

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): February 4, 2026



Cognizant Technology Solutions Corporation

(Exact Name of Registrant as Specified in Charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

0-24429
(Commission
File Number)

13-3728359
(IRS Employer
Identification No.)

300 Frank W. Burr Blvd.
Teaneck, New Jersey 07666
(Address of Principal Executive Offices including Zip Code)
(201) 801-0233
(Registrant's telephone number, including area code)
N/A
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425).
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12).
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b)).
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c)).

Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Class A Common Stock,
\$0.01 par value per share

Trading Symbol(s)
CTSH

Name of each exchange on which registered
The Nasdaq Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On February 4, 2026, Cognizant Technology Solutions Corporation (the "Company"), issued a press release to report the Company's financial results for the quarter and year ended December 31, 2025. The full text of the press release and the infographic embedded in and part of such press release are attached to this current report on Form 8-K as Exhibits 99.1 and 99.2, respectively.*

Item 7.01. Regulation FD Disclosure.

The Company's investor presentation containing additional financial information for the quarter and year ended December 31, 2025 is attached to this current report on Form 8-K as Exhibit 99.3.*

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Press Release of Cognizant Technology Solutions Corporation, dated December 31, 2025.
99.2	Investor Infographic, dated December 31, 2025.
99.3	Investor Presentation, dated December 31, 2025.
104	Cover Page Interactive Data File (the cover page XBRL tags are embedded within the Inline XBRL document).

* The information in Item 2.02, Item 7.01, Exhibit 99.1, Exhibit 99.2 and Exhibit 99.3 of this current report on Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.



Cognizant Reports Fourth Quarter and Full-Year 2025 Results

Exceeds fourth quarter revenue guidance and full year guidance across revenue, adjusted operating margin, and adjusted EPS

- Fourth quarter revenue of \$5.3 billion increased 4.9% year-over-year or 3.8% in constant currency¹
- Full-year revenue of \$21.1 billion increased 7.0% year-over-year or 6.4% in constant currency
- Full-year operating margin of 16.1% increased 140 basis points year-over-year; Adjusted Operating Margin¹ of 15.8% increased 50 basis points year-over-year
- Full-year GAAP EPS of \$4.56 increased by 1% year-over-year; Adjusted EPS¹ of \$5.28 increased 11% year-over-year
- Trailing 12-month bookings of \$28.4 billion increased 5% year-over-year, driven by 9% growth in the fourth quarter; 28 large deals signed in 2025, including 12 in the fourth quarter
- In 2026, expect to return \$1.6 billion to shareholders through share repurchases and dividends, including \$1 billion of share repurchases
- Cash dividend increased 6.5% to \$0.33 per share for Q1 2026
- 2026 constant currency revenue growth guidance 4.0% to 6.5%
- 2026 Adjusted Operating Margin guidance is 15.9% to 16.1%, expansion of 10 to 30 basis points

TEANECK, N.J., February 4, 2026 - Cognizant (Nasdaq: CTSH), one of the world's leading professional services companies, today announced its fourth quarter and full-year 2025 financial results.

"I am deeply grateful to our over 350,000 employees who helped make 2025 a defining year for Cognizant in which we put our AI builder strategy in motion and returned to the 'winner's circle' two years ahead of the target we set at our Investor Day," said Ravi Kumar S, Chief Executive Officer. "We have invested in our talent, strengthened our partnership ecosystem and advanced our AI platforms to help clients scale AI across the enterprise. These investments helped us sign 28 large deals in 2025 with large deal TCV growth of nearly 50% year-over-year. We are confident that the foundation we built over the last three years positions us well to carry this momentum in the years ahead."

<i>\$ in millions, except per share data</i>	Q4 2025	Q4 2024	2025	2024
Revenue	\$5,333	\$5,082	\$21,108	\$19,736
Y/Y Change	4.9%	6.8%	7.0%	2.0%
Y/Y Change CC ¹	3.8%	6.7%	6.4%	1.9%
GAAP Operating Margin	16.0%	14.8%	16.1%	14.7%
Adjusted Operating Margin¹	16.0%	15.7%	15.8%	15.3%
GAAP Diluted EPS	\$1.34	\$1.10	\$4.56	\$4.51
Adjusted Diluted EPS¹	\$1.35	\$1.21	\$5.28	\$4.75
Operating cash flow conversion (Operating cash flow / net income)			129%	95%
Free cash flow conversion (Free cash flow¹ / net income)			120%	82%

Our acquisition of Belcan contributed approximately 260 basis points to revenue growth for the full year ended December 31, 2025.
GAAP Diluted EPS includes a one-time non-cash income tax charge that negatively impacted full year 2025 by \$0.80.

¹ Constant currency ("CC") revenue growth, Adjusted Operating Margin, Adjusted Diluted Earnings Per Share ("Adjusted Diluted EPS" or "Adjusted EPS") and free cash flow are not measures of financial performance prepared in accordance with U.S. generally accepted accounting principles ("GAAP"). A full reconciliation of Adjusted Operating Margin guidance to the corresponding GAAP measure on a forward-looking basis cannot be provided without unreasonable efforts. See "About Non-GAAP Financial Measures and Performance Metrics" for more information and a partial reconciliation to the most directly comparable GAAP financial measure at the end of this release.

“In 2025, we outperformed the high end of our guidance ranges, combining top-tier revenue growth with 50 basis points of expanded adjusted operating margin and 11% adjusted EPS growth,” said Jatin Dalal, Chief Financial Officer. “Our operational rigor allowed us to maintain a robust free cash flow conversion of more than 100% of net income and return \$2 billion to shareholders. Our initial 2026 guidance reflects sustained momentum, backed by our commitment to advancing our strategic investments aimed at accelerating our AI-led growth strategy.”

Bookings

On a trailing-twelve-month basis, bookings increased 5% year-over-year to \$28.4 billion, which represented a book-to-bill of approximately 1.3x. Bookings in the fourth quarter increased 9% year-over-year. Fourth quarter bookings included twelve large deals, which are deals with total contract value of \$100 million or greater, of which two were mega deals, or deals with total contract value of \$500 million or greater.

Employee Metrics

On a trailing-twelve months basis, Voluntary Attrition - Tech Services was 13.9% for the period ended December 31, 2025, as compared to 14.5% and 15.9% for the periods ended September 30, 2025 and December 31, 2024, respectively. Total headcount as of December 31, 2025 was 351,600, an increase of 1,800 from September 30, 2025 and 14,800 from December 31, 2024.

Return of Capital to Shareholders

The Company repurchased 4.3 million shares for \$325 million during the fourth quarter under its share repurchase program. For the full-year, the company repurchased 17.4 million shares for \$1.3 billion under the program. As of December 31, 2025, there was \$1.9 billion remaining under the share repurchase authorization. In February 2026, the Company declared a quarterly cash dividend of \$0.33 per share for shareholders of record on February 18, 2026. This dividend will be payable on February 26, 2026.

First Quarter and Full-Year 2026 Guidance²

(all growth rates year-over-year)

- First quarter revenue is expected to be \$5.36 to \$5.44 billion, growth of 4.8% to 6.3%, or 2.7% to 4.2% in constant currency.
- Full-year 2026 revenue is expected to be \$22.14 to \$22.66 billion, growth of 4.9% to 7.4%, or 4.0% to 6.5% in constant currency.
- Full-year 2026 Adjusted Operating Margin³ is expected to be approximately 15.9% to 16.1%, or 10 to 30 basis points of expansion.
- Full-year 2026 Adjusted Diluted EPS³ is expected to be in the range of \$5.56 to \$5.70, growth of 5% to 8%.

² Guidance as of February 4, 2026

³ A full reconciliation of Adjusted Operating Margin and Adjusted Diluted EPS guidance to the corresponding GAAP measures on a forward-looking basis cannot be provided without unreasonable efforts. See “About Non-GAAP Financial Measures and Performance Metrics” for more information and a partial reconciliation to the most directly comparable GAAP financial measures at the end of this release.

Select Company, Client and Partnership Announcements

Cognizant is building a portfolio of capabilities combined with deep domain expertise to harness and advance an AI-led future. Cognizant's progress has been accelerated through client agreements, platform enhancements, and partnerships. Recent announcements include:

