

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, DC 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 5, 2026



INSIGHT ENTERPRISES, INC.
(Exact name of registrant as specified in its charter)

Delaware	0-25092	86-0766246
(State or other jurisdiction of incorporation)	(Commission File Number)	(I.R.S. Employer Identification No.)
2701 East Insight Way, Chandler, Arizona		85286
(Address of principal executive offices)		(Zip Code)

Registrant's telephone number, including area code:
(480) 333-3000

Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Title of each class	Securities registered pursuant to Section 12(b) of the Act:	Name of each exchange on which registered
Common stock, par value \$0.01	NSIT	The NASDAQ Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition.

On February 5, 2026, Insight Enterprises, Inc. announced by press release its results of operations for the fourth quarter and full year ended December 31, 2025. A copy of the press release and accompanying investor presentation are attached hereto as Exhibits 99.1 and 99.2, respectively, and incorporated by reference herein. The information disclosed under this Item 2.02, including Exhibits 99.1 and 99.2 hereto, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number	Description
99.1	Press release dated February 5, 2026.
99.2	Investor presentation of Insight Enterprises, Inc. dated February 5, 2026.
104	Cover Page Interactive Data File (formatted as Inline XBRL).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Insight Enterprises, Inc.

Date: February 5, 2026

By: /s/ Rachael A. Crump
Rachael A. Crump
Chief Accounting Officer



FOR IMMEDIATE RELEASE

NASDAQ: NSIT

INSIGHT ENTERPRISES, INC. REPORTS FOURTH QUARTER AND FULL YEAR RESULTS

Record Gross Margin and Gross Profit for the 4th Quarter

CHANDLER, AZ – February 5, 2026 – Insight Enterprises, Inc. (NASDAQ: NSIT) (the "Company") today reported financial results for the quarter and full year ended December 31, 2025. Highlights include:

- Consolidated net sales decreased 1% year to year, for the fourth quarter and decreased 5% for the full year
- Gross profit for the fourth quarter increased 9% year over year to \$478.4 million and gross margin expanded 220 basis points to 23.4% for the fourth quarter
- Gross profit remained flat at \$1.8 billion for the full year and gross margin expanded 110 basis points to 21.4% for the full year
- Consolidated net earnings increased 40% year over year to \$52.0 million for the fourth quarter and decreased 37% year to year to \$157.3 million for the full year
- Adjusted earnings before interest, tax, depreciation and amortization ("EBITDA") increased 11% year over year to \$156.2 million for the fourth quarter and was relatively flat at \$542.6 million for the full year
- Diluted earnings per share of \$1.67 increased 69% year over year for the fourth quarter and diluted earnings per share of \$4.86 decreased 26% for the full year
- Adjusted diluted earnings per share of \$2.96 increased 11% year over year for the fourth quarter and increased 2% to \$9.87 for the full year
- Cash flows provided by operating activities were \$153.8 million for the fourth quarter and \$303.8 million for the full year

In the fourth quarter of 2025, net sales decreased 1%, year to year, to \$2.0 billion, and gross profit increased 9%, year over year, to \$478.4 million. Gross margin expanded 220 basis points compared to the fourth quarter of 2024 to 23.4%. Selling and administrative expenses increased 1%, year to year, while Adjusted selling and administrative expenses increased 7%, year to year. Earnings from operations of \$95.2 million, or 4.6% of net sales, increased 47% compared to \$64.7 million in the fourth quarter of 2024. Adjusted earnings from operations of \$146.2 million, or 7.1% of net sales, increased 13% year over year compared to \$129.4 million in the fourth quarter of 2024. Consolidated net earnings were \$52.0 million, or 2.5% of net sales, in the fourth quarter of 2025, up 40% compared to the fourth quarter of 2024. Adjusted consolidated net earnings were \$91.9 million, or 4.5% of net sales, up 1% compared to the fourth quarter of 2024. Diluted earnings per share for the quarter was \$1.67, up 69% year over year, and Adjusted diluted earnings per share was \$2.96, up 11% year over year.

For the full year 2025, net sales decreased 5%, year to year, to \$8.2 billion, while gross profit was relatively flat, year to year, at \$1.8 billion. Gross margin expanded 110 basis points from the prior year to 21.4%. Selling and administrative expenses increased 3%, year to year, while Adjusted selling and administrative expenses was flat, year over year. Earnings from operations of \$334.9 million decreased 14% compared to \$388.6 million in 2024, primarily driven by the net loss on revaluation of earnout liabilities of \$25.3 million in 2025 compared to a net gain of \$7.8 million in 2024. Adjusted earnings from operations of \$504.0 million was flat, year over year compared to \$502.4 million in 2024. Consolidated net earnings were \$157.3 million, or 1.9% of net sales, for the full year, down 37% compared to 2024. The decrease year to year reflects higher interest expense in 2025 compared to 2024 and a net loss of \$25.1 million recorded to reflect the revaluation of warrant settlement liabilities. Adjusted consolidated net earnings were \$315.1 million, or 3.8% of net sales. Diluted earnings per share for the full year was \$4.86, down 26%, year to year, and Adjusted diluted earnings per share was \$9.87, up 2%, year over year.

"We are pleased with our fourth quarter results and the momentum in our business after a challenging year," stated Joyce Mullen, President and Chief Executive Officer. "Strong execution in our Cloud business and strong growth in our Core Services business driven by our recent acquisitions, enabled us to deliver record gross profit, gross margin and adjusted earnings from operations margin. We also delivered strong growth in adjusted earnings from operations across every geography and achieved 11% growth in adjusted diluted earnings per share." Mullen added.

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KEY HIGHLIGHTS

Results for the Quarter:

- Consolidated net sales for the fourth quarter of 2025 of \$2.0 billion decreased 1%, year to year, when compared to the fourth quarter of 2024. Product net sales decreased 4%, year to year, and services net sales increased 11%, year over year. Software product net sales decreased 18%, year to year, while hardware product net sales increased 2%, year over year.
 - Net sales in North America decreased 3%, year to year, to \$1.6 billion;
 - Product net sales decreased 5%, year to year, to \$1.3 billion;
 - Services net sales increased 5%, year over year, to \$338.2 million;
 - Net sales in EMEA increased 8%, year over year, to \$343.9 million; and
 - Net sales in APAC increased 15% year over year, to \$60.1 million.
- Excluding the effects of fluctuating foreign currency exchange rates, consolidated net sales decreased 2%, year to year, with a decrease in net sales in North America of 3%, year to year, partially offset by increases in net sales in APAC and EMEA of 15% and 1%, respectively, year over year.
- Consolidated gross profit increased 9% compared to the fourth quarter of 2024 to \$478.4 million, with consolidated gross margin expanding 220 basis points to 23.4% of net sales. Product gross profit decreased 2%, year to year, and services gross profit increased 17%, year over year. Cloud gross profit increased 11%, year over year, and Insight Core services gross profit increased 16%, year over year. By segment, gross profit:
 - increased 4% in North America, year over year, to \$362.9 million (22.1% gross margin);
 - increased 30% in EMEA, year over year, to \$94.7 million (27.5% gross margin); and
 - increased 22% in APAC, year over year, to \$20.8 million (34.7% gross margin).
- Excluding the effects of fluctuating foreign currency exchange rates, consolidated gross profit increased 8%, year over year, with gross profit growth in EMEA, APAC and North America of 23%, 22% and 4%, respectively, year over year.
- Consolidated earnings from operations increased 47% compared to the fourth quarter of 2024 to \$95.2 million, or 4.6% of net sales. By segment, earnings from operations:
 - increased 51% in North America, year over year, to \$79.1 million, or 4.8% of net sales;
 - increased 40% in EMEA, year over year, to \$10.3 million, or 3.0% of net sales; and
 - increased 17% in APAC, year over year, to \$5.8 million, or 9.6% of net sales.
- Excluding the effects of fluctuating foreign currency exchange rates, consolidated earnings from operations increased 46%, year over year, with increases in earnings from operations in North America, EMEA and APAC of 51%, 32% and 18%, respectively, year over year.
- Adjusted earnings from operations increased 13% compared to the fourth quarter of 2024 to \$146.2 million, or 7.1% of net sales. By segment, Adjusted earnings from operations:
 - increased 9% in North America, year over year, to \$118.8 million, or 7.2% of net sales;
 - increased 42% in EMEA, year over year, to \$20.7 million, or 6.0% of net sales; and
 - increased 20% in APAC, year over year, to \$6.7 million, or 11.1% of net sales.
- Excluding the effects of fluctuating foreign currency exchange rates, Adjusted consolidated earnings from operations increased 12%, with increases in Adjusted earnings from operations in EMEA, APAC and North America of 33%, 20% and 9%, respectively, year over year.
- Consolidated net earnings and diluted earnings per share for the fourth quarter of 2025 were \$52.0 million and \$1.67, respectively, at an effective tax rate of 27.8%.
- Adjusted consolidated net earnings and Adjusted diluted earnings per share for the fourth quarter of 2025 were \$91.9 million and \$2.96, respectively. Excluding the effects of fluctuating foreign currency exchange rates, Adjusted diluted earnings per share increased 10%, year over year.

Results for the Year:

- Consolidated net sales of \$8.2 billion for 2025 decreased 5%, year to year, when compared to 2024.
 - Net sales in North America decreased 6%, year to year, to \$6.7 billion;
 - Product net sales decreased 6%, year to year, to \$5.4 billion;
 - Services net sales decreased 2%, year to year, to \$1.3 billion;
 - Net sales in EMEA decreased 4%, year to year, to \$1.4 billion; and
 - Net sales in APAC increased 2%, year over year, to \$237.5 million.

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- Excluding the effects of fluctuating foreign currency exchange rates, consolidated net sales decreased 6%, year to year, with decreases in net sales in EMEA and North America of 8% and 6%, year to year, respectively, partially offset by an increase in net sales in APAC of 4%, year over year.
- Consolidated gross profit was relatively flat, year to year, at \$1.8 billion, with consolidated gross margin expanding 110 basis points to 21.4% of net sales. Product gross profit decreased 5%, year to year, and services gross profit increased 4%, year over year. Cloud gross profit grew 2%, year over year, and Insight Core services gross profit increased 2%, year over year. By segment, gross profit:
 - decreased 3% in North America, year to year, to \$1.4 billion (20.5% gross margin);
 - increased 10% in EMEA, year over year, to \$323.3 million (23.9% gross margin); and
 - increased 1% in APAC, year over year, to \$71.8 million (30.2% gross margin).
- Excluding the effects of fluctuating foreign currency exchange rates, consolidated gross profit was down 1%, year to year, with a decline in gross profit in North America of 2%, year to year, partially offset by gross profit growth in EMEA and APAC of 6% and 3%, respectively, year over year.
- Consolidated earnings from operations decreased 14% compared to the full year of 2024 to \$334.9 million, or 4.1% of net sales. By segment, earnings from operations:
 - decreased 12% in North America, year to year, to \$282.3 million, or 4.2% of net sales;
 - decreased 33% in EMEA, year to year, to \$31.0 million, or 2.3% of net sales; and
 - decreased 7% in APAC, year to year, to \$21.7 million, or 9.1% of net sales.
- Excluding the effects of fluctuating foreign currency exchange rates, consolidated earnings from operations were down 14%, year to year, with decreased earnings from operations in EMEA, North America and APAC of 35%, 11% and 5%, year to year, respectively.
- Adjusted earnings from operations was relatively flat, year over year, at \$504.0 million, or 6.1% of net sales. By segment, Adjusted earnings from operations:
 - decreased 1% in North America, year to year, to \$418.6 million, or 6.3% of net sales;
 - increased 10% in EMEA, year over year, to \$61.6 million, or 4.5% of net sales; and
 - decreased 3% in APAC, year to year, to \$23.8 million, or 10.0% of net sales.
- Excluding the effects of fluctuating foreign currency exchange rates, Adjusted consolidated earnings from operations was flat, year over year, with increased Adjusted earnings from operations in EMEA of 7%, offset by decreases of 1% in both APAC and North America, year to year.
- Consolidated net earnings and diluted earnings per share for the full year of 2025 were \$157.3 million and \$4.86, respectively, at an effective tax rate of 30.3%.
- Adjusted consolidated net earnings and Adjusted diluted earnings per share for the full year of 2025 were \$315.1 million and \$9.87, respectively. Excluding the effects of fluctuating foreign currency exchange rates, Adjusted diluted earnings per share increased 2% year over year.

