# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Workington, D.C. 20540

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the
Securities Exchange Act of 1934

Date of Report (date of earliest event reported): August 3, 2021

CUSTOMERS BANCORP, INC. (Exact name of registrant as specified in its charter)

Pennsylvania
(State or other jurisdiction of incorporation)

001-35542 (Commission File Number) 27-2290659 (IRS Employer Identification No.)

701 Reading Avenue West Reading PA 19611

(Address of principal executive offices, including zip code)

(610) 933-2000

(Registrant's telephone number, including area code)

#### Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligations of the registrant under any of the following provisions (see General Instructions A.2. below):

⊔ W	ritten communicati	ions pursuant to	Rule 425	under the S	ecurities Act	(17 CFR	. 230.425)
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- □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- □ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- □ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Voting Common Stock, par value \$1.00 per share	CUBI	New York Stock Exchange
Fixed-to-Floating Rate Non-Cumulative Perpetual Preferred Stock,	CUBI/PC	New York Stock Exchange
Series C, par value \$1.00 per share		
Fixed-to-Floating Rate Non-Cumulative Perpetual Preferred Stock,	CUBI/PD	New York Stock Exchange
Series D, par value \$1.00 per share		
Fixed-to-Floating Rate Non-Cumulative Perpetual Preferred Stock,	CUBI/PE	New York Stock Exchange
Series E, par value \$1.00 per share		
Fixed-to-Floating Rate Non-Cumulative Perpetual Preferred Stock,	CUBI/PF	New York Stock Exchange
Series F, par value \$1.00 per share		
5.375% Subordinated Notes due 2034	CUBB	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth company
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Other Events.

#### Item 8.01

On August 3, 2021, Customers Bancorp, Inc. (the "Company") filed a preliminary prospectus supplement in connection with an underwritten public offering of the Company's Fixed-to-Floating Rate Senior Notes due 2031 (the "Notes"). A copy of the investor presentation being used in connection with the offering of the Notes is filed with this Current Report on Form 8-K as Exhibit 99.1 and is incorporated herein by reference.

The offering of the Notes is being made pursuant to the Company's effective shelf registration statement on Form S-3 (Registration No. 333-239305) previously filed by the Company with the Securities and Exchange Commission. Any offer or sale of the Notes will be made only by means of a prospectus supplement relating to the offering and the accompanying prospectus.

#### Financial Statements and Exhibits.

Item 9.01	
(d) Exhibits.	
Exhibit No.	Description
99.1 104	Investor Presentation, dated August 3, 2021. The cover page from this Current Report on Form 8-K, formatted in Inline XBRL.

#### **SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

#### CUSTOMERS BANCORP, INC.

By: <u>/s/ Carla A. Leibold</u> Name: Carla A. Leibold

Title: Executive Vice President - Chief Financial Officer

Date: August 3, 2021



#### **Forward-Looking Statements**



in addition to historical information, this presentation contains "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. These statements relate to future events or future predictions, including events or predictions relating to future financial performance, and are generally identifiable by the use of forward-looking terminology such as "believe," "expect," "may," "will," "should," "plan," "intend," or "anticipate" or the negative thereof or comparable terminology. Forward-looking statements reflect numerous assumptions, estimates and forecasts as to future events. No assurance can be given that the assumptions, estimates and forecasts underlying such forward-looking statements will accurately reflect future conditions, or that any guidance, goals, targets or projected results will be realized. The assumptions, estimates and forecasts underlying such forward-looking statements involve judgments with respect to, among other things, future economic, competitive, regulatory and financial market conditions and future business decisions, which may not be realized and which are inherently subject to significant business, economic, competitive and regulatory uncertainties and known and unknown risks, including the risks described under "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020 and our Quarterly Report on Form 10-Q for the quarter ended March 31, 2021, as such factors may be updated from time to time in our filings with the SEC. Our actual results may differ materially from those reflected in the forward-looking statements. In addition to the risks described under "Risk Factors" in our filings with the SEC, other important factors to consider and evaluate with respect to our forward-looking statements include: the impact of COVID-19 on the U.S. and global economies, including business disruptions, reductions in employment and an increase in business failures, specifically among our clients; a prolonged downturn in the economy, particularly in the geographic areas in which we do business, or an unexpected decline in real estate values within our market areas; the impact of COVID-19 on our team members and our ability to provide services to our clients and respond to their needs; the impact of forbearances or deferrals we are required to provide or that we agree to as a result of customer requests and/or government actions, including, but not limited to our potential inability to fully recover deferred payments from the borrower or the collateral; potential claims, damages, penalties, fines and reputational damage arising from litigation and regulatory and government actions relating to our participation in and execution of government programs related to the COVID-19 pandemic or as a result of our action in response to, or failure to implement or effectively implement, applicable federal, state and local laws, rules or executive orders requiring that we grant forbearances or not act to collect amounts due under our loans; the effects of changes in accounting policies and practices, as may be adopted by the regulatory agencies, Financial Accounting Standards Board and other accounting standard setters, including Accounting Standards Update (ASU) 2016-13, Financial Instruments—Credit Losses (CECL); changes in external competitive market factors that might impact our results of operations; changes in laws and regulations, including, without limitation, changes in capital requirements under Basel III; the extensive federal and state regulation, supervision and examination governing almost every aspect of our operations and potential expenses associated with complying with such regulations; the potential effects of heightened regulatory requirements applicable to banks with assets in excess of \$10 billion; changes in our business strategy or an inability to execute our strategy due to the occurrence of unanticipated events; our ability to identify potential candidates for, and consummate, acquisition or investment transactions; the timing of acquisition, investment or disposition transactions; constraints on our ability to consummate an attractive acquisition or investment transaction because of significant competition for those opportunities; local, regional and national economic conditions and events and the impact they may have on us and our customers; costs and effects of regulatory and legal developments, including the results of regulatory examinations and the outcome of regulatory or other governmental inquiries and proceedings, such as fines or restrictions on our business activities; our ability to attract deposits and other sources of liquidity; changes in the financial performance and/or condition of our borrowers; changes in the level of non-performing and classified assets and charge-offs, which may require us to increase our allowance for credit losses, charge off loans and leases and incur elevated collection and carrying costs related to such non-performing assets; changes in estimates of our future loss reserve requirements under CECL based upon our periodic review thereof under relevant regulatory and accounting requirements; inflation, interest rate, securities market and monetary fluctuations; the planned phasing out of London interbank offered rate, or LIBOR as a benchmark reference rate, and the transition to an alternative reference interest rate, including methodologies for calculating the rate that are different from the LIBOR methodology and changed language for existing and new floating or adjustable rate contracts; timely development and acceptance of new banking products and services and perceived overall value of these products and services by users; changes in consumer spending, borrowing and saving habits; technological changes; system failures or cybersecurity incidents or other breaches of our network security, particularly given widespread remote working arrangements; our ability to successfully implement our growth strategy, control expenses and maintain liquidity; continued volatility in the credit and equity markets and its effect on the general economy; the businesses of Customers Bank and any acquisition targets or merger partners and subsidiaries not being integrated successfully or such integration being more difficult, time-consuming or costly than expected; material differences in the actual financial results of merger and acquisition activities compared with our expectations, such as with respect to the full realization of anticipated cost savings and revenue enhancements within the expected time frame; regulatory. Timits on our ability to receive dividends from our subsidiaries and pay dividends to our shareholders; risks related to planned changes in our balance sheet, including our ability to: (ii) reduce the size of our multi-family portfolio; (ii) execute our digital distribution strategy; (iii) manage the risks of change in our loan mix to include a greater portion of consumer loans; (iv) manage originating, servicing and processing forgiveness of PPP loans; and (v) our ability to earn increased net interest income to recover reduced interchange income due to the loss of the small issuer exemption to the Durbin Amendment; and any reputation, credit, interest rate, market, operational, litigation, legal, liquidity, regulatory and compliance risk resulting from developments related to any of the risks discussed above. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. We do not undertake any obligation to release publicly or otherwise provide any revisions to these forward-looking statements to reflect events or circumstances occurring after the date hereof or to reflect the occurrence of unanticipated events, except as may be required under applicable law. This presentation does not constitute an offer to sell, or a solicitation of an offer to buy, any security in any state or jurisdiction in which such offer, solicitation or sale would be unlawful.



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### **Biographies**



lay S. Sidhu Executive Chairman Age: 69

Mr. Sidhu is Chairman and Chief Executive Officer of Customers Bancorp and Executive Chairman of Customers Bank. He joined Customers Bank in 2009, previously known as New Century Bank. From 2006 to 2009, Mr. Sidhu served as the Chairman and CEO of Sidhu Advisors, LLC. Prior to that, he was the CEO of Sovereign Bancorp, Inc. and Sovereign Bank from 1989 and its Chairman from 2002 until his retirement on December 31, 2006. Mr. Sidhu has received several accolades for his contributions to banking and the business community. He was included on Philadelphia Business Journal's Power 100 in 2018, 2017 and 2016. In 2017, he received the CEO of the Year Award from the Asian American Chamber of Commerce of Greater Philadelphia. Mr. Sidhu also received Philadelphia Business Journal's Change Driver Award, was named the Ernst & Young Fintech Entrepreneur of The Year, Financial World's CEO of the Year, Turnaround Entrepreneur of the Year, and the Large Business Leader of the Year by the Chamber of Commerce. Mr. Sidhu has also been commended for his commitment to philanthropy and his community. He was named Citizen of the Year by the Caron Foundation and received the Hero of Liberty Award from the National Liberty Museum. Mr. Sidhu has served on the boards of numerous businesses and non-for-profits, including as a member of the Board of Grupo Santander (Madrid), a director of Megalith Financial Acquisition Corporation, and Chairman of the Board of Trustees of Wilkes University, He obtained an MBA from Wilkes University and is a graduate of Harvard Business School's Leadership Course.

