

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities and Exchange Act of 1934

Date of Report: **April 25, 2024**
(Date of earliest event reported)

Columbia Banking System, Inc.
(Exact Name of Registrant as Specified in Its Charter)

Washington
(State or Other Jurisdiction of Incorporation or Organization)

000-20288
(Commission File Number)

91-1422237
(I.R.S. Employer Identification Number)

1301 A Street
Tacoma, Washington 98402-2156
(address of Principal Executive Offices)(Zip Code)

(253) 305-1900
(Registrant's Telephone Number, Including Area Code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

TITLE OF EACH CLASS
Common Stock, No Par Value

TRADING SYMBOL
COLB

NAME OF EXCHANGE
The NASDAQ Stock Market LLC

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02**Results of Operations and Financial Condition.**

On April 25, 2024, Columbia Banking System, Inc. issued a press release announcing first quarter 2024 financial results. The release is attached hereto as Exhibit 99.1. The information included in the press release is considered to be "furnished" under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). Columbia Banking System, Inc. will include final financial statements and additional analyses for the quarter ended March 31, 2024 as part of its quarterly report on Form 10-Q covering that period.

Item 7.01**Regulation FD Disclosure.**

Columbia Banking System, Inc. is filing an investor slide presentation that it intends to review in conjunction with its earnings release conference call on April 25, 2024. The slides are included as Exhibit 99.2 to this report and shall not be deemed to be "filed" for the purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, and shall not be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Item 9.01**Financial Statements and Exhibits.**

(d)

EXHIBITS

[99.1 Press Release announcing first quarter 2024 financial results dated April 25, 2024](#)[99.2 First Quarter 2024 Investor Presentation](#)

104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Columbia Banking System, Inc.
(Registrant)

Dated: April 25, 2024

By: /s/ Ronald L. Farnsworth
Ronald L. Farnsworth
Executive Vice President/Chief Financial Officer



COLUMBIA BANKING SYSTEM, INC. REPORTS FIRST QUARTER 2024 RESULTS

\$0.59 Earnings per diluted common share	\$0.65 Operating earnings per diluted common share ¹	\$23.68 Book value per common share	\$16.03 Tangible book value per common share ¹
---	--	--	--

CEO Commentary

"Our first quarter results reflect early progress on our targeted actions to improve our financial performance and drive shareholder value," said Clint Stein, President and CEO. "Enterprise-wide evaluations and targeted changes resulted in tighter expense control and stabilizing deposit costs in the latter part of the quarter. We will continue to exercise prudent expense management, and we expect to see the positive financial impact of near-term initiatives fully reflected in the fourth quarter's expense run rate. Longer-term initiatives will optimize our performance from a revenue, expense, and profitability standpoint. As an organization, Columbia remains laser-focused on regaining our placement as a top-quartile bank across financial metrics as we strive to drive long-term, consistent, repeatable performance."

—Clint Stein, President and CEO of Columbia Banking System, Inc.

1Q24 HIGHLIGHTS (COMPARED TO 4Q23)

Net Interest Income and NIM	<ul style="list-style-type: none"> Net interest income decreased by \$30 million on a linked-quarter basis due to higher deposit costs relative to the fourth quarter and lower income earned on investment securities given slower prepayment activity. Net interest margin was 3.52%, down 26 basis points from the prior quarter given the full-quarter effect of deposit repricing and balance mix shift during the fourth quarter.
Non-Interest Income and Expense	<ul style="list-style-type: none"> Non-interest income decreased by \$15 million due to the quarterly fluctuation in cumulative non-merger fair value accounting and hedges. Excluding these items, non-interest income increased by \$1 million. Non-interest expense decreased by \$50 million due to lower discretionary spend and the fourth quarter's larger FDIC special assessment.
Credit Quality	<ul style="list-style-type: none"> Net charge-offs were 0.47% of average loans and leases (annualized), compared to 0.31% in the prior quarter. Provision expense of \$17 million compares to \$55 million in the prior quarter. Non-performing assets to total assets was 0.28%, compared to 0.22% as of December 31, 2023.
Capital	<ul style="list-style-type: none"> Estimated total risk-based capital ratio of 12.0% and estimated common equity tier 1 risk-based capital ratio of 9.8%. Declared a quarterly cash dividend of \$0.36 per common share on February 9, 2024, which was paid March 11, 2024.
Notable Items	<ul style="list-style-type: none"> Recalibrated the commercial CECL model to be more reflective of the post-merger loan portfolio after a full year operating as a combined organization. Incurred \$4 million in merger-related expense and \$5 million in expense related to an FDIC special assessment.

1Q24 KEY FINANCIAL DATA

PERFORMANCE METRICS	1Q24	4Q23	1Q23
Return on average assets	0.96%	0.72%	(0.14)%
Return on average common equity	10.01%	7.90%	(1.70)%
Return on average tangible common equity ¹	14.82%	12.19%	(2.09)%
Operating return on average assets ¹	1.04%	0.89%	0.74%
Operating return on average common equity ¹	10.89%	9.81%	8.66%
Operating return on average tangible common equity ¹	16.12%	15.14%	10.64%
Net interest margin	3.52%	3.78%	4.08%
Efficiency ratio	60.57%	64.81%	79.71%
Operating efficiency ratio, as adjusted ¹	56.97%	57.31%	52.84%
INCOME STATEMENT (\$ in 000s, excl. per share data)	1Q24	4Q23	1Q23
Net interest income	\$423,362	\$453,623	\$374,698
Provision for credit losses	\$17,136	\$54,909	\$105,539
Non-interest income	\$50,357	\$65,533	\$54,735
Non-interest expense	\$287,516	\$337,176	\$342,818
Pre-provision net revenue ¹	\$186,203	\$181,980	\$86,615
Operating pre-provision net revenue ¹	\$200,684	\$212,136	\$195,730
Earnings per common share - diluted	\$0.59	\$0.45	(\$0.09)
Operating earnings per common share - diluted ¹	\$0.65	\$0.56	\$0.46
Dividends paid per share	\$0.36	\$0.36	\$0.35
BALANCE SHEET	1Q24	4Q23	1Q23
Total assets	\$52.2 B	\$52.2 B	\$54.0 B
Loans and leases	\$37.6 B	\$37.4 B	\$37.1 B
Total deposits	\$41.7 B	\$41.6 B	\$41.6 B
Book value per common share	\$23.68	\$23.95	\$23.44
Tangible book value per share ¹	\$16.03	\$16.12	\$15.12

Investor Contact

Jacquelynn "Jacque" Bohlen, SVP/Investor Relations Director, 503-727-4117, jacquebohlen@umpquabank.com

¹ "Non-GAAP" financial measure. See GAAP to Non-GAAP Reconciliation for additional information.

Organizational Update

Columbia Banking System, Inc. ("Columbia," "we," or "our") conducted an enterprise-wide evaluation of our operations during the first quarter of 2024. The full-scale review resulted in consolidated positions, simplified reporting and organizational structures, and an improved profitability outlook. These changes are expected to be carried out during the second and third quarters of 2024. Please refer to the Q1 2024 Earnings Presentation for additional details.

On February 28, 2023, Columbia completed its merger with Umpqua Holdings Corporation ("UHC"), combining the two premier banks in the Northwest to create one of the largest banks headquartered in the West (the "merger"). Columbia's financial results for any periods ended prior to February 28, 2023 reflect UHC results only on a standalone basis. In addition, Columbia's reported financial results for the first quarter of 2023 reflect UHC financial results only until the closing of the merger after the close of business on February 28, 2023. As a result of these two factors, Columbia's financial results for each of the quarters of 2023 and the year ended December 31, 2023 may not be directly comparable to prior reported periods. Under the reverse acquisition method of accounting, the assets and liabilities of Columbia as of February 28, 2023 ("historical Columbia") were recorded at their respective fair values.

Net Interest Income

Net interest income was \$423 million for the first quarter of 2024, down \$30 million from the prior quarter. The decline reflects higher deposit costs relative to the fourth quarter and lower income earned on investment securities given slower prepayment activity.

Columbia's net interest margin was 3.52% for the first quarter of 2024, down 26 basis points from 3.78% for the fourth quarter of 2023. The contraction was driven by higher average deposit costs, which increased at an accelerated pace through the fourth quarter and into January before stabilizing in the latter part of the first quarter. The cost of interest-bearing deposits increased 34 basis points on a linked-quarter basis to 2.88% for the first quarter of 2024, which compares to 2.90% for the month of March and 2.89% at March 31, 2024. "During the first quarter, we executed a comprehensive review related to how we evaluate and approve deposit pricing," commented Tory Nixon, President of Umpqua Bank. "This resulted in enhanced pricing visibility, which contributed to stability in interest-bearing core deposit rates."

The cost of interest-bearing liabilities benefited from the movement of \$1.4 billion in FHLB Advances to the Federal Reserve's Bank Term Funding Program in January, lowering the cost of these funds by approximately 75 basis points. Columbia's cost of interest-bearing liabilities increased 23 basis points on a linked-quarter basis to 3.25% for the first quarter of 2024, which compares to 3.24% for both the month of March and at March 31, 2024. Please refer to the Q1 2024 Earnings Presentation for additional net interest margin change details and interest rate sensitivity information as well as to our non-GAAP disclosures in this press release for the impact of purchase accounting accretion and amortization on individual line items.

Non-interest Income

Non-interest income was \$50 million for the first quarter of 2024, down \$15 million from the prior quarter. The decline was driven by quarterly fluctuations in fair value adjustments and mortgage servicing rights ("MSR") hedging activity, which collectively resulted in a net fair value loss of \$4 million in the first quarter compared to a net fair value gain of \$13 million in the fourth quarter, as detailed in our non-GAAP disclosures. Excluding these items, non-interest income increased by \$1 million from the prior quarter.

Non-interest Expense

Non-interest expense was \$288 million for the first quarter of 2024, down \$50 million from the prior quarter level. Excluding merger-related expense, exit and disposal costs, and accruals for the FDIC special assessment, non-interest expense was \$277 million², down \$17 million from the prior quarter due to lower discretionary spending and other expense items compared to elevated expense items in the fourth quarter. Please refer to the Q1 2024 Earnings Presentation for additional expense details.

Balance Sheet

Total consolidated assets were \$52.2 billion as of March 31, 2024, unchanged from December 31, 2023. Cash and cash equivalents was \$2.2 billion as of March 31, 2024, also unchanged from December 31, 2023. Including secured off-balance sheet lines of credit, total available liquidity was \$18.6 billion as of March 31, 2024, representing 36% of total assets, 45% of total deposits, and 138% of uninsured deposits. Available-for-sale securities, which are held on balance sheet at fair value, were \$8.6 billion as of March 31, 2024, a decrease of \$213 million relative to December 31, 2023 due to paydowns and a decline in the fair value of the portfolio. Please refer to the Q1 2024 Earnings Presentation for additional details related to our securities portfolio and liquidity position.

² "Non-GAAP" financial measure. See GAAP to Non-GAAP Reconciliation for additional information.

Gross loans and leases were \$37.6 billion as of March 31, 2024, an increase of \$200 million relative to December 31, 2023. Commercial line utilization and construction project activity were the primary contributors to the 2% annualized loan growth in the quarter. Higher commercial real estate ("CRE") term balances reflect projects that transitioned from construction to permanent financing. Excluding this shift, origination volume during the first quarter was centered in our commercial and owner-occupied CRE portfolios. Please refer to the Q1 2024 Earnings Presentation for additional details related to our loan portfolio, which include underwriting characteristics, the composition of our commercial portfolios, and disclosure related to our office portfolio.

Total deposits were \$41.7 billion as of March 31, 2024, an increase of \$99 million relative to December 31, 2023. Customer deposits drove the quarter's increase, enabling a slight reduction in brokered deposits and borrowings. "Our teams are focused on customer deposit generation to reduce wholesale funding sources that create a drag on our earnings power," stated Mr. Nixon. "While inflationary pressures and seasonal patterns affected deposit flows, the teams generated successful momentum through targeted campaigns focused on extraordinary products and service, not price." Please refer to the Q1 2024 Earnings Presentation for additional details related to deposit characteristics and flows.

Credit Quality

The allowance for credit losses was \$437 million, or 1.16% of loans and leases, as of March 31, 2024, compared to \$464 million, or 1.24% of loans and leases, as of December 31, 2023. The provision for credit losses was \$17 million for the first quarter of 2024, and it reflects credit migration trends, changes in the economic forecasts used in credit models, charge-off activity, and a change within our Current Expected Credit Losses ("CECL") methodology. During the first quarter, we recalibrated the commercial CECL model to be more reflective of the post-merger loan portfolio after a full year operating as a combined organization. We believe the recalibrated CECL model is more reflective of the quality of our underwriting and borrower profiles.

Net charge-offs were 0.47% of average loans and leases (annualized) for the first quarter of 2024, compared to 0.31% for the fourth quarter of 2023. Net charge-offs in the FinPac portfolio were \$24 million in the first quarter, largely unchanged from the fourth quarter, and were up \$14 million in the commercial portfolio from the prior quarter, with the increase centered in a single credit. Charge-off activity in other portfolios, inclusive of a small net recovery in the CRE portfolio, was at an insignificant level. As of March 31, 2024, non-performing assets were \$144 million, or 0.28% of total assets, compared to \$114 million, or 0.22% of total assets, as of December 31, 2023. The quarter's increase was driven primarily by migration in our SBA portfolio and an owner-occupied CRE property. Nonperforming assets as of March 31, 2024 included \$43 million of government guarantees. Please refer to the Q1 2024 Earnings Presentation for additional details related to the allowance for credit losses and other credit trends.

Capital

Columbia's book value per common share was \$23.68 as of March 31, 2024, compared to \$23.95 as of December 31, 2023. The linked-quarter change primarily reflects a change in accumulated other comprehensive (loss) income ("AOCI") to \$(426) million at March 31, 2024, compared to \$(340) million at the prior quarter-end. The change in AOCI is due primarily to an increase in the tax-effected net unrealized loss on available-for-sale securities to \$413 million as of March 31, 2024, compared to \$322 million as of December 31, 2023. Tangible book value per common share³ was \$16.03 as of March 31, 2024, compared to \$16.12 as of December 31, 2023.

Columbia's estimated total risk-based capital ratio was 12.0% and its estimated common equity tier 1 risk-based capital ratio was 9.8% as of March 31, 2024, compared to 11.9% and 9.6%, respectively, as of December 31, 2023. Columbia remains above current "well-capitalized" regulatory minimums. "Our total risk-based capital ratio at the parent company is now at our long-term target of 12%," stated Ron Farnsworth, Chief Financial Officer of Columbia. "We expect continued organic earnings generation to drive all capital ratios above target levels over time, increasing our flexibility for capital return in the future." The regulatory capital ratios as of March 31, 2024 are estimates, pending completion and filing of Columbia's regulatory reports.

³ Non-GAAP[®] financial measure. See GAAP to Non-GAAP Reconciliation for additional information.

Earnings Presentation and Conference Call Information

Columbia's Q1 2024 Earnings Presentation provides additional disclosure. A copy will be available on our investor relations page: www.columbiabankingsystem.com.

Columbia will host its first quarter 2024 earnings conference call on April 25, 2024, at 2:00 p.m. PT (5:00 p.m. ET). During the call, Columbia's management will provide an update on recent activities and discuss its first quarter 2024 financial results. Participants may register for the call using the below link to receive dial-in details and their own unique PINs or join the audiocast. It is recommended you join 10 minutes prior to the start time.

Register for the call: <https://register.vevent.com/register/BI5839ee065d874d2fa744be1fe2d2558d>

Join the audiocast: <https://edge.media-server.com/mmc/p/jc6j526v/>

Access the replay through Columbia's investor relations page: www.columbiabankingsystem.com

About Columbia Banking System, Inc.

Columbia (Nasdaq: COLB) is headquartered in Tacoma, Washington and is the parent company of Umpqua Bank, an award-winning western U.S. regional bank based in Lake Oswego, Oregon. Umpqua Bank is the largest bank headquartered in the Northwest and one of the largest banks headquartered in the West with locations in Arizona, California, Colorado, Idaho, Nevada, Oregon, Utah, and Washington. With over \$50 billion of assets, Umpqua Bank combines the resources, sophistication and expertise of a national bank with a commitment to deliver superior, personalized service. The bank supports consumers and businesses through a full suite of services, including retail and commercial banking; Small Business Administration lending; institutional and corporate banking; and equipment leasing. Umpqua Bank customers also have access to comprehensive investment and wealth management expertise as well as healthcare and private banking through Columbia Wealth Advisors and Columbia Trust Company, a division of Umpqua Bank. Learn more at www.columbiabankingsystem.com.

