

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549**

FORM 10-Q

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended May 2, 2026

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission File Number: 1-33338

American Eagle Outfitters, Inc.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

77 Hot Metal Street, Pittsburgh, PA
(Address of principal executive offices)

No. 13-2721761

(I.R.S. Employer
Identification No.)

15203-2329
(Zip Code)

Registrant's telephone number, including area code: (412) 432-3300

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value	AEO	New York Stock Exchange

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES ☒ NO ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). YES ☒ NO ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer", "accelerated filer", "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☒	Accelerated filer	☐
Non-accelerated filer	☐	Smaller reporting company	☐
		Emerging growth company	☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES ☐ NO ☒

Indicate the number of shares outstanding of each of the issuer’s classes of common stock, as of the latest practicable date: 167,573,333 shares of Common Stock were outstanding at June 2, 2026.

AMERICAN EAGLE OUTFITTERS, INC.
TABLE OF CONTENTS

	<u>Page Number</u>
<u>PART I - FINANCIAL INFORMATION</u>	
<u>Forward Looking Statements</u>	4
Item 1. <u>Financial Statements</u>	7
<u>Consolidated Balance Sheets: May 2, 2026, January 31, 2026, and May 3, 2025</u>	7
<u>Consolidated Statements of Operations: 13 weeks ended May 2, 2026 and May 3, 2025</u>	8
<u>Consolidated Statements of Comprehensive Income: 13 weeks ended May 2, 2026 and May 3, 2025</u>	9
<u>Consolidated Statements of Stockholders' Equity: 13 weeks ended May 2, 2026 and May 3, 2025</u>	10
<u>Consolidated Statements of Cash Flows: 13 weeks ended May 2, 2026 and May 3, 2025</u>	11
<u>Notes to Consolidated Financial Statements</u>	13
Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>	28
Item 3. <u>Quantitative and Qualitative Disclosures about Market Risk</u>	38
Item 4. <u>Controls and Procedures</u>	38
<u>PART II - OTHER INFORMATION</u>	
Item 1. <u>Legal Proceedings</u>	39
Item 1A. <u>Risk Factors</u>	39
Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>	39
Item 3. Defaults Upon Senior Securities	N/A
Item 4. Mine Safety Disclosures	N/A
Item 5. <u>Other Information</u>	39
Item 6. <u>Exhibits</u>	40

FORWARD LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (this "Quarterly Report") contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), that are based on the views and beliefs of management of American Eagle Outfitters, Inc. (the "Company," "we," "us," and "our"), as well as assumptions and estimates made by management. Any forward-looking statement speaks only as of the date on which such statement is made, and we do not intend to correct or update any forward-looking statement, whether as a result of new information, future events, or otherwise, except as required by law. Actual results could differ materially from such forward-looking statements as a result of various risk factors, including those contained in this Quarterly Report and in the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 2026 filed with the Securities and Exchange Commission (the "SEC") on March 30, 2026 (the "Fiscal 2025 Form 10-K") that may not be in the control of management. As used herein, "Fiscal 2028" refers to the 53-week period that will end on February 3, 2029. "Fiscal 2027" refers to the 52-week period that will end on January 29, 2028. "Fiscal 2026" refers to the 52-week period that will end on January 31, 2026. "Fiscal 2025" refers to the 52-week period ended January 31, 2026.

All statements other than statements of historical facts contained in this Quarterly Report are forward-looking statements. Words such as "estimate," "project," "plan," "believe," "expect," "anticipate," "intend," "potential," and similar expressions may identify forward-looking statements. Our forward-looking statements include, but are not limited to, statements about:

- the planned opening of approximately five to 10 American Eagle stores and approximately 25 to 40 Aerie and OFFLINE stores, which will be a mix of stand-alone and Aerie side-by-sides, during Fiscal 2026;
- the anticipated selection of approximately 80 to 100 American Eagle and Aerie stores in the United States ("U.S.") and Canada for remodeling during Fiscal 2026;
- the potential closure of approximately 25 to 30 American Eagle stores at the expiration of their lease term, primarily in North America, during Fiscal 2026;
- the success of our core American Eagle and Aerie brands through our omni-channel and licensed outlets within North America and internationally;
- the success of our business priorities and strategies;
- the continued validity of our trademarks;
- our performance during the back-to-school and holiday selling seasons;
- the reduction of operating expenses and capital expenditures, including through our profit improvement program, and impact on our results of operations;
- the accuracy of the estimates and assumptions we make pursuant to our critical accounting policies and estimates;
- the payment of a dividend in future periods;
- our ability to fund our current and long-term cash requirements through current cash holdings and available liquidity, including under our revolving credit facility;
- the extent to which our product costs have been and may continue to be adversely affected by foreign trade issues, including import tariffs and other trade restrictions, increasing prices for raw materials, supply chain issues, the potential for a trade war, currency exchange rate fluctuations, political instability, or other reasons, any of which could impact our profitability;
- the extent to which our suppliers may be impacted by economic conditions and cycles and changing laws and regulatory requirements, including increases in prices for raw materials, the imposition of, or changes or

uncertainties relating to, tariffs, any of which could impact our suppliers' ability to do business with us or cause us to terminate our relationship with them and require us to find replacements, which we may have difficulty doing;

- the possibility of changes in global economic and financial conditions, and resulting impacts on consumer confidence and consumer spending, as well as other changes in consumer discretionary spending habits;
- the effect of inflation on our business;
- the possibility that we may be required to take additional write-downs, impairment or other restructuring charges;
- the impact of macroeconomic conditions; and
- the ability of our distribution centers and stores to maintain adequate staffing to meet increased customer demand.

Because these forward-looking statements involve risks and uncertainties, there are important factors that could cause our actual results to differ materially from those in the forward-looking statements. These factors include, without limitation, the following:

- the risk that global economic conditions and the effect of economic pressures and other business factors on discretionary consumer spending and changes in consumer preferences have had, and will likely continue to have, a material adverse effect on our business, results of operations and financial condition;
- the risk that our inability to anticipate and respond to changing consumer preferences and fashion trends and fluctuations in consumer demand in a timely manner could adversely impact our business and results of operations;
- the risk that seasonality may cause sales to fluctuate and negatively impact our results of operations;
- the risks associated with operating in a highly competitive industry, and facing significant pricing pressures from existing and new competitors;
- the risk that our results could be adversely affected by events beyond our control, such as natural disasters, public health crises, political crises and results of elections, negative global climate patterns, or other catastrophic events;
- the risk that impairment to goodwill, intangible assets, and other long-lived assets, could adversely impact our profitability;
- the risk that our inability to grow and optimize our digital channels and leverage omni-channel capabilities could adversely impact our business;
- the risk that our failure to manage growth in our omni-channel operations and the resulting impact on our distribution and fulfillment networks may have an adverse effect on our results of operations;
- the risk that failure to maintain and grow a brand-relevant customer loyalty experience could have a negative impact on our growth and profitability;
- the risk that our inability to execute on our key business priorities could have a negative impact on our growth and profitability;
- the risk that our current international operations and efforts to further expand internationally expose us to risks inherent in operating in other countries;
- the risk that failure to protect our reputation could have a material adverse effect on our brands;
- the risk that failure to continue to obtain or maintain high-quality endorsers of our products, or actions taken by our endorsers, could harm our business;
- the risk that we rely on third parties to drive traffic to our platform, and these providers may change their algorithms or pricing, or may be subject to new laws and regulations, in ways that could negatively affect our business, financial condition, cash flows, and results of operations;
- the risks associated with our inability to implement and sustain adequate information technology systems could adversely impact our profitability and the loss or disruption of information technology systems could have a material adverse effect on our business;
- the risks related to our electronic processing of sensitive and confidential personal and business data. If such data are lost or disclosed in an unauthorized manner, or if we or our third-party vendors are subject to cyberattacks, data breaches, other security incidents, or disruption of information technology systems or software, such events could expose us to liability, damage our reputation, and have a material adverse effect on our business;

- risks associated with our international merchandise sourcing strategy subjects us to risks that could adversely impact our business and results of operations;
- the risk that failure to properly manage and allocate our inventory could have an adverse effect on our business, sales, margins, financial condition, and results of operations;
- the risk that our inability to achieve planned store performance, gain market share in the face of declining shopping center traffic or attract customers to our stores could adversely impact our profitability and our results of operations;
- the risks associated with our significant lease obligations and with leasing substantial amounts of space, including future increases in occupancy costs and the need to generate significant cash flow to meet our lease obligations;
- the risks associated with our reliance on key personnel, the loss of whom could have a material adverse effect on our business;
- the risks associated with the increases in labor costs, including wages, could adversely impact our operational results, financial condition and results of operations;
- the risks that new tax legislation, including legislation implementing changes in taxation of international business activities, could be enacted at any time and new interpretations or applied laws could increase our compliance, operating and other costs. These costs, together with fluctuations in our tax obligations and effective tax rate could adversely affect us; and
- the risk that the unfavorable outcome of pending or future litigation could have an adverse impact on our business, financial condition, and results of operations.

PART I - FINANCIAL INFORMATION
ITEM 1. FINANCIAL STATEMENTS.

AMERICAN EAGLE OUTFITTERS, INC.
CONSOLIDATED BALANCE SHEETS

<i>(In thousands, except per share amounts)</i>	May 2, 2026 (Unaudited)	January 31, 2026	May 3, 2025 (Unaudited)
Assets			
Current assets:			
Cash and cash equivalents	\$ 103,286	\$ 238,923	\$ 87,853
Merchandise inventory	816,666	701,966	645,062
Accounts receivable, net	200,781	258,624	228,561
Prepaid expenses	94,383	93,231	103,466
Other current assets	23,477	21,429	23,082
Total current assets	1,238,593	1,314,173	1,088,024
Operating lease right-of-use assets	1,580,670	1,450,592	1,471,705
Property and equipment, at cost, net of accumulated depreciation	794,943	785,622	765,594
Goodwill, net	225,275	225,269	225,225
Non-current deferred income taxes	88,068	85,532	78,483
Intangible assets, net	36,855	37,468	41,549
Other assets	116,466	111,024	96,774
Total assets	<u>\$ 4,080,870</u>	<u>\$ 4,009,680</u>	<u>\$ 3,767,354</u>
Liabilities and Stockholders' Equity			
Current liabilities:			
Accounts payable	\$ 203,813	\$ 251,761	\$ 247,994
Current portion of operating lease liabilities	310,586	320,005	319,626
Accrued compensation and payroll taxes	67,810	82,354	58,380
Unredeemed gift cards and gift certificates	67,408	75,278	63,282
Accrued income and other taxes	44,089	41,290	23,114
Other current liabilities and accrued expenses	107,920	96,875	75,261
Total current liabilities	801,626	867,563	787,657
Non-current liabilities:			
Non-current operating lease liabilities	1,479,103	1,380,318	1,337,489
Long-term debt, net	85,000	—	110,000
Other non-current liabilities	71,597	70,365	57,992
Total non-current liabilities	1,635,700	1,450,683	1,505,481
Stockholders' equity:			
Preferred stock, \$0.01 par value; 5,000 shares authorized; none issued and outstanding	—	—	—
Common stock, \$0.01 par value; 600,000 shares authorized; 249,566 shares issued; 167,524, 168,958 and 173,267 shares outstanding, respectively	2,496	2,496	2,496
Contributed capital	354,723	382,676	362,342
Accumulated other comprehensive loss	(15,221)	(15,586)	(42,105)
Retained earnings	2,565,906	2,552,721	2,361,273
Treasury stock, at cost, 82,042, 80,608 and 76,299 shares, respectively	(1,263,237)	(1,229,154)	(1,212,774)
Total AEO stockholders' equity	1,644,667	1,693,153	1,471,232
Non-controlling interests	(1,123)	(1,719)	2,984
Total stockholders' equity	<u>1,643,544</u>	<u>1,691,434</u>	<u>1,474,216</u>
Total liabilities and stockholders' equity	<u>4,080,870</u>	<u>4,009,680</u>	<u>3,767,354</u>

Refer to Notes to Consolidated Financial Statements

AMERICAN EAGLE OUTFITTERS, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(Unaudited)

	13 Weeks Ended	
	May 2, 2026	May 3, 2025
<i>(In thousands, except per share amounts)</i>		
Total net revenue	\$ 1,195,285	\$ 1,089,599
Cost of sales, including certain buying, occupancy and warehousing expenses	739,113	767,178
Gross profit	456,172	322,421
Selling, general and administrative expenses	376,492	338,786
Impairment and restructuring charges	—	17,119
Depreciation and amortization expense	51,454	51,697
Operating income (loss)	\$ 28,226	\$ (85,181)
Interest expense (income), net	7,853	(219)
Other (income) expense, net	(7,222)	168
Income (loss) before income taxes	27,595	(85,130)
Provision (Benefit) for income taxes	4,658	(19,712)
Net income (loss)	\$ 22,937	\$ (65,418)
Net loss attributable to non-controlling interests	588	519
Net income (loss) attributable to AEO	\$ 23,525	\$ (64,899)
Basic net income (loss) per common share attributable to AEO	\$ 0.14	\$ (0.36)
Diluted net income (loss) per common share attributable to AEO	\$ 0.14	\$ (0.36)
Weighted average common shares outstanding - basic	167,835	179,548
Weighted average common shares outstanding - diluted	172,342	179,548