Sam Sidhu President Age : 38

Mr. Sidhu serves as President at Customers Bancorp, Inc. and Vice Chairman, President and CEO at Customers Bank. He joined the board of Customers Bancorp in 2012 and became a fulltime officer of the Bank early in 2020. Prior to joining Customers Bancorp, Inc. fulltime, he was the founder and CEO of Megalith Capital Management, a real estate focused private equity firm making investments primarily in New York City. He is the Co-owner of MFA Investor Holdings LLC. Mr. Sidhu served as a Senior Associate at Providence Equity Partners LLC. He joined Providence Equity Partners in 2007 as an Associate. Prior to this, Mr. Sidhu served as an Analyst in the Telecommunications, Media and Technology group at Goldman Sachs. Mr. Sidhu holds a BA from the Wharton School of Business at the University of Pennsylvania and an MBA from the Harvard Business School.

#### Carla Leibold Executive Vice President, Chief Financial Officer

Age: 54

Ms. Leibold is Chief Financial Officer and a member of the Office of the Chair at Customers Bank. In this role, she is responsible for managing and executing the day-to-day financial operations of the Bank while bringing value to Customers Bank investors. She joined Customers Bank in 2013 as senior vice president, chief accounting officer and controller. Prior to joining Customers Bank, Ms. Leibold served as the principal accounting officer for Farmer Mac where she was the vice president and controller from 2010-2013. She also served as the director of accounting and financial reporting of Farmer Mac from 2007-2010. Leibold started her career in public accounting and held various roles of increasing leadership responsibility at Sallie Mae and Freddie Mac before joining Farmer Mac. Ms. Leibold currently serves on the Board of Directors of the John Paul II Center for Special Learning. The John Paul II Center serves children and adults with intellectual and developmental disabilities by providing diversified programs.

#### Andrew Bowman Executive Vice President, Chief Credit Officer

Age: 56

Mr. Bowman serves as Senior Executive Vice President, Chief Credit Officer and a member of the Office of the Chair at Customers Bank. He joined Customers Bank in 2010 with extensive credit experience spanning commercial underwriting, credit and risk management, work-outs, troubled assets, asset repositioning and liquidation, distressed loan rehabilitation and much more. He is a member of the bank's ALCO, Allowance for Loan Loss, Enterprise Risk Management and Executive Management Committees. He earned his Bachelor of Science in Finance with a minor in Economics from Susquehanna University. He later earned his MBA in Finance and International Business from St. Joseph's University.

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Customers Bancorp, Inc.

# **Preliminary Term Sheet**



Issuer (Ticker)	Customers Bancorp, Inc. (CUBI)
Security Offered	Senior Unsecured Debt Due 2031
Security Rating <sup>(1)</sup>	BBB by Kroll Bond Rating Agency
Coupon Type	Fixed-to-floating Rate
Format	SEC Registered
Term	10 Years
Call Date	5 Years
Use of Proceeds	Fund the redemption of all outstanding Fixed-to-Floating Rate Non-Cumulative Perpetual Series C Preferred Stock and Fixed-to-Floating Rate Non-Cumulative Perpetual Series D Preferred Stock
Sole Book-Running Manager	Keefe, Bruyette & Woods, A Stifel Company
Co-Managers	Hovde Group LLC, Wedbush Securities, Inc.

<sup>(1)</sup> An explanation of the significance of ratings may be obtained from the rating agency. Generally, rating agencies base their ratings on such material and information, and such of their own investigations, studies and assumptions, as they deem appropriate. The rating of the senior or subordinated notes should be evaluated independently from similar ratings of other securities. A credit rating of a security is not a recommendation to buy, sell or hold securities and may be subject to review, revision, suspension, reduction or withdrawal at any time by the assigning rating agency.

# I. Overview



### **Customers Bancorp: At a Glance**





#### **Lines of Business**

#### Community Banking:

- C&I
- Multi-Family
- CRE
- SMB Lending
- SBA (7(a), Express)
- Residential

#### Specialty Lending:

- · Warehouse Lending
- Lender Finance
- Fund Finance
- · Real Estate Specialty Finance
- Healthcare Lending
- Equipment Finance

#### Digital Banking:

#### Consumer

- · Checking & Savings
- Personal Installment
- Student Loan Refinancing
- Medical/Dental
- · Credit Card

#### Commercial

- Real Time Payments
- SMB Bundle
- Credit Card

#### Customers Bancorp NYSE: CUBI Headquarters West Reading, PA Branches 12 FTE Employees 594 Market Capitalizaton<sup>(1)</sup> \$1.2B (as of 7/27/21) Total Risk-Based Capital Ratio<sup>(2)</sup> 13.2% Tangible Book Value per Common Share (3) \$31.82

Source: S&P Global Market Intelligence and Company Documents / Data as of 6/30/2021, unless otherwise noted

- (1) Calculated based on shares outstanding of 32.4M
  (2) Q2 2021 capital ratios estimated pending completion of final regulatory
- (3) Non-GAAP Measure, refer to Appendix for reconciliation

# 2Q 2021 Highlights: Exceptional Profitability and Growth



\$1.76

Core EPS(1):

Core Earnings(1): \$59.3M

Core Return on Average Common Equity<sup>(1)</sup>: 23.7%

#### 2Q 2021 Performance (vs. 2Q 2020)

Profitability

1.30% vs. 0.68% in 2Q 2020 Core ROAA<sup>(1)</sup>

1.80% vs. 1.48% in 2Q 2020 Adjusted ROAA – Pre-Tax Pre-Provision<sup>(1)</sup> **Balance Sheet** 

\$13.3B +1.5% Core Assets<sup>(1)(2)</sup>

> \$10.7B +1.3%

Loans and Leases, Excluding Paycheck Protection Program Loans ("PPP")<sup>(1)(2)</sup>

> \$13.9B +26.5% Total Deposits

Credit

0.24% -24 bps NPAs / Total Assets

> 1.61% -59 bps

Coverage for Credit Loss Reserves for Loans and Leases HFI, Excluding PPP<sup>(1)(2)</sup>

<sup>(1)</sup> Non-GAAP Measure, refer to Appendix for reconciliation

<sup>(2)</sup> Excluding PPP loan balances



# Start Up To >\$13Bn In Assets In ~11 Years

- The Bank was effectively launched in 2010 to clean up a \$250 million-in-assets failing bank
- Growth was paused for two years to build capital, take advantage of the Durbin exemption
- BankMobile Technologies, Inc. ("BMT") divestiture closed on January 4, 2021

#### Tech-Focused, Relationship Driven

- Single point of contact model: "Private Banking for Privately Held Businesses"
- Industry leading in-house digital bank supported by a digital lending platform
- Continuously improving the quality of the balance sheet and franchise
- Continuing to invest in people and technology to focus on future customer needs

# Asset Quality & Deposit Growth

- . Keen focus on asset quality
  - NPA ratio of 0.24%
  - Coverage for Credit Loss Reserves for Loans and leases HFI, excluding PPP of 1.61%<sup>[1]</sup>
- Core deposit growth at 46% year over year
- Noninterest bearing DDAs are 19.5% and CDs are 4.5% of total deposits

#### Experienced Management Team

- Management team averages 30+ years in banking and financial services
- Significant technology experience
- Sam Sidhu appointed Customers Bank CEO effective July 1, 2021
- Continue to recruit new teams
  - In 2021 added key hires across teams including C&I teams, Fund Finance, RTP, Technology and Digital

### Loan & Deposit Portfolio Composition



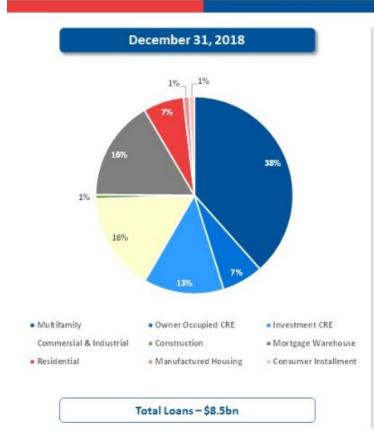


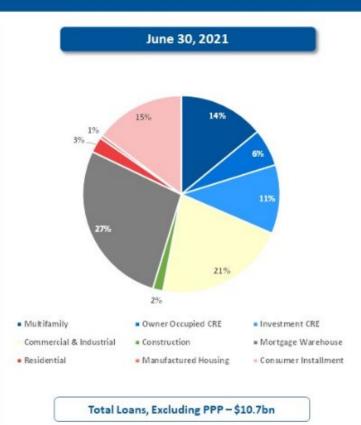
Loans and Leases, Excluding PPP / Deposit Ratio: 77%

- Source: S&P Global Market Intelligence & Company documents
  (1) C&I includes owner occupied CRE, residential includes manufactured housing loans
- Excludes PPP loan balances, Non-GAAP Measure, refer to Appendix for reconciliation
- CAGR calculated based on 4.5 years

# Loan Portfolio Composition: Diversification Over Time

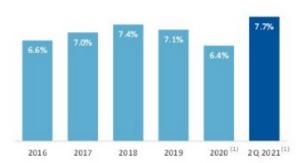




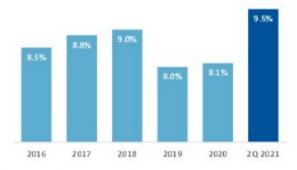




#### Tangible Common Equity / Tangible Assets



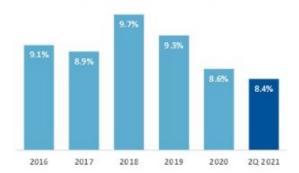
#### Common Equity Tier 1 Ratio(2)