In discussing financial results for the quarters and years ended December 31, 2025 and 2024 in this press release, the Company refers to certain financial measures that are adjusted from the financial results prepared in accordance with United States generally accepted accounting principles ("GAAP"). When referring to non-GAAP measures, the Company refers to them as "Adjusted." See "Use of Non-GAAP Financial Measures" for additional information. A tabular reconciliation of financial measures prepared in accordance with GAAP to the non-GAAP financial measures is included at the end of this press release.

In some instances, the Company refers to changes in net sales, gross profit, earnings from operations and Adjusted earnings from operations on a consolidated basis and in North America, EMEA and APAC excluding the effects of fluctuating foreign currency exchange rates. In addition, the Company refers to changes in Adjusted diluted earnings per share on a consolidated basis excluding the effects of fluctuating foreign currency exchange rates. These are also considered to be non-GAAP measures. The Company believes providing this information excluding the effects of fluctuating foreign currency exchange rates provides valuable supplemental information to investors regarding its underlying business and results of operations, consistent with how the Company and its management evaluate the Company's performance. In computing these changes and percentages, the Company compares the current year amount as translated into U.S. dollars under the applicable accounting standards to the prior year amount in local currency translated into U.S. dollars utilizing the weighted average translation rate for the current period. The performance measures excluding the effects of fluctuating foreign currency exchange rates should not be considered a substitute for, or superior to, the measures of financial performance prepared in accordance with GAAP.

The tax effect of Adjusted amounts referenced herein were computed using the statutory tax rate for the taxing jurisdictions in the operating segment in which the related expenses were recorded, adjusted for the effects of valuation allowances on net operating losses in certain jurisdictions.

GUIDANCE

For the full year 2026, including stock-based compensation expense, we expect Adjusted diluted earnings per share to be between \$10.10 and \$10.60. Beginning in 2026, our adjusted guidance will exclude stock-based compensation expense. On this basis, we expect our Adjusted diluted earnings per share will be between \$11.00 to \$11.50. This represents 5% growth at the midpoint compared to the 2025 Adjusted diluted EPS of \$10.75, excluding stock-based compensation expense. We expect gross profit to be in the low single digits and expect that our gross margin will be approximately 21%.

This outlook assumes:

- interest and other expenses of approximately \$85 million;
- an effective tax rate of 25.5% to 26.5% for the full year;
- capital expenditures between approximately \$20 million and \$30 million;
- an average share count for the full year of approximately 31.0 million shares.

This outlook excludes acquisition-related intangibles amortization expense of approximately \$83.4 million, excludes non-cash stock based compensation expense and assumes no acquisition or integration related expenses, transformation or severance and restructuring expenses, net, no significant change in our debt instruments, and no significant change in the macroeconomic environment, whether due to tariffs or otherwise. Due to the inherent difficulty of forecasting some of these types of expenses, which impact net earnings, diluted earnings per share and selling and administrative expenses, the Company is unable to reasonably estimate the impact of such expenses, if any, to net earnings, diluted earnings per share and selling and administrative expenses. Accordingly, the Company is unable to provide a reconciliation of GAAP to non-GAAP diluted earnings per share for the full year 2026 forecast.

CONFERENCE CALL AND WEBCAST

The Company will host a conference call and live webcast today at 9:00 a.m. ET to discuss fourth quarter and full year 2025 results of operations. A live webcast of the conference call (in listen-only mode) will be available on the Company's web site at <http://investor.insight.com/>, and a replay of the webcast will be available on the Company's web site for a limited time following the call. To access the live conference call, please register in advance using the event link on the Company's web site. Upon registering, participants will receive dial-in information via email, as well as a unique registrant ID, event passcode, and detailed instructions regarding how to join the call.

USE OF NON-GAAP FINANCIAL MEASURES

The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) impairment losses on long lived real estate assets now held for sale, and (ix) the tax effects of each of these items, as applicable. Transformation costs represent costs we are incurring to transform our business to help us achieve our strategic objectives including becoming a leading solutions integrator. The Company excludes these items when internally evaluating earnings from operations, tax expense, net earnings and diluted earnings per share for the Company and earnings from operations for each of the Company's operating segments. Adjusted net earnings and Adjusted diluted earnings per share also exclude a net loss on revaluation of warrant settlement liabilities, as applicable. Adjusted diluted earnings per share also includes the impact of the benefit from the note hedge where the Company's average stock price for the period was in excess of \$68.32, which was the initial conversion price of our previously outstanding convertible senior notes (the "Convertible Notes"), which matured in February 2025, as applicable. Adjusted EBITDA excludes (i) interest expense, (ii) income tax expense, (iii) depreciation and amortization of property and equipment, (iv) amortization of intangible assets, (v) severance and restructuring expenses, net, (vi) certain executive recruitment and hiring related expenses, (vii) transformation costs (viii) certain acquisition and integration related expenses, (ix) gains and losses from revaluation of acquisition related earnout liabilities, (x) gains and losses from the revaluation of warrant settlement liabilities, (xi) certain third-party data center service outage related expenses and recoveries, and (xii) impairment losses on long lived real estate assets now held for sale. Adjusted return on invested capital ("ROIC") excludes (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) certain third-party data center service outage related expenses and recoveries, (vii) gains and losses from revaluation of acquisition related earnout liabilities, (viii) impairment losses on long lived real estate assets now held for sale, and (ix) the tax effects of each of these items, as applicable.

These non-GAAP measures are used by the Company and its management to evaluate financial performance against budgeted amounts, to calculate incentive compensation, to assist in forecasting future performance and to compare the Company's results to those of the Company's competitors. The Company believes that these non-GAAP financial measures are useful to investors because they allow for greater transparency, facilitate comparisons to prior periods and the

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Company's competitors' results and assist in forecasting performance for future periods. These non-GAAP financial measures are not prepared in accordance with GAAP and may be different from non-GAAP financial measures presented by other companies. Non-GAAP financial measures should not be considered as a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP.

FINANCIAL SUMMARY TABLE
(DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Three Months Ended December 31,			Twelve Months Ended December 31,		
	2025	2024	change	2025	2024	change
Insight Enterprises, Inc.						
Net sales:						
Products	\$ 1,580,146	\$ 1,651,471	(4%)	\$ 6,531,008	\$ 7,015,640	(7%)
Services	\$ 468,151	\$ 421,194	11%	\$ 1,716,172	\$ 1,686,058	2%
Total net sales	\$ 2,048,297	\$ 2,072,665	(1%)	\$ 8,247,180	\$ 8,701,698	(5%)
Gross profit	\$ 478,428	\$ 439,638	9%	\$ 1,761,427	\$ 1,766,016	*
Gross margin	23.4%	21.2%	220 bps	21.4%	20.3%	110 bps
Selling and administrative expenses	\$ 361,412	\$ 358,487	1%	\$ 1,385,806	\$ 1,343,151	3%
Severance and restructuring expenses, net	\$ 21,310	\$ 15,967	33%	\$ 37,131	\$ 31,605	17%
Acquisition and integration related expenses	\$ 485	\$ 510	(5%)	\$ 3,567	\$ 2,676	33%
Earnings from operations	\$ 95,221	\$ 64,674	47%	\$ 334,923	\$ 388,584	(14%)
Net earnings	\$ 51,954	\$ 37,012	40%	\$ 157,347	\$ 249,691	(37%)
Diluted earnings per share	\$ 1.67	\$ 0.99	69%	\$ 4.86	\$ 6.55	(26%)
Sales Mix			**			**
Hardware	56%	55%	2%	56%	53%	1%
Software	21%	25%	(18%)	23%	28%	(22%)
Services	23%	20%	11%	21%	19%	2%
	100%	100%	(1%)	100%	100%	(5%)
North America						
Net sales:						
Products	\$ 1,306,123	\$ 1,379,530	(5%)	\$ 5,391,807	\$ 5,759,744	(6%)
Services	\$ 338,165	\$ 321,288	5%	\$ 1,262,730	\$ 1,294,836	(2%)
Total net sales	\$ 1,644,288	\$ 1,700,818	(3%)	\$ 6,654,537	\$ 7,054,580	(6%)
Gross profit	\$ 362,936	\$ 349,987	4%	\$ 1,366,343	\$ 1,401,994	(3%)
Gross margin	22.1%	20.6%	150 bps	20.5%	19.9%	60 bps
Selling and administrative expenses	\$ 267,753	\$ 287,118	(7%)	\$ 1,057,139	\$ 1,058,184	*
Severance and restructuring expenses, net	\$ 15,804	\$ 10,259	54%	\$ 24,538	\$ 23,042	6%
Acquisition and integration related expenses	\$ 250	\$ 214	17%	\$ 2,394	\$ 1,700	41%
Earnings from operations	\$ 79,129	\$ 52,396	51%	\$ 282,272	\$ 319,068	(12%)
Sales Mix			**			**
Hardware	63%	59%	3%	62%	57%	2%
Software	17%	22%	(27%)	19%	25%	(27%)
Services	20%	19%	5%	19%	18%	(2%)
	100%	100%	(3%)	100%	100%	(6%)

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Insight Enterprises, Inc.

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FINANCIAL SUMMARY TABLE (CONTINUED)
(DOLLARS IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Three Months Ended December 31,			Twelve Months Ended December 31,		
	2025	2024	change	2025	2024	change
EMEA						
Net sales:						
Products	\$ 245,985	\$ 246,019	*	\$ 1,011,223	\$ 1,127,483	(10%)
Services	\$ 97,963	\$ 73,758	33%	\$ 343,925	\$ 286,614	20%
Total net sales	\$ 343,948	\$ 319,777	8%	\$ 1,355,148	\$ 1,414,097	(4%)
Gross profit	\$ 94,675	\$ 72,632	30%	\$ 323,270	\$ 293,188	10%
Gross margin	27.5%	22.7%	480 bps	23.9%	20.7%	320 bps
Selling and administrative expenses	\$ 79,115	\$ 59,923	32%	\$ 280,254	\$ 238,300	18%
Severance and restructuring expenses, net	\$ 5,244	\$ 5,336	(2%)	\$ 12,046	\$ 7,975	51%
Acquisition and integration related expenses	\$ —	\$ 17	*	\$ —	\$ 695	*
Earnings from operations	\$ 10,316	\$ 7,356	40%	\$ 30,970	\$ 46,218	(33%)
Sales Mix			**			**
Hardware	32%	36%	(4%)	34%	36%	(8%)
Software	40%	41%	3%	41%	44%	(12%)
Services	28%	23%	33%	25%	20%	20%
	<u>100%</u>	<u>100%</u>	8%	<u>100%</u>	<u>100%</u>	(4%)
APAC						
Net sales:						
Products	\$ 28,038	\$ 25,922	8%	\$ 127,978	\$ 128,413	*
Services	\$ 32,023	\$ 26,148	22%	\$ 109,517	\$ 104,608	5%
Total net sales	\$ 60,061	\$ 52,070	15%	\$ 237,495	\$ 233,021	2%
Gross profit	\$ 20,817	\$ 17,019	22%	\$ 71,814	\$ 70,834	1%
Gross margin	34.7%	32.7%	200 bps	30.2%	30.4%	(20) bps
Selling and administrative expenses	\$ 14,544	\$ 11,446	27%	\$ 48,413	\$ 46,667	4%
Severance and restructuring expenses, net	\$ 262	\$ 372	(30%)	\$ 547	\$ 588	(7%)
Acquisition and integration related expenses	\$ 235	\$ 279	(16%)	\$ 1,173	\$ 281	> 100%
Earnings from operations	\$ 5,776	\$ 4,922	17%	\$ 21,681	\$ 23,298	(7%)
Sales Mix			**			**
Hardware	17%	15%	34%	15%	15%	2%
Software	30%	35%	(2%)	39%	40%	(1%)
Services	53%	50%	22%	46%	45%	5%
	<u>100%</u>	<u>100%</u>	15%	<u>100%</u>	<u>100%</u>	2%

* Percentage change not considered meaningful

** Change in sales mix represents growth/decline in category net sales on a U.S. dollar basis and does not exclude the effects of fluctuating foreign currency exchange rates

