

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 8-K/A  
(Amendment No. 1)

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) October 27, 2021

MATERION CORPORATION  
(Exact name of registrant as specified in its charter)

Ohio (State or other jurisdiction of incorporation or organization) 6070 Parkland Blvd., Mayfield Hts., Ohio (Address of principal executive offices)	001-15885 (Commission File Number)  Registrant's telephone number, including area code (216) 486-4200	34-1919973 (I.R.S. Employer Identification No.)  44124 (Zip Code)
Not Applicable (Former name or former address, if changed since last report)		

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, no par value	MTRN	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§204.12b-2 of this chapter).

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act

## Introductory Note

As previously disclosed, on September 19, 2021, Materion Corporation, an Ohio corporation (“Materion”), entered into a Share Purchase Agreement (the “SPA”) with HCST Hungary Holding Vagyonkezelő Korlátolt Felelősségű Társaság, a limited liability company organized under the laws of Hungary (“Seller”), H.C. Starck Group GmbH, a limited liability company organized under the laws of Germany (“German Parent”), and Opus HoldCo S.à r.l., a limited liability company (Société à responsabilité limitée) incorporated under the laws of Luxembourg (“Lux Parent”), pursuant to which, among other things, Seller agreed to sell all of the shares of H.C. Starck Inc., a Delaware corporation (the “Company”), which represented the HCS-Electronic Materials business (“HCS-Materials”), to Materion (the “Acquisition”). On November 1, 2021 (the “Closing Date”), upon the terms and subject to the conditions set forth in the SPA, the Acquisition was completed.

This Current Report on Form 8-K/A (this “Amendment”) amends the Current Report on Form 8-K filed by Materion on November 1, 2021 (the original “Form 8-K”) regarding Materion’s acquisition of HCS-Materials. This Amendment amends the original Form 8-K to file the financial statements of the business acquired under Item 9.01(a) and the pro forma financial statements under Item 9.01(b), which are filed as exhibits hereto. This Amendment should be read in conjunction with the original Form 8-K and Materion’s other filings with the SEC. Except as provided herein, all information in, and the exhibits to, the original Form 8-K remain unchanged.

### Item 9.01 Financial Statements and Exhibits.

#### (a) *Financial statements of business acquired.*

The audited combined financial statements of HCS Materials for the year ended December 31, 2020, and the notes related thereto, are filed as Exhibit 99.1 hereto. The unaudited condensed combined financial statements of HCS Materials for the nine months ended September 31, 2021, and the notes related thereto, are filed as Exhibit 99.2 hereto.

#### (b) *Pro forma financial information.*

The unaudited pro forma combined balance sheet as of September 30, 2021 and the unaudited pro forma combined statements of operations for the year ended December 31, 2020 and the nine months ended September 30, 2021 are filed as Exhibit 99.3 hereto.

#### (d) *Exhibits.*

<u>Exhibit Number</u>	<u>Description of Exhibit</u>
23.1	<a href="#">Consent of Independent Auditors</a>
99.1	<a href="#">HCS-Electronic Materials (A Carve-Out Business of H.C. Starck Inc., USA) audited combined financial statements for the fiscal year ended December 31, 2020</a>
99.2	<a href="#">HCS-Electronic Materials (A Carve-Out Business of H.C. Starck Inc., USA) unaudited condensed combined financial statements for the nine months ended September 30, 2021</a>
99.3	<a href="#">Unaudited pro forma combined financial statements</a>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

January 14, 2022

Materion Corporation

By: /s/ John. M. Zaranec

John M. Zaranec

Vice President, Corporate Controller and Investor Relations

CONSENT OF INDEPENDENT AUDITORS

We hereby consent to the incorporation by reference in the Registration Statements on Form S-8 (Nos. 333-88994, 333-127130, 333-133428, 333-133429, 333-145149, 333-173915, 333-173916, 333-173917, 333-195761, 333-195762, 333-217633, 333-217618) of Materion Corporation of our report dated January 14, 2022 relating to the financial statements of HCS-Electronic Materials (A Carve-Out Business of H.C. Starck Inc., USA), which appears in this Current Report on Form 8-K.

/s/ PricewaterhouseCoopers LLP  
Boston, Massachusetts  
January 14, 2022

HCS-Electronic Materials  
(A Carve-Out Business of H.C. Starck Inc., USA)

Combined Financial Statements

Fiscal Year Ended December 31, 2020

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Report of Independent Auditors

To the Board of Directors and Management of H.C. Starck Inc., USA

We have audited the accompanying combined financial statements of HCS-Electronic Materials (A Carve-Out Business of H.C. Starck Inc., USA), which comprise the combined balance sheet as of December 31, 2020, and the related combined statements of operations, of changes in net parent investment and of cash flows for the year then ended.

***Management's Responsibility for the Combined Financial Statements***

Management is responsible for the preparation and fair presentation of the combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of combined financial statements that are free from material misstatement, whether due to fraud or error.

***Auditors' Responsibility***

Our responsibility is to express an opinion on the combined financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the combined financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the Company's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

***Opinion***

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of HCS-Electronic Materials (A Carve-Out Business of H.C. Starck Inc., USA) as of December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

/s/ PRICEWATERHOUSECOOPERS LLP  
Boston, Massachusetts  
January 14, 2022

HCS-Electronic Materials  
(A Carve-Out Business of H.C. Starck Inc., USA)

Combined Balance Sheet

	As of <b>December 31, 2020</b> <i>(in thousands)</i>
<b>Assets</b>	
Current assets:	
Cash and cash equivalents	\$ 28,216
Accounts receivable, net	4,015
Inventories, net	33,589
Contract assets	8,713
Other current assets	2,936
<b>Total current assets</b>	<b>77,469</b>
Noncurrent assets:	
Property, plant and equipment, net	12,876
Operating lease right-of-use assets	2,214
Other non-current assets	2,200
<b>Total noncurrent assets</b>	<b>17,290</b>
<b>Total assets</b>	<b>\$ 94,759</b>
<b>Liabilities and equity</b>	
Current liabilities:	
Accounts payable	\$ 9,181
Operating lease liabilities	640
Other current liabilities	3,206
<b>Total current liabilities</b>	<b>13,027</b>
Non-current liabilities:	
Operating lease liabilities	1,676
Deferred tax liability	658
Other non-current liabilities	1,016
<b>Total non-current liabilities</b>	<b>3,350</b>
<b>Total liabilities</b>	<b>16,377</b>
Commitments and contingencies (Note 8)	
Net parent investment	78,382
<b>Total liabilities and net parent investment</b>	<b>\$ 94,759</b>

*See notes to Combined Financial Statements.*

HCS-Electronic Materials  
(A Carve-Out Business of H.C. Starck Inc., USA)

Combined Statement of Operations

	<b>Year Ended December 31, 2020</b>
	<i>(in thousands)</i>
Net revenues	\$ 132,720
Cost of goods sold	104,860
Gross profit	27,860
Operating expenses	
Selling and marketing expenses	5,613
Research and development expenses	2,470
General and administrative expenses	5,145
Other operating expenses, net	840
Total operating expenses	14,068
Operating income	13,792
Other income (expense)	
Financial income and (expense), net	(456)
Income before income taxes	13,336
Income tax expense	(2,141)
Net income	\$ 11,195

*See notes to Combined Financial Statements.*

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HCS-Electronic Materials

(A Carve-Out Business of H.C. Starck Inc., USA)

Combined Statement of Changes in Net Parent Investment

	<b>Net Parent Investment</b>
	<i>(in thousands)</i>
Balance at December 31, 2019	\$ 69,919
Net income	11,195
Net transfer to parent	<u>(2,732)</u>
Balance at December 31, 2020	<u>\$ 78,382</u>

*See notes to Combined Financial Statements.*

HCS-Electronic Materials  
(A Carve-Out Business of H.C. Starck Inc., USA)

Combined Statement of Cash Flows

	<b>Year Ended</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
<b>Operating activities</b>	
Net income	\$ 11,195
Adjustments to reconcile net income to net cash provided by operating activities:	
Depreciation	1,755
Amortization of operating lease right-of use-assets	676
Deferred income tax liability	(169)
Changes in:	
Accounts receivable	2,932
Inventories	4,438
Contract assets	(533)
Other current and non-current assets	(1,770)
Accounts payable	2,147
Lease liability	(464)
Other current and non-current liabilities	1,407
Net cash provided by operating activities	\$ 21,614
<b>Investing activities</b>	
Purchases of property, plant and equipment	(2,074)
Net cash used in investing activities	\$ (2,074)
<b>Financing activities</b>	
Net transfer to parent	(2,732)
Net cash used in financing activities	\$ (2,732)
Net increase in cash, cash equivalents and restricted cash	16,808
Cash, cash equivalents and restricted cash, beginning of year	11,408
Cash, cash equivalents and restricted cash, end of year	\$ 28,216
<b>Non-cash items related to investing activities</b>	
Property, plant and equipment additions included in trade payables	\$ 798

*See notes to Combined Financial Statements*

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**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

**Note 1 - Basis of Presentation**

**Description of Business**

The accompanying combined financial statements present the combined assets, liabilities, revenue and expenses of the HCS-Electronic Materials business (“HCS,” the “HCS Business” or the “Company”), which represents an operating facility of H.C. Starck Inc., USA (“H.C. Starck Inc.”). The HCS Business consists of the H.C. Starck Inc. operating plant in Newton, Massachusetts that was acquired by Materion Corporation (“Materion”), effective November 1, 2021 in accordance with the terms of the Share Purchase Agreement (“SPA”) executed on September 19, 2021 between Materion and H.C. Starck Group GmbH, HCST Hungary Holding Vagyonkezele Korlatolt Felelossegu Tarsasag, & Opus Holdco S.A.R.L. (“H.C. Starck Group”). Prior to the closing of the acquisition, H.C. Starck Inc. executed an internal reorganization in which H.C. Starck Solutions (“H.C. Solutions”) was created as the shareholder of H.C. Starck Inc., with ultimate ownership by the H.C. Starck Group. All other operating facilities that were unrelated to the Newton plant as well as any debt with affiliates were excluded from H.C. Starck Inc. and transferred to subsidiaries of H.C. Solutions. Materion then purchased all outstanding shares of H.C. Starck Inc. from H.C. Solutions on November 1, 2021.

The HCS Business is an industry-leading electronic materials business, located in Newton, Massachusetts. HCS utilizes proprietary technology and extensive material science know-how to deliver tantalum- and niobium-based premium products for the semiconductor, industrial, and aerospace & defense markets. The Company includes one manufacturing facility in the United States of America (“U.S.”) along with operational employees at the facility primarily responsible for production and serving customers, and certain support function employees engaged in non-production business activities.

**Basis of Financial Statement Presentation**

The accompanying combined financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) from the consolidated financial statements and accounting records of H.C. Starck Inc. and are presented on a standalone basis as if the operations of the HCS Business had been conducted independently from H.C. Starck Inc. These financial statements have been prepared solely to demonstrate its historical result of operations, balance sheet, and cash flows for the indicated period under H.C. Starck Inc. management. As the HCS Business has not operated as a separate legal or standalone entity, and there is no direct ownership of the HCS Business by any shareholder or legal entity of H.C. Starck Inc. other than at the consolidated level, a net parent investment is shown in lieu of shareholder equity in the combined balance sheet of the HCS Business to reflect the residual of the total assets and total liabilities derived in accordance with the carve-out principles reflecting the shareholder interest in the HCS Business. This information is further reflected in the combined statement of changes in net parent investment to show the change in this balance within the period presented. Further, earnings per share data has not been presented in the combined financial statements of the HCS Business as it does not operate as a separate legal entity with its own capital structure. All intercompany balances and transactions within the HCS Business have been eliminated. Transactions and balances between the HCS Business and its affiliates are reflected as related party transactions as disclosed in Note 6, *Related Party Transactions*. The HCS-Electronic Materials business has historically operated as a part of H.C. Starck Inc; consequently, stand-alone financial statements have not been historically prepared for the HCS-Electronic Materials business.