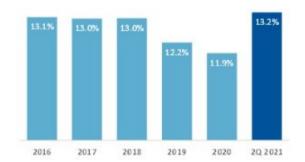
#### Source: S&P Global Market Intelligence and Company Documents

- (1) Excludes PPP loan balances, Non-GAAP Measure, refer to Appendix for reconciliation
- (2) Q2 2021 capital ratios estimated pending completion of final regulatory filings

#### Tier 1 Leverage Ratio(2)



#### Total Risk Based Capital Ratio(2)



### Customers Bancorp: High Tech, High Touch Bank



Branch Light /
Private
Banking
Teams

- Among the least branch-reliant banks in the U.S. Private Banking Teams work out of Private Banking Offices.
- The Bank maintains 12 branches, yielding an average of \$1.2 billion in deposits per branch at June 30, 2021
- Customers Bank ranked among the top 10 best digital banks of 2021 according to Bankrate.com

Digital Lending & Deposits

- Digitally originate consumer installment loans directly
- Implemented a gain on sale strategy in 2Q 2021
- Launching small business and SBA lending digital programs in 2021
- Online deposit product (CB Max Savings) targeted at High-Net-Worth clients
- Proprietary online deposit products

Superior Digital Capabilities

- Among top tech focused PPP lenders in the United States
- Fully automated commercial deposit onboarding platform
- Utilize top-tier technology platforms to digitize processes from the front office to the back office

Embedded Finance / Banking-as-a-Service

- Deposit offerings for Fintechs and non-banking organizations
- Full banking partnership with selected market-place lenders ("MPL's")

**Branding and Website Re-Launch** 

Commercial	Geographic Expansion	<ul> <li>Added new teams in Florida, Texas and Pennsylvania and a reboot of Chicago</li> <li>Conversations to add additional teams within next 6-12 months</li> </ul>
	SBA Growth	Planned launch of digital 7(a) program in 3Q 2021 Capitalize on increase to 90% guaranty on traditional 7(a) 2021 GOS revenue expected to be 4x 2020 levels
	Deepen Specialty Lending	<ul> <li>Added Fund FinanceTeam</li> <li>Pipelines building across nearly all specialty lending verticals</li> <li>Target ~10% growth across most verticals</li> </ul>
Consumer	Gain on Sale Revenue	First sale in 2Q 2021 resulted in \$475K GOS revenue     Continued sales to occur quarterly in 2021
	Fintech Banking	Seek to become partner bank with existing MPL partners in 2022     Potential to add several million dollars in annual fee income
	New Products	Enhanced credit card launch in next 6 months     Evaluating additional loan verticals to be launched in 4Q 2021/1Q 2022
Digital	Tech Reorg. and Talent Acquisition	<ul> <li>Flattened technology organization increasing agility: turning cost center into profit center</li> <li>Introduced product ownership and delivery groups commonly used in technology industry</li> <li>Key hires include Head of Digital Marketing, Head of RTP Platform, CDO, CTO, engineers</li> </ul>
	Digital SMB	<ul> <li>New products to include digital 7(a), term loan, credit card as part of digital SMB bundle</li> <li>Expect to begin launching products in 3Q 2021</li> </ul>
	Realtime Payments (RTP)	Expected soft launch within the next 60 days     Full launch expected in 4Q 2021
	Branding and Website Re-Launch	Engaged leading digital consultancy to rebrand and relaunch omnichannel online presence

Expect to implement by year end



#### Environmental, social and governance (ESG)

considerations are integrated across our business units and incorporated into the policies and principles that govern how our company operates. We continuously seek to address some of the practical challenges in balancing short- and long-term business trade-offs in order to ensure that our stakeholders and shareholders prosper together. Customers Bank's approach to ESG management includes promoting sound corporate governance, risk management and controls, investing in our Team Members and cultivating a diverse and inclusive work environment, strengthening the communities in which our Team Members live and work, and operating our business in a way that demonstrates Customers' dedication to environmental sustainability.



#### **Our Communities**

Use of investment and philanthropic capital to expand access to economic opportunity in the communities where we do business has been core to Customers since its founding more than 10 years ago.



#### Our Team Members

Customers Bank is committed to developing high performing Team Members and fostering a richly diverse and inclusive workplace culture.



#### Our Environment

Customers Bank provides financing solutions that generate positive environmental and social impacts and actively manages the environmental impacts of the company's branches and office locations.



#### **Our Risk Culture**

Customers Bank's tone at the top and risk culture underpins our ability to function with integrity and accountability and to systematically and independently review risks and opportunities while building sustainable value for the company.



#### Our Corporate Governance & Ethics

Supported by unwavering management commitment and an engaged Board, Customers Bank is continually focused on enhancing the structures, processes and controls in place that support and promote accountability, transparency and ethical behavior.



Customers Bank contributed nearly \$400,000 to help feed those most in need during the pandemic.

In addition to combating food insecurity, Customers Bank contributed an additional

\$250,000 to other pandemic-related programs including supplying PPE for hospitals and educational opportunities for low-income children.

Customers has become an active lender for several land-based wind projects, providing

\$126 million in financing.

Just days after the death of George Floyd, the bank held a company-wide virtual

"Family Meeting" to provide an outlet of support to our Team Members. Executive

our Team Members. Executive leaders addressed over 600 Team Members who were then invited to share their stories, feelings and concerns.

Customers Bank was one of the nation's leading lenders in the Paycheck Protection Program (PPP). From passage of the CARES Act on March 27, 2020 to date, the Bank funded approximately 325,000 loans totaling \$9.5 billion<sup>[1]</sup>. These loans helped save numerous jobs.

Customers Bank joined the Federal Home Loan Bank of Pittsburgh in making

#### 120 First Front Door home loans worth more than \$12

million, providing affordable housing to families across the market.

In total, Customers Bank invested more than \$2.6

million in 2020 through CRA investments, charitable donations, and community

sponsorships.

Customers Bank was the winner of the highly coveted

#### 2020 Best Example of Making an Impact on Business Award

presented by Everbridge, an organization focused on lifesaving efforts through its global Critical Event Management (CEM) platform. The bank stood out for its commitment to safety, operational resilience and business continuity due to its efforts to communicate with Team Members, clients and the community during the onset of the pandemic.

\* As of 6/30/2021

# II. Q2 2021 Results & Key Highlights





#### **Strong Earnings**

- Diluted EPS of \$1.72 in 2Q 2021 versus \$0.61 in 2Q 2020
- Core EPS<sup>(2)</sup> of \$1.76 in 2Q 2021 versus \$0.68 in 2Q 2020
- GAAP Net income of \$58.0M
- Core Earnings<sup>(2)</sup> of \$59.3M in 2Q

#### **PPP Revenue**

- Expect to earn over \$400+ million in total pre-tax net revenue
- \$118 million of pre-tax net revenue recognized to date

#### **High Asset Quality**

- The NPAs ratio was 0.24% and coverage for credit loss reserves for loans and leases HFI, excluding PPP was 1.61%<sup>(2)</sup>.
- Provision expense of \$3.3M in 2Q 2021 compared to a provision benefit of (\$2.9)M in the prior quarter
- Total deferments to loans and leases, excluding PPP were only 0.91%<sup>[2]</sup>

#### **Growing Loan Portfolio**

- Total loans and leases increased \$1.7B or 11% over 2Q 2020
- Core C&I growth at 13.1% over 2Q 2020
- Consumer installment growth at 25.4% over 2Q 2020

#### **Deposit Growth**

- Total deposit growth of \$2.98 up 27% over 2Q 2020
- Demand deposits up 52% over 2Q 2020
- Total average cost of deposits down 44 bps YOY to 0.47%

#### Profitability

- NIM, tax equivalent of 3.0%<sup>(2)</sup> in 2Q 2021, up 33 bps over 2Q 2020
- NIM, tax equivalent, excluding PPP of 3.3%<sup>(2)</sup> in 2Q 2021 up 33 bps over 2Q 2020
- Core efficiency ratio of 44.3%<sup>(2)</sup> in 2Q 2021 versus 47.8% in 2Q 2020

#### Hold Co. Capital Ratios(1)

- CET 1: 9.5%
- Tier 1 Risk Based Capital: 11.4%
- Total Risk Based Capital: 13.2%
- Tier 1 Leverage: 8.4%
- TCE / TA: 5.2%<sup>(2)</sup>
- TCE / TA, excluding PPP: 7.7%(2)

#### Tangible Book Value

- Tangible Book Value per Common Share<sup>(2)</sup> at \$31.82 up 29% over 2Q 2020
- Tangible Equity of \$1.2 billion<sup>(2)</sup>
  - \$1.0 billion Common Equity
  - \$217 million Preferred Equity

- (1) Q2 2021 capital ratios estimated pending completion of final regulatory filings
- (2) Non-GAAP Measure, refer to Appendix for reconciliation

# **Paycheck Protection Program**

# \$400M+ in Anticipated Pre-Tax Revenue



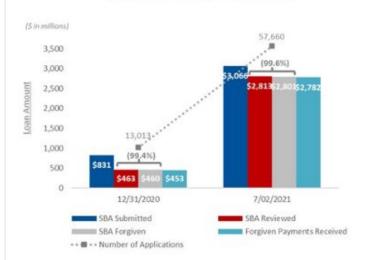
#### Industry-Leading PPP Program

- Completed approximately 325,000 PPP loan applications totaling about \$9.5 billion<sup>(1)</sup>
- Focused on providing access to the smallest and most underserved businesses with an average loan size of ~\$30,000
- Top 5 bank by number of loans
- Forgiveness efforts are well underway, have processed 55% of PPP1/2 and have achieved 99.6% forgiveness
- To date, industry analysis suggests the SBA has forgiven approximately 50% of PPP loans