FORWARD-LOOKING INFORMATION

Certain statements in this release and the related conference call, webcast and presentation are “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements, including those related to the impact of inflation and higher interest rates, the Company’s future financial performance and results of operations, including gross profit, Adjusted diluted earnings per share, gross margin, and Adjusted selling and administrative expenses, as well as the Company’s other key performance indicators, the Company’s anticipated effective tax rate, interest and other expenses, capital expenditures, and expected average share count, the Company’s expectations regarding cash flow, the Company’s expectations regarding supply constraints, future trends in the IT market, the effects of tariffs and trade policies, and the Company’s business strategy and strategic initiatives, all of which are inherently subject to risks and uncertainties, and some of which cannot be predicted or quantified. Future events and actual results could differ materially from those set forth in, contemplated by, or underlying the forward-looking statements. There can be no assurances that the results discussed by the forward-looking statements will be achieved, and actual results may differ materially from those set forth in the forward-looking statements. Some of the important factors that could cause the Company’s actual results to differ materially from those projected in any forward-looking statements include, but are not limited to, the following, which are discussed in the Company’s filings with the Securities and Exchange Commission (the “SEC”), including in the “Risk Factors” sections of the Company’s most recently filed periodic reports on Form 10-K and Form 10-Q and subsequent filings with the SEC:

- actions of our competitors, including manufacturers and publishers of products we sell;
- our reliance on our partners for product availability, competitive products to sell and marketing funds and purchasing incentives, which can and do change significantly in the amounts made available and in the requirements year over year;
- our ability to keep pace with rapidly evolving technological advances including generative and agentic artificial intelligence (“AI”) and the evolving competitive marketplace;
- general economic conditions, economic uncertainties and changes in geopolitical conditions, including the possibility of a recession or a decline in market activity related to tariffs and trade policies or otherwise;
- changes in the IT industry and/or rapid changes in technology;
- our ability to provide high quality services to our clients;
- our reliance on independent shipping companies;
- the risks associated with our international operations including our expansion into the Middle East;
- supply constraints for products;
- natural disasters or other adverse occurrences, including public health issues such as pandemics or epidemics;
- disruptions in our IT systems and voice and data networks;
- cyberattacks, outages, or third-party breaches of data privacy as well as related breaches of government regulations;
- intellectual property infringement claims and challenges to our copyrights, patents, trademarks and trade names;
- potential liability and competitive risk based on the development, adoption, and use of generative and agentic AI;
- legal proceedings, client audits and failure to comply with laws and regulations;
- risks of termination, delays in payment, audits and investigations related to our public sector contracts;
- exposure to changes in, interpretations of, or enforcement trends related to tax rules and regulations;
- our potential to draw down a substantial amount of indebtedness;
- increased debt and interest expense and the possibility of decreased availability of funds under our financing facilities;
- possible significant fluctuations in our future operating results as well as seasonality and variability in client demands;
- potential contractual disputes or collection matters with our clients and third-party suppliers;
- our dependence on certain key personnel and our ability to attract, train and retain skilled teammates, including risks associated with hiring and transitioning to a new Chief Executive Officer;
- risks associated with the integration and operation of acquired businesses, including achievement of expected synergies and benefits; and
- future sales of the Company’s common stock or equity-linked securities in the public market could lower the market price for our common stock.

Additionally, there may be other risks that are otherwise described from time to time in the reports that the Company files with the SEC. Any forward-looking statements in this release, the related conference call, webcast and presentation speak only as of the date on which they are made and should be considered in light of various important factors, including the risks and uncertainties listed above, as well as others. The Company assumes no obligation to update, and, except as may be

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required by law, does not intend to update, any forward-looking statements. The Company does not endorse any projections regarding future performance that may be made by third parties.

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INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF OPERATIONS
(IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Net sales:				
Products	\$ 1,580,146	\$ 1,651,471	\$ 6,531,008	\$ 7,015,640
Services	468,151	421,194	1,716,172	1,686,058
Total net sales	2,048,297	2,072,665	8,247,180	8,701,698
Costs of goods sold:				
Products	1,398,399	1,465,690	5,816,323	6,259,815
Services	171,470	167,337	669,430	675,867
Total costs of goods sold	1,569,869	1,633,027	6,485,753	6,935,682
Gross profit	478,428	439,638	1,761,427	1,766,016
Operating expenses:				
Selling and administrative expenses	361,412	358,487	1,385,806	1,343,151
Severance and restructuring expenses, net	21,310	15,967	37,131	31,605
Acquisition and integration related expenses	485	510	3,567	2,676
Earnings from operations	95,221	64,674	334,923	388,584
Non-operating expense (income):				
Interest expense, net	23,572	14,660	84,846	58,036
Other (income) expense, net	(336)	(2,237)	24,258	(2,365)
Earnings before income taxes	71,985	52,251	225,819	332,913
Income tax expense	20,031	15,239	68,472	83,222
Net earnings	\$ 51,954	\$ 37,012	\$ 157,347	\$ 249,691
Net earnings per share:				
Basic	\$ 1.68	\$ 1.17	\$ 5.00	\$ 7.73
Diluted	\$ 1.67	\$ 0.99	\$ 4.86	\$ 6.55
Shares used in per share calculations:				
Basic	30,988	31,769	31,494	32,286
Diluted	31,046	37,212	32,347	38,136

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INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS
(In THOUSANDS)
(UNAUDITED)

	December 31, 2025	December 31, 2024
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 358,020	\$ 259,234
Accounts receivable, net	5,516,984	4,172,104
Inventories	160,648	122,581
Contract assets, net	65,745	81,980
Other current assets	260,990	208,723
Total current assets	6,362,387	4,844,622
Long-term contract assets, net	53,176	86,953
Property and equipment, net	188,449	215,678
Goodwill	1,169,734	893,516
Intangible assets, net	426,237	426,493
Long-term accounts receivable	763,923	845,943
Other assets	123,466	135,373
	<u>\$ 9,087,372</u>	<u>\$ 7,448,578</u>
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Accounts payable – trade	\$ 4,263,796	\$ 3,059,667
Accounts payable – inventory financing facilities	225,035	217,604
Accrued expenses and other current liabilities	615,464	512,052
Current portion of long-term debt	8	332,879
Total current liabilities	5,104,303	4,122,202
Long-term debt	1,361,327	531,233
Deferred income taxes	70,715	64,459
Long-term accounts payable	715,494	799,546
Other liabilities	186,659	160,527
	<u>7,438,498</u>	<u>5,677,967</u>
Stockholders' equity:		
Preferred stock	—	—
Common stock	310	318
Additional paid-in capital	164,560	342,893
Retained earnings	1,520,404	1,508,558
Accumulated other comprehensive loss – foreign currency translation adjustments	(36,400)	(81,158)
Total stockholders' equity	<u>1,648,874</u>	<u>1,770,611</u>
	<u>\$ 9,087,372</u>	<u>\$ 7,448,578</u>

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INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS
(IN THOUSANDS)
(UNAUDITED)

	Twelve Months Ended December 31,	
	2025	2024
Cash flows from operating activities:		
Net earnings	\$ 157,347	\$ 249,691
Adjustments to reconcile net earnings to net cash provided by operating activities:		
Depreciation and amortization	106,320	98,137
Provision for losses on accounts receivable	12,927	10,038
Non-cash stock-based compensation	33,738	33,971
Net change on revaluation of earnout liabilities	25,329	(7,848)
Deferred income taxes	1,890	8,296
Net loss on revaluation of warrant settlement liabilities	25,069	—
Earnout payments in excess of acquisition date fair value	(25,451)	—
Impairment loss on long lived real estate assets	12,588	—
Amortization of debt issuance costs	4,423	5,591
Other adjustments	2,038	1,054
Changes in assets and liabilities:		
Increase in accounts receivable	(1,159,735)	(656,092)
(Increase) decrease in inventories	(37,396)	54,439
Decrease in contract assets	48,884	58,433
Decrease (increase) in long-term accounts receivable	108,956	(454,887)
Decrease in other assets	3,412	16,199
Increase in accounts payable	1,047,396	825,555
(Decrease) increase in long-term accounts payable	(107,533)	441,881
Increase (decrease) in accrued expenses and other liabilities	43,625	(51,613)
Net cash provided by operating activities:	303,827	632,845
Cash flows from investing activities:		
Proceeds from sale of assets	—	13,751
Purchases of property and equipment	(24,520)	(46,782)
Acquisitions, net of cash and cash equivalents acquired	(285,283)	(270,247)
Net cash used in investing activities:	(309,803)	(303,278)
Cash flows from financing activities:		
Borrowings on ABL revolving credit facility	6,021,615	4,622,416
Repayments on ABL revolving credit facility	(5,202,845)	(5,176,546)
Warrants settlement	(221,978)	—
Repayment of principal on the Convertible Notes	(333,091)	(16,895)
Net borrowings (repayments) under inventory financing facilities	6,374	(13,577)
Proceeds from issuance of senior unsecured notes	—	500,000
Payment of debt issuance costs	(6,487)	(8,652)
Repurchases of common stock	(151,118)	(200,020)
Earnout and acquisition related payments	(20,204)	(20,286)
Other payments	(9,974)	(7,711)
Net cash provided by (used in) financing activities:	82,292	(321,271)
Foreign currency exchange effect on cash, cash equivalents and restricted cash balances	22,993	(17,614)
Increase (decrease) in cash, cash equivalents and restricted cash	99,309	(9,318)
Cash, cash equivalents and restricted cash at beginning of period	261,467	270,785
Cash, cash equivalents and restricted cash at end of period	\$ 360,776	\$ 261,467

INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES
(IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted Consolidated Earnings from Operations:				
GAAP consolidated EFO	\$ 95,221	\$ 64,674	\$ 334,923	\$ 388,584
Amortization of intangible assets	20,874	18,597	76,768	69,581
Change in fair value of earnout liabilities	6,139	22,800	25,303	(7,849)
Transformation costs	1,879	5,388	13,083	18,355
Impairment loss on a long lived real estate asset held for sale	—	—	12,588	—
Severance and restructuring expenses, net	21,310	15,967	37,131	31,605
Acquisition and integration related expenses	485	510	3,567	2,676
Other*	317	1,477	625	(580)
Adjusted non-GAAP consolidated EFO	<u>\$ 146,225</u>	<u>\$ 129,413</u>	<u>\$ 503,988</u>	<u>\$ 502,372</u>
GAAP EFO as a percentage of net sales	4.6%	3.1%	4.1%	4.5%
Adjusted non-GAAP EFO as a percentage of net sales	7.1%	6.2%	6.1%	5.8%
Adjusted Consolidated Net Earnings:				
GAAP consolidated net earnings	\$ 51,954	\$ 37,012	\$ 157,347	\$ 249,691
Amortization of intangible assets	20,874	18,597	76,768	69,581
Change in fair value of earnout liabilities	6,139	22,800	25,303	(7,849)
Net loss on revaluation of warrant settlement liabilities	—	—	25,069	—
Transformation costs	1,879	5,388	13,083	18,355
Impairment loss on a long lived real estate asset held for sale	—	—	12,588	—
Severance and restructuring expenses, net	21,310	15,967	37,131	31,605
Acquisition and integration related expenses	485	510	3,567	2,676
Other*	317	1,477	625	(580)
Income taxes on non-GAAP adjustments	(11,018)	(10,620)	(36,377)	(25,298)
Adjusted non-GAAP consolidated net earnings	<u>\$ 91,940</u>	<u>\$ 91,131</u>	<u>\$ 315,104</u>	<u>\$ 338,181</u>
GAAP net earnings as a percentage of net sales	2.5%	1.8%	1.9%	2.9%
Adjusted non-GAAP net earnings as a percentage of net sales	4.5%	4.4%	3.8%	3.9%