Client Announcements

- Announced an agreement with **Bupa Hong Kong**, a leading health insurance specialist in Hong Kong, to deliver Cognizant's first AI-driven Business-Process-as-a-Service (BPaaS) solution for claims modernization in the region. The five-year engagement represents the largest Intuitive Operations and Automation (IOA) services deal for Cognizant in Hong Kong.
 - Renewed agreement with **Kohler, Co.**, a kitchen and bath products manufacturer, under which Cognizant will continue to jointly advance Kohler's global digital ecosystem, spanning across enterprise systems, Kohler.com and digital experiences, data and analytics, data center operations, end-user services, cloud platforms, and cybersecurity. The expanded agreement aims to bring enhanced cloud management capabilities and next-generation AI solutions, including Cognizant Neuro® IT Operations, to strengthen system reliability, deepen observability, and accelerate operational agility, positioning Kohler to harness ongoing, generative-AI-driven innovation.
 - Celebrated 25 years of collaboration with **Ace Hardware**, a global hardware cooperative serving more than 8,900 locally owned and operated stores. Over the past 25 years, Cognizant has supported Ace's digital transformation of core systems and experiences, beginning with a major transformation from legacy platforms to SAP and continuing with sustained enhancements to e-commerce, supply chain and retailer-facing tools that suit Ace's unique co-op model.
 - Entered a five-year IT services agreement with **ERIKS**, a leading provider of industrial components. Under the terms of the agreement, Cognizant will manage all of ERIKS' operational IT services, while also supporting them in transforming and modernizing their technology stack.
 - Announced an agreement with **Merchants Fleet**, a market leader in fleet management and fleet leasing solutions, to transform operations and drive efficiency through advanced technology and AI. The collaboration continues Merchants Fleet's strategic initiative to modernize business processes across sales, fleet operations, and customer service. By leveraging generative AI to accelerate development cycles, Cognizant aims to support Merchants Fleet to build a more agile, future-ready architecture while laying out the foundation for long-term growth.
 - Selected by the Coalition for Epidemic Preparedness Innovations (**CEPI**) to deliver a comprehensive digital transformation program which covers implementation of a new core Human Resources and Expense Management System (EMS) and consolidation of support for CEPI's Salesforce platform. The multi-year engagement marks a milestone in CEPI's digital transformation strategy to establish an enterprise architecture partner capable of introducing AI-enabled insights, automation and scalable solutions that aim to improve the organization's efficiency and reduce operational costs.
 - Renewed a multi-million-dollar strategic collaboration with **Travel + Leisure Co.**, a leading leisure travel company. The extended collaboration will focus on accelerating the digital transformation of Travel + Leisure Co. by modernizing its technological infrastructure and infusing AI to deliver enhanced experiences for its members and owners. Under the agreement, Cognizant will leverage its extensive hospitality domain expertise to optimize the technology ecosystem at Travel + Leisure Co., with the goal of elevating digital service experiences for its travel club members and an estimated
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800,000 vacation club owners.

Platform Enhancements and Partnerships

- Launched **Cognizant® Resilient IT Operations**, a platform-powered solution that combines automation, AI agents and advanced analytics to empower clients to modernize IT operations and reduce operational debt, while enabling technology teams to focus on strategic innovation instead of routine maintenance.
 - Adopted **Anthropic's Claude**, one of the world's most powerful family of large language models (LLMs), to help our enterprise customers and internal teams move from AI experimentation to scaled business outcomes. Cognizant plans to combine the Claude family of models and agentic tooling with Cognizant's engineering platforms and industry blueprints to help deliver measurable impact at enterprise scale.
 - Expanded partnership with **Microsoft** to advance AI transformation and frontier firm experiences. Under the multi-year strategic agreement, Cognizant and Microsoft will co-build industry-grade AI solutions, jointly co-sell globally and collaborate on large-scale deals across key sectors including Financial Services, Healthcare and Life Sciences, Retail, and Manufacturing. The partnership will embed agentic AI and Copilot powered by Work IQ, Foundry IQ and Fabric IQ capabilities into mission-critical workflows. This partnership also expands on the Cognizant Neuro® AI Suite of offerings Cognizant is bringing to the market which leverage Microsoft cloud and AI services.
 - Partnered with **Cognition**, creator of Devin AI, the autonomous software engineer, to help enterprises apply AI to software development work at scale. The partnership brings together Devin, an AI engineer that can execute development tasks independently and in parallel, and Windsurf, an agentic development environment that augments individual engineers in real time, with Cognizant delivery models and platforms.
 - Expanded global strategic partnership with **Adobe** to help enterprises transform how they create, govern and scale content and customer experiences using generative AI. The collaboration elevates a long-standing relationship, bringing together Adobe's AI-powered creative and experience platforms with Cognizant's AI builder approach, industry expertise and managed services capabilities, to help address rising content demand, brand governance, and cost pressure across regulated and high-growth industries. The partnership is designed around a joint go-to-market and delivery model that helps enable enterprises to operationalize AI-driven content at scale to enable coordinated workflows across agents, as well as customization across industries and use cases.
 - Announced a new partnership with **Typeface** to help enterprises modernize marketing operations through agentic AI orchestration. By combining Cognizant's global delivery and transformation services with Typeface's marketing platform, the companies will aim to transform fragmented workflows into connected, efficient and scalable marketing processes. Using Typeface, enterprises can orchestrate the full marketing lifecycle in a unified platform powered by agentic AI. Cognizant will provide advisory, implementation, creative, and change-management services to help clients adopt and scale these capabilities across their organizations.
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Select Company Recognition, Announcements, and Analyst Ratings

- Completed acquisition of **3Cloud**, one of the largest independent Microsoft Azure services providers and a recognized leader in Azure-dedicated AI enablement. The combination of 3Cloud and Cognizant unites their strengths to create a company with deep expertise in Azure, Data & AI, and App Innovation that we believe is well positioned to accelerate enterprise AI transformation for clients worldwide.
- Unveiled **Artificial Intelligence (AI) Lab** and **Cognizant Moment™ Studio** in Bengaluru, forming an innovation hub that advances the company's AI builder strategy. The India AI Lab extends Cognizant's AI Lab in San Francisco, while the Cognizant Moment™ Studio is part of the company's digital experience practice that helps clients leverage AI to reimagine the customer experience and drive growth. Together, the lab and studio will focus on developing business-ready multi-agent systems, AI decisioning capabilities, responsible AI and AI-for-good initiatives.
- Announced the launch of its **Next-Gen Cyber Defense Center (CDC)** in Bengaluru. This center is key to the company's worldwide CDC network and is Cognizant's largest facility designed to deliver advanced AI powered platform centric cybersecurity managed services, engineering and transformation services to clients globally.
- Held a groundbreaking ceremony for a state-of-the-art **8,000-seat facility** in the southern city of Visakhapatnam. The proposed new campus is expected to be completed in three phases by 2033. The first phase, for which construction will begin in 2026, will house 3,000 associates upon its completion in early 2029. The next two phases will increase the seating capacity to 8,000.
- Announced an expansion of our **Synapse** initiative, setting a new goal to upskill a total of two million individuals by the end of 2030. Launched in 2023, Cognizant's Synapse skilling initiative has outpaced its original goal of reaching one million individuals worldwide by the end of 2026.
- Included in **Forbes' list of America's Best Employers for Veterans 2025**. This award is presented in collaboration with Statista. Employers were identified through an independent survey which included over 17,000 U.S. veterans. The personal and public evaluation was based on workplace atmosphere & development, image, working conditions, salary & wages, diversity and more.
- Recognized as a Leader in the 2025 Gartner® Magic Quadrant™ for Custom Software Development Services⁴

⁴ Gartner, Magic Quadrant for Custom Software Development Services, 1 December 2025. Gartner does not endorse any company, vendor, product or service depicted in its publications, and does not advise technology users to select only those vendors with the highest ratings or other designation. Gartner publications consist of the opinions of Gartner's business and technology insights organization and should not be construed as statements of fact. Gartner disclaims all warranties, expressed or implied, with respect to this publication, including any warranties of merchantability or fitness for a particular purpose. GARTNER and MAGIC QUADRANT are trademarks of Gartner, Inc. and its affiliates.

- Recognized as a Leader by Everest Group® in:
 - Banking IT Services PEAK Matrix® Assessment, 2025
 - Payments IT Services PEAK Matrix® Assessment, 2025
 - Payments BPS PEAK Matrix® Assessment, 2025
 - Banking BPS PEAK Matrix® Assessment, 2025
 - Digital Transformation Consulting PEAK Matrix® Assessment, 2025
 - Customer Experience Services in Insurance Operations PEAK Matrix® Assessment, 2025
 - Enterprise Quality Engineering Services PEAK Matrix® Assessment, 2025
 - Artificial Intelligence and Generative AI Services PEAK Matrix® Assessment, 2025
 - Property & Casualty Insurance IT Services PEAK Matrix® Assessment, 2025
 - ServiceNow Services PEAK Matrix® Assessment, 2025
 - Talent Readiness for Next Generation Data, Analytics, and AI Services PEAK Matrix® Assessment, 2025
 - Data and Analytics Services PEAK Matrix® Assessment, 2025
 - Global Capability Center Setup Capabilities in India PEAK Matrix® Assessment, 2025
 - Sales Services PEAK Matrix® Assessment, 2025
 - IT Service Management and Service Integration and Management Services PEAK Matrix® Assessment, 2025
 - Global Capability Center Transformation and Setup Capabilities in India – Provider PEAK Matrix® Assessment, 2025
 - A Leader in IDC MarketScape:
 - Worldwide Life Sciences Healthcare Provider Engagement Services 2025 Vendor Assessment, doc # US51813524, September 2025
 - Worldwide Experience Design Services 2025 Vendor Assessment, doc # US52973225, October 2025
 - Worldwide Experience Build Services 2025 Vendor Assessment, doc # US52973125, October 2025
 - Worldwide Manufacturing Intelligence Transformation Strategic Consulting 2025 Vendor Assessment, doc # US52988325, November 2025
 - Worldwide Supply Chain Oracle Ecosystem Services 2025-2026 Vendor Assessment, doc # US53932925, December 2025
 - Leadership in ISG Provider Lens™:
 - AI Driven ADM, 2025 - US, Europe, and APAC
 - Future of Work, 2025 - US
 - Leadership in Avasant's RadarView:
 - Data Center Managed Services, 2025
 - Consumer Packaged Goods Digital Services, 2025
 - Intelligent Automation Services, 2025
 - Intelligent ITOps Services, 2025
 - SAP S/4HANA Services, 2025
 - Generative AI Services, 2025
 - Digital Engineering Services, 2025
 - Digital Workplace Services, 2025
 - L&A Insurance Digital Services, 2025
 - Healthcare Provider Digital Services, 2025
 - Blockchain Services, 2025
 - Digital CX Services, 2025
 - Workday HCM Services, 2025
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Conference Call

Cognizant will host a conference call on February 4, 2026, at 8:30 a.m. (Eastern) to discuss the Company's **fourth quarter and full year 2025** results. To listen to the conference call, please dial (877) 810-9510 (domestic) or +1 (201) 493-6778 (international) and provide the following conference passcode: "**Cognizant Call.**"

The conference call will also be available live on the Investor Relations section of the Cognizant website at <http://investors.cognizant.com>. An earnings supplement will also be available on the Cognizant website at the time of the conference call. For those who cannot access the live broadcast, a replay will be available. To listen to the replay, please dial (877) 660-6853 (domestically) or +1 (201) 612-7415 (internationally) and enter 13757577 beginning two hours after the end of the call until 11:59 p.m. (Eastern) on Wednesday, February 18, 2026. The replay will also be available at Cognizant's website www.cognizant.com for 60 days following the call.