Forward-Looking Statements

This press release includes forward-looking statements within the meaning of the "Safe-Harbor" provisions of the Private Securities Litigation Reform Act of 1995, which management believes are a benefit to shareholders. These statements are necessarily subject to risk and uncertainty and actual results could differ materially due to various risk factors, including those set forth from time to time in our filings with the Securities and Exchange Commission. You should not place undue reliance on forward-looking statements and we undertake no obligation to update any such statements. Forward-looking statements can be identified by words such as "anticipates," "intends," "plans," "seeks," "believes," "estimates," "expects," "target," "projects," "outlook," "forecast," "will," "may," "could," "should," "can" and similar references to future periods. In this press release we make forward-looking statements about strategic and growth initiatives and the result of such activity. Risks and uncertainties that could cause results to differ from forward-looking statements we make include, without limitation: current and future economic and market conditions, including the effects of declines in housing and commercial real estate prices, high unemployment rates, continued inflation and any recession or slowdown in economic growth particularly in the western United States; economic forecast variables that are either materially worse or better than end of quarter projections and deterioration in the economy that could result in increased loan and lease losses, especially those risks associated with concentrations in real estate related loans; our ability to effectively manage problem credits; the impact of bank failures or adverse developments at other banks on general investor sentiment regarding the liquidity and stability of banks; changes in interest rates that could significantly reduce net interest income and negatively affect asset yields and valuations and funding sources; changes in the scope and cost of FDIC insurance and other coverage; our ability to successfully implement efficiency and operational excellence initiatives; our ability to successfully develop and market new products and technology; changes in laws or regulations; any failure to realize the anticipated benefits of the merger when expected or at all; potential adverse reactions or changes to business or employee relationships, including those resulting from the completion of the merger and integration of the companies; the effect of geopolitical instability, including wars, conflicts and terrorist attacks; and natural disasters and other similar unexpected events outside of our control. We also caution that the amount and timing of any future common stock dividends or repurchases will depend on the earnings, cash requirements and financial condition of Columbia, market conditions, capital requirements, applicable law and regulations (including federal securities laws and federal banking regulations), and other factors deemed relevant by Columbia's Board of Directors, and may be subject to regulatory approval or conditions.

TABLE INDEX

	Page
Consolidated Statements of Operations	6
Consolidated Balance Sheets	7
Financial Highlights	8
Loan & Lease Portfolio Balances and Mix	9
Deposit Portfolio Balances and Mix	10
Credit Quality - Non-performing Assets	11
Credit Quality - Allowance for Credit Losses	12
Consolidated Average Balance Sheets, Net Interest Income, and Yields/Rates	13
Residential Mortgage Banking Activity	14
GAAP to Non-GAAP Reconciliation	15

Columbia Banking System, Inc.
Consolidated Statements of Operations
 (Unaudited)

	Quarter Ended					% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
<i>(\$ in thousands, except per share data)</i>							
Interest income:							
Loans and leases	\$ 575,044	\$ 577,741	\$ 569,670	\$ 552,679	\$ 413,525	— %	39 %
Interest and dividends on investments:							
Taxable	75,017	78,010	80,066	79,036	39,729	(4)%	89 %
Exempt from federal income tax	6,904	6,966	6,929	6,817	3,397	(1)%	103 %
Dividends	3,707	4,862	4,941	2,581	719	(24)%	416 %
Temporary investments and interest bearing deposits	23,553	24,055	34,407	34,616	18,581	(2)%	27 %
Total interest income	684,225	691,634	696,013	675,729	475,951	(1)%	44 %
Interest expense:							
Deposits	198,435	170,659	126,974	100,408	63,613	16 %	212 %
Securities sold under agreement to repurchase and federal funds purchased	1,266	1,226	1,220	1,071	406	3 %	212 %
Borrowings	51,275	56,066	77,080	81,004	28,764	(9)%	78 %
Junior and other subordinated debentures	9,887	10,060	9,864	9,271	8,470	(2)%	17 %
Total interest expense	260,863	238,011	215,138	191,754	101,253	10 %	158 %
Net interest income	423,362	453,623	480,875	483,975	374,698	(7)%	13 %
Provision for credit losses	17,136	54,909	36,737	16,014	105,539	(69)%	(84)%
Non-interest income:							
Service charges on deposits	16,064	17,349	17,410	16,454	14,312	(7)%	12 %
Card-based fees	13,183	14,593	15,674	13,435	11,561	(10)%	14 %
Financial services and trust revenue	4,464	3,011	4,651	4,512	1,297	48 %	244 %
Residential mortgage banking revenue (loss), net	4,634	4,212	7,103	(2,342)	7,816	10 %	(41)%
Gain on sale of debt securities, net	12	9	4	—	—	33 %	nm
(Loss) gain on equity securities, net	(1,565)	2,636	(2,055)	(697)	2,416	(159)%	(165)%
Gain on loan and lease sales, net	221	1,161	1,871	442	940	(81)%	(76)%
BOLI income	4,639	4,331	4,440	4,063	2,790	7 %	66 %
Other income (loss)	8,705	18,231	(5,117)	3,811	13,603	(52)%	(36)%
Total non-interest income	50,357	65,533	43,981	39,678	54,735	(23)%	(8)%
Non-interest expense:							
Salaries and employee benefits	154,538	157,572	159,041	163,398	136,092	(2)%	14 %
Occupancy and equipment, net	45,291	48,160	43,070	50,550	41,700	(6)%	9 %
Intangible amortization	32,091	33,204	29,879	35,553	12,660	(3)%	153 %
FDIC assessments	14,460	42,510	11,200	11,579	6,113	(66)%	137 %
Merger-related expense	4,478	7,174	18,938	29,649	115,898	(38)%	(96)%
Other expenses	36,658	48,556	42,019	37,830	30,355	(25)%	21 %
Total non-interest expense	287,516	337,176	304,147	328,559	342,818	(15)%	(16)%
Income (loss) before provision (benefit) for income taxes	169,067	127,071	183,972	179,080	(18,924)	33 %	nm
Provision (benefit) for income taxes	44,987	33,540	48,127	45,703	(4,886)	34 %	nm
Net income (loss)	\$ 124,080	\$ 93,531	\$ 135,845	\$ 133,377	\$ (14,038)	33 %	nm
Weighted average basic shares outstanding	208,260	208,083	208,070	207,977	156,383	— %	33 %
Weighted average diluted shares outstanding	208,956	208,739	208,645	208,545	156,383	— %	34 %
Earnings (loss) per common share — basic	\$ 0.60	\$ 0.45	\$ 0.65	\$ 0.64	\$ (0.09)	33 %	nm
Earnings (loss) per common share — diluted	\$ 0.59	\$ 0.45	\$ 0.65	\$ 0.64	\$ (0.09)	31 %	nm

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

Columbia Banking System, Inc.
 Consolidated Balance Sheets
 (Unaudited)

(\$ in thousands, except per share data)						% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Assets:							
Cash and due from banks	\$ 440,215	\$ 498,496	\$ 492,474	\$ 538,653	\$ 555,919	(12)%	(21)%
Interest-bearing cash and temporary investments	1,760,902	1,664,038	1,911,221	2,868,563	3,079,266	6%	(43)%
Investment securities:							
Equity and other, at fair value	77,203	76,995	73,638	76,361	76,532	—%	1%
Available for sale, at fair value	8,616,545	8,829,870	8,503,986	8,998,428	9,249,600	(2)%	(7)%
Held to maturity, at amortized cost	2,247	2,300	2,344	2,388	2,432	(2)%	(8)%
Loans held for sale	47,201	30,715	60,313	183,633	49,338	54%	(4)%
Loans and leases	37,642,413	37,441,951	37,170,598	37,049,299	37,091,280	1%	1%
Allowance for credit losses on loans and leases	(414,344)	(440,871)	(416,560)	(404,603)	(417,464)	(6)%	(1)%
Net loans and leases	37,228,069	37,001,080	36,754,038	36,644,696	36,673,816	1%	2%
Restricted equity securities	116,274	179,274	168,524	258,524	246,525	(35)%	(53)%
Premises and equipment, net	336,869	338,970	337,855	368,698	375,190	(1)%	(10)%
Operating lease right-of-use assets	113,833	115,811	114,220	119,255	127,296	(2)%	(11)%
Goodwill	1,029,234	1,029,234	1,029,234	1,029,234	1,030,142	—%	—%
Other intangible assets, net	571,588	603,679	636,883	666,762	702,315	(5)%	(19)%
Residential mortgage servicing rights, at fair value	110,444	109,243	117,640	172,929	178,800	1%	(38)%
Bank-owned life insurance	682,293	680,948	648,232	643,727	641,922	—%	6%
Deferred tax asset, net	356,031	347,203	469,841	362,880	351,229	3%	1%
Other assets	735,058	665,740	673,372	657,365	653,904	10%	12%
Total assets	\$ 52,224,006	\$ 52,173,596	\$ 51,993,815	\$ 53,592,096	\$ 53,994,226	—%	(3)%
Liabilities:							
Deposits							
Non-interest-bearing	\$ 13,808,554	\$ 14,256,452	\$ 15,532,948	\$ 16,019,408	\$ 17,215,781	(3)%	(20)%
Interest-bearing	27,897,606	27,350,568	26,091,420	24,815,509	24,370,566	2%	14%
Total deposits	41,706,160	41,607,020	41,624,368	40,834,917	41,586,347	—%	—%
Securities sold under agreements to repurchase	213,573	252,119	258,383	294,914	271,047	(15)%	(21)%
Borrowings	3,900,000	3,950,000	3,985,000	6,250,000	5,950,000	(1)%	(34)%
Junior subordinated debentures, at fair value	309,544	316,440	331,545	312,872	297,721	(2)%	4%
Junior and other subordinated debentures, at amortized cost	107,838	107,895	107,952	108,009	108,066	—%	—%
Operating lease liabilities	129,240	130,576	129,845	132,099	140,648	(1)%	(8)%
Other liabilities	900,406	814,512	924,560	831,097	755,674	11%	19%
Total liabilities	47,266,761	47,178,562	47,361,653	48,763,908	49,109,503	—%	(4)%
Shareholders' equity:							
Common stock	5,802,322	5,802,747	5,798,167	5,792,792	5,788,553	—%	—%
Accumulated deficit	(418,946)	(467,571)	(485,576)	(545,842)	(603,696)	(10)%	(31)%
Accumulated other comprehensive loss	(426,131)	(340,142)	(680,429)	(418,762)	(300,134)	25%	42%
Total shareholders' equity	4,957,245	4,995,034	4,632,162	4,828,188	4,884,723	(1)%	1%
Total liabilities and shareholders' equity	\$ 52,224,006	\$ 52,173,596	\$ 51,993,815	\$ 53,592,096	\$ 53,994,226	—%	(3)%
Common shares outstanding at period end	209,370	208,585	208,575	208,514	208,429	—%	—%

Columbia Banking System, Inc.
Financial Highlights
(Unaudited)

	Quarter Ended					% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Per Common Share Data:							
Dividends	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.36	\$ 0.35	— %	3 %
Book value	\$ 23.68	\$ 23.95	\$ 22.21	\$ 23.16	\$ 23.44	(1)%	1 %
Tangible book value ⁽¹⁾	\$ 16.03	\$ 16.12	\$ 14.22	\$ 15.02	\$ 15.12	(1)%	6 %
Performance Ratios:							
Efficiency ratio ⁽²⁾	60.57 %	64.81 %	57.82 %	62.60 %	79.71 %	(4.24)	(19.14)
Non-interest expense to average assets ⁽¹⁾	2.22 %	2.58 %	2.28 %	2.46 %	3.53 %	(0.36)	(1.31)
Return on average assets ("ROAA")	0.96 %	0.72 %	1.02 %	1.00 %	(0.14)%	0.24	1.10
Pre-provision net revenue ("PPNR") ROAA ⁽¹⁾	1.44 %	1.39 %	1.65 %	1.46 %	0.89 %	0.05	0.55
Return on average common equity	10.01 %	7.90 %	11.07 %	10.84 %	(1.70)%	2.11	11.71
Return on average tangible common equity ⁽¹⁾	14.82 %	12.19 %	16.93 %	16.63 %	(2.09)%	2.63	16.91
Performance Ratios - Operating: ⁽¹⁾							
Operating efficiency ratio, as adjusted ^{(1), (2), (5), (6)}	56.97 %	57.31 %	51.26 %	54.04 %	52.84 %	(0.34)	4.13
Operating non-interest expense to average assets ⁽¹⁾	2.14 %	2.25 %	2.10 %	2.22 %	2.32 %	(0.11)	(0.18)
Operating ROAA ^{(1), (5)}	1.04 %	0.89 %	1.23 %	1.27 %	0.74 %	0.15	0.30
Operating PPNR ROAA ^{(1), (5)}	1.55 %	1.62 %	1.94 %	1.82 %	2.01 %	(0.07)	(0.46)
Operating return on average common equity ^{(1), (5)}	10.89 %	9.81 %	13.40 %	13.77 %	8.66 %	1.08	2.23
Operating return on average tangible common equity ^{(1), (5)}	16.12 %	15.14 %	20.48 %	21.13 %	10.64 %	0.98	5.48
Average Balance Sheet Yields, Rates, & Ratios:							
Yield on loans and leases	6.13 %	6.13 %	6.08 %	5.95 %	5.55 %	—	0.58
Yield on earning assets ⁽²⁾	5.69 %	5.75 %	5.65 %	5.48 %	5.19 %	(0.06)	0.50
Cost of interest bearing deposits	2.88 %	2.54 %	2.01 %	1.64 %	1.32 %	0.34	1.56
Cost of interest bearing liabilities	3.25 %	3.02 %	2.72 %	2.45 %	1.82 %	0.23	1.43
Cost of total deposits	1.92 %	1.63 %	1.23 %	0.99 %	0.80 %	0.29	1.12
Cost of total funding ⁽⁵⁾	2.27 %	2.05 %	1.81 %	1.61 %	1.16 %	0.22	1.11
Net interest margin ⁽²⁾	3.52 %	3.78 %	3.91 %	3.93 %	4.08 %	(0.26)	(0.56)
Average interest bearing cash / Average interest earning assets	3.56 %	3.64 %	5.17 %	5.47 %	4.33 %	(0.08)	(0.77)
Average loans and leases / Average interest earning assets	77.87 %	78.04 %	75.64 %	75.18 %	80.96 %	(0.17)	(3.09)
Average loans and leases / Average total deposits	90.41 %	89.91 %	90.63 %	90.98 %	93.01 %	0.50	(2.60)
Average non-interest bearing deposits / Average total deposits	33.29 %	35.88 %	38.55 %	40.05 %	39.55 %	(2.59)	(6.26)
Average total deposits / Average total funding ⁽⁵⁾	90.09 %	90.02 %	86.66 %	85.59 %	91.36 %	0.07	(1.27)
Select Credit & Capital Ratios:							
Non-performing loans and leases to total loans and leases	0.38 %	0.30 %	0.28 %	0.22 %	0.20 %	0.08	0.18
Non-performing assets to total assets	0.28 %	0.22 %	0.20 %	0.15 %	0.14 %	0.06	0.14
Allowance for credit losses to loans and leases	1.16 %	1.24 %	1.18 %	1.15 %	1.18 %	(0.08)	(0.02)
Total risk-based capital ratio ⁽⁴⁾	12.0 %	11.9 %	11.6 %	11.3 %	10.9 %	0.10	1.10
Common equity tier 1 risk-based capital ratio ⁽⁴⁾	9.8 %	9.6 %	9.5 %	9.2 %	8.9 %	0.20	0.90

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

⁽¹⁾ See GAAP to Non-GAAP Reconciliation.

⁽²⁾ Tax-exempt interest has been adjusted to a taxable equivalent basis using a 21% tax rate.

⁽³⁾ Total funding = Total deposits + Total borrowings.

⁽⁴⁾ Estimated holding company ratios.

⁽⁵⁾ Non-interest expense adjustments were revised subsequent to the Company's reporting of its earnings results for the three months ended December 31, 2023. The revision includes adding the FDIC special assessment to the non-interest expense adjustments, which removes the special assessment from the Company's calculation of operating non-interest expense. The Company views the special assessment as an infrequent expense that is outside the control of the Company.

⁽⁶⁾ The operating efficiency ratio has been adjusted to remove B&O taxes and for a tax-equivalent adjustment to BOU income. The Company views the adjusted operating efficiency ratio as a better representation of its efficiency ratio when compared to other banks as it normalizes for the tax treatment of the adjusted items. The adjustment re-aligns Columbia's calculation of its operating efficiency ratio with its pre-merger calculation.

Columbia Banking System, Inc.
Deposit Portfolio Balances and Mix
(Unaudited)

(\$ in thousands)	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	% Change	
	Amount	Amount	Amount	Amount	Amount	Seq. Quarter	Year over Year
Deposits:							
Demand, non-interest bearing	\$ 13,808,554	\$ 14,256,452	\$ 15,532,948	\$ 16,019,408	\$ 17,215,781	(3)%	(20)%
Demand, interest bearing	8,095,211	8,044,432	6,898,831	6,300,082	5,900,462	1%	37%
Money market	10,822,498	10,324,454	10,349,217	10,115,908	10,681,422	5%	1%
Savings	2,640,060	2,754,113	3,018,706	3,171,714	3,469,112	(4)%	(24)%
Time	6,339,837	6,227,569	5,824,666	5,227,805	4,319,570	2%	47%
Total	\$ 41,706,160	\$ 41,607,020	\$ 41,624,368	\$ 40,834,917	\$ 41,586,347	—%	—%
Total core deposits⁽¹⁾	\$ 37,436,569	\$ 37,423,402	\$ 37,597,830	\$ 37,639,368	\$ 39,155,298	—%	(4)%
Deposit mix:							
Demand, non-interest bearing	33%	34%	37%	39%	41%		
Demand, interest bearing	20%	19%	17%	15%	14%		
Money market	26%	25%	25%	25%	26%		
Savings	6%	7%	7%	8%	9%		
Time	15%	15%	14%	13%	10%		
Total	100%	100%	100%	100%	100%		

⁽¹⁾ Core deposits are defined as total deposits less time deposits greater than \$250,000 and all brokered deposits.