The combined statement of operations of the HCS Business includes all revenues and costs directly attributable to the HCS Business. In addition, certain shared corporate expenses related to the HCS Business

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**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

have been allocated from H.C. Starck Inc.. The HCS Business receives services and support functions from H.C. Starck Inc. and is dependent upon H.C. Starck Inc.'s ability to perform these services and functions. The costs associated with these services and support functions have been allocated to the HCS Business using the most meaningful respective allocation methodologies, which were primarily based on proportionate sales, headcount, and other measures of the HCS Business. These allocated costs primarily include, but are not limited to, research and development expenses, corporate administrative expenses, employee related costs for shared corporate employees and usage fees of shared assets of the functional groups such as sales, finance, marketing, human resources, information technology and legal.

The assets and liabilities related to the HCS Business are specifically identifiable and have been attributed to the HCS combined financial statements based upon the assets and liabilities that are expected to be transferred pursuant the SPA.

H.C. Starck Inc. uses a centralized approach to cash management. In accordance with the Share Purchase Agreement, the bank accounts and cash balances of the HCS Business were transferred as part of the transaction. Accordingly, as the acquired business is the legal owner of the associated bank accounts these amounts have been included in as cash and cash equivalents on the combined balance sheet of the accompanying combined financial statements of the HCS Business.

As described in Note 4, *Income Taxes*, current and deferred income taxes and related tax expenses have been determined based on the stand-alone results of the HCS Business by applying Accounting Standards Codification ("ASC") 740, *Income Taxes*, issued by the Financial Accounting Standards Board ("FASB"), to the HCS Business operations in each jurisdiction as if it were a separate taxpayer. The tax amounts determined from the stand-alone results of the HCS Business are not necessarily representative of the amounts that would have been reflected in the combined financial statements had the HCS Business been an entity that operated independently of H.C. Starck Inc.

The HCS Business believes the assumptions and allocations underlying the combined financial statements are reasonable and appropriate under the circumstances. The expenses and cost allocation have been determined on a basis considered by H.C. Starck Inc. to be a reasonable reflection of the utilization of services provided to or the benefit received by the HCS Business during the period presented relative to the total costs incurred by H.C. Starck Inc. However, the amounts recorded for these transactions and allocations are not necessarily representative of the amount that would have been reflected in the combined financial statements had the HCS Business been an entity that operated independently of H.C. Starck Inc. Actual costs that would have been incurred if the HCS Business had been a stand-alone company would depend on multiple factors, including organizational structure and strategic decision making made in various areas, such as information technology and infrastructure. Consequently, future results of operations of the HCS Business will include costs and expenses that may be materially different from the historical results of operations, balance sheet, and cash flows. Accordingly, the combined financial statements included herein are not indicative of the future results of operations, balance sheet, and cash flows.

**Use of Estimates**

The preparation of the combined financial statements in conformity with accounting principles generally accepted in the United States of America requires the Company to make policy elections, estimates and assumptions that affect the amounts reported in the combined financial statements and accompanying notes. These policy elections, estimates, and assumptions are based on the Company's best estimates and judgements. The Company evaluates their policy elections, estimates, and assumptions on an ongoing basis

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**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

using historical experience and other factors, including the current economic environment. Significant estimates affecting amounts reported in the combined financial statements relate to contract assets and income taxes. The Company believes these estimates to be reasonable given the current facts available. Market volatility increases the uncertainty inherent in the estimates and assumptions.

In March 2020, the World Health Organization characterized a novel strain of the coronavirus, known as COVID-19, as a pandemic. The duration of the COVID-19 pandemic and the long-term impacts on the economy are uncertain and could impact the Company's estimates.

**Net Parent Investment**

The Company's equity on the combined balance sheet represents H.C. Starck Inc.'s net investment in the HCS Business and is presented as net parent investment in lieu of shareholder equity. The net parent investment account includes assets and liabilities that are maintained by H.C. Starck Inc. on behalf of the HCS Business such as accrued liabilities related to corporate allocations, including administrative expenses for sales, finance, marketing, human resources, information technology and legal.

All transactions reflected in the net parent investment in the accompanying combined balance sheet have been considered cash receipts and payments for the purpose of the combined statement of cash flows and are reflected in financing activities in the accompanying combined statement of cash flows.

**Note 2 - Significant Accounting Policies**

***Cash and cash equivalents***

Cash and cash equivalents include cash on hand, deposits held with banks, other short-term highly liquid investments with original maturities of three months or less and restricted cash. Restricted cash results from contracts with customers as well as import bonds. The amount of restricted cash related to the HCS Business as of December 31, 2020 was \$1,501 thousand.

***Accounts receivable, net***

Accounts receivable are recorded at the invoiced amount less allowance for doubtful accounts and do not bear interest. Payment terms and conditions vary by contract but are generally between 30 and 60 days.

An allowance for doubtful accounts is maintained for the expected losses resulting from the inability of customers to pay amounts due. The allowance is based upon identified delinquent accounts, customer payment patterns, and other analyses of historical data and trends. Historically, the Company has experienced an insignificant amount of uncollected accounts receivable. As such, the Company has estimated the allowance for bad debt is not material as of December 31, 2020.

H.C. Starck Inc. has implemented a credit insurance program with a risk management company. This program establishes insured credit limits for certain H.C. Starck Inc. customers in the event of nonpayment. The insured minimum is \$65 thousand per customer credit limit and the insured percentage is 90%.

Under a factoring arrangement, the Company sells certain receivables to Sterling National Bank ("Sterling"). The agreement calls for Sterling to advance up to 90% of the net face value of accounts receivable balances that are eligible for the credit insurance program. The Company records the remaining

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**Notes to the Combined Financial Statements**

10% as other current assets within the combined balance sheet. Under the terms of the factoring arrangement, the Company has a limited obligation to repurchase accounts receivables sold to Sterling. As of December 31, 2020, the interest rate was the sum of prime, plus 0.25%. The Company had an outstanding principal balance on the facility of \$11,596 thousand as of December 31, 2020 and recognized interest expense during the year ended December 31, 2020 of \$416 thousand, which was recorded in financial income and (expense), net in the combined statement of operations.

During the year ended December 31, 2020, the Company sold accounts receivables and received cash proceeds of \$105,315 thousand. The fair value of sold receivables approximated their book value due to their short-term nature. As of December 31, 2020, the Company derecognized \$13,548 thousand of accounts receivable and the remaining balance due from Sterling was \$1,952 thousand. The Company estimated that the fair value of its servicing responsibilities was not material.

***Inventories, net***

Inventories are stated at the lower of cost or net realizable value. Cost is determined using the FIFO method for raw materials, work in progress and finished products, and the weighted average cost formula for resale products. The cost of finished goods and work in progress comprises raw materials, direct labor, other direct costs, related production overheads based on normal operating capacity and allocable administrative costs. It excludes borrowing costs. Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

***Property, plant and equipment, net***

Property, plant and equipment are stated at cost less accumulated depreciation. Land is not depreciated. Depreciation is calculated using the straight-line method over their estimated useful economic life as follows:

Building and improvements	10 to 45 years
Machinery and equipment	5 to 30 years
Furniture, fixtures, and other equipment	3 to 10 years

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognized within the combined statement of operations. There were no material disposals in the year ended December 31, 2020.

***Long-lived asset impairment***

The HCS Business performs impairment tests of long-lived assets, including property and equipment, whenever an event occurs, or circumstances change that indicate that the carrying value may not be recoverable or the useful life of the asset has changed. Upon indications of impairment, assets and liabilities are grouped at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities. If such undiscounted cash flows indicate that the carrying value of the asset group is not recoverable, impairment losses are measured by comparing the estimated fair value of the asset group to its carrying amount. The HCS Business did not record any impairment expense for the year ended December 31, 2020.

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**Notes to the Combined Financial Statements**

***Leases***

The Company accounts for leases in accordance with ASC 842, *Leases*. The HCS Business leases buildings, automobiles and other equipment. Lease contracts are typically entered into for fixed periods of 1 to 3 years. Contracts may contain both lease and non-lease components. The Company has elected to apply the lease practical expedient to combine lease and non-lease components for all classes of assets and made an accounting policy election to not recognize right-of-use assets and lease liabilities for leases with terms of 12 months or less.

The HCS Business determines whether a contract is or contains a lease at contract inception based on the presence of identified assets and the Company's right to obtain substantially all of the economic benefit from and to direct the use of such assets. The Company performs the initial classification and measurement of its right-of-use ("ROU") assets and lease liabilities at the lease commencement date and thereafter if modified.

The Company measures its ROU assets and lease liabilities at the lease commencement date based on the present value of the remaining lease payments. Lease ROU assets also include any lease pre-payments made at or before the lease commencement date, are reduced by any lease incentives, and are increased for any initial direct costs.

Lease payments include:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Company under residual value guarantees
- the exercise price of a purchase option if the Company is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Company exercising that option.

Lease payments to be made under reasonably certain extension options are also included in the determination of lease payments. The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Company, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the ROU asset in a similar economic environment with similar terms, security and conditions.

For operating leases, lease expense is recorded on a straight-line basis over the lease term by adding interest expense determined using the effective interest method to the amortization of the right-of-use asset which is calculated as the difference between the straight-line expense and the interest expense on the lease liability for a given period.

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**Notes to the Combined Financial Statements**

***Accounts payable***

Accounts payable are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are presented as current liabilities unless payment is not due within 12 months after the reporting period.

***Revenue recognition***

The Company recognizes revenue in accordance with ASC 606, *Revenue from Contracts with Customers* when its customers obtain control of promised goods or services, in an amount that reflects the consideration which the Company expects to receive in exchange for those goods or services. The Company's revenue is derived primarily from transactions with third parties in the semi-conductor, industrial and aerospace & defense markets. The Company's customers are primarily located in the continental United States, Europe and China. To determine revenue recognition for the arrangements that are within the scope of ASC 606, the Company performs the following five steps: (1) identify the contract(s) with a customer, (2) identify the performance obligations in the contract, (3) determine the transaction price, (4) allocate the transaction price to the performance obligations in the contract, and (5) recognize revenue when (or as) the entity satisfies a performance obligation.

The transaction price is the amount of consideration the Company expects to receive in exchange for transferring goods or services to a customer. The transaction price can be a fixed amount, a variable amount, or both. Variable amounts include returns, rebates and discounts which are estimated at the time of the transaction.

The majority of the HCS Business' sales agreements contain performance obligations satisfied at a point in time when control is transferred to the customer as is defined by the shipping terms of the agreements. The Company recognizes revenue over time when (or as) the entity satisfies a performance obligation by transferring a promised good to the customer. Each customer purchase order or contract sets forth the transaction price for goods transferred under the arrangement and represents a single performance obligation for which revenue is recognized at either a point in time or over-time. The Company recognizes revenue upon completion of manufacturing and storing a product, if (i) a customer-specific good with no alternative use has been created and (ii) the Company has an enforceable right to payment for the product. Revenue is recognized at the amount the Company has the right to invoice for these arrangements.

The majority of the contracts with customers are fixed price contracts without variable consideration, under which the Company acts as principal. Revenue is measured at the fixed transaction price agreed under the contracts with customers, reduced by variable consideration. Variable considerations might occur in the form of contractually defined discounts for early payment and penalties for late payment. The Company includes the amount of variable consideration estimated in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. As the contracts in general include only a single performance obligation, the transaction price is fully allocated to that single performance obligation. Some contracts may include multiple performance obligations. In this case, the transaction price is allocated to each performance obligation based on relative stand-alone selling prices. Revenue for performance obligations that do not create an asset with an alternative use to the Company, and where the Company has an enforceable right to payment for the performance completed to date, are recognized over time. Revenue for those performance obligations is realized using an input-based method for measuring the progress towards satisfaction of the performance obligation, to an amount equivalent to the cost of services already rendered plus a margin. A contract asset is generated as the Company completes its performance obligation over time.