#### Program Overview(1)

	Loan Volume (\$B)	Loan Count	Avg. Loan Size
PPP 1/2	\$5.11	102,799	\$49,732
PPP 3	\$4.37	222,057	\$19,692
Total PPP	\$9.49	324,856	\$29,198

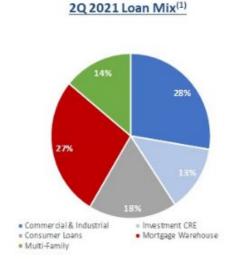
#### PPP Portfolio Forgiveness Status



(1) As of 7/19/2021 Includes all PPP loans facilitated by Customers Bank (originated and purchased)





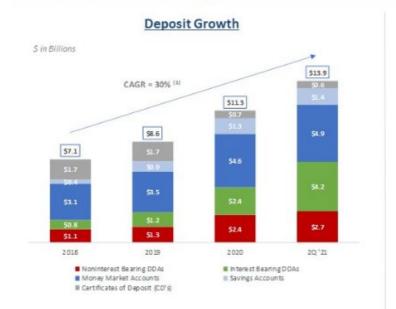


# Highly Diversified Portfolio with Core C&I and Consumer Installment Loan Growth YoY of 17% - Strong and Growing Pipeline

- Management re-affirms loan growth expectations in the mid to high single digit growth rate for 2021
- Strong core C&I growth of \$342 million or 13.1% over 2Q 2020
- Strong consumer installment growth of \$320 million or 25.4% over 2Q 2020
- Targeting total consumer loans of 15-20% of loan portfolio
- · Pipelines remain strong; on track to hit 2021 growth targets
- (1) Excludes PPP loan balances, Non-GAAP Measure, refer to Appendix for reconciliation

### **Balance Sheet: Deposit Growth & Mix**







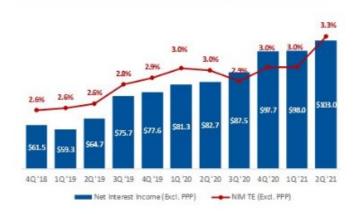
#### Continued Significant Funding Mix Improvement Achieved

- Total deposit growth of \$2.9B (27%) YoY, which included \$2.4B (52%) increase in demand deposits
- CD's declined \$1.2B (66%) YoY, making up only 4.5% of total deposits at 6/30/2021
- Average cost of deposits dropped to 0.47% for 2Q 2021 from 0.91% in the year-ago quarter
- Spot cost of deposits as of July 15, 2021 of 0.44%
- . Took action to extend and lock in \$200 million of core deposits for 7 years; expected to provide future margin benefit

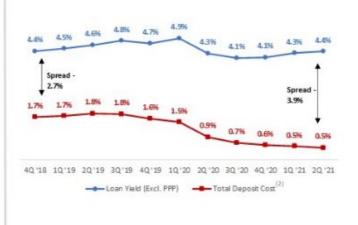
(1) CAGR calculated based on 2.5 years



#### Net Interest Margin, Tax Equivalent, Excluding PPP(1)



#### Loan Yield, Excluding PPP(1) & Deposit Cost



#### Significant Improvement Achieved Due to Maintaining Loan Yields While Reducing Funding Costs

- Net interest income, tax equivalent, excluding PPP was \$103.0M<sup>(1)</sup> and increased 25% over 2Q20
- Net interest margin, tax equivalent, excluding PPP<sup>(1)</sup> improved to 3.3%
  - Overall loan yields increased by 8 basis points over 2Q 2020 due to efforts to improve the loan mix and maintaining credit quality during the pandemic rate environment
  - Total deposit cost declined by 44 basis points over 2Q 2020 as a result of on-going efforts to reduce deposit cost

<sup>(1)</sup> Excludes PPP loan balances, Non-GAAP Measure, refer to Appendix for reconciliation

# Continuing to Execute on Community Bank & Niche Business Strategies



#### **C&I** Lending

- Continue to focus on building franchise value by expanding our community banking strategy, lending to small-to-mid sized businesses and deposit gathering
- Loans, excluding mortgage warehouse, expected to grow about 7% to 10% over the next year
- Our commercial finance business is expected to grow 10% to 15% in 2021

#### Niche Businesses

- Certain specialty lending and healthcare businesses offer significant growth opportunities in very low credit risk niches
  - Expanded coverage of Private Equity and Hedge Fund clients with key, new hires during quarter. Customers Bank is making a targeted effort to
    expand its Fund Finance business and, at the same time, deepen relationships with existing clients
- We expect all niche business to grow 10%+ in 2021

#### **Digital Lending**

- Consumer Installment: Expect to originate majority of loans direct in 2021 while growing to ~15% 20% of total assets
  - Announced expanded and extended bank partnership with Upstart to scale its personal loan program through the Upstart Referral Network and its own consumer banking site
- SBA Lending: Seek to grow this low-risk line of business significantly in 2021, especially given increase in guarantee to 90% with recent legislation
- Small Business Lending: Launching end-to-end automated small business lending in 2021 initially targeted to PPP Customers

#### Deposits

- Continued efforts to reduce total deposit costs is expected to drive further net interest margin expansion in future quarters
- Deposits expected to grow about 12% in 2021
- Will continue to see reduced reliance on brokered deposits

#### Market Expansion and Other Strategies

- Continuing to be very selective in CRE markets
- Manage to about \$1.5 billion exposure in multifamily
- The balance of commercial loans to mortgage companies is expected to decline to \$1.6 \$2.4 billion by year end December 31, 2021
- Evaluate contiguous and select regional markets for community banking expansion
  - Orlando Commercial Banking Office: With an initial focus in Florida and Georgia
  - Expanding the bank's Midwest presence based in Chicago
  - A new commercial banking office in the Dallas-Fort Worth area

# **III. Credit Risk Management**

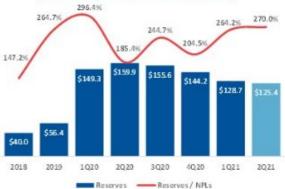


# **Outstanding Through-the-Cycle Credit Quality:**

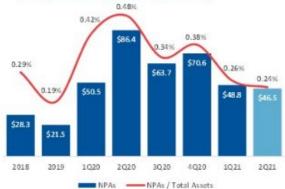
Peak COVID in Rear-View Window



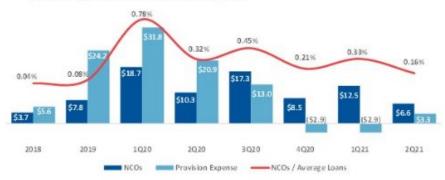




#### Nonperforming Assets / Assets



#### Net Charge Offs & Provision Expense



- The provision for credit losses on loans and leases in Q2 2021 was \$3.3 million, compared to a \$2.9 million benefit (release) in Q1 2021
- The provision in Q2 2021 primarily resulted from an Increase in provision for consumer installment loans from continued growth, offset in part by the benefit (release) to the provision for commercial loans resulting from continuing improvement in forecasts of macroeconomic conditions since Q4 2020

\$ in millions

25

### Credit: Credit Quality and Reserves Remain Above Average



### **Recent Credit Quality Metrics**



#### Highlights:

- Credit quality remains strong as evidenced by NPAs / total assets of only 0.24% at 6/30/21
- Bolstered by the implementation of CECL on January 1, 2020, the coverage for credit loss reserves for loans and leases HFI, excluding PPP<sup>(1)</sup>, was 1.61% at 6/30/21
- Due to the Bank's history of focusing on lower credit risk businesses, we expect near-term credit outlook to remain stable

Note: The coverage of credit losses reserves for loans and leases held for investment, excludes PPP loan balances, mortgage warehouse loans reported at fair value, and loans held for sale



	Total Loan & Lease Deferments				
	3/31/21		6/30/21 (1)		
(\$'s in millions)	Principal Deferred	% of Portfolio <sup>(2)</sup>	Principal Deferred	% of Portfolio <sup>(2)</sup>	
C&I and Investment CRE:					
Commercial & Industrial	\$5.4	0.2%	\$0.0	0.0%	
SBA	\$7.3	7.6%	\$3.4	3.5%	
Investment CRE & Multi-Family	\$13.7	0.6%	\$4.4	0.2%	
Hotels	\$125.9	31.4%	\$59.2	14.8%	
Equipment Finance:					
Motor Coach	\$22.7	63.1%	\$21.7	61.4%	
Transportation	\$1.1	1.0%	\$1.1	1.0%	
Franchise	\$0.0	0.0%	\$0.0	0.0%	
Equipment Finance - Other	\$0.0	0.0%	\$0.0	0.0%	
Mortgage Warehouse:					
Mortgage Warehouse	\$0.0	0.0%	\$0.0	0.0%	
Consumer:					
Consumer Installment	\$6.7	0.5%	\$4.9	0.3%	
Residential Mortgage	\$5.7	1.9%	\$3.4	1.2%	
Manufactured Housing	\$0.6	1.0%	\$0.1	0.2%	
Total Deferred	\$189.1	1.7%	\$98.2	0.9%	

- Principal deferments were only 0.9% of total portfolio (excluding PPP)
- Loans in COVID-19 "At-Risk" Industries represent only 10% of total loans and deferrals in these industries totaled only 0.6% of total loans
- (1) The 6/30/2021 figures are all actual deferrals with none pending (2) "% of Portfolio" ratio excludes PPP loan balances