Columbia Banking System, Inc.
Credit Quality – Non-performing Assets
(Unaudited)

(\$ in thousands)	Quarter Ended					% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Non-performing assets: ⁽¹⁾							
Loans and leases on non-accrual status:							
Commercial real estate, net	\$ 39,736	\$ 28,689	\$ 26,053	\$ 10,994	\$ 15,612	39 %	155 %
Commercial, net	58,960	45,682	44,341	39,316	42,301	29 %	39 %
Total loans and leases on non-accrual status	98,696	74,371	70,394	50,310	57,913	33 %	70 %
Loans and leases past due 90+ days and accruing: ⁽²⁾							
Commercial real estate, net	253	870	71	184	1	(71)%	nm
Commercial, net	10,733	8,232	8,606	7,720	151	30 %	nm
Residential, net ⁽²⁾	31,916	29,102	25,180	21,370	17,423	10 %	83 %
Consumer & other, net	437	326	240	399	140	34 %	212 %
Total loans and leases past due 90+ days and accruing	43,339	38,530	34,097	29,673	17,715	12 %	145 %
Total non-performing loans and leases ^{(1), (2)}	142,035	112,901	104,491	79,983	75,628	26 %	88 %
Other real estate owned	1,762	1,036	1,170	278	409	70 %	331 %
Total non-performing assets ^{(1), (2)}	\$ 143,797	\$ 113,937	\$ 105,661	\$ 80,261	\$ 76,037	26 %	89 %
Loans and leases past due 31-89 days	\$ 109,673	\$ 85,235	\$ 82,918	\$ 73,376	\$ 78,641	29 %	39 %
Loans and leases past due 31-89 days to total loans and leases	0.29 %	0.23 %	0.22 %	0.20 %	0.21 %	0.06	0.08
Non-performing loans and leases to total loans and leases ^{(1), (2)}	0.38 %	0.30 %	0.28 %	0.22 %	0.20 %	0.08	0.18
Non-performing assets to total assets ^{(1), (2)}	0.28 %	0.22 %	0.20 %	0.15 %	0.14 %	0.06	0.14

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

⁽¹⁾ Non-accrual and 90+ days past due loans include government guarantees of \$43.0 million, \$31.6 million, \$26.9 million, \$26.6 million, and \$24.4 million at March 31, 2024, December 31, 2023, September 30, 2023, June 30, 2023, and March 31, 2023, respectively.

⁽²⁾ Excludes certain mortgage loans guaranteed by Ginnie Mae, which Columbia has the unilateral right to repurchase but has not done so, totaling \$1.6 million, \$1.0 million, \$700,000, \$1.6 million, and \$5.4 million at March 31, 2024, December 31, 2023, September 30, 2023, June 30, 2023, and March 31, 2023, respectively.

Columbia Banking System, Inc.
Credit Quality – Allowance for Credit Losses
(Unaudited)

(\$ in thousands)	Quarter Ended					% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Allowance for credit losses on loans and leases (ACLLL)							
Balance, beginning of period	\$ 440,871	\$ 416,560	\$ 404,603	\$ 417,464	\$ 301,135	6 %	46 %
Initial ACL recorded for PCD loans acquired during the period	—	—	—	—	26,492	nm	(100)%
Provision for credit losses on loans and leases ⁽¹⁾	17,476	53,183	35,082	15,216	106,498	(67)%	(84)%
Charge-offs							
Commercial real estate, net	(161)	(629)	—	(174)	—	(74)%	nm
Commercial, net	(47,232)	(31,949)	(26,629)	(32,036)	(19,248)	48 %	145 %
Residential, net	(490)	(89)	(206)	(4)	(248)	451 %	98 %
Consumer & other, net	(1,870)	(1,841)	(1,884)	(1,264)	(773)	2 %	142 %
Total charge-offs	(49,753)	(34,508)	(28,719)	(33,478)	(20,269)	44 %	145 %
Recoveries							
Commercial real estate, net	358	35	31	209	58	nm	nm
Commercial, net	4,732	4,414	4,901	4,511	3,058	7 %	55 %
Residential, net	170	781	156	63	123	(78)%	38 %
Consumer & other, net	490	406	506	618	369	21 %	33 %
Total recoveries	5,750	5,636	5,594	5,401	3,608	2 %	59 %
Net (charge-offs) recoveries							
Commercial real estate, net	197	(594)	31	35	58	nm	240 %
Commercial, net	(42,500)	(27,535)	(21,728)	(27,525)	(16,190)	54 %	163 %
Residential, net	(320)	692	(50)	59	(125)	(146)%	156 %
Consumer & other, net	(1,380)	(1,435)	(1,378)	(646)	(404)	(4)%	242 %
Total net charge-offs	(44,003)	(28,872)	(23,125)	(28,077)	(16,661)	52 %	164 %
Balance, end of period	\$ 414,344	\$ 440,871	\$ 416,560	\$ 404,603	\$ 417,464	(6)%	(1)%
Reserve for unfunded commitments							
Balance, beginning of period	\$ 23,208	\$ 21,482	\$ 19,827	\$ 19,029	\$ 14,221	8 %	63 %
Initial ACL recorded for unfunded commitments acquired during the period	—	—	—	—	5,767	nm	(100)%
(Recapture) provision for credit losses on unfunded commitments	(340)	1,726	1,655	798	(959)	(120)%	(65)%
Balance, end of period	22,868	23,208	21,482	19,827	19,029	(1)%	20 %
Total Allowance for credit losses (ACL)	\$ 437,212	\$ 464,079	\$ 438,042	\$ 424,430	\$ 436,493	(6)%	— %
Net charge-offs to average loans and leases (annualized)	0.47 %	0.31 %	0.25 %	0.30 %	0.23 %	0.16	0.24
Recoveries to gross charge-offs	11.56 %	16.33 %	19.48 %	16.13 %	17.80 %	(4.77)	(6.24)
ACLLL to loans and leases	1.10 %	1.18 %	1.12 %	1.09 %	1.13 %	(0.08)	(0.03)
ACL to loans and leases	1.16 %	1.24 %	1.18 %	1.15 %	1.18 %	(0.08)	(0.02)

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

⁽¹⁾ For the quarter ended March 31, 2023, the provision for credit losses on loans and leases includes \$88.4 million initial provision related to non-PCD loans acquired during the period.

Columbia Banking System, Inc.
Consolidated Average Balance Sheets, Net Interest Income, and Yields/Rates
(Unaudited)

(\$ in thousands)	Quarter Ended								
	March 31, 2024			December 31, 2023			March 31, 2023		
	Average Balance	Interest Income or Expense	Average Yields or Rates	Average Balance	Interest Income or Expense	Average Yields or Rates	Average Balance	Interest Income or Expense	Average Yields or Rates
INTEREST-EARNING ASSETS:									
Loans held for sale	\$ 30,550	\$ 525	6.88 %	\$ 48,868	\$ 649	5.31 %	\$ 54,008	\$ 799	5.92 %
Loans and leases ⁽¹⁾	37,597,101	574,519	6.13 %	37,333,310	577,092	6.13 %	29,998,630	412,726	5.55 %
Taxable securities	8,081,003	78,724	3.90 %	7,903,053	82,872	4.19 %	4,960,966	40,448	3.26 %
Non-taxable securities ⁽²⁾	851,342	7,886	3.71 %	809,551	8,073	3.99 %	437,020	4,068	3.72 %
Temporary investments and interest-bearing cash	1,720,791	23,553	5.51 %	1,743,447	24,055	5.47 %	1,605,081	18,581	4.69 %
Total interest-earning assets	48,280,787	\$ 685,207	5.69 %	47,838,229	\$ 692,741	5.75 %	37,055,705	\$ 476,622	5.19 %
Goodwill and other intangible assets	1,619,134			1,652,282			623,042		
Other assets	2,184,052			2,341,845			1,747,228		
Total assets	\$ 52,083,973			\$ 51,832,356			\$ 39,425,975		
INTEREST-BEARING LIABILITIES:									
Interest-bearing demand deposits	\$ 8,035,339	\$ 51,378	2.57 %	\$ 7,617,427	\$ 44,861	2.34 %	\$ 4,759,251	\$ 9,815	0.84 %
Money market deposits	10,612,073	72,497	2.75 %	10,276,894	61,055	2.36 %	8,845,784	32,238	1.48 %
Savings deposits	2,688,360	715	0.11 %	2,880,622	698	0.10 %	2,686,388	556	0.08 %
Time deposits	6,406,807	73,845	4.64 %	5,847,400	64,045	4.35 %	3,205,128	21,004	2.66 %
Total interest-bearing deposits	27,742,579	198,435	2.88 %	26,622,343	170,659	2.54 %	19,496,551	63,613	1.32 %
Repurchase agreements and federal funds purchased	231,667	1,266	2.20 %	245,989	1,226	1.98 %	281,032	406	0.59 %
Borrowings	3,920,879	51,275	5.26 %	3,918,261	56,066	5.68 %	2,352,715	28,764	4.96 %
Junior and other subordinated debentures	423,528	9,887	9.39 %	440,007	10,060	9.07 %	417,966	8,470	8.22 %
Total interest-bearing liabilities	32,318,653	\$ 260,863	3.25 %	31,226,600	\$ 238,011	3.02 %	22,548,264	\$ 101,253	1.82 %
Non-interest-bearing deposits	13,841,582			14,899,001			12,755,080		
Other liabilities	937,863			1,011,019			772,870		
Total liabilities	47,098,098			47,136,620			36,076,214		
Common equity	4,985,875			4,695,736			3,349,761		
Total liabilities and shareholders' equity	\$ 52,083,973			\$ 51,832,356			\$ 39,425,975		
NET INTEREST INCOME ⁽³⁾		\$ 424,344		\$ 454,730			\$ 375,369		
NET INTEREST SPREAD			2.44 %			2.73 %			3.37 %
NET INTEREST INCOME TO EARNING ASSETS OR NET INTEREST MARGIN			3.52 %			3.78 %			4.08 %

⁽¹⁾ Non-accrual loans and leases are included in the average balance.

⁽²⁾ Tax-exempt income has been adjusted to a tax equivalent basis at a 21% tax rate. The amount of such adjustment was an addition to recorded income of approximately \$982,000 for the three months ended March 31, 2024, as compared to \$1.1 million for the three months ended December 31, 2023 and \$671,000 for the three months ended March 31, 2023.

Columbia Banking System, Inc.
Residential Mortgage Banking Activity
(Unaudited)

(\$ in thousands)	Quarter Ended					% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Residential mortgage banking revenue:							
Origination and sale	\$ 2,920	\$ 2,686	\$ 2,442	\$ 3,166	\$ 3,587	9 %	(19)%
Servicing	6,021	5,966	8,887	9,167	9,397	1 %	(36)%
Change in fair value of MSR asset:							
Changes due to collection/realization of expected cash flows over time	(3,153)	(3,215)	(4,801)	(4,797)	(4,881)	(2)%	(35)%
Changes due to valuation inputs or assumptions	3,117	(6,251)	5,308	(2,242)	(2,937)	nm	nm
MSR hedge (loss) gain	(4,271)	5,026	(4,733)	(7,636)	2,650	(185)%	(261)%
Total	\$ 4,634	\$ 4,212	\$ 7,103	\$ (2,342)	\$ 7,816	10 %	(41)%
Closed loan volume for-sale	\$ 86,903	\$ 87,033	\$ 103,333	\$ 119,476	\$ 131,726	— %	(34)%
Gain on sale margin	3.36 %	3.09 %	2.36 %	2.65 %	2.72 %	0.27	0.64
Residential mortgage servicing rights:							
Balance, beginning of period	\$ 109,243	\$ 117,640	\$ 172,929	\$ 178,800	\$ 185,017	(7)%	(41)%
Additions for new MSR capitalized	1,237	920	1,658	1,168	1,601	34 %	(23)%
Sale of MSR assets	—	149	(57,454)	—	—	(100)%	nm
Change in fair value of MSR asset:							
Changes due to collection/realization of expected cash flows over time	(3,153)	(3,215)	(4,801)	(4,797)	(4,881)	(2)%	(35)%
Changes due to valuation inputs or assumptions	3,117	(6,251)	5,308	(2,242)	(2,937)	nm	nm
Balance, end of period	\$ 110,444	\$ 109,243	\$ 117,640	\$ 172,929	\$ 178,800	1 %	(38)%
Residential mortgage loans serviced for others	\$ 8,081,039	\$ 8,175,664	\$ 8,240,950	\$ 12,726,615	\$ 12,914,046	(1)%	(37)%
MSR as % of serviced portfolio	1.37 %	1.34 %	1.43 %	1.36 %	1.38 %	0.03	(0.01)

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

Non-GAAP Financial Measures

In addition to results presented in accordance with generally accepted accounting principles in the United States of America ("GAAP"), this press release contains certain non-GAAP financial measures. The company believes presenting certain non-GAAP financial measures provides investors with information useful in understanding our financial performance, our performance trends, and our financial position. We utilize these measures for internal planning and forecasting purposes. We, as well as securities analysts, investors, and other interested parties, also use these measures to compare peer company operating performance. We believe that our presentation and discussion, together with the accompanying reconciliations, provides a complete understanding of factors and trends affecting our business and allows investors to view performance in a manner similar to management. These non-GAAP measures should not be considered a substitution for GAAP basis measures and results, and we strongly encourage investors to review our consolidated financial statements in their entirety and not to rely on any single financial measure. Because non-GAAP financial measures are not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures having the same or similar names.

Columbia Banking System, Inc.
GAAP to Non-GAAP Reconciliation
(Unaudited)

(\$ in thousands, except per share data)	Quarter Ended					% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Total shareholders' equity	a \$ 4,957,245	\$ 4,995,034	\$ 4,632,162	\$ 4,828,188	\$ 4,884,723	(1)%	1%
Less: Goodwill	1,029,234	1,029,234	1,029,234	1,029,234	1,030,142	—%	—%
Less: Other intangible assets, net	571,588	603,679	636,883	666,762	702,315	(5)%	(19)%
Tangible common shareholders' equity	b \$ <u>3,356,423</u>	<u>\$ 3,362,121</u>	<u>\$ 2,966,045</u>	<u>\$ 3,132,192</u>	<u>\$ 3,152,266</u>	—%	6%
Total assets	c \$ 52,224,006	\$ 52,173,596	\$ 51,993,815	\$ 53,592,096	\$ 53,994,226	—%	(3)%
Less: Goodwill	1,029,234	1,029,234	1,029,234	1,029,234	1,030,142	—%	—%
Less: Other intangible assets, net	571,588	603,679	636,883	666,762	702,315	(5)%	(19)%
Tangible assets	d \$ <u>50,623,184</u>	<u>\$ 50,540,683</u>	<u>\$ 50,327,698</u>	<u>\$ 51,896,100</u>	<u>\$ 52,261,769</u>	—%	(3)%
Common shares outstanding at period end	e 209,370	208,585	208,575	208,514	208,429	—%	—%
Total shareholders' equity to total assets ratio	a / c	9.49%	9.57%	8.91%	9.01%	(0.08)	0.44
Tangible common equity ratio	b / d	6.63%	6.65%	5.89%	6.04%	(0.02)	0.60
Book value per common share	a / e \$	23.68	\$ 23.95	\$ 22.21	\$ 23.16	\$ 23.44	(1)%
Tangible book value per common share	b / e \$	16.03	\$ 16.12	\$ 14.22	\$ 15.02	\$ 15.12	(1)%

Columbia Banking System, Inc.
GAAP to Non-GAAP Reconciliation - Continued
(Unaudited)