**HCS-Electronic Materials**  
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**Notes to the Combined Financial Statements**

Amounts billed to customers for shipping and handling activities to fulfill the Company's promise to transfer the goods are included in revenues and costs incurred by the Company for the delivery of goods and are classified as cost of sales in the combined statement of operations. Shipping terms may vary for products shipped outside the United States depending on the mode of transportation, the country where the material is shipped, and any agreements made with the customers.

***Disaggregation of revenue***

The Company disaggregated revenue from contracts with customers by geographical areas and end market users. The disaggregated revenue tables are shown below for the year ended December 31, 2020.

The following table provides information about disaggregated revenue by major geographical region:

	<b>Year Ended December 31, 2020</b>
	<i>(in thousands)</i>
Americas	\$ 38,897
Asia	83,693
Europe, Middle East, Africa	10,130
Total	\$ 132,720

The following table provides information about disaggregated revenue by end market:

	<b>Year Ended December 31, 2020</b>
	<i>(in thousands)</i>
Aerospace and Defense	\$ 11,374
Industrial	15,259
Semi-conductor	104,441
Other	1,646
Total	\$ 132,720

***Contract assets and liabilities***

A contract asset is the entity's right to consideration in exchange for goods or services that the entity has transferred to the customer. A contract asset becomes a receivable when the entity's right to consideration is unconditional, which is when only the passage of time is required before payment of the consideration is due. Contract assets are classified as current. The company recorded a contract asset of \$8,713 thousand as of December 31, 2020.

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**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

Contract liabilities are recognized if the customer's payment of consideration precedes the Company's performance. The company had no contract liabilities as of December 31, 2020.

Contract assets and liabilities are reported on a net basis at the contract level, depending on the contracts position at the end of each reporting period.

***Concentrations of risk***

The Company had certain customers whose revenue or accounts receivable balances individually represented 10% or more of the Company's total revenue or accounts receivable balances, respectively. As of December 31, 2020, accounts receivables due from those four HCS Business customers represented 69% of total accounts receivable. For the year ended December 31, 2020, revenues from those two HCS Business customers represented 58% of net revenues. No other individual customers constituted greater than 10% of accounts receivables or net revenues.

***Research and development expenses***

The HCS Business incurs costs for research and development of products to generate sales and also the development of new or improved processes to reduce the cost of sales. Total research and development expenses were \$2,470 thousand for the year ended December 31, 2020, of which \$613 thousand were directly identified as relating to the HCS Business and \$1,857 thousand were allocated to the HCS Business based on a percentage of sales. Research and development expenses are recorded in the combined statement of operations.

***Employee benefits***

Employees of the HCS Business participate in a defined contribution benefit plan sponsored by H.C. Starck Inc. Total contributions related to the plan are charged to expense and for the year ended December 31, 2020 were \$1,465 thousand. Approximately \$1,070 thousand of these costs were directly identifiable to the HCS Business and \$395 thousand were allocated to the HCS Business based on headcount and a percentage of sales. These costs are reflected in the combined statement of operations as a component of cost of goods sold and operating expenses.

***Income taxes***

The HCS Business does not currently exist as a separate legal entity. Its operations are included in the consolidated U.S. federal income tax return and certain unitary or combined state income tax returns and foreign income tax returns of H.C. Starck Inc.. Income taxes as presented herein include current and deferred income taxes of the HCS Business allocated to the Company's stand-alone carve-out financial statements. The income tax provision was prepared following the "Separate Return Method" and in a manner consistent with the asset and liability method prescribed by ASC Topic 740, *Income Taxes*. The Separate Return Method applies ASC 740 to the stand-alone financial statements of each member of the consolidated group as if the group member were a separate taxpayer and a stand-alone enterprise. The calculation of income taxes on a separate return basis requires a considerable amount of judgment and use of both estimates and allocations.

Taxable income or loss of the Company was included in H.C. Starck Inc.'s U.S. based consolidated federal income tax return and applicable state returns. Deferred income taxes have been provided for temporary differences between financial reporting basis and tax carrying amounts of the Company's assets and

**HCS-Electronic Materials**  
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**Notes to the Combined Financial Statements**

liabilities. These differences create taxable or tax-deductible amounts in future periods. A valuation allowance is recorded to reduce the carrying amount of deferred tax assets unless it is more likely than not that such assets will be realized. Interest and penalties, if any, on uncertain tax positions are recorded in income tax expense. See Note 4, *Income Taxes* for additional information.

***Fair value estimates***

The Company reports the financial instruments that are measured in the combined balance sheet at fair value requiring the disclosure of fair value measurements by level of the following fair value measurement hierarchy:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities accessible by the HCS Business at the measurement date

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices)

Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs)

There were no financial instruments traded in active markets at the balance sheet date.

***Recently issued accounting standards not yet adopted***

In December 2019, the FASB issued ASU 2019-12 to simplify the accounting in ASC 740, *Income Taxes*. This guidance removes certain exceptions related to the approach for intraperiod tax allocation, the methodology for calculating income taxes in an interim period, and the recognition of deferred tax liabilities for outside basis differences. This guidance also clarifies and simplifies other areas of ASC 740. Certain amendments in this update must be applied on a prospective basis, certain amendments must be applied on a retrospective basis, and certain amendments must be applied on a modified retrospective basis through a cumulative-effect adjustment to equity in the period of adoption. This ASU will be effective for the Company beginning in the first quarter of 2021. The adoption of this ASU is not expected to have a significant impact on the HCS Business' combined financial statements and related disclosures.

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments – Credit Losses: Measurement of Credit Losses on Financial Instruments*. This ASU introduces a new current expected credit losses model, which applies to financial assets and certain other instruments that are not measured at fair value through net income subject to credit losses and measured at amortized cost, including held-to-maturity securities and certain off-balance sheet credit exposures. The amendments in this ASU are effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. The adoption of this ASU is not expected to have a significant impact on the HCS Business' combined financial statements and related disclosures.

From time to time, new accounting pronouncements are issued by the FASB or other standard setting bodies that are adopted by the Company as of the specified effective date. Except as discussed elsewhere in the notes to the combined financial statements, the Company did not adopt any new accounting pronouncements during the years ended December 31, 2020.

**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

**Note 3 - Property, Plant and Equipment**

At December 31, 2020, property, plant and equipment consist of the following:

	<b>As of</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
Land	\$ 1,734
Buildings and improvements	17,524
Machinery and equipment	66,511
Furniture, fixtures and other equipment	803
Construction in progress	3,169
Total	89,741
Accumulated depreciation	(76,865)
Property, plant and equipment, net	\$ 12,876

Depreciation expense, which is recorded on the combined financial statements within cost of goods sold and research and development depending on the nature of the asset being depreciated, was \$1,755 thousand for the years ended December 31, 2020.

**Note 4 - Income Taxes**

Income before taxes of \$13,336 thousand relates entirely to the United States. The HCS Business does not have foreign operations.

Income taxes expense consists of:

	<b>Year Ended</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
Current income tax expense	
Federal	\$ 2,124
State	185
Current expense for income taxes	2,309
Deferred tax (benefit)	
Federal	(158)
State	(10)
Deferred income tax (benefit)	(168)
Total income tax expense	\$ 2,141

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**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

A reconciliation of the U.S. federal statutory income tax rate to the Company's effective income tax rate is as follows:

	<b>Year Ended December 31, 2020</b>
	<i>(in thousands)</i>
Income before income taxes	\$ 13,336
U.S. statutory tax rate of 21%	2,801
State taxes, net of federal benefit	146
Foreign Derived Intangible Income Deduction	(735)
R&D tax credits	(75)
Other	4
Total income tax expense	\$ 2,141
Effective tax rate	16.1%

Significant components of deferred tax assets and liabilities are:

	<b>As of December 31, 2020</b>
	<i>(in thousands)</i>
Deferred tax assets:	
Operating lease liability	\$ 511
Reserves and accruals not currently deductible for tax purposes	300
Other	273
Deferred tax assets	1,084
Deferred tax liabilities:	
Property, plant and equipment	1,254
Operating lease right-of-use assets	488
Deferred tax liabilities	1,742
Net deferred tax liabilities	\$ 658

**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

H.C. Starck Inc. and subsidiaries are members of a consolidated tax return where H.C. Starck Inc. is the consolidated parent. The provision for income taxes for the HCS Business was calculated using a “separate return” method. The Company’s current provision is the amount of tax payable or refundable based on its hypothetical, current-year separate return. The Company provides deferred taxes on its temporary differences and on any carryforwards that it could claim on its hypothetical return. The Company assesses the need for a valuation allowance on the basis of its projected separate return results. The Company records uncertain tax positions using a two-step process: (1) it determines whether it is more likely than not that the tax positions will be sustained on the basis of the technical merits of the position and (2) for those tax positions that meet the more-likely-than-not recognition threshold, it recognizes the largest amount of tax benefit that is more than 50 percent likely to be realized upon ultimate settlement with the related tax authority.

As of December 31, 2020, H.C. Starck Inc. has a carryforward of disallowed interest expense of \$31,534 thousand (no expiration). This deferred tax asset was not recorded within the combined financial statements as the associated debt is not allocable to the Company. Additionally, H.C. Starck Inc. has a carryforward of research and development credits of \$234 thousand (expiring 2039-2040) and state post-apportioned net operating loss carryforwards of \$698 thousand (various expiration) as of December 31, 2020. These deferred tax assets were not recorded as the attributes could be utilized in the year generated under the separate return approach. While these attributes were not recorded as deferred tax assets under the separate return approach for the HCS Business, they are retained by H.C. Starck Inc. as the legal taxpayer.

As of December 31, 2020, the Company had no material unrecognized tax benefits under the separate return approach. It is not anticipated that the amount of unrecognized tax benefits will significantly increase or decrease in the next twelve months.

There are currently no federal or state income tax audits in progress associated with H.C. Starck Inc. H.C. Starck Inc. is subject to taxation in the United States and various state jurisdictions. As of December 31, 2020, H.C. Starck Inc. is open for examination by tax authorities for tax year 2017 and later.

**Note 5 – Inventories, net**

Inventories, net is recorded at net realizable value which, is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

Inventories, net in the combined balance sheet as of December 31, 2020 are summarized as follows:

	<b>As of</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
Raw materials and supplies	\$ 8,881
Work in process	22,899
Finished goods	1,809
Inventories, net	\$ 33,589

**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

**Note 6 - Related-Party Transactions**

H.C. Starck Inc. and its subsidiaries provide a variety of corporate services to the HCS Business, such as sales, finance, marketing, research and development, human resources, information technology and legal. These expenses have been allocated to the Company based on direct usage or benefit where specifically identifiable, with the remainder being allocated based on sales, employee headcount or other measures that management believes are consistent and reasonable.

Operating expenses of the HCS Business included the following allocated amounts:

	<b>Year Ended</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
Selling and marketing expenses	\$ 4,921
Research and development expenses	1,857
General and administrative expenses	5,145
Other operating expenses, net	403
<b>Total</b>	<b>\$ 12,326</b>

Although it is not practical to estimate what such costs would have been if it had operated as a separate entity, the HCS Business considers such allocations to have been made on a reasonable basis.

Net transactions with H.C. Starck Inc. on the combined statement of changes in net parent investment reflect changes in the net parent investment for all transactions between H.C. Starck Inc. and the HCS Business, including direct and allocated charges and service charges from related parties.

In the normal course of business, the Company receives and sells inventory with the H.C. Starck Group, which are affiliated entities under common ownership. As a result of these related party transactions, the Company recorded \$1,274 thousand of revenue related to sales with related parties that are included in the revenue in the combined statement of operations. Additionally, the Company had outstanding related party receivables of \$210 thousand and related party payables of \$277 thousand as of December 31, 2020. These amounts were included in the accounts receivable, net and accounts payable on the combined balance sheet.