Refer to Notes to Consolidated Financial Statements

AMERICAN EAGLE OUTFITTERS, INC.
CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)
(Unaudited)

	13 Weeks Ended	
	May 2, 2026	May 3, 2025
<i>(In thousands)</i>		
Net income (loss)	\$ 23,525	\$ (64,899)
Other comprehensive gain		
Foreign currency translation gain	380	14,559
Other comprehensive gain	380	14,559
Comprehensive income (loss)	\$ 23,905	\$ (50,340)
Less: Comprehensive loss attributable to non-controlling interests	573	245
Comprehensive income (loss) attributable to AEO	\$ 24,478	\$ (50,095)

Refer to Notes to Consolidated Financial Statements

AMERICAN EAGLE OUTFITTERS, INC.
CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY
(Unaudited)

13 Weeks Ended May 2, 2026 and May 3, 2025

(In thousands, except per share amounts)	Common Stock		Contributed Capital	Accumulated Other Comprehensive Income (Loss)	Retained Earnings	Treasury Stock	Total AEO Stockholders' Equity	Non-controlling Interest	Total Stockholders' Equity
	Shares Outstanding	Par Value							
Balance at February 1, 2025	188,618	\$ 2,496	\$ 362,616	\$ (56,390)	\$ 2,456,063	\$ (1,001,154)	\$ 1,763,631	\$ 3,229	\$ 1,766,860
Stock awards	—	—	20,411	—	—	—	20,411	—	20,411
Repurchase of common stock as part of publicly announced programs, including excise tax	(2,000)	—	—	—	—	(31,301)	(31,301)	—	(31,301)
Accelerated share repurchase, including excise tax	(14,467)	—	—	—	—	(201,469)	(201,469)	—	(201,469)
Repurchase of common stock from employees	(653)	—	—	—	—	(7,893)	(7,893)	—	(7,893)
Reissuance of treasury stock	1,769	—	(21,368)	—	(7,552)	29,043	123	—	123
Net (loss)	—	—	—	—	(64,899)	—	(64,899)	(519)	(65,418)
Other comprehensive income	—	—	—	14,285	—	—	14,285	274	14,559
Cash dividends declared and dividend equivalents (\$0.125 per share)	—	—	683	—	(22,339)	—	(21,656)	—	(21,656)
Contributions from non-controlling interests	—	—	—	—	—	—	—	—	—
Balance at May 3, 2025	173,267	\$ 2,496	\$ 362,342	\$ (42,105)	\$ 2,361,273	\$ (1,212,774)	\$ 1,471,232	\$ 2,984	\$ 1,474,216
Balance at January 31, 2026	168,958	\$ 2,496	\$ 382,676	\$ (15,586)	\$ 2,552,721	\$ (1,229,154)	\$ 1,693,153	\$ (1,719)	\$ 1,691,434
Stock awards	—	—	21,882	—	—	—	21,882	—	21,882
Repurchase of common stock as part of publicly announced programs, including excise tax	(3,000)	—	—	—	—	(53,505)	(53,505)	—	(53,505)
Repurchase of common stock from employees	(1,013)	—	—	—	—	(20,012)	(20,012)	—	(20,012)
Reissuance of treasury stock	2,579	—	(50,509)	—	11,275	39,434	200	—	200
Net income (loss)	—	—	—	—	23,525	—	23,525	(588)	22,937
Other comprehensive income (loss)	—	—	—	365	—	—	365	15	380
Cash dividends declared and dividend equivalents (\$0.125 per share)	—	—	674	—	(21,615)	—	(20,941)	—	(20,941)
Contributions from non-controlling interests	—	—	—	—	—	—	—	1,169	1,169
Balance at May 2, 2026	167,524	\$ 2,496	\$ 354,723	\$ (15,221)	\$ 2,565,906	\$ (1,263,237)	\$ 1,644,667	\$ (1,123)	\$ 1,643,544

Refer to Notes to Consolidated Financial Statements

AMERICAN EAGLE OUTFITTERS, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited)

	13 Weeks Ended	
	May 2, 2026	May 3, 2025
<i>(In thousands)</i>		
Operating activities:		
Net income (loss)	\$ 22,937	\$ (65,418)
Adjustments to reconcile net income to net cash from operating activities:		
Depreciation and amortization	51,454	53,507
Share-based compensation	22,058	20,563
Deferred income taxes	(2,530)	(8,748)
Income earned from equity method investment	(6,472)	(300)
Distribution received from equity method investment	6,272	—
Loss on impairment of assets	—	15,063
Changes in assets and liabilities:		
Accounts receivable	52,432	33,826
Merchandise inventory	(114,505)	(1,671)
Operating lease assets	77,579	113,020
Operating lease liabilities	(118,220)	(89,268)
Other assets	(1,259)	(34,134)
Accounts payable	(48,002)	(32,741)
Accrued compensation and payroll taxes	(14,454)	(55,376)
Accrued and other liabilities	7,488	(2,995)
Net cash (used for) operating activities	(65,222)	(54,672)
Investing activities:		
Capital expenditures for property and equipment	(61,416)	(61,606)
Sale of available-for-sale investments	—	50,000
Other investing activities	(461)	(227)
Net cash (used for) investing activities	(61,877)	(11,833)
Financing activities:		
Accelerated Share Repurchase	—	(201,469)
Repurchase of common stock as part of publicly announced programs	(53,482)	(31,301)
Repurchase of common stock from employees	(20,012)	(7,893)
Proceeds from revolving line of credit	114,500	110,000
Principal payments from revolving line of credit	(29,500)	—
Cash dividends paid	(20,940)	(21,657)
Other financing activities	793	(1,814)
Net cash provided by (used for) financing activities	(8,641)	(154,134)
Effect of exchange rates changes on cash	103	(470)
Net change in cash and cash equivalents	(135,637)	(221,109)
Cash and cash equivalents - beginning of period	238,923	308,962
Cash and cash equivalents - end of period	<u>\$ 103,286</u>	<u>\$ 87,853</u>

Refer to Notes to Consolidated Financial Statements

Index for Notes to the Consolidated Financial Statements

Note 1	<u>Interim Financial Statements</u>	13
Note 2	<u>Summary of Significant Accounting Policies</u>	13
Note 3	<u>Cash and Cash Equivalents</u>	19
Note 4	<u>Fair Value Measurements</u>	19
Note 5	<u>Earnings per Share</u>	20
Note 6	<u>Property and Equipment, Net</u>	21
Note 7	<u>Goodwill and Intangible Assets, Net</u>	21
Note 8	<u>Long-Term Debt, Net</u>	21
Note 9	<u>Share-Based Payments</u>	22
Note 10	<u>Income Taxes</u>	23
Note 11	<u>Commitments and Contingencies</u>	23
Note 12	<u>Segment Reporting</u>	24
Note 13	<u>Impairment and Restructuring Charges</u>	26
Note 14	<u>Subsequent Events</u>	26

AMERICAN EAGLE OUTFITTERS, INC.
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
(Unaudited)

1. Interim Financial Statements

The accompanying Consolidated Financial Statements of American Eagle Outfitters, Inc. (the "Company," "we," "us," and "our"), a Delaware corporation, at May 2, 2026 and May 3, 2025 and for the 13 week periods ended May 2, 2026 and May 3, 2025 have been prepared in accordance with generally accepted accounting principles in the United States of America ("GAAP") for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and notes required by GAAP for complete financial statements. Certain notes and other information have been condensed or omitted from the interim Consolidated Financial Statements presented in this Quarterly Report. Therefore, these Consolidated Financial Statements should be read in conjunction with our Fiscal 2025 Form 10-K. In the opinion of the Company's management, all adjustments (consisting of normal recurring adjustments and those described in the notes that follow) considered necessary for a fair presentation have been included. The existence of subsequent events has been evaluated through the filing date of this Quarterly Report.

The Company operates under the American Eagle® ("AE") and Aerie® brands. We also operate Todd Snyder New York ("Todd Snyder"), a premium menswear brand, and Unsubscribed, which focuses on consciously made slow fashion.

The Company operates stores in the United States, Canada and Mexico, with merchandise available in more than 30 countries through a global network of license partners. Additionally, the Company operates a robust e-commerce business across its brands.

Through the end of Fiscal 2025, the Company operated Quiet Platforms, which primarily served as its regionalized fulfillment center network while also utilizing excess space to service appropriate third-party customers. In Fiscal 2025, as part of its continued supply chain network optimization project, the Company made the decision to close the Quiet Platforms business and discontinue services for all third-party customers. Closure of the Quiet Platforms' operations was substantially complete as of May 2, 2026 and had an immaterial impact on the Company's results of operations for the 13 weeks ended May 2, 2026.

Historically, our operations have been seasonal, with a large portion of total net revenue and operating income occurring in the third and fourth fiscal quarters, reflecting increased demand during the back-to-school and year-end holiday selling seasons, respectively. Our quarterly results of operations also may fluctuate based upon such factors as the timing of certain holiday seasons, the number and timing of new store openings, the acceptability of seasonal merchandise offerings, the timing and level of markdowns, store closings and remodels, competitive factors, weather, changes in import tariffs and other trade restrictions, and general economic and political conditions.

2. Summary of Significant Accounting Policies

Principles of Consolidation

The Consolidated Financial Statements include the accounts of the Company and its wholly owned subsidiaries and consolidated entities where the Company's ownership percentage is less than 100%.

Non-controlling interests' ("NCI") share of net income (loss) is presented as net income (loss) attributable to NCI on the Consolidated Statements of Operations and Comprehensive Income and the NCI share of stockholders equity is presented as a component of Total stockholders' equity on the Consolidated Balance Sheets.

Certain prior-period amounts have been reclassified to conform to the current-period presentation, including the separate presentation of non-controlling interests. These reclassifications had no impact on the Company's operating income, net income attributable to NCI, net income per common share attributable to AEO or cash flows.

All intercompany transactions and balances have been eliminated in consolidation. At May 2, 2026, the Company operated in two reportable segments, American Eagle and Aerie.

Fiscal Year

Our fiscal year is a 52- or 53-week year that ends on the Saturday nearest to January 31. As used herein, "Fiscal 2028" refers to the 53-week period that will end on February 3, 2029. "Fiscal 2027" refers to the 52-week period that will end on January 29, 2028. "Fiscal 2026" refers to the 52-week period that will end on January 30, 2027. "Fiscal 2025" refers to the 52-week period ended January 31, 2026.

Estimates

The preparation of financial statements in conformity with GAAP requires the Company's management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. On an ongoing basis, our management reviews its estimates based on currently available information. Changes in facts and circumstances may result in revised estimates.

Recent Accounting Pronouncements

In November 2024, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2024-03, *Disaggregation of Income Statement Expenses* ("ASU 2024-03"), which requires disclosure of additional information for specific expense categories in the notes to financial statements for interim and annual periods. Specifically, the amendment requires quantitative disclosure for purchases of inventory, employee compensation, depreciation, and intangible asset amortization within an expense caption. For any remaining amounts within an expense caption, a qualitative description must be included. In all reporting periods, a total selling expense amount must be disclosed, with an annual disclosure of the entity's definition of selling expenses. The guidance is effective for fiscal years beginning after December 15, 2026, and interim periods beginning after December 15, 2027. The Company plans to adopt ASU 2024-03 effective for Fiscal 2027.

In July 2025, the FASB issued ASU 2025-05, *Financial Instruments - Credit Losses* ("ASU 2025-05"), which amends the guidance under Topic 326. This amendment provides the option to use a practical expedient to assume balance sheet conditions remain unchanged when developing forecasts for estimating expected credit losses. The guidance is effective for fiscal years beginning after December 15, 2025. The Company has adopted ASU 2025-05, which did not have a material impact to the Consolidated Financial Statements.

In September 2025, the FASB issued ASU 2025-06, *Intangibles—Goodwill and Other—Internal-Use Software (Subtopic 350-40): Targeted Improvements to the Accounting for Internal-Use Software* ("ASU 2025-06"). The new guidance modernizes accounting for the costs of internal-use software by removing "project stages" from the capitalization process. The guidance is effective for annual periods beginning after December 15, 2027 and interim periods within those years. Early adoption is permitted. The Company plans to adopt ASU 2025-06 effective for Fiscal 2028.

In September 2025, the FASB issued ASU 2025-07, *Derivatives and Hedging (Topic 815) and Revenue from Contracts with Customers (Topic 606)* ("ASU 2025-07"). This amendment clarifies the scope of derivative accounting to exclude nonexchange-traded contracts. The guidance is effective for annual periods beginning after December 15, 2027 and interim periods within those years. Transition may be applied prospectively, or under a modified retrospective approach. The Company has adopted ASU 2025-07 using the modified retrospective approach, which did not have a material impact to the Consolidated Financial Statements.