(\$ in thousands)	Quarter Ended					% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Non-Interest Income Adjustments							
Gain on sale of debt securities, net	\$ 12	\$ 9	\$ 4	\$ —	\$ —	33 %	nm
(Loss) gain on equity securities, net	(1,565)	2,636	(2,055)	(697)	2,416	(159)%	(165)%
Gain (loss) on swap derivatives	1,197	(8,042)	5,700	1,288	(3,543)	nm	nm
Change in fair value of certain loans held for investment	(2,372)	19,354	(19,247)	(6,965)	9,488	(112)%	(125)%
Change in fair value of MSR due to valuation inputs or assumptions	3,116	(6,251)	5,308	(2,242)	(2,937)	nm	nm
MSR hedge (loss) gain	(4,273)	5,026	(4,733)	(7,636)	2,650	(185)%	(261)%
Total non-interest income adjustments	a \$ (3,883)	\$ 12,732	\$ (15,023)	\$ (16,252)	\$ 8,074	(130)%	(148)%
Non-Interest Expense Adjustments							
Merger-related expense	\$ 4,478	\$ 7,174	\$ 18,938	\$ 29,649	\$ 115,898	(38)%	(96)%
Exit and disposal costs	1,272	2,791	4,017	2,119	1,291	(54)%	(1)%
FDIC special assessment ⁽¹⁾	4,848	32,923	—	—	—	(85)%	nm
Total non-interest expense adjustments	b \$ 10,598	\$ 42,888	\$ 22,955	\$ 31,768	\$ 117,189	(75)%	(91)%
Net interest income	c \$ 423,362	\$ 453,623	\$ 480,875	\$ 483,975	\$ 374,698	(7)%	13 %
Non-interest income (GAAP)							
d \$ 50,357	\$ 65,533	\$ 49,981	\$ 39,678	\$ 54,735	(23)%	(8)%	
Less: Non-interest income adjustments	a 3,883	(12,732)	15,023	16,252	(8,074)	nm	nm
Operating non-interest income (non-GAAP)	e \$ 54,240	\$ 52,801	\$ 59,004	\$ 55,930	\$ 46,661	3 %	16 %
Revenue (GAAP)							
fnc+d \$ 473,719	\$ 519,156	\$ 524,856	\$ 523,653	\$ 429,433	(9)%	10 %	
Operating revenue (non-GAAP)	gnc+e 477,602	506,424	539,879	539,905	421,359	(6)%	13 %
Non-interest expense (GAAP)							
h \$ 287,516	\$ 337,176	\$ 304,147	\$ 328,559	\$ 342,818	(15)%	(16)%	
Less: Non-interest expense adjustments	b (10,598)	(42,888)	(22,955)	(31,768)	(117,189)	(75)%	(91)%
Operating non-interest expense (non-GAAP)	i \$ 276,918	\$ 294,288	\$ 281,192	\$ 296,791	\$ 225,629	(6)%	23 %
Net income (loss) (GAAP)							
j \$ 124,080	\$ 93,531	\$ 135,845	\$ 133,377	\$ (14,038)	33 %	nm	
Provision (benefit) for income taxes	44,987	33,540	48,127	45,703	(4,886)	34 %	nm
Income (loss) before provision for income taxes	169,067	127,071	183,972	179,080	(18,924)	33 %	nm
Provision for credit losses	17,136	54,909	36,737	16,014	105,539	(69)%	(84)%
Pre-provision net revenue (PPNR) (non-GAAP)	k 186,203	181,980	220,709	195,094	86,615	2 %	115 %
Less: Non-interest income adjustments	a 3,883	(12,732)	15,023	16,252	(8,074)	nm	nm
Add: Non-interest expense adjustments	b 10,598	42,888	22,955	31,768	117,189	(75)%	(91)%
Operating PPNR (non-GAAP)	l \$ 200,684	\$ 212,136	\$ 258,687	\$ 243,114	\$ 195,730	(5)%	3 %
Net income (loss) (GAAP)							
j \$ 124,080	\$ 93,531	\$ 135,845	\$ 133,377	\$ (14,038)	33 %	nm	
Less: Non-interest income adjustments	a 3,883	(12,732)	15,023	16,252	(8,074)	nm	nm
Add: Non-interest expense adjustments	b 10,598	42,888	22,955	31,768	117,189	(75)%	(91)%
Tax effect of adjustments	(3,620)	(7,539)	(9,482)	(11,981)	(23,565)	(52)%	(85)%
Operating net income (non-GAAP)	m \$ 134,941	\$ 116,148	\$ 164,341	\$ 169,416	\$ 71,512	16 %	89 %

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

Columbia Banking System, Inc.
GAAP to Non-GAAP Reconciliation - Continued
(Unaudited)

		Quarter Ended					% Change	
		Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
<i>(\$ in thousands, except per share data)</i>								
Average assets	n	\$ 52,083,973	\$ 51,832,356	\$ 53,011,361	\$ 53,540,574	\$ 39,425,975	— %	32 %
Less: Average goodwill and other intangible assets, net		1,619,134	1,652,282	1,684,093	1,718,705	623,042	(2)%	160 %
Average tangible assets	o	\$ 50,464,839	\$ 50,180,074	\$ 51,327,268	\$ 51,821,869	\$ 38,802,933	1 %	30 %
Average common shareholders' equity	p	\$ 4,985,875	\$ 4,695,736	\$ 4,866,975	\$ 4,935,239	\$ 3,349,761	6 %	49 %
Less: Average goodwill and other intangible assets, net		1,619,134	1,652,282	1,684,093	1,718,705	623,042	(2)%	160 %
Average tangible common equity	q	\$ 3,366,741	\$ 3,043,454	\$ 3,182,882	\$ 3,216,534	\$ 2,726,719	11 %	23 %
Weighted average basic shares outstanding	r	208,260	208,083	208,070	207,977	156,383	— %	33 %
Weighted average diluted shares outstanding	s	208,956	208,739	208,645	208,545	156,383	— %	34 %
Select Per-Share & Performance Metrics								
Earnings-per-share - basic	<i>j / r</i>	\$ 0.60	\$ 0.45	\$ 0.65	\$ 0.64	\$ (0.09)	33 %	nm
Earnings-per-share - diluted	<i>j / s</i>	\$ 0.59	\$ 0.45	\$ 0.65	\$ 0.64	\$ (0.09)	31 %	nm
Efficiency ratio ⁽¹⁾	<i>h / f</i>	60.57 %	64.81 %	57.82 %	62.60 %	79.71 %	(4.24)	(19.14)
Non-interest expense to average assets	<i>h / n</i>	2.22 %	2.58 %	2.28 %	2.46 %	3.53 %	(0.36)	(1.31)
Return on average assets	<i>j / n</i>	0.96 %	0.72 %	1.02 %	1.00 %	(0.14)%	0.24	1.10
Return on average tangible assets	<i>j / o</i>	0.99 %	0.74 %	1.05 %	1.03 %	(0.15)%	0.25	1.14
PPNR return on average assets	<i>k / n</i>	1.44 %	1.39 %	1.65 %	1.46 %	0.89 %	0.05	0.55
Return on average common equity	<i>j / p</i>	10.01 %	7.90 %	11.07 %	10.84 %	(1.70)%	2.11	11.71
Return on average tangible common equity	<i>j / q</i>	14.82 %	12.19 %	16.93 %	16.63 %	(2.09)%	2.63	16.91
Operating Per-Share & Performance Metrics								
Operating earnings-per-share - basic ⁽²⁾	<i>m / r</i>	\$ 0.65	\$ 0.56	\$ 0.79	\$ 0.81	\$ 0.46	16 %	41 %
Operating earnings-per-share - diluted ⁽²⁾	<i>m / s</i>	\$ 0.65	\$ 0.56	\$ 0.79	\$ 0.81	\$ 0.46	16 %	41 %
Operating efficiency ratio, as adjusted ^{(1), (3)}	<i>u / y</i>	56.97 %	57.31 %	51.26 %	54.04 %	52.84 %	(0.34)	4.13
Operating non-interest expense to average assets	<i>i / n</i>	2.14 %	2.25 %	2.10 %	2.22 %	2.32 %	(0.11)	(0.18)
Operating return on average assets ⁽²⁾	<i>m / n</i>	1.04 %	0.89 %	1.23 %	1.27 %	0.74 %	0.15	0.30
Operating return on average tangible assets ⁽²⁾	<i>m / o</i>	1.08 %	0.92 %	1.27 %	1.31 %	0.75 %	0.16	0.33
Operating PPNR return on average assets ⁽²⁾	<i>l / n</i>	1.55 %	1.62 %	1.94 %	1.82 %	2.01 %	(0.07)	(0.46)
Operating return on average common equity ⁽²⁾	<i>m / p</i>	10.89 %	9.81 %	13.40 %	13.77 %	8.66 %	1.08	2.23
Operating return on average tangible common equity ⁽²⁾	<i>m / q</i>	16.12 %	15.14 %	20.48 %	21.13 %	10.64 %	0.98	5.48

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "n/m."

⁽¹⁾ Tax-exempt interest has been adjusted to a taxable equivalent basis using a 21% tax rate and added to stated revenue for this calculation.

⁽²⁾ Non-interest expense adjustments were revised subsequent to the Company's reporting of its earnings results for the three months ended December 31, 2023. The revision includes the FDIC special assessment in non-interest expense adjustments, which removes the special assessment from the Company's calculation of operating non-interest expense. The Company views the special assessment as an infrequent expense that is outside the control of the Company.

⁽³⁾ The operating efficiency ratio has been adjusted to remove B&O taxes and for a tax-equivalent adjustment to BOLI income. The Company views the adjusted operating efficiency ratio as a better representation of its efficiency ratio when compared to other banks as it normalizes for the tax treatment of the adjusted items. The adjustment re-aligns Columbia's calculation of its operating efficiency ratio with its pre-merger calculation.

Columbia Banking System, Inc.
GAAP to Non-GAAP Reconciliation - Continued
Operating Efficiency Ratio, as adjusted
(Unaudited)

(\$ in thousands)	Quarter Ended						% Change	
	Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year	
Non-interest expense (GAAP)	h \$ 287,516	\$ 337,176	\$ 304,147	\$ 328,559	\$ 342,818	(15)%	(16)%	
Less: Non-interest expense adjustments	b (10,598)	(42,888)	(22,955)	(31,768)	(117,189)	(75)%	(91)%	
Operating non-interest expense (non-GAAP)	i 276,918	294,288	281,192	296,791	225,629	(6)%	23%	
Less: B&O taxes	t (3,223)	(2,727)	(3,275)	(3,647)	(2,129)	18%	51%	
Operating non-interest expense, excluding B&O taxes (non-GAAP)	u \$ 273,695	\$ 291,561	\$ 277,917	\$ 293,144	\$ 223,500	(6)%	22%	
Net interest income (tax equivalent) ⁽¹⁾	v \$ 424,344	\$ 454,730	\$ 482,031	\$ 485,168	\$ 375,369	(7)%	13%	
Non-interest income (GAAP)	d 50,357	65,533	43,981	39,678	54,735	(23)%	(8)%	
Add: BOLI tax equivalent adjustment ⁽²⁾	w 1,809	1,182	1,178	1,360	957	53%	89%	
Total Revenue, excluding BOLI tax equivalent adjustments (tax equivalent)	x 476,510	521,445	527,190	526,206	431,061	(9)%	11%	
Less: Non-interest income adjustments	a 3,883	(12,732)	15,023	16,252	(8,074)	nm	nm	
Total Adjusted Operating Revenue, excluding BOLI tax equivalent adjustments (tax equivalent) (non-GAAP)	y \$ 480,393	\$ 508,713	\$ 542,213	\$ 542,458	\$ 422,987	(6)%	14%	
Efficiency ratio ⁽³⁾	h / t 60.57 %	64.81 %	57.82 %	62.60 %	79.71 %	(4.24)	(19.14)	
Operating efficiency ratio, as adjusted (non-GAAP) ^{(3), (4), (5)}	u / y 56.97 %	57.31 %	51.26 %	54.04 %	52.84 %	(0.34)	4.13	

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

⁽¹⁾ Tax-exempt income has been adjusted to a taxable equivalent basis using a 21% tax rate and added to stated revenue for this calculation.

⁽²⁾ Non-interest expense adjustments were revised subsequent to the Company's reporting of its earnings results for the three months ended December 31, 2023. The revision includes the FDIC special assessment in non-interest expense adjustments, which removes the special assessment from the Company's calculation of operating non-interest expense. The Company views the special assessment as an infrequent expense that is outside the control of the Company.

⁽³⁾ The operating efficiency ratio has been adjusted to remove B&O taxes and for a tax-equivalent adjustment to BOLI income. The Company views the adjusted operating efficiency ratio as a better representation of its efficiency ratio when compared to other banks as it normalizes for the tax treatment of the adjusted items. The adjustment re-aligns Columbia's calculation of its operating efficiency ratio with its pre-merger calculation.

Columbia Banking System, Inc.
GAAP to Non-GAAP Reconciliation - Continued
(Unaudited)

(\$ in thousands)		Quarter Ended					% Change	
		Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Loans and leases interest income	a	\$ 574,519	\$ 577,092	\$ 567,929	\$ 551,997	\$ 412,726	— %	39 %
Less: Acquired loan accretion - rate related ⁽¹⁾	b	23,482	26,914	28,963	30,548	11,832	(13)%	98 %
Less: Acquired loan accretion - credit related ⁽²⁾	c	5,119	5,430	6,370	7,100	3,806	(6)%	34 %
Adjusted loans and leases interest income	d=a-b-c	\$ 545,918	\$ 544,748	\$ 532,596	\$ 514,349	\$ 397,088	— %	37 %
Taxable securities interest income	e	\$ 78,724	\$ 82,872	\$ 85,007	\$ 81,617	\$ 40,448	(5)%	95 %
Less: Acquired taxable securities accretion - rate related	f	31,527	34,290	39,219	34,801	15,356	(8)%	105 %
Adjusted Taxable securities interest income	g=e-f	\$ 47,197	\$ 48,582	\$ 45,788	\$ 46,816	\$ 25,092	(3)%	88 %
Non-taxable securities interest income ⁽³⁾	h	\$ 7,886	\$ 8,073	\$ 8,085	\$ 8,010	\$ 4,068	(2)%	94 %
Less: Acquired non-taxable securities accretion - rate related	i	2,270	2,309	2,288	2,274	901	(2)%	152 %
Adjusted Taxable securities interest income ⁽³⁾	j=h-i	\$ 5,616	\$ 5,764	\$ 5,797	\$ 5,736	\$ 3,167	(3)%	77 %
Interest income ⁽³⁾	k	\$ 685,207	\$ 692,741	\$ 697,169	\$ 676,922	\$ 476,622	(1)%	44 %
Less: Acquired loan and securities accretion - rate related	l=b+f+i	57,279	63,513	70,470	67,623	28,089	(10)%	104 %
Less: Acquired loan accretion - credit related	c	5,119	5,430	6,370	7,100	3,806	(6)%	34 %
Adjusted interest income ⁽³⁾	m=k-l-c	\$ 622,809	\$ 623,798	\$ 620,329	\$ 602,199	\$ 444,727	— %	40 %
Interest-bearing deposits interest expense	n	\$ 198,435	\$ 170,659	\$ 126,974	\$ 100,408	\$ 63,613	16 %	212 %
Less: Acquired deposit accretion	o	—	(187)	(373)	(280)	(93)	nm	nm
Adjusted interest-bearing deposits interest expense	p=n-o	\$ 198,435	\$ 170,846	\$ 127,347	\$ 100,688	\$ 63,706	16 %	211 %
Interest expense	q	\$ 260,863	\$ 238,011	\$ 215,138	\$ 191,754	\$ 101,253	10 %	158 %
Less: Acquired interest-bearing liabilities accretion ⁽²⁾	r	(57)	(244)	(430)	(337)	(150)	(77)%	(62)%
Adjusted interest expense	s=q-r	\$ 260,920	\$ 238,255	\$ 215,568	\$ 192,091	\$ 101,403	10 %	157 %
Net Interest Income ⁽³⁾	t	\$ 424,344	\$ 454,730	\$ 482,031	\$ 485,168	\$ 375,369	(7)%	13 %
Less: Acquired loan, securities, and interest-bearing liabilities accretion - rate related ⁽¹⁾	u=l-r	57,336	63,757	70,900	67,960	28,239	(10)%	103 %
Less: Acquired loan accretion - credit related ⁽²⁾	c	5,119	5,430	6,370	7,100	3,806	(6)%	34 %
Adjusted net interest income ⁽³⁾	v=t-u-c	\$ 361,889	\$ 385,543	\$ 404,761	\$ 410,108	\$ 343,324	(6)%	5 %
Average loans and leases	aa	37,597,101	37,333,310	37,050,518	37,169,315	29,998,630	1 %	25 %
Average taxable securities	ab	8,081,003	7,903,053	8,356,165	8,656,147	4,960,966	2 %	63 %
Average non-taxable securities	ac	851,342	809,551	844,417	865,278	437,020	5 %	95 %
Average interest-earning assets	ad	48,280,787	47,838,229	48,981,105	49,442,518	37,055,705	1 %	30 %
Average interest-bearing deposits	ae	27,742,579	26,622,343	25,121,745	24,494,717	19,496,551	4 %	42 %
Average interest-bearing liabilities	af	32,318,653	31,226,600	31,413,978	31,372,416	22,548,264	3 %	43 %

nm = Percentage changes greater than +/-500% are considered not meaningful and are presented as "nm."

⁽¹⁾ Tax-exempt interest has been adjusted to a taxable equivalent basis using a 21% tax rate.

⁽²⁾ Includes discount accretion related to UHC's 2014 acquisition of Sterling Financial Corporation.

⁽³⁾ The cumulative fair value discount on historical Columbia loans was established as of February 28, 2023, and the allocation between the credit-related discount and the rate-related discount was established at that time. Our disclosure of credit-related and rate-related discount accretion is an estimate based on the relative allocation of these two items to the discount at the closing of the merger.