**Note 7 - Leases**

The HCS Business has operating leases primarily for buildings, automobiles and equipment. These lease contracts have remaining contractual terms up to 3 years. See Note 2, *Significant Accounting Policies*, for the Company's lease accounting policy.

The components of lease expense consist primarily of \$763 thousand of operating lease costs for the year ended December 31, 2020. The Company's variable lease costs and short-term lease costs are not material to the Company's operations.

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**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

Supplemental balance sheet information related to the Company's operating leases:

	<b>As of</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
Operating lease assets, net	\$ 2,214
Operating lease liabilities (current)	640
Operating lease liabilities (non-current)	1,676
Weighted average remaining lease term	2.5
Weighted average discount rate	7.6%

Cash flows arising from the lease transactions specifically identified to the HCS Business were:

	<b>Year ended</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
Cash paid for amounts included in the measurement of lease liabilities:	
Operating cash outflows – payments on operating leases	\$ (575)
Lease assets obtained in exchange for new lease obligations:	
Operating leases	\$ 2,067

Future minimum lease payments for leases specifically identified to the Company as of December 31, 2020 were:

	<b>As of</b> <b>December 31, 2020</b>
	<i>(in thousands)</i>
2021	\$ 801
2022	1,186
2023	593
Total future undiscounted lease payments	2,580
Less imputed interest	264
Total lease liability	\$ 2,316

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**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Combined Financial Statements**

**Note 8 – Commitments and Contingencies**

The Company enters into various contracts with suppliers in the conduct of the normal course of its business. As of December 31, 2020, the Company had \$15,982 thousand of purchase commitments for inventory.

The Company also has open project commitments related to capital expenditures of \$878 thousand as of December 31, 2020.

**Note 9 - Subsequent Events**

The Company has evaluated subsequent events through January 14, 2022, the date the combined financial statements were available to be issued. The Company has determined that there are no subsequent events that would require disclosure in or adjustment to the accompanying combined financial statements that have not already been properly recognized or disclosed within Note 1.

HCS-Electronic Materials  
(A Carve-Out Business of H.C. Starck Inc., USA)

Interim Condensed Combined Unaudited Financial Statements

For the Nine Months Ended September 30, 2021

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HCS-Electronic Materials

(A Carve-Out Business of H.C. Starck Inc., USA)

Condensed Combined Unaudited Balance Sheet

	<b>As of</b>
	<b>September 30, 2021</b>
	<i>(in thousands)</i>
<b>Assets</b>	
Current assets:	
Cash and cash equivalents	\$ 13,085
Accounts receivable, net	17,871
Inventories, net	47,864
Contract assets	10,577
Other current assets	3,562
Total current assets	<u>92,959</u>
Noncurrent assets:	
Property, plant and equipment, net	13,436
Operating lease right-of-use assets	5,199
Other non-current assets	4,200
Total noncurrent assets	<u>22,835</u>
Total assets	<u>\$ 115,794</u>
<b>Liabilities and equity</b>	
Current liabilities:	
Accounts payable	\$ 13,394
Operating lease liabilities	829
Other current liabilities	3,113
Total current liabilities	<u>17,336</u>
Non-current liabilities:	
Operating lease liabilities	4,818
Deferred tax liability	658
Other non-current liabilities	1,017
Total non-current liabilities	<u>6,493</u>
Total liabilities	<u>23,829</u>
Commitments and contingencies (Note 8)	
Net parent investment	91,965
Total liabilities and net parent investment	<u>\$ 115,794</u>

*See notes to Condensed Combined Unaudited Financial Statements.*

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HCS-Electronic Materials

(A Carve-Out Business of H.C. Starck Inc., USA)

Condensed Combined Unaudited Statement of Operations

	<b>Nine Months Ended September 30, 2021</b>
	<i>(in thousands)</i>
Net revenues	\$ 110,481
Cost of goods sold	82,144
Gross profit	28,337
Operating expenses	
Selling and marketing expenses	4,100
Research and development expenses	1,498
General and administrative expenses	4,204
Other operating expenses, net	417
Total operating expenses	10,219
Operating income	18,118
Other income (expense)	
Financial income and (expense), net	(334)
Income before income taxes	17,784
Income tax expense	(3,246)
Net income	\$ 14,538

*See notes to Condensed Combined Unaudited Financial Statements.*

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HCS-Electronic Materials  
(A Carve-Out Business of H.C. Starck Inc., USA)

Condensed Combined Unaudited Statement of Changes in Net Parent Investment

	<b>Net Parent Investment</b>
	<i>(in thousands)</i>
Balance at December 31, 2020	\$ 78,382
Net income	14,538
Net transfer to parent	(955)
Balance at September 30, 2021	<u>\$ 91,965</u>

*See notes to Condensed Combined Unaudited Financial Statements.*

HCS-Electronic Materials

(A Carve-Out Business of H.C. Starck Inc., USA)

Condensed Combined Unaudited Statement of Cash Flows

	<b>Nine Months Ended September 30, 2021</b>
	<i>(in thousands)</i>
<b>Operating activities</b>	
Net income	\$ 14,538
Adjustments to reconcile net income to net cash provided by operating activities:	
Depreciation	1,352
Amortization of operating lease right-of-use assets	692
Changes in:	
Accounts receivable	(13,857)
Inventories	(14,275)
Contract assets	(1,864)
Other current and non-current assets	(2,625)
Accounts payable	4,864
Lease liability	(346)
Other current and non-current liabilities	(92)
Net cash used in operating activities	\$ (11,613)
<b>Investing activities</b>	
Purchases of property, plant and equipment	(2,563)
Net cash used in investing activities	\$ (2,563)
<b>Financing activities</b>	
Net transfer to parent	(955)
Net cash used in financing activities	\$ (955)
Net decrease in cash, cash equivalents and restricted cash	(15,131)
Cash, cash equivalents and restricted cash, beginning of period	28,216
Cash, cash equivalents and restricted cash, end of period	<u>\$ 13,085</u>
<b>Non-cash items related to investing activities</b>	
Property, plant and equipment additions included in trade payables	\$ 147

*See notes to Condensed Combined Unaudited Financial Statements*

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## HCS-Electronic Materials

### (A Carve-Out Business of H.C. Starck Inc., USA)

#### Notes to the Condensed Unaudited Combined Financial Statements

##### **Note 1 - Basis of Presentation**

###### **Description of Business**

The accompanying condensed combined financial statements present the combined assets, liabilities, revenue and expenses of the HCS-Electronic Materials business (“HCS,” the “HCS Business” or the “Company”), which represents an operating facility of H.C. Starck Inc., USA (“H.C. Starck Inc.”). The HCS Business consists of the H.C. Starck Inc. operating plant in Newton, Massachusetts that was acquired by Materion Corporation (“Materion”), effective November 1, 2021 in accordance with the terms of the Share Purchase Agreement (“SPA”) executed on September 19, 2021 between Materion and H.C. Starck Group GmbH, HCST Hungary Holding Vagyonkezele Korlatolt Felelossegu Tarsasag, & Opus Holdco S.A.R.L. (“H.C. Starck Group”). Prior to the closing of the acquisition, H.C. Starck Inc. executed an internal reorganization in which H.C. Starck Solutions (“H.C. Solutions”) was created as the shareholder of H.C. Starck Inc., with ultimate ownership by the H.C. Starck Group. All other operating facilities that were unrelated to the Newton plant as well as any debt with affiliates were excluded from H.C. Starck Inc. and transferred to subsidiaries of H.C. Solutions. Materion then purchased all outstanding shares of H.C. Starck Inc. from H.C. Solutions on November 1, 2021.

The HCS Business is an industry-leading electronic materials business, located in Newton, Massachusetts. HCS utilizes proprietary technology and extensive material science know-how to deliver tantalum- and niobium-based premium products for the semiconductor, industrial, and aerospace & defense markets. The Company includes one manufacturing facility in the United States of America (“U.S.”) along with operational employees at the facility primarily responsible for production and serving customers, and certain support function employees engaged in non-production business activities.

###### **Basis of Financial Statement Presentation**

Certain information and footnote disclosures normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) have been omitted, in accordance with the rules of the Securities and Exchange Commission (the “SEC”). In management’s opinion, these interim financial statements include all adjustments (consisting only of normal recurring adjustments) and accruals necessary to fairly state the HCS Business’ results for the periods presented in conformity with U.S. GAAP applicable to interim periods.

These condensed combined financial statements should be read in conjunction with the combined financial statements and related notes for the year ended December 31, 2020 of the Company. The results for interim period are not necessarily indicative of future or annual results.

The accompanying condensed combined financial statements have been prepared in accordance with U.S. GAAP from the condensed consolidated unaudited financial statements and accounting records of H.C. Starck Inc. and are presented on a standalone basis as if the operations of the HCS Business had been conducted independently from H.C. Starck Inc. These condensed combined financial statements have been prepared solely to demonstrate its historical result of operations, balance sheet, and cash flows for the indicated period under H.C. Starck Inc. management. As the HCS Business has not operated as a separate legal or standalone entity, and there is no direct ownership of the HCS Business by any shareholder or legal entity of H.C. Starck Inc. other than at the consolidated level, a net parent investment is shown in lieu of shareholder equity in the condensed combined balance sheet of the HCS Business to reflect the residual of the total assets and total liabilities derived in accordance with the carve-out principles reflecting the shareholder interest in the HCS Business. This information is further reflected in the condensed combined statement of changes in net parent investment to show the change in this balance within the period

**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Condensed Unaudited Combined Financial Statements**

presented. Further, earnings per share data has not been presented in the condensed combined financial statements of the HCS Business as it does not operate as a separate legal entity with its own capital structure. All intercompany balances and transactions within the HCS Business have been eliminated. Transactions and balances between the HCS Business and its affiliates are reflected as related party transactions as disclosed in Note 6, *Related Party Transactions*. The HCS-Electronic Materials business has historically operated as a part of H.C. Starck Inc; consequently, stand-alone financial statements have not been historically prepared for the HCS-Electronic Materials business.

The condensed combined statements of operations of the HCS Business includes all revenues and costs directly attributable to the HCS Business. In addition, certain shared corporate expenses related to the HCS Business have been allocated from H.C. Starck Inc. The HCS Business receives services and support functions from H.C. Starck Inc. and is dependent upon H.C. Starck Inc.'s ability to perform these services and functions. The costs associated with these services and support functions have been allocated to the HCS Business using the most meaningful respective allocation methodologies, which were primarily based on proportionate sales, headcount, and other measures of the HCS Business. These allocated costs primarily include, but are not limited to, research and development expenses, corporate administrative expenses, employee related costs for shared corporate employees and usage fees of shared assets of the functional groups such as sales, finance, marketing, human resources, information technology and legal.

The assets and liabilities related to the HCS Business are specifically identifiable and have been attributed to the HCS condensed combined financial statements based upon the assets and liabilities that are expected to be transferred pursuant the SPA.

H.C. Starck Inc. uses a centralized approach to cash management. In accordance with the Share Purchase Agreement, the bank accounts and cash balances of the HCS Business were transferred as part of the transaction. Accordingly, as the acquired business is the legal owner of the associated bank accounts these amounts have been included in as cash and cash equivalents on the condensed combined balance sheet of the accompanying condensed combined financial statements of the HCS Business.

As described in Note 4, *Income Taxes*, current and deferred income taxes and related tax expenses have been determined based on the stand-alone results of the HCS Business by applying Accounting Standards Codification ("ASC") 740, *Income Taxes*, issued by the Financial Accounting Standards Board ("FASB"), to the HCS Business operations in each jurisdiction as if it were a separate taxpayer. The tax amounts determined from the stand-alone results of the HCS Business are not necessarily representative of the amounts that would have been reflected in the condensed combined financial statements had the HCS Business been an entity that operated independently of H.C. Starck Inc.