Foreign Currency Translation

In accordance with FASB Accounting Standards Codification ("ASC") 830, *Foreign Currency Matters*, the Company translates assets and liabilities denominated in foreign currencies into U.S. dollars ("USD") (the reporting currency) at the exchange rates prevailing at the balance sheet date. The Company translates revenues and expenses denominated in foreign currencies into USD at the monthly average exchange rates for the period. Gains or losses resulting from foreign currency transactions are included in the consolidated results of operations, whereas related translation adjustments are reported as an element of other comprehensive income (loss) in accordance with ASC 220, *Comprehensive Income*.

We are exposed to the impact of foreign exchange rate risk primarily through our Canadian and Mexican operations where the functional currency is the Canadian dollar and Mexican peso, respectively. The impact of all other foreign currencies is currently immaterial to our consolidated financial results. During the 13 weeks ended May 2, 2026, an unrealized gain of \$0.4 million was included in other comprehensive income, which was primarily related to the fluctuations of the USD to Mexican peso and USD to Canadian dollar exchange rates.

Cash and Cash Equivalents

The Company considers all highly liquid investments purchased with an original maturity of three months or less to be cash equivalents.

Refer to Note 3, Cash and Cash Equivalents, to the Consolidated Financial Statements for additional information regarding cash and cash equivalents.

Accounts Receivable

The Company's receivables are primarily generated from product sales and royalties from our licensees. Receivables also include amounts due from landlords, including construction allowances and lease incentive receivables, vendors, and governmental authorities, as well as amounts for sell-offs of past season merchandise. The primary indicators of the credit quality of our receivables are aging, payment history, economic sector information and outside credit monitoring, and are assessed on a quarterly basis. Our credit loss exposure is mainly concentrated in our accounts receivable portfolio.

Our allowance for credit losses is calculated using a loss-rate method based on historical experience, current market conditions and reasonable forecasts.

(In thousands)	13 Weeks Ending	
	May 2, 2026	May 3, 2025
Beginning balance	\$ 25,532	\$ 8,879
Amount recorded to expense to increase reserve	1,104	10,577
Amount written-off against customer accounts to decrease reserve	(2)	-
Ending balance	<u>\$ 26,634</u>	<u>\$ 19,456</u>

Merchandise Inventory

Merchandise inventory is valued at the lower of average cost or net realizable value, utilizing the retail method. Average cost includes merchandise design and sourcing costs and related expenses. The Company records merchandise receipts when control of the merchandise has transferred to the Company.

The Company reviews its inventory levels to identify slow-moving merchandise and generally uses markdowns to clear merchandise. Additionally, the Company estimates a markdown reserve for future planned permanent markdowns related to current inventory. Markdowns may occur when inventory exceeds customer demand for reasons of style, seasonal adaptation, changes in customer preference, lack of consumer acceptance of fashion items, competition, or if it is determined that the inventory in stock will not sell at its currently ticketed price. Such markdowns may have a material adverse impact on earnings, depending on the extent and amount of inventory affected.

The Company also estimates a shrinkage reserve for the period between the last physical count and the balance sheet date. The estimate for the shrinkage reserve, based on historical results, can be affected by changes in merchandise mix and changes in actual shrinkage trends.

Property and Equipment

Property and equipment is recorded on the basis of cost with depreciation computed utilizing the straight-line method over the asset's estimated useful life. The useful lives of our major classes of assets are as follows:

Buildings	25 years
Leasehold improvements	Lesser of 10 years or the term of the lease
Fixtures and equipment	Five years
Information technology	Three to five years

As of May 2, 2026, the weighted average remaining useful life of our assets was approximately six years.

In accordance with ASC 360, *Property, Plant, and Equipment* ("ASC 360"), the Company's management evaluates the value of leasehold improvements, store fixtures, and operating lease right-of-use ("ROU") assets associated with retail stores. The Company evaluates long-lived assets for impairment at the individual store level, which is the lowest level at which individual cash flows can be identified. Impairment losses are recorded on long-lived assets used in operations when events and circumstances indicate that the assets might be impaired and the projected undiscounted cash flows estimated to be generated by those assets are less than the carrying amounts. When events such as these occur, the impaired assets are adjusted to their estimated fair value and an impairment loss is recorded separately as a component of operating income within the Consolidated Statements of Operations.

Our impairment loss calculations require management to make assumptions and to apply judgment to estimate future cash flows and asset fair values. The significant assumptions used in our fair value analysis are forecasted revenue and market rent. We do not believe there is a reasonable likelihood that there will be a material change in the estimates or assumptions we use to calculate long-lived asset impairment losses. However, if actual results are not consistent with our estimates and assumptions, our consolidated operating results could be adversely affected.

When the Company closes, remodels, or relocates a store prior to the end of its lease term, the remaining net book value of the assets related to the store is recorded as a write-off of assets within depreciation and amortization expense.

Refer to Note 6, Property and Equipment, Net to the Consolidated Financial Statements for additional information regarding property and equipment, and refer to Note 13, Impairment and Restructuring Charges to the Consolidated Financial Statements for additional information regarding impairment charges for the 13 weeks ended May 3, 2025. There were no long-lived asset impairment charges recorded during the 13 weeks ended May 2, 2026.

Goodwill and Intangible Assets

The Company's goodwill is primarily related to the acquisition of its regionalized fulfillment center network, as well as its importing operations and Canadian business, and represents the excess of cost over fair value of net assets of businesses acquired. In accordance with ASC 350, *Intangibles – Goodwill and Other*, the Company evaluates goodwill for possible impairment at least annually as of the last day of the fiscal year and upon occurrence of certain triggering events or substantive changes in circumstances that indicate that the fair value of a reporting unit may be below its carrying value. If the carrying value of the reporting unit exceeds the fair value, an impairment charge is recorded in the period of the evaluation based on that difference. The Company last performed an annual goodwill impairment test as of January 31, 2026. No indicators of impairment were present during the 13 weeks ended May 2, 2026 or May 3, 2025.

Definite-lived intangible assets are initially recorded at fair value, with amortization computed utilizing the straight-line method over the assets' estimated useful lives. The Company's definite-lived intangible assets, which consist primarily of trademark assets, are generally amortized over 10 to 15 years.

The Company evaluates definite-lived intangible assets for impairment in accordance with ASC 360 when events or circumstances indicate that the carrying value of the asset may not be recoverable. Such an evaluation includes the estimation of undiscounted future cash flows to be generated by those assets. If the sum of the estimated future undiscounted cash flows is less than the carrying amounts of the assets, then the assets are impaired and are adjusted to their estimated fair value. No definite-lived intangible asset impairment charges were recorded during the 13 weeks ended May 2, 2026 or May 3, 2025.

Refer to Note 7, Goodwill and Intangible Assets, Net, to the Consolidated Financial Statements for additional information regarding goodwill and intangible assets.

Equity Method Investments

The Company holds a limited partner position in ACON Apparel Investors, L.P. (the "Fund"), with ACON Apparel GenPar, LLC. ("ACON") as the general partner. The Company paid \$35.0 million for a 20% interest for its limited partner position in the Fund, which was recorded in Other Assets in the Consolidated Balance Sheet. During the 13 weeks ended May 2, 2026, the Company recorded a \$5.7 million unrealized gain related to its position in the Fund. Realized and unrealized gains (losses) from equity method investments are included within the Consolidated Statements of Operations as a component of Other (income) expense, net. The balance of the Company's investment at May 2, 2026 was \$42.6 million.

Construction Allowances

As part of certain lease agreements for retail stores, the Company receives construction allowances from lessors, which are generally comprised of cash amounts. The Company records a receivable and an adjustment to the operating lease ROU asset at the lease commencement date (date of initial possession of the store). The deferred lease credit is amortized as part of the single lease cost over the term of the original lease (including the pre-opening build-out period). The receivable is reduced as amounts are received from the lessor.

Self-Insurance Liability

The Company uses a combination of insurance and self-insurance mechanisms for certain losses related to employee medical benefits and worker's compensation. Costs for self-insurance claims filed and claims incurred but not reported are accrued based on known claims and historical experience. Management believes that it has adequately reserved for its self-insurance liability, which is capped by stop-loss contracts with insurance companies. However, any significant variation of future claims from historical trends could cause actual results to differ from the accrued liability.

Leases

In accordance with the provisions of ASC 842, *Leases* ("ASC 842"), the Company accounts for its leases, both operating and finance, by recognizing initial ROU assets and lease liabilities measured at the present value of lease payments to be made over the lease term.

Co-Branded and Private Label Credit Cards

The Company offers a co-branded credit card and a private-label credit card under the AE and Aerie brands. These credit cards are issued by a third-party bank (the "Bank") in accordance with a credit card agreement (the "Agreement"). The Company has no liability to the Bank for bad debt expense, provided that purchases are made in accordance with the Bank's procedures. We receive funding from the Bank based on the Agreement and card activity, which includes payments for new account activations and usage of the credit cards. We recognize revenue for this funding as we fulfill our performance obligations under the Agreement. This revenue is recorded in other revenue, which is a component of total net revenue in our Consolidated Statements of Operations.

Customer Loyalty Program

The Company offers a highly digitized loyalty program called Real Rewards by American Eagle and Aerie™ (the "Program"). The Program features both shared and unique benefits for loyalty members and credit card holders. Under the Program, members accumulate points based on purchase activity and earn rewards by reaching certain point thresholds. Members earn rewards in the form of discount savings certificates. Rewards earned are valid through the stated expiration date, which is 60 days from the issuance date of the reward. Rewards not redeemed during the 60-day redemption period are forfeited.

Points earned under the Program on purchases at AE and Aerie are accounted for in accordance with ASC 606, *Revenue from Contracts with Customers* ("ASC 606"). The portion of the sales revenue attributed to the reward points is deferred and recognized when the reward is redeemed or when the points expire, using the relative stand-alone selling price method. Additionally, reward points earned using the co-branded credit card on non-AE or Aerie purchases are accounted for in accordance with ASC 606. As the points are earned, a current liability is recorded for the estimated cost of the reward, and the impact of adjustments is recorded in revenue.

The Company defers a portion of the sales revenue attributed to the loyalty points and recognizes revenue when the points are redeemed or expire, consistent with the requirements of ASC 606.

Credit Agreement

In June 2022, the Company entered into an amended and restated credit agreement (the "Credit Agreement"). The Credit Agreement provides senior secured asset-based revolving credit for loans and letters of credit up to \$700 million, subject to customary borrowing base limitations (the "Credit Facility"). The Credit Facility expires on June 24, 2027.

Refer to Note 8, Long-Term Debt, Net to the Consolidated Financial Statements for additional information regarding long-term debt and other credit arrangements.

Income Taxes

The Company calculates income taxes in accordance with ASC 740, *Income Taxes* ("ASC 740"), which requires the use of the liability method. Under this method, deferred tax assets and liabilities are recognized based on the difference between the Consolidated Financial Statements carrying amounts of existing assets and liabilities and their respective tax bases as computed pursuant to ASC 740. Deferred tax assets and liabilities are measured using the tax rates, based on certain judgments regarding enacted tax laws and published guidance, in effect in the years when those temporary differences are expected to reverse. A valuation allowance is established against the deferred tax assets when it is more likely than not that some portion or all of the deferred taxes may not be realized. Changes in the Company's level and composition of earnings, tax laws or the deferred tax valuation allowance, as well as the results of tax audits, may materially impact the Company's effective income tax rate.

The Company evaluates its income tax positions in accordance with ASC 740, which prescribes a comprehensive model for recognizing, measuring, presenting and disclosing in the financial statements tax positions taken or expected to be taken on a tax return, including a decision whether to file or not to file in a particular jurisdiction. Under ASC 740, a tax benefit from an uncertain position may be recognized only if it is "more likely than not" that the position is sustainable based on its technical merits.

The calculation of deferred tax assets and liabilities, as well as the decision to recognize a tax benefit from an uncertain position and to establish a valuation allowance, requires management to make estimates and assumptions. The Company believes that its estimates and assumptions are reasonable, although actual results may have a positive or negative material impact on the balances of deferred tax assets and liabilities, valuation allowances or net income (loss).

Refer to Note 10, Income Taxes, to the Consolidated Financial Statements for additional information regarding income taxes.

Revenue Recognition

The Company recognizes revenue pursuant to ASC 606. Revenue is recorded for store sales upon the purchase of merchandise by customers. The Company's e-commerce operation records revenue upon the customer receipt date of the merchandise. Shipping and handling revenues are included in total net revenue. Sales tax collected from customers is excluded from revenue and is included as part of accrued income and other taxes on the Company's Consolidated Balance Sheets.

The Company recognizes royalty revenue generated from its license or franchise agreements based on a percentage of merchandise sales by the licensee/franchisee. This revenue is recorded as a component of total net revenue when earned and collection is probable.