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INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (CONTINUED)
(IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted Diluted Earnings Per Share:				
GAAP diluted EPS	\$ 1.67	\$ 0.99	\$ 4.86	\$ 6.55
Amortization of intangible assets	0.67	0.50	2.37	1.82
Change in fair value of earnout liabilities	0.20	0.61	0.78	(0.21)
Net loss on revaluation of warrant settlement liabilities	—	—	0.78	—
Transformation costs	0.06	0.14	0.40	0.48
Impairment loss on a long lived real estate asset held for sale	—	—	0.39	—
Severance and restructuring expenses, net	0.68	0.43	1.15	0.83
Acquisition and integration related expenses	0.02	0.01	0.11	0.07
Other*	0.01	0.05	0.02	(0.01)
Income taxes on non-GAAP adjustments	(0.35)	(0.29)	(1.12)	(0.66)
Impact of benefit from note hedge	—	0.22	0.13	0.81
Adjusted non-GAAP diluted EPS	<u>\$ 2.96</u>	<u>\$ 2.66</u>	<u>\$ 9.87</u>	<u>\$ 9.68</u>
Shares used in diluted EPS calculation	31,046	37,212	32,347	38,136
Impact of benefit from note hedge	—	(3,011)	(433)	(3,205)
Shares used in Adjusted non-GAAP diluted EPS calculation	<u>31,046</u>	<u>34,201</u>	<u>31,914</u>	<u>34,931</u>
Adjusted North America Earnings from Operations:				
GAAP EFO from North America segment	\$ 79,129	\$ 52,396	\$ 282,272	\$ 319,068
Amortization of intangible assets	18,697	16,820	69,124	62,377
Change in fair value of earnout liabilities	4,200	22,800	19,901	(1,419)
Transformation costs	446	5,388	7,142	18,355
Impairment loss on a long lived real estate asset held for sale	—	—	12,588	—
Severance and restructuring expenses, net	15,804	10,259	24,538	23,042
Acquisition and integration related expenses	250	214	2,394	1,700
Other	317	1,337	625	(1,146)
Adjusted non-GAAP EFO from North America segment	<u>\$ 118,843</u>	<u>\$ 109,214</u>	<u>\$ 418,584</u>	<u>\$ 421,977</u>
GAAP EFO as a percentage of net sales	4.8%	3.1%	4.2%	4.5%
Adjusted non-GAAP EFO as a percentage of net sales	7.2%	6.4%	6.3%	6.0%

INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (CONTINUED)
(IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted EMEA Earnings from Operations:				
GAAP EFO from EMEA segment	\$ 10,316	\$ 7,356	\$ 30,970	\$ 46,218
Amortization of intangible assets	1,788	1,777	7,255	6,912
Change in fair value of earnout liabilities	1,939	—	5,402	(6,430)
Transformation costs	1,433	—	5,941	—
Severance and restructuring expenses, net	5,244	5,336	12,046	7,975
Acquisition and integration related expenses	—	17	—	695
Other	—	140	—	566
Adjusted non-GAAP EFO from EMEA segment	<u>\$ 20,720</u>	<u>\$ 14,626</u>	<u>\$ 61,614</u>	<u>\$ 55,936</u>
GAAP EFO as a percentage of net sales	3.0%	2.3%	2.3%	3.3%
Adjusted non-GAAP EFO as a percentage of net sales	6.0%	4.6%	4.5%	4.0%
Adjusted APAC Earnings from Operations:				
GAAP EFO from APAC segment	\$ 5,776	\$ 4,922	\$ 21,681	\$ 23,298
Amortization of intangible assets	389	—	389	292
Severance and restructuring expenses, net	262	372	547	588
Acquisition and integration related expenses	235	279	1,173	281
Adjusted non-GAAP EFO from APAC segment	<u>\$ 6,662</u>	<u>\$ 5,573</u>	<u>\$ 23,790</u>	<u>\$ 24,459</u>
GAAP EFO as a percentage of net sales	9.6%	9.5%	9.1%	10.0%
Adjusted non-GAAP EFO as a percentage of net sales	11.1%	10.7%	10.0%	10.5%

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INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (CONTINUED)
(IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted EBITDA:				
GAAP consolidated net earnings	\$ 51,954	\$ 37,012	\$ 157,347	\$ 249,691
Interest expense	25,706	16,960	93,125	68,272
Income tax expense	20,031	15,239	68,472	83,222
Depreciation and amortization of property and equipment	7,475	7,183	29,552	28,556
Amortization of intangible assets	20,874	18,597	76,768	69,581
Change in fair value of earnout liabilities	6,139	22,800	25,303	(7,849)
Net loss on revaluation of warrant settlement liabilities	—	—	25,069	—
Transformation costs	1,879	5,388	13,083	18,355
Impairment loss on a long lived real estate asset held for sale	—	—	12,588	—
Severance and restructuring expenses, net	21,310	15,967	37,131	31,605
Acquisition and integration related expenses	485	510	3,567	2,676
Other*	317	1,477	625	(580)
Adjusted non-GAAP EBITDA	\$ 156,170	\$ 141,133	\$ 542,630	\$ 543,529
GAAP consolidated net earnings as a percentage of net sales	2.5%	1.8%	1.9%	2.9%
Adjusted non-GAAP EBITDA as a percentage of net sales	7.6%	6.8%	6.6%	6.2%

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted Consolidated Selling and Administrative Expenses:				
GAAP selling and administrative expenses	\$ 361,412	\$ 358,487	\$ 1,385,806	\$ 1,343,151
Less: Change in fair value of earnout liabilities	6,139	22,800	25,303	(7,849)
Amortization of intangible assets	20,874	18,597	76,768	69,581
Transformation costs	1,879	5,388	13,083	18,355
Impairment loss on a long lived real estate asset held for sale	—	—	12,588	—
Other*	317	1,477	625	(580)
Adjusted non-GAAP selling and administrative expenses	\$ 332,203	\$ 310,225	\$ 1,257,439	\$ 1,263,644
GAAP selling and administrative expenses as a percentage of net sales	17.6%	17.3%	16.8%	15.4%
Adjusted non-GAAP selling and administrative expenses as a percentage of net sales	16.2%	15.0%	15.2%	14.5%

* Other includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million and \$2.1 million in 2025 and 2024, respectively. Certain executive recruitment and hiring related expenses were \$0.8 million and \$1.5 million in 2025 and 2024, respectively.

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INSIGHT ENTERPRISES, INC. AND SUBSIDIARIES
RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (CONTINUED)
(IN THOUSANDS, EXCEPT PER SHARE DATA)
(UNAUDITED)

	Twelve Months Ended December 31,	
	2025	2024
Adjusted return on invested capital:		
GAAP consolidated EFO	\$ 334,923	\$ 388,584
Amortization of intangible assets	76,768	69,581
Change in fair value of earnout liabilities	25,303	(7,849)
Transformation costs	13,083	18,355
Impairment loss on a long lived real estate asset held for sale	12,588	—
Severance and restructuring expenses, net	37,131	31,605
Acquisition and integration related expenses	3,567	2,676
Other ⁵	625	(580)
Adjusted non-GAAP consolidated EFO	503,988	502,372
Income tax expense ¹	131,037	130,617
Adjusted non-GAAP consolidated EFO, net of tax	\$ 372,951	\$ 371,755
Average stockholders' equity ²	\$ 1,639,329	\$ 1,775,136
Average debt ²	1,180,854	953,619
Average cash ²	(359,051)	(296,166)
Invested Capital	\$ 2,461,132	\$ 2,432,589
Adjusted non-GAAP ROIC (from GAAP consolidated EFO) ³	10.07%	11.82%
Adjusted non-GAAP ROIC (from non-GAAP consolidated EFO) ⁴	15.15%	15.28%

¹ Assumed tax rate of 26.0%.

² Average of previous five quarters.

³ Computed as GAAP consolidated EFO, net of tax of \$87,080 and \$101,032 for the twelve months ended December 31, 2025 and 2024, respectively, divided by invested capital.

⁴ Computed as Adjusted non-GAAP consolidated EFO, net of tax, divided by invested capital.

⁵ Other includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million and \$2.1 million in 2025 and 2024, respectively. Certain executive recruitment and hiring related expenses were \$0.8 million and \$1.5 million in 2025 and 2024, respectively.

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Insight Enterprises, Inc.

Fourth Quarter and Full Year 2025

Earnings Conference Call and Webcast



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Disclosures

Safe harbor statement

This presentation includes “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 related to Insight’s plans and expectations. Statements that are not historical facts, including those related to our expectations about future financial results and the assumptions related thereto, our expectations regarding future expected trends in the IT market and our opportunities for growth, are forward-looking statements. These forward-looking statements are subject to assumptions, risks and uncertainties which could cause actual results or future events to differ materially from such statements. Insight Enterprises, Inc. (the “Company”) undertakes no obligation to update publicly or revise any of the forward-looking statements, except as otherwise required by law. More detailed information about forward-looking statements and risk factors is included in today’s press release and discussed in the Company’s most recently filed periodic reports and subsequent filings with the Securities and Exchange Commission.

Non-GAAP measures

This presentation will reference certain non-GAAP financial information as ‘Adjusted’. A reconciliation of non-GAAP financial measures presented in this document to our actual GAAP results is attached to the back of this presentation and included in the press release issued today, which you may find on the Investor Relations section of our website at investor.insight.com. These non-GAAP measures are used by the Company and its management to evaluate financial performance against budgeted amounts, to calculate incentive compensation, to assist in forecasting future performance and to compare the Company’s results to those of the Company’s competitors. The Company believes that these non-GAAP financial measures are useful to investors because they allow for greater transparency, facilitate comparisons to prior periods and the Company’s competitors’ results and assist in forecasting performance for future periods. These non-GAAP financial measures are not prepared in accordance with GAAP and may be different from non-GAAP financial measures presented by other companies. Non-GAAP financial measures should not be considered as a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP.

Constant currency

In some instances, the Company refers to changes in net sales, gross profit, earnings from operations and Adjusted earnings from operations on a consolidated basis and in EMEA and APAC, as applicable, excluding the effects of fluctuating foreign currency exchange rates. In addition, the Company refers to changes in Adjusted diluted earnings per share on a consolidated basis excluding the effects of fluctuating foreign currency exchange rates. These are also considered to be non-GAAP measures. The Company believes providing this information excluding the effects of fluctuating foreign currency exchange rates provides valuable supplemental information to investors regarding its underlying business and results of operations, consistent with how the Company and its management evaluate the Company’s performance. In computing these changes and percentages, the Company compares the current year amount as translated into U.S. dollars under the applicable accounting standards to the prior year amount in local currency translated into U.S. dollars utilizing the weighted average translation rate for the current period.

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- Solutions at Work
- Employer Awards
- Partner Recognitions
- Fourth Quarter and Full Year 2025 Highlights and Performance
- 2026 Outlook
- Appendix

Our strategy is to become **the leading** **AI-FIRST SOLUTIONS INTEGRATOR**

Our experts solve our clients' technology challenges by combining the right hardware, software, and services



Secure, Integrated Solutions

We help our clients implement high-quality, scalable solutions from the cloud to the edge — quickly and safely



End-to-end Capabilities

We architect, build, and optimize modern technology platforms designed to meet our clients' unique needs



Technology Expertise

With 37 years as an industry leader, our deep understanding of hardware, devices, and software helps future-proof our clients' organizations



Deep Partner Network

Our global partnerships provide our clients access to influential industry leaders and right-fit IT solutions

CLIENT STORY

European Green Cloud Provider: Scaling AI-Optimized Data Centers

1 Challenge

- A European green IT provider is building sustainable data centers engineered and optimized for AI workloads, along with a SaaS GenAI platform
- They needed cross-company program leadership to coordinate multiple workstreams (network & data center, security, software development) and ensure delivery against ambitious AI and sustainability goals

2 Solution

- Insight's NWT team:
 - Provided end-to-end program leadership for a large-scale initiative spanning network and data center, security, and software development workstreams
 - Implemented a structured governance framework
 - Supported the build-out of sustainable, AI-optimized data centers and a SaaS GenAI platform

3 Outcomes

- Accelerated build-out of sustainable, AI-ready data centers to support next-generation workloads
- Stronger cross-organizational collaboration and delivery through structured governance and program leadership
- Faster design, development, and visualization of AI models via a modern SaaS GenAI platform
- Early success and clear value realization led to expanded engagement and pull-through of additional Insight services
 - A multi-million euro program extension and a repeatable pattern of value from modern platforms and architectures

CLIENT STORY

Sedgwick: Modernizing and Streamlining Platform

1 Challenge

- Needed to modernize and unify their claims management processes
 - Manual workflows and fragmented systems slowing onboarding, reducing efficiency and impacting employee productivity/customer experience

2 Solution

- Designed & implemented modern, unified claims management platform with streamlined operations and enhanced employee productivity
- Strategic alignment with technology, operations, and user experience around one scalable solution

3 Outcomes

- Significant improvement in claims handling efficiency and onboarding time
- Sparked new innovation across other business areas, becoming a model for success within Sedgwick
 - Recognized as one of the organization's most successful projects and continues to scale with opportunities for impact