Columbia Banking System, Inc.
GAAP to Non-GAAP Reconciliation - Continued
(Unaudited)

(\$ in thousands)		Quarter Ended					% Change	
		Mar 31, 2024	Dec 31, 2023	Sep 30, 2023	Jun 30, 2023	Mar 31, 2023	Seq. Quarter	Year over Year
Average yield on loans and leases	a / aa	6.13 %	6.13 %	6.08 %	5.95 %	5.55 %	—	0.58
Less: Acquired loan accretion - rate related ^{(2),(3)}	b / aa	0.25 %	0.29 %	0.31 %	0.33 %	0.16 %	(0.04)	0.09
Less: Acquired loan accretion - credit related ⁽³⁾	c / aa	0.05 %	0.06 %	0.07 %	0.08 %	0.05 %	(0.01)	—
Adjusted average yield on loans and leases	d / aa	5.83 %	5.78 %	5.70 %	5.54 %	5.34 %	0.05	0.49
Average yield on taxable securities	e / ab	3.90 %	4.19 %	4.07 %	3.77 %	3.26 %	(0.29)	0.64
Less: Acquired taxable securities accretion - rate related	f / ab	1.57 %	1.72 %	1.86 %	1.61 %	1.26 %	(0.15)	0.31
Adjusted average yield on taxable securities	g / ab	2.33 %	2.47 %	2.21 %	2.16 %	2.00 %	(0.14)	0.33
Average yield on non-taxable securities ⁽¹⁾	h / ac	3.71 %	3.99 %	3.83 %	3.70 %	3.72 %	(0.28)	(0.01)
Less: Acquired non-taxable securities accretion - rate related	i / ac	1.07 %	1.13 %	1.07 %	1.05 %	0.84 %	(0.06)	0.23
Adjusted yield on non-taxable securities ⁽¹⁾	j / ac	2.64 %	2.86 %	2.76 %	2.65 %	2.88 %	(0.22)	(0.24)
Average yield on interest-earning assets ⁽¹⁾	k / ad	5.69 %	5.75 %	5.65 %	5.48 %	5.19 %	(0.06)	0.50
Less: Acquired loan and securities accretion - rate related	l / ad	0.48 %	0.53 %	0.57 %	0.55 %	0.31 %	(0.05)	0.17
Less: Acquired loan accretion - credit related	c / ad	0.04 %	0.05 %	0.05 %	0.06 %	0.04 %	(0.01)	—
Adjusted average yield on interest-earning assets ⁽¹⁾	m / ad	5.17 %	5.17 %	5.03 %	4.87 %	4.84 %	—	0.33
Average rate on interest-bearing deposits	n / ae	2.88 %	2.54 %	2.01 %	1.64 %	1.32 %	0.34	1.56
Less: Acquired deposit accretion	o / ae	— %	— %	(0.01)%	— %	— %	—	—
Adjusted average rate on interest-bearing deposits	p / ae	2.88 %	2.54 %	2.02 %	1.64 %	1.32 %	0.34	1.56
Average rate on interest-bearing liabilities	q / af	3.25 %	3.02 %	2.72 %	2.45 %	1.82 %	0.23	1.43
Less: Acquired interest-bearing liabilities accretion ⁽²⁾	r / af	— %	— %	(0.01)%	— %	— %	—	—
Adjusted average rate on interest-bearing liabilities	s / af	3.25 %	3.02 %	2.73 %	2.45 %	1.82 %	0.23	1.43
Net interest margin ⁽¹⁾	t / ad	3.52 %	3.78 %	3.91 %	3.93 %	4.08 %	(0.26)	(0.56)
Less: Acquired loan, securities, and interest-bearing liabilities accretion - rate related ⁽²⁾	u / ad	0.48 %	0.53 %	0.58 %	0.55 %	0.31 %	(0.05)	0.17
Less: Acquired loan accretion - credit related ⁽³⁾	c / ad	0.04 %	0.05 %	0.05 %	0.06 %	0.04 %	(0.01)	—
Adjusted net interest margin ⁽¹⁾	v / ad	3.00 %	3.20 %	3.28 %	3.32 %	3.73 %	(0.20)	(0.73)

⁽¹⁾ Tax exempt interest has been adjusted to a taxable equivalent basis using a 21% tax rate.

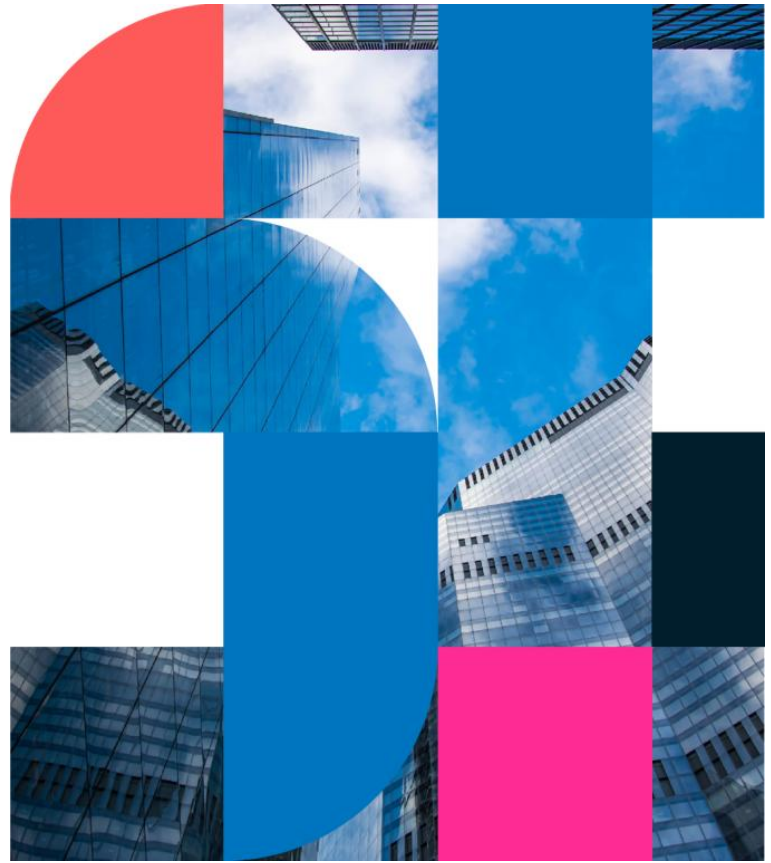
⁽²⁾ Includes discount accretion related to UHC's 2014 acquisition of Sterling Financial Corporation.

⁽³⁾ The cumulative fair value discount on historical Columbia loans was established as of February 28, 2023, and the allocation between the credit-related discount and the rate-related discount was established at that time. Our disclosure of credit-related and rate-related discount accretion is an estimate based on the relative allocation of these two items to the discount at closing.



1st Quarter 2024 Earnings Presentation

April 25, 2024



Disclaimer

FORWARD-LOOKING STATEMENTS

This presentation includes forward-looking statements within the meaning of the "Safe-Harbor" provisions of the Private Securities Litigation Reform Act of 1995, which management believes are a benefit to shareholders. These statements are necessarily subject to risk and uncertainty and actual results could differ materially due to various risk factors, including those set forth from time to time in our filings with the Securities and Exchange Commission. You should not place undue reliance on forward-looking statements and we undertake no obligation to update any such statements. Forward-looking statements can be identified by words such as "anticipates," "intends," "plans," "seeks," "believes," "estimates," "expects," "target," "projects," "outlook," "forecast," "will," "may," "could," "should," "can" and similar references to future periods. In this press release we make forward-looking statements about strategic and growth initiatives and the result of such activity. Risks and uncertainties that could cause results to differ from forward-looking statements we make include, without limitation: current and future economic and market conditions, including the effects of declines in housing and commercial real estate prices, high unemployment rates, continued inflation and any recession or slowdown in economic growth particularly in the western United States; economic forecast variables that are either materially worse or better than end of quarter projections and deterioration in the economy that could result in increased loan and lease losses, especially those risks associated with concentrations in real estate related loans; our ability to effectively manage problem credits; the impact of bank failures or adverse developments at other banks on general investor sentiment regarding the liquidity and stability of banks; changes in interest rates that could significantly reduce net interest income and negatively affect asset yields and valuations and funding sources; changes in the scope and cost of FDIC insurance and other coverage; our ability to successfully implement efficiency and operational excellence initiatives; our ability to successfully develop and market new products and technology; changes in laws or regulations; any failure to realize the anticipated benefits of the merger when expected or at all; potential adverse reactions or changes to business or employee relationships, including those resulting from the completion of the merger and integration of the companies; the effect of geopolitical instability, including wars, conflicts and terrorist attacks; and natural disasters and other similar unexpected events outside of our control. We also caution that the amount and timing of any future common stock dividends or repurchases will depend on the earnings, cash requirements and financial condition of Columbia, market conditions, capital requirements, applicable law and regulations (including federal securities laws and federal banking regulations), and other factors deemed relevant by Columbia's Board of Directors, and may be subject to regulatory approval or conditions.

NON-GAAP FINANCIAL MEASURES

In addition to results presented in accordance with GAAP, this presentation contains certain non-GAAP financial measures. A reconciliation of GAAP to non-GAAP measures is included in the Appendix.

We believe presenting certain non-GAAP financial measures provides investors with information useful in understanding our financial performance, our performance trends, and our financial position. We utilize these measures for internal planning and forecasting purposes. We, as well as securities analysts, investors, and other interested parties, also use these measures to compare peer company operating performance. We believe that our presentation and discussion, together with the accompanying reconciliations, provides a complete understanding of factors and trends affecting our business and allows investors to view performance in a manner similar to management. These non-GAAP measures should not be considered a substitution for GAAP basis measures and results, and we strongly encourage investors to review our consolidated financial statements in their entirety and not to rely on any single financial measure. Because non-GAAP financial measures are not standardized, it may not be possible to compare these financial measures with other companies' non-GAAP financial measures having the same or similar names.

REVERSE ACQUISITION METHOD OF ACCOUNTING

On February 28, 2023, Columbia Banking System, Inc. ("Columbia," "we," or "our") completed its merger with Umpqua Holdings Corporation ("UHC"), combining the two premier banks in the Northwest to create one of the largest banks headquartered in the West (the "merger"). Columbia's financial results for any periods ended prior to February 28, 2023 reflect UHC results only on a standalone basis as the merger was treated as a reverse merger with UHC as the accounting acquirer. In addition, Columbia's reported financial results for the first quarter of 2023 reflect UHC financial results only until the closing of the merger after the close of business on February 28, 2023. As a result of these two factors, Columbia's financial results for each of the quarters of 2023 and the year ended December 31, 2023 may not be directly comparable to prior reported periods. Under the reverse acquisition method of accounting, the assets and liabilities of Columbia as of February 28, 2023 ("historical Columbia") were recorded at their respective fair values.

Columbia Banking System: A Franchise Like No Other

Columbia at a Glance		West-Focused Regional Powerhouse	Business Bank of Choice
Corporate	Ticker	COLB	<ul style="list-style-type: none"> ■ In-market, relationship-based commercial banking ■ Attractive footprint in high-growth markets ■ Full suite of deposit products and services with contemporary digital capabilities ■ Expertise in treasury management, foreign exchange, and global cash management ■ Expanding small business platform ■ Comprehensive and growing wealth advisory and trust businesses ■ Niche verticals include diverse agricultural, healthcare, tribal banking, and equipment finance
	Headquarters	Tacoma, Washington	
	Offices	~300 in eight states	
Financials as of March 31, 2024	Assets	\$52 billion	
	Loans	\$37 billion	
	Deposits	\$42 billion	
	Common Equity Tier 1 Capital Ratio	9.8% ⁽¹⁾	
	Total Capital Ratio	12.0% ⁽¹⁾	
<p><small>(1) Regulatory capital ratios are estimates pending completion and filing of Columbia's regulatory reports.</small></p>			

Why Columbia?

- *Community banking at scale* business model drives granular, low-cost core deposit base
 - Opportunity to gain share in California and growing metros in the West while increasing density in the Northwest
 - Solid capital generation supports long-term organic growth and return to shareholders
 - Strong credit quality supported by diversified, well-structured, and conservatively underwritten loan portfolio
 - Compelling culture with deep community ties that is reflected in our proven ability to attract and retain top banking talent
 - Scaled western franchise that is difficult to replicate provides scarcity value
-

Operating in Large, Attractive Western Markets

Foothold in the West⁽¹⁾

(population in millions)

Northwest



Seattle, WA



Portland, OR



Boise, ID

California and Nevada



Los Angeles, CA



Sacramento, CA



Las Vegas, NV

Other West



Phoenix, AZ



Denver, CO



Salt Lake City, UT

Top Regional Bank in the NW (WA, OR, ID)⁽¹⁾

Rank	Bank (HQ State)	Total		Mkt Shr
		Assets (\$B)	Deposits (\$B)	
1	Bank of America (NC)	\$3,180	\$62	17.3 %
2	U.S. Bancorp (MN)	663	51	14.4 %
3	JPMorgan (NY)	3,875	47	13.3 %
4	Wells Fargo (CA)	1,932	42	11.7 %
5	CB COLB (WA)	52	33	9.3 %
6	KeyCorp (OH)	188	18	5.0 %
7	WaFd (WA)	23	12	3.3 %
8	Banner Corp. (WA)	16	11	3.0 %

5th Largest Bank HQ'd in our Footprint⁽¹⁾

Rank	Bank (HQ State)	Total		Mkt Shr
		Assets (\$B)	Eight-State Footprint	
1	Wells Fargo (CA)	\$1,932	\$459	16.7 %
2	Zions (UT)	87	61	2.2 %
3	Western Alliance (AZ)	71	51	1.9 %
4	East West (CA)	70	49	1.8 %
5	CB COLB (WA)	52	41	1.5 %
6	Banc of California (CA)	39	29	1.1 %
7	FirstBank (CO)	28	24	0.9 %
8	Cathay General (CA)	23	15	0.6 %

Established Presence in Attractive Markets⁽¹⁾

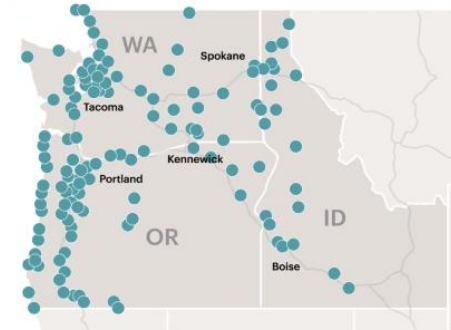
- Our market share in the Northwest stands with large national and super regional banks, at over 9%
- Our foothold in top western markets and scaled franchise provide us the opportunity to increase share in California, Arizona, Colorado, and Utah
- Projected population growth of 3.2% over the next five years in our collective footprint exceeds the national average of 2.4%
- Current household income in our footprint is 109% of the national average, and the five-year growth rate of 10.4% compares favorably to 10.1% nationally

(1) Population, household income, asset, deposit, and market share data sourced from S&P Global Market Intelligence. Assets as of December 31, 2023; deposits and market share as of June 30, 2023 and adjusted by S&P to include acquisitions announced or closed subsequent to that date.

Opportunity to Increase Density and Gain Share throughout Our Footprint

Improve Density in the Northwest

● 230 branches



MSA ⁽¹⁾	Population (000s)	Deposits (\$mm)		COLB Mkt Shr
		Market	COLB	
Seattle	4,107	\$143,835	\$7,561	5.2 %
Portland	2,537	67,109	5,673	8.5 %
Boise	835	16,886	189	1.1 %
Spokane	605	12,868	3,040	23.6 %

Expand Footprint in California

● 60 branches



MSA ⁽¹⁾	Population (000s)	Deposits (\$mm)		COLB Mkt Shr
		Market	COLB	
Los Angeles	12,869	\$684,438	\$848	0.1 %
Sacramento	2,440	94,707	1,934	2.0 %
San Francisco	4,592	458,774	525	0.1 %
San Diego	3,298	105,112	16	< 0.1%

Broaden Presence in Other Western Markets

● 4 branches ● Banking teams



MSA ⁽¹⁾	Population (000s)	Deposits (\$mm)		COLB Mkt Shr
		Market	COLB	
Phoenix	5,120	\$166,520		
Denver	3,031	114,538		
Salt Lake City	1,284	69,725		
Las Vegas	2,368	78,063		

Opportunity to add targeted retail locations to support existing commercial banking presence

(1) Population, deposit, and market share data sourced from S&P Global Market Intelligence. Deposits and market share as of June 30, 2023 and adjusted by S&P to include acquisitions announced or closed subsequent to that date.

Performance Improvement: Near-Term Initiatives

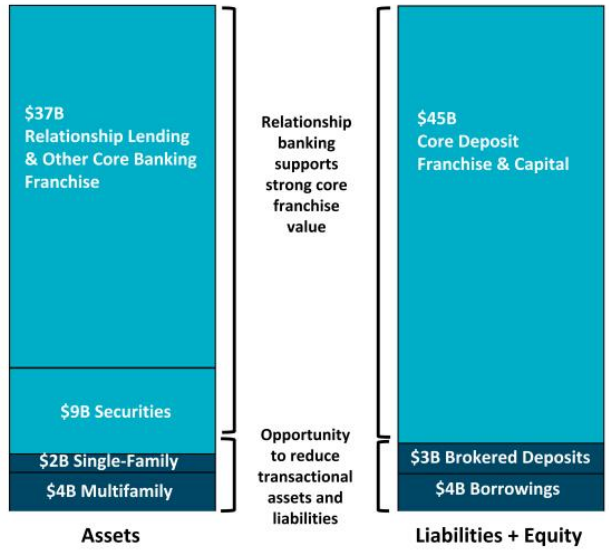
1H 2024 Actions to Improve Operational Efficiency

- Initiatives to improve operating efficiency throughout the organization are expected to result in a Q4 2024 core expense run rate of \$965 million to \$985 million annualized, which excludes CDI amortization and non-operating expense⁽¹⁾
- Closed five branches in January to fund the opening of new retail locations in existing commercial banking de novo markets
- Actively managing and selectively reducing deposit offering rates
- Continued evaluation of wholesale funding options to optimize rate while managing duration risk
- Additional product bundling and marketing designed to drive higher levels of new customer acquisition
- Modified underwriting and pricing for FinPac as well as rationalizing its cost structure in light of the current operating environment

(1) Non-GAAP financial measure. A reconciliation of adjustments to the comparable GAAP measure is detailed in the "Non-GAAP Reconciliation" section of the Appendix.