The HCS Business believes the assumptions and allocations underlying the condensed combined financial statements are reasonable and appropriate under the circumstances. The expenses and cost allocation have been determined on a basis considered by H.C. Starck Inc. to be a reasonable reflection of the utilization of services provided to or the benefit received by the HCS Business during the period presented relative to the total costs incurred by H.C. Starck Inc. However, the amounts recorded for these transactions and allocations are not necessarily representative of the amount that would have been reflected in the condensed combined financial statements had the HCS Business been an entity that operated independently of H.C. Starck Inc. Actual costs that would have been incurred if the HCS Business had been a stand-alone company would depend on multiple factors, including organizational structure and strategic decision making made in various areas, such as information technology and infrastructure. Consequently, future results of operations of the HCS Business will include costs and expenses that may be materially different from the historical results of operations, balance sheet, and cash flows. Accordingly, the condensed combined financial statements included herein are not indicative of the future results of operations, balance sheet, and cash flows.

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**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**  
**Notes to the Condensed Unaudited Combined Financial Statements**

**Use of Estimates**

The preparation of the condensed combined financial statements in conformity with accounting principles generally accepted in the United States of America requires the Company to make policy elections, estimates and assumptions that affect the amounts reported in the condensed combined financial statements and accompanying notes. These policy elections, estimates, and assumptions are based on the Company's best estimates and judgements. The Company evaluates their policy elections, estimates, and assumptions on an ongoing basis using historical experience and other factors, including the current economic environment. Significant estimates affecting amounts reported in the condensed combined financial statements relate to contract assets and income taxes. The Company believes these estimates to be reasonable given the current facts available. Market volatility increases the uncertainty inherent in the estimates and assumptions.

In March 2020, the World Health Organization characterized a novel strain of the coronavirus, known as COVID-19, as a pandemic. The duration of the COVID-19 pandemic and the long-term impacts on the economy are uncertain and could impact the Company's estimates.

**Net Parent Investment**

The Company's equity on the condensed combined balance sheet represents H.C. Starck Inc.'s net investment in the HCS Business and is presented as net parent investment in lieu of shareholder equity. The net parent investment account includes assets and liabilities that are maintained by H.C. Starck Inc. on behalf of the HCS Business such as accrued liabilities related to corporate allocations, including administrative expenses for sales, finance, marketing, human resources, information technology and legal.

All transactions reflected in the net parent investment in the accompanying condensed combined balance sheet have been considered cash receipts and payments for the purpose of the condensed combined statement of cash flows and are reflected in financing activities in the accompanying condensed combined statement of cash flows.

**Note 2 - Significant Accounting Policies**

The significant accounting policies for the HCS Business are described in Note 2, *Significant Accounting Policies* in the combined financial statements and related notes for the year ended December 31, 2020 and included below.

***Cash and cash equivalents***

Cash and cash equivalents include cash on hand, deposits held with banks, other short-term highly liquid investments with original maturities of three months or less and restricted cash. Restricted cash results from contracts with customers as well as import bonds. The amount of restricted cash related to the HCS Business as of September 30, 2021 was \$400 thousand.

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## HCS-Electronic Materials

### (A Carve-Out Business of H.C. Starck Inc., USA)

#### Notes to the Condensed Unaudited Combined Financial Statements

##### *Accounts receivable, net*

Accounts receivable are recorded at the invoiced amount less allowance for doubtful accounts and do not bear interest. Payment terms and conditions vary by contract but are generally between 30 and 60 days.

An allowance for doubtful accounts is maintained for the expected losses resulting from the inability of customers to pay amounts due. The allowance is based upon identified delinquent accounts, customer payment patterns, and other analyses of historical data and trends. Historically, the Company has experienced an insignificant amount of uncollected accounts receivable. As such, the Company has estimated the allowance for bad debt is not material as of September 30, 2021.

H.C. Starck Inc. has implemented a credit insurance program with a risk management company. This program establishes insured credit limits for certain H.C. Starck Inc. customers in the event of nonpayment. The insured minimum is \$65 thousand per customer credit limit and the insured percentage is 90%.

Under a factoring arrangement, the Company, sells certain receivables to Sterling National Bank (“Sterling”). The agreement calls for Sterling to advance up to 90% of the net face value of accounts receivable balances that are eligible for the credit insurance program. The Company records the remaining 10% as other current assets within the condensed combined balance sheet. Under the terms of the factoring arrangement, the Company has a limited obligation to repurchase accounts receivables sold to Sterling. As of September 30, 2021, the interest rate was the sum of prime, plus 0.25%. The Company had an outstanding principal balance on the facility of \$7,207 thousand as of September 30, 2021 and recognized interest expense during the nine months ended September 30, 2021 of \$300 thousand, which was recorded in financial income and (expense), net in the condensed combined statement of operations.

During the nine months ended September 30, 2021, the Company sold accounts receivables and received cash proceeds of \$81,128 thousand. The fair value of sold receivables approximated their book value due to their short-term nature. As of September 30, 2021, the Company derecognized \$8,217 thousand of accounts receivable and the remaining balance due from Sterling was \$1,010 thousand. The Company estimated that the fair value of its servicing responsibilities was not material.

##### *Inventories, net*

Inventories are stated at the lower of cost or net realizable value. Cost is determined using the FIFO method for raw materials, work in progress and finished products, and the weighted average cost formula for resale products. The cost of finished goods and work in progress comprises raw materials, direct labor, other direct costs, related production overheads based on normal operating capacity and allocable administrative costs. It excludes borrowing costs. Net realizable value is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

##### *Property, plant and equipment, net*

Property, plant and equipment are stated at cost less accumulated depreciation. Land is not depreciated. Depreciation is calculated using the straight-line method over their estimated useful economic life as follows:

Building and improvements	10 to 45 years
Machinery and equipment	5 to 30 years
Furniture, fixtures and other equipment	3 to 10 years

**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Condensed Unaudited Combined Financial Statements**

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognized within the condensed combined statement of operations. There were no material disposals in the nine months ended September 30, 2021.

***Long-lived asset impairment***

The HCS Business performs impairment tests of long-lived assets, including property and equipment, whenever an event occurs, or circumstances change that indicate that the carrying value may not be recoverable or the useful life of the asset has changed. Upon indications of impairment, assets and liabilities are grouped at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities. If such undiscounted cash flows indicate that the carrying value of the asset group is not recoverable, impairment losses are measured by comparing the estimated fair value of the asset group to its carrying amount. The HCS Business did not record any impairment expense for the nine months ended September 30, 2021.

***Leases***

The Company accounts for leases in accordance with ASC 842, *Leases*. The HCS Business leases buildings, automobiles and other equipment. Lease contracts are typically entered into for fixed periods of 1 to 5 years. Contracts may contain both lease and non-lease components. The Company has elected to apply the lease practical expedient to combine lease and non-lease components for all classes of assets and made an accounting policy election to not recognize right-of-use assets and lease liabilities for leases with terms of 12 months or less.

The HCS Business determines whether a contract is or contains a lease at contract inception based on the presence of identified assets and the Company's right to obtain substantially all of the economic benefit from and to direct the use of such assets. The Company performs the initial classification and measurement of its right-of-use ("ROU") assets and lease liabilities at the lease commencement date and thereafter if modified.

The Company measures its ROU assets and lease liabilities at the lease commencement date based on the present value of the remaining lease payments. Lease ROU assets also include any lease pre-payments made at or before the lease commencement date, are reduced by any lease incentives, and are increased for any initial direct costs.

Lease payments include:

- fixed payments (including in-substance fixed payments), less any lease incentives receivable
- variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date
- amounts expected to be payable by the Company under residual value guarantees
- the exercise price of a purchase option if the Company is reasonably certain to exercise that option, and
- payments of penalties for terminating the lease, if the lease term reflects the Company exercising that option.

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**Notes to the Condensed Unaudited Combined Financial Statements**

Lease payments to be made under reasonably certain extension options are also included in the determination of lease payments. The lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Company, the lessee's incremental borrowing rate is used, being the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the ROU asset in a similar economic environment with similar terms, security and conditions.

For operating leases, lease expense is recorded on a straight-line basis over the lease term by adding interest expense determined using the effective interest method to the amortization of the right-of-use asset which is calculated as the difference between the straight-line expense and the interest expense on the lease liability for a given period.

***Accounts payable***

Accounts payable are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are presented as current liabilities unless payment is not due within 12 months after the reporting period.

***Revenue recognition***

The Company recognizes revenue in accordance with ASC 606, *Revenue from Contracts with Customers* when its customers obtain control of promised goods or services, in an amount that reflects the consideration which the Company expects to receive in exchange for those goods or services. The Company's revenue is derived primarily from transactions with third parties in the semi-conductor, industrial and aerospace & defense markets. The Company's customers are primarily located in the continental United States, Europe and China. To determine revenue recognition for the arrangements that are within the scope of ASC 606, the Company performs the following five steps: (1) identify the contract(s) with a customer, (2) identify the performance obligations in the contract, (3) determine the transaction price, (4) allocate the transaction price to the performance obligations in the contract, and (5) recognize revenue when (or as) the entity satisfies a performance obligation.

The transaction price is the amount of consideration the Company expects to receive in exchange for transferring goods or services to a customer. The transaction price can be a fixed amount, a variable amount, or both. Variable amounts include returns, rebates and discounts which are estimated at the time of the transaction.

The majority of the HCS Business' sales agreements contain performance obligations satisfied at a point in time when control is transferred to the customer as is defined by the shipping terms of the agreements. The Company recognizes revenue over time when (or as) the entity satisfies a performance obligation by transferring a promised good to the customer. Each customer purchase order or contract sets forth the transaction price for goods transferred under the arrangement and represents a single performance obligation for which revenue is recognized at either a point in time or over-time. The Company recognizes revenue upon completion of manufacturing and storing a product, if (i) a customer-specific good with no alternative use has been created and (ii) the Company has an enforceable right to payment for the product. Revenue is recognized at the amount the Company has the right to invoice for these arrangements.

The majority of the contracts with customers are fixed price contracts without variable consideration, under which the Company acts as principal. Revenue is measured at the fixed transaction price agreed under the contracts with customers, reduced by variable consideration. Variable considerations might occur in the

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**Notes to the Condensed Unaudited Combined Financial Statements**

form of contractually defined discounts for early payment and penalties for late payment. The Company includes the amount of variable consideration estimated in the transaction price only to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the variable consideration is subsequently resolved. As the contracts in general include only a single performance obligation, the transaction price is fully allocated to that single performance obligation. Some contracts may include multiple performance obligations. In this case, the transaction price is allocated to each performance obligation based on relative stand-alone selling prices. Revenue for performance obligations that do not create an asset with an alternative use to the Company, and where the Company has an enforceable right to payment for the performance completed to date, are recognized over time. Revenue for those performance obligations is realized using an input-based method for measuring the progress towards satisfaction of the performance obligation, to an amount equivalent to the cost of services already rendered plus a margin. A contract asset is generated as the Company completes its performance obligation over time.

Amounts billed to customers for shipping and handling activities to fulfill the Company's promise to transfer the goods are included in revenues and costs incurred by the Company for the delivery of goods and are classified as cost of sales in the condensed combined statement of operations. Shipping terms may vary for products shipped outside the United States depending on the mode of transportation, the country where the material is shipped, and any agreements made with the customers.

***Disaggregation of revenue***

The Company disaggregated revenue from contracts with customers by geographical areas and end market users. The disaggregated revenue tables are shown below for the nine months ended September 30, 2021.