The Company defers a portion of the sales revenue attributed to loyalty points and recognizes revenue when the points are redeemed or expire, consistent with the requirements of ASC 606. Refer to Customer Loyalty Program above for additional information.

Revenue associated with Quiet Platforms was recognized as the services were performed until the completion of its operational wind-down during the 13 weeks ended May 2, 2026.

Cost of Sales, Including Certain Buying, Occupancy and Warehousing Expenses

Cost of sales consists of merchandise costs, including design, sourcing, importing and inbound freight costs, as well as markdowns, shrinkage and certain promotional costs (collectively, "merchandise costs"), buying, occupancy and warehousing costs and services, and until the completion of its operational wind-down, Quiet Platforms' costs to service its customers.

Design costs are related to the Company's Design Center operations and include compensation, travel and entertainment, supplies and samples for our design teams, as well as rent and depreciation for our Design Center. These costs are included in cost of sales as the respective inventory is sold.

Total net revenue, net of merchandise costs, represents merchandise margin.

Buying, occupancy and warehousing costs and services consist of compensation, employee benefit expenses and travel and entertainment for our buyers and certain senior merchandising executives; rent and utilities related to our stores, corporate headquarters, distribution centers and other office space; freight from our distribution centers to the stores; compensation and supplies for our distribution centers, including purchasing, receiving and inspection costs; and shipping and handling costs related to our e-commerce operation. Gross profit is the difference between total net revenue and cost of sales.

Selling, General and Administrative Expenses

Selling, general and administrative expenses consist of compensation and employee benefit expenses, including salaries, incentives and related benefits associated with our stores and corporate headquarters. Selling, general and administrative expenses also include advertising costs, supplies for our stores and home office, communication costs, travel and entertainment, leasing costs and services purchased.

Selling, general and administrative expenses do not include compensation, employee benefit expenses and travel for our design, sourcing and importing teams, our buyers and our distribution centers as these amounts are recorded in cost of sales. Additionally, selling, general and administrative expenses do not include rent and utilities, operating costs of our distribution centers, and shipping and handling costs related to our e-commerce operations, all of which are included in cost of sales.

Interest Expense (Income), Net

Interest expense (income), net, primarily consists of interest expense related to the Participation Agreement (as defined below) for tariff refund claims. Refer to Note 14, Subsequent Events, to the Consolidated Financial Statements for additional information.

Other (Income) Expense, Net

Other (income) expense, net, primarily consists of unrealized gains on equity method investments.

Segment Information

The Company has identified two operating segments (American Eagle and Aerie brand) that also represent our reportable segments and reflect our chief operating decision maker's ("CODM") (defined as our Chief Executive Officer ("CEO")) internal view of analyzing results and allocating resources. Additionally, our Todd Snyder and Unsubscribed brands, as well as Quiet Platforms until the completion of its operational wind-down, have been identified as separate operating segments; however, as they do not meet the quantitative thresholds for separate disclosures they have been included in the Corporate and Other category. For additional information regarding the Company's segment and geographic information, refer to Note 12, Segment Reporting to the Consolidated Financial Statements.

3. Cash and Cash Equivalents

The following table summarizes the fair market values for the Company's cash and cash equivalents which are recorded in the Consolidated Balance Sheets:

(In thousands)	May 2, 2026	January 31, 2026	May 3, 2025
Cash and cash equivalents:			
Cash	\$ 101,329	\$ 183,406	\$ 85,200
Interest bearing deposits	1,957	55,517	2,653
Total cash and cash equivalents	<u>\$ 103,286</u>	<u>\$ 238,923</u>	<u>\$ 87,853</u>

4. Fair Value Measurements

ASC 820, *Fair Value Measurement Disclosures* ("ASC 820"), defines fair value, establishes a framework for measuring fair value in accordance with GAAP and expands disclosures about fair value measurements. Fair value is defined under ASC 820 as the exit price associated with the sale of an asset or transfer of a liability in an orderly transaction between market participants at the measurement date.

Financial Instruments

Valuation techniques used to measure fair value under ASC 820 must maximize the use of observable inputs and minimize the use of unobservable inputs. In addition, ASC 820 establishes a three-tier fair value hierarchy, which prioritizes the inputs used in measuring fair value. These tiers include:

- Level 1 — Quoted prices in active markets.
- Level 2 — Inputs other than Level 1 that are observable, either directly or indirectly.

- Level 3 — Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities.

The Company's cash equivalents are Level 1 financial assets and are measured at fair value on a recurring basis, for all periods presented. Refer to Note 3, Cash and Cash Equivalents to the Consolidated Financial Statements for additional information regarding cash equivalents.

Long-Term Debt

As of May 2, 2026, the fair value of the Company's \$85.0 million in outstanding borrowings under its Credit Facility approximated the carrying value. As of May 3, 2025, the fair value of the Company's \$110.0 million in outstanding borrowings under its Credit Facility approximated the carrying value.

Refer to Note 8, Long-Term Debt, Net, to the Consolidated Financial Statements for additional information regarding long-term debt and other credit arrangements.

Non-Financial Assets

The Company's non-financial assets, which include intangible assets and property and equipment, are not required to be measured at fair value on a recurring basis. However, if certain triggering events occur and the Company is required to evaluate the non-financial asset for impairment, a resulting impairment would require that the non-financial asset be recorded at the estimated fair value. The fair value is determined by estimating the amount and timing of net future cash flows and discounting them using a risk-adjusted rate of interest. The Company estimates future cash flows based on its experience and knowledge of the market in which the store is located.

During the 13 weeks ended May 3, 2025, the Company recorded asset impairment charges of \$10.4 million related to operating lease ROU assets and \$4.9 million related to fixed assets. These assets were adjusted to their fair value and the loss on impairment was recorded within impairment and restructuring charges in the Consolidated Statements of Operations for the 13 weeks ended May 3, 2025. There were no long-lived asset impairment charges recorded during the 13 weeks ended May 2, 2026.

Refer to Note 13, Impairment and Restructuring Charges to the Consolidated Financial Statements for additional information regarding impairment and restructuring charges.

The fair value of the Company's ROU assets was based upon market rent assumptions.

The Company evaluates goodwill for possible impairment at least annually as of the last day of the fiscal year and upon occurrence of certain triggering events or substantive changes in circumstances that indicate that the fair value of a reporting unit may be below its carrying value. The Company last performed an annual goodwill impairment test using Level 3 inputs as defined in ASC 820 as of January 31, 2026.

No indicators of goodwill impairment were present during the 13 weeks ended May 2, 2026 and May 3, 2025.

5. Earnings per Share

The following is a reconciliation between basic and diluted weighted average shares outstanding:

(In thousands)	13 Weeks Ended	
	May 2, 2026	May 3, 2025
Weighted average common shares outstanding:		
Basic number of common shares outstanding:	167,835	179,548
Dilutive effect of stock options and non-vested restricted stock ⁽¹⁾	4,507	-
Diluted number of common shares outstanding	172,342	179,548
Anti-Dilutive Shares ⁽¹⁾	1,371	2,939

(1) For the 13 weeks ended May 3, 2025, there were 1.8 million potentially dilutive equity awards that were excluded from diluted earnings per share calculation because the Company incurred a net loss for this period and their inclusion would be anti-dilutive.

Dilutive and anti-dilutive shares related to share-based compensation. Refer to Note 9, Share-Based Payments, to the Consolidated Financial Statements for additional information regarding share-based compensation.

On March 14, 2025, the Company entered into an accelerated share repurchase agreement (the "ASR Agreement") with Bank of America, N.A. ("Bank of America"). Pursuant to the terms of the ASR Agreement, on March 17, 2025, the Company made an aggregate payment of \$200 million to Bank of America and received an aggregate initial delivery of approximately 14.5 million shares of its common stock. At final settlement on June 16, 2025, the Company received an additional 3.9 million shares. The cumulative repurchases under the ASR Agreement totaled 18.4 million shares, in the aggregate, at an average price of \$10.86. The aforementioned repurchased shares were recorded as treasury stock.

6. Property and Equipment, Net

Property and equipment, net consists of the following:

<i>(In thousands)</i>	May 2, 2026	January 31, 2026	May 3, 2025
Property and equipment, at cost	\$ 2,725,860	\$ 2,708,945	\$ 2,585,414
Less: Accumulated depreciation and impairment	(1,930,917)	(1,923,323)	(1,819,820)
Property and equipment, net	<u>\$ 794,943</u>	<u>\$ 785,622</u>	<u>\$ 765,594</u>

7. Goodwill and Intangible Assets, Net

Goodwill and definite-lived intangible assets, net consist of the following:

<i>(In thousands)</i>	May 2, 2026	January 31, 2026	May 3, 2025
Goodwill, gross ⁽¹⁾	\$ 269,069	\$ 269,063	\$ 269,019
Accumulated impairment ⁽²⁾	(43,794)	(43,794)	(43,794)
Goodwill, net	<u>\$ 225,275</u>	<u>\$ 225,269</u>	<u>\$ 225,225</u>

(1) The change in Goodwill, gross from period to period includes the effect of foreign currency rate fluctuations.

(2) Accumulated impairment includes \$43.8 million recorded prior to Fiscal 2025.

<i>(In thousands)</i>	May 2, 2026	January 31, 2026	May 3, 2025
Intangible assets, gross	\$ 148,402	\$ 147,968	\$ 147,558
Accumulated amortization	(69,672)	(68,626)	(65,476)
Accumulated impairment ⁽¹⁾	(41,874)	(41,874)	(40,533)
Intangible assets, net	<u>\$ 36,855</u>	<u>\$ 37,468</u>	<u>\$ 41,549</u>

(1) Accumulated impairment includes \$1.3 million related to Quiet Platforms trade names recorded in Fiscal 2025, and \$40.5 million of customer relationships and trade names related to Quiet Platforms recorded prior to Fiscal 2025.

8. Long-Term Debt, Net

Revolving Credit Facility

In June 2022, the Company entered into an amended and restated Credit Agreement. The Credit Agreement provides senior secured asset-based revolving credit for loans and letters of credit up to \$700 million, subject to customary borrowing base limitations. The Credit Facility expires on June 24, 2027.

All obligations under the Credit Facility are unconditionally guaranteed by certain subsidiaries. The obligations under the Credit Agreement are secured by certain assets of the Company and certain subsidiaries.

As of May 2, 2026, the Company was in compliance with the terms of the Credit Agreement and had \$85 million in outstanding borrowings and \$12 million outstanding in stand-by letters of credit. As of May 3, 2025, the Company was in compliance with the terms of the Credit Agreement and had \$110.0 million in outstanding borrowings and \$12 million outstanding in stand-by letters of credit.

Borrowings under the Credit Facility accrue interest at the election of the Company at an adjusted secured overnight financing rate ("SOFR") plus 0.10% plus an applicable margin (ranging from 1.125% to 1.375%) or an alternate base rate plus an applicable margin (ranging from 0.125% to 0.375%), with each such applicable margin being based on average borrowing availability under the Credit Facility. Interest is payable quarterly and at the end of each applicable interest period. The total interest expense related to the Credit Facility for the 13 weeks ended May 2, 2026 was \$0.6 million. The total interest expense related to the Credit Facility for the 13 weeks ended May 3, 2025 was \$0.3 million.

9. Share-Based Payments

The Company accounts for share-based compensation under the provisions of ASC 718, *Compensation - Stock Compensation*, which requires the Company to measure and recognize compensation expense for all share-based payments at fair value.

Total share-based compensation expense included in the Consolidated Statements of Operations for the 13 weeks ended May 2, 2026 was \$22.1 million (\$18.4 million, net of tax), and for the 13 weeks ended May 3, 2025 was \$20.6 million (\$15.8 million, net of tax).

Stock Option Grants

The Company grants time-based stock option awards, which vest over the requisite service period of the award or at an employee's eligible retirement date, if earlier. A summary of the Company's stock option activity for the 13 weeks ended May 2, 2026 follows:

	Options (In thousands)	Weighted-Average Exercise Price	Weighted-Average Remaining Contractual Term (In years)	Aggregate Intrinsic Value (In thousands)
Outstanding - January 31, 2026	4,543	\$ 16.34		
Granted	934	\$ 16.52		
Exercised	-	\$ -		
Cancelled	(267)	\$ 21.41		
Outstanding - May 2, 2026	5,210	\$ 16.11	4.6	13,771
Vested and expected to vest - May 2, 2026	5,052	\$ 16.03	4.4	13,708
Exercisable - May 2, 2026 ⁽¹⁾	1,973	\$ 12.10	3.4	9,557

⁽¹⁾ Options exercisable represent "in-the-money" vested options based upon the weighted-average exercise price of vested options compared to the Company's stock price on May 2, 2026.

As of May 2, 2026, there was \$1.4 million of unrecognized compensation expense for stock option awards that is expected to be recognized over a weighted average period of 2.4 years.

