess of the related minimum ratios as set forth in the following table:

(dollars in thousands)	Minimum Capital Levels to be Classified as:							
	Actual		Adequately Capitalized		Well Capitalized		Basel III Compliant	
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>As of June 30, 2025:</b>								
<b>Common equity Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,846,512	12.050 %	\$ 689,552	4.500 %	N/A	N/A	\$ 1,072,636	7.000 %
Customers Bank	\$ 1,989,341	13.003 %	\$ 688,458	4.500 %	\$ 994,439	6.500 %	\$ 1,070,935	7.000 %
<b>Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,928,713	12.587 %	\$ 919,402	6.000 %	N/A	N/A	\$ 1,302,487	8.500 %
Customers Bank	\$ 1,989,341	13.003 %	\$ 917,944	6.000 %	\$ 1,223,925	8.000 %	\$ 1,300,421	8.500 %
<b>Total capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 2,220,223	14.489 %	\$ 1,225,870	8.000 %	N/A	N/A	\$ 1,608,954	10.500 %
Customers Bank	\$ 2,206,899	14.425 %	\$ 1,223,925	8.000 %	\$ 1,529,907	10.000 %	\$ 1,606,402	10.500 %
<b>Tier 1 capital (to average assets)</b>								
Customers Bancorp, Inc.	\$ 1,928,713	8.583 %	\$ 898,830	4.000 %	N/A	N/A	\$ 898,830	4.000 %
Customers Bank	\$ 1,989,341	8.860 %	\$ 898,110	4.000 %	\$ 1,122,638	5.000 %	\$ 898,110	4.000 %
<b>As of December 31, 2024:</b>								
<b>Common equity Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,803,601	12.087 %	\$ 671,841	4.500 %	N/A	N/A	\$ 1,044,526	7.000 %
Customers Bank	\$ 1,930,951	12.955 %	\$ 670,719	4.500 %	\$ 968,817	6.500 %	\$ 1,043,341	7.000 %
<b>Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,941,394	13.011 %	\$ 895,308	6.000 %	N/A	N/A	\$ 1,268,353	8.500 %
Customers Bank	\$ 1,930,951	12.955 %	\$ 894,292	6.000 %	\$ 1,192,390	8.000 %	\$ 1,266,914	8.500 %
<b>Total capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 2,219,984	14.878 %	\$ 1,193,744	8.000 %	N/A	N/A	\$ 1,566,789	10.500 %
Customers Bank	\$ 2,136,594	14.335 %	\$ 1,192,390	8.000 %	\$ 1,490,487	10.000 %	\$ 1,565,012	10.500 %
<b>Tier 1 capital (to average assets)</b>								
Customers Bancorp, Inc.	\$ 1,941,394	8.694 %	\$ 893,254	4.000 %	N/A	N/A	\$ 893,254	4.000 %
Customers Bank	\$ 1,930,951	8.652 %	\$ 892,755	4.000 %	\$ 1,115,944	5.000 %	\$ 892,755	4.000 %

The Basel III Capital Rules require that we maintain a 2.500% capital conservation buffer with respect to each of common equity Tier 1, Tier 1 and total capital to risk-weighted assets, which provides for capital levels that exceed the minimum risk-based capital adequacy requirements. A financial institution with a conservation buffer of less than the required amount is subject to limitations on capital distributions, including dividend payments and stock repurchases, and certain discretionary bonus payments to executive officers.

**NOTE 15 — DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS**

Customers uses fair value measurements to record fair value adjustments to certain assets and liabilities and to disclose the fair value of its financial instruments. ASC 825, *Financial Instruments*, requires disclosure of the estimated fair value of an entity's assets and liabilities considered to be financial instruments. For Customers, as for most financial institutions, the majority of its assets and liabilities are considered to be financial instruments. Many of these instruments lack an available trading market as characterized by a willing buyer and a willing seller engaging in an exchange transaction. For fair value disclosure purposes, Customers utilized certain fair value measurement criteria under ASC 820, *Fair Value Measurements and Disclosures* ("ASC 820"), as explained below.

In accordance with ASC 820, the fair value of a financial instrument is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value is best determined based upon quoted market prices. However, in many instances, there are no quoted market prices for Customers' various financial instruments. In cases where quoted market prices are not available, fair values are based on estimates using present value or other valuation techniques. Those techniques are significantly affected by the assumptions used, including the discount rate and estimates of future cash flows. Accordingly, the fair value estimates may not be realized in an immediate settlement of the instrument.

The fair value guidance provides a consistent definition of fair value, focusing on an exit price in an orderly transaction (that is, not a forced liquidation or distressed sale) between market participants at the measurement date under current market conditions. If there has been a significant decrease in the volume and level of activity for the asset or liability, a change in valuation technique or the use of multiple valuation techniques may be appropriate. In such instances, determining the price at which willing market participants would transact at the measurement date under current market conditions depends on the facts and circumstances and requires the use of significant judgment. The fair value is a reasonable point within the range that is most representative of fair value under current market conditions.

The fair value guidance also establishes a fair value hierarchy and describes the following three levels used to classify fair value measurements.

Level 1: Unadjusted quoted prices in active markets that are accessible at the measurement date for identical, unrestricted assets or liabilities.

Level 2: Quoted prices in markets that are not active, or inputs that are observable either directly or indirectly, for substantially the full term of the asset or liability.

Level 3: Prices or valuation techniques that require adjustments to inputs that are both significant to the fair value measurement and unobservable (i.e., supported with little or no market activity).

A financial instrument's level within the fair value hierarchy is based on the lowest level of input that is significant to the fair value measurement.

The following methods and assumptions were used to estimate the fair values of Customers' financial instruments as of June 30, 2025 and December 31, 2024:

***Financial Instruments Recorded at Fair Value on a Recurring Basis*****Investment securities:**

The fair values of equity securities with a readily determinable fair value, AFS debt securities and debt securities reported at fair value based on a fair value option election are determined by obtaining quoted market prices on nationally recognized and foreign securities exchanges (Level 1), quoted prices in markets that are not active (Level 2), matrix pricing (Level 2), which is a mathematical technique used widely in the industry to value debt securities without relying exclusively on quoted market prices for the specific securities but rather by relying on the securities' relationship to other benchmark quoted prices, or internally and externally developed models that use unobservable inputs due to limited or no market activity of the instrument (Level 3).

When quoted market prices are not available, Customers employs an independent pricing service that utilizes matrix pricing to calculate fair value. Such fair value measurements consider observable data such as dealer quotes, market spreads, cash flows, yield curves, live trading levels, trade execution data, market consensus prepayments speeds, credit information, and respective terms and conditions for debt instruments. Management maintains procedures to monitor the pricing service's results and has an established process to challenge their valuations, or methodologies, that appear unusual or unexpected.

Customers also utilizes internally and externally developed models that use unobservable inputs due to limited or no market activity of the instrument. These models use unobservable inputs that are inherently judgmental and reflect our best estimates of the assumptions a market participant would use to calculate fair value. Certain unobservable inputs in isolation may have either a directionally consistent or opposite impact on the fair value of the instrument for a given change in that input. When multiple inputs are used within the valuation techniques, a change in one input in a certain direction may be offset by an opposite change from another input. These assets are classified as Level 1, 2 or 3 fair values, based upon the lowest level of input that is significant to the fair value measurements.

**Loans held for sale - Residential mortgage loans (fair value option):**

Customers generally estimates the fair values of residential mortgage loans held for sale based on commitments on hand from investors within the secondary market for loans with similar characteristics. These assets are classified as Level 2 fair values, based upon the lowest level of input that is significant to the fair value measurements.

**Loans held for sale and Loans receivable - Consumer other installment loans (fair value option):**

The fair value of medical and home improvement installment loans within consumer other installment loans is the amount of cash initially advanced to fund the loan, as specified in the agreement with fintech companies, and generally held for up to 90 days prior to sale. During the six months ended June 30, 2025, Customers transferred medical installment loans from held for sale to held for investment in connection with a lending arrangement with a fintech company that expired in the second quarter of 2025. These assets are classified as Level 3 fair values, based upon the lowest level of input that is significant to the fair value measurements.

**Loans receivable - Mortgage finance loans (fair value option):**

The fair value of mortgage finance loans is the amount of cash initially advanced to fund the mortgage, plus accrued interest and fees, as specified in the respective agreements. The loan is used by mortgage companies as short-term bridge financing between the funding of the mortgage loans and the finalization of the sale of the loans to an investor. Changes in fair value are not generally expected to be recognized because at inception of the transaction the underlying mortgage loans have already been sold to an approved investor. Additionally, the interest rate is variable, and the transaction is short-term, with an average life of under 30 days from purchase to sale. These assets are classified as Level 2 fair values, based upon the lowest level of input that is significant to the fair value measurements.

**Derivatives (assets and liabilities):**

The fair values of interest rate swaps, caps and collars and credit derivatives are determined using models that incorporate readily observable market data into a market standard methodology. This methodology nets the discounted future cash receipts and the discounted expected cash payments. The discounted variable cash receipts and payments are based on expectations of future interest rates derived from observable market interest rate curves. In addition, fair value is adjusted for the effect of nonperformance risk by incorporating credit valuation adjustments for Customers and its counterparties. These assets and liabilities are classified as Level 2 fair values, based upon the lowest level of input that is significant to the fair value measurements.

Derivative assets and liabilities are presented in other assets and accrued interest payable and other liabilities on the consolidated balance sheet.

***Financial Instruments Recorded at Fair Value on a Nonrecurring Basis***

**Collateral-dependent loans:**

Collateral-dependent loans are those loans that are accounted for under ASC 326, in which the Bank has measured impairment generally based on the fair value of the loan's collateral or DCF analysis. Fair value is generally determined based upon independent third-party appraisals of the properties that collateralize the loans, DCF based upon the expected proceeds, sales agreements or letters of intent with third parties. These assets are generally classified as Level 3 fair values, based upon the lowest level of input that is significant to the fair value measurements.

**Other real estate owned:**

The fair value of OREO is determined by using appraisals, which may be discounted based on management's review and changes in market conditions or sales agreements with third parties. All appraisals must be performed in accordance with the Uniform Standards of Professional Appraisal Practice. Appraisals are certified to the Bank and performed by appraisers on the Bank's approved list of appraisers. Evaluations are completed by a person independent of management. The content of the appraisal depends on the complexity of the property. Appraisals are completed on a "retail value" and an "as is value". These assets are classified as Level 3 fair values, based upon the lowest level of input that is significant to the fair value measurements.

The following information should not be interpreted as an estimate of Customers' fair value in its entirety because fair value calculations are only provided for a limited portion of Customers' assets and liabilities. Due to a wide range of valuation techniques and the degree of subjectivity used in making these estimates, comparisons between Customers' disclosures and those of other companies may not be meaningful.

The estimated fair values of Customers' financial instruments at June 30, 2025 and December 31, 2024 were as follows:

Fair Value Measurements at June 30, 2025						
(amounts in thousands)	Carrying Amount	Estimated Fair Value	Quoted Prices in Active	Significant Other Observable	Significant Unobservable	
			Markets for Identical Assets (Level 1)	Inputs (Level 2)	Inputs (Level 3)	
<b>Assets:</b>						
Cash and cash equivalents	\$ 3,503,511	\$ 3,503,511	\$ 3,503,511	\$ —	\$ —	
Debt securities, available for sale	1,846,566	1,846,566	—	1,617,868	228,698	
Debt securities, held to maturity	853,126	794,435	—	443,000	351,435	
Loans held for sale	32,963	32,963	—	5,180	27,783	
Total loans and leases receivable, net of allowance for credit losses on loans and leases	15,232,019	14,954,795	—	1,536,254	13,418,541	
FHLB, Federal Reserve Bank, and other restricted stock	100,590	100,590	—	100,590	—	
Derivatives	13,611	13,611	—	13,515	96	
<b>Liabilities:</b>						
Deposits	\$ 18,976,018	\$ 18,996,060	\$ 15,975,492	\$ 3,020,568	\$ —	
FHLB advances	1,195,377	1,194,067	—	1,194,067	—	
Other borrowings	99,138	82,000	—	82,000	—	
Subordinated debt	182,649	168,868	—	168,868	—	
Derivatives	18,824	18,824	—	18,824	—	

Fair Value Measurements at December 31, 2024						
(amounts in thousands)	Carrying Amount	Estimated Fair Value	Quoted Prices in Active	Significant Other Observable	Significant Unobservable	
			Markets for Identical Assets (Level 1)	Inputs (Level 2)	Inputs (Level 3)	
<b>Assets:</b>						
Cash and cash equivalents	\$ 3,785,931	\$ 3,785,931	\$ 3,785,931	\$ —	\$ —	
Debt securities, available for sale	1,985,438	1,985,438	—	1,972,202	13,236	
Debt securities, held to maturity	991,937	934,677	—	461,307	473,370	
Loans held for sale	204,794	204,794	—	1,836	202,958	
Total loans and leases receivable, net of allowance for credit losses on loans and leases	14,311,987	14,104,884	—	1,321,128	12,783,756	
FHLB, Federal Reserve Bank, and other restricted stock	96,214	96,214	—	96,214	—	
Derivatives	15,263	15,263	—	15,223	40	
<b>Liabilities:</b>						
Deposits	\$ 18,846,461	\$ 18,842,810	\$ 16,138,256	\$ 2,704,554	\$ —	
FHLB advances	1,128,352	1,103,324	—	1,103,324	—	
Other borrowings	99,068	88,000	—	88,000	—	
Subordinated debt	182,509	167,601	—	167,601	—	
Derivatives	22,570	22,570	—	22,570	—	

For financial assets and liabilities measured at fair value on a recurring and nonrecurring basis, the fair value measurements by level within the fair value hierarchy used at June 30, 2025 and December 31, 2024 were as follows:

	June 30, 2025			
	Fair Value Measurements at the End of the Reporting Period Using			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
(amounts in thousands)				
<b>Measured at Fair Value on a Recurring Basis:</b>				
<b>Assets</b>				
Available for sale debt securities:				
Asset-backed securities	\$ —	\$ —	\$ 228,698	\$ 228,698
Agency-guaranteed residential mortgage-backed securities	—	454,631	—	454,631
Agency-guaranteed residential collateralized mortgage obligations	—	327,338	—	327,338
Agency-guaranteed commercial collateralized mortgage obligations	—	94,731	—	94,731
Collateralized loan obligations	—	10,552	—	10,552
Corporate notes	—	366,210	—	366,210
Private label collateralized mortgage obligations	—	364,406	—	364,406
Derivatives	—	13,515	96	13,611
Loans held for sale – fair value option	—	5,180	27,783	32,963
Loans receivable, mortgage finance – fair value option	—	1,536,254	—	1,536,254
Loans receivable, installment – fair value option	—	—	123,354	123,354
Total assets – recurring fair value measurements	\$ —	\$ 3,172,817	\$ 379,931	\$ 3,552,748
<b>Liabilities</b>				
Derivatives	\$ —	\$ 18,824	\$ —	\$ 18,824
<b>Measured at Fair Value on a Nonrecurring Basis:</b>				
<b>Assets</b>				
Collateral-dependent loans	\$ —	\$ —	\$ 5,490	\$ 5,490
Other real estate owned	—	—	12,306	12,306
Total assets – nonrecurring fair value measurements	\$ —	\$ —	\$ 17,796	\$ 17,796

(amounts in thousands)

**Measured at Fair Value on a Recurring Basis:**

**Assets**

Available for sale debt securities:

	Fair Value Measurements at the End of the Reporting Period Using			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Total
Asset-backed securities	\$ —	\$ —	\$ 13,236	\$ 13,236
Agency-guaranteed residential mortgage-backed securities	—	327,038	—	327,038
Agency-guaranteed residential collateralized mortgage obligations	—	226,746	—	226,746
Agency-guaranteed commercial collateralized mortgage obligations	—	93,075	—	93,075
Collateralized loan obligations	—	255,407	—	255,407
Commercial mortgage-backed securities	—	77,708	—	77,708
Corporate notes	—	516,330	—	516,330
Private label collateralized mortgage obligations	—	475,898	—	475,898
Derivatives	—	15,223	40	15,263
Loans held for sale – fair value option	—	1,836	162,055	163,891
Loans receivable, mortgage finance – fair value option	—	1,321,128	—	1,321,128
Total assets – recurring fair value measurements	\$ —	\$ 3,310,389	\$ 175,331	\$ 3,485,720
<b>Liabilities</b>				
Derivatives	\$ —	\$ 22,570	\$ —	\$ 22,570

**Measured at Fair Value on a Nonrecurring Basis:**

**Assets**

Collateral-dependent loans	\$ —	\$ —	\$ 18,048	\$ 18,048
Total assets – nonrecurring fair value measurements	\$ —	\$ —	\$ 18,048	\$ 18,048



The changes in asset-backed securities (Level 3 assets) measured at fair value on a recurring basis for the three and six months ended June 30, 2025 and 2024 are summarized in the tables below:

(amounts in thousands)	Asset-backed securities			
	Three Months Ended June 30,			
	2025		2024	
Balance at April 1	\$	168,475	\$	28,263
Purchases		78,429		—
Principal payments and premium amortization		(17,922)		(6,834)
Increase in allowance for credit losses		(400)		—
Decrease in allowance for credit losses		169		83
Change in fair value recognized in OCI		(53)		350
Balance at June 30	\$	228,698	\$	21,862

(amounts in thousands)	Asset-backed securities			
	Six Months Ended June 30,			
	2025		2024	
Balance at January 1	\$	13,236	\$	34,949
Purchases		236,256		—
Principal payments and premium amortization		(20,999)		(13,948)
Increase in allowance for credit losses		(466)		—
Decrease in allowance for credit losses		244		116
Change in fair value recognized in OCI		427		745
Balance at June 30	\$	228,698	\$	21,862

The changes in other installment loans (Level 3 assets) classified as held for sale and held for investment, and measured at fair value on a recurring basis, based on an election made to account for the loans at fair value for the three and six months ended June 30, 2025 and 2024 are summarized in the tables below:

(amounts in thousands)	Other Installment Loans			
	Three Months Ended June 30,			
	2025		2024	
Balance at April 1	\$	138,224	\$	219,015
Originations		1,625		245,025
Sales		(357)		(160,015)
Principal payments		(18,087)		(56,583)
Change in fair value recognized in earnings		2,050		—
Balance at June 30	\$	123,455	\$	247,442

(amounts in thousands)	Other Installment Loans			
	Six Months Ended June 30,			
	2025		2024	
Balance at January 1	\$	162,055	\$	188,062
Originations		195,958		480,456
Sales		(175,921)		(318,230)
Principal payments		(60,687)		(102,846)
Change in fair value recognized in earnings		2,050		—
Balance at June 30	\$	123,455	\$	247,442

There were no transfers between levels during the three and six months ended June 30, 2025 and 2024.

The following tables summarize financial assets and financial liabilities measured at fair value as of June 30, 2025 and December 31, 2024 on a recurring and nonrecurring basis for which Customers utilized Level 3 inputs to measure fair value. The unobservable Level 3 inputs noted below contain a level of uncertainty that may differ from what is realized in an immediate settlement of the assets. Therefore, Customers may realize a value higher or lower than the current estimated fair value of the assets.

(dollars in thousands)	Quantitative Information about Level 3 Fair Value Measurements			
	Fair Value Estimate	Valuation Technique	Unobservable Input	Range (Weighted Average)
<b>June 30, 2025</b>				
			Discount rate	9% - 9% (9%)
			Annualized loss rate	2% - 10% (4%)
Asset-backed securities	\$ 228,698	Discounted cash flow	Constant prepayment rate	19% - 20% (19%)
Other real estate owned	12,306	Collateral appraisal <sup>(1)</sup>	Liquidation expenses <sup>(2)</sup>	6% - 7% (6%)

(dollars in thousands)	Quantitative Information about Level 3 Fair Value Measurements			
	Fair Value Estimate	Valuation Technique	Unobservable Input	Range (Weighted Average)
<b>December 31, 2024</b>				
			Discount rate	9% - 10% (10%)
			Annualized loss rate	5% - 10% (7%)
Asset-backed securities	\$ 13,236	Discounted cash flow	Constant prepayment rate	19% - 20% (19%)

- (1) Obtained from approved independent appraisers. Appraisals are current and in compliance with credit policy. Customers does not generally discount appraisals. Fair value is also estimated based on sale agreements or letters of intent with third parties.
- (2) Appraisals are adjusted by management for liquidation expenses. The range and weighted average of liquidation expense adjustments are presented as a percentage of the appraisal.

## NOTE 16 — DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

### Risk Management Objectives of Using Derivatives

Customers is exposed to certain risks arising from both its business operations and economic conditions. Customers manages economic risks, including interest rate, liquidity and credit risk, primarily by managing the amount, sources, and durations of its assets and liabilities. Specifically, Customers enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the values of which are determined by interest rates. Customers' derivative financial instruments are used to manage differences in the amount, timing, and duration of Customers' known or expected cash receipts and its known or expected cash payments principally related to certain borrowings and deposits. Customers also has interest-rate derivatives resulting from an accommodation provided to certain qualifying customers, and therefore, they are not used to manage Customers' interest-rate risk in assets or liabilities. Customers manages a matched book with respect to its derivative instruments used in this customer service in order to minimize its net risk exposure resulting from such transactions.

## Fair Value Hedges of Benchmark Interest-Rate Risk

Customers is exposed to changes in the fair value of certain of its fixed rate AFS debt securities, deposits and FHLB advances due to changes in the benchmark interest rate. Customers uses interest rate swaps to manage its exposure to changes in fair value on these instruments attributable to changes in the designated benchmark interest rate such as the Fed Funds Effective Swap Rate. Interest rate swaps designated as fair value hedges of certain fixed rate AFS debt securities involve the payment of fixed-rate amounts to a counterparty in exchange for Customers receiving variable-rate payments over the life of the agreements without the exchange of the underlying notional amount. Interest rate swaps designated as fair value hedges of certain deposits and FHLB advances involve the payment of variable-rate amounts to a counterparty in exchange for Customers receiving fixed-rate payments over the life of the agreements without the exchange of the underlying notional amount. For derivatives designated and that qualify as fair value hedges, the gain or loss on the derivative as well as the offsetting loss or gain on the hedged item attributable to the hedged risk are recognized in net interest income.

At June 30, 2025, Customers had 46 outstanding interest rate derivatives with notional amounts totaling \$2.6 billion that were designated as fair value hedges of certain deposits and FHLB advances. Customers did not enter into any interest rate derivatives during the three months ended June 30, 2025. During the six months ended June 30, 2025, Customers entered into three interest rate derivatives with notional amounts totaling \$320.2 million that were designated as fair value hedges of certain deposits. During the three and six months ended June 30, 2024, Customers entered into 25 interest rate derivatives with notional amounts totaling \$1.4 billion that were designated as fair value hedges of certain deposits and FHLB advances. At December 31, 2024, Customers had 46 outstanding interest rate derivatives with notional amounts totaling \$2.4 billion that were designated as fair value hedges of certain deposits and FHLB advances.

As of June 30, 2025 and December 31, 2024, the following amounts were recorded on the consolidated balance sheet related to cumulative basis adjustments for fair value hedges:

(amounts in thousands)	Amortized Cost		Cumulative Amount of Fair Value Hedging Adjustment to Hedged Items	
	June 30, 2025	December 31, 2024	June 30, 2025	December 31, 2024
AFS debt securities	\$ —	\$ 10,000	\$ —	\$ —
Deposits	1,715,082	1,794,923	21,870	(6,042)
FHLB advances	850,000	1,200,000	5,377	(1,648)

## Derivatives Not Designated as Hedging Instruments

Customers executes interest rate swaps (typically the loan customers will swap a floating-rate loan for a fixed-rate loan), caps and collars with commercial banking customers to facilitate their respective risk management strategies. The customer interest rate swaps, caps and collars are simultaneously offset by interest rate swaps, caps and collars that Customers executes with a third party in order to minimize interest-rate risk exposure resulting from such transactions. As the interest rate swaps, caps and collars associated with this program do not meet the hedge accounting requirements, changes in the fair value of both the customer swaps, caps and collars and the offsetting third-party market swaps, caps and collars are recognized directly in earnings. At June 30, 2025, Customers had 122 interest rate swaps with an aggregate notional amount of \$1.2 billion and eight interest rate caps and collars with an aggregated notional amount of \$310.2 million related to this program. At December 31, 2024, Customers had 128 interest rate swaps with an aggregate notional amount of \$1.2 billion and two interest rate caps with an aggregate notional amount of \$150.0 million related to this program.

## Fair Value of Derivative Instruments on the Balance Sheet

The following tables present the fair value of Customers' derivative financial instruments as well as their presentation on the consolidated balance sheets as of June 30, 2025 and December 31, 2024:

(amounts in thousands)	June 30, 2025			
	Derivative Assets		Derivative Liabilities	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Derivatives designated as cash flow hedges:				
Interest rate swaps, caps and collars <sup>(1)</sup>	Other assets	\$ 13,515	Other liabilities	\$ 18,664

(amounts in thousands)	December 31, 2024			
	Derivative Assets		Derivative Liabilities	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
Derivatives not designated as hedging instruments:				
Interest rate swaps and caps <sup>(1)</sup>	Other assets	\$ 15,223	Other liabilities	\$ 22,567

(1) Customers' centrally cleared derivatives are legally settled through variation margin payments and these payments are reflected as a reduction of the related derivative asset or liability, including accrued interest, on the consolidated balance sheet.