Employer Awards

No. 447
FORTUNE 500

FORBES

2025 World's Best Employers
No. 34 in IT

- 2025 America's Best Employers for Women
- 2025 America's Best Employers for Company Culture
- 2025 America's Best Employers for Tech Workers
- 2025 America's Best Employers by State

★★★★★
AMERICA'S GREATEST WORKPLACES
2025

Newsweek

PLANT-A INSIGHTS GROUP

FORTUNE
100
BEST COMPANIES TO WORK FOR™
SOUTHEAST ASIA 2025

DEI
BEST PLACE TO WORK FOR
DISABILITY INCLUSION

EQUALITY
100
HUMAN RIGHTS CAMPAIGN FOUNDATION
2025
Leader in LGBTQ+ Workplace Inclusion

2025
UNITED STATES
DISABILITY INDEX
Best Place to Work for Disability Inclusion

AMERICA'S GREATEST WORKPLACES FOR DIVERSITY
★★★★★
2025

Newsweek

PLANT-A INSIGHTS GROUP

Best Workplaces™
Great Place To Work.
PHILIPPINES 2025

THE CHANNEL CO.
CRN
TECH ELITE
250
2025

THE CHANNEL CO.
CRN
MSP
500
2025

THE CHANNEL CO.
CRN
SOLUTION PROVIDER
500
2025

Phoenix Business Journal

No. 7 | 2025 Top Arizona-Based Public Companies
No. 8 | 2025 Healthiest Employer's Awards (Large Enterprises)

Newsweek

America's Greatest Workplaces 2025 (4.5 stars)
America's Greatest Workplaces for Diversity 2025 (4.5 stars)

International Great Place to Work

No. 5 | 2025 Philippines
No. 6 | 2025 Australia for Women
No. 14 | 2025 Australia Best in Tech
No. 26 | 2025 UK Best in Tech
No. 33 | 2025 UK (Super Large Organizations)
No. 46 | 2025 UK for Women
2025 Hong Kong Best Workplace
Certified | 2025 United States, Austria, France, Italy, Spain, Sweden, UK, Australia, China, Hong Kong, India, New Zealand, Philippines, and Singapore

CRN Magazine

2025 Tech Elite 250
2025 IoT Innovators
No. 20 | 2025 Solution Provider 500
Elite 150 | 2025 Managed Solution Provider 500
Finalist | Best of the Channel - Best AI Solution Provider

Top partner and industry recognitions



- 2025 Partner of the Year for Google Workspace



- 2025 Gartner Emerging Market Quadrant for AI Consulting and Implementation Services
- 2025 Gartner Magic Quadrant for Public Cloud IT Transformation Services



- 2025 Best Social Impact Initiative Award (Finalist)
- 2025 Outstanding Global Partner Excellence Award (Finalist)



- 2025 USA West Area Small Business Partner of the Year
- 2025 Small Business and Mid-Market Partner of the Year for the Americas
- 2025 Canada Small Business Partner of the Year



- 2025 Forrester AI Technical Services Landscape, Q2 2025



- 2025 UK Education Customer Acquisition Partner of the Year



Hewlett Packard Enterprise

- 2025 Financial Services Partner of the Year



- 2025 Premium Business Partner



- 2025 North America Partner of the Year



- 2025 US Data Center Growth Partner of the Year

Databricks | Attained top-tier status as an Elite consulting partner in 2025

Google | Achieved five Google Public Sector Partner Expertise Specializations in AI and ML, data analytics, maps and geospatial, security and work transformation in 2025

Google | Awarded six 2026 Google Public Sector (GPS) Partner Expertise Badges for the following: Infrastructure Modernization, Customer Engagement, AI & ML, Data Analytics, Security, and Work Transformation

Red Hat | 2025 Named an elite Red Hat Specialized Partner for automation expertise

IDC MarketScape | IDC MarketScape's Worldwide Device-as-a-Service 2025 Vendor Assessment "Major Player"

ISACA | Appraises Insight Public Sector at Level 3 of its Capability Maturity Model Integration in 2025

Ericsson | 2025 Americas Growth Partner of the Year

ThreatDown | 2025 Solution Partner of the Year

Barracuda Networks | 2025 National Partner of the Year

Sodexo | 2025 UK Highly Commended Innovative Partner of the Year

Q4/Full Year 2025 Performance

(Changes against prior year period)

CLOUD GROSS PROFIT

Q4 2025

\$138M

+11% YoY

FY 2025

\$495M

+2% YoY

INSIGHT CORE SERVICES GROSS PROFIT

Q4 2025

\$90M

+16% YoY

FY 2025

\$320M

+2% YoY

Q4/Full Year 2025 Performance (continued)

(Changes against prior year period)

NET SALES		GROSS PROFIT	
Q4 2025	FY 2025	Q4 2025	FY 2025
\$2.0B	\$8.2B	\$478M	\$1.8B
-1% YoY	-5% YoY	+9% YoY	Flat YoY
		59% services as a % of total gross profit and 28% cloud as a % of total gross profit**	
EARNINGS FROM OPERATIONS		MARGINS	
Q4 2025	FY 2025	Q4 2025	FY 2025
\$95M	\$335M	GROSS MARGIN	GROSS MARGIN
+47% YoY	-14% YoY	23.4%	21.4%
		+220 bps	+110 bps
ADJUSTED EARNINGS FROM OPERATIONS*		EFO MARGIN	EFO MARGIN
\$146M	\$504M	4.6%	4.1%
+13% YoY	Flat YoY	+150 bps	-40 bps
		ADJUSTED EFO* MARGIN	ADJUSTED EFO* MARGIN
		7.1%	6.1%
		+90 bps	+30 bps

Q4/Full Year 2025 Performance (continued)

(Changes against prior year period)

EARNINGS		NET EARNINGS		DILUTED EARNINGS PER SHARE	
Q4 2025		FY 2025		Q4 2025	FY 2025
\$52M		\$157M		\$1.67	\$4.86
+40% YoY		-37% YoY		+69% YoY	-26% YoY
ADJUSTED EBITDA*				ADJUSTED DILUTED EARNINGS PER SHARE*	
Q4 2025		FY 2025		Q4 2025	FY 2025
\$156M		\$543M		\$2.96	\$9.87
+11% YoY		Flat YoY		+11% YoY	+2% YoY
OPERATING CASH FLOWS		SERVICE DELIVERY SCALE			
NET CASH FROM OPERATIONS		HEADCOUNT			
\$154M Q4		Skilled, certified consulting, and service delivery professionals			
\$304M FY25		6,600+			

Full Year 2026 Outlook

Assumptions:	As of February 5, 2026
Gross profit growth	in the low single digits
Gross margin	approximately 21%
Adjusted diluted EPS*, including stock-based compensation	\$10.10 - \$10.60
Adjusted diluted EPS*, excluding stock-based compensation	\$11.0 - \$11.50
Interest and other expenses	approximately \$85 million
Effective tax rate	25.5% - 26.5%
Capital expenditures	\$20 - \$30 million
Average share count	approximately 31 million

Other Exclusions and Assumptions:

- Average share count for the full year of approximately 31 million shares
- Excludes acquisition-related intangibles amortization expense of approximately \$83.4 million (posted on website)
- Assumes no acquisition or integration-related, transformation or severance and restructuring expenses, net
- Assumes no significant change in our debt instruments or the macroeconomic environment, whether due to tariffs or otherwise

* Adjusted diluted earnings per share excludes severance and restructuring expense, net and other unique items as well as amortization expense related to acquired intangibles. Due to the inherent difficulty of forecasting some of these types of expenses, which impact net earnings, diluted earnings per share and selling and administrative expenses, the Company is unable to reasonably estimate the impact of such expenses, if any, to net earnings, diluted earnings per share and selling and administrative expenses. Accordingly, the Company is unable to provide a reconciliation of GAAP to non-GAAP diluted earnings per share for the full year 2026 forecast

Appendix

NET SALES

\$2.0B

-1% YoY



Trailing twelve months

\$8.2B*

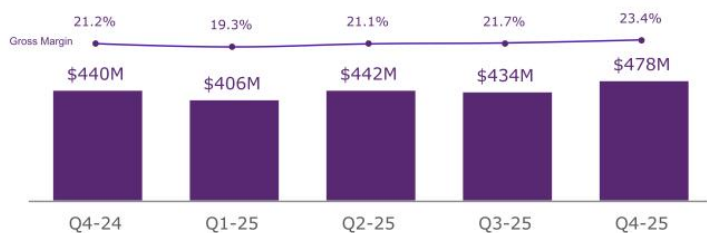
-5% YoY



GROSS PROFIT

\$478M

+9% YoY



Trailing twelve months

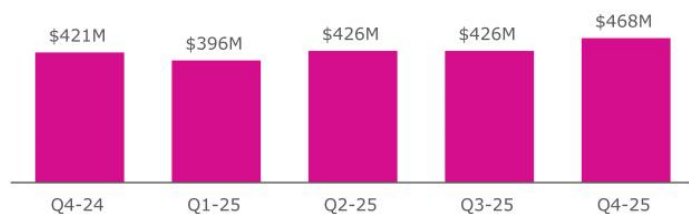
\$1.8B*

Flat YoY



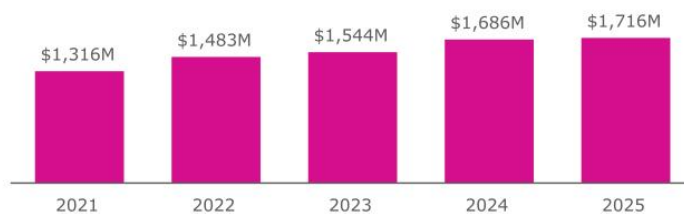
SERVICES NET SALES

\$468M +11% YoY



Trailing twelve months

\$1.7B* +2% YoY



SERVICES GROSS PROFIT

\$297M +17% YoY



Trailing twelve months

\$1.0B* +4% YoY



INSIGHT CORE SERVICES GROSS PROFIT

\$90M

+16% YoY



Trailing twelve months

\$320M*

+2% YoY



CLOUD GROSS PROFIT

\$138M

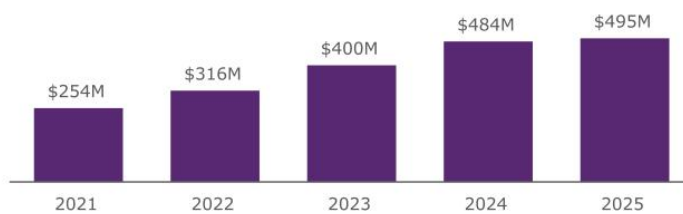
+11% YoY



Trailing twelve months

\$495M*

+2% YoY



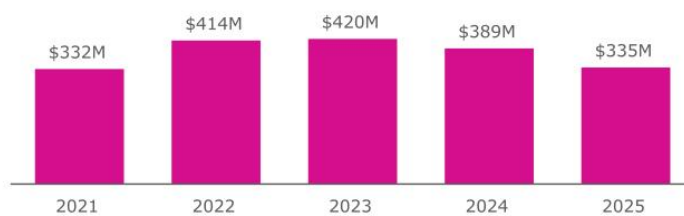
EARNINGS FROM OPERATIONS

Trailing twelve months

\$95M +47% YoY



\$335M* -14% YoY



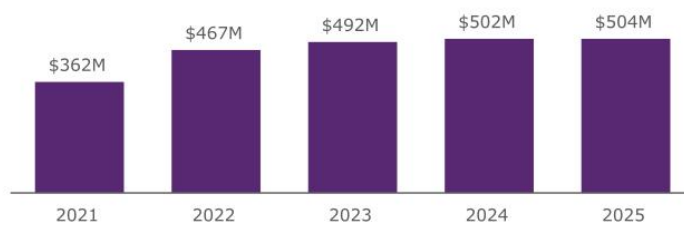
ADJUSTED EARNINGS FROM OPERATIONS**

Trailing twelve months

\$146M +13% YoY



\$504M* Flat YoY



DILUTED EARNINGS PER SHARE

\$1.67 +69% YoY



Trailing twelve months

\$4.86* -26% YoY



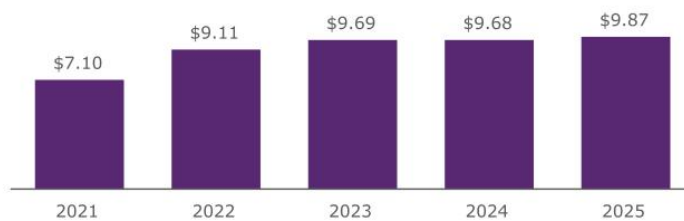
ADJUSTED DILUTED EARNINGS PER SHARE**

\$2.96 +11% YoY



Trailing twelve months

\$9.87* +2% YoY



FY 2025 | Financial Performance

US Dollars in \$000s, except for per share data	Twelve Months Ended December 31,		
	2025	2024	Change
Consolidated IEI			
Net sales	\$8,247,180	\$8,701,698	(5)%
Net sales, constant currency*			(6)%
Product net sales	\$6,531,008	\$7,015,640	(7)%
Services net sales	\$1,716,172	\$1,686,058	2%
Gross profit	\$1,761,427	\$1,766,016	*
Gross margin	21.4%	20.3%	110 bps
Gross profit, constant currency*			(1)%
Product gross profit	\$714,685	\$755,825	(5)%
Services gross profit	\$1,046,742	\$1,010,191	4%
GAAP earnings from operations	\$334,923	\$388,584	(14)%
Adjusted earnings from operations**	\$503,988	\$502,372	—%
GAAP diluted earnings per share	\$4.86	\$6.55	(26)%
Adjusted diluted earnings per share**	\$9.87	\$9.68	2%