The fair value of stock options was estimated at the date of grant using a Black-Scholes option pricing model with the following weighted-average assumptions:

Black-Scholes Option Valuation Assumptions	13 Weeks Ended	
	May 2, 2026	May 3, 2025
Risk-free interest rate ⁽¹⁾	4.0%	3.9%
Dividend yield	2.7%	3.5%
Volatility factor ⁽²⁾	53.9%	47.5%
Weighted-average expected term ⁽³⁾	4.5 years	4.5 years

⁽¹⁾ Based on the U.S. Treasury yield curve in effect at the time of grant with a term consistent with the expected life of our stock options.

⁽²⁾ Based on historical volatility of the Company's common stock.

⁽³⁾ Represents the period of time options are expected to be outstanding. The weighted-average expected option terms were determined based on historical experience.

Restricted Stock Grants

Time-based restricted stock awards are comprised of time-based restricted stock units. These awards vest over three years. Time-based restricted stock units receive dividend equivalents in the form of additional time-based restricted stock units, which are subject to the same restrictions and forfeiture provisions as the original award.

Performance-based restricted stock awards include performance-based restricted stock units ("PSU"). Annual PSU grants cliff vest, if at all, at the end of a three-year performance period upon achievement of pre-established goals. Outstanding PSU awards receive dividend equivalents in the form of additional PSUs, which are subject to the same restrictions and forfeiture provisions as the original award.

The grant date fair value of time-based restricted stock awards is based on the closing market price of the Company's common stock on the date of grant. A Monte-Carlo simulation was utilized for performance-based restricted stock awards.

A summary of the Company's restricted stock activity is presented in the following table:

	Time-Based Restricted Stock Units		Performance-Based Restricted Stock Units	
	May 2, 2026		May 2, 2026	
	Shares	Weighted-Average Grant Date Fair Value	Shares	Weighted-Average Grant Date Fair Value
<i>(Shares in thousands)</i>				
Non-vested - February 1, 2025	2,994	\$ 15.12	2,444	\$ 16.02
Granted	1,492	\$ 16.51	1,149	\$ 16.35
Vested	(1,359)	\$ 15.31	(1,211)	\$ 14.74
Cancelled	(80)	\$ 15.17	(13)	\$ 19.34
Non-vested - May 2, 2026	3,047	\$ 15.71	2,369	\$ 16.82

As of May 2, 2026, there was \$44.0 million of unrecognized compensation expense related to non-vested, time-based restricted stock unit awards that is expected to be recognized over a weighted-average period of 2.3 years. There is \$7.8 million of unrecognized compensation expense related to PSU awards that is expected to be recognized over a weighted-average period of 2.2 years.

As of May 2, 2026, the Company had 4.9 million shares available for all equity grants under the Company's stockholder-approved equity incentive plan.

10. Income Taxes

The provision for income taxes is based on the current estimate of the annual effective income tax rate and is adjusted as necessary for discrete quarterly events. The effective income tax rate for the 13 weeks ended May 2, 2026 was 16.9% compared to 23.2% for the 13 weeks ended May 3, 2025. The change in the effective tax rate, as compared to the prior period, is primarily due to share-based payments and tax audit adjustments.

The Company records accrued interest and penalties related to unrecognized tax benefits in income tax expense, which were insignificant for both the 13 weeks ended May 2, 2026, and May 3, 2025. The Company recognizes income tax liabilities related to unrecognized tax benefits in accordance with ASC 740 and adjusts these liabilities when its judgment changes as a result of the evaluation of new information not previously available. Unrecognized tax benefits did not change significantly during the 13 weeks ended May 2, 2026, and May 3, 2025.

11. Commitments and Contingencies

Legal proceedings

The Company is subject to certain legal proceedings and claims arising out of the conduct of its business. In accordance with ASC 450, *Contingencies* ("ASC 450"), the Company records a reserve for estimated losses when the loss is probable and the amount can be reasonably estimated. If a range of possible loss exists and no anticipated loss within the range is more likely than any other anticipated loss, the Company records the accrual at the low end of the range, in accordance with ASC 450. As the Company believes, as of the date of this Quarterly Report, that it has provided adequate reserves, it anticipates that the ultimate outcome of any matter currently pending against the Company will not materially affect the consolidated financial position, results of operations or consolidated cash flows of the Company. However, our assessment of any litigation or other legal claims could potentially change in light of the discovery of facts not presently known or determinations by judges, juries, or other finders of fact which are not in accord with management's evaluation of the possible liability or outcome of such litigation or claims.

U.S. Tariff Update

On February 20, 2026, the United States Supreme Court issued a ruling striking down certain tariffs previously imposed under the International Emergency Economic Powers Act ("IEEPA"). The Court of International Trade ("CIT") subsequently issued an interim order requiring U.S. Customs and Border Protection ("CBP") to process unliquidated entries without the unlawful tariffs and to develop a plan that could result in refunds of duties previously collected. Pursuant to this order from CIT, CBP developed and implemented a process to facilitate refunds through its Consolidated Administration and Processing of Entries ("CAPE") system, which went live on April 20, 2026. At the time the IEEPA tariffs were ruled unconstitutional, the Company had paid approximately \$192 million of IEEPA tariffs. As of the date of this Quarterly Report, the Company has submitted all refund claims eligible for refund in the amount of \$189.8 million.

While the Company has taken steps to preserve its rights, no assurance can be given that refunds will be realized. As of May 2, 2026, the Company has not recorded a receivable for these refunds as ultimate collection remained uncertain. Refer to Note 14, Subsequent Events, to the Consolidated Financial Statements for additional information.

12. Segment Reporting

In accordance with ASC 280, *Segment Reporting* ("ASC 280"), the Company has identified two operating segments (American Eagle brand and Aerie brand) that also represent our reportable segments and reflect the CODM's internal view of analyzing results and allocating resources. Additionally, our Todd Snyder and Unsubscribed brands, as well as Quiet Platforms until the completion of its operational wind-down, have been identified as separate operating segments; however, as they do not meet the quantitative thresholds for separate disclosure, they are presented under the "Other" caption, as permitted by ASC 280.

Unallocated corporate expenses are comprised of general and administrative costs that management does not attribute to any of our operating segments. These costs primarily relate to corporate administration, information and technology resources, finance and human resources functional and organizational costs, depreciation and amortization of corporate assets, and other general and administrative expenses resulting from corporate-level activities and projects.

Our CEO analyzes segment results and allocates resources between segments based on the adjusted operating income (loss), or the operating income (loss) in periods where there are no adjustments, of each segment. Adjusted operating income (loss) is a non-GAAP financial measure ("non-GAAP" or "adjusted") that is defined by the Company as operating income excluding impairment and restructuring charges. Adjusted operating income (loss) is not based on any standardized methodology prescribed by GAAP and is not necessarily comparable to similar measures presented by other companies. Non-GAAP information is provided as a supplement to, not as a substitute for, or as superior to, measures of financial performance prepared in accordance with GAAP. We believe that this non-GAAP information is useful as an additional means for investors to evaluate our operating performance, when reviewed in conjunction with our GAAP consolidated financial statements and provides a higher degree of transparency.

Reportable segment information is presented in the following tables:

For the 13 weeks ended May 2, 2026 (In thousands)	American Eagle	Aerie	Other	Intersegment Elimination	Total
Net Revenue	\$ 678,476	\$ 480,826	\$ 35,983	\$ -	\$ 1,195,285
Cost of sales, including certain buying, occupancy and warehousing costs	431,293	271,550			
Selling, general and administrative expenses	178,672	96,969			
Depreciation and amortization	21,354	16,023			
Total segment operating income	\$ 47,157	\$ 96,284	\$ (6,355)	\$ -	\$ 137,086
Unallocated corporate expenses					(108,860)
Total operating income					\$ 28,226
Interest expense, net					7,853
Other (income), net					(7,222)
Income before income taxes					27,595

For the 13 weeks ended May 3, 2025 (In thousands)	American Eagle	Aerie	Other	Intersegment Elimination	Total
Net Revenue	\$ 693,865	\$ 359,788	\$ 43,970	\$ (8,024)	\$ 1,089,599
Cost of sales, including certain buying, occupancy and warehousing costs	455,896	261,927			
Selling, general and administrative expenses	168,329	82,643			
Depreciation and amortization	20,168	14,170			
Total segment operating income	\$ 49,472	\$ 1,048	\$ (13,169)	\$ -	\$ 37,351
Unallocated corporate expenses					(105,413)
Impairment and restructuring charges ⁽¹⁾					(17,119)
Total operating (loss)					(85,181)
Interest (income), net					(219)
Other expense, net					168
(Loss) before income taxes					\$ (85,130)

⁽¹⁾ Refer to Note 13, Impairment and Restructuring Charges, to the Consolidated Financial Statements for additional information.

(In thousands)	13 Weeks Ended	
	May 2, 2026	May 3, 2025
Capital Expenditures		
American Eagle	\$ 24,327	\$ 18,933
Aerie	18,012	17,925
Other	3,021	10,173
General corporate expenditures	16,056	14,575
Total Capital Expenditures	\$ 61,416	\$ 61,606

We do not allocate assets to the reportable segment level and therefore our CEO does not use segment asset information to make decisions.

Total net revenue for the American Eagle and Aerie reportable segments in the table above represents revenue attributable to each brand's merchandise, which comprises approximately 97% of total net revenue for the 13 weeks ended May 2, 2026.

The following table presents summarized geographical information:

(In thousands)	13 Weeks Ended	
	May 2, 2026	May 3, 2025
Total net revenue:		
United States	\$ 1,001,487	\$ 921,512
Foreign ⁽¹⁾	193,798	168,087
Total net revenue	\$ 1,195,285	\$ 1,089,599

⁽¹⁾ Amounts represent sales from American Eagle and Aerie international retail stores, e-commerce sales that are billed to and/or shipped to foreign countries and international franchise royalty revenue.

(In thousands)	May 2, 2026	May 3, 2025
Long-lived assets, net:		
United States	\$ 2,180,767	\$ 2,065,144
Foreign	194,846	172,155
Total long-lived assets, net	\$ 2,375,613	\$ 2,237,299

13. Impairment and Restructuring Charges

There were no impairment and restructuring charges recorded during the 13 weeks ended May 2, 2026. The following table represents impairment and restructuring charges recorded within impairment and restructuring on the Consolidated Statements of Operations during the 13 weeks ended May 3, 2025.

(In thousands)	13 Weeks Ended
	May 3, 2025
Long-lived asset impairment charges ⁽¹⁾	\$ 15,274
Employee severance ⁽²⁾	1,845
Total impairment and restructuring charges	\$ 17,119

The following footnotes relate to impairment and restructuring charges recorded in the 13 weeks ended May 3, 2025:

- (1) The Company recorded \$15.3 million of asset impairment charges primarily related to closing two fulfillment centers as part of its supply chain network optimization project. Of this amount, \$10.4 million of charges relate to ROU assets and \$4.9 million relates to property and equipment.
- (2) The Company recorded \$1.8 million of employee severance, primarily related to closing two fulfillment centers.

A rollforward of the restructuring liabilities recognized in the Consolidated Balance Sheet is as follows:

(In thousands)	13 Weeks Ended
	May 2, 2026
Accrued liability as of January 31, 2026	\$ 13,108
Less: Cash payments and adjustments	(3,506)
Accrued liability as of May 2, 2026	\$ 9,602

14. Subsequent Events

U.S. Tariff Refund Update

Beginning on May 12, 2026, the Company began to receive refunds of its tariff claims submitted through CBP's CAPE system. As of the date of this Quarterly Report, the Company has received refunds of \$108.3 million. This amount, plus any additional refunds received will be recorded as a reduction of cost of sales for the 13 weeks ending August 1, 2026. The timing and ultimate availability of any additional refunds remains uncertain.

During Fiscal 2025, prior to the U.S. Supreme Court decision invalidating the IEEPA tariffs, the Company entered into a participation agreement with a third-party buyer (the "buyer") pursuant to which the Company sold a portion of its claims for refunds of previously paid tariffs imposed under the IEEPA (the "Participation Agreement"). Under the terms of the Participation Agreement, the third-party purchased \$68.9 million of the Company's refund claims for \$18.6 million in cash, which was accounted for under ASC 470, *Debt*. Accretion expense related to the Participation Agreement is recorded as interest expense. Any benefit associated with the claims included in the Participation Agreement are owed to the buyer when a refund is received from CBP. As a result of refunds received subsequent to May 2, 2026, \$33.1 million was paid to the buyer as of the filing date of this Quarterly Report.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

The following Management's Discussion and Analysis of Financial Condition and Results of Operations (this "MD&A") is intended to help the reader understand the Company, our operations and our present business environment. This MD&A is provided as a supplement to — and should be read in conjunction with — our MD&A for Fiscal 2025, which can be found in Part II, Item 7 of our Fiscal 2025 Form 10-K.

In addition, the following discussion and analysis of financial condition and results of operations are based upon our Consolidated Financial Statements and should be read in conjunction with these statements and notes thereto.