### Effect of Derivative Instruments on Net Income

The following table presents amounts included in the consolidated statements of income related to derivatives designated as fair value hedges and derivatives not designated as hedges for the three and six months ended June 30, 2025 and 2024:

(amounts in thousands)	Income Statement Location	Amount of Income (Loss) Recognized in Earnings			
		Three Months Ended June 30,		Six Months Ended June 30,	
		2025	2024	2025	2024
Derivatives designated as fair value hedges:					
Recognized on interest rate swaps	Net interest income	\$ (2,322)	\$ 3,563	\$ (4,290)	\$ 11,736
Recognized on hedged AFS debt securities	Net interest income	—	(256)	—	(433)
Recognized on hedged deposits	Net interest income	1,563	(1,686)	2,736	(1,686)
Recognized on hedged FHLB advances	Net interest income	996	(1,621)	1,890	(9,617)
Total		\$ 237	\$ —	\$ 336	\$ —
Derivatives not designated as hedging instruments:					
Interest rate swaps, caps and collars	Other non-interest income	\$ 892	\$ 63	\$ 1,671	\$ 735

### Credit-risk-related Contingent Features

By entering into derivative contracts, Customers is exposed to credit risk. The credit risk associated with derivatives executed with customers is the same as that involved in extending the related loans and is subject to the same standard credit policies. To mitigate the credit-risk exposure to major derivative dealer counterparties, Customers only enters into agreements with those counterparties that maintain credit ratings of high quality or with central clearing parties.

Agreements with major derivative dealer counterparties contain provisions whereby default on any of Customers' indebtedness would be considered a default on its derivative obligations. Customers also has entered into agreements that contain provisions under which the counterparty could require Customers to settle its obligations if Customers fails to maintain its status as a well/adequately capitalized institution. As of June 30, 2025, the fair value of derivatives in a net asset position related to these agreements was \$3.8 million. In addition, Customers, which has collateral posting thresholds with certain of these counterparties, had received \$4.6 million of cash as collateral at June 30, 2025. Customers records cash posted or received as collateral with these counterparties, except with a central clearing entity, as a reduction or an increase in the outstanding balance of cash and cash equivalents and an increase in the balance of other assets or other liabilities.

## Disclosures about Offsetting Assets and Liabilities

The following tables present derivative instruments that are subject to enforceable master netting arrangements. Customers' interest rate swaps and interest rate caps with institutional counterparties are subject to master netting arrangements and are included in the tables below. Interest rate swaps and interest rate caps with commercial banking customers are not subject to master netting arrangements and are excluded from the tables below. Customers has not made a policy election to offset its derivative positions.

(amounts in thousands)	Gross Amounts Recognized on the Consolidated Balance Sheet	Gross Amounts Not Offset in the Consolidated Balance Sheet		Net Amount
		Financial Instruments	Cash Collateral Received/Posted	
<b>June 30, 2025</b>				
Interest rate derivative assets with institutional counterparties	\$ 8,814	\$ (4,986)	\$ (3,828)	\$ —
Interest rate derivative liabilities with institutional counterparties	\$ 4,986	\$ (4,986)	\$ —	\$ —

(amounts in thousands)	Gross Amounts Recognized on the Consolidated Balance Sheet	Gross Amounts Not Offset in the Consolidated Balance Sheet		Net Amount
		Financial Instruments	Cash Collateral Received/Posted	
<b>December 31, 2024</b>				
Interest rate derivative assets with institutional counterparties	\$ 14,782	\$ (577)	\$ (14,205)	\$ —
Interest rate derivative liabilities with institutional counterparties	\$ 577	\$ (577)	\$ —	\$ —

## NOTE 17 — LOSS CONTINGENCIES

Loss contingencies, including claims and legal actions arising in the ordinary course of business, are recorded as liabilities when the likelihood of loss is probable and an amount or range of loss can be reasonably estimated. Management does not believe there are any such matters that will have a material effect on the consolidated financial statements that are not currently accrued for. However, in light of the uncertainties inherent in these matters, it is possible that the ultimate resolution may have a material adverse effect on Customers' results of operations for a particular period, and future changes in circumstances or additional information could result in accruals or resolution in excess of established accruals, which could adversely affect Customers' results of operations, potentially materially.

### Chun Yao Chang Matter

On December 2, 2024, a federal securities class action complaint was filed in the U.S. District Court for the Eastern District of Pennsylvania, captioned Chang v. Customers Bancorp, Inc. et al., Case No. 2:24-cv-06416-JS, by Chun Yao Chang against Customers Bancorp, Jay Sidhu, its Chief Executive Officer and Executive Chairman of the Company's Board of Directors, and Carla Leibold, its former Chief Financial Officer. The action alleges that Customers Bancorp and the individual defendants made materially false and/or misleading statements and/or omissions during the class period of March 1, 2024 through August 8, 2024, and that such statements violated Section 10(b) of the Exchange Act and Rule 10b-5 promulgated thereunder. The action also alleges that the individual defendants are liable pursuant to Section 20(a) of the Exchange Act as controlling persons of Customers Bancorp. The suit seeks to recover damages caused by the alleged violations of federal securities laws, along with the plaintiffs' costs incurred in the lawsuit, including their reasonable attorneys' and experts' witness fees and other costs. On January 31, 2025, Chun Yao Chang filed the only application for appointment as lead plaintiff with The Rosen Law Firm, P.A. as counsel. On June 24, 2025, the court denied plaintiff's motion for appointment as lead counsel, finding that plaintiff had not made the required prima facie showing that he will be an adequate class representative. Customers Bancorp intends to defend itself against this action.

### Demand Letter

On or about June 17, 2025, the Company's Board of Directors received a letter demanding it investigate and pursue causes of action, purportedly on behalf of the Company, against certain current and former directors and/or officers of the Company based on alleged deficiencies in the Company's disclosures concerning anti-money laundering and bank secrecy compliance (the "Demand Letter"). In response to the Demand Letter, on July 23, 2025, the Board approved the formation of a Special Litigation Committee comprised entirely of independent directors to investigate the allegations raised.

## NOTE 18 — BUSINESS SEGMENTS

Customers has one reportable segment. Customers derives its revenues from customers by providing loans and deposit products in the United States, and manages the business on a consolidated basis. Customers' accounting policies of the reportable segment are the same as those described in NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION to the audited consolidated financial statements in the 2024 Form 10-K.

Customers' CODM is the Executive Committee (the "Executive Committee") that includes the Chief Executive Officer, President, Chief Financial Officer, the Bank's Chief Financial Officer, Chief Banking Officer, Chief Risk Officer and Chief Credit Officer. The Executive Committee assesses performance of Customers on a consolidated basis, and decides how to allocate resources based on net income that is also reported as net income available to common shareholders on the consolidated statement of income.

The Executive Committee uses net income, which is the measure of segment profit and loss, to evaluate income generated from segment assets (return on assets) and other measures, such as net interest margin, tax equivalent, return on average assets, return on common equity and tangible common equity per common share, in deciding how to reinvest profits, such as originating loans and leases, investing in investment securities, or to redeem shares in Customers' preferred stock or repurchase shares in Customers' common stock.

Net income available to common shareholders is used to monitor budget versus actual results. The Executive Committee also uses net income available to common shareholders and other measures in comparing to Customers' peer banks. The comparison of Customers' net income available to common shareholders and other measures to its peer banks, along with the comparison of budgeted versus actual results are used in assessing Customers' performance and in establishing management compensation.

The following table presents Customers' reported segment revenues, profit or loss and significant segment expenses for the three and six months ended June 30, 2025 and 2024:

**Segment profit or loss**

	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
Total interest income	\$ 328,001	\$ 334,038	\$ 642,910	\$ 665,815
Total interest expense	151,298	166,385	298,761	337,777
Net interest income	176,703	167,653	344,149	328,038
Provision for credit losses	20,781	18,121	49,078	35,191
Net interest income after provision for credit losses	155,922	149,532	295,071	292,847
Total non-interest income <sup>(1)</sup>	29,606	31,037	5,116	52,268
Non-interest expense:				
Salaries and employee benefits	45,848	44,947	88,522	80,972
Technology, communication and bank operations	10,382	16,227	21,694	38,131
Commercial lease depreciation	8,743	7,829	17,206	15,799
Professional services	13,850	6,104	25,707	12,457
Loan servicing	4,053	3,516	8,683	7,547
Occupancy <sup>(2)</sup>	3,551	3,120	6,963	5,467
FDIC assessments, non-income taxes and regulatory fees	11,906	10,236	23,656	23,705
Advertising and promotion	461	1,254	989	1,936
Other <sup>(3)</sup>	7,832	10,219	15,977	16,607
Total non-interest expense	106,626	103,452	209,397	202,621
Income before income tax expense	78,902	77,117	90,790	142,494
Income tax expense	17,963	19,032	16,939	34,683
Segment net income	60,939	58,085	73,851	107,811
Preferred stock dividends	3,185	3,785	6,574	7,585
Loss on redemption of preferred stock	1,908	—	1,908	—
Segment net income available to common shareholders	\$ 55,846	\$ 54,300	\$ 65,369	\$ 100,226

**Reconciliation of profit or loss**

Adjustments and reconciling items	—	—	—	—
Consolidated net income available to common shareholders	\$ 55,846	\$ 54,300	\$ 65,369	\$ 100,226

Basic earnings per common share	\$ 1.77	\$ 1.72	\$ 2.07	\$ 3.18
Diluted earnings per common share	1.73	1.66	2.02	3.06

- (1) Includes Customers' equity in the net income of investees accounted for under the equity method consisting primarily of investments in the SBA's small business investment companies, and income from investments in affordable housing projects.
- (2) Includes depreciation expense for furniture, fixture and equipment and amortization of leasehold improvements of \$0.8 million and \$0.6 million for the three months ended June 30, 2025 and 2024, respectively. Depreciation expense for furniture, fixture and equipment and amortization of leasehold improvements were \$1.5 million and \$1.1 million for the six months ended June 30, 2025 and 2024, respectively.
- (3) Other expenses include fees paid to a fintech company related to consumer installment loans originated and held for sale, provision for credit losses on unfunded lending-related commitments, loan workout and non-capitalizable origination costs, provision for operating losses, insurance expenses, charitable contributions and other miscellaneous expenses.

Substantially all revenues generated and long-lived assets held by Customers are derived from customers that reside in the United States. Customers did not earn revenues from a single external customer that represents ten percent or more of consolidated total revenues.

The measure of segment assets is reported as total assets on the consolidated balance sheet. The following table presents Customers' reported segment assets as of June 30, 2025 and December 31, 2024:

**Segment assets**

(amounts in thousands)	June 30, 2025	December 31, 2024
Total assets	\$ 22,550,800	\$ 22,308,241
Adjustments and reconciling items	—	—
Consolidated total assets	\$ 22,550,800	\$ 22,308,241

## ITEM 2. Management’s Discussion and Analysis of Financial Condition and Results of Operations

### Cautionary Note Regarding Forward-Looking Statements

This report and all attachments hereto, as well as other written or oral communications made from time to time by us, may contain forward-looking information within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements include statements with respect to Customers Bancorp, Inc.’s strategies, goals, beliefs, expectations, estimates, intentions, capital raising efforts, financial condition and results of operations, future performance and business. Statements preceded by, followed by, or that include the words “may,” “could,” “should,” “pro forma,” “looking forward,” “would,” “believe,” “expect,” “anticipate,” “estimate,” “intend,” “plan,” “project,” or similar expressions generally indicate a forward-looking statement. These forward-looking statements involve risks and uncertainties that are subject to change based on various important factors (some of which, in whole or in part, are beyond Customers Bancorp, Inc.’s control). Numerous competitive, economic, regulatory, legal and technological events and factors, among others, could cause Customers Bancorp, Inc.’s financial performance to differ materially from the goals, plans, objectives, intentions and expectations expressed in such forward-looking statements, including: a continuation of the recent turmoil in the banking industry, responsive measures taken by us and regulatory authorities to mitigate and manage related risks, regulatory actions taken that address related issues and the costs and obligations associated therewith, such as the FDIC special assessments; the potential for negative consequences resulting from regulatory violations, investigations and examinations, including potential supervisory actions, the assessment of fines and penalties, the imposition of sanctions, the need to undertake remedial actions and possible damage to our reputation; effects of competition on deposit rates and growth, loan rates and growth and net interest margin; failure to identify and adequately and promptly address cybersecurity risks, including data breaches and cyberattacks; public health crises and pandemics and their effects on the economic and business environments in which we operate; geopolitical conditions, including acts or threats of terrorism, actions taken by the United States or other governments in response to acts or threats of terrorism and military conflicts, including the war between Russia and Ukraine and ongoing conflict in the Middle East, which could impact the economic conditions in the United States; the impact that changes in the economy have on the performance of our loan and lease portfolio, the market value of our investment securities, the demand for our products and services and the availability of sources of funding; the effects of actions by the federal government, including the Board of Governors of the Federal Reserve System and other government agencies, that affect market interest rates and the money supply; actions that we and our customers take in response to these developments and the effects such actions have on our operations, products, services and customer relationships; higher inflation and its impacts; the effects of changes in U.S. trade policies, including the imposition of tariffs and retaliatory tariffs on its trading partners; and the effects of any changes in accounting standards or policies. Customers Bancorp, Inc. cautions that the foregoing factors are not exclusive, and neither such factors nor any such forward-looking statement takes into account the impact of any future events. All forward-looking statements and information set forth herein are based on management’s current beliefs and assumptions as of the date hereof and speak only as of the date they are made. For a more complete discussion of the assumptions, risks and uncertainties related to our business, you are encouraged to review Customers Bancorp, Inc.’s filings with the Securities and Exchange Commission, including its most recent annual report on Form 10-K for the year ended December 31, 2024, subsequently filed quarterly reports on Form 10-Q and current reports on Form 8-K, including any amendments thereto, that update or provide information in addition to the information included in the Form 10-K and Form 10-Q filings, if any. Customers Bancorp, Inc. does not undertake to update any forward-looking statement whether written or oral, that may be made from time to time by Customers Bancorp, Inc. or by or on behalf of Customers Bank, except as may be required under applicable law.

Management’s discussion and analysis represents an overview of the financial condition and results of operations, and highlights the significant changes in the financial condition and results of operations, as presented in the accompanying consolidated financial statements for Customers Bancorp, Inc. (the “Bancorp” or “Customers Bancorp”), a financial holding company, and its wholly owned subsidiaries, including Customers Bank (the “Bank”), collectively referred to as “Customers” herein. This information is intended to facilitate your understanding and assessment of significant changes and trends related to Customers’ financial condition and results of operations as of and for the three and six months ended June 30, 2025. All quarterly information in this Management’s Discussion and Analysis is unaudited. You should read this section in conjunction with “Management’s Discussion and Analysis of Financial Condition and Results of Operations” included in Customers’ 2024 Form 10-K.

### Overview

Like most financial institutions, Customers derives the majority of its income from interest it receives on its interest-earning assets, such as loans, leases and investments. Customers’ primary source of funds for making these loans, leases and investments are its deposits and borrowings, on which it pays interest. Consequently, one of the key measures of Customers’ success is the amount of its net interest income, or the difference between the interest income on its interest-earning assets and the interest expense on its interest-bearing liabilities, such as deposits and borrowings. Another key measure is the difference between the interest income generated by interest earning assets and the interest expense on interest-bearing liabilities, relative to the amount of average interest earning assets, which is referred to as net interest margin.



There is credit risk inherent in loans and leases requiring Customers to maintain an ACL to absorb credit losses on existing loans and leases that may become uncollectible. Customers maintains this allowance by charging a provision for credit losses on loan and leases against its operating earnings. Customers has included a detailed discussion of this process in “NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION” to Customers’ audited consolidated financial statements in its 2024 Form 10-K, as well as several tables describing its ACL in “NOTE 7 – LOANS AND LEASES RECEIVABLE AND ALLOWANCE FOR CREDIT LOSSES ON LOANS AND LEASES” to Customers’ unaudited consolidated financial statements.

#### **Impact of Macroeconomic and Banking Industry Uncertainties and Military Conflicts**

Inflation remains slightly elevated in 2025. The Federal Reserve has maintained the federal funds rate, and stated that they would assess incoming data, the evolving outlook and the balance of risks in further lowering the federal funds rate. Significant uncertainties exist as to the extent and timing of future rate cuts and their effects on the economic conditions.

Significant uncertainties as to future economic conditions continue to exist, including risks of higher inflation and sustained higher interest rate environment, changes in U.S. trade policies including the imposition of tariffs and retaliatory tariffs on its trading partners, elevated liquidity risk to the U.S. banking system and the exposure to the U.S. commercial real estate market, particularly to the regional banks, disruptions to global supply chain and labor markets and higher oil and commodity prices exacerbated by the military conflicts between Russia and Ukraine and in the Middle East. Customers has maintained higher levels of liquidity, reserves for credit losses on loans and leases and off-balance sheet credit exposures and strong capital ratios, and shifted the mix of its loan portfolio towards low credit risk commercial loans with floating or adjustable interest rates during the period of high interest rates. As the interest rates begin to decline, Customers has been reducing the Bank’s asset sensitivity through derivative hedging and investment securities portfolio rebalancing. Customers remains focused on growing its non-interest bearing and lower-cost interest-bearing deposits. Customers’ exposure to the higher risk commercial real estate office sector is minimal, representing approximately 1% of the loan portfolio as of June 30, 2025. The Bank’s debt securities available for sale and held to maturity are available to be pledged as collateral to the FRB and FHLB for additional liquidity. The Bank had approximately \$5.1 billion in immediate available liquidity from the FRB and FHLB and cash on hand of \$3.5 billion as of June 30, 2025. The Bank’s estimated FDIC insured deposits represented approximately 61% of our deposits (inclusive of accrued interest) as of June 30, 2025. When including collateralized and affiliate deposits as FDIC insured, this number increased to 70% of our deposits as of June 30, 2025. Customers continues to monitor closely the impact of uncertainties affecting the macroeconomic conditions, the U.S. banking system, particularly regional banks, the military conflicts between Russia and Ukraine and in the Middle East, as well as any effects that may result from the federal government’s responses including future rate and regulatory actions; however, the extent to which inflation, interest rates and other macroeconomic and industry factors, the geopolitical conflicts and developments in the U.S. banking system will impact Customers’ operations and financial results during the remainder of 2025 is highly uncertain.

#### **Other Developments**

The One Big Beautiful Bill Act (“OBBBA”) was enacted on July 4, 2025 and includes a broad range of tax reform provisions affecting businesses, including extending and modifying certain Tax Cuts & Jobs Act provisions and expanding certain Inflation Reduction Act incentives while accelerating the phase-out of others, among other provisions. Customers does not expect the provisions of the OBBBA to have a material impact on Customers’ consolidated financial statements.

#### **New Accounting Pronouncements**

For information about the impact that recently adopted or issued accounting guidance will have on us, refer to “NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION” to Customers’ unaudited consolidated financial statements.

#### **Critical Accounting Policies and Estimates**

Customers has adopted various accounting policies that govern the application of U.S. GAAP and that are consistent with general practices within the banking industry in the preparation of its consolidated financial statements. Customers’ significant accounting policies are described in “NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION” in Customers’ audited consolidated financial statements included in its 2024 Form 10-K. Certain accounting policies involve significant judgments and assumptions by Customers that have a material impact on the carrying value of certain assets. Customers considers these accounting policies to be critical accounting policies. The judgments and assumptions used are based on historical experience and other factors, which are believed to be reasonable under the circumstances. Because of the nature of the judgments and assumptions management makes, actual results could differ from these judgments and estimates, which could have a material impact on the carrying values of Customers’ assets.

The critical accounting policy that is both important to the portrayal of Customers' financial condition and results of operations and requires complex, subjective judgments is the ACL. This critical accounting policy and material estimate, along with the related disclosures, are reviewed by Customers' Audit Committee of the Board of Directors.

#### ***Allowance for Credit Losses***

Customers' ACL at June 30, 2025 represents Customers' current estimate of the lifetime credit losses expected from its loan and lease portfolio and its unfunded lending-related commitments that are not unconditionally cancellable. Management estimates the ACL by projecting a lifetime loss rate conditional on a forecast of economic parameters and other qualitative adjustments, for the loans' and leases' expected remaining term.

Customers uses external sources in the creation of its forecasts, including current economic conditions and forecasts for macroeconomic variables over its reasonable and supportable forecast period (e.g., GDP growth rate, unemployment rate, BBB spread, commercial real estate and home price index). After the reasonable and supportable forecast period, which ranges from two to five years, the models revert the forecasted macroeconomic variables to their historical long-term trends, without specific predictions for the economy, over the expected life of the pool, while also incorporating prepayment assumptions into its lifetime loss rates. Internal factors that impact the quarterly allowance estimate include the level of outstanding balances, portfolio performance and assigned risk ratings. Significant loan/borrower attributes utilized in the models include property type, initial loan to value, assigned risk ratings, delinquency status, origination date, maturity date, initial FICO scores, and borrower industry and state.

The ACL may be affected materially by a variety of qualitative factors that Customers considers to reflect its current judgment of various events and risks that are not measured in our statistical procedures, including uncertainty related to the economic forecasts used in the modeled credit loss estimates, nature and volume of the loan and lease portfolio, credit underwriting policy exceptions, peer comparison, industry data, and model and data limitations. The qualitative allowance for economic forecast risk is further informed by multiple alternative scenarios, as deemed applicable, to arrive at a scenario or a composite of scenarios supporting the period-end ACL balance. The evaluation process is inherently imprecise and subjective as it requires significant management judgment based on underlying factors that are susceptible to changes, sometimes materially and rapidly. Customers recognizes that this approach may not be suitable in certain economic environments such that additional analysis may be performed at management's discretion. Due in part to its subjectivity, the qualitative evaluation may be materially impacted during periods of economic uncertainty and late breaking events that could lead to a revision of reserves to reflect management's best estimate of expected credit losses.

The ACL is established in accordance with our ACL policy. The ACL Committee, which includes the President, Chief Financial Officer, Chief Accounting Officer, Chief Banking Officer, and Chief Credit Officer, among others, reviews the adequacy of the ACL each quarter, together with Customers' risk management team. The ACL policy, significant judgments and the related disclosures are reviewed by Customers' Audit Committee of the Board of Directors.

The net increase in our estimated ACL as of June 30, 2025 as compared to December 31, 2024 resulted primarily from slight deterioration in macroeconomic forecasts and higher loan balances held for investment. The provision for credit losses on loans and leases was \$18.5 million and \$39.9 million for the three and six months ended June 30, 2025, respectively, for an ending ACL balance of \$155.1 million (\$147.4 million for loans and leases and \$7.7 million for unfunded lending-related commitments) as of June 30, 2025.

To determine the ACL as of June 30, 2025, Customers utilized Moody's June 2025 Baseline forecast to generate its modeled expected losses and considered Moody's other alternative economic forecast scenarios to qualitatively adjust the modeled ACL by loan portfolio in order to reflect management's reasonable expectations of current and future economic conditions. The Baseline forecast at June 2025 assumed slight deterioration in macroeconomic forecasts from the first quarter 2025 forecasts of macroeconomic conditions used by Customers; the Federal Reserve Board lowering interest rates in September and December 2025 and gradually reducing the policy rate to its neutral level by late 2026; high tariffs, including those on China, prove brief, but that tariffs remain materially higher than in 2024 through the end of the current administration's term; failures of several banks in the first half of 2023 are not symptomatic of a serious broader problem in the financial system and policymakers' aggressive response will ensure that the failures do not weaken the financial system or undermine economic growth; a cessation of the military conflict between Russia and Ukraine looks increasingly likely but the impact on energy, agriculture and other commodity markets will be modest; the war in Israel not spreading to other parts of the Middle East, including Iran and mitigating any disruption to global energy markets and global shipping; the CPI rising 2.8% in 2025 and 3.2% in 2026; and the unemployment rate rising to 4.2% in 2025 and 4.7% in 2026 as the outlook for the job market remains weak from the global trade war. Customers continues to monitor the impact of the U.S. banking system weaknesses, the military conflicts between Russia and Ukraine and in the Middle East, high tariffs, inflation, and monetary and fiscal policy measures on the U.S. economy and, if pace of the expected recovery is worse than expected, further meaningful provisions for credit losses could be required.

As of December 31, 2024, the ACL ending balance was \$141.7 million (\$136.8 million for loans and leases and \$4.9 million for unfunded lending-related commitments). To determine the ACL as of December 31, 2024, Customers utilized the Moody's December 2024 Baseline forecast to generate its modeled expected losses and considered Moody's other alternative economic forecast scenarios to qualitatively adjust the modeled ACL by loan portfolio in order to reflect management's reasonable expectations of current and future economic conditions. The Baseline forecast at December 31, 2024 assumed slight improvements in macroeconomic forecasts compared to the macroeconomic forecasts used by Customers in 2023; the Federal Reserve Board lowering interest rates twice in 2025 and gradually reducing the policy rate to its neutral level by late 2026, as slower progress in reducing inflation and additional inflationary pressures from the new administration's fiscal, tariff and immigration plans suggest a slower pace of normalization than previously expected; failures of several regional banks in the first half of 2023 and recent issues around other banks are not symptomatic of a broader problem in the U.S. financial system and policymakers' aggressive response will ensure that the failures do not weaken the financial system or further undermine economic growth; the military conflict between Russia and Ukraine continuing for the foreseeable future but its impact on energy, agriculture and other commodity markets and the global economy has largely faded; the war in Israel not spreading to other parts of the Middle East and disrupting global energy markets and global shipping; the CPI rising 2.3% in 2025 and 2.8% in 2026; and the unemployment rate rising to 4.1% in 2025 and 2026.