About Cognizant

Cognizant (Nasdaq: CTSH) engineers modern businesses. We help our clients modernize technology, reimagine processes and transform experiences so they can stay ahead in our fast-changing world. Together, we're improving everyday life. See how at www.cognizant.com or [@cognizant](https://twitter.com/cognizant).

Forward-Looking Statements

This press release includes statements that may constitute forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, the accuracy of which is necessarily subject to risks, uncertainties and assumptions as to future events that may not prove to be accurate. These statements include, but are not limited to, express or implied forward-looking statements relating to our strategy, strategic partnerships and collaborations, competitive position and opportunities in the marketplace, investment in and growth of our business, the pace and magnitude of change and client needs related to generative AI, the effectiveness of our recruiting and talent efforts and related costs, labor market trends, the anticipated amount of capital to be returned to shareholders and our anticipated financial performance and other statements regarding matters that are not historical facts. These statements are neither promises nor guarantees, but are subject to a variety of risks and uncertainties, many of which are beyond our control, which could cause actual results to differ materially from those contemplated in these forward-looking statements. Existing and prospective investors are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Factors that could cause actual results to differ materially from those expressed or implied include general economic conditions, the competitive and rapidly changing nature of the markets we compete in, our ability to successfully use AI-based technologies and the impact those technologies may have on the demand and terms for our services, the competitive marketplace for talent and its impact on employee recruitment and retention, legal, reputational and financial risks resulting from cyberattacks, changes in the regulatory environment, including with respect to immigration, trade and taxes, and the other factors discussed in our most recent Annual Report on Form 10-K and other filings with the Securities and Exchange Commission. Cognizant undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required under applicable securities law.

About Non-GAAP Financial Measures and Performance Metrics

Non-GAAP Financial Measures

To supplement our financial results presented in accordance with GAAP, this press release includes references to the following measures defined by the Securities and Exchange Commission as non-GAAP financial measures: Adjusted Operating Margin, Adjusted Net Income, Adjusted Diluted EPS (or Adjusted EPS), free cash flow, net cash and constant currency revenue growth. These non-GAAP financial measures are not based on any comprehensive set of accounting rules or principles and should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP, and may be different from non-GAAP financial measures used by other companies. In addition, these non-GAAP financial measures should be read in conjunction with our financial statements prepared in accordance with GAAP. The reconciliations of our non-GAAP financial measures to the corresponding GAAP measures should be carefully evaluated.

Our non-GAAP financial measures Adjusted Operating Margin and Adjusted Income from Operations exclude unusual items, such as the gain on sale of property and equipment and NextGen charges. Our non-GAAP financial measures Adjusted Net Income and Adjusted Diluted EPS exclude unusual items, such as the one-time income tax expense related to the enactment of the OBCCA, the gain on sale of property and equipment and NextGen charges, net non-operating foreign currency exchange gains or losses and the tax impact of all the applicable adjustments. The income tax impact of each item excluded from Adjusted Net Income and Adjusted Diluted EPS is calculated by applying the statutory rate and local tax regulations in the jurisdiction in which the item was incurred. Free cash flow is defined as cash flows from operating activities plus proceeds from sale of property and equipment, net of purchases of property and equipment. Net cash is defined as cash and cash equivalents and short-term investments less short-term and long-term debt. Constant currency revenue growth is defined as revenues for a given period restated at the comparative period's foreign currency exchange rates measured against the comparative period's reported revenues.

Management believes providing investors with an operating view consistent with how we manage the Company provides enhanced transparency into our operating results. For our internal management reporting and budgeting purposes, we use various GAAP and non-GAAP financial measures for financial and operational decision-making, to evaluate period-to-period comparisons, to determine portions of the compensation for our executive officers and for making comparisons of our operating results to those of our competitors. Accordingly, we believe that the presentation of our non-GAAP measures, which exclude certain costs, when read in conjunction with our reported GAAP results, can provide useful supplemental information to our management and investors regarding financial and business trends relating to our financial condition and results of operations.

A limitation of using non-GAAP financial measures versus financial measures calculated in accordance with GAAP is that non-GAAP financial measures do not reflect all of the amounts associated with our operating results as determined in accordance with GAAP and may exclude costs that are recurring such as our net non-operating foreign currency exchange gains or losses. In addition, other companies may calculate non-GAAP financial measures differently than us, thereby limiting the usefulness of these non-GAAP financial measures as a comparative tool. We compensate for these limitations by providing specific information regarding the GAAP amounts excluded from our non-GAAP financial measures to allow investors to evaluate such non-GAAP financial measures.

Performance Metrics

Bookings are defined as total contract value (or TCV) of new contracts, including new contract sales as well as renewals and expansions of existing contracts. Bookings can vary significantly quarter to quarter depending in part on the timing of the signing of a small number of large contracts. Our book-to-bill ratio is defined as bookings for the trailing twelve months divided by revenue for the same period. Measuring bookings involves the use of estimates and judgments and there are no independent standards or requirements governing the calculation of bookings. The extent and timing of conversion of bookings to revenues may be impacted by, among other factors, the types of services and solutions sold, contract duration, the pace of client spending, actual volumes of services delivered as compared to the volumes anticipated at the time of sale, and contract modifications, including terminations, over the lifetime of a contract. The majority of our contracts are terminable by the client on short notice often without penalty, and some without notice. We do not update our bookings for subsequent terminations, reductions or foreign currency exchange rate fluctuations. Information regarding our bookings is not comparable to, nor should it be substituted for, an analysis of our reported revenues. However, management believes that it is a key indicator of potential future revenues and provides a useful indicator of the volume of our business over time. Large deals and mega deals are defined as deals with a total contract value of \$100 million or greater and \$500 million or greater, respectively.

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- tables to follow -

COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)

(in millions, except per share data)	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Revenues	\$ 5,333	\$ 5,082	\$ 21,108	\$ 19,736
Operating expenses:				
Cost of revenues (exclusive of depreciation and amortization expense shown separately below)	3,534	3,297	13,991	12,958
Selling, general and administrative expenses	806	844	3,240	3,223
Restructuring charges	—	49	—	134
Depreciation and amortization expense	140	141	550	529
(Gain) on sale of property and equipment	—	—	(62)	—
Income from operations	853	751	3,389	2,892
Other income (expense), net:				
Interest income	27	28	105	119
Interest expense	(8)	(19)	(37)	(54)
Foreign currency exchange gains (losses), net	5	(18)	18	(19)
Other, net	1	(2)	4	—
Total other income (expense), net	25	(11)	90	46
Income before provision for income taxes	878	740	3,479	2,938
Provision for income taxes	(235)	(199)	(1,258)	(713)
Income (loss) from equity method investment	5	5	9	15
Net income	\$ 648	\$ 546	\$ 2,230	\$ 2,240
Basic earnings per share	\$ 1.35	\$ 1.10	\$ 4.57	\$ 4.52
Diluted earnings per share	\$ 1.34	\$ 1.10	\$ 4.56	\$ 4.51
Weighted average number of common shares outstanding - Basic	481	495	488	496
Dilutive effect of shares issuable under stock-based compensation plans	1	1	1	1
Weighted average number of common shares outstanding - Diluted	482	496	489	497

COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION
CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
(Unaudited)

(in millions, except par values)	December 31, 2025	December 31, 2024
Assets		
Current assets:		
Cash and cash equivalents	\$ 1,901	\$ 2,231
Short-term investments	13	12
Trade accounts receivable, net	4,439	4,059
Other current assets	2,198	1,202
Total current assets	8,551	7,504
Property and equipment, net	933	994
Operating lease assets, net	573	552
Goodwill	7,106	6,953
Intangible assets, net	1,417	1,599
Deferred income tax assets, net	967	1,248
Long-term investments	111	90
Other noncurrent assets	1,034	1,026
Total assets	\$ 20,692	\$ 19,966
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$ 308	\$ 340
Deferred revenue	501	450
Short-term debt	33	33
Operating lease liabilities	153	152
Accrued expenses and other current liabilities	2,664	2,610
Total current liabilities	3,659	3,585
Deferred revenue, noncurrent	37	30
Operating lease liabilities, noncurrent	423	420
Deferred income tax liabilities, net	168	154
Long-term debt	543	875
Other noncurrent liabilities	847	494
Total liabilities	5,677	5,558
Stockholders' equity:		
Preferred stock, \$0.10 par value, 15 shares authorized, none issued	—	—
Class A common stock, \$0.01 par value, 1,000 shares authorized, 479 and 495 shares issued and outstanding as of December 31, 2025 and 2024, respectively	5	5
Additional paid-in capital	12	13
Retained earnings	15,158	14,686
Accumulated other comprehensive income (loss)	(160)	(296)
Total stockholders' equity	15,015	14,408
Total liabilities and stockholders' equity	\$ 20,692	\$ 19,966

COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION
Reconciliations of Non-GAAP Financial Measures
(Unaudited)

(dollars in millions, except per share amounts)	Three Months Ended December 31,		Twelve Months Ended December 31,		Guidance
	2025	2024	2025	2024	Full Year 2026 ⁽¹⁾
GAAP income from operations	\$ 853	\$ 751	\$ 3,389	\$ 2,892	
(Gain) on sale of property and equipment ^(a)	—	—	(62)	—	
NextGen charges ^(b)	—	49	—	134	
Adjusted Income From Operations	\$ 853	\$ 800	\$ 3,327	\$ 3,026	
GAAP operating margin	16.0 %	14.8 %	16.1 %	14.7 %	
(Gain) on sale of property and equipment	—	—	(0.3)	—	
NextGen charges	—	0.9	—	0.6	
Adjusted Operating Margin	16.0 %	15.7 %	15.8 %	15.3 %	15.9% - 16.1%
GAAP net income	\$ 648	\$ 546	\$ 2,230	\$ 2,240	
Effect of adjustments to income from operations, pre-tax	—	49	(62)	134	
Non-operating foreign currency exchange (gains) losses, pre-tax ^(c)	(5)	18	(18)	19	
Tax effect of above adjustments ^(d)	8	(12)	42	(30)	
One-time income tax expense related to the enactment of the OBBBA ^(e)	—	—	390	—	
Adjusted Net Income	\$ 651	\$ 601	\$ 2,582	\$ 2,363	
GAAP diluted earnings per share	\$ 1.34	\$ 1.10	\$ 4.56	\$ 4.51	
Effect of adjustments to income from operations, pre-tax	—	0.10	(0.13)	0.27	
Non-operating foreign currency exchange (gains) losses, pre-tax ^(c)	(0.01)	0.04	(0.04)	0.04	(c)
Tax effect of above adjustments ^(d)	0.02	(0.03)	0.09	(0.07)	(c)
One-time income tax expense related to the enactment of the OBBBA ^(e)	—	—	0.80	—	
Adjusted Diluted Earnings Per Share	\$ 1.35	\$ 1.21	\$ 5.28	\$ 4.75	\$5.56 - \$5.70

(1) A full reconciliation of Adjusted Operating Margin and Adjusted Diluted Earnings Per Share guidance to the corresponding GAAP measures on a forward-looking basis cannot be provided without unreasonable efforts, as we are unable to provide reconciling information with respect to unusual items, net non-operating foreign currency exchange gains or losses and the tax effects of these adjustments, and such adjustments may be significant.

Notes:

- (a) During the three months ended March 31, 2025, we realized a gain on the sale of an office complex in India, which was reported in "(Gain) on sale of property and equipment" on our unaudited consolidated statement of operations.
- (b) NextGen charges for the three months ended December 31, 2024 include \$30 million of employee separation costs, \$7 million of facility exit costs and \$12 million of third party and other costs. NextGen charges for the year ended December 31, 2024 include \$85 million of employee separation costs, \$36 million of facility exit costs and \$13 million of third party and other costs. The program concluded on December 31, 2024. The costs related to the NextGen program are reported in "Restructuring charges" in our unaudited consolidated statements of operations.
- (c) Non-operating foreign currency exchange gains and losses, inclusive of gains and losses on related foreign exchange forward contracts not designated as hedging instruments for accounting purposes, are reported in "Foreign currency exchange gains (losses), net" in our unaudited consolidated statements of operations. Non-operating foreign currency exchange gains and losses are subject to high variability and low visibility and therefore cannot be provided on a forward-looking basis without unreasonable efforts.

(d) Presented below are the tax impacts of our non-GAAP adjustment to pre-tax income for the:

(in millions)	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Non-GAAP income tax benefit (expense) related to:				
Gain on sale of property and equipment	\$ —	\$ —	\$ (9)	\$ —
NextGen charges	—	13	—	34
Foreign currency exchange gains and losses	(8)	(1)	(33)	(4)

The effective tax rate related to non-operating foreign currency exchange gains and losses varies depending on the jurisdictions in which such income and expenses are generated and the statutory rates applicable in those jurisdictions. As such, the income tax effect of non-operating foreign currency exchange gains and losses shown in the above table may not appear proportionate to the net pre-tax foreign currency exchange gains and losses reported in our unaudited consolidated statements of operations.

(e) In July 2025, the One Big Beautiful Bill Act ("OBBBA") was enacted in the United States, which, among other provisions, repealed the requirement to capitalize U.S. research and experimental ("R&E") costs. As a result, we do not believe it is more likely than not that we will realize our deferred tax asset of \$390 million related to R&E costs capitalized outside the United States. These amounts would have otherwise been available to offset certain future U.S. taxes on our non-U.S. earnings, which, as a result of this repeal, we no longer project to be applicable to us. Therefore, in the third quarter of 2025, we recorded a one-time, non-cash income tax expense of \$390 million.

**Reconciliations of Net Cash
(Unaudited)**

(in millions)	December 31, 2025		December 31, 2024	
Cash and cash equivalents ^(a)	\$	1,901	\$	2,231
Short-term investments		13		12
Less:				
Short-term debt		33		33
Long-term debt		543		875
Net cash ^(a)	\$	1,338	\$	1,335

Notes:

(a) Cash and cash equivalents as of December 31, 2025 excludes \$733 million of restricted cash related to our acquisition of 3Cloud which was reported in "Other current assets" on our unaudited consolidated statement of financial position.

The above tables serve to reconcile the Non-GAAP financial measures to the most directly comparable GAAP measures. Refer to the "About Non-GAAP Financial Measures and Performance Metrics" section of our press release for further information on the use of these Non-GAAP measures.

COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION
Revenue by Business Segment and Geography
(Unaudited)

(dollars in millions)	Three Months Ended December 31, 2025				
	\$	% of total	% Change	Year over Year	
				Constant Currency	% Change ^(a)
Revenues by Segment:					
Health Sciences	\$ 1,621	30.4 %		5.2 %	4.2 %
Financial Services	1,586	29.7 %		10.5 %	9.3 %
Products and Resources	1,318	24.7 %		1.8 %	0.3 %
Communications, Media and Technology	808	15.2 %		(0.4)%	(1.2)%
Total Revenues	\$ 5,333			4.9 %	3.8 %
Revenues by Geography:					
North America	\$ 3,986	74.7 %		4.3 %	4.2 %
United Kingdom	480	9.0 %		7.9 %	3.8 %
Continental Europe	538	10.1 %		8.9 %	0.3 %
Europe - Total	1,018	19.1 %		8.4 %	2.0 %
Rest of World	329	6.2 %		2.5 %	3.6 %
Total Revenues	\$ 5,333			4.9 %	3.8 %
Twelve Months Ended December 31, 2025					
	\$	% of total	% Change	Year over Year	
				Constant Currency	% Change ^(a)
Revenues by Segment:					
Health Sciences	\$ 6,347	30.1 %		7.0 %	6.4 %
Financial Services	6,173	29.2 %		7.3 %	6.8 %
Products and Resources ^(b)	5,285	25.0 %		10.5 %	9.7 %
Communications, Media and Technology	3,303	15.7 %		1.0 %	0.7 %
Total Revenues ^(b)	\$ 21,108			7.0 %	6.4 %
Revenues by Geography:					
North America ^(b)	\$ 15,780	74.8 %		7.4 %	7.4 %
United Kingdom	1,922	9.1 %		5.2 %	2.1 %
Continental Europe	2,090	9.9 %		8.2 %	3.6 %
Europe - Total	4,012	19.0 %		6.7 %	2.9 %
Rest of World	1,316	6.2 %		2.9 %	4.7 %
Total Revenues ^(b)	\$ 21,108			7.0 %	6.4 %

Notes:

- (a) Constant currency revenue growth is not a measure of financial performance prepared in accordance with GAAP. See "About Non-GAAP Financial Measures and Performance Metrics" section of our press release for further information.
- (b) For the year ended December 31, 2025, our acquisition of Belcan contributed approximately 260 basis points to overall revenue growth, respectively, primarily in North America and to a lesser extent in the United Kingdom. Additionally, Belcan contributed approximately 960 basis points of growth to our Products and Resources segment for the year ended December 31, 2025.