* Reference "Constant currency" section on slide 2 of this presentation
 ** See Appendix for reconciliation of non-GAAP measures

Consolidated IEI Financial Metrics

Three Months Ended	Q4-24	Q1-25	Q2-25	Q3-25	Q4-25	Twelve Months Ended	2021	2022	2023	2024	2025
Net Sales YoY	(7)%	(12)%	(3)%	(4)%	(1)%	Net Sales YoY	13%	11%	(12)%	(5)%	(5)%
Gross Margin	21.2%	19.3%	21.1%	21.7%	23.4%	Gross Margin	15.3%	15.7%	18.2%	20.3%	21.4%
GAAP EFO	\$64.7M	\$60.1M	\$86.5M	\$93.1M	\$95.2M	GAAP EFO	\$332.1M	\$413.7M	\$419.8M	\$388.6M	\$334.9M
GAAP EFO YoY	(51)%	(40)%	(34)%	—%	47%	GAAP EFO YoY	22%	25%	1%	(7)%	(14)%
GAAP EFO Margin	3.1%	2.9%	4.1%	4.6%	4.6%	GAAP EFO Margin	3.5%	4.0%	4.6%	4.5%	4.1%
Adjusted EFO*	\$129.4M	\$102.4M	\$129.0M	\$126.4M	\$146.2M	Adjusted EFO*	\$362.5M	\$466.6M	\$492.1M	\$502.4M	\$504.0M
Adjusted EFO* YoY	(13)%	(16)%	(2)%	5%	13%	Adjusted EFO* YoY	12%	29%	5%	2%	—%
Adjusted EFO* Margin	6.2%	4.9%	6.2%	6.3%	7.1%	Adjusted EFO* Margin	3.8%	4.5%	5.4%	5.8%	6.1%
GAAP Diluted EPS	\$0.99	\$0.22	\$1.46	\$1.62	\$1.67	GAAP Diluted EPS	\$5.95	\$7.66	\$7.55	\$6.55	\$4.86
GAAP Diluted EPS YoY	(59)%	(87)%	(36)%	7%	69%	GAAP Diluted EPS YoY	22%	29%	(1)%	(13)%	(26)%
Adjusted Diluted EPS*	\$2.66	\$2.06	\$2.45	\$2.43	\$2.96	Adjusted Diluted EPS*	\$7.10	\$9.11	\$9.69	\$9.68	\$9.87
Adjusted Diluted EPS* YoY	(11)%	(13)%	—%	11%	11%	Adjusted Diluted EPS* YoY	15%	28%	6%	—%	2%

* See Appendix for reconciliation of non-GAAP measures

Services Financial Metrics

Three Months Ended	Q4-24	Q1-25	Q2-25	Q3-25	Q4-25	Twelve Months Ended	2021	2022	2023	2024	2025
Services Revenue	\$421M	\$396M	\$426M	\$426M	\$468M	Services Revenue	\$1,316M	\$1,483M	\$1,544M	\$1,686M	\$1,716M
Services Revenue YoY	3%	(5%)	(2%)	3%	11%	Services Revenue YoY	13%	13%	4%	9%	2%
Services Gross Profit	\$254M	\$231M	\$258M	\$262M	\$297M	Services Gross Profit	\$708M	\$800M	\$897M	\$1,010M	\$1,047M
Insight Core Services Gross Profit	\$78M	\$73M	\$78M	\$79M	\$90M	Insight Core Services Gross Profit	\$221M	\$253M	\$273M	\$315M	\$320M
Agent Services* Gross Profit	\$176M	\$158M	\$179M	\$183M	\$206M	Agent Services* Gross Profit	\$487M	\$547M	\$624M	\$695M	\$726M
Services Gross Profit YoY	3%	(7%)	(2%)	7%	17%	Services Gross Profit YoY	13%	13%	12%	13%	4%
Insight Core Services Gross Profit YoY	12%	(4%)	(3%)	(3%)	16%	Insight Core Services Gross Profit YoY	13%	14%	8%	15%	2%
Agent Services* Gross Profit YoY	(1%)	(9%)	(2%)	12%	17%	Agent Services* Gross Profit YoY	14%	12%	14%	11%	4%
Services Gross Margin	60%	58%	60%	61%	63%	Services Gross Margin	54%	54%	58%	60%	61%
Insight Core Services Gross Margin	32%	31%	32%	32%	35%	Insight Core Services Gross Margin	27%	27%	30%	32%	32%
Agent Services* Gross Margin	100%	100%	100%	100%	100%	Agent Services* Gross Margin	100%	100%	100%	100%	100%

* Represents agent services other than those included in Insight Core services

Note 1: Insight Core services is defined as services Insight delivers and manages

Note 2: Numbers may not foot due to immaterial rounding

GEO Financial Metrics

	Three Months Ended December 31, 2025			Twelve Months Ended December 31, 2025		
	North America	EMEA	APAC	North America	EMEA	APAC
Net Sales	\$1.6B	\$343.9M	\$60.1M	\$6.7B	\$1.4B	\$237.5M
Net Sales YoY**	(3%)	1%	15%	(6%)	(8%)	4%
Gross Profit	\$362.9M	\$94.7M	\$20.8M	\$1.4B	\$323.3M	\$71.8M
Gross Profit YoY**	4%	23%	22%	(3%)	6%	3%
Gross Margin	22.1%	27.5%	34.7%	20.5%	23.9%	30.2%
Gross Margin YoY	150 bps	480 bps	200 bps	60 bps	320 bps	(20) bps
GAAP EFO	\$79.1M	\$10.3M	\$5.8M	\$282.3M	\$31.0M	\$21.7M
GAAP EFO YoY**	51%	32%	18%	(12%)	(35%)	(5%)
Adjusted EFO*	\$118.8M	\$20.7M	\$6.7M	\$418.6M	\$61.6M	\$23.8M
Adjusted EFO* YoY**	9%	33%	20%	(1%)	7%	(1%)

* See Appendix for reconciliation of non-GAAP measures

** In constant currency for EMEA and APAC. Reference "Constant currency" section on slide 2 of this presentation

2027 KPIs for Success

KPIs	TTM Q4 2025**	TTM Q4 2025****	2027	
Cloud GP Growth	2%	16%	16% - 20%	5-year CAGR***
Core services GP Growth	2%	8%	16% - 20%	5-year CAGR***
Adjusted EBITDA Margin*	6.6%		6.5% - 7.0%	
Adjusted DEPS* Growth	2%	3%	19% - 22%	5-year CAGR***
Adjusted ROIC*	15.2%		>25%	
Adjusted free cash flow as % of Adjusted net earnings*	89%		>90%	

* Adjusted non-GAAP basis excludes (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable. Due to the inherent difficulty of forecasting these adjustments, which impact net earnings, net earnings margin, diluted earnings per share, earnings from operations and net cash provided by operating activities as a percentage of net earnings, the Company is unable to reasonably estimate the impact of these adjustments, if any, to such GAAP measures. Accordingly, the Company is unable to provide a reconciliation for the 2027 forecast of GAAP to non-GAAP net earnings, diluted earnings per share, adjusted free cash flow as a percentage of adjusted net earnings, ROIC and EBITDA margin. See Appendix and elsewhere in this presentation for reconciliation of historical non-GAAP measures

** Growth baseline period is TTM Q4 2024

*** CAGR baseline year is 2022

**** 3 Year CAGR baseline year is 2022

Note 1: Insight Core services is defined as services Insight delivers and manages

Note 2: Adjusted free cash flow is defined as cash flow from operations minus capital expenditures

Adjusted EBITDA and Debt Covenants

US Dollars in \$000s	Twelve Months Ended December 31,	
	2025	2024
Adjusted Consolidated EBITDA:		
Net earnings	\$ 157,347	\$ 249,691
Interest expense	93,125	68,272
Taxes	68,472	83,222
Depreciation and amortization of property and equipment	29,552	28,556
Amortization of intangible assets	76,768	69,581
Change in fair value of earnout liabilities	25,303	(7,849)
Net loss on revaluation of warrant settlement liabilities	25,069	—
Transformation costs	13,083	18,355
Impairment loss on a long-lived real estate asset	12,588	—
Severance and restructuring expenses, net	37,131	31,605
Acquisition and integration related expenses	3,567	2,676
Other*	625	(580)
Adjusted consolidated EBITDA	<u>\$ 542,630</u>	<u>\$ 543,529</u>
Net earnings as a % of net sales	1.9%	2.9%
Adjusted consolidated EBITDA margin	6.6%	6.2%
Add: Non-cash stock-based compensation	33,738	33,971
Adjusted consolidated EBITDAS	576,368	577,500
Less: Capital expenditures	(24,520)	(46,782)
Adjusted consolidated EBITDAS for FCCR Ratio	<u>\$ 551,848</u>	<u>\$ 530,718</u>
Taxes and interest**	\$ 151,797	\$ 141,400
Fixed Charge Coverage Ratio	3.6	3.8

* "Other" includes (i) certain executive recruitment and hiring related expenses and (ii) certain third-party data center service outage related expenses and recoveries

** Tax expense plus interest expense less non-cash imputed interest under the Company's inventory financing facilities

Fixed Charge Coverage



Total Leverage Ratio



Reconciliation of GAAP to Non-GAAP Financial Measures*

US Dollars in \$000s	Three Months Ended December 31,			Twelve Months Ended December 31,	
	2025	2024	2023	2025	2024
Adjusted Consolidated Earnings from Operations:					
GAAP consolidated EFO	\$ 95,221	\$ 64,674	\$ 131,861	\$ 334,923	\$ 388,584
Amortization of intangible assets	20,874	18,597	10,988	76,768	69,581
Change in fair value of earnout liabilities	6,139	22,800	—	25,303	(7,849)
Transformation costs	1,879	5,388	2,622	13,083	18,355
Impairment loss on a long-lived real estate asset	—	—	—	12,588	—
Severance and restructuring expenses, net	21,310	15,967	3,136	37,131	31,605
Acquisition and integration related expenses	485	510	2,947	3,567	2,676
Other**	317	1,477	(2,882)	625	(580)
Adjusted non-GAAP consolidated EFO	<u>\$ 146,225</u>	<u>\$ 129,413</u>	<u>\$ 148,672</u>	<u>\$ 503,988</u>	<u>\$ 502,372</u>
GAAP EFO as a percentage of net sales	4.6%	3.1%	5.9%	4.1%	4.5%
Adjusted non-GAAP EFO as a percentage of net sales	7.1%	6.2%	6.6%	6.1%	5.8%

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

** Includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million and \$2.1 million in 2025 and 2024, respectively, and \$3.0 million for the three months ended December 31, 2023. Certain executive recruitment and hiring related expenses were \$0.8 million and \$1.5 million in 2025 and 2024, respectively, and \$0.2 million for the three months ended December 31, 2023.