Performance Improvement: Longer-Term

Opportunity to Strategically Reposition Balance Sheet Over Time



- Our relationship-based lending verticals and a strong core deposit base remain the cornerstone of our franchise.
- Past transactional lending and the wholesale sources that fund these assets have muted the balance sheet’s profitability, but they have not diluted the quality of our core franchise.
- Current interest rates make outright asset sales unattractive given a lengthy payback period. However, longer term, a decline in rates will provide the flexibility to minimize or eliminate the drag on earnings.⁽¹⁾

(1) While asset classes, like transactional loans within our multifamily and single-family portfolios, have been identified as potential sources for asset sales if interest rates were to decline, assets have not been identified for sale.

FINANCIAL HIGHLIGHTS

First Quarter 2024 Highlights

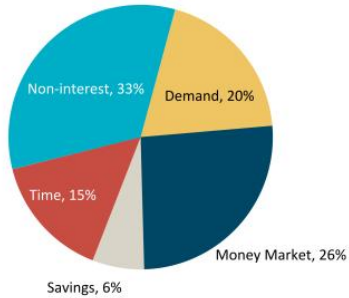
Reported	Operating ⁽¹⁾
\$124 million Net Income	\$135 million Net Income
\$186 million Pre-Provision Net Revenue ⁽¹⁾	\$201 million Pre-Provision Net Revenue
\$0.59 Earnings-per-Share - Diluted	\$0.65 Earnings-per-Share - Diluted
0.96% Return on Assets	1.04% Return on Assets
1.44% PPNR Return on Assets ⁽¹⁾	1.55% PPNR Return on Assets
10.01% Return on Equity	10.89% Return on Equity
14.82% Return on Tangible Common Equity ⁽²⁾	16.12% Return on Tangible Common Equity

- Total risk-based capital ratio of 12.0%⁽²⁾ as of March 31, 2024 reached our long-term internal target after increasing over 100 basis points since the merger closed in Q1 2023.
- Conducted an enterprise-wide evaluation of our operations that resulted in consolidated positions, simplified reporting and organizational structures, and an improved profitability outlook.
- Launched a targeted campaign in early February 2024 to generate new small business deposit accounts. The campaign runs through April 2024 and includes bundled solutions for customers without promotional pricing. Non-interest bearing deposits generated through March 31, 2024 were 25% of total new money to the bank.
- Introduced a new platform for consumer online account openings to improve efficiency and enhance vendor support.
- Named to Newsweek’s list of Most Trustworthy Companies in America.

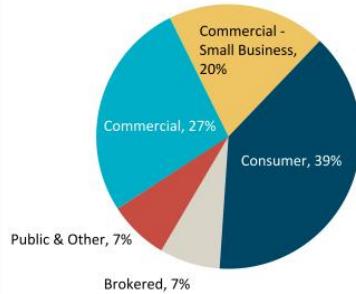
(1) Non-GAAP financial measure. A reconciliation to the comparable GAAP measurement for each is provided in the Appendix of this slide presentation.
 (2) Regulatory capital ratios are estimates pending completion and filing of Columbia’s regulatory reports.

Our Diversified Commercial Bank Business Model with a Strong Retail Network Supports our Granular, High-Quality Deposit Base

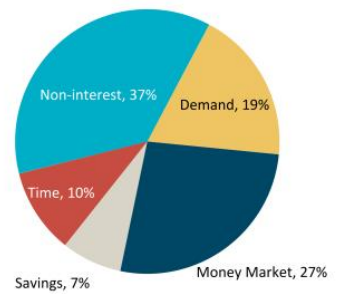
Enterprise-wide Deposit Composition



Deposits by Category



Customer Deposit Composition⁽¹⁾



- Deposits were \$42 billion as of March 31, 2024 and represented by a granular base that is diversified by business line, industry, and geography. Our average customer account balance is \$35 thousand⁽¹⁾.
- Our use of public and brokered deposits as a source of funding beyond term debt impacts the composition of our enterprise-wide deposit portfolio. Our customer deposit composition⁽¹⁾ is more illustrative of the quality of Columbia’s core deposit franchise. Our bankers’ activity is geared toward protecting the quality of our relationship-based franchise while generating net customer balance growth to reduce the need for non-core funding sources over time.

(1) Excludes all public, administrative, and brokered deposits, as detailed on the “Liquidity Overview” slide in the Appendix. Excluded balances accounted for 14% of total deposits as of March 31, 2024. This is a non-GAAP financial measure.

Securities Portfolio Overview

Available-for-Sale Securities Portfolio as of March 31, 2024								
(\$ in millions)	Current Par	Amortized Cost	Unrealized Gains	Unrealized Losses	Fair Value	% of Total AFS Portfolio	Effective Duration	Book Yield
U.S. Treasuries	\$390	\$380	\$0	(\$7)	\$373	4 %	2.1	3.56 %
U.S. Agencies	1,156	1,172	\$1	(\$79)	1,095	13 %	4.0	2.79 %
Mortgage-backed securities - residential agency	3,162	2,952	\$0	(\$293)	2,660	31 %	6.9	3.18 %
Collateralized mortgage obligations ⁽¹⁾	1,343	1,255	\$1	(\$113)	1,144	13 %	5.8	3.37 %
Obligations of states and political subdivisions	1,130	1,068	\$9	(\$25)	1,052	12 %	4.7	3.40 %
Commercial mortgage-backed securities - agency	2,496	2,345	\$1	(\$51)	2,294	27 %	4.4	4.69 %
Total available for sale securities	\$9,677	\$9,172	\$12	(\$568)	\$8,617		5.3	3.58 %
Percentage of Current Par		95%	0%	(6%)	89%			

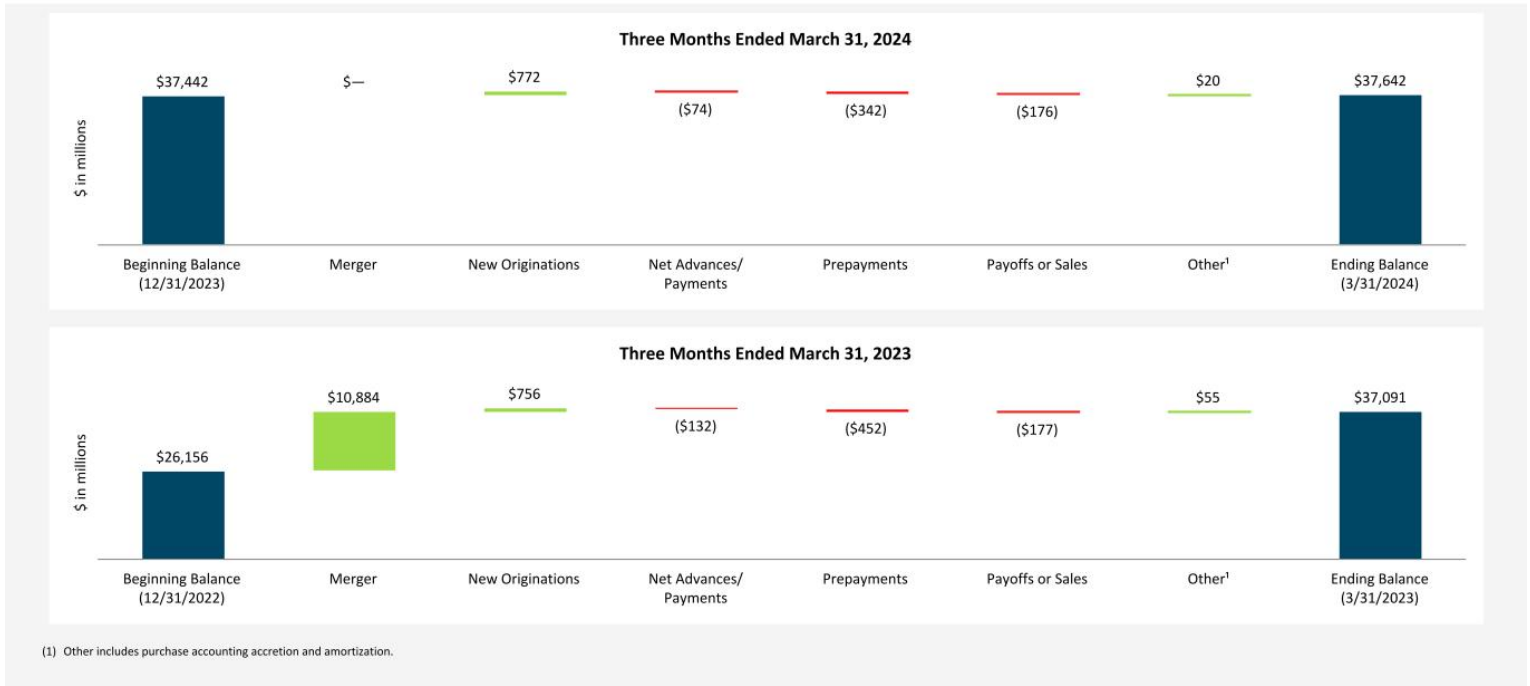


- The total available-for-sale (“AFS”) securities portfolio had a book yield of 3.58% and an effective duration of 5.3 as of March 31, 2024, compared to 3.59% and 5.4, respectively, as of December 31, 2023.
- As of March 31, 2024, 16% of the AFS securities portfolio (by fair value) was in an unrealized gain position and had a weighted average book yield of 4.42%. The remaining 84% of the portfolio was in an unrealized loss position and had a weighted average book yield of 3.44%.

Note: Table may not foot due to rounding.

(1) Portfolio includes \$263 million in high-quality non-agency collateralized mortgage obligations (“CMO”) that were in a small unrealized loss position at March 31, 2024 (amortized cost of \$264 million). The remaining \$881 million of the portfolio is comprised primarily of residential agency CMOs.

Loan Roll Forward Activity



Diversified, High Quality Loan and Lease Portfolio

Mortgage

- Portfolio average loan size of \$481,000
- 1Q24 average loan size of \$540,000
- Portfolio average FICO of 761 and LTV of 62%
- 1Q24 average FICO of 772 and LTV of 63%
- Total delinquencies of 0.70%
- Annualized net charge-off (recovery) rate of 0.02%

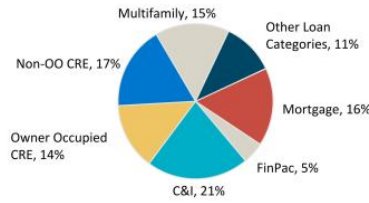
Non-owner Occupied CRE

- Portfolio average loan size of \$1.7 million
- 1Q24 average loan size of \$1.5 million
- Portfolio average LTV of 51% and DSC of 1.86
- 1Q24 average LTV of 49% and DSC of 1.41
- Total delinquencies of 0.13%
- Annualized net charge-off (recovery) rate of 0.00%

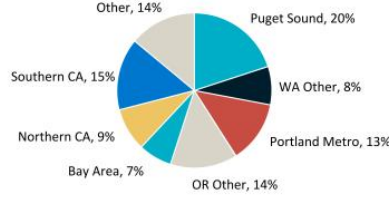
Commercial & Industrial

- Portfolio average loan size of \$706,000
- 1Q24 average loan size of \$757,000
- Total delinquencies of 0.95%
- Annualized net charge-off (recovery) rate of 0.94%

Portfolio Composition at March 31, 2024



Geographic Distribution at March 31, 2024



Owner Occupied CRE

- Portfolio average loan size of \$1.0 million
- 1Q24 average loan size of \$1.8 million
- Portfolio average LTV of 55%
- 1Q24 average LTV of 61%
- Total delinquencies of 0.70%
- Annualized net charge-off (recovery) rate of 0.00%

Multifamily

- Portfolio average loan size of \$2.3 million
- 1Q24 average loan size of \$679,000
- Portfolio average LTV of 54% and DSC of 1.56
- 1Q24 average LTV of 65% and DSC of 1.28
- Total delinquencies of 0.00%
- Annualized net charge-off (recovery) rate of 0.00%

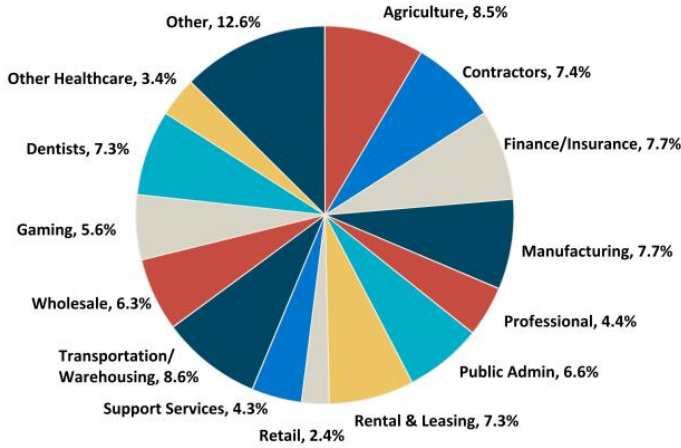
Lease & Equipment Finance (FinPac)

- Portfolio average loan & lease size of \$42,000
- 1Q24 average loan & lease size of \$59,000
- Portfolio average yield: ~10%
- Total delinquencies of 4.29%
- Annualized net charge-off (recovery) rate of 5.64%

Note: Portfolio statistics and delinquencies as of March 31, 2024. Annualized net charge-off rates for Q1 2024. Loan-to-value ("LTV"), FICO, and debt service coverage ("DSC") ratios are based on weighted averages for portfolios where data are available. LTV represents average LTV based on most recent appraisal against updated loan balance. Totals may not foot due to rounding.

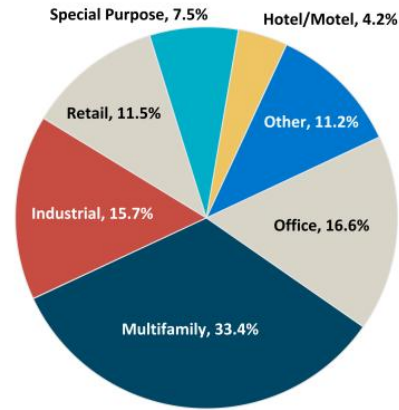
C&I and CRE Portfolio Composition

C&I Portfolio Composition⁽¹⁾
\$9.7 Billion at March 31, 2024



Commercial Line Utilization was 35% at March 31, 2024

CRE Portfolio Composition⁽¹⁾
\$17.6 Billion at March 31, 2024

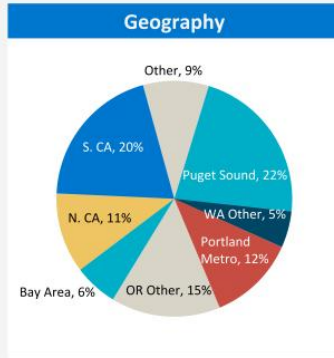
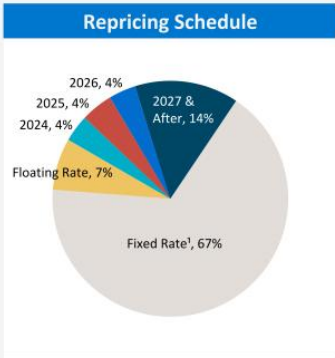
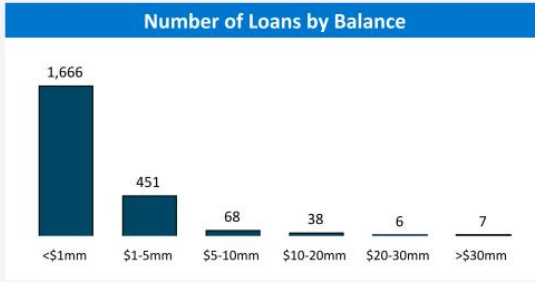


44% Owner Occupied / 56% Non-Owner Occupied⁽²⁾

(1) C&I portfolio composition includes term, lines of credit & other, and leases & equipment finance balances. CRE portfolio composition includes non-owner occupied term and owner occupied term balances as well as multifamily balances.
 (2) Owner occupied and non-owner occupied disclosure relates to commercial real estate portfolio excluding multifamily loans.