Introduction

This MD&A is organized as follows:

- [Executive Overview](#)
- [Key Performance Indicators](#)
- [Current Trends and Outlook](#)
- [Results of Operations](#)
- [Non-GAAP Information](#)
- [Liquidity and Capital Resources](#)
- [Critical Accounting Estimates](#)

Recent accounting pronouncements the Company has adopted or is currently evaluating prior to adoption, including the dates of adoption or expected dates of adoption, as applicable, and anticipated effects on the Company's audited Consolidated Financial Statements, are included in Note 2, Summary of Significant Accounting Policies, to the Consolidated Financial Statements included herein.

Executive Overview

We are a leading global specialty retailer offering high-quality, on-trend clothing, accessories and personal care products at affordable prices under our American Eagle® and Aerie® brands.

We have two reportable segments, American Eagle and Aerie. Our Chief Operating Decision Maker (defined as our CEO) analyzes segment results and allocates resources based on adjusted operating income (loss), which is a non-GAAP financial measure. See Note 12, Segment Reporting, to the Consolidated Financial Statements included herein for additional information.

Key Performance Indicators

Our management evaluates the following items, which are considered key performance indicators, in assessing our performance:

Comparable Sales — Comparable sales and comparable sales changes provide a measure of sales growth for stores and channels open at least one year over the comparable prior year period. In fiscal years following those with 53 weeks, the prior year period is shifted by one week to compare similar calendar weeks. A store is included in comparable sales in the 13th month of operation. However, stores that have a gross square footage change of 25% or greater due to a remodel are removed from the comparable sales base but are included in total sales. These stores are returned to the comparable sales base in the 13th month following the remodel. Sales from American Eagle, Aerie, Todd Snyder, and Unsubscribed stores, as well as sales from AEO Direct and other digital channels, are included in total comparable sales. Sales from licensed stores are not included in comparable sales. Individual American Eagle and Aerie brand comparable sales disclosures include sales from stores and AEO Direct.

Omni-Channel Sales Performance – Our management utilizes the following quality of sales metrics in evaluating our omni-channel sales performance: comparable sales, average unit retail price, total transactions, units per transaction, and consolidated comparable traffic. We include these metrics in our discussion within this MD&A when we believe that they enhance the understanding of the matter being discussed. Investors may find them useful as such. Each of these metrics is defined as follows (except comparable sales, which is defined separately above):

- *Average unit retail price* represents the selling price of our goods. It is the cumulative net sales divided by the net units sold for a period of time.
- *Total transactions* represents the count of customer transactions over a period of time (inclusive of Company-owned stores and AEO Direct, unless specified otherwise).
- *Units per transaction* represents the number of units sold divided by total transactions over a period of time (inclusive of Company-owned stores and AEO Direct, unless specified otherwise).
- *Consolidated comparable traffic* represents visits to our Company-owned stores, limited to those stores that qualify to be included in comparable sales as defined above, including AEO Direct, over a period of time.

Gross Profit — Gross profit measures whether we are optimizing the profitability of our sales. Gross profit is the difference between total net revenue and cost of sales. Cost of sales consists of merchandise costs, including design, sourcing, importing, and inbound freight costs, as well as markdowns, shrinkage and certain promotional costs, buying, occupancy and warehousing costs and services and, until the completion of its operational wind-down, Quiet Platforms costs to service its customers. Design costs consist of compensation, rent, depreciation, travel, supplies, and samples.

Buying, occupancy and warehousing costs and services consist of compensation, employee benefit expenses and travel for our buyers and certain senior merchandising executives; rent and utilities related to our stores, corporate headquarters, distribution centers and other office space; freight from our distribution centers to the stores; compensation and supplies for our distribution centers, including purchasing, receiving and inspection costs; and shipping and handling costs related to our e-commerce operations.

The inability to obtain acceptable levels of sales, initial markups or any significant increase in our use of markdowns could have an adverse effect on our gross consolidated profit and results of operations.

Operating Income — Our management views operating income as a key indicator of our performance. The key drivers of operating income are net revenue, gross profit, our ability to control selling, general, and administrative ("SG&A") expenses, and our level of capital expenditures.

Cash Flow and Liquidity — Our management evaluates cash flow from operations and investing and financing activities in determining the sufficiency of our cash position and capital allocation strategies. Cash flow has historically been sufficient to cover our uses of cash. Our management believes that cash flow and liquidity will be sufficient to fund anticipated capital expenditures and working capital requirements for the next twelve months and beyond.

Current Trends and Outlook

Macroeconomic Conditions, Inflation and Tariffs

During the 13 weeks ended May 2, 2026, our results were negatively impacted by macro-economic challenges and global inflationary pressures impacting consumer spending behavior.

In addition, trade policies and continued uncertainty related thereto, including with respect to tariffs and other restrictions, relating to countries from which we source our merchandise and raw materials, have created a dynamic and unpredictable trade landscape. This has and may continue to adversely impact our business and operations. On February 20, 2026, the U.S. Supreme Court held that the U.S. administration's imposition of tariffs pursuant to the International Emergency Economic Powers Act ("IEEPA") was unlawful, striking down the 10% global baseline tariff, as well as the higher tariffs imposed on certain U.S. trading partners. The U.S. Supreme Court's ruling did not affect all of the recently imposed tariffs, including those imposed following trade remedy investigations by the Department of Commerce or the U.S. Trade Representative. Nor does the ruling prohibit the imposition of future tariffs through alternative trade authorities available to the U.S. administration. Shortly after the U.S. Supreme Court's ruling, effective February 24, 2026, the U.S. administration imposed a new 10% global tariff for a period of 150 days pursuant to a balance-of-payments provision in Section 122 of the Trade Act of 1974, which was invalidated by the Court of International Trade ("CIT") on May 7, 2026, though relief was limited to the named plaintiffs, and litigation is ongoing following the government's appeal. The U.S. administration further announced that it would begin additional trade remedy investigations into certain trading partners pursuant to Section 301 of the Trade Act of 1974 and with respect to certain product sectors pursuant to Section 232 of the Trade Expansion Act of 1962. The U.S. Supreme Court decision invalidating the IEEPA tariffs did not address a remedy or refunds, which instead have been addressed in cases in front

of the CIT. The CIT ordered U.S. Customs and Border Protection ("CBP") to issue refunds for all IEEPA tariffs, plus interest. Pursuant to this order from CIT, CBP developed and implemented a process to facilitate refunds through its Consolidated Administration and Processing of Entries ("CAPE") system, the first phase of which went live on April 20, 2026. As of the date of this Quarterly Report, the Company has submitted all refund claims currently eligible for refund in the first phase of CAPE. While the Company has taken steps to preserve its rights, no assurance can be given that all requests for IEEPA tariff refunds will be realized.

Accordingly, uncertainty with respect to tariffs remains ongoing. The imposition of tariffs by the U.S. government, associated geopolitical tensions, including reciprocal tariffs by trading partners, and uncertainties regarding U.S. import tariffs have and may further affect our margins and operations or could lead to further weakened business conditions for our industry. We continue to evaluate the impact of tariffs and other trade policies on our business. Refer to Note 11, Commitments and Contingencies and Note 14. Subsequent Events to the Consolidated Financial Statements for further information on U.S. tariffs.

For further information about the risks associated with global economic conditions and the effect of economic pressures on our business, see "Risk Factors" in Part I, Item 1A of our Fiscal 2025 Form 10-K.

Omni-Channel Capabilities

The Company operates stores in the United States, Canada and Mexico, with merchandise available in more than 30 countries through a global network of license partners. Additionally, the Company operates a robust e-commerce business across its brands.

Over the past several years, we have invested in building our technologies and digital capabilities. We focused our investments in three key areas: making significant advances in mobile technology, investing in digital marketing and improving the digital customer experience.

Results of Operations

Overview

We entered 2026 with strong momentum and delivered a solid start to the fiscal year, with double-digit revenue growth. The first quarter of Fiscal 2026 reflected the strength of our portfolio and highlighted the strength of the Aerie brand, which delivered exceptional growth and profitability across channels. We continue to prioritize operational excellence and financial discipline to create long-term value for AEO and its shareholders.

Compared to the first 13 weeks of Fiscal 2025:

- Total revenue increased 10% to \$1.195 billion from \$1.090 billion, with Aerie revenue increasing 34% year-over-year, and American Eagle revenue decreasing 2% year-over-year. Total comparable sales increased 8%. Aerie's comparable sales increased 25% year-over-year, and American Eagle's comparable sales decreased 2% year-over-year.
- Gross profit increased 41% to \$456 million year-over-year, and increased by 860 basis points to 38.2% as a percentage of revenue.
- Operating income of \$28 million increased 133% compared to an \$85 million operating loss last year, and increased 141% compared to the adjusted operating loss of \$68 million last year.
- Diluted earnings per share increased to \$0.14 for the 13 weeks ended May 2, 2026, compared to diluted loss per share of (\$0.36) and adjusted diluted loss per share of (\$0.29) for the 13 weeks ended May 3, 2025.

The following table shows the percentage relationship to total net revenue of the listed line items included in our Consolidated Statements of Operations:

	13 Weeks Ended					
	May 2, 2026			May 3, 2025		
	(In thousands)	(Percentage of revenue)		(In thousands)	(Percentage of revenue)	
Total net revenue	\$ 1,195,285	100.0	%	\$ 1,089,599	100.0	%
Cost of sales, including certain buying, occupancy and warehouse expenses	739,113	61.8		767,178	70.4	
Gross profit	456,172	38.2		322,421	29.6	
Selling, general and administrative expenses	376,492	31.5		338,786	31.1	
Impairment and restructuring charges ⁽¹⁾	—	—		17,119	1.6	
Depreciation and amortization expense	51,454	4.3		51,697	4.7	
Operating income (loss)	28,226	2.4		(85,181)	(7.8)	
Interest expense (income), net	7,853	0.7		(219)	(0.0)	
Other (income) expense, net	(7,222)	(0.6)		168	0.0	
Income (loss) before income taxes	\$ 27,595	2.3		\$ (85,130)	(7.8)	
Provision (benefit) for income taxes	4,658	0.4		(19,712)	(1.8)	
Net income (loss)	\$ 22,937	1.9	%	\$ (65,418)	(6.0)	%
Net loss attributable to non-controlling interests	588	0.1		519	0.0	
Net income (loss) attributable to AEO	\$ 23,525	2.0		\$ (64,899)	(6.0)	

⁽¹⁾ Please see “Non-GAAP Information” below for non-GAAP financial measures.

The following table shows our consolidated store data for the 13 weeks ended May 2, 2026 and May 3, 2025:

	13 Weeks Ended	
	May 2, 2026	May 3, 2025
Number of stores:		
Beginning of period	1,168	1,172
Opened	6	6
Closed	(4)	(2)
End of period	<u>1,170</u>	<u>1,176</u>
Total gross square feet at end of period (in '000)	<u>7,220</u>	<u>7,232</u>
International licensed retail stores at end of period ⁽¹⁾	<u>357</u>	<u>363</u>

⁽¹⁾ International licensed retail stores are not included in the consolidated store data or the total gross square feet calculation.

As of May 2, 2026, we operated 804 American Eagle retail stores, consisting of 184 Aerie side-by-side locations, 10 locations with AE brand, Aerie brand and OFFLINE™ connected as one store, and six OFFLINE™ side-by-side locations, 335 Aerie stand-alone stores (including 49 OFFLINE™ stand-alone stores and 52 OFFLINE™ side-by-side locations), and AEO Direct. Additionally, there were 23 Todd Snyder stand-alone locations and eight Unsubscribed locations.

Comparison of the 13 weeks ended May 2, 2026 to the 13 weeks ended May 3, 2025

Total Net Revenue

Total net revenue increased 10% for the 13 weeks ended May 2, 2026 to \$1.195 billion, compared to \$1.090 billion last year. Digital revenue increased 15%, and store revenue increased 8%. Total comparable sales increased by 8%, compared to a 3% decrease last year.

	13 Weeks Ended						Increase/(Decrease)		
	May 2, 2026			May 3, 2025					
	(In thousands)	(Percentage)		(In thousands)	(Percentage)		(In thousands)	(Percentage)	
American Eagle	\$678,476	56.8	%	\$693,865	63.7	%	\$(15,389)	(2)	%
Aerie	480,826	40.2		359,788	33.0		121,038	34	
Other	35,983	3.0		43,970	4.0		(7,987)	(18)	
Intersegment Eliminations	-	0.0		(8,024)	(0.7)		8,024	(100)	
Total net revenue	\$1,195,285	100.0	%	\$1,089,599	100.0	%	\$105,686	10	%

American Eagle. The decrease in net revenue was driven by lower average unit retail price and store traffic. Digital performance was flat to last year. American Eagle comparable sales decreased 2%.

Aerie. The increase in net revenue was driven by increased transactions across channels, as well as increased transaction value resulting from higher average unit retail price. Aerie comparable sales increased 25%.