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s, except per share data	Three Months Ended December 31,			Twelve Months Ended December 31,	
	2025	2024	2023	2025	2024
Adjusted Consolidated Net Earnings:					
GAAP consolidated net earnings	\$ 51,954	\$ 37,012	\$ 90,608	\$ 157,347	\$ 249,691
Amortization of intangible assets	20,874	18,597	10,988	76,768	69,581
Change in fair value of earnout liabilities	6,139	22,800	—	25,303	(7,849)
Net loss on revaluation of warrant settlement liabilities	—	—	—	25,069	—
Transformation costs	1,879	5,388	2,622	13,083	18,355
Impairment loss on a long-lived real estate asset	—	—	—	12,588	—
Severance and restructuring expenses	21,310	15,967	3,136	37,131	31,605
Acquisition and integration expenses	485	510	2,947	3,567	2,676
Other**	317	1,477	(2,882)	625	(580)
Income taxes on non-GAAP adjustments	(11,018)	(10,620)	(4,287)	(36,377)	(25,298)
Adjusted non-GAAP consolidated net earnings	<u>\$ 91,940</u>	<u>\$ 91,131</u>	<u>\$ 103,132</u>	<u>\$ 315,104</u>	<u>\$ 338,181</u>

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable.

** Includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million and \$2.1 million in 2025 and 2024, respectively, and \$3.0 million for the three months ended December 31, 2023. Certain executive recruitment and hiring related expenses were \$0.8 million and \$1.5 million in 2025 and 2024, respectively, and \$0.2 million for the three months ended December 31, 2023.

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s, except per share data	Three Months Ended December 31,			Twelve Months Ended December 31,	
	2025	2024	2023	2025	2024
Adjusted Diluted Earnings Per Share:					
GAAP diluted EPS	\$ 1.67	\$ 0.99	\$ 2.42	\$ 4.86	\$ 6.55
Amortization of intangible assets	0.67	0.50	0.29	2.37	1.82
Change in fair value of earnout liabilities	0.20	0.61	—	0.78	(0.21)
Net loss on revaluation of warrant settlement liabilities	—	—	—	0.78	—
Transformation costs	0.06	0.14	0.07	0.40	0.48
Impairment loss on a long-lived real estate asset	—	—	—	0.39	—
Severance and restructuring expenses	0.68	0.43	0.08	1.15	0.83
Acquisition and integration expenses	0.02	0.01	0.08	0.11	0.07
Other**	0.01	0.05	(0.07)	0.02	(0.01)
Income taxes on non-GAAP adjustments	(0.35)	(0.29)	(0.11)	(1.12)	(0.66)
Impact of benefit from note hedge	—	0.22	0.22	0.13	0.81
Adjusted non-GAAP diluted EPS	<u>\$ 2.96</u>	<u>\$ 2.66</u>	<u>\$ 2.98</u>	<u>\$ 9.87</u>	<u>\$ 9.68</u>
Shares used in diluted EPS calculation	31,046	37,212	37,513	32,347	38,136
Impact of benefit from note hedge	—	(3,011)	(2,874)	(433)	(3,205)
Shares used in Adjusted non-GAAP diluted EPS calculation	<u>31,046</u>	<u>34,201</u>	<u>34,639</u>	<u>31,914</u>	<u>34,931</u>

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

** Includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million and \$2.1 million in 2025 and 2024, respectively, and \$3.0 million for the three months ended December 31, 2023. Certain executive recruitment and hiring related expenses were \$0.8 million and \$1.5 million in 2025 and 2024, respectively, and \$0.2 million for the three months ended December 31, 2023.

Adjusted Diluted Earnings per Share, Excluding Stock-Based Compensation*

US Dollars in \$000s	Twelve Months Ended	
	December 31,	
	2025	2024
Adjusted Diluted Earnings Per Share:		
Adjusted net income	\$ 315,104	\$ 338,181
Stock-based compensation expense	33,738	33,971
Income taxes on stock-based compensation expense	(5,779)	(9,197)
Adjusted net income, excluding stock-based compensation	<u>\$ 343,063</u>	<u>\$ 362,955</u>
Share count	31,914	34,931
Adjusted DEPS, excluding stock-based compensation	\$ 10.75	\$ 10.39

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

Adjusted Diluted Earnings per Share, Excluding Stock-Based Compensation* (continued)

US Dollars in \$000s	Three Months Ended March 31,		Three Months Ended June 30,		Three Months Ended September 30,		Three Months Ended December 31,	
	2025	2024	2025	2024	2025	2024	2025	2024
Adjusted Diluted Earnings Per Share:								
Adjusted net income	\$ 67,825	\$ 83,352	\$ 78,583	\$ 86,729	\$ 76,756	\$ 76,969	\$ 91,940	\$ 91,131
Stock-based compensation expense	8,847	8,043	9,062	8,857	8,856	9,316	6,973	7,755
Income taxes on stock-based compensation expense	(1,548)	(3,827)	(1,601)	(2,166)	(1,551)	(1,861)	(1,079)	(1,343)
Adjusted net income, excluding stock-based compensation	<u>\$ 75,124</u>	<u>\$ 87,568</u>	<u>\$ 86,044</u>	<u>\$ 93,420</u>	<u>\$ 84,061</u>	<u>\$ 84,424</u>	<u>\$ 97,834</u>	<u>\$ 97,543</u>
Share count	32,952	35,207	32,121	35,245	31,536	35,073	31,046	34,201
Adjusted DEPS, excluding stock-based compensation	\$ 2.28	\$ 2.49	\$ 2.68	\$ 2.65	\$ 2.67	\$ 2.41	\$ 3.15	\$ 2.85

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted North America Earnings from Operations:				
GAAP EFO from North America segment	\$ 79,129	\$ 52,396	\$ 282,272	\$ 319,068
Amortization of intangible assets	18,697	16,820	69,124	62,377
Change in fair value of earnout liabilities	4,200	22,800	19,901	(1,419)
Transformation costs	446	5,388	7,142	18,355
Impairment loss on a long-lived real estate asset	—	—	12,588	—
Severance and restructuring expenses	15,804	10,259	24,538	23,042
Acquisition and integration expenses	250	214	2,394	1,700
Other	317	1,337	625	(1,146)
Adjusted non-GAAP EFO from North America segment	<u>\$ 118,843</u>	<u>\$ 109,214</u>	<u>\$ 418,584</u>	<u>\$ 421,977</u>
Adjusted EMEA Earnings from Operations:				
GAAP EFO from EMEA segment	\$ 10,316	\$ 7,356	\$ 30,970	\$ 46,218
Amortization of intangible assets	1,788	1,777	7,255	6,912
Change in fair value of earnout liabilities	1,939	—	5,402	(6,430)
Transformation costs	1,433	—	5,941	—
Impairment loss on a long-lived real estate asset	—	—	—	—
Severance and restructuring expenses	5,244	5,336	12,046	7,975
Acquisition and integration expenses	—	17	—	695
Other	—	140	—	566
Adjusted non-GAAP EFO from EMEA segment	<u>\$ 20,720</u>	<u>\$ 14,626</u>	<u>\$ 61,614</u>	<u>\$ 55,936</u>

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted APAC Earnings from Operations:				
GAAP EFO from APAC segment	\$ 5,776	\$ 4,922	\$ 21,681	\$ 23,298
Amortization of intangible assets	389	—	389	292
Severance and restructuring expenses	262	372	547	588
Acquisition and integration expenses	235	279	1,173	281
Adjusted non-GAAP EFO from APAC segment	<u>\$ 6,662</u>	<u>\$ 5,573</u>	<u>\$ 23,790</u>	<u>\$ 24,459</u>

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Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted Consolidated EBITDA:				
GAAP consolidated net earnings	\$ 51,954	\$ 37,012	\$ 157,347	\$ 249,691
Interest expense	25,706	16,960	93,125	68,272
Income tax expense	20,031	15,239	68,472	83,222
Depreciation and amortization of property and equipment	7,475	7,183	29,552	28,556
Amortization of intangible assets	20,874	18,597	76,768	69,581
Gain on revaluation of earnout liabilities	6,139	22,800	25,303	(7,849)
Net loss on revaluation of warrant settlement liability	—	—	25,069	—
Transformation costs	1,879	5,388	13,083	18,355
Impairment loss on a long lived real estate asset held for sale	—	—	12,588	—
Severance and restructuring expenses, net	21,310	15,967	37,131	31,605
Acquisition and integration related expenses	485	510	3,567	2,676
Other**	317	1,477	625	(580)
Adjusted non-GAAP EBITDA	<u>\$ 156,170</u>	<u>\$ 141,133</u>	<u>\$ 542,630</u>	<u>\$ 543,529</u>
Net earnings as a % of net sales	2.5%	1.8%	1.9%	2.9%
Adjusted non-GAAP EBITDA margin	7.6%	6.8%	6.6%	6.2%

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

** Includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million and \$2.1 million in 2025 and 2024, respectively. Certain executive recruitment and hiring related expenses were \$0.8 million and \$1.5 million in 2025 and 2024, respectively.

Reconciliation of GAAP to Non-GAAP Financial Measures *(continued)*

US Dollars in \$000s	Twelve Months Ended December 31,	
	2025	2024
Adjusted Return on Invested Capital:		
GAAP consolidated EFO	\$ 334,923	\$ 388,584
Amortization of intangible assets	76,768	69,581
Change in fair value of earnout liabilities	25,303	(7,849)
Transformation costs	13,083	18,355
Impairment loss on a long-lived real estate asset	12,588	—
Severance and restructuring expenses	37,131	31,605
Acquisition and integration expenses	3,567	2,676
Other ⁵	625	(580)
Adjusted non-GAAP consolidated EFO	\$ 503,988	\$ 502,372
Income tax expense ¹	131,037	130,617
Adjusted non-GAAP consolidated EFO, net of tax	<u>\$ 372,951</u>	<u>\$ 371,755</u>
Average stockholders' equity ²	\$ 1,639,329	\$ 1,775,136
Average debt ²	1,180,854	953,619
Average cash ²	(359,051)	(296,166)
Invested Capital	<u>\$ 2,461,132</u>	<u>\$ 2,432,589</u>
Adjusted non-GAAP ROIC (from GAAP consolidated EFO) ³	10.1%	11.8%
Adjusted non-GAAP ROIC (from non-GAAP consolidated EFO) ⁴	15.2%	15.3%

¹ Assumed tax rate of 26.0%

² Average of previous five quarters

³ Computed as GAAP consolidated EFO, net of tax of \$87,080 and \$101,032 for the twelve months ended September 30, 2025 and 2024, respectively, divided by invested capital

⁴ Computed as Adjusted non-GAAP consolidated EFO, net of tax, divided by invested capital

⁵ Other includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million and \$2.1 million in 2025 and 2024, respectively. Certain executive recruitment and hiring related expenses were \$0.8 million and \$1.5 million in 2025 and 2024, respectively.

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Adjusted Consolidated Selling and Administrative Expenses:				
GAAP selling and administrative expenses	\$ 361,412	\$ 358,487	\$ 1,385,806	\$ 1,343,151
Less: Change in fair value of earnout liabilities	6,139	22,800	25,303	(7,849)
Amortization of intangible assets	20,874	18,597	76,768	69,581
Transformation costs	1,879	5,388	13,083	18,355
Impairment loss on a long lived real estate asset held for sale	—	—	12,588	—
Other**	317	1,477	625	(580)
Adjusted non-GAAP selling and administrative expenses	<u>\$ 332,203</u>	<u>\$ 310,225</u>	<u>\$ 1,257,439</u>	<u>\$ 1,263,644</u>
GAAP selling and administrative expenses***	17.6%	17.3%	16.8%	15.4%
Adjusted non-GAAP selling and administrative expenses***	16.2%	15.0%	15.2%	14.5%

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

** "Other" includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net

*** As a percentage of IIEI net sales

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

measures

(continued)

	Twelve Months Ended December 31, 2025	
US Dollars in \$000s		
Adjusted Free Cash Flow:		
Net cash provided by operating activities	\$	303,827
Less: Purchases of property and equipment		24,520
Adjusted non-GAAP free cash flow	\$	279,307
Net cash used in investing activities	\$	(309,803)
Net cash provided by financing activities	\$	82,292
Adjusted Consolidated Net Earnings:		
GAAP consolidated net earnings	\$	157,347
Amortization of intangible assets		76,768
Change in fair value of earnout liabilities		25,303
Net loss on revaluation of warrant settlement liabilities		25,069
Transformation costs		13,083
Impairment loss on a long-lived real estate asset		12,588
Severance and restructuring expenses		37,131
Acquisition and integration expenses		3,567
Other**		625
Income taxes on non-GAAP adjustments		(36,377)
Adjusted non-GAAP consolidated net earnings	\$	315,104
Net cash provided by operating activities as % net earnings		193%
Adjusted free cash flow as % of adjusted net earnings		89%

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** Includes certain executive recruitment and hiring related expenses and certain third-party data center service outage related expenses and recoveries, net. Net recoveries related to third-party data center service outages were \$0.2 million in 2025. Certain executive recruitment and hiring related expenses were \$0.8 million in 2025.