One of the most significant judgments influencing the ACL is the macroeconomic forecasts from Moody's. Changes in the economic forecasts could significantly affect the estimated credit losses which could potentially lead to materially different allowance levels from one reporting period to the next. Given the dynamic relationship between macroeconomic variables within Customers' modeling framework, it is difficult to estimate the impact of a change in any one individual variable on the ACL. However, to illustrate a hypothetical sensitivity analysis, management calculated a quantitative allowance using a 100% weighting applied to an adverse scenario. This scenario includes assumptions around the impact of the current administration's tariffs and deportations on the economy being significantly worse than expected causing inflation to rise and the Federal Reserve Board to raise the fed fund rate; elevated interest rates weakening credit-sensitive spending more than anticipated and business and consumer confidence to decline; military conflict between Russia and Ukraine persisting longer than expected; the conflict in Israel widening; the combination of tariffs, rising inflation, deportations, political tensions, elevated interest rates and reduced credit availability causing the economy to fall into recession in the third quarter of 2025; real GDP declining cumulatively by 2.6% from the second quarter of 2025 through the first quarter of 2026; declines in European economies and retaliatory tariffs hurting U.S. exports; and unemployment beginning to increase significantly in the third quarter of 2025 and peaking in the third quarter of 2026. Under this scenario, as an example, the unemployment rate is estimated at 5.4% and 8.2% in 2025 and 2026, respectively. These numbers represent a 1.2% and 3.5% higher unemployment estimate than the Baseline scenario projection of 4.2% and 4.7% for the same time periods, respectively. To demonstrate the sensitivity to key economic parameters, management calculated the difference between a 100% Baseline weighting and a 100% adverse scenario weighting for modeled results. This would result in an incremental quantitative impact to the ACL of approximately \$82 million at June 30, 2025. This resulting difference is not intended to represent an expected increase in ACL levels since (i) Customers may use a weighted approach applied to multiple economic scenarios for its ACL process, (ii) the highly uncertain economic environment, (iii) the difficulty in predicting inter-relationships between macroeconomic variables used in various economic scenarios, and (iv) the sensitivity analysis does not account for any qualitative adjustments incorporated by Customers as part of its overall ACL framework.

There is no certainty that Customers' ACL will be appropriate over time to cover losses in our portfolio as economic and market conditions may ultimately differ from our reasonable and supportable forecast. Additionally, events adversely affecting specific customers, industries, or Customers' markets, such as geopolitical instability, risks of rising inflation including a near-term recession, or worsening of the U.S. banking system could severely impact our current expectations. If the credit quality of Customers' customer base materially deteriorates or the risk profile of a market, industry, or group of customers changes materially, Customers' net income and capital could be materially adversely affected which, in turn could have a material adverse effect on Customers' financial condition and results of operations. The extent to which the geopolitical instability, risks of rising inflation and worsening of the U.S. banking system have and will continue to negatively impact Customers' businesses, financial condition, liquidity and results will depend on future developments, which are highly uncertain and cannot be forecasted with precision at this time.

For more information, refer to "NOTE 7 – LOANS AND LEASES RECEIVABLE AND ALLOWANCE FOR CREDIT LOSSES ON LOANS AND LEASES" to Customers' unaudited consolidated financial statements.

## Results of Operations

The following table sets forth the condensed statements of income for the three and six months ended June 30, 2025 and 2024:

(dollars in thousands)	Three Months Ended June 30,		QTD		Six Months Ended June 30,		YTD	
	2025	2024	Change	% Change	2025	2024	Change	% Change
Net interest income	\$ 176,703	\$ 167,653	\$ 9,050	5.4 %	\$ 344,149	\$ 328,038	\$ 16,111	4.9 %
Provision for credit losses	20,781	18,121	2,660	14.7 %	49,078	35,191	13,887	39.5 %
Total non-interest income	29,606	31,037	(1,431)	(4.6)%	5,116	52,268	(47,152)	(90.2)%
Total non-interest expense	106,626	103,452	3,174	3.1 %	209,397	202,621	6,776	3.3 %
Income before income tax expense	78,902	77,117	1,785	2.3 %	90,790	142,494	(51,704)	(36.3)%
Income tax expense	17,963	19,032	(1,069)	(5.6)%	16,939	34,683	(17,744)	(51.2)%
Net income	60,939	58,085	2,854	4.9 %	73,851	107,811	(33,960)	(31.5)%
Preferred stock dividends	3,185	3,785	(600)	(15.9)%	6,574	7,585	(1,011)	(13.3)%
Loss on redemption of preferred stock	1,908	—	1,908	NM	1,908	—	1,908	NM
Net income available to common shareholders	\$ 55,846	\$ 54,300	\$ 1,546	2.8 %	\$ 65,369	\$ 100,226	\$ (34,857)	(34.8)%

Customers reported net income available to common shareholders of \$55.8 million and \$65.4 million for the three and six months ended June 30, 2025, respectively, compared to net income available to common shareholders of \$54.3 million and \$100.2 million for the three and six months ended June 30, 2024, respectively. Factors contributing to the change in net income available to common shareholders for the three and six months ended June 30, 2025 compared to the three and six months ended June 30, 2024 were as follows:

### Net interest income

Net interest income increased \$9.1 million for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily due to lower interest expense on deposits and an increase in interest income from specialized lending, multifamily and mortgage finance, partially offset by a decrease in interest income from investment securities, consumer installment loans and interest-bearing deposits. Average interest-earning assets increased by \$1.2 billion for the three months ended June 30, 2025, compared to the three months ended June 30, 2024. The increase in interest-earning assets was primarily driven by an increase in specialized lending, partially offset by a decrease in investment securities. NIM decreased by 2 basis points to 3.27% for the three months ended June 30, 2025 from 3.29% for the three months ended June 30, 2024. The NIM decrease was primarily attributable to decreases in market interest rates in specialized lending and interest-earning deposits, partially offset by lower cost of deposits from a favorable shift in deposit mix and lower market interest rates on deposits, which drove a 52 basis point decrease in the cost of interest-bearing liabilities for the three months ended June 30, 2025 compared to the three months ended June 30, 2024. Customers' total cost of funds, including non-interest bearing deposits was 2.99% and 3.51% for the three months ended June 30, 2025 and 2024, respectively.

Net interest income increased \$16.1 million for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily due to lower interest expense on deposits and an increase in interest income from specialized lending, multifamily and mortgage finance, partially offset by a decrease in interest income from investment securities, interest-bearing deposits and consumer installment loans. Average interest-earning assets increased by \$966.5 million for the six months ended June 30, 2025, compared to the six months ended June 30, 2024. The increase in interest-earning assets was primarily driven by an increase in specialized lending. NIM remained unchanged at 3.20% for the six months ended June 30, 2025 and 3.20% for the six months ended June 30, 2024. The NIM for the six months ended June 30, 2025, compared to the six months ended June 30, 2024, was primarily attributable to lower cost of deposits from a favorable shift in deposit mix and lower market interest rates on deposits, which drove a 53 basis point decrease in the cost of interest-bearing liabilities for the six months ended June 30, 2025 compared to the six months ended June 30, 2024, partially offset by decreases in market interest rates in specialized lending and interest-earning deposits. Customers' total cost of funds, including non-interest bearing deposits was 2.98% and 3.53% for the six months ended June 30, 2025 and 2024, respectively.

#### *Provision for credit losses*

The \$2.7 million increase in the provision for credit losses for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 included \$0.6 million increase in provision for credit losses on loans and leases for the three months ended June 30, 2025 compared to the three months ended June 30, 2024, which primarily reflects a slight deterioration in macroeconomic forecasts and an increase in loan balances held for investment. The ACL on off-balance sheet credit exposures is presented within accrued interest payable and other liabilities in the consolidated balance sheet and the related provision is presented as part of other non-interest expense on the consolidated statement of income. The ACL on loans and leases held for investment represented 1.07% of total loans and leases receivable at June 30, 2025, compared to 1.08% of total loans and leases receivable at June 30, 2024. Net charge-offs for the three months ended June 30, 2025 were \$13.1 million, or 35 basis points of average loans and leases on an annualized basis, compared to net charge-offs of \$18.7 million, or 56 basis points on an annualized basis, for the three months ended June 30, 2024. The decrease in net charge-offs for the three months ended June 30, 2025, compared to the three months ended June 30, 2024, was primarily due to lower charge-offs for consumer installment loans.

The \$13.9 million increase in the provision for credit losses for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 included \$6.1 million increase in provision for credit losses on loans and leases for the six months ended June 30, 2025 compared to the six months ended June 30, 2024, which primarily reflects a slight deterioration in macroeconomic forecasts and an increase in loan balances held for investment. Net charge-offs for the six months ended June 30, 2025 were \$30.3 million, or 41 basis points of average loans and leases on an annualized basis, compared to net charge-offs of \$36.7 million, or 56 basis points on an annualized basis, for the six months ended June 30, 2024. The decrease in net charge-offs for the six months ended June 30, 2025, compared to the six months ended June 30, 2024, was primarily due to lower charge-offs for consumer installment loans.

The provision for credit losses for the three months ended June 30, 2025 and 2024 also included a provision for credit losses of \$2.3 million and \$0.3 million, respectively, on certain debt securities available for sale. The provision for credit losses on certain debt securities available for sale was \$9.2 million and \$1.4 million for the six months ended June 30, 2025 and 2024, respectively. Refer to "NOTE 5 – INVESTMENT SECURITIES" to Customers' unaudited consolidated financial statements for additional information.

#### *Non-interest income*

The \$1.4 million decrease in non-interest income for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from \$11.0 million of unrealized gain on equity method investment with a fair value of \$16.0 million purchased at a discount for the three months ended June 30, 2024 and an increase of \$1.1 million in net loss on sale of investment securities, partially offset by increases of \$5.4 million in other non-interest income, \$3.9 million in loan fees, \$0.8 million in commercial lease income and \$0.2 million in bank-owned life insurance income for the three months ended June 30, 2025 compared to the three months ended June 30, 2024.

The \$47.2 million decrease in non-interest income for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from \$51.3 million of impairment loss on certain AFS debt securities that the Bank decided to sell in order to further improve structural liquidity, enhance credit profile, reduce asset sensitivity and benefit margin during the six months ended June 30, 2025, \$11.0 million of unrealized gain on equity method investment with a fair value of \$16.0 million purchased at a discount for the six months ended June 30, 2024 and an increase of \$1.0 million in net loss on sale of investment securities, partially offset by increases of \$6.7 million in other non-interest income, \$5.8 million in loan fees, \$1.8 million in commercial lease income and \$1.6 million in bank-owned life insurance income for the six months ended June 30, 2025 compared to the six months ended June 30, 2024.

#### *Non-interest expense*

The \$3.2 million increase in non-interest expense for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from increases of \$7.7 million in professional services, \$1.7 million in FDIC assessments, non-income taxes and regulatory fees, \$0.9 million in commercial lease depreciation and \$0.9 million in salaries and employee benefits. These increases were offset in part by decreases of \$5.8 million in technology, communication and bank operations and \$2.4 million in other non-interest expense for the three months ended June 30, 2025 compared to the three months ended June 30, 2024.

The \$6.8 million increase in non-interest expense for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from increases of \$13.3 million in professional services, \$7.6 million in salaries and employee benefits, \$1.5 million in occupancy, \$1.4 million in commercial lease depreciation and \$1.1 million in loan servicing. These increases were offset in part by a decrease of \$16.4 million in technology, communication and bank operations for the six months ended June 30, 2025 compared to the six months ended June 30, 2024. Included in the \$16.4 million decrease in technology, communication and bank operations for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 was \$7.1 million of deposit servicing fees related to periods prior to 2024 that were recorded in the six months ended June 30, 2024.

Included in the slight decrease in FDIC assessments, non-income taxes and regulatory fees for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 was \$4.2 million in FDIC premiums related to periods prior to 2024 that were recorded in the six months ended June 30, 2024.

*Income tax expense*

Customers' effective tax rate was 22.8% for the three months ended June 30, 2025 compared to 24.7% for the three months ended June 30, 2024. The decrease in the effective tax rate primarily resulted from an increase in estimated income tax credits for 2025.

Customers' effective tax rate was 18.7% for the six months ended June 30, 2025 compared to 24.3% for the six months ended June 30, 2024. The decrease in the effective tax rate primarily resulted from lower pre-tax income, an increase in estimated income tax credits for 2025 and an increase in discrete tax benefits from share-based compensation for 2025.

*Preferred stock dividends and loss on redemption of preferred stock*

Preferred stock dividends were \$3.2 million and \$3.8 million for the three months ended June 30, 2025 and 2024, respectively. Preferred stock dividends were \$6.6 million and \$7.6 million for the six months ended June 30, 2025 and 2024, respectively. On June 16, 2025, Customers redeemed all of the outstanding shares of Series E Preferred Stock for an aggregate payment of \$57.5 million, at a redemption price of \$25.00 per share. The redemption price paid in excess of the carrying value of Series E Preferred Stock of \$1.9 million is included as a loss on redemption of preferred stock in the consolidated statements of income for the three and six months ended June 30, 2025. After giving effect to the redemption, no shares of the Series E Preferred Stock remained outstanding. There were no changes to the amount of preferred stock outstanding during the three and six months ended June 30, 2024. Refer to "NOTE 11 – SHAREHOLDERS' EQUITY" to Customers' unaudited consolidated financial statements for additional information.

**NET INTEREST INCOME**

Net interest income (the difference between the interest earned on loans and leases, investments and interest-earning deposits with banks, and interest paid on deposits, borrowed funds and subordinated debt) is the primary source of Customers' earnings. The following table summarizes Customers' net interest income, related interest spread, net interest margin and the dollar amount of changes in interest income and interest expense for the major categories of interest-earning assets and interest-bearing liabilities for the three and six months ended June 30, 2025 and 2024. Information is provided for each category of interest-earning assets and interest-bearing liabilities with respect to (i) changes attributable to volume (i.e., changes in average balances multiplied by the prior-period average rate) and (ii) changes attributable to rate (i.e., changes in average rate multiplied by prior-period average balances). For purposes of this table, changes attributable to both rate and volume which cannot be segregated have been allocated proportionately to the change due to volume and the change due to rate.

(dollars in thousands)	Three Months Ended June 30,						Three Months Ended June 30,		
	2025			2024			2025 vs. 2024		
	Average Balance	Interest Income or Expense	Average Yield or Cost (%)	Average Balance	Interest Income or Expense	Average Yield or Cost (%)	Due to rate	Due to volume	Total
<b>Assets</b>									
Interest-earning deposits	\$ 3,565,168	\$ 39,972	4.50 %	\$ 3,325,771	\$ 45,506	5.50 %	\$ (8,668)	\$ 3,134	\$ (5,534)
Investment securities <sup>(1)</sup>	2,890,878	37,381	5.19 %	3,732,565	47,586	5.13 %	558	(10,763)	(10,205)
Loans and leases:									
Commercial and industrial:									
Specialized lending loans and leases <sup>(2)</sup>	6,785,684	126,854	7.50 %	5,446,882	120,977	8.93 %	(21,199)	27,076	5,877
Other commercial and industrial loans <sup>(2)</sup>	1,484,528	25,862	6.99 %	1,540,191	25,119	6.56 %	1,652	(909)	743
Mortgage finance loans	1,501,484	18,349	4.90 %	1,151,407	15,087	5.27 %	(1,114)	4,376	3,262
Multifamily loans	2,317,381	25,281	4.38 %	2,108,835	21,461	4.09 %	1,595	2,225	3,820
Non-owner occupied commercial real estate loans	1,581,087	23,003	5.84 %	1,396,771	20,470	5.89 %	(174)	2,707	2,533
Residential mortgages	537,008	6,344	4.74 %	520,791	5,955	4.60 %	192	197	389
Installment loans	879,972	22,982	10.48 %	1,186,486	28,867	9.79 %	1,946	(7,831)	(5,885)
Total loans and leases <sup>(3)</sup>	15,087,144	248,675	6.61 %	13,351,363	237,936	7.17 %	(19,260)	29,999	10,739
Other interest-earning assets	133,824	1,973	5.91 %	110,585	3,010	10.95 %	(1,583)	546	(1,037)
<b>Total interest-earning assets</b>	<b>21,677,014</b>	<b>328,001</b>	<b>6.07 %</b>	<b>20,520,284</b>	<b>334,038</b>	<b>6.54 %</b>	<b>(24,523)</b>	<b>18,486</b>	<b>(6,037)</b>
Non-interest-earning assets	685,975			464,919					
<b>Total assets</b>	<b>\$ 22,362,989</b>			<b>\$ 20,985,203</b>					
<b>Liabilities</b>									
Interest checking accounts	\$ 4,935,587	47,245	3.84 %	\$ 5,719,698	64,047	4.50 %	(8,685)	(8,117)	(16,802)
Money market deposit accounts	4,137,035	40,397	3.92 %	3,346,718	38,167	4.59 %	(6,058)	8,288	2,230
Other savings accounts	1,325,639	12,767	3.86 %	1,810,375	21,183	4.71 %	(3,389)	(5,027)	(8,416)
Certificates of deposit	2,852,645	33,636	4.73 %	2,034,605	25,387	5.02 %	(1,536)	9,785	8,249
Total interest-bearing deposits <sup>(4)</sup>	13,250,906	134,045	4.06 %	12,911,396	148,784	4.63 %	(18,603)	3,864	(14,739)
Borrowings	1,417,370	17,253	4.88 %	1,454,010	17,601	4.87 %	41	(389)	(348)
<b>Total interest-bearing liabilities</b>	<b>14,668,276</b>	<b>151,298</b>	<b>4.14 %</b>	<b>14,365,406</b>	<b>166,385</b>	<b>4.66 %</b>	<b>(18,609)</b>	<b>3,522</b>	<b>(15,087)</b>
Non-interest-bearing deposits <sup>(4)</sup>	5,593,581			4,701,695					
Total deposits and borrowings	20,261,857		2.99 %	19,067,101		3.51 %			
Other non-interest-bearing liabilities	221,465			203,714					
<b>Total liabilities</b>	<b>20,483,322</b>			<b>19,270,815</b>					
<b>Shareholders' equity</b>	<b>1,879,667</b>			<b>1,714,388</b>					
<b>Total liabilities and shareholders' equity</b>	<b>\$ 22,362,989</b>			<b>\$ 20,985,203</b>					
Net interest income		176,703			167,653		\$ (5,914)	\$ 14,964	\$ 9,050
Tax-equivalent adjustment		366			393				
Net interest earnings		\$ 177,069			\$ 168,046				
<b>Interest spread</b>			3.07 %			3.03 %			
<b>Net interest margin</b>			3.27 %			3.28 %			
<b>Net interest margin tax equivalent <sup>(5)</sup></b>			3.27 %			3.29 %			

(1) For presentation in this table, average balances and the corresponding average yields for investment securities are based upon historical cost, adjusted for amortization of premiums and accretion of discounts.

(2) Includes owner occupied commercial real estate loans.

(3) Includes non-accrual loans, the effect of which is to reduce the yield earned on loans and leases, and deferred loan fees.

(4) Total costs of deposits (including interest bearing and non-interest-bearing) were 2.85% and 3.40% for the three months ended June 30, 2025 and 2024, respectively.

(5) Tax-equivalent basis, using an estimated marginal tax rate of 26% for the three months ended June 30, 2025 and 2024, presented to approximate interest income as a taxable asset.

Net interest income increased \$9.1 million for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily due to lower interest expense on deposits and an increase in interest income from specialized lending, multifamily and mortgage finance, partially offset by a decrease in interest income from investment securities, consumer installment loans and interest-bearing deposits. Average interest-earning assets increased by \$1.2 billion, primarily related to an increase in specialized lending, partially offset by a decrease in investment securities.

The NIM decreased by 2 basis points to 3.27% for the three months ended June 30, 2025 from 3.29% for the three months ended June 30, 2024 resulting primarily from decreases in market interest rates in specialized lending and interest-earning deposits, partially offset by lower cost of deposits from a favorable shift in deposit mix and lower market interest rates on deposits. The cost of interest-bearing liabilities decreased 52 basis points for the three months ended June 30, 2025 compared to the three months ended June 30, 2024. Customers' total cost of funds, including non-interest bearing deposits was 2.99% and 3.51% for the three months ended June 30, 2025 and 2024, respectively.

(dollars in thousands)	Six Months Ended June 30,						Six Months Ended June 30,		
	2025			2024			2025 vs. 2024		
	Average Balance	Interest Income or Expense	Average Yield or Cost (%)	Average Balance	Interest Income or Expense	Average Yield or Cost (%)	Due to rate	Due to volume	Total
<b>Assets</b>									
Interest-earning deposits	\$ 3,710,585	\$ 82,886	4.50 %	\$ 3,595,400	\$ 98,323	5.50 %	\$ (18,467)	\$ 3,030	\$ (15,437)
Investment securities <sup>(1)</sup>	2,995,074	71,720	4.83 %	3,751,831	94,388	5.06 %	(4,169)	(18,499)	(22,668)
Loans and leases:									
Commercial and industrial:									
Specialized lending loans and leases <sup>(2)</sup>	6,630,720	247,805	7.54 %	5,357,613	236,567	8.88 %	(39,183)	50,421	11,238
Other commercial and industrial loans <sup>(2)</sup>	1,513,526	49,795	6.63 %	1,597,428	51,833	6.53 %	766	(2,804)	(2,038)
Mortgage finance loans	1,377,730	33,101	4.85 %	1,092,292	27,917	5.14 %	(1,663)	6,847	5,184
Multifamily loans	2,295,757	48,945	4.30 %	2,115,243	42,716	4.06 %	2,549	3,680	6,229
Non-owner occupied commercial real estate loans	1,565,815	44,567	5.74 %	1,372,619	40,649	5.96 %	(1,558)	5,476	3,918
Residential mortgages	533,828	12,572	4.75 %	521,659	11,663	4.50 %	640	269	909
Installment loans	908,922	47,659	10.57 %	1,183,104	56,638	9.63 %	5,100	(14,079)	(8,979)
Total loans and leases <sup>(3)</sup>	14,826,298	484,444	6.59 %	13,239,958	467,983	7.11 %	(36,161)	52,622	16,461
Other interest-earning assets	130,825	3,860	5.95 %	109,055	5,121	9.44 %	(2,142)	881	(1,261)
<b>Total interest-earning assets</b>	<b>21,662,782</b>	<b>642,910</b>	<b>5.98 %</b>	<b>20,696,244</b>	<b>665,815</b>	<b>6.46 %</b>	<b>(52,091)</b>	<b>29,186</b>	<b>(22,905)</b>
Non-interest-earning assets	676,326			463,972					
<b>Total assets</b>	<b>\$ 22,339,108</b>			<b>\$ 21,160,216</b>					
<b>Liabilities</b>									
Interest checking accounts	\$ 5,145,729	97,148	3.81 %	\$ 5,629,272	125,578	4.49 %	(18,141)	(10,289)	(28,430)
Money market deposit accounts	4,010,647	78,164	3.93 %	3,289,911	74,978	4.58 %	(11,618)	14,804	3,186
Other savings accounts	1,239,021	23,458	3.82 %	1,781,746	42,582	4.81 %	(7,711)	(11,413)	(19,124)
Certificates of deposit	2,801,467	66,583	4.79 %	2,392,696	59,371	4.99 %	(2,474)	9,686	7,212
Total interest-bearing deposits <sup>(4)</sup>	13,196,864	265,353	4.05 %	13,093,625	302,509	4.65 %	(39,504)	2,348	(37,156)
Borrowings	1,382,349	33,408	4.87 %	1,480,359	35,268	4.79 %	563	(2,423)	(1,860)
<b>Total interest-bearing liabilities</b>	<b>14,579,213</b>	<b>298,761</b>	<b>4.13 %</b>	<b>14,573,984</b>	<b>337,777</b>	<b>4.66 %</b>	<b>(39,134)</b>	<b>118</b>	<b>(39,016)</b>
Non-interest-bearing deposits <sup>(4)</sup>	5,651,789			4,661,341					
Total deposits and borrowings	20,231,002		2.98 %	19,235,325		3.53 %			
Other non-interest-bearing liabilities	233,891			234,195					
<b>Total liabilities</b>	<b>20,464,893</b>			<b>19,469,520</b>					
<b>Shareholders' equity</b>	<b>1,874,215</b>			<b>1,690,696</b>					
<b>Total liabilities and shareholders' equity</b>	<b>\$ 22,339,108</b>			<b>\$ 21,160,216</b>					
Net interest income		344,149			328,038		\$ (12,957)	\$ 29,068	\$ 16,111
Tax-equivalent adjustment		729			787				
Net interest earnings		\$ 344,878			\$ 328,825				
<b>Interest spread</b>			3.00 %			2.93 %			
<b>Net interest margin</b>			3.20 %			3.19 %			
<b>Net interest margin tax equivalent <sup>(5)</sup></b>			3.20 %			3.20 %			

(1) For presentation in this table, average balances and the corresponding average yields for investment securities are based upon historical cost, adjusted for amortization of premiums and accretion of discounts.

(2) Includes owner occupied commercial real estate loans.

(3) Includes non-accrual loans, the effect of which is to reduce the yield earned on loans and leases, and deferred loan fees.

(4) Total costs of deposits (including interest bearing and non-interest-bearing) were 2.84% and 3.43% for the six months ended June 30, 2025 and 2024, respectively.

(5) Tax-equivalent basis, using an estimated marginal tax rate of 26% for the six months ended June 30, 2025 and 2024, presented to approximate interest income as a taxable asset.



Net interest income increased \$16.1 million for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily due to lower interest expense on deposits and an increase in interest income from specialized lending, multifamily and mortgage finance, partially offset by a decrease in interest income from investment securities, interest-bearing deposits and consumer installment loans. Average interest-earning assets increased by \$966.5 million, primarily related to an increase in specialized lending.