COGNIZANT TECHNOLOGY SOLUTIONS CORPORATION
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

(in millions)	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Cash flows from operating activities:				
Net income	\$ 648	\$ 546	\$ 2,230	\$ 2,240
Adjustments for non-cash income and expenses	94	40	991	394
Changes in operating assets and liabilities, net of effects of businesses acquired	116	334	(338)	(510)
Net cash provided by operating activities	858	920	2,883	2,124
Cash flows from investing activities:				
Purchases of property and equipment	(77)	(83)	(288)	(297)
Proceeds from sale of property and equipment	—	—	70	—
Net maturities (purchases) of investments	2	4	(12)	266
Payments for business combinations, net of cash acquired	—	—	—	(1,615)
Net cash (used in) investing activities	(75)	(79)	(230)	(1,646)
Cash flows from financing activities:				
Issuance of common stock under stock-based compensation plans	12	14	58	63
Repurchases of common stock	(338)	(154)	(1,378)	(605)
Net change in term loan borrowings and earnout obligations and finance leases	(10)	(12)	(42)	(73)
Proceeds from borrowing under the revolving credit facility	—	—	—	600
Repayment of notes outstanding under the revolving credit facility	—	(300)	(300)	(300)
Dividends paid	(151)	(150)	(610)	(600)
Net cash (used in) by financing activities	(487)	(602)	(2,272)	(915)
Effect of exchange rate changes on cash, cash equivalents and restricted cash and cash equivalents	(3)	(21)	22	(49)
Increase (decrease) in cash, cash equivalents and restricted cash and cash equivalents	293	218	403	(486)
Cash, cash equivalents and restricted cash and cash equivalents, beginning of period	2,341	2,013	2,231	2,717
Cash, cash equivalents and restricted cash, end of period	\$ 2,634	\$ 2,231	\$ 2,634	\$ 2,231

SUPPLEMENTAL CASH FLOW INFORMATION

(in millions)	Three Months Ended December 31,	
	2025	2024
Stock Repurchases under Board of Directors' authorized stock repurchase program:		
Number of shares repurchased	4.3	1.8
Remaining authorized balance as of December 31, 2025	\$ 1,918	

Reconciliation of Free Cash Flow Non-GAAP Financial Measure

(in millions)	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Net cash provided by operating activities	\$ 858	\$ 920	\$ 2,883	\$ 2,124
Purchases of property and equipment	(77)	(83)	(288)	(297)
Proceeds from sale of property and equipment	—	—	70	—
Free cash flow	\$ 781	\$ 837	\$ 2,665	\$ 1,827



FY 2025

“ I am deeply grateful to our over 350,000 employees who helped make 2025 a defining year for Cognizant in which we put our AI builder strategy in motion and returned to the ‘winner’s circle’ two years ahead of the target we set at our Investor Day. We have invested in our talent, strengthened our partnership ecosystem and advanced our AI platforms to help clients scale AI across the enterprise. These investments helped us sign 28 large deals in 2025 with large deal TCV growth of nearly 50%. We are confident that the foundation we built over the last three years positions us well to carry this momentum in the years ahead. ”

Ravi Kumar S | Chief Executive Officer

Revenue
\$21.1 billion

Reported YoY¹ ↑ 7.0%
Constant Currency YoY¹ ↑ 6.4%

GAAP Operating Margin | 16.1% Adjusted Operating Margin | 15.8% GAAP EPS | \$4.56² Adjusted Diluted EPS | \$5.28

FY 2025 Cash Flow	Cash Flow From Operations \$2,883M 129% of net income	Free Cash Flow \$2,665M 120% of net income	FY 2025 Capital Return	Dividends \$610M \$1.24/share	Share Repurchases \$1,378M
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Revenue by Geography

(\$ In billions)

Reported YoY | Constant Currency YoY



Revenue by Segment

(\$ In billions)

Reported YoY | Constant Currency YoY



Company Recognition & Research

New work, new world 2026
How AI is reshaping work faster than expected

Read the “New work, new world 2026” [report here](#)



Earned Guinness World Record title for largest online generative AI hackathon



Named to Fortune’s list of America’s Most Innovative Companies for third consecutive year



Named one of America’s Greatest Workplaces



Named to TIME World’s Best Companies list

For non-GAAP financial reconciliations refer to Cognizant’s 2025 fourth quarter earnings release issued on February 4, 2026, which accompanies this presentation and is available at investors.cognizant.com.

¹In 2025, revenue from our acquisition of Belcan contributed approximately 2.6 percentage points to year-over-year revenue growth, including approximately 9.6 percentage points of growth to our Products & Resources segment, primarily in North America.

²GAAP Diluted EPS reflects the \$0.80 impact from a one-time, non-cash income tax expense.



Q4 2025

“ In 2025, we outperformed the high end of our guidance ranges, combining top-tier revenue growth with 50 basis points of expanded adjusted operating margin and 11% adjusted EPS growth. Our operational rigor allowed us to maintain a robust free cash flow conversion of more than 100% of net income and return \$2 billion to shareholders. Our initial 2026 guidance reflects sustained momentum, backed by our commitment to advancing our strategic investments aimed at accelerating our AI-led growth strategy. ”

Jatin Dalal | Chief Financial Officer

Revenue

\$5.3 billion

Reported YoY ↑ 4.9%

Constant Currency YoY ↑ 3.8%

GAAP and Adjusted Operating Margin | 16.0%

GAAP EPS | \$1.34 Adjusted Diluted EPS | \$1.35

Q4 2025 Cash Flow	Cash Flow From Operations \$858M	Free Cash Flow \$781M	Q4 2025 Capital Return	Dividends \$151M <small>\$0.31/share</small>	Share Repurchases \$338M
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Revenue by Geography

(\$ In billions)

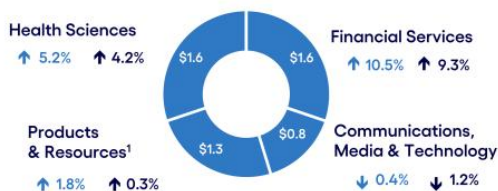
Reported YoY | Constant Currency YoY



Revenue by Segment

(\$ In billions)

Reported YoY | Constant Currency YoY



Employee Metrics

Total Employees	351,600	+1,800 QoQ
		+14,800 YoY
Voluntary Attrition - Tech Services (Trailing 12-Month)	13.9%	(60) bps QoQ

Acquisition Announced



Acquisition completed effective January 1, 2026

For non-GAAP financial reconciliations refer to Cognizant's 2025 fourth quarter earnings release issued on February 4, 2026, which accompanies this presentation and is available at investors.cognizant.com.



Fourth Quarter and Full Year 2025

Financial Results and Highlights

February 4, 2026

Forward-looking statements

This earnings supplement includes statements that may constitute forward-looking statements made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, the accuracy of which is necessarily subject to risks, uncertainties and assumptions as to future events that may not prove to be accurate. These statements include, but are not limited to, express or implied forward-looking statements relating to our strategy, competitive position and opportunities in the marketplace, investment in and growth of our business, the pace and magnitude of change and client needs related to generative AI, the effectiveness of our recruiting and talent efforts and related costs, labor market trends, the anticipated amount of capital to be returned to shareholders and our anticipated financial performance and other statements regarding matters that are not historical facts. These statements are neither promises nor guarantees, but are subject to a variety of risks and uncertainties, many of which are beyond our control, which could cause actual results to differ materially from those contemplated in these forward-looking statements. Existing and prospective investors are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date hereof. Factors that could cause actual results to differ materially from those expressed or implied include general economic conditions, the competitive and rapidly changing nature of the markets we compete in, our ability to successfully use AI-based technologies and the impact those technologies may have on the demand and terms for our services, the competitive marketplace for talent and its impact on employee recruitment and retention, legal, reputational and financial risks resulting from cyberattacks, changes in the regulatory environment, including with respect to immigration, trade and taxes and the other factors discussed in our most recent Annual Report on Form 10-K and other filings with the Securities and Exchange Commission. Cognizant undertakes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required under applicable securities law.

Results Summary: Q4 2025

Revenue

Increase of 4.9% Y/Y as reported, and an increase of 3.8% Y/Y in constant currency¹



GAAP and Adjusted Operating Margin¹



Diluted Earnings Per Share (EPS)



Cash Flow



¹ See "About Non-GAAP Financial Measures and Performance Metrics" at the end of this earnings supplement for more information and reconciliations to the most directly comparable GAAP financial measures, as applicable.

Results Summary: FY 2025

Revenue

Increase of 7.0% Y/Y as reported, and an increase of 6.4% Y/Y in constant currency^{1,2}



GAAP and Adjusted Operating Margin¹



Diluted Earnings Per Share (EPS)



Cash Flow



¹ See "About Non-GAAP Financial Measures and Performance Metrics" at the end of this earnings supplement for more information and reconciliations to the most directly comparable GAAP financial measures, as applicable.

² Revenue from the acquisition of Belcan contributed approximately 260 basis points to year-over-year revenue growth.

³ 2025 GAAP Diluted EPS reflects the \$0.80 impact from a one-time, non-cash income tax expense. See "About Non-GAAP Financial Measures and Performance Metrics" at the end of this earnings supplement for more information.