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s	Three Months Ended March 31,		Three Months Ended June 30,		Three Months Ended September 30,	
	2025	2024	2025	2024	2025	2024
Adjusted Consolidated Earnings from Operations:						
GAAP consolidated EFO	\$ 60,103	\$ 99,986	\$ 86,532	\$ 131,073	\$ 93,067	\$ 92,851
Amortization of intangible assets	18,548	14,925	18,668	17,357	18,678	18,702
Change in fair value of earnout liabilities	15,200	941	164	(25,148)	3,800	(6,442)
Transformation costs	1,270	2,250	7,005	5,649	2,929	5,068
Impairment loss on a long-lived real estate asset	—	—	12,588	—	—	—
Severance and restructuring expenses	7,026	2,227	3,405	4,868	5,390	8,543
Acquisition and integration expenses	175	1,281	76	190	2,831	695
Other	30	140	525	(2,897)	(247)	700
Adjusted non-GAAP consolidated EFO	<u>\$ 102,352</u>	<u>\$ 121,750</u>	<u>\$ 128,963</u>	<u>\$ 131,092</u>	<u>\$ 126,448</u>	<u>\$ 120,117</u>
GAAP EFO as a percentage of net sales	2.9%	4.2%	4.1%	6.1%	4.6%	4.4%
Adjusted non-GAAP EFO as a percentage of net sales	4.9%	5.1%	6.2%	6.1%	6.3%	5.8%

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s, except per share data	Three Months Ended March 31,		Three Months Ended June 30,		Three Months Ended September 30,	
	2025	2024	2025	2024	2025	2024
Adjusted Consolidated Net Earnings:						
GAAP consolidated net earnings	\$ 7,514	\$ 67,027	\$ 46,932	\$ 87,444	\$ 50,947	\$ 58,208
Amortization of intangible assets	18,548	14,925	18,668	17,357	18,678	18,702
Change in fair value of earnout liabilities	15,200	941	164	(25,148)	3,800	(6,442)
Net loss on revaluation of warrant settlement liabilities	25,069	—	—	—	—	—
Transformation costs	1,270	2,250	7,005	5,649	2,929	5,068
Impairment loss on a long-lived real estate asset	—	—	12,588	—	—	—
Severance and restructuring expenses	7,026	2,227	3,405	4,868	5,390	8,543
Acquisition and integration expenses	175	1,281	76	190	2,831	695
Other	30	140	525	(2,897)	(247)	700
Income taxes on non-GAAP adjustments	(7,007)	(5,439)	(10,780)	(734)	(7,572)	(8,505)
Adjusted non-GAAP consolidated net earnings	<u>\$ 67,825</u>	<u>\$ 83,352</u>	<u>\$ 78,583</u>	<u>\$ 86,729</u>	<u>\$ 76,756</u>	<u>\$ 76,969</u>

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Reconciliation of GAAP to Non-GAAP Financial Measures* (continued)

US Dollars in \$000s, except per share data	Three Months Ended March 31,		Three Months Ended June 30,		Three Months Ended September 30,	
	2025	2024	2025	2024	2025	2024
Adjusted Diluted Earnings Per Share:						
GAAP diluted EPS	\$ 0.22	\$ 1.74	\$ 1.46	\$ 2.27	\$ 1.62	\$ 1.52
Amortization of intangible assets	0.53	0.39	0.58	0.45	0.59	0.49
Change in fair value of earnout liabilities	0.44	0.02	0.01	(0.65)	0.12	(0.17)
Net loss on revaluation of warrant settlement liabilities	0.72	—	—	—	—	—
Transformation costs	0.04	0.06	0.22	0.15	0.09	0.13
Impairment loss on a long-lived real estate asset	—	—	0.39	—	—	—
Severance and restructuring expenses	0.20	0.06	0.11	0.13	0.17	0.22
Acquisition and integration expenses	0.01	0.03	—	—	0.09	0.02
Other	—	0.01	0.01	(0.08)	(0.01)	0.02
Income taxes on non-GAAP adjustments	(0.20)	(0.14)	(0.33)	(0.02)	(0.24)	(0.22)
Impact of benefit from note hedge	0.10	0.20	—	0.21	—	0.18
Adjusted non-GAAP diluted EPS	<u>\$ 2.06</u>	<u>\$ 2.37</u>	<u>\$ 2.45</u>	<u>\$ 2.46</u>	<u>\$ 2.43</u>	<u>\$ 2.19</u>
Shares used in diluted EPS calculation	34,683	38,435	32,121	38,567	31,536	38,331
Impact of benefit from note hedge	(1,731)	(3,228)	—	(3,322)	—	(3,258)
Shares used in Adjusted non-GAAP diluted EPS calculation	<u>32,952</u>	<u>35,207</u>	<u>32,121</u>	<u>35,245</u>	<u>31,536</u>	<u>35,073</u>

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

Reconciliation of GAAP to Non-GAAP Financial Measures* *(continued)*

US Dollars in \$000s, except per share data	2020	2021	2022	2023
Adjusted Consolidated Earnings from Operations:				
GAAP consolidated EFO	\$ 271,575	\$ 332,061	\$ 413,700	\$ 419,795
Amortization of intangible assets	37,535	32,045	32,892	36,231
Other	13,278	(1,634)	20,018	36,101
Adjusted non-GAAP consolidated EFO	<u>\$ 322,388</u>	<u>\$ 362,472</u>	<u>\$ 466,610</u>	<u>\$ 492,127</u>
GAAP EFO as a percentage of net sales	3.3%	3.5%	4.0%	4.6%
Adjusted non-GAAP EFO as a percentage of net sales	3.9%	3.8%	4.5%	5.4%
Adjusted Consolidated Net Earnings:				
GAAP consolidated net earnings	\$ 172,640	\$ 219,345	\$ 280,608	\$ 281,309
Amortization of intangible assets	37,535	32,045	32,892	36,231
Amortization of debt discount and issuance costs	11,585	12,124	—	—
Other	13,278	(1,634)	20,018	36,101
Income taxes on non-GAAP adjustments	(15,583)	(10,325)	(13,306)	(18,016)
Adjusted non-GAAP consolidated net earnings	<u>\$ 219,455</u>	<u>\$ 251,555</u>	<u>\$ 320,212</u>	<u>\$ 335,625</u>
Adjusted Diluted Earnings Per Share:				
GAAP diluted EPS	\$ 4.87	\$ 5.95	\$ 7.66	\$ 7.55
Amortization of intangible assets	1.06	0.87	0.90	0.97
Amortization of debt discount and issuance costs	0.33	0.33	—	—
Other	0.37	(0.04)	0.55	0.97
Income taxes on non-GAAP adjustments	(0.44)	(0.28)	(0.36)	(0.48)
Impact of benefit from note hedge	—	0.27	0.36	0.68
Adjusted non-GAAP diluted EPS	<u>\$ 6.19</u>	<u>\$ 7.10</u>	<u>\$ 9.11</u>	<u>\$ 9.69</u>
Shares used in diluted EPS calculation	35,444	36,863	36,620	37,241
Impact of benefit from note hedge	—	(1,453)	(1,466)	(2,619)
Shares used in Adjusted non-GAAP diluted EPS calculation	<u>35,444</u>	<u>35,410</u>	<u>35,154</u>	<u>34,622</u>

* The non-GAAP financial measures are referred to as "Adjusted". Adjusted earnings from operations, Adjusted net earnings, Adjusted diluted earnings per share and Adjusted selling and administrative expenses exclude (i) severance and restructuring expenses, net, (ii) certain executive recruitment and hiring related expenses, (iii) amortization of intangible assets, (iv) transformation costs, (v) certain acquisition and integration related expenses, (vi) gains and losses from revaluation of acquisition related earnout liabilities, (vii) certain third-party data center service outage related expenses and recoveries, (viii) gains and losses from the revaluation of warrant settlement liabilities, (ix) impairment losses on long lived real estate assets now held for sale, and (x) the tax effects of each of these items, as applicable

Financial Results by Offering Category

US Dollars in \$000s	FY 2023	Q1-24	Q2-24	Q3-24	Q4-24	FY 2024	Q1-25	Q2-25	Q3-25	Q4-25	FY 2025
Consolidated IEI by Offering Category:											
Hardware	\$ 5,088,937	\$ 1,134,727	\$ 1,172,641	\$ 1,137,518	\$ 1,130,014	\$ 4,574,900	\$ 1,141,516	\$ 1,191,031	\$ 1,144,225	\$ 1,153,345	\$ 4,630,117
Software	2,542,451	829,228	553,794	536,261	521,457	2,440,740	566,284	474,259	433,547	426,801	1,900,891
Total Products	7,631,388	1,963,955	1,726,435	1,673,779	1,651,471	7,015,640	1,707,800	1,665,290	1,577,772	1,580,146	6,531,008
Agent Services	664,964	183,634	197,798	175,605	188,475	745,512	169,907	191,051	192,299	216,773	770,030
Insight Delivered Services	879,488	231,896	237,429	238,502	232,719	940,546	225,849	235,141	233,774	251,378	946,142
Total Services	1,544,452	415,530	435,227	414,107	421,194	1,686,058	395,756	426,192	426,073	468,151	1,716,172
Total Net Sales	\$ 9,175,840	\$ 2,379,485	\$ 2,161,662	\$ 2,087,886	\$ 2,072,665	\$ 8,701,698	\$ 2,103,556	\$ 2,091,482	\$ 2,003,845	\$ 2,048,297	\$ 8,247,180
Hardware Cost	\$ 4,466,711	\$ 986,909	\$ 1,021,148	\$ 982,489	\$ 978,207	\$ 3,968,753	\$ 994,519	\$ 1,037,049	\$ 996,360	\$ 1,000,730	\$ 4,028,658
Software Cost	2,392,467	784,675	515,122	503,782	487,483	2,291,062	537,307	443,728	408,961	397,669	1,787,665
Total Product Cost	6,859,178	1,771,584	1,536,270	1,486,271	1,465,690	6,259,815	1,531,826	1,480,777	1,405,321	1,398,399	5,816,323
Services Cost	647,137	166,973	172,027	169,530	167,337	675,867	165,253	168,378	164,329	171,470	669,430
Total Cost of Goods Sold	\$ 7,506,315	\$ 1,938,557	\$ 1,708,297	\$ 1,655,801	\$ 1,633,027	\$ 6,935,682	\$ 1,697,079	\$ 1,649,155	\$ 1,569,650	\$ 1,569,869	\$ 6,485,753
Product Gross Profit	\$ 772,210	\$ 192,371	\$ 190,165	\$ 187,508	\$ 185,781	\$ 755,825	\$ 175,974	\$ 184,513	\$ 172,451	\$ 181,747	\$ 714,685
Services Gross Profit	897,315	248,557	263,200	244,577	253,857	1,010,191	230,503	257,814	261,744	296,681	1,046,742
Total Gross Profit	\$ 1,669,525	\$ 440,928	\$ 453,365	\$ 432,085	\$ 439,638	\$ 1,766,016	\$ 406,477	\$ 442,327	\$ 434,195	\$ 478,428	\$ 1,761,427
% of Total Net Sales:											
Hardware	55%	48%	54%	54%	55%	53%	54%	57%	57%	56%	56%
Software	28%	35%	26%	26%	25%	28%	27%	23%	22%	21%	23%
Total Products	83%	83%	80%	80%	80%	81%	81%	80%	79%	77%	79%
Agent Services	7%	8%	9%	8%	9%	9%	8%	9%	10%	11%	9%
Insight Delivered Services	10%	10%	11%	11%	11%	11%	11%	11%	12%	12%	11%
Total Services	17%	17%	20%	20%	20%	19%	19%	20%	21%	23%	21%
% of Total Services Net Sales:											
Agent Services	43%	44%	45%	42%	45%	44%	43%	45%	45%	46%	45%
Insight Delivered Services	57%	56%	55%	58%	55%	56%	57%	55%	55%	54%	55%

Note: Numbers may not foot or cross foot due to immaterial rounding