The following table provides information about disaggregated revenue by major geographical region:

	<b>Nine Months Ended September 30, 2021</b>	
	<i>(in thousands)</i>	
Americas	\$	32,451
Asia		69,643
Europe, Middle East, Africa		8,387
Total	\$	110,481

**HCS-Electronic Materials**  
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**Notes to the Condensed Unaudited Combined Financial Statements**

The following table provides information about disaggregated revenue end market:

	<b>Nine Months Ended September 30, 2021</b>	
	<i>(in thousands)</i>	
Aerospace and Defense	\$	9,111
Industrial		13,655
Semiconductor		86,581
Other		1,134
Total	\$	110,481

***Contract assets and liabilities***

A contract asset is the entity's right to consideration in exchange for goods or services that the entity has transferred to the customer. A contract asset becomes a receivable when the entity's right to consideration is unconditional, which is when only the passage of time is required before payment of the consideration is due. Contract assets are classified as current. The company recorded a contract asset of \$10,577 thousand as of September 30, 2021.

Contract liabilities are recognized if the customer's payment of consideration precedes the Company's performance. The company had no contract liabilities as of September 30, 2021.

Contract assets and liabilities are reported on a net basis at the contract level, depending on the contracts position at the end of each reporting period.

***Concentrations of risk***

The Company had certain customers whose revenue or accounts receivable balances individually represented 10% or more of the Company's total revenue or accounts receivable balances, respectively. As of September 30, 2021, accounts receivables due from those four HCS Business customers represented 70% of total accounts receivable. For the year ended September 30, 2021, revenues from those two HCS Business customers represented 60% of net revenues. No other individual customers constituted greater than 10% of accounts receivables or net revenues.

***Research and development expenses***

The HCS Business incurs costs for research and development of products to generate sales and also the development of new or improved processes to reduce the cost of sales. Total research and development expenses were \$1,498 thousand for the nine months ended September 30, 2021, of which \$199 thousand were directly identified as relating to the HCS Business and \$1,299 thousand were allocated to the HCS Business based on a percentage of sales. Research and development expenses are recorded in the condensed combined statement of operations.

**HCS-Electronic Materials**  
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**Notes to the Condensed Unaudited Combined Financial Statements**

***Employee benefits***

Employees of the HCS Business participate in a defined contribution benefit plan sponsored by H.C. Starck Inc. Total contributions related to the plan are charged to expense and for the nine months ended September 30, 2021 were \$1,264 thousand. Approximately \$893 thousand of these costs were directly identifiable to the HCS Business and \$371 thousand were allocated to the HCS Business based on headcount and a percentage of sales. These costs are reflected in the condensed combined statement of operations as a component of cost of goods sold and operating expenses.

***Income taxes***

The HCS Business does not currently exist as a separate legal entity. Its operations are included in the consolidated U.S. federal income tax return and certain unitary or combined state income tax returns and foreign income tax returns of H.C. Starck Inc. Income taxes as presented herein include current and deferred income taxes of the HCS Business allocated to the Company's stand-alone carve-out financial statements. The income tax provision was prepared following the "Separate Return Method" and in a manner consistent with the asset and liability method prescribed by ASC Topic 740, *Income Taxes*. The Separate Return Method applies ASC 740 to the stand-alone financial statements of each member of the consolidated group as if the group member were a separate taxpayer and a stand-alone enterprise. The calculation of income taxes on a separate return basis requires a considerable amount of judgment and use of both estimates and allocations.

Taxable income or loss of the Company was included in H.C. Starck Inc.'s U.S. based consolidated federal income tax return and applicable state returns. Deferred income taxes have been provided for temporary differences between financial reporting basis and tax carrying amounts of the Company's assets and liabilities. These differences create taxable or tax-deductible amounts in future periods. A valuation allowance is recorded to reduce the carrying amount of deferred tax assets unless it is more likely than not that such assets will be realized. Interest and penalties, if any, on uncertain tax positions are recorded in income tax expense. See Note 4, *Income Taxes* for additional information.

***Fair value estimates***

The Company reports the financial instruments that are measured in the condensed combined balance sheet at fair value requiring the disclosure of fair value measurements by level of the following fair value measurement hierarchy:

Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities accessible by the HCS Business at the measurement date

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices)

Level 3: Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs)

There were no financial instruments traded in active markets at the balance sheet date.

**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Condensed Unaudited Combined Financial Statements**

***Recently adopted accounting standards***

In December 2019, the FASB issued ASU 2019-12 to simplify the accounting in ASC 740, Income Taxes. This guidance removes certain exceptions related to the approach for intraperiod tax allocation, the methodology for calculating income taxes in an interim period, and the recognition of deferred tax liabilities for outside basis differences. This guidance also clarifies and simplifies other areas of ASC 740. Certain amendments in this update must be applied on a prospective basis, certain amendments must be applied on a retrospective basis, and certain amendments must be applied on a modified retrospective basis through a cumulative-effect adjustment to equity in the period of adoption. This ASU was effective beginning in the first quarter of 2021 and the adoption of this ASU did not have a significant impact on the HCS Business' condensed combined financial statements and related disclosures.

***Recently issued accounting standards not yet adopted***

In June 2016, the FASB issued ASU 2016-13, *Financial Instruments – Credit Losses: Measurement of Credit Losses on Financial Instruments*. This ASU introduces a new current expected credit losses model, which applies to financial assets and certain other instruments that are not measured at fair value through net income subject to credit losses and measured at amortized cost, including held-to-maturity securities and certain off-balance sheet credit exposures. The amendments in this ASU are effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. The adoption of this ASU is not expected to have a significant impact on the HCS Business' condensed combined financial statements and related disclosures.

From time to time, new accounting pronouncements are issued by the FASB or other standard setting bodies that are adopted by the Company as of the specified effective date. Except as discussed elsewhere in the notes to the condensed combined financial statements, the Company did not adopt any new accounting pronouncements during the nine months ended September 30, 2021.

**Note 3 - Property, Plant and Equipment**

At September 30, 2021, property, plant and equipment consist of the following:

	<b>As of</b> <b>September 30, 2021</b> <i>(in thousands)</i>
Land	\$ 1,734
Buildings and improvements	18,282
Machinery and equipment	69,241
Furniture, fixtures and other equipment	772
Construction in progress	1,624
Total	91,653
Accumulated depreciation	(78,217)
Property, plant and equipment, net	<u>\$ 13,436</u>

Depreciation expense, which is recorded on the condensed combined financial statements within cost of goods sold and research and development depending on the nature of the asset being depreciated, was \$1,352 thousand for the nine months ended September 30, 2021.

## HCS-Electronic Materials

(A Carve-Out Business of H.C. Starck Inc., USA)

### Notes to the Condensed Unaudited Combined Financial Statements

#### **Note 4 - Income Taxes**

To calculate its interim income tax provision, the Company records taxes based on an overall estimated annual effective tax rate calculation. The effective tax rate on continuing operations was 18.3% for the nine months ended September 30, 2021. The effective tax rate differs from the statutory U.S. federal tax rate of 21% due primarily to the impacts of state and local taxes and the deduction for foreign derived intangible income. The change in effective tax rate for the nine months ended September 30, 2021 as compared to the same period last year is driven by the impact of certain tax deductions and credits on higher net earnings in the current period.

As of September 30, 2021, the Company had no unrecognized tax benefits under the separate return approach; changes to the HCS Business' unrecognized tax benefits did not, and for the full year of 2021 are not expected to, have a significant impact on the Company's financial position or results of operations.

There are currently no federal or state income tax audits in progress associated with the Company. H.C. Starck Inc. is subject to taxation in the United States and various state jurisdictions. As of September 30, 2021, H.C. Starck Inc. is open for examination by tax authorities for tax year 2017 and later.

#### **Note 5 - Inventories, net**

Inventories, net is recorded at net realizable value, which is the estimated selling price in the ordinary course of business, less applicable variable selling expenses.

Inventories, net in the condensed combined balance sheet as of September 30, 2021 are summarized as follows:

	<b>As of</b> <b>September 30, 2021</b> <i>(in thousands)</i>
Raw materials and supplies	\$ 14,900
Work in process	31,766
Finished goods	1,198
Inventories, net	<u>\$ 47,864</u>

#### **Note 6 - Related-Party Transactions**

H.C. Starck Inc. and its subsidiaries provide a variety of corporate services to the HCS Business, such as sales, finance, marketing, research and development, human resources, information technology and legal. These expenses have been allocated to the Company based on direct usage or benefit where specifically identifiable, with the remainder being allocated based on sales, employee headcount or other measures that management believes are consistent and reasonable.

**HCS-Electronic Materials**  
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**Notes to the Condensed Unaudited Combined Financial Statements**

Operating expenses of the HCS Business included the following allocated amounts:

	<b>Nine Months Ended September 30, 2021</b>
	<i>(in thousands)</i>
Selling and marketing expenses	\$ 3,706
Research and development expenses	1,299
General and administrative expenses	4,204
Other operating expenses, net	120
<b>Total</b>	<b>\$ 9,329</b>

Although it is not practical to estimate what such costs would have been if it had operated as a separate entity, the HCS Business considers such allocations to have been made on a reasonable basis.

Net transactions with H.C. Starck Inc. on the condensed combined statement of changes in net parent investment reflect changes in the net parent investment for all transactions between H.C. Starck Inc. and the HCS Business, including direct and allocated charges and service charges from related parties.

In the normal course of business, the Company receives and sells inventory with the H.C. Starck Group, which are affiliated entities under common ownership. As a result of these related party transactions, the Company recorded \$2,201 thousand of revenue related to sales with related parties that are included in the revenue in the condensed combined statement of operations. Additionally, the Company had outstanding related party receivables of \$1,467 thousand and related party payables of \$201 thousand as of September 30, 2021. These amounts were included in the accounts receivable, net and accounts payable on the condensed combined balance sheet.

**Note 7 - Leases**

The HCS Business has operating leases primarily for buildings, automobiles and equipment. These lease contracts have remaining contractual terms up to 5 years. See Note 2, *Significant Accounting Policies*, for the Company's lease accounting policy.

The components of lease expense consist primarily of \$777 thousand operating lease costs for the nine months ended September 30, 2021. The Company's variable lease costs and short-term lease costs are not material to the Company's operations.

**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**  
**Notes to the Condensed Unaudited Combined Financial Statements**

Supplemental balance sheet information related to the Company's operating leases:

	<b>As of September 30, 2021</b>
	<i>(in thousands)</i>
Operating lease assets, net	\$ 5,199
Operating lease liabilities (current)	829
Operating lease liabilities (non-current)	4,818
Weighted average remaining lease term	4.7
Weighted average discount rate	7.6%

Cash flows arising from the lease transactions specifically identified to the HCS Business were:

	<b>Nine Months ended September 30, 2021</b>
	<i>(in thousands)</i>
Cash paid for amounts included in the measurement of lease liabilities:	
Operating cash outflows – payments on operating leases	\$ (506)
Lease assets obtained in exchange for new lease obligations:	
Operating leases	\$ 3,618

Future minimum lease payments for leases specifically identified to the Company as of September 30, 2021 were:

	<b>As of September 30, 2021</b>
	<i>(in thousands)</i>
2021	\$ 305
2022	1,205
2023	1,344
2024	1,511
2025	1,572
Thereafter	802
Total future undiscounted lease payments	6,739
Less imputed interest	1,092
Total lease liability	\$ 5,647

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**HCS-Electronic Materials**  
**(A Carve-Out Business of H.C. Starck Inc., USA)**

**Notes to the Condensed Unaudited Combined Financial Statements**

**Note 8 – Commitments and Contingencies**

The Company enters into various contracts with suppliers in the conduct of the normal course of its business. As of September 30, 2021, the Company had \$8,642 thousand of purchase commitments for inventory.

The Company also has open project commitments related to capital expenditures of \$1,236 thousand as of September 30, 2021.

**Note 9 - Subsequent Events**

The Company has evaluated subsequent events through January 14, 2022, the date the condensed combined financial statements were available to be issued. The Company has determined that there are no subsequent events that would require disclosure in or adjustment to the accompanying condensed combined financial statements that have not already been properly recognized or disclosed within Note 1.