Gross Profit

	13 Weeks Ended						Increase/(Decrease)	
	May 2, 2026			May 3, 2025				
	(In thousands)			(In thousands)			(In thousands)	(Percentage)
Gross Profit	\$	456,172		\$	322,421		\$ 133,751	41 %
Gross Margin		38.2 %			29.6 %		860 basis points	

The 41% increase in gross profit was primarily driven by an increase of \$138 million in merchandise margin due to higher sales, as well as last year's \$75 million inventory write-down of spring and summer merchandise.

Additionally, buying, occupancy, and warehousing costs increased \$5 million year-over-year. However, as a percentage of net revenue, buying, occupancy, and warehousing costs improved 150 basis points primarily due to higher sales and reduced costs from the operational wind-down of Quiet Platforms.

During the 13 weeks ended May 2, 2026 and May 3, 2025, \$7.1 million and \$6.6 million, respectively, of share-based payment expense were included in gross profit, representing both time and performance-based awards.

Our gross profit may not be comparable to that of other retailers, as some retailers include all costs related to their distribution network as well as design costs in cost of sales and others may exclude a portion of these costs from cost of sales, including them in a line item such as SG&A expenses. Refer to Note 2, Summary of Significant Accounting Policies, to the Consolidated Financial Statements included herein for a description of our accounting policy regarding cost of sales, including certain buying, occupancy and warehousing expenses.

Selling, General and Administrative Expenses

	13 Weeks Ended						Increase/(Decrease)	
	May 2, 2026			May 3, 2025				
	(In thousands)			(In thousands)			(In thousands)	(Percentage)
Selling, general and administrative expenses	\$	376,492		\$	338,786		\$ 37,706	11 %
Selling, general and administrative expenses as a percentage of net revenue		31.5 %			31.1 %		-40 basis points	

The increase in SG&A expenses was driven by a \$24 million increase in planned investments in advertising year-over-year, as well as a \$10 million increase in compensation primarily related to increased store wage rates.

There was \$15.0 million and \$14.0 million of share-based payment expense included in SG&A expenses for the 13 weeks ended May 2, 2026 and May 3, 2025, respectively, comprised of both time and performance-based awards.

Impairment and Restructuring

	13 Weeks Ended				Increase/(Decrease)	
	May 2, 2026		May 3, 2025		(In thousands)	(Percentage)
	(In thousands)		(In thousands)			
Impairment and restructuring charges	\$	-	\$	17,119	\$ (17,119)	100 %
Impairment and restructuring charges as a percentage of net revenue		0.0 %		1.6 %		-160 basis points

There were no impairment or restructuring charges recorded during the 13 weeks ended May 2, 2026. During the 13 weeks ended May 3, 2025, we recorded \$17.1 million of impairment and restructuring. We recorded \$10.4 million of impairment related to ROU assets, \$4.9 million related to fixed assets, and \$1.8 million of employee severance.

Depreciation and Amortization Expense

	13 Weeks Ended				Increase/(Decrease)	
	May 2, 2026		May 3, 2025			
	(In thousands)				(In thousands)	(Percentage)
American Eagle	\$	21,354	\$	20,168	\$	6 %
Aerie		16,023		14,170	1,853	13
Other		14,077		17,359	(3,282)	(19)
Total depreciation and amortization expense	\$	51,454	\$	51,697	\$	(0) %
Total depreciation and amortization expense as a percentage of net revenue		4.3 %		4.7 %		40 basis points

Operating Income (Loss)

	13 Weeks Ended						Increase/(Decrease)	
	May 2, 2026			May 3, 2025			(In thousands)	(Percentage)
	(In thousands)	(Percentage of revenue)		(In thousands)	(Percentage of revenue)			
Operating income								
American Eagle	\$47,157	3.9 %		\$49,472	4.5 %		\$(2,315)	(5) %
Aerie	96,284	8.1		1,048	0.1		95,236	n/m
Other	(6,355)	(0.5)		(13,169)	(1.2)		6,814	(52)
General corporate expenses	(108,860)			(105,413)			(3,447)	
Impairment and restructuring charges	-			(17,119)			17,119	
Total Operating Income (Loss)	\$28,226	2.4		\$(85,181)	(7.8)		\$113,407	(133) %

The increase in operating income (loss) was primarily driven by higher gross profit and no impairment and restructuring charges in the current year, partially offset by increased SG&A expenses, all of which are explained in detail above.

American Eagle. The decrease in operating income was the result of a \$10 million increase in SG&A expenses year-over-year. Merchandise margin was flat year over year, with lower sales offset by lower net markdowns this year including the \$31 million inventory write-down of spring and summer merchandise incurred last year. Additionally, buying, occupancy, and warehousing expenses were \$8 million lower this year.

Aerie. The increase was primarily the result of a \$111 million increase in gross profit driven by increased merchandise margin on the \$121 million, or 34%, increase in total net revenue, partially offset by a \$12 million increase in buying, occupancy, and warehousing expenses. Last year's merchandise margin also included a \$44 million inventory write-down of spring and summer merchandise.

Interest Expense (Income), net

	13 Weeks Ended				Increase/(Decrease)
	May 2, 2026		May 3, 2025		
	(In thousands)				(In thousands)
Interest expense (income), net	\$	7,853	\$	(219)	\$ (8,072)
Interest expense (income) as a percentage of net revenue		0.7 %		0.0 %	-70 basis points

The increase in interest expense (income), net is primarily driven by \$7 million of accretion expense related to the Participation Agreement for tariff refund claims. Refer to Note 14, Subsequent Events, to the Consolidated Financial Statements for additional information.

Other (Income) Expense, net

	13 Weeks Ended				Increase/(Decrease)
	May 2, 2026		May 3, 2025		
	(In thousands)				(In thousands)
Other (income) expense, net	\$ (7,222)		\$ 168		\$ 7,390
Other (income) expense, net as a percentage of net revenue	(0.6)	%	0.0	%	60 basis points

The increase in other (income) expense, net primarily consists of a \$6 million gain on equity method investments.

Provision (Benefit) for Income Taxes

	13 Weeks Ended		Increase/(Decrease)	
	May 2, 2026	May 3, 2025	(In thousands)	(Percentage)
	(In thousands)			
Provision (benefit) for income taxes	\$ 4,658	\$ (19,712)	\$ 24,370	124 %
Provision (benefit) for incomes taxes as a percentage of net revenue	0.4 %	(1.8) %	220 basis points	
Effective tax rate	16.9 %	23.2 %		

The provision (benefit) for income taxes is based on the current estimate of the annual effective income tax rate and is adjusted as necessary for discrete quarterly events. The effective income tax rate for the 13 weeks ended May 2, 2026 was 16.9% compared to 23.2% for the 13 weeks ended May 3, 2025. The change in the effective tax rate, as compared to the prior period, is primarily due to share-based payments and tax audit adjustments.

Net Income (loss) attributable to AEO

	13 Weeks Ended		Increase/(Decrease)	
	May 2, 2026	May 3, 2025		
Net income (loss) attributable to AEO	\$ 23,525	\$ (64,899)	\$ 88,424	(136) %
Net income (loss) attributable to AEO as a percentage of net revenue	2.0 %	(6.0) %	800 basis points	

Net income per diluted share attributable to AEO of \$0.14 increased for the 13 weeks ended May 2, 2026, compared to net loss per diluted share attributable to AEO of (\$0.36) for the 13 weeks ended May 3, 2025. The increase in net income was attributable to the factors noted above.

Non-GAAP Information

The results of operations section above includes operating income and net income per diluted share presented on an adjusted or non-GAAP basis, which are non-GAAP financial measures. These financial measures are not based on any standardized methodology prescribed by GAAP and is not necessarily comparable to similar measures presented by other companies. Non-GAAP information is provided as a supplement to, not as a substitute for, or as superior to, measures of financial performance prepared in accordance with GAAP. We believe that this non-GAAP information is useful as an additional means for investors to evaluate our operating performance when reviewed in conjunction with our

GAAP Consolidated Financial Statements and provides a higher degree of transparency. These amounts are not determined in accordance with GAAP and, therefore, should not be used exclusively in evaluating our business and operations. The table below reconciles the GAAP financial measure to the non-GAAP financial measures discussed above.

GAAP to Non-GAAP Reconciliation
(Dollars in thousands, except per share amounts)

	13 Weeks Ended May 3, 2025				
	Operating Loss	(Benefit) for Income Taxes	Effective Tax Rate	Net (loss) attributable to AEO	Earnings per Diluted Share
GAAP Basis	\$ (85,181)	\$ (19,712)	23.2%	\$ (64,899)	\$ (0.36)
% of Revenue	(7.8) %			(6.0) %	
Add: Impairment and restructuring charges ⁽¹⁾	17,119			13,131	0.07
Tax effect of the above ⁽²⁾		\$ 3,988			
Non-GAAP Basis	\$ (68,062)	\$ (15,724)	23.1%	\$ (51,768)	\$ (0.29)
% of Revenue	(6.2) %			(4.8) %	

⁽¹⁾ Refer to Note 13, Impairment and Restructuring Charges, to the Consolidated Financial Statements included herein for additional information.

⁽²⁾ The tax effect of excluded items is the difference between the tax benefit calculated on a GAAP basis and on a non-GAAP basis.

International Operations

We have agreements with multiple third-party operators to expand our brands internationally. Our international licensing partners acquire the right to sell, promote, market, and/or distribute various categories of our products in a given geographic area and to source products from us. International licensees' rights include the right to own and operate retail stores and may include rights to sell in wholesale markets, shop-in-shop concessions and operate online marketplace businesses. As of May 2, 2026, our international licensing partners operated in 357 licensed retail stores and concessions, as well as wholesale markets, online brand sites, and online marketplaces in approximately 30 countries.

As of May 2, 2026, we had 95 and 99 Company-owned stores in Canada and Mexico, respectively.

Liquidity and Capital Resources

Our uses of cash have historically been for working capital, the construction of new stores and remodeling of existing stores, information technology and e-commerce upgrades and investments, distribution center improvements and expansion, and the return of value to stockholders through the repurchase of common stock and the payment of dividends. Additionally, our uses of cash have included the development of the Aerie brand, investments in technology and omni-channel capabilities, and our international expansion efforts.

Historically, our uses of cash have been funded with cash flow from operations and existing cash on hand. We also maintain an asset-based revolving credit facility that allows us to borrow up to \$700 million, which will expire in June 2027. As of May 2, 2026, the Company had \$85.0 million in borrowings under the Credit Facility. Refer to Note 8, Long-Term Debt, Net, to the Consolidated Financial Statements included herein for additional information regarding our long-term debt.

As of May 2, 2026, we had approximately \$103.3 million in cash and cash equivalents. We expect to be able to fund our future cash requirements through current cash holdings and available liquidity.

The following sets forth certain measures of our liquidity:

	May 2, 2026
Working Capital (in thousands)	436,967
Current Ratio	1.55

The following table sets forth net cash flows in operating, investing, and financing activities for the 13 weeks ended May 2, 2026 and May 3, 2025:

	13 Weeks Ended		Increase/(Decrease)
	May 2, 2026	May 3, 2025	
	<i>(In thousands)</i>		
Total cash (used for):			
Operating activities	\$ (65,222)	\$ (54,672)	\$ (10,550)
Investing activities	(61,877)	(11,833)	(50,044)
Financing activities	(8,641)	(154,134)	145,493
Effect of foreign currency exchange rate changes on cash and cash equivalents	103	(470)	573
(Decrease) in cash and cash equivalents	\$ (135,637)	\$ (221,109)	\$ 85,472

Cash Flows (Used For) Operating Activities

Our major source of cash from operations for both periods was merchandise sales and our primary outflow of cash from operations was for the payment of operational costs.

Cash Flows (Used For) Investing Activities

Investing activities for the 13 weeks ended May 2, 2026 primarily consisted of capital expenditures of \$61.4 million.

Investing activities for the 13 weeks ended May 3, 2025 primarily consisted of capital expenditures of \$61.6 million, partially offset by the sale of available-for-sale investments of \$50.0 million.

Cash Flows (Used For) Financing Activities

Cash used for financing activities for the 13 weeks ended May 2, 2026 consisted primarily of \$53.5 million, including commissions and excise taxes, used for the repurchase of common stock under our publicly-announced share repurchase program, and \$20.9 million for cash dividends paid at a quarterly rate of \$0.125 per share, partially offset by \$85 million of net proceeds from borrowing on our Credit Facility..

Cash used for financing activities for the 13 weeks ended May 3, 2025 consisted primarily of \$201.5 million, including excise taxes, used to repurchase the Company's common stock under the ASR Agreement (as defined below), \$31.3 million, including commissions and excise taxes, used for the repurchase of common stock under our publicly-announced share repurchase program, and \$21.7 million for cash dividends paid at a quarterly rate of \$0.125 per share, partially offset by \$110 million of net proceeds from borrowing on our Credit Facility..

Revolving Credit Facility

In June 2022, we entered into an amended and restated Credit Agreement, which provides senior secured asset-based revolving credit for loans and letters of credit up to \$700 million, subject to customary borrowing base limitations. The Credit Facility expires on June 24, 2027.