# Credit: Allowance for Credit Losses for Loans and Leases

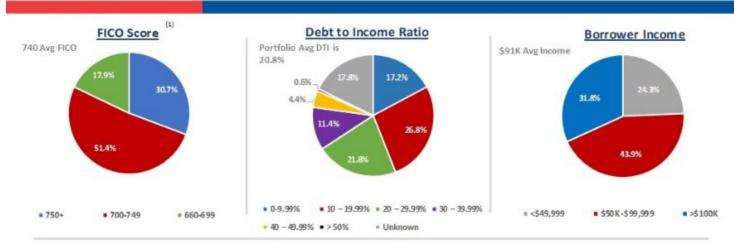


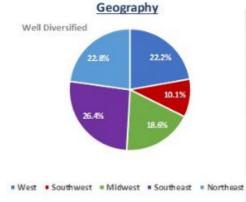
		CECL Method (1)		
	700	-		
		Allowance for Credit	Credit	Annualized Net Charge Off Ratio
(\$ in thousands)	Amortized Cost	Losses	Lifetime Loss Rate	
Loans and Leases Receivable:				
Commercial				
Multi-Family	\$1,497,485	\$5,028	0.34%	0.00%
Commercial & Industrial	\$2,360,656	\$8,127	0.35%	-0.05%
Commercial Real Estate Owner Occupied	\$653,649	\$4,464	0.68%	0.00%
Commercial Real Estate Non-Owner Occupied	\$1,206,646	\$7,374	0.61%	-0.02%
Construction	\$179,198	\$2,643	1.47%	-0.25%
Total Commercial Loans and Leases Receivable	\$5,897,634	\$27,636	0.64%	-0.03%
Consumer				
Consumer Installment	\$1,549,693	\$91,129	5.90%	1.82%
Residential Mortgage	\$266,911	\$2,299	0.84%	-0.02%
Manufactured Housing	\$57,904	\$4,372	7.55%	0.00%
Total Consumer Loans Receivable	\$1,874,508	\$97,800	5.26%	1.50%
Total Loans and Leases HFI <sup>(2)</sup>	\$7,772,142	\$125,436	1.61%	0.34%

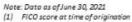
<sup>(1)</sup> Utilized Moody's June 2021 Baseline forecast with qualitative adjustments for 2Q 2021 provision (2) Excludes Mortgage Warehouse loans reported at fair value, loans held for sale and PPP Loans

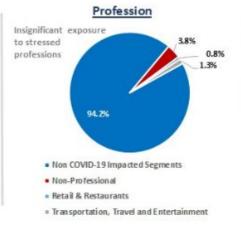
#### **Consumer Installment Loans**

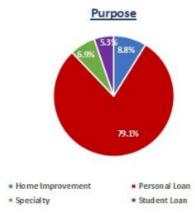






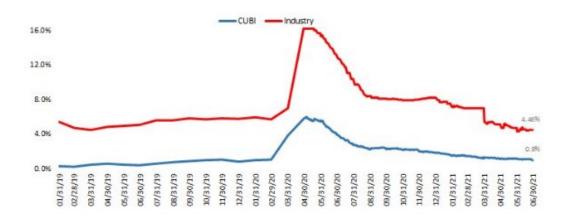








#### **Consumer Installment Payment Impairments**



#### Continued Outperformance

- At industry peak for consumer forbearance, CB overall remained less than half the industry average
- Further, CB Direct was approximately 70% below industry average

# IV. Outlook & Takeaways



# Financial Outlook

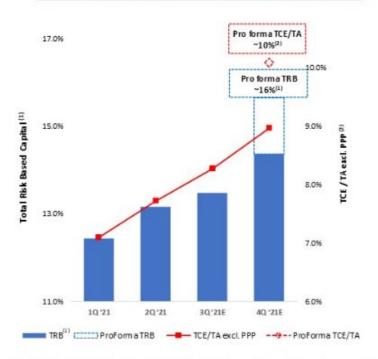
- Sling Shot Build in Capital Levels
- Capital Deployment Priorities: Capital Stack Optimization and Balance Sheet Growth
- Financial Guidance



### Sling Shot – Increase in Tangible Common Equity & Total Risk Based Capital



#### Customers Bancorp: Actual & Projected Capital Metrics



Note: Note: The "Actual & Projected Capital Metrics" chart includes our estimates of future performance and does not consider any stock buyback or redemptions. Please refer to the Forward-Looking Statements slide for more information.

- (1) 2Q 21 Total Capital Ratio estimated pending completion of final regulatory filings
- (2) Refers to tangible common equity-to-tangible assets excluding PPP loans; Non-GAAP Measure, refer to Appendix for reconciliation

#### Highlights:

- Our participation in the Paycheck Protection Program, as well as strong core earnings, will have a "sling shot" effect on tangible common equity
- TCE/TA, excluding PPP<sup>(2)</sup> is expected to be <u>~9%</u> and Total Risk Based Capital Ratio is expected to be <u>~14%</u> by year-end 2021
- Pro forma for full expected PPP net revenue, year-end 2021 TCE/TA, excluding PPP<sup>(2)</sup> would be ~10%



#### **PPP Revenue**







**Capital Allows for Further EPS Expansion** 

### **Balance Sheet Growth**

- Acquired over 250,000 new customers through PPP with negative customer acquisition costs
- Cross selling products/services to convert PPP customers to Customers Bank customers
- Effectively acted as a non-dilutive capital
- Expected to provide additional pre-tax earnings of ~\$300M (or 24% accretion to tangible common equity)

#### Strategy is accretive to EPS

Redeeming Series C & D Preferred Stock of \$82.5M would result in EPS accretion of ~\$0.11 annually

**Preferred Equity Call** 

- Redemption of all outstanding preferred shares as they become redeemable would result in EPS accretion of ~\$0.35 annually
- Capital increase provides strong runway to continue to continue to grow our niche business line, driving EPS growth
- Presents unique cross selling opportunity for multiple CUBI business lines to drive further earning asset growth
- Technology advancements provide foundation for scalable growth across the organization



### Path to Core EPS of \$6.00 in 2025

#### Position at 6/30/21

- \$13.3 billion in core assets<sup>(1)</sup>
- 33.7 million average diluted shares outstanding

#### **Growth Assumptions**

- Asset growth of 7.0%-10.0% per year on average in the 2021-2025 period
- Diluted shares outstanding growth of 1.0% per annum

#### Expectations in 2025

- \$18-\$20 billion in assets with about \$2.0 billion in common equity
- ~35.2 million average diluted shares outstanding
- At a Return on Assets of ~1.10%
- ~\$210 million in core net income
- ~\$6.00 in Core EPS annualized

Note: The "Path to Core EPS of \$6.00 by 2025" includes our estimates of future performance; Please refer to the Forward-Looking Statements slide for more information



- · The balance of commercial loans to mortgage companies is expected to decline to \$1.6-\$2.4 billion at December 31, 2021
- · Continued NIM expansion driven by combination of increased yield and lower funding costs
- Increasing 2021 and 2022 Core EPS guidance to \$6.00
- · Meaningful capital accretion continuing through core earnings and PPP revenue recognition



<sup>(1)</sup> Excludes PPP & Mortgage warehouse loan balances, Non-GAAP Measure, refer to Appendix for reconciliation
(2) Non-GAAP Measure, refer to Appendix for reconciliation

<sup>(3)</sup> Q2 2021 capital ratios estimated pending completion of final regulatory filings

### **Key Takeaways**

#### The Company is Well Positioned to Execute on its 2021 and 2025 Long-Term Strategies

- Loan growth, excluding PPP and mortgage warehouse balances, is expected to average in the mid-to-high single digits over the next several quarters
- The balance of commercial loans to mortgage companies is expected to decline to \$1.6-\$2.4 billion at 12/31/2021
- Effective tax rate from continuing operations for 2021 expected 23.0%-25.0%
- Expect to earn at least \$6.00 in core EPS including PPP loans in 2021 and 2022 and \$4.00 in core EPS excluding PPP loans in 2021 and 2022 and \$6.00 by 2025 (excluding PPP loans)

#### Significant Capital Accretion Creates Optionality for Driving Shareholder Value

- Total Capital Ratio is expected to be about ~14% by year-end 2021
- TCE/TA ratio excluding PPP loans is expected to be about ~9% by year-end 2021
- Allocation Philosophy
  - Redeeming Series C & D Preferred Stock of \$82.5M would result in EPS accretion of ~\$0.11 annually

#### 2021 NIM Expansion and Profitability Targets Will Be Achieved By Executing On:

- NIM excluding PPP loans expected to expand into the 3.25%-3.50% range by Q4 2021
- · Assets: Measured growth while focus on maintaining / increasing yield on assets
  - Remixing the loan portfolio away from commercial loans to mortgage companies toward other C&I categories and consumer loans
- Deposits: Continue to grow core deposits and experience repricing in 2021
  - Bringing our total cost of deposits down to around 35 basis points by year-end 2021



# V. Appendix





Liquidity Sources (\$000's)	2Q 20	3Q20	4Q 20	1Q 21	2Q 21	YOY Change
Cash and Cash Equivalents	\$1,022,753	\$325,594	\$615,264	\$512,241	\$393,663	(\$629,090)
FHLB Available Borrowing Capacity	\$1,078,520	\$929,508	\$684,936	\$713,673	\$1,466,067	\$387,547
FRB Available Borrowing Capacity	\$152,410	\$215,000	\$220,000	\$180,000	\$197,000	\$44,590
Investments (MV)						
US Gov't & Agency	\$0	\$40,008	\$20,034	\$20,053	\$20,114	\$20,114
MBS &CMO	\$290,137	\$333,845	\$361,850	\$590,485	\$661,823	\$371,686
Municipals	\$18,389	\$18,260	\$18,291	\$18,527	\$8,554	(\$9,836)
Corporates	\$356,232	\$363,872	\$396,744	\$257,924	\$350,420	(\$5,812)
ABS	\$0	\$375,381	\$409,512	\$550,087	\$485,881	\$485,881
Other AFS	\$16,623	\$2,466	\$3,853	\$4,827	\$0	(\$16,623)
Less: Pledged Securities	(\$16,924)	(\$20,053)	(\$18,849)	(\$17,589)	(\$15,988)	\$936
Net Unpledged Securities	\$664,458	\$1,113,778	\$1,191,436	\$1,424,314	\$1,510,804	\$846,346
	\$2,918,141	\$2,583,881	\$2,711,636	\$2,830,229	\$3,567,534	\$649,393