Office Portfolio Details

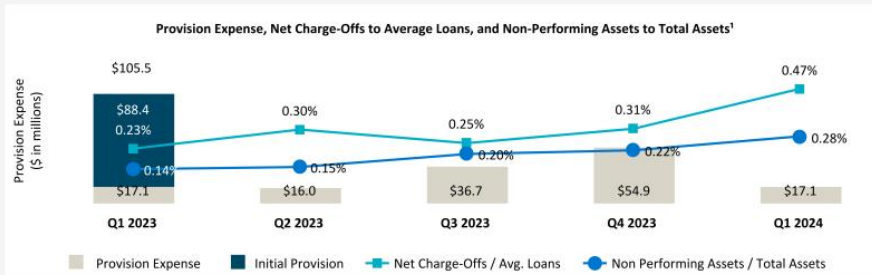
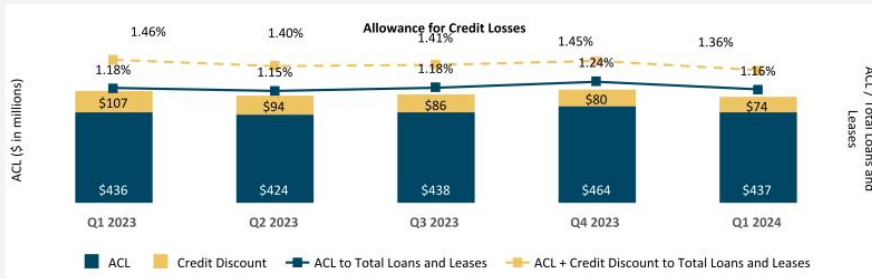
Office Portfolio Metrics at March 31, 2024	
Average loan size	\$1.35 million
Average LTV	56%
DSC (non-owner occupied)	1.70x
% with guaranty (by \$ / by #)	85% / 84%
Past due 30-89 days	\$0.5mm / 0.02% of office
Nonaccrual	\$13.3mm / 0.44% of office
Special mention	\$22.1mm / 0.73% of office
Classified	\$60.1mm / 1.99% of office



- Loans secured by office properties represented 8% of our total loan portfolio at March 31, 2024.
- Our office portfolio is 39% owner occupied, 59% non-owner occupied, and 2% construction. Dental and other healthcare loans compose 15% of our office portfolio.
- The average loan size in our office portfolio is \$1.35 million, delinquencies are at a de minimis level, and the majority of our loans contain a guaranty.
- Excluding floating rate loans, which have already repriced to prevailing rates, only 8% of our office portfolio reprices through 2025. Loans repricing in 2024 and 2025 have average balances of \$0.8 million and \$1.1 million, respectively.
- Properties located in suburban markets secure the majority of our office portfolio as only 6% of non-owner occupied office loans are located in downtown core business districts.

(1) Loans with a swap component are displayed as a fixed rate loan if the swap maturity is equal to the maturity of the loan. If the swap matures prior to the loan, the loan is displayed as adjustable with the rate resetting at the time of the swap maturity.

Continued Strong Credit Quality



- The remaining credit discount on loans of \$74 million as of March 31, 2024 provides an additional 20 basis points of loss absorption when added to the ACL of \$437 million.
- Charge-off activity in Q1 2024 remained concentrated in the trucking portfolio of the FinPac business and was further impacted by a single credit within the commercial portfolio. Net charge-offs were otherwise at an insignificant level during the quarter.
- Trends in nonperforming loans are consistent with a gradual shift toward a standard credit environment following an extended period of outstanding credit quality.
- Nonperforming loans of \$142 million as of March 31, 2024 included \$43 million of government guarantees.

(1) Q1 2023 provision expense of \$105.5 million includes an initial provision of \$88.4 million related to historical Columbia non-PCD loans.

Robust ACL Coverage

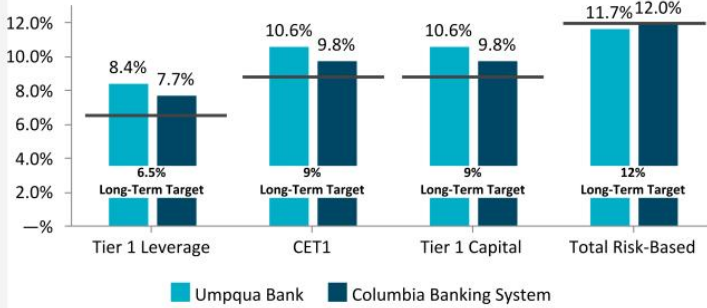
Allowance for Credit Losses ("ACL") by Loan Segment								
(\$ in thousands)	Commercial	Lease & Equipment	Commercial Real Estate	Residential & Home Equity	Consumer	Total ⁽¹⁾	Remaining Credit Discount on Loans	Total ACL including Credit Discount on Loans ⁽¹⁾
Balance as of December 31, 2023	\$137,619	\$115,043	\$137,058	\$64,944	\$9,416	\$464,080	\$79,850	\$543,930
Q1 2024 Net (Charge-offs) Recoveries	(18,734)	(23,766)	197	(320)	(1,380)	(44,003)		
Reserve Build (Release)	(22,109)	20,593	22,049	(3,857)	459	17,135		
Balance as of March 31, 2024	\$96,776	\$111,870	\$159,304	\$60,767	\$8,495	\$437,212	\$74,098	\$511,310
% of Loans and Leases Outstanding	1.20%	6.55%	0.81%	0.75%	4.49%	1.16%		1.36%

- Our reserve coverage by loan segment and for the overall loan and lease portfolio reflects our robust underwriting criteria and ongoing, routine portfolio monitoring activities. For example, we stress applicable variables, like interest rates, cash flows, and occupancy, at inception and loan review and limit borrower proceeds as a result. These factors contribute to lower LTVs and higher DSC ratios, which are taken into consideration in the estimation of our ACL.
- The quarter's provision expense of \$17 million reflects credit migration trends, changes in the economic forecasts used in credit models, charge-off activity, and a change within our Current Expected Credit Losses ("CECL") methodology. We used components of Moody's Analytics' February 2024 baseline economic forecast to estimate our ACL as of March 31, 2024.
- During the first quarter, we recalibrated the commercial CECL model to be more reflective of the post-merger loan portfolio after a full year operating as a combined organization. We believe the recalibrated model is more reflective of the quality of our underwriting and borrower profiles.

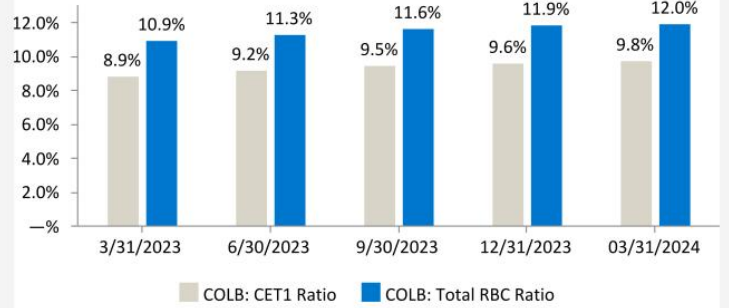
(1) Total includes reserve for unfunded commitments of \$22.9 million and \$23.2 million as of March 31, 2024 and December 31, 2023, respectively.

Capital Management

Regulatory Capital Ratios: Bank and Holding Company as of March 31, 2024



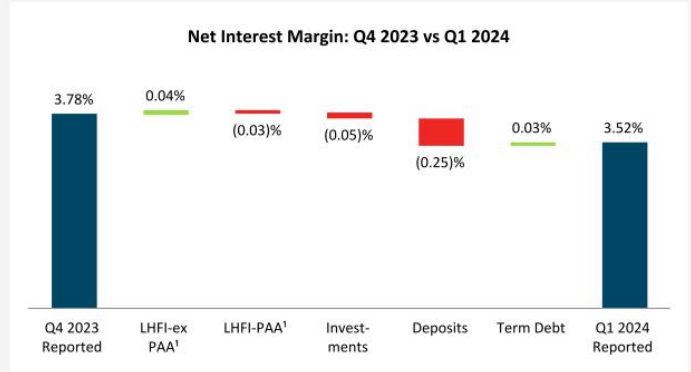
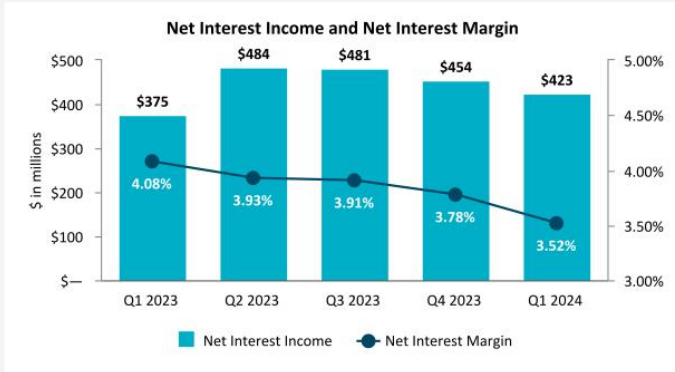
Capital Ratios Continue to Trend Up Post Merger Closing



- Regulatory capital ratios declined during Q1 2023 as a result of the merger and the impact of rate-related asset discounts on capital. Our capital ratios have continued to increase on a quarterly basis post merger closing.
- We expect to organically generate capital above what is required to support prudent growth and our regular dividend, with excess capital driving ratios higher and providing for longer-term flexibility for return to shareholders.

Note: Umpqua Bank and Columbia Banking System, Inc. long-term capital ratio targets reflect a targeted excess level of capital above regulatory well-capitalized minimums inclusive of the capital conservation buffer ("CCB") where applicable. The minimum capital ratios to be considered well capitalized inclusive of the CCB are 7.0%, 8.5%, and 10.5% for the common equity tier 1 ("CET1") ratio, tier 1 capital ratio, and total risk-based capital ratio, respectively. The CCB does not apply to the tier 1 leverage ratio, which has a well-capitalized minimum level of 5.0%. All regulatory capital ratios as of March 31, 2024 are estimates pending completion and filing of Columbia's and Umpqua Bank's regulatory reports.

Net Interest Income and Net Interest Margin



- The cost of interest-bearing deposits increased 34 basis points on a linked-quarter basis to 2.88% in Q1 2024, which compares to 2.90% for the month of March and 2.89% at March 31, 2024. A comprehensive review related to the evaluation and approval of deposit pricing resulted in enhanced pricing visibility that contributed to stability in interest-bearing core deposit rates in the latter half of the first quarter.
- The cost of interest-bearing liabilities increased 23 basis points on a linked-quarter basis to 3.25% in Q4 2023, which compares to 3.24% for both the month of March and at March 31, 2024.
- The net interest margin decreased 26 basis points on a linked quarter basis to 3.52%, which compares to 3.55% for the month of March. Pricing reductions on wholesale funding and stabilizing interest-bearing deposit costs contributed to a slight increase in net interest margin in the latter part of the first quarter. While the net interest margin’s performance in March is encouraging, it does not indicate a cycle floor was reached in the earlier part of the quarter.

(1) Chart Abbreviations: "PAA" = purchase accounting accretion and amortization; "LHFI" = loans held for investment.

Interest Rate Sensitivity

Loan Maturities at March 31, 2024								
(\$ in millions)	<=6 Months ⁽¹⁾	7 to 12 Months	13 to 24 Months	25 to 36 Months	37 to 60 Months	61+ Months	Total	% of Total ⁽²⁾
Fixed	\$1,852	\$252	\$642	\$904	\$2,311	\$9,304	\$15,265	40 %
Floating	1,785	1,121	1,384	958	1,446	4,827	11,521	30 %
Adjustable	68	78	237	260	655	10,055	11,353	30 %
Total	\$3,705	\$1,451	\$2,263	\$2,122	\$4,412	\$24,186	\$38,139	100 %

Deposit and Funding Repricing Betas During the Current Rising-Rate Cycle ⁽⁴⁾				
Three Months Ended	Cost of Combined Company ⁽⁴⁾			
	Effective Fed Funds Rate (Daily Avg.)	Interest-Bearing Deposits	Total Deposits	Total Funding
March 31, 2024	5.33%	2.88%	1.92%	2.27%
December 31, 2023	5.33%	2.54%	1.63%	2.05%
December 31, 2022	3.65%	0.62%	0.35%	0.51%
December 31, 2021	0.08%	0.10%	0.05%	0.09%
Variance: Peak (Peak Value less Q4 2021)	+5.25%	+2.78%	+1.87%	+2.18%
Repricing Betas: Cycle-to-Date		53%	36%	42%

Note: Tables may not foot due to rounding.

- Fixed rate loans that mature in six months or less include commercial tranche loans that reprice in a manner similar to floating rate loans.
- Floating rate loans are indexed to prime (8% of the total loan portfolio) and 1-month underlying interest rates (23% of the total loan portfolio). When adjustable rate loans reprice, they are indexed to interest rates that span 1-month tenors to 10-year tenors as well as the prime rate; the most prevalent underlying index rates are 6-month tenors (16% of the total loan portfolio) and 5-year tenors (6% of the total loan portfolio).
- Loans were grouped into three buckets: (1) No Floor: no contractual floor on the loan; (2) At Floor: current rate = floor; (3) Above Floor: current rate exceeds floor. The amount above the floor was based on the current margin plus the current index assuming the loan repriced on March 31, 2024. The adjustable loans may not reprice until well into the future, depending on the timing and size of interest rate changes.
- Deposit and funding repricing beta data present combined company results as if historical Columbia and historical UHC were one company for all periods through December 31, 2022; subsequent time periods present data on a legal basis given the merger. The beta presentation is calculated in this manner for comparison purposes.
- For the scenarios shown, the interest rate simulations assume a parallel and sustained shift in market interest rates ratably over a twelve-month period (ramp) or immediately (shock). The simulation repricing betas applied to interest-bearing deposits in the rising rate and declining rate scenarios are 56% and 55%, respectively, for March 31, 2024. Additional data related to interest rate simulations are available in Columbia's Form 10-K for the fiscal year ended December 31, 2023.

Floors: Floating and Adjustable Rate Loans at March 31, 2024				
(\$ in millions)	No Floor ⁽³⁾	At Floor ⁽³⁾	Above Floor ⁽³⁾	Total
Floating	\$7,080	\$36	\$4,405	\$11,521
Adjustable	1,718	52	9,583	11,353
Total	\$8,798	\$88	\$13,988	\$22,874
% of Total	39%	1%	61%	100%

Interest Rate Simulation Impact on Net Interest Income at March 31, 2024 ⁽⁵⁾				
	Ramp		Shock	
	Year 1	Year 2	Year 1	Year 2
Up 200 basis points	(0.3)%	(1.5)%	0.5%	0.1%
Up 100 basis points	(0.1)%	(0.7)%	0.3%	0.1%
Down 100 basis points	0.0%	0.4%	(0.5)%	(0.5)%
Down 200 basis points	0.1%	0.3%	(0.7)%	(1.4)%
Down 300 basis points	0.3%	0.1%	(0.9)%	(2.7)%

Non-Interest Income

(\$ in millions)	For the Quarter Ended				
	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
Service charges on deposits	\$16.1	\$17.3	\$17.4	\$16.5	\$14.3
Card-based fees	13.2	14.6	15.7	13.4	11.6
Financial services and trust revenue	4.5	3.0	4.7	4.5	1.3
Residential mortgage banking revenue, net	4.6	4.2	7.1	(2.3)	7.8
(Loss) gain on equity securities, net	(1.6)	2.6	(2.1)	(0.7)	2.4
Gain on loan and lease sales, net	0.2	1.2	1.9	0.4	0.9
BOLI income	4.6	4.3	4.4	4.1	2.8
Other income					
Other commercial product revenue ⁽¹⁾	\$2.3	\$3.9	\$3.0	\$3.0	\$1.4
Commercial servicing revenue	0.6	(0.2)	0.5	0.4	0.9
Loan-related fees	3.7	3.2	3.6	3.3	3.4
Change in fair value of certain loans held for investment	(2.4)	19.4	(19.2)	(7.0)	9.5
Misc. income	3.3	(0.1)	1.3	2.8	1.9
Swap derivative gain (loss)	1.2	(8.0)	5.7	1.3	(3.5)

Q1 2024 Highlights (compared to Q4 2023)

- Financial services and trust revenue increased following a temporary decline in brokerage income during the fourth quarter due to the transition of Columbia Wealth Advisors to a new broker platform.
- Higher interest rates in the first quarter compared to the fourth quarter drove fair value changes in certain loans held for investment and the swap derivative that collectively reduced non-interest income by \$12 million compared to the fourth quarter. These items are captured in other income.

Note: Tables may not foot due to rounding. Q1 2023 results include only one month of the combined company's operations.

(1) Other commercial product revenue includes swaps, syndication, and international banking revenue, which are captured in "other income" on the income statement. Other income statement line items, like card-based fees, include other sources of commercial product revenue.

Non-Interest Expense



- Non-interest expense in Q1 2024 declined \$50 million from the prior quarter level. The decrease was driven in part by a decline in expense related to an FDIC special assessment to \$5 million from \$33 million in Q4 2023.
- Operating non-interest expense⁽¹⁾ declined \$17 million from the prior quarter due to lower discretionary spending and other expense items compared to elevated expense items in Q4 2023.
- Conducted an enterprise-wide evaluation of our operations during Q1 2024. The full-scale review resulted in consolidated positions, simplified reporting and organizational structures, and an improved profitability outlook. These changes are expected to be carried out during Q2 2024 and Q3 2024 to achieve the Q4 2024 core expense run rate outlined earlier in this presentation.