All obligations under the Credit Facility are unconditionally guaranteed by certain subsidiaries. The obligations under the Credit Agreement are secured by certain assets of the Company and certain subsidiaries.

As of May 2, 2026, the Company was in compliance with the terms of the Credit Agreement and had borrowings of \$85.0 million and \$12.0 million outstanding in stand-by letters of credit. As of May 3, 2025, the Company was in compliance with the terms of the Credit Agreement and had borrowings of \$110.0 million and \$12.0 million outstanding in stand-by letters of credit.

Capital Expenditures for Property and Equipment

For the 13 weeks ended May 2, 2026, capital expenditures totaled \$61.4 million. See below for a breakdown of expenditures:

	13 Weeks Ended		Increase/(Decrease)	
	May 2, 2026	May 3, 2025	(In thousands)	(Percentage)
	(In thousands)			
Store, fixture, and visual investments	\$ 39,359	\$ 28,466	\$ 10,893	38 %
Information technology initiatives	13,722	11,998	1,724	14
Supply chain infrastructure	1,966	11,427	(9,461)	(83)
Other home office projects	6,369	9,715	(3,346)	(34)
Capital Expenditures	\$ 61,416	\$ 61,606	\$ (190)	(0) %

For Fiscal 2026, we expect capital expenditures to be between \$250 million and \$260 million related to the continued support of our expansion efforts, stores, information technology upgrades to support growth and investments in e-commerce, as well as to support and enhance our supply chain. We expect to be able to fund our capital expenditures through current available liquidity and cash generated from operations.

See below for a breakdown for stores remodeled and new stores opened in the 13 weeks ended May 2, 2026 and May 3, 2025:

	13 Weeks Ended			
	May 2, 2026		May 3, 2025	
	New Stores	Remodels	New Stores	Remodels
American Eagle ⁽¹⁾	3	26	1	11
Aerie ⁽²⁾	3	1	3	2
Todd Snyder	0	-	1	-
Unsubscribed	0	-	1	-
Total stores	6	27	6	13

⁽¹⁾ American Eagle includes AE stand-alone stores, Aerie side-by-side stores connected to an AE brand location, AE, Aerie, and OFFLINE locations connected as one store, and OFFLINE side-by-side stores connected to an AE brand location.

⁽²⁾ Aerie includes Aerie stand-alone, OFFLINE stand-alone, and OFFLINE side-by-side stores connected to an Aerie brand location.

Share Repurchases

On March 11, 2025, the Company's Board of Directors (the "Board") authorized 50 million additional shares for repurchase as part of its existing share repurchase program, which was previously announced in February 2024. During the 13 weeks ended May 2, 2026, there were 3.0 million shares repurchased under this authorization. As of May 2, 2026, the Company had a total of 46 million shares remaining authorized for repurchase through February 3, 2029.

On March 14, 2025, the Company entered into an accelerated share repurchase agreement (the "ASR Agreement") with Bank of America, N.A. ("Bank of America") to repurchase an aggregate of \$200 million of the Company's common stock.

Pursuant to the terms of the ASR Agreement, on March 17, 2025, the Company made an aggregate payment of \$200 million to Bank of America and received an aggregate initial delivery of approximately 14.5 million shares of its common stock. At final settlement on June 16, 2025, the Company received an additional 3.9 million shares. The cumulative repurchases under the ASR Agreement totaled 18.4 million shares, in the aggregate, at an average price of \$10.86.

During the 13 weeks ended May 2, 2026 and May 3, 2025, we repurchased approximately 1.0 million and 0.7 million shares, respectively, from certain employees at market prices totaling \$20.0 million and \$7.9 million, respectively. These shares were repurchased for the payment of taxes, in connection with the vesting of share-based payments, as permitted under our equity incentive plans.

The aforementioned repurchased shares were recorded as treasury stock.

Dividends

During the 13 weeks ended May 2, 2026, the Board declared a quarterly cash dividend of \$0.125 per share on March 4, 2026, which was paid on April 24, 2026.

The Company maintains the right to defer the record and payment dates of any declared dividends, depending upon, among other factors, business performance and the macroeconomic environment. The payment of future dividends is at the discretion of our Board and is based on future earnings, cash flow, financial condition, capital requirements, changes in United States taxation, and other relevant factors.

Critical Accounting Estimates

Our critical accounting policies and estimates are described in Part II, Item 7, *Management's Discussion and Analysis of Financial Condition and Results of Operations*, and in the notes to our Consolidated Financial Statements for the fiscal year ended January 31, 2026 contained in our Fiscal 2025 Form 10-K. Any new accounting policies or updates to existing accounting policies as a result of new accounting pronouncements have been discussed in the notes to our Consolidated Financial Statements in this Quarterly Report. The application of our critical accounting policies and estimates may require our management to make judgments and estimates about the amounts reflected in the Consolidated Financial Statements. Our management uses historical experience and all available information to make these estimates and judgments, and different amounts could be reported using different assumptions and estimates. There have been no significant changes in critical accounting estimates since the end of Fiscal 2025.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

We are primarily exposed to the impact of foreign exchange rate risk primarily through our Canadian and Mexican operations where the functional currency is the Canadian dollar and Mexican peso, respectively. The impact of all other foreign currencies is currently immaterial to our consolidated financial results. An unrealized gain of \$15 million is included in accumulated other comprehensive income during the 13 weeks ended May 2, 2026. Our market risk profile as of January 31, 2026 is disclosed in Part II, Item 7A, *Quantitative and Qualitative Disclosures About Market Risk*, of our Fiscal 2025 Form 10-K, and was unchanged as of May 2, 2026.

ITEM 4. CONTROLS AND PROCEDURES.

Disclosure Controls and Procedures

We maintain disclosure controls and procedures that are designed to provide reasonable assurance that information required to be disclosed in our reports under the Exchange Act, is recorded, processed, summarized, and reported within the time periods specified in the SEC's rules and forms, and that such information is accumulated and communicated to the management of American Eagle Outfitters, Inc. (the "Management"), including our principal executive officer and our principal financial officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, Management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

In connection with the preparation of this Quarterly Report, as of May 2, 2026, the Company performed an evaluation under the supervision and with the participation of our Management, including the principal executive officer and principal financial officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) or 15d-15(e) under the Exchange Act). Based upon that evaluation, our principal executive officer and our principal financial officer concluded that, as of the end of the period covered by this Quarterly Report, our disclosure controls and procedures were effective in the timely and accurate recording, processing, summarizing, and reporting of material financial and non-financial information within the time periods specified within the SEC's rules and forms. Our principal executive officer and principal financial officer also concluded that our disclosure controls and procedures were effective to ensure that information required to be disclosed in the reports that we file or submit under the Exchange Act is accumulated and communicated to our Management, including our principal executive officer and principal financial officer, to allow timely decisions regarding required disclosure.

Changes in Internal Control over Financial Reporting

There has been no change in our internal control over financial reporting (as defined in Rules 13a-15(f) or 15d-15(f) of the Exchange Act) during our most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS.

We are involved, from time to time, in actions associated with or incidental to our business, including, among other things, matters involving consumer privacy, trademark and other intellectual property, licensing, importation of products, taxation, and employee relations. As of the date of this Quarterly Report, we believe that the resolution of currently pending matters will not individually or in the aggregate have a material adverse effect on our consolidated financial position or results of operations. However, our assessment of any litigation or other legal claims could potentially change in light of the discovery of facts not presently known or determinations by judges, juries, or other finders of fact that are not in accord with management's evaluation of the possible liability or outcome of such litigation or claims. Consistent with SEC Regulation S-K Item 103, we have elected to disclose those environmental proceedings with a governmental entity as a party where the company reasonably believes such proceeding would result in monetary sanctions, exclusive of interest and costs, of \$1.0 million or more. Applying this threshold, there are no environmental matters to disclose for this period.

Refer to Note 11, Commitments and Contingencies, to the Consolidated Financial Statements included herein for additional information.

ITEM 1A. RISK FACTORS.

Risk factors that affect our business and financial results are discussed within Part I, Item 1A of our Fiscal 2025 Form 10-K. There have been no material changes to our risk factors as disclosed in the Fiscal 2025 Form 10-K.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES, USE OF PROCEEDS, AND ISSUER PURCHASES OF EQUITY SECURITIES

Issuer Purchases of Equity Securities

The following table provides information regarding our repurchases of our common stock during the 13 weeks ended May 2, 2026:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Programs	Maximum Number of Shares that May Yet Be Purchased Under the Program
	(1)	(2)	(1)	(1) (3)
Month #1 (February 1, 2026 through February 28, 2026)	494,227	\$ 23.09	—	49,084,301
Month #2 (March 1, 2026 through April 4, 2026)	3,515,128	17.64	3,000,000	46,084,301
Month #3 (April 5, 2026 through May 2, 2026)	3,262	17.70	—	46,084,301
Total	<u>4,012,617</u>	<u>\$ 18.31</u>	<u>3,000,000</u>	<u>46,084,301</u>

(1) There were 3.0 million shares repurchased as part of our publicly announced share repurchase program, and an aggregate of 1.0 million shares were repurchased for the payment of taxes in connection with the vesting of share-based payments during the 13 weeks ended May 2, 2026.

(2) Average price paid per share excludes any broker commissions paid.

(3) On March 11, 2025, the Board authorized the public repurchase of an additional 50 million shares under our existing share repurchase program, which expires on February 3, 2029.

ITEM 5: OTHER INFORMATION

(c) Rule 10b5-1 Trading Plans

During the fiscal quarter ended May 2, 2026, none of our directors or officers (as defined in Rule 16a-1 under the Exchange Act) adopted, modified or terminated a "Rule 10b5-1 trading arrangement" or "non-Rule 105b-1 trading arrangement" (as those terms are defined in Item 408 of Regulation S-K).

ITEM 6. EXHIBITS.

- * Exhibit 31.1 [Certification by Jay L. Schottenstein pursuant to Rule 13a-14\(a\) or Rule 15d-14\(a\)](#)
- * Exhibit 31.2 [Certification by Michael A. Mathias pursuant to Rule 13a-14\(a\) or Rule 15d-14\(a\)](#)
- ** Exhibit 32.1 [Certification of Principal Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002](#)
- ** Exhibit 32.2 [Certification of Principal Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002](#)
- * Exhibit 101 The following materials from the Company's Quarterly Report on Form 10-Q for the quarter ended May 2, 2026, formatted as inline eXtensible Business Reporting Language ("XBRL"): (i) Consolidated Balance Sheets as of May 2, 2026, January 31, 2026, and May 3, 2025 (ii) Consolidated Statements of Operations for the 13 weeks ended May 2, 2026 and May 3, 2025, (iii) Consolidated Statements of Comprehensive Income for the 13 weeks ended May 2, 2026 and May 3, 2025, (iv) Consolidated Statements of Stockholders' Equity for the 13 weeks ended May 2, 2026 and May 3, 2025, and (v) Consolidated Statements of Cash Flows for the 13 weeks ended May 2, 2026 and May 3, 2025.
- * Exhibit 104 The cover page from the Company's Quarterly Report on Form 10-Q for the quarter ended May 2, 2026, formatted in inline XBRL

[^] Management contract or compensatory plan or arrangement.

* Filed with this report.

** Furnished with this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated: June 3, 2026

American Eagle Outfitters, Inc.
(Registrant)

By: /s/ Jay L. Schottenstein
Jay L. Schottenstein
Chief Executive Officer
(Principal Executive Officer)

By: /s/ Michael A. Mathias
Michael A. Mathias
Executive Vice President, Chief Financial Officer
(Principal Financial Officer)

CERTIFICATIONS

I, Jay L. Schottenstein, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of American Eagle Outfitters, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: June 3, 2026

/s/ Jay L. Schottenstein

Jay L. Schottenstein
Chief Executive Officer
(Principal Executive Officer)

CERTIFICATIONS

I, Michael A. Mathias, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of American Eagle Outfitters, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: June 3, 2026

/s/ Michael A. Mathias

Michael A. Mathias
Executive Vice President, Chief Financial Officer
(Principal Financial Officer)

**Certification Pursuant to 18 U.S.C. Section 1350,
as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report of American Eagle Outfitters, Inc. (the "Company") on Form 10-Q for the period ended May 2, 2026 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Jay L. Schottenstein, Principal Executive Officer of the Company, certify to the best of my knowledge, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: June 3, 2026

/s/ Jay L. Schottenstein

Jay L. Schottenstein
Chief Executive Officer
(Principal Executive Officer)

**Certification Pursuant to 18 U.S.C. Section 1350,
as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002**

In connection with the Quarterly Report of American Eagle Outfitters, Inc. (the "Company") on Form 10-Q for the period ended May 2, 2026 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Michael A. Mathias, Principal Financial Officer of the Company, certify to the best of my knowledge, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

1. The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: June 3, 2026

/s/ Michael A. Mathias

Michael A. Mathias
Executive Vice President, Chief Financial Officer
(Principal Financial Officer)