2025: strong performance against our strategic objectives

Amplify Talent	<ul style="list-style-type: none">• ~260K employees skilled in gen AI• >35,000 promotions and more than 110,000 in last three years• Trailing 12-month Voluntary Attrition - Tech Services down ~200 bps Y/Y• Discretionary annual bonus at highest funding level since 2018
Scale Innovation	<ul style="list-style-type: none">• World's largest generative AI hackathon with 200K+ participants including 53K+ active coders• ~340K ideas submitted through Bluebolt innovation program• 61 U.S.-issued AI patents from AI Labs• Over 30% of code AI assisted¹
Accelerating Growth	<ul style="list-style-type: none">• 2025 constant currency organic growth² +3.8%, top-tier and highest level since 2022• 28 large deals (\$100M+) including 5 mega deals (\$500M+)• Financial Services revenue +7%, fastest constant currency annual growth since 2016• 3Cloud acquisition expands Azure, data and app innovation capabilities

¹ Estimated based on company's sampling methodology

² Organic growth is defined as constant currency revenue growth of 6.4% less contributions from recently completed acquisitions of 260 basis points

We achieved our goals and entered 2026 with momentum

March 2025 Investor Day: Winner's Circle Objectives

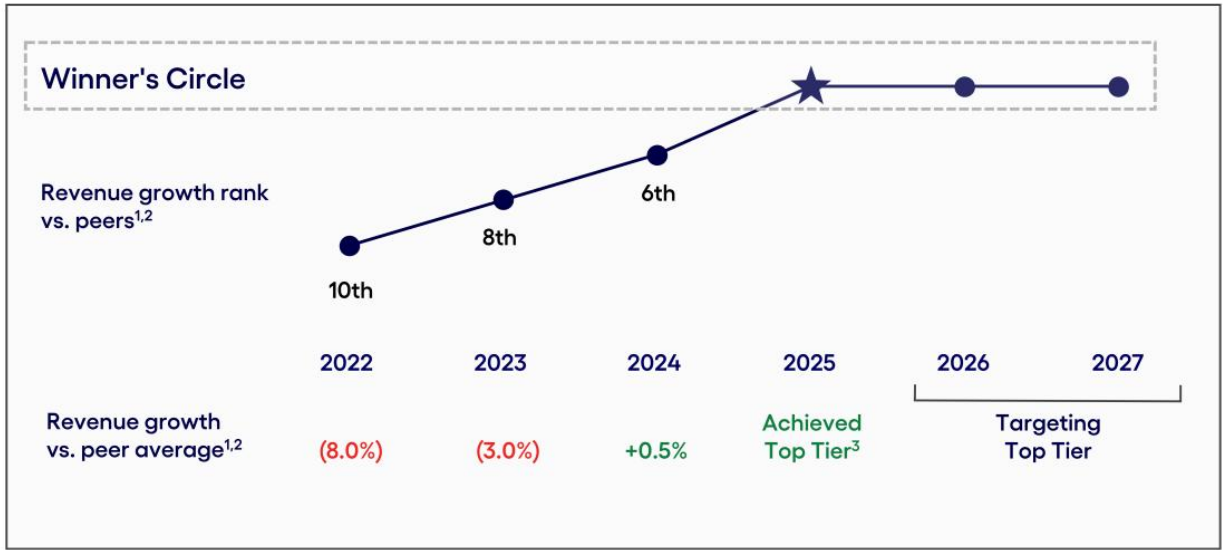
	Top-tier revenue growth	Gain market share	Sustain large deal momentum	Skilling for the future	Gradual margin expansion	Adjusted EPS > Revenue Growth
2025 Results	↑ 7.0% Y/Y reported	Above peer average	↑ 50% Y/Y	260K	↑ 140 bps Y/Y GAAP	↑ 1% Y/Y GAAP ²
	↑ 6.4% Y/Y CC ¹ Driven by organic growth	revenue growth	Large deal TCV	Employees AI trained	↑ 50 bps Y/Y adjusted ¹ Operating margin expansion	↑ 11% Y/Y adjusted ¹ EPS growth

We are well-positioned to sustain Winner's Circle performance in 2026

¹ See "About Non-GAAP Financial Measures and Performance Metrics" at the end of this earnings supplement for more information and reconciliations to the most directly comparable GAAP financial measures, as applicable.

² 2025 GAAP Diluted EPS reflects the \$0.80 impact from a one-time, non-cash income tax expense. See "About Non-GAAP Financial Measures and Performance Metrics" at the end of this earnings supplement for more information.

In 2025, we reached the Winner's Circle two years ahead of plan



¹ Cognizant and peer revenue growth rates are in constant currency; 2025 growth and ranking based on actual peer results as of February 4, 2025.

² Peer group includes Accenture, Capgemini, CGI Group, DXC, EPAM, Genpact, HCL, Infosys, Tata Consultancy Services and Wipro.

³ Top Tier defined as top 4.

Full-year 2026 and Q1 2026 Guidance¹

	2026 Guidance	Assumptions
Revenue	~\$22.14B to ~\$22.66B 4.9% to 7.4% Y/Y or 4.0% to 6.5% Y/Y CC	Includes ~150 bps of inorganic contribution of which ~50 bps for future acquisitions
Adjusted Operating Margin ²	15.9% to 16.1% 10 to 30 basis points expansion	
Adjusted effective tax rate ²	25% to 26%	
Share Count	475M	
Adjusted Diluted EPS ²	\$5.56 to \$5.70 5% to 8% Y/Y	

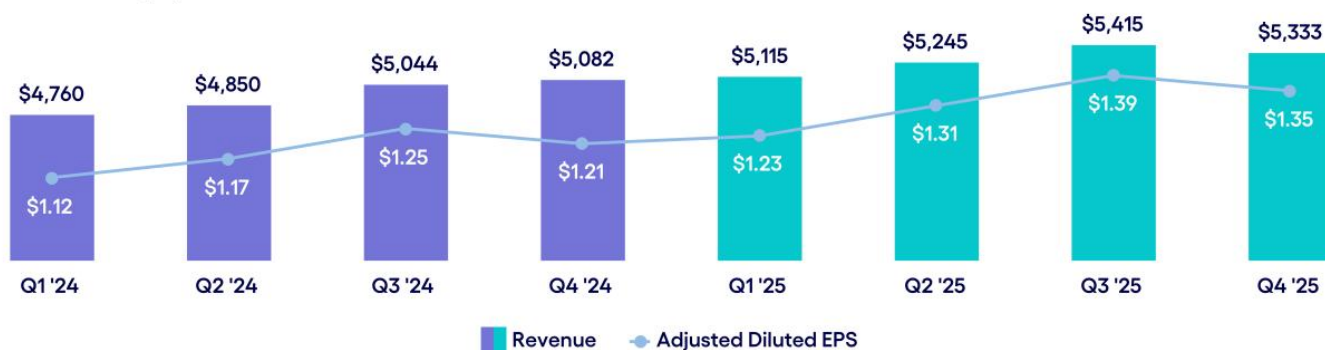
	Q1 2026 Guidance	
Revenue	~\$5.36 to ~\$5.44B 4.8% to 6.3% Y/Y or 2.7% to 4.2% Y/Y CC	Includes ~100 bps of inorganic contribution

¹ Guidance is as of February 4, 2026

² A full reconciliation of Adjusted Operating Margin, Adjusted Diluted EPS and Adjusted effective tax rate guidance to the corresponding GAAP measures on a forward-looking basis cannot be provided without unreasonable efforts as we are unable to provide reconciling information with respect to unusual items, net non-operating foreign currency exchange gains or losses, and the tax effects of these adjustments. See "About Non-GAAP Financial Measures and Performance Metrics" for more information, the definition of Adjusted effective tax rate as well as a partial reconciliation to the most directly comparable GAAP financial measures at the end of this earnings supplement.

Revenue, Operating Margin and EPS

\$ in millions except per share amounts



	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25
Revenue Y/Y ¹	(1.1%)	(0.7%)	3.0%	6.8%	7.5%	8.1%	7.4%	4.9%
Revenue Y/Y CC ¹	(1.2%)	(0.5%)	2.7%	6.7%	8.2%	7.2%	6.5%	3.8%
GAAP Operating Margin	14.6%	14.6%	14.6%	14.8%	16.7%	15.6%	16.0%	16.0%
Adjusted Operating Margin	15.1%	15.2%	15.3%	15.7%	15.5%	15.6%	16.0%	16.0%
GAAP Diluted EPS ²	\$1.10	\$1.14	\$1.17	\$1.10	\$1.34	\$1.31	\$0.56	\$1.34
Adjusted Diluted EPS	\$1.12	\$1.17	\$1.25	\$1.21	\$1.23	\$1.31	\$1.39	\$1.35

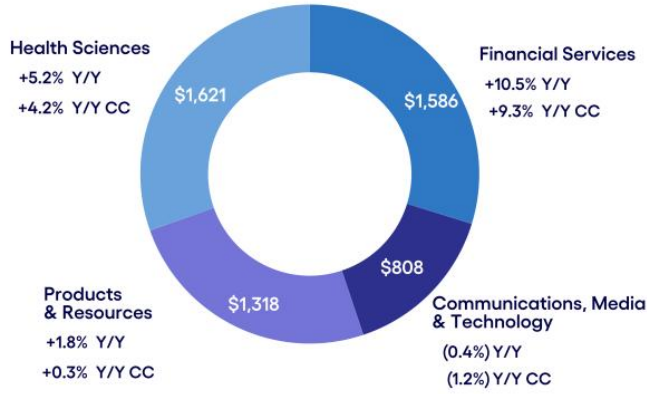
¹ Revenue from our acquisitions of Belcan and Thirdera contributed approximately 200 basis points and 450 basis points to YoY growth in Q3 and Q4 2024, respectively, and approximately 400 basis points to YoY growth in Q1 2025. Revenue from Belcan contributed approximately 400 basis points and 250 basis points to YoY growth in Q2 and Q3 2025, respectively.

² Q3 2025 GAAP Diluted EPS reflects the \$0.80 impact from a one-time, non-cash income tax expense. See "About Non-GAAP Financial Measures and Performance Metrics" at the end of this earnings supplement for more information.