### CUBI's Kroll ratings reflect an overall strong credit profile

Entity	Туре	Rating <sup>(1)</sup>	Outlook
Custome	rs Bancorp, Inc.		
	Senior Unsecured Debt	BBB	Stable
	Subordinated Debt	BBB-	Stable
	Short-Term Debt	К3	N/A
Custome	rs Bank		
	Deposit	BBB+	Stable
	Senior Unsecured Debt	BBB+	Stable
	Subordinated Debt	BBB	Stable
	Short-Term Deposit	K2	N/A
	Short-Term Debt	K2	N/A

### **Historical Interest Coverage**



### **Historical Interest Coverage**

		Twelve Month		3 Mo. Ended			
	12/31/2017	12/31/2018	12/31/2019	12/31/2020	6/30/2021	6/30/21 PF <sup>(1)</sup>	
Double Leverage	_						
Bank-Level Equity	\$1,036,525	\$1,059,671	\$1,178,166	\$1,198,857	\$1,354,175	\$1,354,175	
Consolidated Equity	920,964	956,816	1,052,795	1,117,086	1,250,729	1,250,729	
Double Leverage Ratio	113%	111%	112%	107%	108%	108%	
Interest Coverage	_						
Earnings:							
Income Before Taxes(2)	\$123,879	\$91,054	\$102,120	\$175,958	\$81,465	\$80,715	
(+) Borrowings Interest (FHLB, Fed Funds & Other)	31,186	42,529	37,982	36,816	5,782	6,532	
(+) Subordinated Debt Interest	6,739	6,737	6,983	10,755	2,689	2,689	
Earnings (Before Corporate Debt Interest)	\$161,804	5140,320	\$147,085	5223,529	\$89,936	\$89,936	
(+) Interest on Deposits	67,582	110,808	141,464	92,045	15,653	15,653	
Earnings (Before Corporate Debt & Deposit Interest)	\$229,386	\$251,128	\$288,549	5315,574	\$105,589	\$105,589	
Interest Expense:							
Borrowings Interest (FHLB, Fed Funds & Other)	31,186	42,529	37,982	36,816	5,782	6,532	
Subordinated Debt Interest	6,739	6,737	6,983	10,755	2,689	2,689	
nterest Expense, Excluding Interest on Deposits	\$37,925	\$49,266	\$44,965	\$47,571	\$8,471	\$9,221	
Interest on Deposits	67,582	110,808	141,464	92,045	15,653	15,653	
nterest Expense, Including Interest on Deposits	\$105,507	\$160,074	\$186,429	\$139,616	\$24,124	\$24,874	
Interest Coverage (Ex. Deposit Interest Expense) - A / C <sup>(2)</sup>	4.3x	2.8×	3.3x	4.7x	10.6x	9.8x	
Interest Coverage (Inc. Deposit Interest Expense) - B / D <sup>(2)</sup>	2.2x	1.6×	1.5x	2.3x	4.4x	4.2x	

Source: S&P Global Market Intelligence and Company Documents
(1) Assumes 3.00% coupon rate for illustrative purposes
(2) Income before taxes for the three months ended June 30, 2021 represents income from continuing operations before taxes; Historical financials are shown as reported and were not adjusted to reflect the impact of discontinued operations



Q2 2021 Overview

The following table presents a summary of key earnings and performance metrics for the quarter ended June 30, 2021 and the preceding four quarters:

#### CUSTOMERS BANCORP, INC. AND SUBSIDIARIES

(Dollars in thousands, except per share data and stock prior data)	(	12	QI		Q4		Q3		Q2		Six Mon Jun		
	20	21	2021	_	2929		2020	_	2020	_	2021	_	2020
GAAP Profitability Metrics:													
Net income available to common shareholders (from continuing and discontinued operations)	5 58,	042	5 33,204	5	52,831	54	17,085	\$1	9,137	5	91,246	5	18,621
Per share amounts:													
Earnings per share - basic	5 1	.80	\$ 1.64	1	1.67	5	1.49	8	0.61	5	2.84	5	0.59
Earnings per share - diluted	\$ 1	.72	5 1.01	- 3	1.65	5	1.48	\$	0.61	5	2.74	\$	0.59
Book value per common share (1)	\$ 31	.94	\$ 30.13	1	28.37	5	26.43	\$	25.08	\$	31.94	5	25.08
CUBI stock price 111	5 38	199	\$ 31.82	5	18.18	5	11.20	S	12:02	5	38.99	5	12.02
CUBI stock price as % of book value (1)		122 %	106	%	64 %		42.5%		48 %		122.5		48.5
Average shares outstanding - basic	32,27	9,625	31,883,9	16.3	1,638,447	31	517,504	31,	477,591	32	2,082,878	31	,434,371
Average shares outstanding - diluted	33,74	1,468	32,841,7	11 )	1,959,100	31,	,736,311	31,	625,771	33	1,294,075	31	,625,669
Shares outstanding (1)	32,35	3,256	32,238,70	12 3	11,705,088	31	,555,124	31,	510,287	32	2,353,256	31	,510,287
Return on average assets ("ROAA")	1	27 %	0.90	16	1.23 %		1.12 %		0.62 %		1.04 %		0.40 1
Return on average common equity ("ROCE")	23	22 %	14.66	16	24.26 %		23.05 %		9.97 %		19.15 %		4.74 5
Efficiency ratio	44	39 %	43.59	26	43.36 %		46.76 %		50.73 %		47.64 %		52.52 5
Non-GAAP Profitability Metrics (2):													
Core earnings	\$ 59,	303	\$ 70,308	5	54,588	53	18,439	\$2	1,413	5	129,611	5	26,499
Adjusted pre-tax pre-prevision net income	5.86,	467	5 86,769	5	77,896	54	64,146	55	3,931	8	173,236	5	98,154
Per share amounts:													
Core earnings per share - diluted	5 1	.76	\$ 2.14	5	1.71	5	1.21	5	0.68	5	3.89	5	0.84
Tangible book value per common share (1)	5 31	82	\$ 30.00	5	27.92	5	25.97	5	24.62	5	31.82	5	24.62
CUBII stock price as % of tangible book value (1)		123 %	106	76	65 %		43.76		49.5		123.5		49.5
Core ROAA	1	30.%	1.61	%	1.26 %		0.93 %		0.68 %		1.45 %		0.52 %
Core ROCE	23	.72 %	31.03	%	25.06 %		18.82 %		11.16 %		27.20 %		6.75 9
Adjusted ROAA - pre-tus, and pre-provision	-	80 %	1.90	16	1.70 %		1.43.%		1.48 %		1.85 %		1.50 5
Adjusted ROCE - pre-tax and pre-provision	33	27 %	36.90	16	34.20 %		29.73 %		26.24 %		34.95 %		23.16 1
Net interest margin, tax equivalent	2	198 %	3.00	14	2.78 %		2.50 %		2.65 %		2.99 %		2.80 1
Net interest margin, tax oquivalent, excluding PPP loans	3	30 %	2.99	76	3.04%		2.86 %		2.97 %		3.14 %		2.98 1
Core efficiency ratio	44	133 %	41.13	16	42.89 %		46.10 %		47.84 %		42.76 %		50.25 1
Asset Quality:													
Net charge-offs	\$ 6.	591	\$ 12,521	- 1	8,472	81	17,299	51	0,325	\$	19,112	\$	29:035
Annualized net charge-offs to average total loans and leases		1.16 %	0.33	16	0.21 %		0.45 %		0.32 %		0.24 %		0.52 5
Non-performing loans ("NPLs") to total loans and leases (1)		27 %	0.30	%	0.45 %		0.38 %		0.56 %		0.27 %		0.56 5
Reserves to NPLa (f)	269	196 %	264.21	%	204.48 %	. 2	264.70 %	. 1	85.36 %		269.96 %		185.36 1
Non-performing assets ("NPAs") to total assets		124 %	0.26	%	0.39 %		0.34 %		0.48.%		0.24 %		0.48 1
Customers Bank Capital Ratios (9):													
Common equity Tier I capital to risk-weighted assets	12	38.%	11.75	16	10.62 %		10.12 %		10.64 %		12.35 %		10.64 5
Tier 1 capital to risk-weighted assets	82	35 %	11.75		10:62 %		10.12 %		10.64 %	0	12.35 %		10.64 1
Total capital to risk-weighted assets	13	72.56	13.11		12.06 %		11.62 %		12:30 %		13.72 %		12.50 5
Tier I capital to average assets (leverage ratio)	9	207 %	9.35	14	9.21 %		9.29 %		9.59 %		9.07 %		9.59 1
(f) Matrix to a spot balance for the last day of each querier processed.													

#### Reconciliation of Non-GAAP Measures - Unaudited



Customers believes that the non-GAAP measurements disclosed within this document are useful for investors, regulators, management and others to evaluate our core results of operations and financial condition relative to other financial institutions. These non-GAAP financial measures are frequently used by securities analysts, investors, and other interested parties in the evaluation of companies in Customers' industry. These non-GAAP financial measures exclude from corresponding GAAP measures the impact of certain elements that we do not believe are representative of our ongoing financial results, which we believe enhance an overall understanding of our performance and increases comparability of our period to period results. Investors should consider our performance and financial condition as reported under GAAP and all other relevant information when assessing our performance or financial condition. The non-GAAP measures presented are not necessarily comparable to non-GAAP measures that may be presented by other financial institutions. Although non-GAAP financial measures are frequently used in the evaluation of a company, they have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our results of operations or financial condition as reported under GAAP.