### Unaudited Pro Forma Combined Financial Statements

The following unaudited pro forma combined financial statements reflect adjustments to the historical financial results of Materion Corporation ("Materion" or the "Company") in connection with the Transaction, as defined below. These unaudited pro forma combined financial statements adjust the historical financial statements to give effect to Materion's acquisition on November 1, 2021 of the HCS-Electronic Materials business ("HCS") (the "Transaction") from H.C. Starck Solutions pursuant to the terms of the Share Purchase Agreement, dated September 19, 2021, among Materion, HCST Hungary Holding Vagyonekezelő Korlátolt Felelősségű Társaság, H.C. Starck Group GmbH and Opus HoldCo S.à r.l.

The unaudited pro forma combined balance sheet gives effect to the Transaction as if consummated as of September 30, 2021 and is derived from:

- For the Company, the unaudited consolidated balance sheet as of September 30, 2021.
- For HCS-Electronic Materials business, the unaudited combined balance sheet as of September 30, 2021.

The unaudited pro forma combined statement of income for the year ended December 31, 2020 gives effect to the Transaction as if it had occurred on January 1, 2020 and is derived from:

- For the Company, the audited consolidated statement of income for the year ended December 31, 2020.
- For HCS-Electronic Materials business, the audited combined statement of income for the year ended December 31, 2020.

The unaudited pro forma combined statement of income for the nine months ended September 30, 2021 gives effect to the Transaction as if it had occurred on January 1, 2020 and is derived from:

- For the Company, the unaudited consolidated statement of income for the nine months ended September 30, 2021.
- For HCS-Electronic Materials business, the unaudited combined statement of income for the nine months ended September 30, 2021.

The unaudited pro forma combined financial statements include the following pro forma adjustments to the historical financial information of the Company:

- Transaction Accounting Adjustments – Adjustments that reflect the application of required accounting for the Transaction.
- Other Adjustments – Adjustments that reflect the increase in the Company's indebtedness and corresponding changes to interest expense.

The transaction accounting adjustments and other adjustments are based on available information and assumptions that the Company's management believes are reasonable. Such adjustments are estimates and actual experience may differ from expectations.

The unaudited pro forma combined financial statements are provided for informational purposes as required by Form 8-K and do not purport to represent what the results of operations or financial position of the Company would actually have been had the Transaction occurred on the dates noted above, or to project the results of operations or financial position of the Company for any future periods. In the opinion of management, all necessary adjustments to the unaudited pro forma combined financial statements have been made.

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The unaudited pro forma combined financial statements have been derived from, and should be read in conjunction with, the historical financial statements of the Company included in its Annual Reports on Form 10-K and Quarterly Reports on Form 10-Q and of the annual and interim carve-out financial statements of HCS that are included in Materion's Current Report on Form 8-K/A to which these unaudited pro forma combined financial statements are being filed as an exhibit. Assumptions underlying the pro forma adjustments are described in the accompanying notes, which should be read in conjunction with the unaudited pro forma combined financial statements.

**Materion Corporation**  
**UNAUDITED PRO FORMA COMBINED BALANCE SHEET**

As of September 30, 2021

(in thousands, except per share data)

	Materion historical	HCS historical (Note A)	Transaction Accounting Adjustments		Other Adjustments	Pro forma combined
<b>Assets</b>						
Current assets:						
Cash and cash equivalents	\$ 18,009	\$ 13,085	\$ (395,925)	B	\$ 395,600	\$ 30,769
Accounts receivable	190,601	28,448	(118)	J	-	218,931
Inventories, net	311,745	47,864	14,762	D	-	374,371
Prepaid and other current assets	36,138	3,562	-		-	39,700
<b>Total current assets</b>	<b>556,493</b>	<b>92,959</b>	<b>(381,281)</b>		<b>395,600</b>	<b>663,771</b>
Deferred income taxes	1,908	-	-		-	1,908
Property, plant and equipment	1,069,592	91,653	(46,917)	G	-	1,114,328
Less allowances for depreciation, depletion, and amortization	(715,158)	(78,217)	78,217	G	-	(715,158)
Property, plant, and equipment - net	354,434	13,436	31,300	G	-	399,170
Operating lease, right-of-use asset	56,556	5,199	-		-	61,755
Intangible assets	49,012	-	108,900	F	-	157,912
Other assets	23,269	4,200	-		-	27,469
Goodwill	140,990	-	154,680	E	-	295,670
<b>Total assets</b>	<b>\$ 1,182,662</b>	<b>\$ 115,794</b>	<b>\$ (86,401)</b>		<b>\$ 395,600</b>	<b>\$ 1,607,655</b>
<b>Liabilities and Shareholders' Equity</b>						
Current liabilities:						
Short-term debt	\$ 529	\$ -	\$ -		\$ -	\$ 529
Accounts payable	71,576	13,394	(118)	J	-	84,852
Salaries and wages	37,168	1,443	-		-	38,611
Other liabilities and accrued items	54,749	2,499	6,943	H, I	-	64,191
Income taxes	439	-	-		-	439
Unearned revenue	8,308	-	-		-	8,308
<b>Total current liabilities</b>	<b>172,769</b>	<b>17,336</b>	<b>6,825</b>		<b>-</b>	<b>196,930</b>
Other long-term liabilities	17,572	1,017	4,200	I	-	22,789
Operating lease liabilities	52,177	4,818	-		-	56,995
Finance lease liabilities	17,285	-	-		-	17,285
Retirement and post-employment benefits	39,216	-	-		-	39,216
Unearned income	93,061	-	-		-	93,061
Deferred income taxes	14,118	658	-		-	14,776
Long-term debt	79,036	-	-		395,600	474,636
<b>Total liabilities</b>	<b>474,636</b>	<b>19,811</b>	<b>4,200</b>		<b>395,600</b>	<b>894,247</b>
<b>Shareholders' equity:</b>						
Serial preferred stock	-	-	-		-	-
Common stock	269,716	-	-		-	269,716
Retained earnings	676,527	-	(5,461)	H, K	-	671,066
Common stock in treasury	(208,952)	-	-		-	(208,952)
Accumulated other comprehensive income	(44,553)	-	-		-	(44,553)
Other equity	4,690	-	-		-	4,690
Net parent investment	-	91,965	(91,965)	C	-	-
<b>Total shareholders' equity</b>	<b>697,428</b>	<b>91,965</b>	<b>(97,426)</b>		<b>-</b>	<b>691,967</b>
<b>Total liabilities and shareholders' equity</b>	<b>\$ 1,182,662</b>	<b>\$ 115,794</b>	<b>\$ (86,401)</b>		<b>\$ 395,600</b>	<b>\$ 1,607,655</b>

See accompanying "Notes to Unaudited Pro Forma Combined Financial Statements"

**Materion Corporation**  
**UNAUDITED PRO FORMA COMBINED STATEMENT OF INCOME**

Nine months ended September 30, 2021

(in thousands, except per share data)

	Materion historical	HCS historical (Note A)	Transaction Accounting Adjustments		Other Adjustments	Pro forma combined	
Net sales	\$ 1,113,413	\$ 110,481	\$ (444)	J	\$ -	\$ 1,223,450	
Cost of sales	902,723	82,144	166	G, J	-	985,033	
Gross margin	210,690	28,337	(610)		-	238,417	
Selling, general and administrative expense	118,031	8,304	-		-	126,335	
Research and development expense	19,164	1,498	-		-	20,662	
Restructuring expense	(378)	29	-		-	(349)	
Other - net	12,272	388	6,112	F	-	18,772	
Operating profit (loss)	61,601	18,118	(6,722)		-	72,997	
Other non-operating (income) expense - net	(3,832)	34	-		-	(3,798)	
Interest expense - net	2,480	300	-		7,294	M	10,074
<b>Income before income taxes</b>	<b>62,953</b>	<b>17,784</b>	<b>(6,722)</b>		<b>(7,294)</b>	<b>66,721</b>	
Income tax (benefit) expense	10,162	3,246	(1,537)	L	(1,668)	N	10,203
<b>Net income</b>	<b>\$ 52,791</b>	<b>\$ 14,538</b>	<b>\$ (5,185)</b>		<b>\$ (5,626)</b>	<b>\$ 56,518</b>	
<b>Basic earnings per share:</b>							
Net income per share of common stock	\$ 2.59					\$ 2.77	
<b>Diluted earnings per share</b>							
Net income per share of common stock	\$ 2.56					\$ 2.74	
<b>Weighted-average number of shares of common stock outstanding:</b>							
Basic	20,414					20,414	
Diluted	20,659					20,659	

See accompanying "Notes to Unaudited Pro Forma Combined Financial Statements"

**Materion Corporation**  
**UNAUDITED PRO FORMA COMBINED STATEMENT OF INCOME**

Fiscal Year ended December 31, 2020

(in thousands, except per share data)

	Materion historical	HCS historical (Note A)	Transaction Accounting Adjustments		Other Adjustments	Pro forma combined	
Net sales	\$ 1,176,274	\$ 132,720	\$ (694)	J	\$ -	\$ 1,308,300	
Cost of sales	983,641	104,860	14,989	D, G, J	-	1,103,490	
Gross margin	192,633	27,860	(15,683)		-	204,810	
Selling, general and administrative expense	133,963	10,758	5,461	H	-	150,182	
Research and development expense	20,283	2,470	-		-	22,753	
Goodwill impairment charges	9,053	-	-		-	9,053	
Asset impairment charges	1,419	-	-		-	1,419	
Restructuring expense	11,237	676	-		-	11,913	
Other - net	8,463	164	8,149	F	-	16,776	
Operating profit (loss)	8,215	13,792	(29,293)		-	(7,286)	
Other non-operating (income) expense - net	(3,939)	40	-		-	(3,899)	
Interest expense - net	3,879	416	-		10,079	M	14,374
<b>Income before income taxes</b>	<b>8,275</b>	<b>13,336</b>	<b>(29,293)</b>		<b>(10,079)</b>	<b>(17,761)</b>	
Income tax (benefit) expense	(7,187)	2,141	(6,699)	L	(2,305)	N	(14,050)
<b>Net income</b>	<b>\$ 15,462</b>	<b>\$ 11,195</b>	<b>\$ (22,594)</b>		<b>\$ (7,774)</b>	<b>\$ (3,711)</b>	
<b>Basic earnings per share:</b>							
Net income per share of common stock	\$ 0.76					\$ (0.18)	
<b>Diluted earnings per share</b>							
Net income per share of common stock	\$ 0.75					\$ (0.18)	
<b>Weighted-average number of shares of common stock outstanding:</b>							
Basic	20,338					20,338	
Diluted	20,603					20,603	

See accompanying "Notes to Unaudited Pro Forma Combined Financial Statements"

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## Notes to Unaudited Pro Forma Combined Financial Statements

### NOTE 1: Basis of Pro Forma Presentation

The unaudited pro forma combined financial statements have been prepared for illustrative and informational purposes only and were prepared from the respective historical information of Materion and HCS, and reflect adjustments to the historical information in accordance with the SEC Final Rule Release No. 33-10786 and in accordance with Article 11 of Regulation S-X of the Securities Exchange Act of 1934 using the acquisition method of accounting, as defined by Accounting Standards Codification (“ASC”) Topic 805, *Business Combinations*, and using the fair value concepts as defined in ASC Topic 820, *Fair Value Measurement*. As a result, Materion has recorded the business combination in its consolidated financial statements and has applied the acquisition method to account for HCS’s assets acquired and liabilities assumed upon completion of the Transaction. The acquisition method requires recording the identifiable assets acquired and liabilities assumed at their fair values on the acquisition date and recording goodwill for the excess of the purchase price over the aggregate fair value of the identifiable assets acquired and liabilities assumed.