The NIM was 3.20% for the six months ended June 30, 2025 and 3.20% for the six months ended June 30, 2024 resulting primarily from lower cost of deposits from a favorable shift in deposit mix and lower market interest rates on deposits, partially offset by decreases in market interest rates in specialized lending and interest-earning deposits. The cost of interest-bearing liabilities decreased 53 basis points for the six months ended June 30, 2025 compared to the six months ended June 30, 2024. Customers' total cost of funds, including non-interest bearing deposits was 2.98% and 3.53% for the six months ended June 30, 2025 and 2024, respectively.

#### PROVISION FOR CREDIT LOSSES

The provision for credit losses is a charge to earnings to maintain the ACL at a level consistent with management's assessment of expected lifetime losses in the loan and lease portfolio, lending-related commitments and investment securities at the balance sheet date. Customers recorded a provision for credit losses on loans and leases during the three months ended June 30, 2025, which resulted primarily from slight deterioration in macroeconomic forecasts and an increase in loan balances held for investment. Customers recorded a provision for credit losses of \$18.5 million for loans and leases and \$1.6 million for lending-related commitments, respectively, for the three months ended June 30, 2025. Customers recorded a provision for credit losses of \$17.9 million for loans and leases and \$1.6 million for lending-related commitments, respectively, for the three months ended June 30, 2024. Net charge-offs for the three months ended June 30, 2025 were \$13.1 million, or 35 basis points of average loans and leases on an annualized basis, compared to net charge-offs of \$18.7 million, or 56 basis points of average loans and leases on an annualized basis, for the three months ended June 30, 2024. The decrease in net charge-offs for the three months ended June 30, 2025, compared to the three months ended June 30, 2024, was primarily due to lower charge-offs for consumer installment loans.

Customers recorded a provision for credit losses of \$39.9 million for loans and leases and \$2.8 million for lending-related commitments, respectively, for the six months ended June 30, 2025, which resulted primarily from slight deterioration in macroeconomic forecasts and an increase in loan balances held for investment. Customers recorded a provision for credit losses of \$33.8 million for loans and leases and \$2.0 million for lending-related commitments, respectively, for the six months ended June 30, 2024. Net charge-offs for the six months ended June 30, 2025 were \$30.3 million or 41 basis points of average loans and leases on an annualized basis, compared to net charge-offs of \$36.7 million, or 56 basis points of average loans and leases on an annualized basis, for the six months ended June 30, 2024. The decrease in net charge-offs for the six months ended June 30, 2025, compared to the six months ended June 30, 2024, was primarily due to lower charge-offs for consumer installment loans.

For more information about the provision and ACL and our loss experience on loans and leases, refer to "Credit Risk" and "Asset Quality" herein.

The provision for credit losses for the three months ended June 30, 2025 and 2024 also included a provision for credit losses of \$2.3 million and \$0.3 million, respectively, on certain debt securities available for sale. The provision for credit losses on certain debt securities available for sale was \$9.2 million and \$1.4 million for the six months ended June 30, 2025 and 2024, respectively. Refer to "NOTE 5 – INVESTMENT SECURITIES" to Customers' unaudited consolidated financial statements for additional information.

## NON-INTEREST INCOME

The table below presents the components of non-interest income (loss) for the three and six months ended June 30, 2025 and 2024:

(dollars in thousands)	Three Months Ended June 30,		QTD		Six Months Ended June 30,		YTD	
	2025	2024	Change	% Change	2025	2024	Change	% Change
Commercial lease income	\$ 11,056	\$ 10,282	\$ 774	7.5 %	\$ 21,724	\$ 19,965	\$ 1,759	8.8 %
Loan fees	9,106	5,233	3,873	74.0 %	16,341	10,513	5,828	55.4 %
Bank-owned life insurance	2,249	2,007	242	12.1 %	6,909	5,268	1,641	31.2 %
Mortgage finance transactional fees	1,175	1,058	117	11.1 %	2,108	2,004	104	5.2 %
Net gain (loss) on sale of loans and leases	—	(238)	238	(100.0)%	2	(228)	230	(100.9)%
Net gain (loss) on sale of investment securities	(1,797)	(719)	(1,078)	149.9 %	(1,797)	(749)	(1,048)	139.9 %
Impairment loss on debt securities	—	—	—	— %	(51,319)	—	(51,319)	NM
Unrealized gain on equity method investments	—	11,041	(11,041)	(100.0)%	—	11,041	(11,041)	(100.0)%
Other	7,817	2,373	5,444	229.4 %	11,148	4,454	6,694	150.3 %
Total non-interest income	<u>\$ 29,606</u>	<u>\$ 31,037</u>	<u>\$ (1,431)</u>	(4.6)%	<u>\$ 5,116</u>	<u>\$ 52,268</u>	<u>\$ (47,152)</u>	(90.2)%

### Commercial lease income

Commercial lease income represents income earned on commercial operating leases originated by Customers' commercial equipment financing group in which Customers is the lessor. The \$0.8 million increase in commercial lease income for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from the growth of Customers' equipment finance business.

The \$1.8 million increase in commercial lease income for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from the growth of Customers' equipment finance business.

### Loan fees

The \$3.9 million increase in loan fees for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from increases in fees earned on unused lines of credit and servicing fees on consumer installment loans.

The \$5.8 million increase in loan fees for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from increases in fees earned on unused lines of credit and servicing fees on consumer installment loans.

### Bank-owned life insurance

Bank-owned life insurance income represents income earned on life insurance policies owned by Customers including an increase in cash surrender value of the policies and any benefits paid by insurance carriers under the policies. The \$0.2 million increase in bank-owned life insurance income for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from increases in death benefits received from insurance carriers and cash surrender value of the policies.

The \$1.6 million increase in bank-owned life insurance income for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from increases in death benefits received from insurance carriers and cash surrender value of the policies.

### Net gain (loss) on sale of investment securities

The \$1.1 million increase in net loss on sale of investment securities for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 reflects net losses realized from the sales of \$452.2 million in AFS debt securities for the three months ended June 30, 2025, mostly those securities that the Bank decided to sell during the three months ended March 31, 2025, compared to the sales of \$218.7 million during the three months ended June 30, 2024. There can be no assurance that Customers will realize gains from sales of investment securities in 2025, given the significant uncertainty in the capital markets and fluctuations in our funding needs, which may impact Customers' investment strategy.

The \$1.0 million increase in net loss on sale of investment securities for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 reflects net losses realized from the sales of \$452.2 million in AFS debt securities for the six months ended June 30, 2025, mostly those securities that the Bank decided to sell during the three months ended March 31, 2025, compared to the sales of \$240.7 million during the six months ended June 30, 2024. There can be no assurance that Customers will realize gains from sales of investment securities in 2025, given the significant uncertainty in the capital markets and fluctuations in our funding needs, which may impact Customers' investment strategy.

#### *Impairment loss on debt securities*

The \$51.3 million increase in impairment loss on debt securities for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from impairment loss recorded on certain AFS debt securities that the Bank decided to sell in order to further improve structural liquidity, reduce asset sensitivity and benefit margin during the six months ended June 30, 2025.

#### *Unrealized gain on equity method investments*

The \$11.0 million decrease in unrealized gain on the equity method investments for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 reflects unrealized gain from the equity method investment with a fair value of \$16.0 million purchased at a discount during the three months ended June 30, 2024.

The \$11.0 million decrease in unrealized gain on the equity method investments for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 reflects unrealized gain from the equity method investment with a fair value of \$16.0 million purchased at a discount during the six months ended June 30, 2024.

#### *Other non-interest income*

The \$5.4 million increase in other non-interest income for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from \$1.8 million of fees associated with the sunseting of a loan origination program with a fintech company, which was recently acquired by a bank, and an increase of \$1.7 million in deposit account fees.

The \$6.7 million increase in other non-interest income for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from \$1.8 million of fees associated with the sunseting of a loan origination program with a fintech company, which was recently acquired by a bank, and an increase of \$3.8 million in deposit account fees.

### **NON-INTEREST EXPENSE**

The table below presents the components of non-interest expense for the three and six months ended June 30, 2025 and 2024:

(dollars in thousands)	Three Months Ended June 30,		QTD		Six Months Ended June 30,		YTD	
	2025	2024	Change	% Change	2025	2024	Change	% Change
Salaries and employee benefits	\$ 45,848	\$ 44,947	\$ 901	2.0 %	\$ 88,522	\$ 80,972	\$ 7,550	9.3 %
Technology, communication and bank operations	10,382	16,227	(5,845)	(36.0)%	21,694	38,131	(16,437)	(43.1)%
Commercial lease depreciation	8,743	7,829	914	11.7 %	17,206	15,799	1,407	8.9 %
Professional services	13,850	6,104	7,746	126.9 %	25,707	12,457	13,250	106.4 %
Loan servicing	4,053	3,516	537	15.3 %	8,683	7,547	1,136	15.1 %
Occupancy	3,551	3,120	431	13.8 %	6,963	5,467	1,496	27.4 %
FDIC assessments, non-income taxes and regulatory fees	11,906	10,236	1,670	16.3 %	23,656	23,705	(49)	(0.2)%
Advertising and promotion	461	1,254	(793)	(63.2)%	989	1,936	(947)	(48.9)%
Other	7,832	10,219	(2,387)	(23.4)%	15,977	16,607	(630)	(3.8)%
Total non-interest expense	<u>\$ 106,626</u>	<u>\$ 103,452</u>	<u>\$ 3,174</u>	3.1 %	<u>\$ 209,397</u>	<u>\$ 202,621</u>	<u>\$ 6,776</u>	3.3 %

#### *Salaries and employee benefits*

The \$0.9 million increase in salaries and employee benefits for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from an increase in average full-time equivalent team members and annual merit increases.

The \$7.6 million increase in salaries and employee benefits for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from an increase in average full-time equivalent team members and annual merit increases.

*Technology, communication and bank operations*

The \$5.8 million decrease in technology, communication and bank operations expense for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from decreases in deposit servicing-related expenses resulting from lower servicing fees and \$1.3 million in fees for software as a service.

The \$16.4 million decrease in technology, communication and bank operations expense for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from decreases in deposit servicing-related expenses resulting from lower servicing fees and \$3.2 million in fees for software as a service.

Customers incurred expenses of \$0.1 million and \$3.4 million to BM Technologies under the deposit servicing agreement included within the technology, communication and bank operations expense during the three months ended June 30, 2025 and 2024, respectively. Customers incurred expenses of \$2.2 million and \$14.1 million to BM Technologies under the deposit servicing agreement included within the technology, communication and bank operations expense during the six months ended June 30, 2025 and 2024, respectively. The deposit servicing fees of \$14.1 million incurred to BM Technologies for the six months ended June 30, 2024 included \$7.1 million for periods prior to 2024. Customers' deposits serviced by BM Technologies under a white label relationship decreased by approximately \$187.0 million, including \$166.7 million of deposits transferred to a new sponsor bank during the three and six months ended June 30, 2025.

*Commercial lease depreciation*

The \$0.9 million increase in commercial lease depreciation for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from the growth of the operating lease arrangements originated by Customers' commercial equipment financing group in which Customers is the lessor.

The \$1.4 million increase in commercial lease depreciation for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from the growth of the operating lease arrangements originated by Customers' commercial equipment financing group in which Customers is the lessor.

*Professional services*

The \$7.7 million increase in professional services for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from increases in consulting fees including to enhance the Bank's risk management infrastructure.

The \$13.3 million increase in professional services for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from increases in consulting fees including to enhance the Bank's risk management infrastructure.

*Loan servicing*

The \$0.5 million increase in loan servicing for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from the growth in consumer loan portfolios serviced by third parties.

The \$1.1 million increase in loan servicing for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from the growth in consumer loan portfolios serviced by third parties.

*Occupancy*

The \$0.4 million increase in occupancy for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from higher lease expense and depreciation and amortization associated with the Bank's expansion.

The \$1.5 million increase in occupancy for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from higher lease expense and depreciation and amortization associated with the Bank's expansion.

*FDIC assessments, non-income taxes and regulatory fees*

The \$1.7 million increase in FDIC assessments, non-income taxes and regulatory fees for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from an increase in FDIC assessments.

The \$49 thousand decrease in FDIC assessments, non-income taxes and regulatory fees for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from a decrease in FDIC assessments. The FDIC assessments for the six months ended June 30, 2024 included \$4.2 million for periods prior to 2024.

#### *Other non-interest expense*

The \$2.4 million decrease in other non-interest expense for the three months ended June 30, 2025 compared to the three months ended June 30, 2024 primarily resulted from a decrease in fees paid to a fintech company related to a consumer installment loan origination program.

The \$0.6 million decrease in other non-interest expense for the six months ended June 30, 2025 compared to the six months ended June 30, 2024 primarily resulted from a decrease in fees paid to a fintech company related to a consumer installment loan origination program, partially offset by an increase in provision for credit losses on unfunded lending-related commitments.

### INCOME TAXES

The table below presents income tax expense and the effective tax rate for the three and six months ended June 30, 2025 and 2024:

(dollars in thousands)	Three Months Ended June 30,		QTD		Six Months Ended June 30,		YTD	
	2025	2024	Change	% Change	2025	2024	Change	% Change
Income before income tax expense	\$ 78,902	\$ 77,117	\$ 1,785	2.3 %	\$ 90,790	\$ 142,494	\$ (51,704)	(36.3)%
Income tax expense	17,963	19,032	(1,069)	(5.6)%	16,939	34,683	(17,744)	(51.2)%
Effective tax rate	22.8 %	24.7 %			18.7 %	24.3 %		

The \$1.1 million decrease in income tax expense for the three months ended June 30, 2025, when compared to the same period in the prior year, primarily resulted from an increase in estimated income tax credits for the year ending December 31, 2025, partially offset by an increase in pre-tax income. The decrease in the effective tax rate for the three months ended June 30, 2025, when compared to the same period in the prior year, primarily resulted from an increase in estimated income tax credits for the year ending December 31, 2025.

The \$17.7 million decrease in income tax expense for the six months ended June 30, 2025, when compared to the same period in the prior year, primarily resulted from lower pre-tax income, an increase in estimated income tax credits for the year ending December 31, 2025, and an increase in discrete tax benefits from share-based compensation for 2025. The decrease in the effective tax rate for the six months ended June 30, 2025, when compared to the same period in the prior year, primarily resulted from lower pre-tax income, an increase in estimated income tax credits for the year ending December 31, 2025 and an increase in discrete tax benefits from share-based compensation for 2025.

### PREFERRED STOCK DIVIDENDS AND LOSS ON REDEMPTION OF PREFERRED STOCK

Preferred stock dividends were \$3.2 million and \$3.8 million for the three months ended June 30, 2025 and 2024, respectively. Preferred stock dividends were \$6.6 million and \$7.6 million for the six months ended June 30, 2025 and 2024, respectively. On June 16, 2025, Customers redeemed all of the outstanding shares of Series E Preferred Stock for an aggregate payment of \$57.5 million, at a redemption price of \$25.00 per share. The redemption price paid in excess of the carrying value of Series E Preferred Stock of \$1.9 million is included as a loss on redemption of preferred stock in the consolidated statements of income for the three and six months ended June 30, 2025. After giving effect to the redemption, no shares of the Series E Preferred Stock remained outstanding. There were no changes to the amount of preferred stock outstanding during the three and six months ended June 30, 2024. Refer to “NOTE 11 – SHAREHOLDERS’ EQUITY” to Customers’ unaudited consolidated financial statements for additional information.

### Financial Condition

#### *General*

Customers’ total assets were \$22.6 billion at June 30, 2025. This represented an increase of \$242.6 million from total assets of \$22.3 billion at December 31, 2024. The increase in total assets was primarily driven by increases of \$592.2 million in loans and leases receivable, \$215.1 million in loans receivable, mortgage finance, at fair value and \$123.4 million in loans receivable, installment, at fair value, partially offset by decreases of \$282.4 million in cash and cash equivalents, \$171.8 million in loans held for sale, \$142.3 million in investment securities, at fair value and \$138.8 million in investment securities held to maturity.

Total liabilities were \$20.7 billion at June 30, 2025. This represented an increase of \$215.7 million from \$20.5 billion at December 31, 2024. The increase in total liabilities primarily resulted from an increase of \$129.6 million in total deposits and \$67.0 million in FHLB advances.

The following table sets forth certain key condensed balance sheet data as of June 30, 2025 and December 31, 2024:

(dollars in thousands)	June 30, 2025	December 31, 2024	Change	% Change
Cash and cash equivalents	\$ 3,503,511	\$ 3,785,931	\$ (282,420)	(7.5)%
Investment securities, at fair value	1,877,406	2,019,694	(142,288)	(7.0)%
Investment securities held to maturity	853,126	991,937	(138,811)	(14.0)%
Loans held for sale	32,963	204,794	(171,831)	(83.9)%
Loans and leases receivable	13,719,829	13,127,634	592,195	4.5 %
Loans receivable, mortgage finance, at fair value	1,536,254	1,321,128	215,126	16.3 %
Loans receivable, installment, at fair value	123,354	—	123,354	NM
Allowance for credit losses on loans and leases	(147,418)	(136,775)	(10,643)	7.8 %
Bank-owned life insurance	300,747	297,641	3,106	1.0 %
Other assets	527,044	481,395	45,649	9.5 %
Total assets	22,550,800	22,308,241	242,559	1.1 %
Total deposits	18,976,018	18,846,461	129,557	0.7 %
FHLB advances	1,195,377	1,128,352	67,025	5.9 %
Other borrowings	99,138	99,068	70	0.1 %
Subordinated debt	182,649	182,509	140	0.1 %
Accrued interest payable and other liabilities	234,060	215,168	18,892	8.8 %
Total liabilities	20,687,242	20,471,558	215,684	1.1 %
Total shareholders' equity	1,863,558	1,836,683	26,875	1.5 %
Total liabilities and shareholders' equity	\$ 22,550,800	\$ 22,308,241	\$ 242,559	1.1 %

#### *Cash and Cash Equivalents*

Cash and cash equivalents include cash and due from banks and interest-earning deposits. Cash and due from banks consists mainly of vault cash and cash items in the process of collection. Cash and due from banks were \$73.0 million and \$56.8 million at June 30, 2025 and December 31, 2024, respectively. Cash and cash due from banks balances vary from day to day, primarily due to variations in customers' deposit activities with the Bank.

Interest-earning deposits consist of cash deposited at other banks, primarily the FRB. Interest-earning deposits were \$3.4 billion and \$3.7 billion at June 30, 2025 and December 31, 2024, respectively. The balance of interest-earning deposits varies from day to day, depending on several factors, such as fluctuations in customers' deposits with Customers, payment of checks drawn on customers' accounts and strategic investment decisions made to optimize Customers' net interest income, while effectively managing interest-rate risk and liquidity. The decrease in interest-earning deposits since December 31, 2024 primarily resulted from deploying excess cash into loans.

#### *Investment securities at fair value*

The investment securities portfolio is an important source of interest income and liquidity. It consists primarily of mortgage-backed securities and collateralized mortgage obligations guaranteed by agencies of the United States government, asset-backed securities, collateralized loan obligations, private label collateralized mortgage obligations, corporate notes and certain equity securities. In addition to generating revenue, the investment portfolio is maintained to manage interest-rate risk, provide liquidity, serve as collateral for other borrowings, and diversify the credit risk of interest-earning assets. The portfolio is structured to optimize net interest income given the changes in the economic environment, liquidity position and balance sheet mix.

At June 30, 2025, investment securities at fair value totaled \$1.9 billion compared to \$2.0 billion at December 31, 2024. The decrease primarily resulted from sales of \$452.2 million, maturities, calls and principal repayments totaling \$167.5 million and a decrease in the fair value of AFS debt securities, or an increase in unrealized losses of \$21.3 million primarily due to changes in market interest rates and credit spreads, partially offset by purchases of \$506.8 million of investment securities for the six months ended June 30, 2025.

For financial reporting purposes, AFS debt securities are reported at fair value. Unrealized gains and losses on AFS debt securities that the Bank does not intend to sell, other than credit losses, are included in other comprehensive income (loss) and reported as a separate component of shareholders' equity, net of the related tax effect. Changes in the fair value of equity securities with a readily determinable fair value and securities reported at fair value based on a fair value option election are recorded in non-interest income in the period in which they occur. Customers recorded a provision for credit losses of \$2.3 million and \$9.2 million on certain debt securities available for sale for the three and six months ended June 30, 2025, respectively. Refer to "NOTE 5 – INVESTMENT SECURITIES" and "NOTE 15 – DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS" to Customers' unaudited consolidated financial statements for additional information.

The following table sets forth information about the maturities and weighted-average yield of the AFS debt securities portfolio. The weighted-average yield is computed based on a constant effective interest rate over the contractual life of each security adjusted for prepayment estimates, and considers the contractual coupon, amortization of premiums and accretion of discounts. Yields exclude the impact of related hedging derivatives.

	June 30, 2025					
	Within one year	After one but within five years	After five but within ten years	After ten years	No specific maturity	Total
Asset-backed securities	— %	— %	— %	— %	7.93 %	7.93 %
Agency-guaranteed residential mortgage-backed securities	—	—	—	—	5.66	5.66
Agency-guaranteed residential collateralized mortgage obligations	—	—	—	—	4.39	4.39
Agency-guaranteed commercial collateralized mortgage obligations	—	—	—	—	4.88	4.88
Collateralized loan obligations	—	—	—	—	6.58	6.58
Corporate notes	8.25	7.28	4.69	8.13	—	7.02
Private label collateralized mortgage obligations	—	—	—	—	4.81	4.81
Weighted-average yield	8.25 %	7.28 %	4.69 %	8.13 %	4.32 %	5.78 %

The agency-guaranteed mortgage-backed securities and collateralized mortgage obligations in the AFS portfolio were issued by Ginnie Mae and Freddie Mac, and contain guarantees for the collection of principal and interest on the underlying mortgages.

#### Investment securities held to maturity

At June 30, 2025, investment securities held to maturity totaled \$853.1 million compared to \$991.9 million at December 31, 2024. The decrease primarily resulted from the maturities, calls and principal repayments totaling \$155.6 million, partially offset by purchases of \$14.0 million of investment securities for the six months ended June 30, 2025.

The following table sets forth information about the maturities and weighted-average yield of the investment securities held to maturity. The weighted-average yield is computed based on a constant effective interest rate over the contractual life of each security adjusted for prepayment estimates, and considers the contractual coupon, amortization of premiums, accretion of discounts and amortization of unrealized losses upon transfer from investment securities available for sale to held to maturity, along with the unrealized loss in accumulated other comprehensive income.

June 30, 2025					
	Within one year	After one but within five years	After five but within ten years	No specific maturity	Total
Asset-backed securities	— %	— %	— %	5.43 %	5.43 %
Agency-guaranteed residential mortgage-backed securities	—	—	—	1.79	1.79
Agency-guaranteed commercial mortgage-backed securities	—	—	—	1.77	1.77
Agency-guaranteed residential collateralized mortgage obligations	—	—	—	1.87	1.87
Agency-guaranteed commercial collateralized mortgage obligations	—	—	—	2.44	2.44
Private label collateralized mortgage obligations	—	—	—	4.04	4.04
Weighted-average yield	— %	— %	— %	3.79 %	3.79 %

The agency-guaranteed mortgage-backed securities and collateralized mortgage obligations in the HTM portfolio were issued by Fannie Mae, Freddie Mac and Ginnie Mae, and contain guarantees for the collection of principal and interest on the underlying mortgages.

Investment securities classified as HTM are those debt securities that Customers has both the intent and ability to hold to maturity regardless of changes in market conditions, liquidity needs, or changes in general economic conditions. For financial reporting purposes, these securities are reported at cost, adjusted for the amortization of premiums and accretion of discounts, computed by a method which approximates the interest method over the terms of the securities. Refer to “NOTE 5 – INVESTMENT SECURITIES” and “NOTE 15 – DISCLOSURES ABOUT FAIR VALUE OF FINANCIAL INSTRUMENTS” to Customers’ unaudited consolidated financial statements for additional information.

## LOANS AND LEASES

Existing lending relationships are primarily with small and middle market businesses and individual consumers primarily in Berks County and Southeastern Pennsylvania (Bucks, Chester and Philadelphia Counties); New York (Westchester and Suffolk Counties, and Manhattan); Hamilton, New Jersey; Boston, Massachusetts; Providence, Rhode Island; Portsmouth, New Hampshire; California (Southern California and the Bay Area); Nevada (Las Vegas and Reno); and nationally for certain loan and deposit products. The portfolio of specialized lending loans and leases and mortgage finance loans is nationwide. The loan portfolio consists primarily of loans to support mortgage companies’ funding needs, multifamily, commercial real estate and commercial and industrial loans. Customers continues to focus on small and middle market business loans to grow its commercial lending efforts, particularly its commercial and industrial loan and lease portfolio and its specialized lending business. Customers also focuses its lending efforts on local-market mortgage and home equity lending and the origination and purchase of unsecured consumer loans (installment loans), including personal, student loan refinancing, home improvement and medical loans through arrangements with fintech companies and other market place lenders nationwide.

### *Commercial Lending*

Customers’ commercial lending is broadly divided into the following groups: small and middle market business banking, specialized banking, multifamily and commercial real estate lending, mortgage finance, and SBA lending. This diversity is designed to allow for greater resource deployment, higher standards of risk management, strong asset quality, lower interest-rate risk and higher productivity levels.

As of June 30, 2025, Customers had \$14.0 billion in commercial loans outstanding, totaling approximately 91.0% of its total loan and lease portfolio, which includes loans held for sale, loans receivable, mortgage finance, at fair value, and loans receivable, installment, at fair value, compared to commercial loans outstanding of \$13.2 billion, comprising approximately 90.1% of its total loan and lease portfolio at December 31, 2024.