The following tables present reconciliations of GAAP to non-GAAP measures disclosed within this document.





Core Earnings - Customers Bancorp																
(\$ in thousands, not including per share amounts)	Q2	2021		Ql	Q1 2021			Q4 2020			Q3 2020			Q2 2020		
THE REAL PROPERTY OF THE PROPERTY OF THE PROPERTY OF THE PARTY OF THE	USD	Per	Share	USD	Pe	r Share	USD	Per	Share	USD	Per	Share	USD	Per	r Share	
GAAP net income to common shareholders	\$58,042	2	1.72	\$33,204	\$	1.01	\$52,831	\$	1.65	\$47,085	\$	1.48	\$19,137	\$	0.61	
Reconciling items (after tax):																
Net loss from discontinued operations	-		-	38,036		1.16	2,317		0.07	532		0.02	2,258		0.07	
Severance expense	1.517		0.04	-			-						-		-	
Merger and acquisition related expenses	-		+	320		0.01	508		0.02	530		0.02	-		-	
Legal reserves			-	-		-			-	258		0.01	-		-	
(Gains) losses on investment securities	(2,694)		(0.08)	(18,773)		(0.57)	(1,419)		(0.04)	(9,662)		(0.30)	(4,543)		(0.14)	
(Gain) losses on sale of foreign subsidiaries	2.150		0.06	-		-	-		-	-		-	-		-	
Loss on cash flow hedge derivative terminations	-			18,716		0.57	-		-	(-0)			-		-	
Derivative credit valuation adjustment	288		0.01	(1,195)		(0.04)	(448)		(0.01)	(304)		(0.01)	4,527		0.14	
Risk participation agreement mark-to-market adjustment	-		-	-		-	-		-	-		-	(1,080)		(0.03)	
Unrealized losses on loans held for sale		-	-			-	799	20.0	0.03	-	1	-	1,114	-	0.04	
Core earnings	\$59.303	\$	1.76	\$70,308	\$	2.14	\$54.588	\$	1.71	\$38,439	\$	1.21	\$21,413	\$	0.68	

#### Core Return on Average Asset

13			

		Q2 2021		Q1 2021		Q4 2020		Q3 2020		Q2 2020
GAAP net income	S	61.341	S	36.595	S	56.245	S	50.515	S	22,718
Reconciling items (after tax):										
Net loss from discontinued operations				38,036		2,317		532		2,258
Severance expense		1.517		-		-		-		-
Merger and acquisition related expenses		-		320		508		530		
Legal reserves		-		-		-		258		-
(Gains) losses on investment securities		(2.694)		(18.773)		(1.419)		(9,662)		(4.543)
Loss on sale of foreign subsidiaries		2,150								-
Loss on cash flow hedge derivative terminations		-		18.716		-		-		-
Derivative credit valuation adjustment		288		(1.195)		(448)		(304)		4.527
Risk participation agreement mark-to-market adjustment		-		-		-		-		(1.080)
Unrealized losses on loans held for sale	_		7 200		2	799	55		_	1,114
Core net income	5	62,602	5	73,699	5	58,002	5	41,869	S	24,994
Average total assets	5	19.306,948	S	18.525.721	S	18.250,719	S	17.865,574	5	14,675,584
Core return on average assets		1.30%		1.61%		1.26%		0.93%		0.68%

## Reconciliation of Non-GAAP Measures – Unaudited (Cont.)



Adjusted Net Income and Adjusted ROAA -Pre-Tax Pre-Provision - Customers Bancorp (3 in thousand:)

	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Q2 2020
GAAP net income	\$ 61,341	\$ 36,595	\$ 56.245	\$ 50,515	\$ 22,718
Record time items (after tax):					
Income tax expense	20,124	17,560	23,447	12,016	7.980
Provision (benefit) for credit losses on loans and leases	3,291	(2.919)	(2.913)	12,955	20,946
Provision (benefit) for credit losses on unfunded commitments	45	(1.286)	(968)	(527)	(356)
Se verance expense	2,004	-	-	-	-
Net loss from discontinued operations	2007	38.036	2.317	532	2.258
Mereer and acquisition related expenses	120	418	709	658	-
Legal reserves	-	4	-	320	
(Gains) losses on investment securities	(3,558)	(24,540)	(1.431)	(11.945)	(5.553)
(Gain) losses on sale of foreign subsidiaries	2,840	-	-	-	-
(Gains) losses on hedge deriative terminations	-	24,467	-		-
Derivative credit valuation adjustment	380	(1.562)	(625)	(378)	5.895
Risk participation agreement mark-to-market adjustment	-	-	-		(1,407)
Unrealized losses on loans held for sale	-		1.115	1	1.450
Adjusted net income - pre-tax pre-provision	\$ 86,467	\$ 86,769	\$ 77.896	\$ 64.146	\$ 53.931
Average total assets	\$19,306,948	\$18,525,721	\$18,250,719	\$17,865,574	\$14,675,584
Adjusted ROAA - pre-tax pre-provision	1.80%	1,90%	1.70%	1.43%	1.4896

#### Core Return on Average Common Equity

(\$ in thousands)

To the production		Q2 2021	(	21 2021	Q4 2020		Q3 2020		Q2 2020
GAAP net income to common shareholders	S	58,042	S	33,204	\$ 52.831	S	47,085	S	19,137
Reconciling items (after tax):									
Net loss from discontinued operations		-		38,036	2.317		532		2.258
Severance expense		1.517		-	-		+		
Merger and acquisition related expenses		-		320	508		530		
Legal reserves		-		-	-		258		-
(Gains) losses on investment securities		(2.694)		(18,773)	(1.419)		(9.662)		(4,543)
Loss on sale of foreign subsidiaries		2,150		-	-		-		
Loss on cash flow hedge derivative terminations		0		18,716	-				-
Derivative credit valuation adjustment		288		(1,195)	(448)		(304)		4,527
Risk participation agreement mark-to-market adjustment		-		-	-		-		(1.080)
Unrealized losses on loans held for sale	_	-			799		-		1,114
Core earnings	2	59,303	2	70,308	\$ 54,588	S	38,439	S	21,413
Average total common shareholders' equity	\$	1,002,624	\$	918,795	\$ 866,411	\$	812,577	\$	771,663
Core return on average common equity		23.72%		31.03%	25.06%		18.82%		11.16%





#### Core Efficiency Ratio

(\$ in thousands)

(5 in india trice)					
	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Q2 2020
GAAP net interest income	\$138,757	\$132,731	\$122,946	\$107,439	\$ 91,982
GAAP non-interest income	\$ 16,822	\$ 18,468	\$ 16,083	\$ 24,864	\$ 11,711
(Gains) losses on investment securities	(3,558)	(24,540)	(1,431)	(11,945)	(5,553)
Derivative credit valuation adjustment	380	(1,562)	(625)	(378)	5,895
Risk participation agreement mark-to-market adjustment	-	-	_	-	(1,407)
Unrealized losses on loans held for sale	-		1,115	-	1,450
Loss on cash flow hedge derivative terminations	-	24,467	-	-	-
Loss on sale of foreign subsidiaries	2840	er	-	-	-
Core non-interest income	16,484	16,833	15,142	12,541	12,096
Core revenue	\$155,241	\$149,564	\$138,088	\$119,980	\$104,078
GAAP non-interest expense	\$ 70,823	\$ 61,927	\$ 59,933	\$ 56,285	\$ 49,791
Severance expense	\$ (2,004)	-	-	-	-
Legal reserves	-	-	_	(320)	_
Merger and acquisition related expenses	-	(418)	(709)	(658)	-
Core non-interest expense	\$ 68,819	\$ 61,509	\$ 59,224	\$ 55,307	\$ 49,791
Core efficiency ratio (1)	44.33%	41.13%	42.89%	46.10%	47.84%

<sup>(1)</sup> Core efficiency ratio calculated as core non-interest expense divided by core revenue.

### Reconciliation of Non-GAAP Measures – Unaudited (Cont.)



#### Tangible Equity

(\$ in thousands)

	Q2 2021	Q1 2021	 Q4 2020	Q3 2020	Q2 2020
GAAP - Total shareholders' equity	\$ 1,250,729	\$ 1,188,721	\$ 1,117,086	\$ 1,051,491	\$ 1,007,847
Reconciling items: Goodwill and other intangibles (1)	(3,853)	(3,911)	(14,298)	(14,437)	(14,575)
Tangible equity	\$ 1,246,876	\$ 1,184,810	\$ 1,102,788	\$ 1,037,054	\$ 993,272

#### Tangible Book Value per Common Share -

Customers Bancorp

(\$ in thousands, except per share data)

		O2 2021	_	Ol 2021		Q4 2020	_	Q3 2020		Q2 2020
GAAP -Total shareholders' equity	S	1,250,729	5	1,188,721	S	1,117,086	5	1,051,491	5	1,007,847
Reconciling items:										
Preferred stock		(217,471)		(217,471)		(217,471)		(217,471)		(217,471)
Goodwill and other intangibles (1)	<u> </u>	(3,853)		(3.911)		(14,298)		(14,437)		(14,575)
Tangible common equity	2_	1,029,405	2	967,339	_S_	885,317		819,583	_S_	775,801
Common shares outstanding		32,353,256		32,238,762		31,705,088		31,555,124		31,510,287
Tangible book value per common share	S	31.82	S	30.01	S	27.92	S	25.97	S	24.62

<sup>(1)</sup> Includes good will and other intangibles reported in assets of discontinued operations.