Revenue Performance: Q4 2025

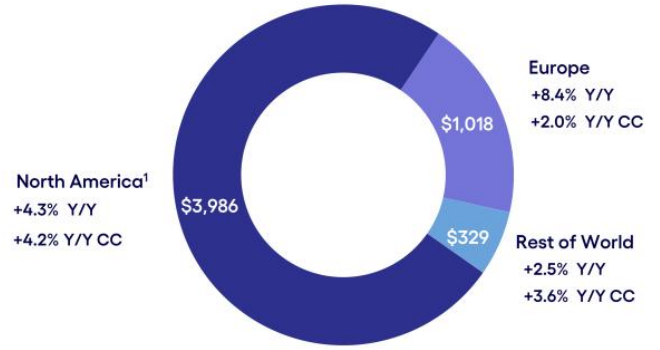
Segments

\$ in millions



Geography

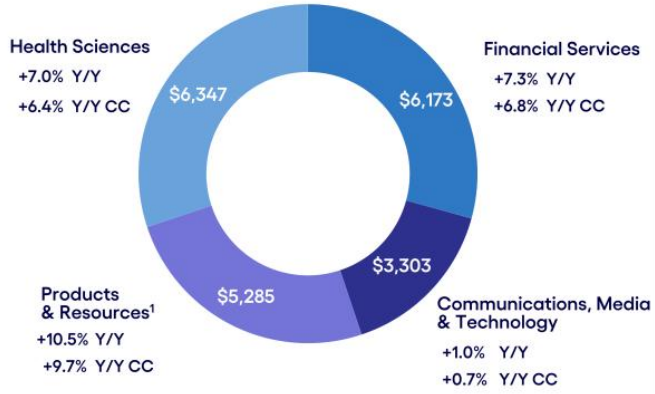
\$ in millions



Revenue Performance: FY 2025

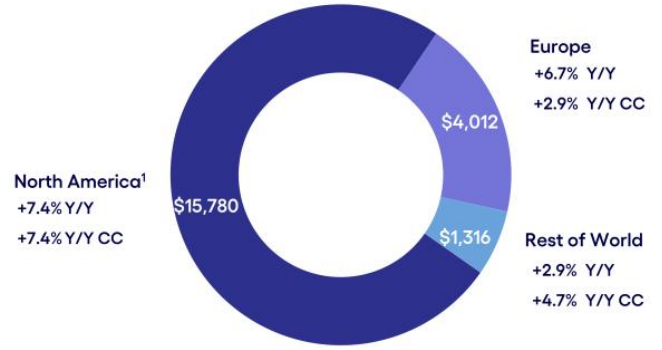
Segments

\$ in millions



Geography

\$ in millions



¹ Revenue from the acquisition of Belcan, contributed 9.6 percentage points to Products & Resources year-over-year growth in 2025, primarily in North America.

Health Sciences

Revenue

\$ in millions

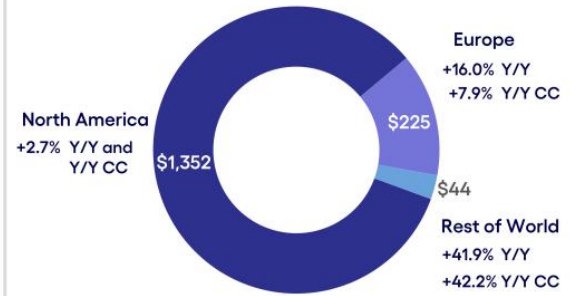


Change in Revenue

	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25
Y/Y	(1.2%)	1.5%	7.8%	10.4%	10.9%	6.2%	5.9%	5.2%
Y/Y CC	(1.3%)	1.7%	7.6%	10.4%	11.4%	5.3%	5.1%	4.2%

Q4 2025 Geography

\$ in millions



Financial Services

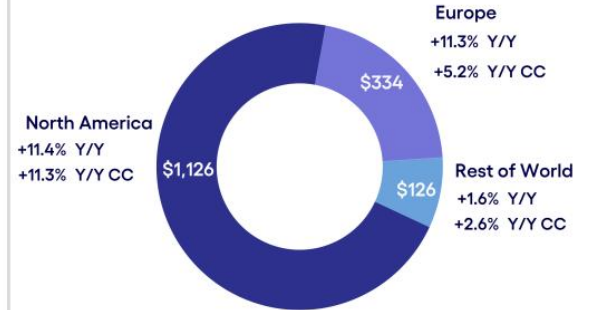
Revenue
\$ in millions



Change in Revenue

	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25
Y/Y	(6.2%)	(1.1%)	0.7%	2.9%	5.6%	6.9%	6.2%	10.5%
Y/Y CC	(6.5%)	(0.8%)	0.5%	2.8%	6.5%	6.0%	5.4%	9.3%

Q4 2025 Geography
\$ in millions



Products & Resources

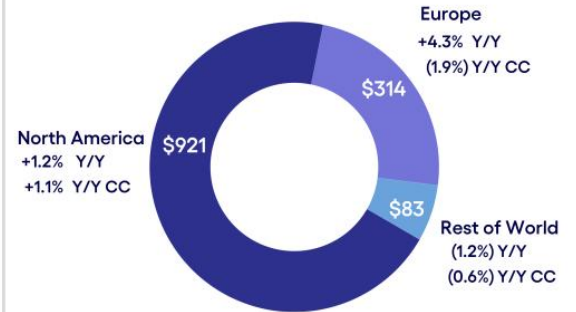
Revenue
\$ in millions



Change in Revenue

	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25
Y/Y	1.3%	(4.3%)	5.0%	11.3%	12.8%	16.0%	12.6%	1.8%
Y/Y CC	0.9%	(4.1%)	4.6%	11.3%	13.6%	14.7%	11.4%	0.3%
Impact from recently completed acquisitions			7.5%	16.0%	15.0%	16.0%	9.0%	—

Q4 2025 Geography
\$ in millions



Communications, Media & Technology

Revenue

\$ in millions

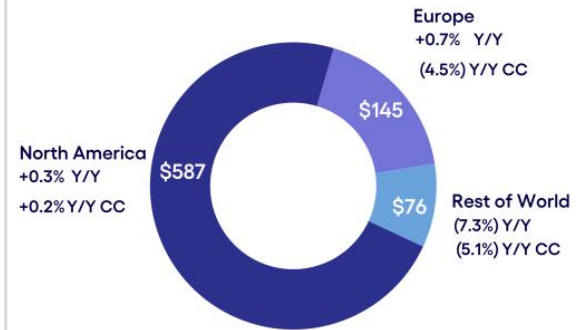


Change in Revenue

	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25
Y/Y	5.2%	1.2%	(3.7%)	0.9%	(2.7%)	3.1%	4.2%	(0.4%)
Y/Y CC	5.7%	1.4%	(4.1%)	0.4%	(1.9%)	2.2%	3.6%	(1.2%)

Q4 2025 Geography

\$ in millions



Trailing Twelve Month Bookings¹

\$ in billions



Trailing twelve month bookings of \$28.4 billion increased 5% year-over-year and represented a book-to-bill of 1.3x
Q4 2025 bookings increased 9% year-over-year

¹ See "About Non-GAAP Financial Measures and Performance Metrics" at the end of this earnings supplement for more information.

Employee Metrics

Headcount
in thousands



Additional Employee Metrics

	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25
Trailing 12-Month Voluntary Attrition - Tech Services	13.1%	13.6%	14.6%	15.9%	15.8%	15.2%	14.5%	13.9%

Utilization

	Q1 '24	Q2 '24	Q3 '24	Q4 '24	Q1 '25	Q2 '25	Q3 '25	Q4 '25
Blended Utilization, Excluding Trainees	82%	83%	84%	82%	85%	85%	85%	83%

Cash Flow, Balance Sheet & Capital Allocation



	Q1 '24 ¹	Q2 '24	Q3 '24	Q4 '24	Q1 '25 ²	Q2 '25	Q3 '25	Q4 '25 ³
Operating Cash Flow	\$95	\$262	\$847	\$920	\$400	\$398	\$1,227	\$858
Free Cash Flow	\$16	\$183	\$791	\$837	\$393	\$331	\$1,160	\$781
Cash and Short-Term Investments	\$2,243	\$2,205	\$2,025	\$2,243	\$1,992	\$1,808	\$2,354	\$1,914
Total Debt	\$631	\$623	\$1,216	\$908	\$600	\$592	\$584	\$576

¹ Q1 2024 Operating Cash Flow and Free Cash Flow include the negative impact from a previously disclosed \$360 million payment made to the India tax authorities in connection with our ongoing appeal of a 2016 tax matter.
² Q1 2025 Free Cash Flow includes the positive impact of \$70 million from the proceeds on sale of property and equipment.
³ Q4 2025 Cash and Short-Term Investments excludes \$733 million of restricted cash related to our acquisition of 3Cloud.

APPENDIX:

About Non-GAAP Financial Measures and Performance Metrics

About Non-GAAP Financial Measures and Performance Metrics

Non-GAAP Financial Measures

To supplement our financial results presented in accordance with GAAP, this earnings supplement includes references to the following measures defined by the Securities and Exchange Commission as non-GAAP financial measures: Adjusted Operating Margin, Adjusted Diluted EPS, free cash flow, constant currency revenue growth and Adjusted effective tax rate. These non-GAAP financial measures are not based on any comprehensive set of accounting rules or principles and should not be considered a substitute for, or superior to, financial measures calculated in accordance with GAAP, and may be different from non-GAAP financial measures used by other companies. In addition, these non-GAAP financial measures should be read in conjunction with our financial statements prepared in accordance with GAAP. The reconciliations of our non-GAAP financial measures to the corresponding GAAP measures should be carefully evaluated.