The commercial lending group focuses primarily on companies with annual revenues ranging from \$1 million to \$100 million, which typically have credit requirements between \$0.5 million and \$10 million. The small and middle market business banking platform originates loans, including SBA loans, through the branch network sales force and a team of dedicated relationship managers. The support administration of this platform is centralized, including technology, risk management, product management, marketing, performance tracking and overall strategy. Credit and sales training has been established for Customers’ sales force, ensuring that it has small business experts in place providing appropriate financial solutions to the small business owners in its communities.

Customers’ specialized banking includes commercial equipment finance, healthcare lending, real estate specialty finance, fund finance, technology and venture capital banking and financial institutions group. Customers’ lender finance vertical within fund finance provides variable rate loans secured by diverse collateral pools to private debt funds. Customers’ capital call lines vertical within fund finance provides variable rate loans secured by collateral pools and limited partnership commitments from institutional investors in private equity funds and cash management services to the alternative investment industry. Customers’ technology and venture capital banking group services the venture-backed growth industry from seed-stage through late-stage.

Customers’ mortgage finance primarily provides financing to mortgage bankers for residential mortgage originations from loan closing until sale in the secondary market. The underlying residential loans are taken as collateral for Customers’ commercial loans to the mortgage companies. As of June 30, 2025 and December 31, 2024, mortgage finance loans totaled \$1.5 billion and \$1.3 billion, respectively, and are reported as loans receivable, mortgage finance, at fair value on the consolidated balance sheet.

Customers’ commercial equipment financing group goes to market through the following origination platforms: vendors, intermediaries, direct and capital markets. The commercial equipment financing group is primarily focused on serving the following industries: transportation, construction (includes crane and utility), marine, franchise, general manufacturing (includes machine tool), helicopter/fixed wing, solar, packaging, plastics and food processing. As of June 30, 2025 and December 31, 2024, Customers had \$745.7 million and \$675.4 million, respectively, of equipment finance loans outstanding. As of June 30, 2025 and December 31, 2024, Customers had \$264.3 million and \$262.7 million, respectively, of equipment finance leases outstanding. As of June 30, 2025 and December 31, 2024, Customers had \$234.1 million and \$214.9 million, respectively, of operating leases entered into under this program, net of accumulated depreciation of \$98.2 million and \$95.1 million, respectively.



Customers' multifamily lending group is focused on retaining a portfolio of high-quality multifamily loans within Customers' covered markets. These lending activities use conservative underwriting standards and primarily target the refinancing of loans with other banks or provide purchase money for new acquisitions by borrowers. The primary collateral for these loans is a first lien mortgage on the multifamily property, plus an assignment of all leases related to such property. Customers had multifamily loans of \$2.2 billion outstanding, comprising approximately 14.6% of the total loan and lease portfolio at June 30, 2025, compared to \$2.3 billion, or approximately 15.4% of the total loan and lease portfolio at December 31, 2024.

#### Consumer Lending

Customers provides unsecured consumer installment loans, residential mortgage and home equity loans to customers nationwide primarily through relationships with fintech companies. The installment loan portfolio consists largely of originated and purchased personal, student loan refinancing, home improvement and medical loans. None of the loans held for investment are considered sub-prime at the time of origination. Customers considers sub-prime borrowers to be those with FICO scores below 660. Customers has been selective in the consumer loans it has been purchasing. Home equity lending is offered to solidify customer relationships and grow relationship revenues in the long term. This lending is important in Customers' efforts to grow total relationship revenues for its consumer households. As of June 30, 2025, Customers had \$1.4 billion in consumer loans outstanding (including consumer loans held for investment and held for sale), or 9.0% of the total loan and lease portfolio, compared to \$1.4 billion, or 9.9% of the total loan and lease portfolio, as of December 31, 2024.

Purchases and sales of loans held for investment were as follows for the three and six months ended June 30, 2025 and 2024:

(amounts in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2025	2024	2025	2024
<b>Purchases <sup>(1)</sup></b>				
Other commercial and industrial	\$ 52,776	\$ —	\$ 53,855	\$ 7,403
Construction	10,080	—	10,080	—
Personal installment <sup>(2)</sup>	40,700	43,241	145,641	43,241
<b>Total</b>	<b>\$ 103,556</b>	<b>\$ 43,241</b>	<b>\$ 209,576</b>	<b>\$ 50,644</b>
<b>Sales <sup>(3)</sup></b>				
Other commercial and industrial	\$ —	\$ 23,708	\$ —	\$ 23,708
Multifamily	—	—	8,000	—
Personal installment	—	—	281	—
<b>Total</b>	<b>\$ —</b>	<b>\$ 23,708</b>	<b>\$ 8,281</b>	<b>\$ 23,708</b>

(1) Amounts reported in the above table are the unpaid principal balance at time of purchase. The purchase price was 74.4% and 99.5% of the loans' unpaid principal balance for the three months ended June 30, 2025 and 2024, respectively. The purchase price was 87.1% and 99.6% of the loans' unpaid principal balance for the six months ended June 30, 2025 and 2024, respectively.

(2) Installment loan purchases for the three and six months ended June 30, 2025 and 2024 consist of third-party originated unsecured consumer loans. None of the loans held for investment are considered sub-prime at the time of origination. Customers considers sub-prime borrowers to be those with FICO scores below 660.

(3) The gain on sales of loans held for investment was insignificant for the three and six months ended June 30, 2025. For the three and six months ended June 30, 2024, sales of loans held for investment resulted in net losses of \$0.2 million included in net gain (loss) on sale of loans and leases in the consolidated statements of income.

#### Loans Held for Sale

The composition of loans held for sale as of June 30, 2025 and December 31, 2024 was as follows:

(amounts in thousands)	June 30, 2025	December 31, 2024
Residential mortgage loans, at fair value	\$ 5,180	\$ 1,836
Personal installment loans, at lower of cost or fair value	27,682	40,903
Other installment loans, at fair value	101	162,055
<b>Total loans held for sale</b>	<b>\$ 32,963</b>	<b>\$ 204,794</b>

Loans held for sale are reported on the consolidated balance sheet at either fair value (due to the election of the fair value option) or at the lower of cost or fair value. An ACL is not recorded on loans that are classified as held for sale.

Refer to NOTE 7 — LOANS AND LEASES RECEIVABLE AND ALLOWANCE FOR CREDIT LOSSES ON LOANS AND LEASES to Customers' unaudited consolidated financial statements for additional information on the transfer of other consumer installment loans, at fair value, from loans held for sale to held for investment during the three months ended March 31, 2025.

### Total Loans and Leases Receivable

The composition of total loans and leases receivable (excluding loans held for sale) was as follows:

(amounts in thousands)	June 30, 2025	December 31, 2024
Loans and leases receivable:		
Commercial:		
Commercial and industrial:		
Specialized lending <sup>(1)</sup>	\$ 6,454,661	\$ 5,842,420
Other commercial and industrial	1,127,194	1,182,350
Multifamily	2,247,282	2,252,246
Commercial real estate owner occupied	1,065,006	1,100,944
Commercial real estate non-owner occupied	1,497,385	1,359,130
Construction	98,626	147,209
Total commercial loans and leases receivable	12,490,154	11,884,299
Consumer:		
Residential real estate	520,570	496,559
Manufactured housing	30,287	33,123
Installment:		
Personal	457,728	463,854
Other	221,090	249,799
Total consumer loans receivable	1,229,675	1,243,335
Loans and leases receivable	13,719,829	13,127,634
Loans receivable, mortgage finance, at fair value	1,536,254	1,321,128
Loans receivable, installment, at fair value	123,354	—
Allowance for credit losses on loans and leases	(147,418)	(136,775)
Total loans and leases receivable, net of allowance for credit losses on loans and leases <sup>(2)</sup>	\$ 15,232,019	\$ 14,311,987

(1) Includes direct finance and sales-type equipment leases of \$264.3 million and \$262.7 million at June 30, 2025 and December 31, 2024, respectively.

(2) Includes deferred (fees) costs and unamortized (discounts) premiums, net of \$(47.2) million and \$(20.8) million at June 30, 2025 and December 31, 2024, respectively.

### Loans receivable, mortgage finance, at fair value

The mortgage finance product line primarily provides financing to mortgage companies nationwide from the time of origination of the underlying mortgage loans until the mortgage loans are sold into the secondary market. As a mortgage finance lender, Customers provides a form of financing to mortgage bankers by purchasing for resale the underlying residential mortgages on a short-term basis under a master repurchase agreement. These loans are reported as loans receivable, mortgage finance, at fair value on the consolidated balance sheets. Because these loans are reported at their fair value, they do not have an ACL and are therefore excluded from ACL-related disclosures. At June 30, 2025, all of Customers' mortgage finance loans were current in terms of payment.

Customers is subject to the risks associated with such lending, including, but not limited to, the risks of fraud, bankruptcy and default of the mortgage banker or of the underlying residential borrower, any of which could result in credit losses. Customers' mortgage finance lending team members monitor these mortgage originators by obtaining financial and other relevant information to reduce these risks during the lending period. Loans receivable, mortgage finance, at fair value totaled \$1.5 billion and \$1.3 billion at June 30, 2025 and December 31, 2024, respectively.

*Loans receivable, installment, at fair value*

Customers has a lending arrangement with a fintech company, which recently was acquired by a bank, whereby Customers has been originating consumer installment loans and holding these loans prior to sale. These consumer installment loans were designated as loans held for sale and reported at fair value based on an election made to account for the loans at fair value. The lending arrangement with this fintech company expired in the second quarter of 2025. Customers transferred these consumer installment loans from held for sale to held for investment during the three months ended March 31, 2025, and continue to be reported at fair value based on an election made to account for the loans at fair value. Because these loans are reported at their fair value, they do not have an ACL and are therefore excluded from ACL-related disclosures. At June 30, 2025, Customers had \$2.0 million of consumer installment loans, at fair value, on nonaccrual status.

*Credit Risk*

Customers manages credit risk by maintaining diversification in its loan and lease portfolio, establishing and enforcing prudent underwriting standards and collection efforts, and continuous and periodic loan and lease classification reviews. Management also considers the effect of credit risk on financial performance by reviewing quarterly and maintaining an adequate ACL. Credit losses are charged-off when they are identified, and provisions are added for current expected credit losses, to the ACL at least quarterly. The ACL is estimated at least quarterly.

The provision for credit losses on loans and leases was \$18.5 million and \$39.9 million for the three and six months ended June 30, 2025, respectively. The provision for credit losses on loans and leases was \$17.9 million and \$33.8 million for the three and six months ended June 30, 2024, respectively. The ACL maintained for loans and leases receivable (excluding loans held for sale, loans receivable, mortgage finance, at fair value, and loans receivable, installment, at fair value) was \$147.4 million, or 1.07% of loans and leases receivable at June 30, 2025, and \$136.8 million or 1.04% of loans and leases receivable at December 31, 2024.

The increase in the ACL resulted primarily from slight deterioration in macroeconomic forecasts and an increase in loan balances held for investment. Net charge-offs were \$13.1 million for the three months ended June 30, 2025, a decrease of \$5.6 million compared to the same period in 2024. Net charge-offs were \$30.3 million for the six months ended June 30, 2025, a decrease of \$6.4 million compared to the same period in 2024. The decrease in net charge-offs was primarily due to lower charge-offs for consumer installment loans. Refer to the tables of changes in Customers' ACL for annualized net-charge offs to average loans by loan type for the periods indicated.

The tables below present changes in Customers' ACL for the periods indicated:

(amounts in thousands)	Commercial and industrial <sup>(1)</sup>	Multifamily	Commercial real estate owner occupied	Commercial real estate non-owner occupied	Construction	Residential real estate	Manufactured housing	Installment	Total
<b>Three Months Ended June 30, 2025</b>									
Ending Balance, March 31, 2025	\$ 30,584	\$ 18,790	\$ 10,780	\$ 18,058	\$ 1,264	\$ 6,163	\$ 3,800	\$ 51,637	\$ 141,076
Allowance for credit losses on PCD loans, net of charge-offs and recoveries <sup>(2)</sup>	1,000	—	—	—	—	—	—	—	1,000
Charge-offs <sup>(3)</sup>	(5,996)	—	(417)	—	—	—	—	(10,750)	(17,163)
Recoveries <sup>(3)</sup>	2,125	—	6	—	3	4	—	1,910	4,048
Provision (benefit) for credit losses on loans and leases	8,549	2,074	2,145	2,621	893	164	(79)	2,090	18,457
Ending Balance, June 30, 2025	\$ 36,262	\$ 20,864	\$ 12,514	\$ 20,679	\$ 2,160	\$ 6,331	\$ 3,721	\$ 44,887	\$ 147,418
<b>Six Months Ended June 30, 2025</b>									
Ending Balance, December 31, 2024	\$ 29,379	\$ 18,511	\$ 10,755	\$ 17,405	\$ 1,250	\$ 5,968	\$ 3,829	\$ 49,678	\$ 136,775
Allowance for credit losses on PCD loans, net of charge-offs <sup>(2)</sup>	1,000	—	—	—	—	—	—	—	1,000
Charge-offs <sup>(3)</sup>	(10,503)	(3,834)	(436)	—	—	—	—	(23,153)	(37,926)
Recoveries <sup>(3)</sup>	3,401	—	9	—	6	4	—	4,247	7,667
Provision (benefit) for credit losses on loans and leases	12,985	6,187	2,186	3,274	904	359	(108)	14,115	39,902
Ending Balance, June 30, 2025	\$ 36,262	\$ 20,864	\$ 12,514	\$ 20,679	\$ 2,160	\$ 6,331	\$ 3,721	\$ 44,887	\$ 147,418
<b>Annualized Net Charge-offs to Average Loans and Leases</b>									
Three Months Ended June 30, 2025	(0.22)%	—%	(0.15)%	—%	0.01%	0.00%	—%	(4.92)%	(0.39)%
Six Months Ended June 30, 2025	(0.20)%	(0.34)%	(0.08)%	—%	0.01%	0.00%	—%	(5.15)%	(0.46)%

(amounts in thousands)	Commercial and industrial <sup>(1)</sup>	Multifamily	Commercial real estate owner occupied	Commercial real estate non-owner occupied	Construction	Residential real estate	Manufactured housing	Installment	Total
<b>Three Months Ended June 30, 2024</b>									
Ending Balance, March 31, 2024	\$ 23,003	\$ 18,307	\$ 10,201	\$ 18,320	\$ 1,866	\$ 6,707	\$ 4,160	\$ 50,732	\$ 133,296
Charge-offs <sup>(3)</sup>	(7,348)	(1,433)	—	—	—	—	—	(13,943)	(22,724)
Recoveries <sup>(3)</sup>	1,683	—	—	—	7	20	—	2,303	4,013
Provision (benefit) for credit losses on loans and leases	6,383	3,778	(1,770)	(354)	(17)	(843)	(66)	10,740	17,851
Ending Balance, June 30, 2024	\$ 23,721	\$ 20,652	\$ 8,431	\$ 17,966	\$ 1,856	\$ 5,884	\$ 4,094	\$ 49,832	\$ 132,436
<b>Six Months Ended June 30, 2024</b>									
Ending Balance, December 31, 2023	\$ 23,503	\$ 16,343	\$ 9,882	\$ 16,859	\$ 1,482	\$ 6,586	\$ 4,239	\$ 56,417	\$ 135,311
Charge-offs <sup>(3)</sup>	(12,744)	(1,906)	(22)	—	—	(19)	—	(30,860)	(45,551)
Recoveries <sup>(3)</sup>	3,407	—	—	—	7	21	—	5,437	8,872
Provision (benefit) for credit losses on loans and leases	9,555	6,215	(1,429)	1,107	367	(704)	(145)	18,838	33,804
Ending Balance, June 30, 2024	\$ 23,721	\$ 20,652	\$ 8,431	\$ 17,966	\$ 1,856	\$ 5,884	\$ 4,094	\$ 49,832	\$ 132,436
<b>Annualized Net Charge-offs to Average Loans and Leases</b>									
Three Months Ended June 30, 2024	(0.37)%	(0.28)%	— %	— %	0.02 %	0.02 %	— %	(5.95)%	(0.64)%
Six Months Ended June 30, 2024	(0.30)%	(0.18)%	(0.01)%	— %	0.01 %	0.00 %	— %	(6.32)%	(0.63)%

(1) Includes specialized lending.

(2) Represents \$1.0 million of allowance for credit losses on PCD loans recognized upon acquisition of commercial and industrial loans during the three and six months ended June 30, 2025.

(3) Charge-offs and recoveries on PCD loans that are accounted for in pools are recognized on a net basis when the pool matures.

The ACL is based on a quarterly evaluation of the loan and lease portfolio held for investment and is maintained at a level that management considers adequate to absorb expected losses as of the balance sheet date. All commercial loans, with the exception of PPP loans and mortgage finance loans, which are reported at fair value, are assigned internal credit-risk ratings, based upon an assessment of the borrower, the structure of the transaction and the available collateral and/or guarantees. All loans and leases are monitored regularly by the responsible officer, and the risk ratings are adjusted when considered appropriate. The risk assessment allows management to identify problem loans and leases timely. Management considers a variety of factors and recognizes the inherent risk of loss that always exists in the lending process. Management uses a disciplined methodology to estimate an appropriate level of ACL. Refer to Critical Accounting Policies and Estimates herein and “NOTE 2 – SIGNIFICANT ACCOUNTING POLICIES AND BASIS OF PRESENTATION” to Customers’ audited consolidated financial statements in its 2024 Form 10-K for further discussion on management’s methodology for estimating the ACL.

Customers' commercial real estate, commercial and residential construction, consumer residential and owner occupied commercial and industrial loan types have real estate as collateral (collectively, "the real estate portfolio") primarily in the form of a first lien position. Current appraisals providing current value estimates of the property are received when Customers' credit group determines that the facts and circumstances have significantly changed since the date of the last appraisal, including that real estate values have deteriorated. A designated credit committee and loan officers review all non-accrual loans on a periodic basis. In addition, loans where the loan officers have identified a "borrower of interest" are discussed to determine if additional analysis is necessary to apply the risk-rating criteria properly. The risk ratings for the real estate loan portfolio are determined based upon the current information available, including but not limited to discussions with the borrower, updated financial information, economic conditions within the geographic area and other factors that may affect the cash flow of the loan. If a loan is individually evaluated for impairment, the collateral value or discounted cash flow analysis is generally used to determine the estimated fair value of the underlying collateral, net of estimated selling costs, and compared to the outstanding loan balance to determine the amount of reserve necessary, if any. Appraisals used in this evaluation process are typically less than two years aged. For loans where real estate is not the primary source of collateral, updated financial information is obtained, including any relevant supplemental financial data to estimate the fair value of the loan, net of estimated selling costs, and compared to the outstanding loan balance to estimate the required reserve. Customers' exposure to the higher risk commercial real estate office sector is minimal, representing approximately 1% of the total loan and lease portfolio as of June 30, 2025.

These impairment measurements are inherently subjective as they require material estimates, including, among others, estimates of property values in appraisals, the amounts and timing of expected future cash flows on individual loans, and general considerations for historical loss experience, economic conditions, uncertainties in estimating losses and inherent risks in the various credit portfolios, all of which require judgment and may be susceptible to significant change over time and as a result of changing economic conditions or other factors. Pursuant to ASC 326, individually assessed loans, consisting primarily of non-accrual and restructured loans, are considered in the methodology for determining the ACL. Individually assessed loans are generally evaluated based on the expected future cash flows or the fair value of the underlying collateral if principal repayment is expected to substantially come from the operation of the collateral or fair value of the collateral less estimated costs to sell if repayment of the loan is expected to be provided from the sale of such collateral. Shortfalls in the underlying collateral value for loans or leases determined to be collateral dependent are charged off immediately. Subsequent to an appraisal or other fair value estimate, management will assess whether there was a further decline in the value of the collateral based on changes in market conditions or property use that would require additional impairment to be recorded to reflect the particular situation, thereby increasing the ACL on loans and leases held for investment.

## Asset Quality

Customers classifies the loan and lease receivables by product or other characteristic generally defining a shared characteristic with other loans or leases in the same group. Charge-offs from originated and acquired loans and leases held for investment are absorbed by the ACL. The schedule that follows includes both loans held for sale and loans held for investment:

### Asset Quality at June 30, 2025

(dollars in thousands)	Total Loans and Leases	Current	30-89 Days Past Due	90 Days or More Past Due and Accruing	Non-accrual/NPL (a)	OREO and Repossessed Assets (b)	NPA <sup>(1)</sup> (a)+(b)	NPL to Loan and Lease Type (%)	NPA to Loans and Leases + OREO and Repossessed Assets (%)
<b>Loan and Lease Type</b>									
Commercial and industrial, including specialized lending	\$ 7,581,855	\$ 7,566,430	\$ 6,789	\$ 4,418	\$ 4,218	\$ 12,262	\$ 16,480	0.06 %	0.22 %
Multifamily	2,247,282	2,247,282	—	—	—	—	—	— %	— %
Commercial real estate owner occupied	1,065,006	1,057,468	533	—	7,005	—	7,005	0.66 %	0.66 %
Commercial real estate non-owner occupied	1,497,385	1,497,323	—	—	62	—	62	0.00 %	0.00 %
Construction	98,626	98,626	—	—	—	—	—	— %	— %
<b>Total commercial loans and leases receivable</b>	<b>12,490,154</b>	<b>12,467,129</b>	<b>7,322</b>	<b>4,418</b>	<b>11,285</b>	<b>12,262</b>	<b>23,547</b>	<b>0.09 %</b>	<b>0.19 %</b>
Residential	520,570	504,039	8,297	—	8,234	44	8,278	1.58 %	1.59 %
Manufactured housing	30,287	27,746	635	298	1,608	40	1,648	5.31 %	5.43 %
Installment	678,818	662,524	11,350	—	4,944	—	4,944	0.73 %	0.73 %
<b>Total consumer loans receivable</b>	<b>1,229,675</b>	<b>1,194,309</b>	<b>20,282</b>	<b>298</b>	<b>14,786</b>	<b>84</b>	<b>14,870</b>	<b>1.20 %</b>	<b>1.21 %</b>
<b>Loans and leases receivable</b>	<b>13,719,829</b>	<b>13,661,438</b>	<b>27,604</b>	<b>4,716</b>	<b>26,071</b>	<b>12,346</b>	<b>38,417</b>	<b>0.19 %</b>	<b>0.28 %</b>
<b>Loans receivable, mortgage finance, at fair value</b>	<b>1,536,254</b>	<b>1,536,254</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>— %</b>	<b>— %</b>
<b>Loans receivable, installment, at fair value</b>	<b>123,354</b>	<b>119,261</b>	<b>2,132</b>	<b>—</b>	<b>1,961</b>	<b>—</b>	<b>1,961</b>	<b>1.59 %</b>	<b>1.59 %</b>
<b>Total loans held for sale</b>	<b>32,963</b>	<b>31,473</b>	<b>1,079</b>	<b>—</b>	<b>411</b>	<b>—</b>	<b>411</b>	<b>1.25 %</b>	<b>1.25 %</b>
<b>Total portfolio</b>	<b>\$ 15,412,400</b>	<b>\$ 15,348,426</b>	<b>\$ 30,815</b>	<b>\$ 4,716</b>	<b>\$ 28,443</b>	<b>\$ 12,346</b>	<b>\$ 40,789</b>	<b>0.18 %</b>	<b>0.26 %</b>

### Asset Quality at June 30, 2025 (continued)

(dollars in thousands)	Total Loans and Leases	Non-accrual / NPL	ACL	Reserves to Loans and Leases (%)	Reserves to NPLs (%)
<b>Loan and Lease Type</b>					
Commercial and industrial, including specialized lending	\$ 7,581,855	\$ 4,218	\$ 36,262	0.48 %	859.70 %
Multifamily	2,247,282	—	20,864	0.93 %	— %
Commercial real estate owner occupied	1,065,006	7,005	12,514	1.18 %	178.64 %
Commercial real estate non-owner occupied	1,497,385	62	20,679	1.38 %	33353.23 %
Construction	98,626	—	2,160	2.19 %	— %
<b>Total commercial loans and leases receivable</b>	<b>12,490,154</b>	<b>11,285</b>	<b>92,479</b>	<b>0.74 %</b>	<b>819.49 %</b>
Residential	520,570	8,234	6,331	1.22 %	76.89 %
Manufactured housing	30,287	1,608	3,721	12.29 %	231.41 %
Installment	678,818	4,944	44,887	6.61 %	907.91 %
<b>Total consumer loans receivable</b>	<b>1,229,675</b>	<b>14,786</b>	<b>54,939</b>	<b>4.47 %</b>	<b>371.56 %</b>
<b>Loans and leases receivable</b>	<b>13,719,829</b>	<b>26,071</b>	<b>147,418</b>	<b>1.07 %</b>	<b>565.45 %</b>
<b>Loans receivable, mortgage finance, at fair value</b>	<b>1,536,254</b>	<b>—</b>	<b>—</b>	<b>— %</b>	<b>— %</b>
<b>Loans receivable, installment, at fair value</b>	<b>123,354</b>	<b>1,961</b>	<b>—</b>	<b>— %</b>	<b>— %</b>
<b>Total loans held for sale</b>	<b>32,963</b>	<b>411</b>	<b>—</b>	<b>— %</b>	<b>— %</b>
<b>Total portfolio</b>	<b>\$ 15,412,400</b>	<b>\$ 28,443</b>	<b>\$ 147,418</b>	<b>0.96 %</b>	<b>518.29 %</b>

(1) Excludes non-performing investment securities, at fair value of \$20.0 million with ACL of \$9.5 million at June 30, 2025.