### Reconciliation of Non-GAAP Measures - Unaudited (Cont.)



Tangible Common	Equity to	Tangible	Assets -
Customers Bancon	р		

(\$ in those ands)

		Q2 2021		Q1 2021	0.5	Q4 2020		Q3 2020		Q2 2020
GAAP - Total shareholders' equity	S	1,250,729	S	1,188,721	S	1,117,086	S	1,051,491	S	1,007,847
Reconciling items:										
Preferred stock		(217,471)		(217,471)		(217,471)		(217,471)		(217,471)
Goodwill and other intangibles (1)	725	(3,853)	0.0	(3,911)	- 25	(14,298)		(14,437)		(14,575)
Tangible common equity	\$	1,029,405	\$	967,339	\$	885,317	\$	819,583	\$	775,801
GAAP - Total assets	s	19,635,108	s	18,817,660	s	18,439,248	s	18,778,727	s	17,903,118
Reconciling items:										
Goodwill and other intangibles	_	(3,853)		(3,911)	_	(14,298)		(14,437)	_	(14,575)
Tangible assets	_S	19,631,255	5	18.813.749	S	18,424,950	s	18,764,290	_\$	17,888,543
Tanzible common equity to tanzible assets		5.24%		5.14%		4.80%		4.37%		4.34%

#### Tangible Common Equity to Tangible Assets, Excluding PPP - Customers Bancorp

(S in thousands)

(5 in thoteands)										
		O2 2021		Ol 2021		Q4 2020		Q3 2020		O2 2020
GAAP - Total shareholders' equity	\$	1,250,729	S	1,188,721	S	1,117,086	S	1,051,491	S	1,007,847
Reconciling items:										
Preferred stock		(217,471)		(217,471)		(217,471)		(217,471)		(217,471)
Goodwill and other intanzibles	185	(3,853)		(3.911)	800	(14,298)	1000	(14,437)	25.5	(14,575)
Tangible common equity	S	1,029,405	5	967.339	S	885,317	S	819,583	\$	775,801
GAAP - Total assets	\$	19,635,108	\$	18,817,660	\$	18,439,248	\$	18,778,727	S	17,903,118
Reconciling items:		40.050		(2.011)		40.0333		0.4.000		(14.407)
Goodwill and other intangibles		(3,853)		(3,911)		(3,911)		(14,298)		(14,437)
PPP1cans	_	(6,305,056)	_	(5,178,089)	_	(4,561,365)	_	(4,964,105)	_	(4,760,427)
Tangible assets	\$	13,326,199	\$	13,635,660	\$	13,873,972	\$	13,800,324	\$	13,128,254
Tangible common equity to tangible assets		7.72%		7.09%		6.39%		5.94%		5.91%

<sup>(1)</sup> Includes goodwill and other intangibles reported in assets of discontinued operations

## Reconciliation of Non-GAAP Measures – Unaudited (Cont.)



Core Assets										
(\$ in thousands)										
	Q2 20	021 Q	1 202	Q4	2020	Q3 202	20	Q2 2020	<u> </u>	
GAAP - Total assets	\$ 19,63	5,108 \$ 1	8,817,6	60 \$ 18,	439,248	\$ \$ 18,778,	727	\$ 17,903,11	18	
Reconciling items:										
Loans receivable, PPP	(6,30	5,056) (	5,178,0	(4,	561,36	5) (4,964,	,105)	(4,760,42	27)	
Core assets	\$ 13,33	0,052 \$ 1	3,639,5	\$ 13,	877,88	\$ 13,814,	,622	\$ 13,142,69	91_	
Total loans and leases, excluding PPP										
(\$ in thousands)										
		Q2 2021		Q1 2021		Q4 2020		Q3 2020		Q2 2020
Total loans and leases	S	16,967,022	S	16,168,306	5	15,832,251	S	16,605,279	5	15,290,202
PPP loans	88	(6,305,056)		(5,178,089)	_	(4,561,365)		(4,964,105)		(4,760,427)
Loans and leases, excluding PPP	_S	10,661,966	5	10,990,217	5	11,270,886	\$	11,641,174	5	10,529,775
Total loans and leases, excluding PPP & mortgage warehouse										
Mortgage warehouse loans	S	2,922,217	S	3,463,490	S	3,657,350	5	3,947,828	5	2,832,112
Loans and leases, excluding PPP & mortgage warehouse	\$	7,739,749	S	7,526,727	S	7,613,536	\$	7,693,346	\$	7,697,663
Coverage of credit loss reserves for loans and leases held										
for investment, excluding PPP										
(\$ in thousands)										
		Q2 2021	_	Q1 2021	-	Q4 2020	_	Q3 2020	_	Q2 2020
Loans and leases receivable	S	14,077,198	S	12,714,578	S	12,136,733	S	12,664,997	S	12,032,874
Loans receivable, PPP	55	(6,305,056)	a	(5,178,089)	1 10	(4,561,365)	8 1 <u>84</u>	(4,964,105)	28 82	(4,760,427)
Loans and leases held for investment, excluding PPP	S	7,772,142	5	7,536,489		7,575,368	_5	7,700,892	S	7,272,447
Allowance for credit losses on loans and leases	S	125,436	S	128,736	S	144,176	5	155,561	S	159,905
Coverage of credit loss reserves for loans and leases held fo	f									
investment, excluding PPP		1.61%		1.71%	)	1.90%		2.02%		2.20%

### Reconciliation of Non-GAAP Measures - Unaudited (Cont.)



#### Net Interest Margin, Tax Equivalent, Excluding PPP -

Customers Bancorp

(\$ in thousands, except per share data)

	-	Q2 2021	0	Q1 2021		Q4 2020		Q3 2020	_	Q2 2020
GAAP net interest income PPP net interest income	S	138,757 (35,785)	S	132,731 (34,842)	\$	122,946 (25,257)	5	107,439 (20,018)	S	91,982 (9,308)
Tax-equivalent adjustment	90	289	94	292	125	219	857	225	.00	225
Net interest income, tax equivalent, excluding PPP	_\$	103,261	5	98,181	5	97,908	5	87,646	S	82,899
GAAP average total interest earning assets	S	18,698,996	5	17,943,944	S	17,601,999	S	17,121,145	5	13,980,021
Average PPP loans	-	(6,133,184)		(4,623,213)		(4,782,606)		(4,909,197)		(2,754,920)
Adjusted average total interest earning assets	S	12,565,812	5	13,320,731	5	12,819,393	5	12,211,948	5	11,225,101
Net interest margin, tax equivalent, excluding PPP		3.30%		2.99%		3.04%		2.86%		2.97%

#### Net Interest Margin, Tax Equivalent - Customers Bancorp

(dollars in thousands, except per share data)

	- 3	Q1 2020		Q4 2019		Q3 2019		Q2 2019		Q1 2019		Q4 2018
GAAP Net interest income	S	81,321	S	77,593	S	75,735	S	64,679	S	59,304	S	61,524
Tax-equivalent adjustment		205		187		184		183		181		171
Net interest income tax equivalent	S	81,526	5	77,780	\$	75,919	S	64,862	S	59,485	S	61,695
Average total interest earning assets	\$	10,976,731	S	10,676,730	\$	10,667,198	\$	9,851,150	5	9,278,413	S	9,518,120
Net interest margin, tax equivalent (1)		2.99%		2.89%		2.83%		2.64%		2.59%		2.57%

<sup>(1)</sup> Customers Bank started originating PPP loans during Q2 2020.





- 2	none.	Vield	excluding	PPP

Loan Yield, excluding PPP
(S in thousands, except per share data)

	Q2 2021	Q1 2021	Q4 2020	Q3 2020	Q2 2020
Total interest on loans and lease	153,607	152,117	145,414	132,107	118,447
Interest on PPP loans	(41,137)	(38,832)	(29,465)	(24,337)	(11,706)
Interest on loans and leases, excluding PPP	112,471	113,285	115,949	107,770	106,741
Average loans and leases	16,482,802	15,329,111	15,987,095	15,403,838	12,791,633
Average PPP loans	(6,133,184)	(4,623,213)	(4,782,606)	(4,909,197)	(2,754,920)
Adjusted average total interest earning assets	10,349,618	10,705,898	11,204,489	10,494,641	10,036,713
Loan yield excluding PPP	4.36%	4.29%	4.12%	4.09%	4.28%

#### Loan Yield, excluding PPP

(\$ in thousands, except per share data)

	Q1 2020	Q4 2019	Q3 2019	Q2 2019	Q1 2019	Q4 2018
Total interest on loans and lease	116,080	116,365	118,444	103,567	93,116	94,248
Interest on PPP loans						
Interest on loans and leases, excluding PPP	466,776	461,859	470,135	415,329	377,290	374,082
Average loans and leases	9,556,791	9,854,623	9,816,434	8,991,048	8,420,785	8,562,410
Average PPP loans						
Adjusted average total interest earning assets	9,556,791	9,854,623	9,816,434	8,991,048	8,420,785	8,562,410
Loan yield excluding PPP	4.88%	4.69%	4.79%	4.62%	4.48%	4.37%





### Deferments to Total loans and leases, excluding PPP

(\$ in thousands)

	(	22 2021	Q1 2021			
Total loans and leases	\$ 1	6,967,022	S	16,168,306		
PPP loans	(	6,305,056)		(5,178,089)		
Loans and leases, excluding PPP	\$ 1	0,661,966	\$	10,990,217		
Commercial deferments	S	89,800	S	176,100		
Consumer deferments		8,400	25	13,000		
Total deferments	S	98,200	S	189,100		
Commercial deferments to total loans and leases, excluding PPP		0.8%		1.7%		
Consumer deferments to total loans and leases, excluding PPP		0.1%		0.1%		
Total deferments to total loans and leases, excluding PPP		0.08/		. 70/		
***	_	0.9%	-	1.7%		