Our non-GAAP financial measures Adjusted Operating Margin and Adjusted Income from Operations exclude unusual items, such as the gain on sale of property in 2025 and equipment and NextGen charges in 2024. Our non-GAAP financial measure Adjusted Diluted EPS excludes unusual items, such as the one-time income tax expense related to the enactment of the OBCCA, the gain on sale of property and equipment and NextGen charges, and net non-operating foreign currency exchange gains or losses and the tax impact of all the applicable adjustments. The income tax impact of each item excluded from Adjusted Diluted EPS is calculated by applying the statutory rate and local tax regulations in the jurisdiction in which the item was incurred. Free cash flow is defined as cash flows from operating activities plus proceeds from sale of property and equipment, net of purchases of property and equipment. Constant currency revenue growth is defined as revenues for a given period restated at the comparative period's foreign currency exchange rates measured against the comparative period's reported revenues. Adjusted effective tax rate reflects a tax rate commensurate with our non-GAAP Adjusted EPS.

Management believes providing investors with an operating view consistent with how we manage the Company provides enhanced transparency into our operating results. For our internal management reporting and budgeting purposes, we use various GAAP and non-GAAP financial measures for financial and operational decision-making, to evaluate period-to-period comparisons, to determine portions of the compensation for our executive officers and for making comparisons of our operating results to those of our competitors. Accordingly, we believe that the presentation of our non-GAAP measures, which exclude certain costs, when read in conjunction with our reported GAAP results, can provide useful supplemental information to our management and investors regarding financial and business trends relating to our financial condition and results of operations.

A limitation of using non-GAAP financial measures versus financial measures calculated in accordance with GAAP is that non-GAAP financial measures do not reflect all of the amounts associated with our operating results as determined in accordance with GAAP and may exclude costs that are recurring such as our net non-operating foreign currency exchange gains or losses. In addition, other companies may calculate non-GAAP financial measures differently than us, thereby limiting the usefulness of these non-GAAP financial measures as a comparative tool. We compensate for these limitations by providing specific information regarding the GAAP amounts excluded from our non-GAAP financial measures to allow investors to evaluate such non-GAAP financial measures.

Performance Metrics

Bookings are defined as total contract value (or TCV) of new contracts, including new contract sales as well as renewals and expansions of existing contracts. Bookings can vary significantly quarter to quarter depending in part on the timing of the signing of a small number of large contracts. Our book-to-bill ratio is defined as bookings for the trailing twelve months divided by revenue for the same period. Measuring bookings involves the use of estimates and judgments and there are no independent standards or requirements governing the calculation of bookings. The extent and timing of conversion of bookings to revenues may be impacted by, among other factors, the types of services and solutions sold, contract duration, the pace of client spending, actual volumes of services delivered as compared to the volumes anticipated at the time of sale, and contract modifications, including terminations, over the lifetime of a contract. The majority of our contracts are terminable by the client on short notice often without penalty, and some without notice. We do not update our bookings for subsequent terminations, reductions or foreign currency exchange rate fluctuations. Information regarding our bookings is not comparable to, nor should it be substituted for, an analysis of our reported revenues. However, management believes that it is a key indicator of potential future revenues and provides a useful indicator of the volume of our business over time.

Reconciliations of Non-GAAP Financial Measures

(in millions, except per share amounts)

	Three Months Ended:								Full Year:		Guidance Full Year 2026 ⁽¹⁾
	Mar 31, 2024	Jun 30, 2024	Sep 30, 2024	Dec 31, 2024	Mar 31, 2025	Jun 30, 2025	Sep 30, 2025	Dec 31, 2025	Dec 31, 2024	Dec 31, 2025	
GAAP income from operations	\$ 695	\$ 708	\$ 738	\$ 751	\$ 853	\$ 817	\$ 866	\$ 853	\$ 2,892	\$ 3,389	
(Gain) on sale of property and equipment ^(a)	—	—	—	—	(62)	—	—	—	—	(62)	
NextGen charges ^(b)	23	29	33	49	—	—	—	—	134	—	
Adjusted income from operations	\$ 718	\$ 737	\$ 771	\$ 800	\$ 791	\$ 817	\$ 866	\$ 853	\$ 3,026	\$ 3,327	
GAAP operating margin	14.6 %	14.6 %	14.6 %	14.8 %	16.7 %	15.6 %	16.0 %	16.0 %	14.7 %	16.1 %	
(Gain) on sale of property and equipment ^(a)	—	—	—	—	(1.2)	—	—	—	—	(0.3)	—
NextGen charges ^(b)	0.5	0.6	0.7	0.9	—	—	—	—	0.6	—	—
Adjusted operating margin	15.1 %	15.2 %	15.3 %	15.7 %	15.5 %	15.6 %	16.0 %	16.0 %	15.3 %	15.8 %	15.9% - 16.1%
GAAP diluted earnings per share	\$ 1.10	\$ 1.14	\$ 1.17	\$ 1.10	\$ 1.34	\$ 1.31	\$ 0.56	\$ 1.34	\$ 4.51	\$ 4.56	
Effect of above adjustments, pre-tax	0.05	0.06	0.07	0.10	(0.13)	—	—	—	0.27	(0.13)	—
Effect of non-operating foreign currency exchange (gains) loss, pre-tax ^(c)	(0.01)	—	0.02	0.04	—	(0.01)	(0.01)	(0.01)	0.04	(0.04)	(c)
Tax effect of above adjustments ^(d)	(0.02)	(0.03)	(0.01)	(0.03)	0.02	0.01	0.04	0.02	(0.07)	0.09	(c)
One-time income tax expense related to the enactment of the OBBA ^(e)	—	—	—	—	—	—	0.80	—	—	0.80	—
Adjusted diluted earnings per share	\$ 1.12	\$ 1.17	\$ 1.25	\$ 1.21	\$ 1.23	\$ 1.31	\$ 1.39	\$ 1.35	\$ 4.75	\$ 5.28	\$5.56 - \$5.70

(1) A full reconciliation of Adjusted Operating Margin and Adjusted Diluted Earnings Per Share guidance to the corresponding GAAP measures on a forward-looking basis cannot be provided without unreasonable efforts, as we are unable to provide reconciling information with respect to unusual items, net non-operating foreign currency exchange gains or losses and the tax effects of these adjustments, and such adjustments may be significant.

Reconciliations of Non-GAAP Financial Measures

Notes:

(a) During the three months ended March 31, 2025, we realized a gain of \$62 million on the sale of an office complex in India, which was reported in "(Gain) on sale of property and equipment" on our unaudited consolidated statement of operations.

(b) At the end of 2024, we completed our NextGen program. The total costs related to the NextGen program are reported in "Restructuring charges" in our unaudited consolidated statements of operations.

(c) Non-operating foreign currency exchange gains and losses, inclusive of gains and losses related to foreign exchange forward contracts not designated as hedging instruments for accounting purposes, are reported in "Foreign currency exchange gains (losses), net" in our unaudited consolidated statements of operations. Non-operating foreign currency exchange gains and losses are subject to high variability and low visibility and therefore cannot be provided on a forward-looking basis without unreasonable efforts.

(d) Presented below are the tax impacts of our non-GAAP adjustments to pre-tax income:

Three months ended:	2024				2025				FY	
	Mar 31	Jun 30	Sep 30	Dec 31	Mar 31	Jun 30	Sep 30	Dec 31	2024	2025
Non-GAAP income tax benefit (expense) related to:										
Gain on sale of property and equipment	\$ —	\$ —	\$ —	\$ —	\$ (9)	\$ —	\$ —	\$ —	\$ —	\$ (9)
NextGen charges	5	8	8	13	—	—	—	—	34	—
Foreign currency exchange gain and losses	(1)	1	(3)	(1)	(3)	(7)	(15)	(8)	(4)	(33)

The effective tax rate related to non-operating foreign currency exchange gains and losses varies depending on the jurisdictions in which such income and expenses are generated and the statutory rates applicable in those jurisdictions. As such, the income tax effect of non-operating foreign currency exchange gains and losses shown in the above table may not appear proportionate to the net pre-tax foreign currency exchange gains and losses reported in our unaudited consolidated statements of operations.

(e) In July 2025, the One Big Beautiful Bill Act ("OBCCA") was enacted in the United States, which, among other provisions, repealed the requirement to capitalize U.S. research and experimental ("R&E") costs. As a result, we do not believe it is more likely than not that we will realize our deferred tax asset of \$390 million related to R&E costs capitalized outside the United States. These amounts would have otherwise been available to offset certain future U.S. taxes on our non-U.S. earnings, which, as a result of this repeal, we no longer project to be applicable to us. Therefore, in the third quarter of 2025, we recorded a one-time, non-cash income tax expense of \$390 million.

Reconciliations of Non-GAAP Financial Measures

Reconciliation of free cash flow

	Three Months Ended								Full Year	
	Mar 31, 2024	Jun 30, 2024	Sep 30, 2024	Dec 31, 2024	Mar 31, 2025	Jun 30, 2025	Sep 30, 2025	Dec 31, 2025	2024	2025
<i>(in millions)</i>										
Net cash provided by operating activities	\$ 95	\$ 262	\$ 847	\$ 920	\$ 400	\$ 398	\$ 1,227	\$ 858	\$ 2,124	\$ 2,883
Purchases of property and equipment	(79)	(79)	(56)	(83)	(77)	(67)	(67)	(77)	(297)	(288)
Proceeds from sale of property and equipment	—	—	—	—	70	—	—	—	—	70
Free cash flow	\$ 16	\$ 183	\$ 791	\$ 837	\$ 393	\$ 331	\$ 1,160	\$ 781	\$ 1,827	\$ 2,665

Adjusted Effective Tax Rate Reconciliation

	Guidance FY 2026
GAAP effective tax rate	
Effect of non-operating foreign currency exchange (gains) losses ^(c)	(c)
Adjusted effective tax rate	<u>25% - 26%</u>

The note referenced in the above table are located on page 21.