The total loan and lease portfolio was \$15.4 billion at June 30, 2025 compared to \$14.7 billion at December 31, 2024, and \$28.4 million, or 0.18% of loans and leases, were non-performing at June 30, 2025 compared to \$43.3 million, or 0.30% of loans and leases, at December 31, 2024. The total loan and lease portfolio was supported by an ACL of \$147.4 million (518.29% of NPLs and 0.96% of total loans and leases) and \$136.8 million (316.06% of NPLs and 0.93% of total loans and leases), at June 30, 2025 and December 31, 2024, respectively.

The tables below set forth non-accrual loans, NPAs and asset quality ratios:

(amounts in thousands)	June 30, 2025	December 31, 2024
Loans 90+ days delinquent still accruing <sup>(1)</sup>	\$ 4,716	\$ 17,084
Non-accrual loans	\$ 28,443	\$ 43,275
OREO and repossessed assets	12,346	—
Investment securities, at fair value	19,989	12,532
Total non-performing assets	\$ 60,778	\$ 55,807

(1) Excludes PCD loans at June 30, 2025 and December 31, 2024.

	June 30, 2025	December 31, 2024
Non-accrual loans to loans and leases receivable <sup>(1)</sup>	0.19 %	0.31 %
Non-accrual loans to total loans and leases portfolio	0.18 %	0.30 %
Non-performing assets to total assets <sup>(2)</sup>	0.27 %	0.25 %
Non-accrual loans and loans 90+ days delinquent to total assets	0.15 %	0.27 %
Allowance for credit losses on loans and leases to:		
Loans and leases receivable	1.07 %	1.04 %
Non-accrual loans	518.29 %	316.06 %

(1) Excludes loans held for sale, loans receivable, mortgage finance, at fair value and loans receivable, installment, at fair value.

(2) Includes non-performing investment securities, at fair value of \$20.0 million with ACL of \$9.5 million at June 30, 2025 and fair value of \$12.5 million with ACL of \$4.3 million at December 31, 2024, respectively.

The asset quality ratios related to NPAs, including non-performing investment securities, at fair value, and non-accrual loans remained low at June 30, 2025 as compared to December 31, 2024. Refer to *Credit Risk* above for information about the increase in ACL affecting the related asset quality ratios at June 30, 2025 as compared to December 31, 2024.

## DEPOSITS

Customers offers a variety of deposit accounts, including checking, savings, MMDA, and time deposits. Deposits are primarily obtained from Customers' geographic service area and nationwide through our single point of contact relationship managers, our branchless digital banking products, deposit brokers, listing services and other relationships.

The components of deposits were as follows at the dates indicated:

(dollars in thousands)	June 30, 2025	December 31, 2024	Change	% Change
Demand, non-interest bearing	\$ 5,481,065	\$ 5,608,288	\$ (127,223)	(2.3)%
Demand, interest bearing	4,912,839	5,553,698	(640,859)	(11.5)%
Savings, including MMDA	5,581,588	4,976,270	605,318	12.2 %
Non-time deposits	15,975,492	16,138,256	(162,764)	(1.0)%
Time deposits	3,000,526	2,708,205	292,321	10.8 %
Total deposits	\$ 18,976,018	\$ 18,846,461	\$ 129,557	0.7 %



Total deposits were \$19.0 billion at June 30, 2025, an increase of \$129.6 million, or 0.7%, from \$18.8 billion at December 31, 2024. The increase in total deposits was primarily due to increases in savings, including MMDA of \$605.3 million, or 12.2%, to \$5.6 billion at June 30, 2025, from \$5.0 billion at December 31, 2024 and time deposits of \$292.3 million, or 10.8%, to \$3.0 billion at June 30, 2025, from \$2.7 billion at December 31, 2024. These increases were partially offset by decreases in interest bearing demand deposits of \$640.9 million, or 11.5%, to \$4.9 billion at June 30, 2025, from \$5.6 billion at December 31, 2024 and non-interest bearing demand deposits of \$127.2 million, or 2.3%, to \$5.5 billion at June 30, 2025 from \$5.6 billion at December 31, 2024.

At June 30, 2025 and December 31, 2024, the Bank had \$1.6 billion and \$1.5 billion in deposits, respectively, to which it had pledged \$1.7 billion and \$1.5 billion of available borrowing capacity through the FHLB to the depositors through a standby letter of credit arrangement, respectively.

The total amount of estimated uninsured deposits was \$7.4 billion and \$7.3 billion at June 30, 2025 and December 31, 2024, respectively. Time deposits greater than the FDIC limit of \$250,000 totaled \$916.7 million and \$803.1 million at June 30, 2025 and December 31, 2024, respectively. At June 30, 2025, the scheduled maturities of uninsured time deposits were as follows:

(amounts in thousands)	June 30, 2025
3 months or less	\$ 155,481
Over 3 through 6 months	130,607
Over 6 through 12 months	353,784
Over 12 months	276,784
Total	<u>\$ 916,656</u>

Average deposit balances by type and the associated average rate paid are summarized below:

(dollars in thousands)	Three Months Ended June 30, 2025		Three Months Ended June 30, 2024	
	Average Balance	Average Rate Paid	Average Balance	Average Rate Paid
Demand, non-interest bearing	\$ 5,593,581	0.00 %	\$ 4,701,695	0.00 %
Demand, interest-bearing	4,935,587	3.84 %	5,719,698	4.50 %
Savings, including MMDA	5,462,674	3.90 %	5,157,093	4.63 %
Time deposits	2,852,645	4.73 %	2,034,605	5.02 %
Total	<u>\$ 18,844,487</u>	<u>2.85 %</u>	<u>\$ 17,613,091</u>	<u>3.40 %</u>

(dollars in thousands)	Six Months Ended June 30, 2025		Six Months Ended June 30, 2024	
	Average Balance	Average Rate Paid	Average Balance	Average Rate Paid
Demand, non-interest bearing	\$ 5,651,789	0.00 %	\$ 4,661,341	0.00 %
Demand, interest-bearing	5,145,729	3.81 %	5,629,272	4.49 %
Savings, including MMDA	5,249,668	3.90 %	5,071,657	4.66 %
Time deposits	2,801,467	4.79 %	2,392,696	4.99 %
Total	<u>\$ 18,848,653</u>	<u>2.84 %</u>	<u>\$ 17,754,966</u>	<u>3.43 %</u>

#### FHLB ADVANCES AND OTHER BORROWINGS

Borrowed funds from various sources are generally used to supplement deposit growth and meet other operating needs. Customers' borrowings include short-term and long-term advances from the FHLB, FRB, federal funds purchased, senior unsecured notes and subordinated debt. Subordinated debt is also considered as Tier 2 capital for certain regulatory calculations.

### Short-term debt

Short-term debt at June 30, 2025 and December 31, 2024 was as follows:

(dollars in thousands)	June 30, 2025		December 31, 2024	
	Amount	Rate	Amount	Rate
FHLB advances	\$ 100,000	4.49 %	\$ 100,000	4.61 %
Total short-term debt	\$ 100,000		\$ 100,000	

### Long-term debt

#### FHLB and FRB Advances

Long-term FHLB and FRB advances at June 30, 2025 and December 31, 2024 were as follows:

(dollars in thousands)	June 30, 2025		December 31, 2024	
	Amount	Rate	Amount	Rate
FHLB advances <sup>(1)</sup>	\$ 1,095,377 <sup>(2)</sup>	4.19 % <sup>(3)</sup>	\$ 1,028,352 <sup>(2)</sup>	4.11 % <sup>(3)</sup>
Total long-term FHLB and FRB advances	\$ 1,095,377		\$ 1,028,352	

- (1) Amounts reported in the above table include fixed rate long-term advances from FHLB of \$850.0 million with maturities ranging from September 2025 to March 2028, and variable rate long-term advances from FHLB of \$240.0 million with maturities ranging from December 2026 to December 2028 with a returnable option that can be repaid without penalty on certain predetermined dates at Customers Bank's option, at June 30, 2025.
- (2) Includes \$5.4 million and \$(1.6) million of unamortized basis adjustments from interest rate swaps designated as fair value hedges of long-term advances from FHLB at June 30, 2025 and December 31, 2024, respectively. Refer to "NOTE 16 — DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES" to Customers' unaudited consolidated financial statements for additional information.
- (3) Excludes the effect of interest rate swaps designated as fair value hedges of long-term advances from FHLB.

The maximum borrowing capacity with the FHLB and FRB at June 30, 2025 and December 31, 2024 was as follows:

(dollars in thousands)	June 30, 2025	December 31, 2024
Total maximum borrowing capacity with the FHLB	\$ 3,819,412	\$ 3,562,171
Total maximum borrowing capacity with the FRB	4,134,678	4,357,519
Qualifying loans and securities serving as collateral against FHLB and FRB	9,471,384	9,722,736

### Senior Notes and Subordinated Debt

Long-term senior notes and subordinated debt at June 30, 2025 and December 31, 2024 were as follows:

(dollars in thousands)		Carrying Amount		Rate	Issued Amount	Date Issued	Maturity	Price
Issued by	Ranking	June 30, 2025	December 31, 2024					
Customers Bancorp	Senior <sup>(1)</sup>	\$ 99,138	\$ 99,068	2.875 %	\$ 100,000	August 2021	August 2031	100.000 %
Total other borrowings		\$ 99,138	\$ 99,068					
Customers Bancorp	Subordinated <sup>(2)(3)</sup>	\$ 73,038	\$ 72,947	5.375 %	\$ 74,750	December 2019	December 2034	100.000 %
Customers Bank	Subordinated <sup>(2)(4)</sup>	\$ 109,611	\$ 109,562	6.125 %	\$ 110,000	June 2014	June 2029	100.000 %
Total subordinated debt		\$ 182,649	\$ 182,509					

- (1) The senior notes will bear an annual fixed rate of 2.875% until August 15, 2026. From August 15, 2026 until maturity, the notes will bear an annual interest rate equal to a benchmark rate, which is expected to be the three-month term SOFR, plus 235 basis points. Customers Bancorp has the ability to call the senior notes, in whole, or in part, at a redemption price equal to 100% of the principal balance at certain times on or after August 15, 2026.
- (2) The subordinated notes qualify as Tier 2 capital for regulatory capital purposes.
- (3) Customers Bancorp has the ability to call the subordinated notes, in whole, or in part, at a redemption price equal to 100% of the principal balance at certain times on or after December 30, 2029.
- (4) The subordinated notes had an annual fixed rate of 6.125% until June 26, 2024. From June 26, 2024 until maturity, the notes bear an annual interest rate equal to the three-month LIBOR plus 344.3 basis points. Pursuant to the Adjustable Interest Rate (LIBOR) Act enacted by Congress on March 15, 2022, Customers substituted three-month term SOFR plus a tenor spread adjustment of 26.161 basis points for three-month LIBOR as the benchmark reference rate in order to calculate the annual interest rate after June 26, 2024. Customers Bank has the ability to call the subordinated notes, in whole, or in part, at a redemption price equal to 100% of the principal balance at certain times on or after June 26, 2024.

### SHAREHOLDERS' EQUITY

The components of shareholders' equity were as follows at the dates indicated:

(dollars in thousands)	June 30, 2025	December 31, 2024	Change	% Change
Preferred stock	\$ 82,201	\$ 137,794	\$ (55,593)	(40.3)%
Common stock	36,123	35,758	365	1.0 %
Additional paid in capital	572,473	575,333	(2,860)	(0.5)%
Retained earnings	1,391,380	1,326,011	65,369	4.9 %
Accumulated other comprehensive income (loss), net	(71,325)	(96,560)	25,235	(26.1)%
Treasury stock	(147,294)	(141,653)	(5,641)	4.0 %
Total shareholders' equity	\$ 1,863,558	\$ 1,836,683	\$ 26,875	1.5 %

Shareholders' equity increased \$26.9 million, or 1.5%, to \$1.9 billion at June 30, 2025 when compared to shareholders' equity of \$1.8 billion at December 31, 2024. The increase primarily resulted from increases of \$65.4 million in retained earnings and \$25.2 million in accumulated other comprehensive income (loss), net, partially offset by a decrease of \$55.6 million in preferred stock and an increase in treasury stock of \$5.6 million.

The decrease in preferred stock resulted from redemption of all of the outstanding shares of Series E Preferred Stock on June 16, 2025. Refer to "NOTE 11 – SHAREHOLDERS' EQUITY" to Customers' unaudited consolidated financial statements for additional information.

The increase in common stock and a decrease in additional paid in capital resulted primarily from the issuance of common stock under share-based compensation arrangements for the six months ended June 30, 2025.

The increase in retained earnings resulted from net income of \$73.9 million, partially offset by preferred stock dividends of \$6.6 million and a loss of \$1.9 million on redemption of Series E Preferred Stock for the six months ended June 30, 2025.

The increase in accumulated other comprehensive income (loss), net primarily resulted from reclassification of \$53.1 million in losses included in net income and income tax effect of \$14.0 million, partially offset by an increase of \$21.3 million in unrealized losses on AFS debt securities due to changes in market interest rates and credit spreads, and income tax effect of \$5.6 million during the six months ended June 30, 2025.

The increase in treasury stock resulted from repurchases of 104,206 shares of its common stock for \$5.6 million under the 2024 Share Repurchase Program during the six months ended June 30, 2025. On June 26, 2024, the Board of Directors of Customers Bancorp authorized a new common stock repurchase program, the 2024 Share Repurchase Program, to repurchase up to 497,509 shares of the Company's common stock. As of March 30, 2025, Customers had purchased all shares authorized under the 2024 Share Repurchase Program.

## LIQUIDITY AND CAPITAL RESOURCES

Liquidity for a financial institution is a measure of that institution's ability to meet depositors' needs for funds, to satisfy or fund loan and lease commitments and for other operating purposes. Ensuring adequate liquidity is an objective of the asset/liability management process. Customers coordinates its management of liquidity with its interest rate sensitivity and capital position, and strives to maintain a strong liquidity position that is sufficient to meet Customers' short-term and long-term needs, commitments and contractual obligations.

Customers is involved with financial instruments and other commitments with off-balance sheet risks. Financial instruments with off-balance sheet risks are incurred in the normal course of business to meet the financing needs of the Bank's customers. These financial instruments include commitments to extend credit, including unused portions of lines of credit, and standby letters of credit. Those instruments involve, to varying degrees, elements of credit risk in excess of the amount recognized on the consolidated balance sheet.

With commitments to extend credit, exposure to credit loss in the event of non-performance by the other party to the financial instrument is represented by the contractual amount of those instruments. The same credit policies are used in making commitments and conditional obligations as for on-balance sheet instruments. Because they involve credit risk similar to extending a loan and lease, these financial instruments are subject to the Bank's credit policy and other underwriting standards.

Customers recognized a provision for credit losses on unfunded lending-related commitments of \$1.6 million and \$2.8 million during the three and six months ended June 30, 2025, resulting in an ACL of \$7.7 million as of June 30, 2025. Customers had an ACL on unfunded lending-related commitments of \$4.9 million as of December 31, 2024.

Customers' contractual obligations and other commitments representing required and potential cash outflows include operating leases, demand deposits, time deposits, short-term and long-term advances from FHLB, unsecured senior notes, subordinated debt, loan and other commitments as of June 30, 2025. Refer to "NOTE 8 – LEASES", "NOTE 9 – DEPOSITS", "NOTE 10 – BORROWINGS" and "NOTE 13 — FINANCIAL INSTRUMENTS WITH OFF-BALANCE SHEET RISK" to Customers' unaudited consolidated financial statements for additional information.

At June 30, 2025, Customers had \$3.5 billion of cash on hand and \$2.7 billion of investment securities. Customers' investment portfolio, including debt securities available for sale and held to maturity provides periodic cash flows through regular maturities and amortization and can be used as collateral to secure additional funding. We maintain a strong liquidity position, with \$8.6 billion of liquidity immediately available consisting of cash on hand and available borrowing capacity from the FHLB and the FRB, which covered approximately 115% of uninsured deposits and approximately 150% of uninsured deposits less collateralized and affiliate deposits at June 30, 2025. Our loan to deposit ratio was 81% at June 30, 2025. Customers' principal sources of funds are deposits, borrowings, principal and interest payments on loans and leases, other funds from operations, and proceeds from common and preferred stock issuances. Borrowing arrangements are maintained with the FHLB and the FRB to meet short-term liquidity needs. Longer-term borrowing arrangements are also maintained with the FHLB and the FRB. As of June 30, 2025, Customers' borrowing capacity with the FHLB was \$3.8 billion, of which \$1.2 billion was utilized in borrowings and \$1.7 billion of available capacity was utilized to collateralize deposits. As of December 31, 2024, Customers' borrowing capacity with the FHLB was \$3.6 billion, of which \$1.1 billion was utilized in borrowings and \$1.5 billion of available capacity was utilized to collateralize deposits. As of June 30, 2025 and December 31, 2024, Customers' borrowing capacity with the FRB was \$4.1 billion and \$4.4 billion, respectively. None of this capacity was utilized as of June 30, 2025 and December 31, 2024.

The table below summarizes Customers' cash flows for the six months ended June 30, 2025 and 2024:

(dollars in thousands)	Six Months Ended June 30,		Change	% Change
	2025	2024		
Net cash provided by (used in) operating activities	\$ 256,275	\$ (12,743)	\$ 269,018	NM
Net cash provided by (used in) investing activities	(619,202)	(358,319)	(260,883)	72.8 %
Net cash provided by (used in) financing activities	80,507	(426,697)	507,204	(118.9)%
Net increase (decrease) in cash and cash equivalents	\$ (282,420)	\$ (797,759)	\$ 515,339	(64.6)%

*Cash flows provided by (used in) operating activities*

Cash provided by operating activities of \$256.3 million for the six months ended June 30, 2025 resulted from proceeds from the sales and repayments of loans held for sale of \$466.2 million, net non-cash operating adjustments of \$104.2 million, net income of \$73.9 million, an increase in accrued interest payable and other liabilities of \$26.4 million and an increase in accrued interest receivable and other assets of \$3.5 million, partially offset by origination and purchases of loans held for sale of \$417.8 million.

Cash used in operating activities of \$12.7 million for the six months ended June 30, 2024 resulted from origination and purchases of loans held for sale of \$694.8 million, a decrease in accrued interest payable and other liabilities of \$54.7 million and an increase in accrued interest receivable and other assets of \$43.9 million, partially offset by proceeds from the sales and repayments of loans held for sale of \$655.7 million, net income of \$107.8 million and net non-cash operating adjustments of \$17.2 million.

*Cash flows provided by (used in) investing activities*

Cash used in investing activities of \$619.2 million for the six months ended June 30, 2025 primarily resulted from purchases of investment securities available for sale of \$506.8 million, net increase in loans and leases, excluding mortgage finance loans of \$461.0 million, net origination of mortgage finance loans of \$193.4 million, purchases of loans of \$182.0 million, purchases of leased asset under lessor operating leases of \$39.8 million and purchases of investment securities held to maturity of \$14.0 million, partially offset by proceeds from sales of investment securities available for sale of \$450.4 million, proceeds from maturities, calls, and principal repayments of investment securities available for sale of \$167.5 million and held to maturity of \$155.6 million.

Cash used in investing activities of \$358.3 million for the six months ended June 30, 2024 primarily resulted from purchases of investment securities available for sale of \$599.3 million, net increase in loans and leases, excluding mortgage finance loans of \$276.2 million, net origination of mortgage finance loans of \$108.3 million, purchases of loans of \$50.6 million and purchases of leased asset under lessor operating leases of \$19.6 million, partially offset by proceeds from maturities, calls, and principal repayments of investment securities available for sale of \$259.7 million and held to maturity of \$142.8 million, proceeds from sales of investment securities available for sale of \$240.7 million, proceeds from sales of loans and leases of \$23.7 million, net proceeds from sale of FHLB, Federal Reserve Bank, and other restricted stock of \$18.3 million and proceeds from sales of leased assets under lessor operating leases of \$13.7 million.

*Cash flows provided by (used in) financing activities*

Cash provided by financing activities of \$80.5 million for the six months ended June 30, 2025 primarily resulted from proceeds from long-term borrowed funds from the FHLB and the FRB of \$160.0 million and net increase in deposits of \$101.6 million, partially offset by repayments of long-term borrowed funds from the FHLB and the FRB of \$100.0 million, redemption of preferred stock of \$57.5 million, payments of employee taxes withheld from share-based awards of \$12.3 million, dividends paid on preferred stock of \$6.8 million and purchases of treasury stock of \$5.6 million. Refer to "NOTE 11 — SHAREHOLDERS' EQUITY" to Customers' unaudited consolidated financial statements for additional information on preferred stock and treasury stock.

Cash used in financing activities of \$426.7 million for the six months ended June 30, 2024 primarily resulted from repayments of long-term borrowed funds from the FHLB and the FRB of \$250.0 million and a net decrease in deposits of \$239.8 million, partially offset by proceeds from long-term borrowed funds from the FHLB and the FRB of \$75.0 million.

**CAPITAL ADEQUACY**

The Bank and the Bancorp are subject to various regulatory capital requirements administered by federal banking agencies. Failure to meet minimum capital requirements can result in certain mandatory, and possibly additional discretionary, actions by regulators that, if undertaken, could have a direct material effect on Customers' financial statements. Under capital adequacy guidelines and the regulatory framework for prompt corrective action, the Bank and the Bancorp must meet specific capital guidelines that involve quantitative measures of their assets, liabilities and certain off-balance sheet items, as calculated under the regulatory accounting practices. The capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors. Prompt corrective action provisions are not applicable to bank holding companies.

In first quarter 2020, the U.S federal banking regulatory agencies permitted banking organizations to phase-in, for regulatory capital purposes, the day-one impact of the new CECL accounting rule on retained earnings over a period of three years. As part of its response to the impact of COVID-19, on March 31, 2020, the U.S. federal banking regulatory agencies issued an interim final rule that provided the option to temporarily delay certain effects of CECL on regulatory capital for two years, followed by a three-year transition period. The interim final rule allowed banking organizations to delay for two years 100% of the day-one impact of adopting CECL and 25% of the cumulative change in the reported allowance for credit losses since adopting CECL. Customers elected to adopt the interim final rule, which is reflected in the regulatory capital data presented below. The cumulative CECL capital transition impact as of December 31, 2021 which amounted to \$61.6 million was phased in at 25% per year beginning on January 1, 2022 through December 31, 2024. As of June 30, 2025, our regulatory capital ratios reflected the full impact of the CECL transition provisions.

Quantitative measures established by regulation to ensure capital adequacy require the Bank and the Bancorp to maintain minimum amounts and ratios (set forth in the following table) of common equity Tier 1, Tier 1, and total capital to risk-weighted assets, and Tier 1 capital to average assets (as defined in the regulations). At June 30, 2025 and December 31, 2024, the Bank and the Bancorp met all capital adequacy requirements to which they were subject.

Generally, to comply with the regulatory definition of adequately capitalized, or well capitalized, respectively, or to comply with the Basel III capital requirements, an institution must at least maintain the common equity Tier 1, Tier 1, and total risk-based capital ratios and the Tier 1 leverage ratio in excess of the related minimum ratios set forth in the following table:

(dollars in thousands)	Minimum Capital Levels to be Classified as:							
	Actual		Adequately Capitalized		Well Capitalized		Basel III Compliant	
	Amount	Ratio	Amount	Ratio	Amount	Ratio	Amount	Ratio
<b>As of June 30, 2025:</b>								
<b>Common equity Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,846,512	12.050 %	\$ 689,552	4.500 %	N/A	N/A	\$ 1,072,636	7.000 %
Customers Bank	\$ 1,989,341	13.003 %	\$ 688,458	4.500 %	\$ 994,439	6.500 %	\$ 1,070,935	7.000 %
<b>Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,928,713	12.587 %	\$ 919,402	6.000 %	N/A	N/A	\$ 1,302,487	8.500 %
Customers Bank	\$ 1,989,341	13.003 %	\$ 917,944	6.000 %	\$ 1,223,925	8.000 %	\$ 1,300,421	8.500 %
<b>Total capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 2,220,223	14.489 %	\$ 1,225,870	8.000 %	N/A	N/A	\$ 1,608,954	10.500 %
Customers Bank	\$ 2,206,899	14.425 %	\$ 1,223,925	8.000 %	\$ 1,529,907	10.000 %	\$ 1,606,402	10.500 %
<b>Tier 1 capital (to average assets)</b>								
Customers Bancorp, Inc.	\$ 1,928,713	8.583 %	\$ 898,830	4.000 %	N/A	N/A	\$ 898,830	4.000 %
Customers Bank	\$ 1,989,341	8.860 %	\$ 898,110	4.000 %	\$ 1,122,638	5.000 %	\$ 898,110	4.000 %
<b>As of December 31, 2024:</b>								
<b>Common equity Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,803,601	12.087 %	\$ 671,841	4.500 %	N/A	N/A	\$ 1,044,526	7.000 %
Customers Bank	\$ 1,930,951	12.955 %	\$ 670,719	4.500 %	\$ 968,817	6.500 %	\$ 1,043,341	7.000 %
<b>Tier 1 capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 1,941,394	13.011 %	\$ 895,308	6.000 %	N/A	N/A	\$ 1,268,353	8.500 %
Customers Bank	\$ 1,930,951	12.955 %	\$ 894,292	6.000 %	\$ 1,192,390	8.000 %	\$ 1,266,914	8.500 %
<b>Total capital (to risk-weighted assets)</b>								
Customers Bancorp, Inc.	\$ 2,219,984	14.878 %	\$ 1,193,744	8.000 %	N/A	N/A	\$ 1,566,789	10.500 %
Customers Bank	\$ 2,136,594	14.335 %	\$ 1,192,390	8.000 %	\$ 1,490,487	10.000 %	\$ 1,565,012	10.500 %
<b>Tier 1 capital (to average assets)</b>								
Customers Bancorp, Inc.	\$ 1,941,394	8.694 %	\$ 893,254	4.000 %	N/A	N/A	\$ 893,254	4.000 %
Customers Bank	\$ 1,930,951	8.652 %	\$ 892,755	4.000 %	\$ 1,115,944	5.000 %	\$ 892,755	4.000 %

The Basel III Capital Rules require that we maintain a 2.500% capital conservation buffer with respect to each of common equity Tier 1, Tier 1 and total capital to risk-weighted assets, which provides for capital levels that exceed the minimum risk-based capital adequacy requirements. A financial institution with a conservation buffer of less than the required amount is subject to limitations on capital distributions, including dividend payments and stock repurchases, and certain discretionary bonus payments to executive officers. As of June 30, 2025, the Bank and the Bancorp were in compliance with the Basel III requirements.