The unaudited pro forma combined financial statements are not necessarily indicative of what Materion’s financial position or results of operations would have been had the Transaction occurred on the dates indicated, nor is it necessarily indicative of what the financial position or results of operations of the combined company will be in future periods. The historical financial information has been adjusted to reflect transaction related adjustments that management believes are necessary to present fairly Materion’s pro forma financial position and results of operations following the closing of the Transaction for the period indicated. Additionally, the unaudited pro forma combined statement of income does not reflect any benefits that may result from potential revenue enhancements, anticipated cost savings and expense efficiencies or other synergies that may be achieved from the Transaction.

To prepare the unaudited pro forma combined financial statements, Materion adjusted HCS’s assets and liabilities to their estimated fair values based on preliminary valuation procedures performed. As of the date of the Current Report on Form 8-K/A to which these unaudited pro forma combined financial statements are being filed as an exhibit, Materion has not completed the detailed valuation procedures necessary to finalize the required estimated fair values and lives of HCS’s assets to be acquired and liabilities to be assumed and the related allocation of the purchase price. Accordingly, the final acquisition accounting adjustments may be materially different from the unaudited pro forma adjustments. Also, as of the date of the Current Report on Form 8-K/A to which these unaudited pro forma combined financial statements are being filed as an exhibit, certain reclassifications have been made to align HCS’s presentation with that of Materion. Furthermore, Materion has not as yet completed its review of HCS’s accounting policies/presentation and as such may not have identified all adjustments and further reclassifications necessary to conform HCS’s accounting and presentation with that of Materion. As a result of this review, the final acquisition accounting adjustments may be materially different from the unaudited pro forma adjustments.

**NOTE 2: Calculation of Estimated Purchase Consideration and Preliminary Purchase Price Allocation**

The Company initially paid cash consideration of \$395,925 thousand to consummate the Transaction. Final cash consideration is subject to customary working capital adjustments.

The following table presents the preliminary purchase price allocation of the assets acquired and the liabilities assumed as if the Transaction occurred on September 30, 2021 (in thousands of dollars):

<b>Total Consideration</b>	<b>\$ 395,925</b>
Purchase Price Allocation:	
Assets:	
Cash and cash equivalents	13,085
Accounts receivable	28,448
Inventories	62,626
Other current assets	3,562
Property and equipment	44,736
Intangible assets	108,900
Operating lease right-of-use assets	5,199
Other non-current assets	4,200
Total Assets	<u>270,756</u>
Liabilities:	
Accounts payable	13,394
Salaries and wages	1,443
Other current liabilities	3,981
Operating lease liabilities, non-current	4,818
Deferred income taxes	658
Other non-current liabilities	5,217
Total Liabilities	<u>29,511</u>
Net assets acquired	<u>241,245</u>
<b>Goodwill</b>	<u><u>\$ 154,680</u></u>

The acquisition method of accounting uses the fair value concepts defined in ASC Topic 820, *Fair Value Measurement*, which defines fair value as “the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.” Fair value measurements can be highly subjective, and it is possible the application of reasonable judgment could develop different assumptions resulting in a range of alternative estimates using the same facts and circumstances.

The Company prepared the allocation of the purchase price as if the Transaction had occurred on September 30, 2021 based on estimates of the fair value of the acquired assets and assumed liabilities on a basis consistent with the purchase price allocation initially recorded at the closing of the Transaction. As the Company continues to obtain additional information supporting the final valuation of inventories, property, plant and equipment and intangible assets, it will refine the estimates of fair value and revise its allocation of the purchase price. The Company expects to finalize the valuation of the assets and liabilities, as well as the post-closing adjustments as soon as practicable, but in any event no later than one year from the closing date of the Transaction.

Goodwill represents the excess of the estimated purchase price over the estimated fair value of HCS’s assets and liabilities, including the fair value of the estimated identifiable finite and indefinite lived intangible assets. Goodwill will not be amortized but will be subject to periodic impairment testing.

**NOTE 3: Pro Forma Adjustments****HCS Historical**

- A. Certain reclassifications have been made to the historical presentation of HCS to conform to the financial statement presentation of the Company, as follows:

Unaudited Pro Forma Combined Balance Sheet <i>In thousands</i>	As of September 30, 2021	
	Reclassification from	Reclassification to
<b>Assets</b>		
Accounts receivable	\$ -	\$ 10,577
Contract assets	(10,577)	-
Property, plant and equipment	-	91,653
Less allowances for depreciation, depletion, and amortization	-	(78,217)
Property, plant, and equipment - net	(13,436)	13,436
<b>Liabilities</b>		
Salaries and wages	-	1,443
Lease liability	(829)	-
Other liabilities and accrued items	(1,443)	829
<b>Total</b>	<b>\$ (26,285)</b>	<b>\$ 26,285</b>

Unaudited Pro Forma Combined Statement of Income <i>In thousands</i>	Nine Months Ended September 30, 2021	
	Reclassification from	Reclassification to
General and administrative expense	\$ (4,204)	\$ -
Selling, general and administrative expense	-	4,204
Other operating expenses, net	(29)	-
Restructuring expense	-	29
Financial income and (expense), net	(300)	-
Interest expense - net	-	300
<b>Total</b>	<b>\$ (4,533)</b>	<b>\$ 4,533</b>

Unaudited Pro Forma Combined Statement of Income <i>In thousands</i>	Year Ended December 31, 2020	
	Reclassification from	Reclassification to
General and administrative expense	\$ (5,145)	\$ -
Selling, general and administrative expense	-	5,145
Other operating expenses, net	(676)	-
Restructuring expense	-	676
Financial income and (expense), net	(416)	-
Interest expense - net	-	416
<b>Total</b>	<b>\$ (6,237)</b>	<b>\$ 6,237</b>

## Transaction Accounting Adjustments

- B. This adjustment reflects the initial cash consideration paid in the Transaction. Final cash consideration is subject to customary working capital adjustments, which could be significant.
- C. This adjustment reflects the elimination of the net parent investment balance in accordance with the acquisition method of accounting.
- D. This adjusts acquired finished goods and work-in-process inventory to a value of approximately \$62,626 thousand. The calculation of inventory value is preliminary and subject to change. Inventory value was estimated based on the expected selling price of the inventory, less the remaining manufacturing and selling costs and a normal profit margin on those manufacturing and selling efforts. The unaudited pro forma combined statement of income for the year ended December 31, 2020 is also adjusted to decrease cost of sales by the same amount since the acquired inventory is expected to be sold within one year of the acquisition date. This adjustment is not expected to have an impact on the Company's statement of income beyond twelve months after the acquisition date.
- E. This adjusts goodwill to record estimated goodwill resulting from the preliminary purchase price allocation of the Transaction. HCS did not have existing goodwill at the time the Transaction was consummated.
- F. This adjusts intangible assets acquired to their estimated fair values. As part of the preliminary valuation analysis, the Company identified intangible assets, including tradenames, technology, and customer relationships. The calculation of fair value and estimate of useful lives is preliminary and subject to change.

The following table summarizes the estimated fair values of HCS's identifiable intangible assets and their estimated useful lives and uses a straight-line method to calculate amortization expense:

(in thousands)	Estimated Fair Value	Estimated Useful Life in Years	Nine Months Ended September 30, 2021 Amortization Expense	Fiscal Year Ended December 31, 2020 Amortization Expense
Customer relationships	\$ 51,100	13	\$ 2,948	\$ 3,931
Technology	35,300	13	2,037	2,715
Tradenames	22,500	15	1,127	1,503
	\$ 108,900		\$ 6,112	\$ 8,149
Elimination of historical amortization expense			—	—
Transaction accounting adjustments to amortization expense			\$ 6,112	\$ 8,149

The estimated fair value of the tradenames acquired was determined using the "relief from royalty method," which is a risk-adjusted discounted cash flow approach. Customer relationships represent the underlying relationships with certain customers which are expected to continue in the future. The estimated fair value of the customer relationships acquired was determined using the "multi-period excess earnings method" under the income approach.

- G. This adjusts Property, Plant and Equipment to estimated fair value based on the preliminary purchase price allocation:

(in thousands)	As of September 30, 2021
Preliminary fair value of Property, Plant and Equipment acquired	\$ 44,736
Elimination of historical Property, Plant and Equipment	(13,436)
Transaction accounting adjustments to Property, Plant and Equipment	\$ 31,300

The estimated fair value of real and personal property acquired was determined using a market participant approach.

Additionally, there is an adjustment to increase depreciation expense by \$448 thousand and \$646 thousand for the nine months ended September 30, 2021 and fiscal year ended December 31, 2020, respectively, as a result of the change in the value of Property, Plant and Equipment. Estimated useful lives used to calculate depreciation expense over a straight-line basis ranged from 5 to 40 years.

- H. This adjustment represents the accrual of transaction costs incurred by the Company subsequent to the date of the unaudited pro forma combined balance sheet. The costs are expected to be included in the historical statement of income of the Company for the year ended December 31, 2020. These costs will not affect the Company's income statement beyond twelve months after the acquisition date.
- I. This adjustment reflects the recognition of tax and insurance liabilities as if the Transaction occurred on September 30, 2021. The adjustment is intended to directly offset the indemnified tax receivable of \$4,200 thousand and insurance receivable of \$1,482 thousand within HCS's balance sheet. The adjustments are also reflected within the assumed liabilities as part of the Company's purchase price allocation presented in Note 2.
- J. This adjustment reflects the elimination of transactions between the Company and HCS as they are intercompany in nature on a combined presentation basis.
- K. This adjustment is to record the earnings impact of transaction accounting adjustments as of September 30, 2021 to retained earnings. Refer to note H for additional information.
- L. This adjustment is to record the impact of the above income statement adjustments on income tax expense. An estimated blended federal and state statutory tax rate of 22.8% was assumed for the pro forma adjustments. The blended tax rate is not necessarily indicative of the effective tax rate of the combined company. The effective tax rate of the Company could vary significantly.

#### **Other Adjustments**

- M. This adjustment reflects the cash received from additional financing to fund the Transaction. The net increase to debt reflects the new term loan of \$300,000 thousand and an additional \$103,000 thousand drawn on the existing revolving credit facility to finance the acquisition of HCS, less \$7,400 thousand of debt issuance costs. The net increase to interest expense reflects use of the current variable rate on the additional debt as well as amortization of financing costs. A 0.125% variance in the interest rate would have a \$584 thousand and \$805 thousand impact on net income for the nine months ended September 30, 2021 and December 31, 2020, respectively.

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- N. This adjustment is to record the impact of the above debt adjustments on income tax expense. An estimated blended federal and state statutory tax rate of 22.8% was assumed for the pro forma adjustments. The blended tax rate is not necessarily indicative of the effective tax rate of the combined company. The effective tax rate of the Company could vary significantly.

**NOTE 4: Impact of Recently Issued Accounting Standard**

On October 1, 2021, the Financial Accounting Standards Board issued Accounting Standards Update (“ASU”) No. 2021-08, *Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers*, which requires an acquirer to account for revenue contracts acquired in a business combination in accordance with ASC Topic 606 *Revenue Recognition*, as if it had originated the contracts. The acquirer may assess how the acquiree applied Topic 606 to determine what to record for the acquired contracts. ASU 2021-08 is effective for public entities in the fiscal year beginning after December 15, 2022, including interim periods within the fiscal year, and should be applied prospectively to business combinations on or after the effective date of the amendment. Early adoption is permitted, including adoption in an interim period. The Company elected to early adopt the standard as of December 31, 2021.

The amendment should be applied prospectively; however, an entity that elects to early adopt in an interim period should apply the amendments to all business combinations that occurred during the fiscal year that includes that interim period. The contract assets previously measured at fair value would be revised and measured as of the acquisition date in accordance with Topic 606.

The contract assets recognized on the HCS balance sheet are related to vendor managed inventory contracts. The impact of the adoption of the amendment is expected to alter the method of revenue recognition for these contracts from over-time to point-in-time in accordance with ASC Topic 606. As such, the Company would not recognize contract assets related to the acquired vendor managed inventory contracts on the consolidated balance sheet.