#### **Effect of Government Monetary Policies**

Our earnings are and will be affected by domestic economic conditions and the monetary and fiscal policies of the United States government and its agencies. An important function of the Federal Reserve Board is to regulate the money supply and interest rates. Among the instruments used to implement those objectives are open market operations in United States government securities and changes in reserve requirements against member bank deposits. These instruments are used in varying combinations to influence overall growth and distribution of bank loans and leases, investments, and deposits, and their use may also affect rates charged on loans and leases or paid for deposits.

### **Item 3. Quantitative and Qualitative Disclosures About Market Risk**

#### **Interest Rate Sensitivity**

The largest part of Customers' net income is net interest income, and the majority of its financial instruments are interest rate sensitive assets and liabilities with various term structures and maturities. One of the primary goals of management is to optimize net interest income while minimizing interest rate risk. Interest rate risk is derived from timing differences in the repricing of assets and liabilities, loan prepayments, deposit withdrawals and differences in lending and funding rates. Customers' asset/liability committee actively looks to monitor and control the economic impact of changes in interest rates on the mix of interest rate sensitive assets and interest rate sensitive liabilities.

Customers uses two complementary methods to effectively measure and manage interest rate risk. The two types of simulation analysis used to determine the impact of changes in interest rates under various hypothetical interest rate scenarios are income scenario modeling and estimates of economic value (EVE). The combination of these two methods supplies a reasonably comprehensive summary of the levels of interest rate risk of Customers' exposure to time factors and changes in interest rate environments.

In the three months ended June 30, 2025, Customers transitioned to a new balance sheet forecasting model used to determine and manage interest rate risk. The Bank made this change to enhance the modeling of sensitivity to interest rates. Principal assumptions including those of investment performance, loan prepayments and deposit modeling were enhanced resulting in differences from the previous model.

Income scenario modeling is used to measure interest rate sensitivity and manage interest rate risk over a near term horizon. Income scenario considers not only the impact of changing market interest rates upon forecasted net interest income but also other factors such as yield curve relationships, the volume and mix of assets and liabilities, customer preferences and general market conditions.

Through the use of income scenario modeling, Customers has estimated the net interest income for the twelve months ending June 30, 2026 and December 31, 2025, based upon the assets, liabilities and off-balance sheet financial instruments including derivatives in existence at June 30, 2025 and December 31, 2024.

Customers has also estimated changes to that projected twelve-month net interest income based upon implied forward interest rates rising or falling immediately ("rate shocks"). For upward rate shocks modeling a rising rate environment at June 30, 2025 and December 31, 2024, Customers used a parallel and sustained shift in interest rates, in which the base market interest rate forecast was immediately increased by 100, 200, and 300 basis points. For downward rate shocks modeling a falling rate environment at June 30, 2025 and December 31, 2024, Customers used a parallel and sustained shift in interest rates, in which the base market interest rate forecast was immediately decreased by 100, 200 and 300 basis points. The following table reflects the estimated percentage change in projected twelve-month net interest income under the rate shocks versus the base projected net interest income for the twelve months ending June 30, 2026 and December 31, 2025, resulting from changes in interest rates under the new balance sheet forecasting model:

## Net change in net interest income

Rate Shocks	% change from base	
	June 30, 2025	December 31, 2024
Up 3%	6.7%	5.2%
Up 2%	4.6%	3.4%
Up 1%	2.2%	1.5%
Down 1%	(1.5)%	(1.2)%
Down 2%	(4.4)%	(4.2)%
Down 3%	(7.7)%	(7.2)%

EVE considers a longer-term horizon and estimates the hypothetical discounted net present value of asset and liability cash flows. Discount rates are based upon market prices for comparable assets and liabilities. Upward and downward rate shocks are used to measure sensitivity of EVE in relation to a constant rate environment using implied forward interest rates. For upward rate shocks modeling a rising rate environment at June 30, 2025 and December 31, 2024, current market interest rates were shocked by a parallel and sustained shift in interest rates, in which the base market interest rate forecast was immediately increased by 100, 200, and 300 basis points. For downward rate shocks modeling a falling rate environment at June 30, 2025 and December 31, 2024, current market interest rates were shocked by a parallel and sustained shift in interest rates, in which the base market interest rate forecast was immediately decreased by 100, 200 and 300 basis points. This method of measurement primarily evaluates the longer term repricing risks and embedded options in Customers Bank's balance sheet. The following table reflects the estimated change in EVE at June 30, 2025 and December 31, 2024, resulting from shocks to interest rates under the new balance sheet forecasting model:

Rate Shocks	% change from base	
	June 30, 2025	December 31, 2024
Up 3%	(9.0)%	(9.0)%
Up 2%	(5.2)%	(5.3)%
Up 1%	(2.2)%	(2.2)%
Down 1%	1.7%	1.9%
Down 2%	3.1%	3.6%
Down 3%	4.4%	4.6%

Management believes that the assumptions and combination of methods used in evaluating interest rate risk in the new balance sheet forecasting model as described above are reasonable. However, the interest rate sensitivity of our assets, liabilities and off-balance sheet financial instruments, as well as the estimated effect of changes in interest rates on estimated net interest income, could vary substantially if different assumptions are used or actual experience differs from the assumptions used in the model.

## Item 4. Controls and Procedures

**(a) Management's Evaluation of Disclosure Controls and Procedures.** As of the end of the period covered by this report, Customers Bancorp carried out an evaluation, under the supervision and with the participation of Customers Bancorp's management, including Customers Bancorp's Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of Customers Bancorp's disclosure controls and procedures as defined in the Exchange Act Rules 13a-15(e) and 15d-15(e). Based upon the evaluation, the Chief Executive Officer and Chief Financial Officer concluded that Customers Bancorp's disclosure controls and procedures were effective as of June 30, 2025.

**(b) Changes in Internal Control Over Financial Reporting.** During the quarter ended June 30, 2025, there have been no changes in Customers Bancorp's internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, Customers Bancorp's internal control over financial reporting.



## Part II. OTHER INFORMATION

### Item 1. Legal Proceedings

For information on Customers' legal proceedings, refer to "NOTE 17 – LOSS CONTINGENCIES" to the unaudited consolidated financial statements.

### Item 1A. Risk Factors

In addition to the other information set forth in this Quarterly Report, you should carefully consider the factors discussed in "Risk Factors" included within the 2024 Form 10-K. There are no material changes from the risk factors included within the 2024 Form 10-K. The risks described within the 2024 Form 10-K are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently believe to be immaterial also may materially adversely affect our business, financial condition and/or operating results. Refer to "Item 2 – Management's Discussion and Analysis of Financial Condition and Results of Operations – Cautionary Note Regarding Forward-Looking Statements."

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

#### Issuer Purchases of Equity Securities

On June 16, 2025, Customers redeemed all of the outstanding shares of Series E Preferred Stock for an aggregate payment of \$57.5 million, at a redemption price of \$25.00 per share. The shares of Series E Preferred Stock redeemed during the three months ended June 30, 2025 were as follows:

Period	Total Number of Shares Purchased	Average Price Paid per Share	Total Number of Shares purchased as part of publicly announced plans or programs	Maximum Number of Shares that may yet be purchased under the plans or programs
April 1 - April 30, 2025	—	—	—	—
May 1 - May 31, 2025	—	—	—	—
June 1 - June 30, 2025	2,300,000	\$ 25.00	2,300,000	—
Total	2,300,000	\$ 25.00	2,300,000	—

#### Dividends on Common Stock

Customers Bancorp historically has not paid any cash dividends on its shares of common stock and does not expect to do so in the foreseeable future.

Any future determination relating to our dividend policy will be made at the discretion of Customers Bancorp's Board of Directors and will depend on a number of factors, including earnings and financial condition, liquidity and capital requirements, the general economic and regulatory climate, ability to service any equity or debt obligations senior to our common stock, including obligations to pay dividends to the holders of Customers Bancorp's issued and outstanding shares of preferred stock and other factors deemed relevant by the Board of Directors.

In addition, as a bank holding company, Customers Bancorp is subject to general regulatory restrictions on the payment of cash dividends. Federal bank regulatory agencies have the authority to prohibit bank holding companies from engaging in unsafe or unsound practices in conducting their business, which, depending on the financial condition and liquidity of the holding company at the time, could include the payment of dividends. Further, various federal and state statutory provisions limit the amount of dividends that bank subsidiaries can pay to their parent holding company without regulatory approval. Generally, subsidiaries are prohibited from paying dividends when doing so would cause them to fall below the regulatory minimum capital levels, and limits exist on paying dividends in excess of net income for specified periods. The ability to pay dividends and the amounts that can be paid is limited to the extent the Bank's capital ratios do not exceed the minimum required levels plus 250 basis points.

**Item 3. Defaults Upon Senior Securities**

None.

**Item 4. Mine Safety Disclosures**

Not applicable.

**Item 5. Other Information**

During the second quarter of 2025, no director or officer (as defined in Rule 16a-1(f) of the Exchange Act) adopted, terminated or modified any “Rule 10b5-1 trading arrangements” or “non-Rule 10b5-1 trading arrangements,” as each term is defined in Item 408(a) of Regulation S-K.

**Item 6. Exhibits**

<b>Exhibit No.</b>	<b>Description</b>
<a href="#"><u>3.1</u></a>	<a href="#"><u>Amended and Restated Articles of Incorporation of Customers Bancorp, incorporated by reference to Exhibit 3.1 to the Customers Bancorp Form 8-K filed with the SEC on April 30, 2012</u></a>
<a href="#"><u>3.2</u></a>	<a href="#"><u>Amended and Restated Bylaws of Customers Bancorp, incorporated by reference to Exhibit 3.2 to the Customers Bancorp Form 8-K filed with the SEC on April 30, 2012</u></a>
<a href="#"><u>3.3</u></a>	<a href="#"><u>Articles of Amendment to the Amended and Restated Articles of Incorporation of Customers Bancorp, incorporated by reference to Exhibit 3.1 to the Customers Bancorp Form 8-K filed with the SEC on July 2, 2012</u></a>
<a href="#"><u>3.4</u></a>	<a href="#"><u>Articles of Amendment to the Amended and Restated Articles of Incorporation of Customers Bancorp, Inc., incorporated by reference to Exhibit 3.1 to the Customers Bancorp's Form 8-K filed with the SEC on June 3, 2019</u></a>
<a href="#"><u>3.5</u></a>	<a href="#"><u>Amendment to Amended and Restated Bylaws of Customers Bancorp, Inc., incorporated by reference to Exhibit 3.1 to the Customers Bancorp's Form 8-K filed with the SEC on June 19, 2019</u></a>
<a href="#"><u>3.6</u></a>	<a href="#"><u>Statement with Respect to Shares of Fixed-to-Floating Rate Non-Cumulative Perpetual Preferred Stock, Series E, incorporated by reference to Exhibit 3.1 to the Customers Bancorp Form 8-K filed with the SEC on April 28, 2016</u></a>
<a href="#"><u>3.7</u></a>	<a href="#"><u>Statement with Respect to Shares of Fixed-to-Floating Rate Non-Cumulative Perpetual Preferred Stock, Series F, incorporated by reference to Exhibit 3.1 to the Customers Bancorp Form 8-K filed with the SEC on September 16, 2016</u></a>
<a href="#"><u>10.1</u></a>	<a href="#"><u>Employment Agreement, dated as of June 10, 2025, by and between Customers Bancorp, Inc. and Mark R. McCollom incorporated by reference to Exhibit 10.1 to the Customers Bancorp Form 8-K/A filed with the SEC on June 11, 2025</u></a>
<a href="#"><u>10.2</u></a>	<a href="#"><u>Form of Amended Long-Term Incentive Performance Stock Unit Award Agreement relating to the 2019 Stock Incentive Plan filed herewith</u></a>
<a href="#"><u>31.1</u></a>	<a href="#"><u>Certification of the Chief Executive Officer Pursuant to Exchange Act Rule 13a-14(a) or Rule 15d-14(a)</u></a>
<a href="#"><u>31.2</u></a>	<a href="#"><u>Certification of the Chief Financial Officer Pursuant to Exchange Act Rule 13a-14(a) or Rule 15d-14(a)</u></a>
<a href="#"><u>32.1</u></a>	<a href="#"><u>Certification of the Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of Sarbanes-Oxley Act of 2002</u></a>
<a href="#"><u>32.2</u></a>	<a href="#"><u>Certification of the Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of Sarbanes-Oxley Act of 2002</u></a>
101	The following financial statements from the Customers' Quarterly Report on Form 10-Q as of and for the quarterly period ended June 30, 2025, formatted in Inline XBRL include: (i) <a href="#"><u>Consolidated Balance Sheets</u></a> , (ii) <a href="#"><u>Consolidated Statements of Income</u></a> , (iii) <a href="#"><u>Consolidated Statements of Comprehensive Income</u></a> , (iv) <a href="#"><u>Consolidated Statements of Changes in Shareholders' Equity</u></a> , (v) <a href="#"><u>Consolidated Statements of Cash Flows</u></a> , and (vi) the <a href="#"><u>Notes to the Consolidated Financial Statements</u></a> .
104	Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document
101.SCH	XBRL Taxonomy Extension Schema Document.
101.CAL	XBRL Taxonomy Extension Calculation Linkbase Document.
101.DEF	XBRL Taxonomy Extension Definitions Linkbase Document.
101.LAB	XBRL Taxonomy Extension Label Linkbase Document.
101.PRE	XBRL Taxonomy Extension Presentation Linkbase Document.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Customers Bancorp, Inc.

August 7, 2025

By: /s/ Jay S. Sidhu  
Name: Jay S. Sidhu  
Title: Chairman and Chief Executive Officer  
(Principal Executive Officer)

August 7, 2025

By: /s/ Philip S. Watkins  
Name: Philip S. Watkins  
Title: Chief Financial Officer  
(Principal Financial Officer)

**CUSTOMERS BANCORP, INC.**  
**2019 STOCK INCENTIVE PLAN**  
**PERFORMANCE STOCK UNIT AWARD GRANT NOTICE**

Customers Bancorp, Inc., (the “Company”) hereby grants to the holder listed below (the “Participant”), an award of performance stock units (“PSUs”), pursuant to this Performance Stock Unit Award Grant Notice (this “Grant Notice”) and the Performance Stock Unit Award Agreement (the “Agreement”) delivered in connection with this Grant Notice. The PSUs granted pursuant to this Grant Notice and the Agreement represent the target number of PSUs that may become earned and vested based on the level of achievement of the Performance Goals (as defined on Schedule A). This award of PSUs is subject to all of the terms and conditions set forth herein, in the Agreement and in the 2019 Stock Incentive Plan (the “Plan”), each of which is incorporated herein by reference. Unless otherwise defined herein, capitalized terms used in this Grant Notice (which includes the attached Schedule A) shall have the meanings set forth in the Plan.

<b>Participant:</b>	[NAME]
<b>Grant Date:</b>	[DATE]
<b>Target Award:</b>	[NUMBER] PSUs
<b>Performance Goals</b>	The Performance Goals are set forth on <u>Schedule A</u> .
<b>Performance Period</b>	As set forth on <u>Schedule A</u> , the three-year period beginning on January 1, 2025 and ending on December 31, 2027 (the “ <u>Performance Period</u> ”).
<b>Vesting Schedule:</b>	<p>The PSUs will become earned and vested based on the performance level achieved with respect to the Performance Goals and the Participant’s continued employment or service with the Company through the third anniversary of the Grant Date (the “<u>Vesting Date</u>”).</p> <p>The number of PSUs set forth above is equal to the target number of shares of Company’s common stock, par value \$1.00 per share (“<u>Company Stock</u>”), that the Participant will earn and become vested in for 100% achievement of the Performance Goals (referred to as the “<u>Target Award</u>”). The actual number of Company Stock that the Participant will become earned and vested in with respect to the PSUs may be greater or less than the Target Award, or even zero, and will be based on the performance level achieved by the Company with respect to the Performance Goals set forth on <u>Schedule A</u>. PSUs can be earned and vested with respect to some or all of the Performance Goals. The performance level is measured based on the performance levels set forth on <u>Schedule A</u>. Each performance level is calculated as a percentage of target level performance. If actual performance with respect to the Performance Goals is between performance levels, the number of PSUs earned and vested with respect to those Performance Goals, if any, will be interpolated on a straight line basis for pro-rata achievement of the Performance Goal. Failure to achieve at least 80% performance level with respect to any Performance Goal will result in no PSUs being earned and vested with respect to that Performance Goal. Any fractional PSUs resulting from the vesting of the PSUs in accordance</p>



with the terms herein shall be rounded down to the nearest whole number.

The Agreement sets forth additional vesting terms in the event of the Participant's separation from service or the occurrence of a Corporate Event.

**Payment of PSUs:**

Upon vesting of the PSUs, the Participant will receive payment as described in Section 1.7 of the Agreement.

IN WITNESS WHEREOF, the Company has caused an officer to execute this Grant Notice, and the Participant has placed the Participant's signature hereon, effective as of the Grant Date.

CUSTOMERS BANCORP, INC.

By accepting this award of PSUs, the Participant (a) acknowledges that the Participant has read this Grant Notice and the Agreement and understands the terms and conditions set forth herein, (b) accepts the Award of the PSUs described in this Grant Notice and the Agreement, (c) agrees to be bound by the terms and conditions of this Grant Notice and the Agreement, including the Restrictive Covenants attached as Exhibit A to the Agreement, (d) acknowledges delivery of the Plan and the Plan prospectus together with this Agreement, as well as the Company's Insider Trading Policy and the Company's Clawback Policy, and (e) agrees that all decisions and determinations of the Committee with respect to the PSUs, this Grant Notice and the Agreement shall be final and binding.

The Participant confirms acceptance of this Award by clicking the "Accept" (or similar wording) button on the award acceptance screen of the Participant's UBS equity award account at UBS One Source. If the Participant does not accept this Award by the deadline established by the Company, the award will be forfeited in its entirety.





**SCHEDULE A**  
**PERFORMANCE GOALS**

**Performance Period: January 1, 2025 to December 31, 2027**

The number of PSUs that may become earned and vested shall be determined based on the actual performance level achieved with respect to the following performance measures during the Performance Period: (1) the Company’s three-year Total Shareholder Return relative to that of its Peer Group (defined below) (“*Three-Year TSR*”); (2) the Company’s three-year Return on Average Common Equity relative to that of its Peer Group (defined below) (“*Return on Average Common Equity*”); and (3) the Company’s three-year average of Quarterly Non-Performing Assets to Total Assets as of each calendar quarter end date relative to that of the Company’s Peer Group (defined below) (“*Average Quarterly Non-Performing Assets*”) (collectively referred to as the “*Performance Goals*,” and each individual measure, a “*Performance Goal*”).

The chart below sets forth the applicable weighting of each Performance Goal at each performance level for the Performance Period, and the corresponding notes to this chart provide additional clarifying information:

No.	Performance Goal	Weight	Performance Level (Measured Against the Median of the Peer Group)	PSUs Earned and Vested as a Percentage of Target
(1)	Three-Year TSR	33.33%	> 80%	0%
			80%	50%
			100% (Target)	100%
			110%	125%
			120%	150%
(2)	Return on Average Common Equity	33.33%	> 80%	0%
			80%	50%
			100% (Target)	100%
			110%	125%
			120%	150%
(3)	Average Quarterly Non- Performing Assets	33.34%	> 80%	0%
			80%	50%
			100% (Target)	100%
			110%	125%



			120%	150%												
<p>1. <b>Performance Goal Attainment.</b> The actual number of PSUs earned and vested will be determined by the Committee in its sole discretion based on the actual performance level achieved with respect to each Performance Goal. If the actual performance level achieved for any Performance Goal is less than 80% for the applicable Performance Goal, then no PSUs will be earned and vested for that Performance Goal pursuant to this Award. At least 80% performance may be achieved for one Performance Goal and not another based on the Company’s actual performance during the applicable Performance Period. The actual number of PSUs earned and vested will be determined by the Committee based on the actual performance level achieved with respect to each Performance Goal during the Performance Period, factoring in the weighting for each Performance Goal. The maximum number of PSUs that may become earned and vested pursuant to this Award is capped at 150% of the Target Award. Any fractional PSUs resulting from the vesting of the PSUs in accordance with the terms herein shall be rounded down to the nearest whole number. If the Company’s TSR is negative, regardless of the level of attainment of the Three-Year TSR, the maximum amount of PSUs applicable to the Three-Year TSR Performance that can vest is target level.</p>																
<p>2. <b>Calculation of Three-Year TSR.</b> At the end of the Performance Period, the TSR for the Company and for each company in the Peer Group shall be calculated as a percentage determined by dividing (A) (i) the average closing common stock price for the 20 consecutive trading days ending on the last trading day in the Performance Period, plus (ii) the sum of all dividends paid on the applicable common stock during the Performance Period assuming dividend reinvestment as of the ex-dividend date, minus (iii) the average closing common stock price for the 20 consecutive trading days immediately preceding the first day of the Performance Period, with dividends during the 20 consecutive trading days reinvested as of the ex-dividend date, if applicable, by (B) (i) the average closing common stock price for the 20 consecutive trading days immediately preceding the first day of the Performance Period with dividends during the 20 consecutive trading days reinvested as of the ex-dividend date, if applicable. The aforementioned closing stock prices will be as adjusted for stock splits or similar changes in capital structure.</p>																
<p>3. <b>Calculation of Return on Average Common Equity.</b> At the end of the Performance Period, Return on Average Common Equity for the Company and for each company in the Peer Group shall be calculated as a percentage determined by dividing (A) the sum of the Average Common Equity for each calendar quarter during the Performance Period, by (B) a denominator equal to the number of calendar quarters during the Performance Period.</p>																
<p>4. <b>Calculation of Average Quarterly Non-Performing Assets.</b> At the end of the Performance Period, Average Quarterly Non-Performing Assets for the Company and for each company in the Peer Group shall be calculated as a percentage determined by dividing (A) the sum of (i) Quarterly Non-Performing Assets divided by (ii) Total Assets for each calendar quarter end during the Performance Period, by (B) a denominator equal to the number of calendar quarters during the Performance Period.</p>																
<p>5. <b>Peer Group.</b> The term “<u>Peer Group</u>” Group means the companies listed in the table below:</p>																
<table><tr><td>Ameris Bancorp</td><td>Fulton Financial Corp.</td></tr><tr><td>Associated Banc-Corp.</td><td>Independent Bank Corp.</td></tr><tr><td>Atlantic Union Bkshs Corp.</td><td>Northwest Bancshares, Inc.</td></tr><tr><td>Axos Financial Inc.</td><td>Old National Bancorp</td></tr><tr><td>BankUnited Inc.</td><td>Pinnacle Financial Partners</td></tr><tr><td>Commerce Bancshares Inc.</td><td>Provident Financial Services</td></tr></table>					Ameris Bancorp	Fulton Financial Corp.	Associated Banc-Corp.	Independent Bank Corp.	Atlantic Union Bkshs Corp.	Northwest Bancshares, Inc.	Axos Financial Inc.	Old National Bancorp	BankUnited Inc.	Pinnacle Financial Partners	Commerce Bancshares Inc.	Provident Financial Services
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Axos Financial Inc.	Old National Bancorp															
BankUnited Inc.	Pinnacle Financial Partners															
Commerce Bancshares Inc.	Provident Financial Services															



Community Bank System Inc.	Sandy Spring Bancorp, Inc.
Eastern Bankshares Inc.	TowneBank
F.N.B. Corp.	United Bankshares Inc.
FB Financial Corp.	United Community Banks Inc.
First Busey Corp.	WesBanco Inc.
First Financial Bancorp	WSFS Financial Corp.
First Merchants Corp.	

a. No company shall be added to the Peer Group during the Performance Period.

b. In the event of a merger, acquisition or business combination transaction of a company in the Peer Group in which the company in the Peer Group is the surviving entity and remains publicly traded, the surviving entity shall remain a company in the Peer Group. Any entity involved in the transaction that is not the surviving company shall no longer be a company in the Peer Group.

c. In the event of a merger, acquisition or business combination transaction of a company in the Peer Group, a “going private” transaction or other event involving a company in the Peer Group or the liquidation of a company in the Peer Group, in each case where the company in the Peer Group is not the surviving entity or is no longer publicly traded, the company shall no longer be a company in the Peer Group.

d. Notwithstanding the foregoing, in the event of a bankruptcy of a company in the Peer Group where the company in the Peer Group is not publicly traded at the end of the Performance Period, such company shall remain a company in the Peer Group but shall be deemed to have a TSR, Return on Average Common Equity and Average Quarterly Non-Performing Assets of negative 100% (-100%).

6. **Corporate Event.** In the event of a Corporate Event prior to the last day of the Performance Period, the Committee will calculate the “*Corporate Event Performance Level*” based on (x) the Company’s Three-Year TSR, as compared to the Peer Group, as of the Reference Date (as defined below), (y) the Return on Average Common Equity, as compared to the Peer Group, as of the Reference Date, and (z) the Average Quarterly Non-Performing Assets, as compared to the Peer Group, of the Reference Date. The “*Reference Date*,” for any of the above described Performance Goals, shall refer to performance through and including the most recent of (A) the end of the fiscal quarter immediately preceding the fiscal quarter in which the Corporate Event occurs, or (B) the date of the Corporate Event if the Corporate Event occurs on the last day of a fiscal quarter Corporate Event, in each case, as determined by the Committee in its sole discretion.



**CUSTOMERS BANCORP, INC.**  
**PERFORMANCE STOCK UNIT AWARD AGREEMENT**

Pursuant to the Performance Stock Unit Award Grant Notice (the “Grant Notice”) with which this Performance Stock Unit Award Agreement (this “Agreement”) is associated, Customers Bancorp, Inc. (the “Company”) has granted to the Participant (as set forth in the Grant Notice) the number of performance stock units (“Performance Stock Units” or “PSUs”) set forth in the Grant Notice.

**RECITALS**

WHEREAS, the Company maintains the Customers Bancorp, Inc. 2019 Stock Incentive Plan (the “Plan”), which provides for the grant of PSUs;

WHEREAS, the Participant is employed by or is otherwise providing services to the Company and its Affiliates (together, the “Employer”);

WHEREAS, pursuant to the actions of the Committee established under the Plan, the Company wishes to make a grant of PSUs to the Participant pursuant to the terms of the Plan, subject to the additional terms and conditions set forth herein; and

WHEREAS, this Agreement is made pursuant to the Plan and is subject in its entirety to all applicable provisions of the Plan and capitalized terms used herein and not otherwise defined will have the meanings set forth in the Plan and the Grant Notice.

NOW, THEREFORE, the Company and the Participant, intending to be legally bound, hereby agree as follows:

**ARTICLE I. GRANT OF PERFORMANCE STOCK UNITS**

1.1 Grant and Acceptance of PSUs. Pursuant to the Grant Notice and upon the terms and conditions set forth in this Agreement, including, but not limited to, the restrictive covenants set forth on Exhibit A hereto (the “Restrictive Covenants”), and in the Plan, effective as of the Grant Date set forth in the Grant Notice, the Company hereby grants to the Participant an award of PSUs in consideration of the Participant’s past and/or continued employment with or service to the Employer and for other good and valuable consideration. Each PSU represents the right of the Participant to receive a share of the Company Stock on the applicable payment date set forth in Section 1.7 below. The Participant hereby acknowledges and agrees to be bound by the Restrictive Covenants set forth in Exhibit A and agrees that the Company’s willingness to grant the PSUs and enter into this Agreement is in consideration for the Participant’s acknowledgement and agreement to be bound by the Restrictive Covenants.

1.2 Performance Goals. The Committee shall, as soon as practicable following the last day of the Performance Period, determine (i) the extent, if any, to which, the Performance Goals have been achieved with respect to the Performance Period and (ii) the number of shares of Company Stock, if any, earned upon attainment of the Performance Goal. Such determination shall be final, conclusive and binding on the Participant, and on all other persons, to the maximum extent permitted by law. In the event that the Committee makes a final determination that the Performance Goals have not been achieved, the Participant shall have no further rights to receive shares of Company Stock hereunder.

1.3 Performance Stock Unit Account. The PSUs represent hypothetical shares of Company Stock, and not actual shares of stock. The Company shall establish and maintain a PSU account, as a bookkeeping account on its records, for the Participant and shall record in such account the number of PSUs granted to the Participant. No shares of Company Stock shall be issued to the Participant at the time the





grant is made, and the Participant shall not be, and shall not have any of the rights or privileges of, a stockholder of the Company with respect to any PSUs recorded in the PSU account. The Participant shall not have any interest in any fund or specific assets of the Company by reason of this Award or the PSU account established for the Participant.

1.4 Vesting Schedule. Subject to Section 1.6 below, the PSUs shall vest and become nonforfeitable with respect to the applicable portion thereof according to the vesting schedule set forth in the Grant Notice.

1.5 Consideration to the Company. In consideration of the grant of the award of PSUs pursuant hereto, the Participant agrees to render faithful and efficient services to the Employer.

1.6 Termination; Corporate Event.

(a) Other than as set forth in Section 1.6(c), Section 1.6(d) or Section 1.6(e) below, if the Participant ceases to be employed by, or provide service to, the Employer for any reason before the Vesting Date, any unvested PSUs shall automatically terminate and shall be forfeited as of the date of the Participant's Termination, irrespective of the level of achievement of the Performance Goals. No payment shall be made with respect to any unvested PSUs that terminate as described in this Section 1.6(a).

(b) Unless otherwise determined by the Committee, the vesting of the PSUs will be suspended during the period of any approved leave of absence in which the Participant has a right to reinstatement.

(c) In the event the Participant dies while employed by, or providing service to, the Employer and before the Vesting Date, any unvested PSUs shall become fully vested as of the date of the Participant's death at the Target Award level (or, if a Corporate Event has occurred, at the Corporate Event Performance Level (as described in Section 6 of Schedule A)) on the date of the Participant's death.

(d) Except as set forth in Section 1.6(e) below, in the event of the Participant's Termination by reason of a Qualifying Retirement (as defined below) prior to the Vesting Date, any unvested PSUs shall remain outstanding and continue to vest over the Performance Period and the achievement of the Performance Goals shall be determined following the last day of the Performance Period; provided that the Participant continues to comply with this Agreement, including the Restrictive Covenants, through the Vesting Date or such shorter period set forth in the Restrictive Covenants. In the event that the Participant breaches this Agreement, including the Restrictive Covenants, or the terms of any separation or other similar agreement entered into with the Employer, (i) any unvested PSUs or undelivered shares of Company Stock shall be automatically forfeited and cancelled without any further actions on the part of any party, irrespective of the level of achievement of the Performance Goals, and (ii) the Committee, in its sole discretion, may require the Participant to surrender shares of Company Stock received, and to disgorge any profits (however defined by the Committee), made or realized by the Participant in connection with this Agreement or the PSUs granted hereunder. The Company may require that the Participant attest periodically that the Participant is in compliance with the Restrictive Covenants using a form prescribed by the Company.

(e) In the event of a Corporate Event prior to the Vesting Date, the PSUs will vest at the CoC Performance Level on the Vesting Date, provided that, except as set forth in subsections (i) and (ii) below, the Participant has not incurred a Termination prior to the Vesting Date.



(i) Notwithstanding the foregoing, (x) if the Participant's Termination on account of a Qualifying Retirement occurs prior to the Vesting Date and prior to the date of a Corporate Event, the PSUs shall vest on the date of the Corporate Event at the Corporate Event Performance Level and (y) if the Participant's Termination on account of a Qualifying Retirement occurs prior to the Vesting Date and after the date of a Corporate Event, any unvested PSUs shall become fully vested at the Corporate Event Performance Level as of the date of such Termination.

(ii) If upon or within one year following a Corporate Event that occurs before the Vesting Date, the Participant's employment or service is involuntarily terminated by the Employer, other than for Cause, any unvested PSUs shall become fully vested at the Corporate Event Performance Level as of the date of such Termination.

(f) "Qualifying Retirement" shall mean the Participant's Termination other than by the Employer for Cause, and other than on account of death, where (i) at the time of such Termination the Participant has both completed five years of employment or service with the Employer from the most recent date of hire or engagement and attained age 60, (ii) the Participant provided notice of intent to the retire to the Employer no later than six months in advance of the date that the Participant intends to retire, and (iii) at the time of such Termination, the Participant executes and does not revoke a standard release of claims in favor of the Employer and an attestation that the Restrictive Covenants and any other restrictive covenants applicable to the Participant continue to apply to the Participant following Termination.

#### 1.7 Settlement of PSUs.

(a) Shares of Company Stock equal to the number of PSUs that the Participant earns upon achievement of the Performance Goals and becomes vested in pursuant to the Vesting Schedule set forth in the Grant Notice and Section 1.6 above, shall be issued to the Participant within 60 days following the earliest of:

- (i) the Vesting Date;
- (ii) the date of the Participant's Termination due to the Participant's death;
- (iii) if the PSUs vest in accordance with Section 1.6(e)(i)(x), the date of the Corporate Event; provided that the Corporate Event is a Qualifying Change in Control;
- (iv) if the PSUs vest in accordance with Section 1.6(e)(i)(y) or Section 1.6(e)(ii), in either case within two years following the Corporate Event and the Corporate Event is a Qualifying Change in Control, the date of Termination; and
- (v) the date of the Corporate Event, if the Committee exercises its discretion to vest and deliver shares of Company Stock (or other consideration) to the Participant pursuant to Section 11(b)(2) of the Plan, consistent with Section 409A of the Code ("Section 409A").

(b) All obligations of the Company under this Agreement shall be subject to the rights of the Employer as set forth in the Plan to withhold amounts required by law to be withheld for any federal (including FICA), state, local and other taxes, with respect to the payment of the PSUs ("Withholding Taxes"). The Participant shall be required to pay to the Employer, or make other arrangements satisfactory to the Employer to provide for the payment of, any Withholding Taxes. If permitted by the Committee, the Participant may elect to, or the Company may require that the Participant, satisfy any Withholding Tax obligation of the Employer with respect to the PSUs by having shares of Company Stock withheld to satisfy the applicable withholding tax rate for federal (including FICA), state, local and other tax liabilities under procedures established by the Company. Unless the Committee



determines otherwise, share withholding for taxes shall not exceed the Participant's minimum applicable tax withholding amount.

(c) The obligation of the Company to deliver Company Stock shall also be subject to the condition that if at any time the Committee shall determine in its discretion that the listing, registration or qualification of the shares upon any securities exchange or under any state or federal law, or the consent or approval of any governmental regulatory body is necessary or desirable as a condition of, or in connection with, the issuance of shares, the shares may not be issued in whole or in part unless such listing, registration, qualification, consent or approval shall have been effected or obtained free of any conditions not acceptable to the Committee. The issuance of shares to the Participant pursuant to this Agreement is subject to any applicable Withholding Taxes and other laws or regulations of the United States or of any state having jurisdiction thereof.

(d) Neither the Participant, nor any person entitled to receive payment in the event of the Participant's death, shall have any of the rights and privileges of a stockholder with respect to shares of Company Stock, including voting or dividend rights, until certificates for shares have been issued upon payment of the PSUs.

1.8 "Qualifying Change in Control" means, with respect to the Company, a Change in Control that is a "change in control event" within the meaning of Treasury Regulation 1.409A-3(i)(5).

## **ARTICLE II. OTHER PROVISIONS**

2.1 Assignment and Transfers. Except as the Committee may otherwise permit pursuant to the Plan, the rights and interests of the Participant under this Agreement may not be sold, assigned, encumbered or otherwise transferred except, in the event of the death of the Participant, by will or by the laws of descent and distribution. In the event of any attempt by the Participant to alienate, assign, pledge, hypothecate, or otherwise dispose of the PSUs or any right hereunder, except as provided for in this Agreement, or in the event of the levy or any attachment, execution or similar process upon the rights or interests hereby conferred, the Company may terminate the PSUs by notice to the Participant, and the PSUs and all rights hereunder shall thereupon become null and void. The rights and protections of the Company hereunder shall extend to any successors or assigns of the Company and to the Company's parents, Subsidiaries, and Affiliates. This Agreement may be assigned by the Company without the Participant's consent.

2.2 Tax Consultation. The Participant understands that the Participant may suffer adverse tax consequences in connection with the PSUs granted pursuant to this Agreement (and any settlement of the PSUs). The Participant represents that the Participant has consulted with any tax consultants the Participant deems advisable in connection with the PSUs and the settlement of the PSU and that the Participant is not relying on the Company for any tax advice.

2.3 Notices. Any notice to the Company provided for in this instrument shall be addressed to the Company in care of the Senior Vice President, Total Rewards, at the corporate headquarters of the Company, and any notice to the Participant shall be addressed to such Participant at the current address shown on the payroll of the Employer, or to such other address as the Participant may designate to the Employer in writing. Any notice shall be delivered by hand, or enclosed in a properly sealed envelope addressed as stated above, registered and deposited, postage prepaid, in a post office regularly maintained by the United States Postal Service or by the postal authority of the country in which the Participant resides or to an internationally recognized expedited mail courier.

2.4 Titles. Titles are provided herein for convenience only and are not to serve as a basis for interpretation or construction of this Agreement.



2.5 Governing Law. The validity, construction, interpretation and effect of this Agreement shall be governed by and construed in accordance with the laws of the Commonwealth of Pennsylvania, without giving effect to the conflicts of laws provisions thereof.

2.6 Conformity to Applicable Law. The Participant acknowledges that this Agreement is intended to conform to the extent necessary with all provisions of any applicable law. Notwithstanding anything herein to the contrary, this Agreement shall be administered, and the PSUs are granted, only in such a manner as to conform to applicable law. To the extent permitted by applicable law, this Agreement shall be deemed amended to the extent necessary to conform to such applicable law.

2.7 Company Policies. The Participant agrees that the PSUs shall be subject to any applicable clawback or recoupment policies, share trading policies and other policies that may be implemented by the Board or imposed under applicable rule or regulation from time to time. No PSUs shall be earned until the Participant has met all the conditions of the PSUs, and any clawback, recoupment or forfeiture provisions of any applicable clawback, recoupment or forfeiture policy have been applied (and any provided amount, as applicable, shall be deemed an advance that remained subject to the Participant satisfying all eligibility conditions for earning the amounts deferred, accrued, or credited under the Plan).

2.8 Award Subject to Plan Provisions. This grant is made pursuant to the Plan, the terms of which are incorporated herein by reference, and in all respects shall be interpreted in accordance with the Plan. The grant and payment of the PSUs are subject to the provisions of the Plan and to interpretations, regulations and determinations concerning the Plan established from time to time by the Committee in accordance with the provisions of the Plan, including, but not limited to, provisions pertaining to (a) rights and obligations with respect to Withholding Taxes, (b) the registration, qualification or listing of the shares of Company Stock, (c) changes in capitalization of the Company and (d) other requirements of applicable law. The Committee may amend the terms of the PSUs to the extent permitted by the Plan. The Committee shall have the authority to interpret and construe the PSUs pursuant to the terms of the Plan, and its decisions shall be conclusive as to any questions arising hereunder.

2.9 No Employment or Other Rights. The grant of the PSUs shall not confer upon the Participant any right to be retained by or in the employ or service of any Employer and shall not interfere in any way with the right of any Employer to terminate the Participant's employment or service at any time. The right of any Employer to terminate at will the Participant's employment or service at any time for any reason is specifically reserved.

2.10 Entire Agreement. The Grant Notice and this Agreement (including the Restrictive Covenants attached as Exhibit A) constitute the entire agreement of the parties and supersede in their entirety all prior undertakings and agreements of the Company and the Participant with respect to the subject matter hereof.

2.11 Permissive Deferral. The Committee may permit or require the Participant to defer receipt of the payment of cash or the delivery of shares that would otherwise be due to such Participant in connection with the PSUs. If any such deferral election is permitted or required, the Committee shall establish rules and procedures for such deferrals and may provide for interest or other earnings to be paid on such deferrals. The rules and procedures for any such deferrals shall be consistent with applicable requirements of Section 409A.

2.12 Application of Section 409A of the Code. This Award of PSUs is intended to be exempt from or comply with the applicable requirements of Section 409A and shall be administered in accordance with Section 409A. Notwithstanding anything in this Agreement to the contrary, if the PSUs constitute "deferred compensation" under Section 409A and the PSUs become vested and settled upon the Participant's termination of employment, payment with respect to the PSUs shall be delayed for a period of six months after the Participant's termination of employment if the Participant is a "specified employee"





as defined under Section 409A (as determined by the Committee), if required pursuant to Section 409A. If payment is delayed, the shares of Company Stock shall be distributed within 30 days of the date that is the six-month anniversary of the Participant's termination of employment. If the Participant dies during the six-month delay, the shares shall be distributed in accordance with the Participant's will or under the applicable laws of descent and distribution. Notwithstanding any provision to the contrary herein, payments made with respect to this Award of PSUs may only be made in a manner and upon an event permitted by Section 409A. All payments to be made upon a termination of employment or service hereunder may only be made upon a "separation from service" as defined under Section 409A, and all payment to be made upon a Corporate Event may only be made upon a "change in control event" within the meaning of Treasury Regulation 1.409A-3(i)(5), to the extent required under Section 409A. To the extent that any provision of this Agreement would cause a conflict with the requirements of Section 409A, or would cause the administration of the PSUs to fail to satisfy the requirements of Section 409A, such provision shall be deemed null and void to the extent permitted by applicable law. In no event shall the Participant, directly or indirectly, designate the calendar year of payment. If the PSUs constitute "deferred compensation" under Section 409A and payment is subject to the execution of a release of claims in favor of the Employer and its Affiliates, and if payment with respect to the PSUs that is subject to the execution of the release could be made in more than one taxable year, payment shall be made in the later taxable year.



### **Restrictive Covenants Addendum**

The Agreement and Exhibit A are governed by Pennsylvania law, but if Participant primarily resides or work in another state and it is found that that state's law applies to the restrictive covenants in Section 1 of Exhibit A, then the relevant state portion of this Restrictive Covenants Addendum replaces and supersedes, where applicable, the corresponding provisions of Section 1 of Exhibit A.

<b>California</b>	If Participant primarily resides or works in California and it is found that California law applies to this Agreement or any dispute arising from this Agreement, then the restrictive covenants in Section 1 shall not apply to Participant after their termination of employment or service with the Company. Any conduct relating to solicitation that involves the misappropriation of the Company's trade secret information, such as the use, retention or distribution of the Company's protected customer information, will remain prohibited conduct at all times, and nothing in this Agreement shall be construed to limit or eliminate any rights or remedies the Company may have under this Agreement, trade secret law, unfair competition law, or other laws applicable in California absent this Agreement. The Company will not attempt to enforce any agreement or provision of any agreement to the extent deemed unenforceable under California Business and Professions Code Section 16600.
<b>Colorado</b>	<p>The restrictive covenant in Section 1(a)(i) does not apply to Participant unless Participant's annualized cash compensation from the Company exceeds \$76,254 for 2025 (or the earnings threshold in effect as adjusted annually by the Colorado Division of Labor Standards and Statistics in the Department of Labor and Employment).</p> <p>This Agreement contains restrictive covenants. Participant must review the restrictive covenants carefully. Participant acknowledges that they have been provided with a separate written notice and a copy of this Agreement at least 14 days before the earlier of the effective date of the Agreement or the effective date of any additional compensation or change in the terms or conditions of employment that provides consideration for the covenant not to compete. Participant acknowledges that they were provided the separate written notice in the language in which they communicate with the Company about their performance, and their signature above acknowledges receipt of this notice.</p>
<b>Illinois</b>	If Participant primarily resides or works in Illinois and it is found that Illinois law applies to this Agreement or any dispute arising from this Agreement, then the restrictive covenants in Section 1(a)(i) and (ii) shall not apply unless Participant's annual compensation meets or exceeds \$45,000 (with the earnings threshold increasing by \$2,500 every five years from January 1, 2027, through January 1, 2037). Participant further agrees that if, at the time Participant signs the Agreement, their earnings do not



	<p>meet the earnings threshold, then the restrictive covenants in Section 1(a)(i) and (ii) will automatically become enforceable against them if and when they begin earning an amount equal to or greater than the earnings threshold. If the Company terminates, furloughs, or lays Participant off as the result of business circumstances or governmental orders related to the COVID-19 pandemic or under circumstances that are similar to the COVID-19 pandemic, then the restrictive covenants in Section 1(a)(i) and (ii) will not apply to Participant unless enforcement of the covenant includes compensation equivalent to Participant's base salary at the time of termination for the period of enforcement minus compensation earned through subsequent employment during the period of enforcement.</p> <p>Participant agrees that the restrictive covenants in Section 1 apply are supported by sufficient and adequate consideration.</p> <p>Participant acknowledges that that they have been provided with this Agreement at least 14 days before executing this Agreement. Participant further acknowledges that they have been advised to consult with an attorney before signing this Agreement.</p>
<b>Louisiana</b>	<p>If Participant primarily resides or works in Louisiana and it is found that Louisiana law applies to this Agreement or any dispute arising from this Agreement, Participant agrees that the restrictive covenants in Section 1, as applied within the State of Louisiana, include every parish and municipality in the State, which include Acadia Parish, Allen Parish, Ascension Parish, Assumption Parish, Avoyelles Parish, Beauregard Parish, Bienville Parish, Bossier Parish, Caddo Parish, Calcasieu Parish, Caldwell Parish, Cameron Parish, Catahoula Parish, Claiborne Parish, Concordia Parish, De Soto Parish, East Baton Rouge Parish, East Carroll Parish, East Feliciana Parish, Evangeline Parish, Franklin Parish, Grant Parish, Iberia Parish, Iberville Parish, Jackson Parish, Jefferson Davis Parish, Jefferson Parish, La Salle Parish, Lafayette Parish, Lafourche Parish, Lincoln Parish, Livingston Parish, Madison Parish, Morehouse Parish, Natchitoches Parish, Orleans Parish, Ouachita Parish, Plaquemines Parish, Pointe Coupee Parish, Rapides Parish, Red River Parish, Richland Parish, Sabine Parish, St. Bernard Parish, St. Charles Parish, St. Helena Parish, St. James Parish, St. John the Baptist Parish, St. Landry Parish, St. Martin Parish, St. Mary Parish, St. Tammany Parish, Tangipahoa Parish, Tensas Parish, Terrebonne Parish, Union Parish, Vermilion Parish, Vernon Parish, Washington Parish, Webster Parish, West Baton Rouge Parish, West Carroll Parish, West Feliciana Parish, and Winn Parish.</p>
<b>North Dakota</b>	<p>If the Participant primarily resides or works in North Dakota and it is found that North Dakota law applies to this Agreement or any dispute arising from this Agreement, then the restrictive covenants in Section 1 shall not apply after their termination of employment or service with the Company. However, any conduct relating to the restrictive covenants in Section 1 that involves the misappropriation of the Company's trade secret information</p>



	will remain prohibited conduct at all times, and nothing in this Agreement shall be construed to limit or eliminate any rights or remedies the Company may have under this Agreement, trade secret law, unfair competition law, or other laws applicable in North Dakota absent this Agreement.
<b>Virginia</b>	If Participant primarily resides or works in Virginia and it is found that Virginia law applies to this Agreement or any dispute arising from this Agreement, then Participant agrees that the restrictive covenants in Section 1 are reasonably limited in nature and do not prohibit employment with a competing business in a non-competitive position.
<b>Washington</b>	<p>The restrictive covenants in Section 1 do not restrict solicitation of former customers of the Company or the mere acceptance or transaction of business with a customer.</p> <p>In addition to the other forms of protected conduct, nothing in the Agreement prohibits disclosure or discussion of conduct Participant reasonably believes to be illegal discrimination, illegal harassment, illegal retaliation, a wage-and-hour violation, or sexual assault, or that is recognized as against a clear mandate of public policy.</p> <p>Participant acknowledges that they have been provided with this Agreement and had the opportunity to review and consider the terms of this Agreement before executing this Agreement.</p>







**CERTIFICATION PURSUANT TO  
RULES 13a-14(a) / 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED**

I, Jay S. Sidhu, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Customers Bancorp, Inc. for the period ended June 30, 2025;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Jay S. Sidhu

Jay S. Sidhu  
Chairman and Chief Executive Officer  
(Principal Executive Officer)

Date: August 7, 2025

**CERTIFICATION PURSUANT TO  
RULES 13a-14(a) / 15d-14(a) UNDER THE SECURITIES EXCHANGE ACT OF 1934, AS AMENDED**

I, Philip S. Watkins, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Customers Bancorp, Inc. for the period ended June 30, 2025;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

/s/ Philip S. Watkins

Philip S. Watkins  
Chief Financial Officer  
(Principal Financial Officer)

Date: August 7, 2025

**Certification Pursuant to 18 U.S.C. Section 1350,  
as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the quarterly report of Customers Bancorp, Inc. (the "Corporation") on Form 10-Q for the period ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jay S. Sidhu, Chairman and Chief Executive Officer of the Corporation, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge and belief:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

Date: August 7, 2025

/s/ Jay S. Sidhu

**Jay S. Sidhu, Chairman and Chief Executive Officer  
(Principal Executive Officer)**

This certificate is being made for the exclusive purpose of compliance by the Chief Executive Officer of the Corporation with the requirements of Section 906 of the Sarbanes-Oxley Act of 2002, and may not be used by any person or for any reason other than as specifically required by law.

**Certification Pursuant to 18 U.S.C. Section 1350,  
as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the quarterly report of Customers Bancorp, Inc. (the "Corporation") on Form 10-Q for the period ended June 30, 2025, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Philip S. Watkins, Chief Financial Officer of the Corporation, certify, pursuant to 18 U.S.C. §1350, as adopted pursuant to §906 of the Sarbanes-Oxley Act of 2002, that to the best of my knowledge and belief:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Corporation.

Date: August 7, 2025

/s/ Philip S. Watkins

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**Philip S. Watkins, Chief Financial Officer**  
**(Principal Financial Officer)**

This certificate is being made for the exclusive purpose of compliance by the Chief Financial Officer of the Corporation with the requirements of Section 906 of the Sarbanes-Oxley Act of 2002, and may not be used by any person or for any reason other than as specifically required by law.