(1) Non-GAAP financial measure. A reconciliation to the comparable GAAP measurement is provided at the end of this slide presentation. Non-operating expense items include exit and disposal costs, merger-related expense, and an FDIC special assessment. These items are detailed in the "Non-GAAP Reconciliation" section of the Appendix. Non-interest expense adjustments were revised subsequent to the Company's reporting of its earnings results for the three months ended December 31, 2023. The revision includes the FDIC special assessment in non-interest expense adjustments, which removes the special assessment from the Company's calculation of operating non-interest expense. The Company views the special assessment as an infrequent expense that is outside the control of the Company.

APPENDIX

Summary Income Statements

(\$ in millions, except per-share data)	For the Quarter Ended				
	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
Net interest income before provision	\$423.4	\$453.6	\$480.9	\$484.0	\$374.7
Provision for credit losses	17.1	54.9	36.7	16.0	105.5
Net interest income after provision	406.2	398.7	444.1	468.0	269.2
Non-interest income	50.4	65.5	44.0	39.7	54.7
Non-interest expense	287.5	337.2	304.1	328.6	342.8
Income (loss) before provision (benefit) for income taxes	169.1	127.1	184.0	179.1	(18.9)
Provision (benefit) for income taxes	45.0	33.5	48.1	45.7	(4.9)
Net income (loss)	\$124.1	\$93.5	\$135.8	\$133.4	(\$14.0)
Earnings (loss) per share, diluted	\$0.59	\$0.45	\$0.65	\$0.64	(\$0.09)
Non-interest expense, excluding merger-related expense ⁽¹⁾	283.0	330.0	285.2	298.9	226.9
Pre-provision net revenue ⁽¹⁾	\$186.2	\$182.0	\$220.7	\$195.1	\$86.6
Operating pre-provision net revenue ⁽¹⁾	\$200.7	\$212.1	\$258.7	\$243.1	\$195.7
Operating net income ⁽¹⁾	\$134.9	\$116.1	\$164.3	\$169.4	\$71.5
Operating earnings per share, diluted ⁽¹⁾	\$0.65	\$0.56	\$0.79	\$0.81	\$0.46

Q1 2024 Highlights (compared to Q4 2023)

- Net interest income decreased by \$30 million due to higher deposit costs and lower income earned on investment securities given slower prepayment speeds.
- Non-interest income decreased by \$15 million due to the quarterly fluctuation in cumulative non-merger fair value accounting and hedges.
- Non-interest expense decreased by \$50 million due to lower discretionary spend and the fourth quarter's larger FDIC special assessment.
- Provision expense relates to a number of factors discussed on the "Robust ACL Coverage" slide.

Note: Tables may not foot due to rounding. Q1 2023 results include only one month of the combined company's operations and a related initial provision of \$88 million.
 (1) Non-GAAP financial measure. A reconciliation to the comparable GAAP measurement is provided at the end of this slide presentation.

Summary Period-End Balance Sheets

<i>(\$ in millions, except per-share data)</i>	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
ASSETS:					
Total assets	\$52,224.0	\$52,173.6	\$51,993.8	\$53,592.1	\$53,994.2
Interest bearing cash and temporary investments	1,760.9	1,664.0	1,911.2	2,868.6	3,079.3
Investment securities available for sale, fair value	8,616.5	8,829.9	8,504.0	8,998.4	9,249.6
Loans and leases, gross	37,642.4	37,442.0	37,170.6	37,049.3	37,091.3
Allowance for credit losses on loans and leases	(414.3)	(440.9)	(416.6)	(404.6)	(417.5)
Goodwill and other intangibles, net	1,600.8	1,632.9	1,666.1	1,696.0	1,732.5
LIABILITIES AND EQUITY:					
Deposits	41,706.2	41,607.0	41,624.4	40,834.9	41,586.3
Securities sold under agreements to repurchase	213.6	252.1	258.4	294.9	271.0
Borrowings	3,900.0	3,950.0	3,985.0	6,250.0	5,950.0
Total shareholders' equity	4,957.2	4,995.0	4,632.2	4,828.2	4,884.7
RATIOS AND PER-SHARE METRICS:					
Loan to deposit ratio	90.3%	90.0%	89.3%	90.7%	89.2%
Book value per common share	\$23.68	\$23.95	\$22.21	\$23.16	\$23.44
Tangible book value per common share ⁽¹⁾	\$16.03	\$16.12	\$14.22	\$15.02	\$15.12
Common equity to assets ratio	9.5%	9.6%	8.9%	9.0%	9.0%
Tangible common equity to tangible assets ratio ⁽¹⁾	6.6%	6.7%	5.9%	6.0%	6.0%

Note: Tables may not foot due to rounding. Q1 2023 results were impacted by the closing of the merger on February 28, 2023 and the addition of historical Columbia balances at fair value.
(1) Non-GAAP financial measure. A reconciliation to the comparable GAAP measurement is provided in the appendix of this slide presentation.

Q1 2024 Highlights (compared to Q4 2023)

- Commercial line utilization and construction project activity were the primary contributors to the 2% annualized loan growth in Q1 2024. Origination volume was centered in our commercial and owner-occupied commercial real estate portfolios.
- Deposit balances were up slightly from Q4 2023 due to net growth in customer balances.
- Book value and tangible book value decreased 1.1% and 0.6%, respectively, as an increase in accumulated other comprehensive loss due to higher interest rates more than offset organic capital generation. Book value and tangible book value increased 1.0% and 6.0%, respectively from March 31, 2023 despite an increase in accumulated other comprehensive loss over the same period.

Liquidity Overview

Select Balance Sheet Items (\$ in millions)	Three Months Ended			Sequential Quarter Change
	Q1 2024	Q4 2023	Q1 2023	Q1 2024
Commercial deposits	\$11,207	\$11,142	\$11,355	\$65
Small business deposits	8,103	8,400	8,619	(297)
Consumer deposits	16,241	15,842	17,243	399
Total customer deposits	35,551	35,384	37,217	167
Public deposits - non-interest bearing	645	619	638	26
Public deposits - interest bearing	2,285	2,285	1,918	—
Total public deposits	2,930	2,904	2,556	26
Administrative deposits	135	169	182	(34)
Brokered deposits	3,090	3,150	1,631	(60)
Total deposits	\$41,706	\$41,607	\$41,586	\$99
Term debt	\$3,900	\$3,950	\$5,950	(\$50)
Cash & cash equivalents	\$2,201	\$2,163	\$3,635	\$39
Available-for-sale securities	\$8,617	\$8,830	\$9,250	(\$213)
Loans and leases	\$37,642	\$37,442	\$37,091	\$200

Total Off-Balance Sheet Liquidity Available at March 31, 2024			
(\$ in millions)	Gross Availability	Utilization	Net Availability
FHLB lines	\$11,965	\$2,370	\$9,596
Federal Reserve Discount Window	2,820	—	2,820
Federal Reserve Term Funding Program ⁽¹⁾	1,550	1,550	—
Uncommitted lines of credit	600	—	600
Total off-balance sheet liquidity	\$16,935	\$3,920	\$13,015

Total Available Liquidity at March 31, 2024 (\$ in millions)	
Total off-balance sheet liquidity (available lines of credit):	\$13,015
Cash and equivalents, less reserve requirement	1,898
Excess bond collateral	3,719
Total available liquidity	\$18,632

TOTAL AVAILABLE LIQUIDITY AS A PERCENTAGE OF:	
Assets of \$52.2 billion at March 31, 2024	36 %
Deposits of \$41.7 billion at March 31, 2024	45 %
Uninsured deposits of \$13.5 billion at March 31, 2024	138 %

- Net growth in total customer deposits enabled a slight reduction in brokered deposits and term debt in Q1 2024.
- Contraction in small business deposits during Q1 2024 was partially offset by a targeted campaign launched in early February 2024 to generate new business. The campaign runs through April 2024 and includes bundled solutions for customers without promotional pricing.

Note: Tables may not foot due to rounding.

(1) The Federal Reserve's Bank Term Funding Program was discontinued in March 2024. We present associated balances as they were outstanding on Columbia's balance sheet as of March 31, 2024.

Purchase Accounting Details

Select Purchase Accounting Items ⁽¹⁾	Adjustment at Closing		Remaining Balances at		Notes
	February 28, 2023	December 31, 2023	March 31, 2024		
ITEMS TO ACCRETE THROUGH INTEREST INCOME:					
Available for sale securities - rate discount	\$(1,011) million	\$(565) million	\$(543) million		While an adjustment to historical Columbia securities' book value was \$1.0 billion at the closing of the merger, the purchase discount that will accrete into interest income over time was \$0.6 billion when previously existing purchase premiums and the discount associated with bonds sold as part of the Q1 2023 portfolio restructuring were eliminated.
Loans - rate discount ⁽²⁾	<u>\$(618) million</u>	<u>\$(468) million</u>	<u>\$(444) million</u>		
Total rate discount on loans and securities	\$(1,629) million	\$(1,033) million	\$(987) million		
Loans - credit mark ⁽²⁾	<u>\$(130) million</u>	<u>\$(80) million</u>	<u>\$(74) million</u>		
Total discount on loans and securities	\$(1,759) million	\$(1,113) million	\$(1,061) million		Fair value discounts are accreted into interest income using the effective interest method, which amortizes the discount over the life of the loan or security.
ITEM TO AMORTIZE THROUGH NON-INTEREST EXPENSE:					
Core deposit intangible	\$710 million	\$603 million	\$571 million		CDI amortizes through non-interest expense over 10 years using the sum-of-the-years-digits method.

(1) Table does not capture all assets and liabilities with an associated fair value discount or premium. Assets and liabilities not presented have a significantly smaller impact on income through the accretion or amortization of their discount or premium.

(2) The cumulative fair value discount on historical Columbia loans was established as of February 28, 2023, and the allocation between the credit-related discount and the rate-related discount was established at that time. Our disclosure of credit-related and rate-related discount accretion is an estimate based on the relative allocation of these two items to the discount at the closing of the merger.

Non-GAAP Reconciliation: Tangible Capital

<i>(\$ in thousands, except per-share data)</i>		Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
Total shareholders' equity	a	\$4,957,245	\$4,995,034	\$4,632,162	\$4,828,188	\$4,884,723
Less: Goodwill		1,029,234	1,029,234	1,029,234	1,029,234	1,030,142
Less: Other intangible assets, net		571,588	603,679	636,883	666,762	702,315
Tangible common shareholders' equity	b	3,356,423	3,362,121	2,966,045	3,132,192	3,152,266
Total assets	c	\$52,224,006	\$52,173,596	\$51,993,815	\$53,592,096	\$53,994,226
Less: Goodwill		1,029,234	1,029,234	1,029,234	1,029,234	1,030,142
Less: Other intangible assets, net		571,588	603,679	636,883	666,762	702,315
Tangible assets	d	\$50,623,184	\$50,540,683	\$50,327,698	\$51,896,100	\$52,261,769
Common shares outstanding at period end	e	209,370	208,585	208,575	208,514	208,429
Total shareholders' equity to total assets ratio	a / c	9.49 %	9.57 %	8.91 %	9.01 %	9.05 %
Tangible common equity to tangible assets ratio	b / d	6.63 %	6.65 %	5.89 %	6.04 %	6.03 %
Book value per common share	a / e	\$23.68	\$23.95	\$22.21	\$23.16	\$23.44
Tangible book value per common share	b / e	\$16.03	\$16.12	\$14.22	\$15.02	\$15.12

Non-GAAP Reconciliation: Adjustments and Average Balances

(\$ in thousands)	For the Quarter Ended					
	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	
Non-Interest Income Adjustments						
Gain on sale of debt securities, net	\$ 12	\$ 9	\$ 4	\$ —	\$ —	
(Loss) gain on equity securities, net	(1,565)	2,636	(2,055)	(697)	2,416	
Gain (loss) on swap derivatives	1,197	(8,042)	5,700	1,288	(3,543)	
Change in fair value of certain loans held for investment	(2,372)	19,354	(19,247)	(6,965)	9,488	
Change in fair value of MSR due to valuation inputs or assumptions	3,116	(6,251)	5,308	(2,242)	(2,937)	
MSR hedge (loss) gain	(4,271)	5,026	(4,733)	(7,636)	2,650	
Total non-interest income adjustments	a	\$ (3,883)	\$ 12,732	\$ (15,023)	\$ (16,252)	\$ 8,074
Non-Interest Expense Adjustments						
Merger-related expense	\$ 4,478	\$ 7,174	\$ 18,938	\$ 29,649	\$ 115,898	
Exit and disposal costs	1,272	2,791	4,017	2,119	1,291	
FDIC special assessment ⁽¹⁾	4,848	32,923	—	—	—	
Total non-interest expense adjustments	b	\$ 10,598	\$ 42,888	\$ 22,955	\$ 31,768	\$ 117,189
Average Assets						
n	\$ 52,083,973	\$ 51,832,356	\$ 53,011,361	\$ 53,540,574	\$ 39,425,975	
Less: Average goodwill and other intangible assets, net	1,619,134	1,652,282	1,684,093	1,718,705	623,042	
Average tangible assets	o	\$ 50,464,839	\$ 50,180,074	\$ 51,327,268	\$ 51,821,869	\$ 38,802,933
Average common shareholders' equity						
p	\$ 4,985,875	\$ 4,695,736	\$ 4,866,975	\$ 4,935,239	\$ 3,349,761	
Less: Average goodwill and other intangible assets, net	1,619,134	1,652,282	1,684,093	1,718,705	623,042	
Average tangible common equity	q	\$ 3,366,741	\$ 3,043,454	\$ 3,182,882	\$ 3,216,534	\$ 2,726,719
Weighted average basic shares outstanding						
r	208,260	208,083	208,070	207,977	156,383	
Weighted average diluted shares outstanding						
s	208,956	208,739	208,645	208,545	156,383	

(1) Non-interest expense adjustments were revised subsequent to the Company's reporting of its earnings results for the three months ended December 31, 2023. The revision includes the FDIC special assessment in non-interest expense adjustments, which removes the special assessment from the Company's calculation of operating non-interest expense. The Company views the special assessment as an infrequent expense that is outside the control of the Company.

Non-GAAP Reconciliation: Income Statements

(\$ in thousands)		For the Quarter Ended				
		Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023
Net interest income	c	\$ 423,362	\$ 453,623	\$ 480,875	\$ 483,975	\$ 374,698
Non-interest income (GAAP)	d	\$ 50,357	\$ 65,533	\$ 43,981	\$ 39,678	\$ 54,735
Less: Non-interest income adjustments	a	3,883	(12,732)	15,023	16,252	(8,074)
Operating non-interest income (non-GAAP)	e	\$ 54,240	\$ 52,801	\$ 59,004	\$ 55,930	\$ 46,661
Revenue (GAAP)	f=c+d	\$ 473,719	\$ 519,156	\$ 524,856	\$ 523,653	\$ 429,433
Operating revenue (non-GAAP)	g=c+e	\$ 477,602	\$ 506,424	\$ 539,879	\$ 539,905	\$ 421,359
Non-interest expense (GAAP)	h	\$ 287,516	\$ 337,176	\$ 304,147	\$ 328,559	\$ 342,818
Less: Non-interest expense adjustments	b	(10,598)	(42,888)	(22,955)	(31,768)	(117,189)
Operating non-interest expense (non-GAAP)	i	\$ 276,918	\$ 294,288	\$ 281,192	\$ 296,791	\$ 225,629
Net income (loss) (GAAP)	j	\$ 124,080	\$ 93,531	\$ 135,845	\$ 133,377	\$ (14,038)
Provision (benefit) for income taxes		44,987	33,540	48,127	45,703	(4,886)
Income (loss) before provision for income taxes		169,067	127,071	183,972	179,080	(18,924)
Provision for credit losses		17,136	54,909	36,737	16,014	105,539
Pre-provision net revenue (PPNR) (non-GAAP)	k	\$ 186,203	\$ 181,980	\$ 220,709	\$ 195,094	\$ 86,615
Less: Non-interest income adjustments	a	3,883	(12,732)	15,023	16,252	(8,074)
Add: Non-interest expense adjustments	b	10,598	42,888	22,955	31,768	117,189
Operating PPNR (non-GAAP)	l	\$ 200,684	\$ 212,136	\$ 258,687	\$ 243,114	\$ 195,730
Net income (GAAP)	j	\$ 124,080	\$ 93,531	\$ 135,845	\$ 133,377	\$ (14,038)
Less: Non-interest income adjustments	a	3,883	(12,732)	15,023	16,252	(8,074)
Add: Non-interest expense adjustments	b	10,598	42,888	22,955	31,768	117,189
Tax effect of adjustments		(3,620)	(7,539)	(9,482)	(11,981)	(23,565)
Operating net income (non-GAAP)	m	\$ 134,941	\$ 116,148	\$ 164,341	\$ 169,416	\$ 71,512

Non-GAAP Reconciliation: Earnings Per-Share and Performance Metrics

(\$ in thousands, except per-share data)	For the Quarter Ended					
	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	
Select Per-Share & Performance Metrics						
Earnings per share - basic	j/r	\$ 0.60	\$ 0.45	\$ 0.65	\$ 0.64	\$ (0.09)
Earnings per share - diluted	j/s	\$ 0.59	\$ 0.45	\$ 0.65	\$ 0.64	\$ (0.09)
Efficiency ratio ⁽¹⁾	h/f	60.57 %	64.81 %	57.82 %	62.60 %	79.71 %
Non-interest expense to average assets	h/n	2.22 %	2.58 %	2.28 %	2.46 %	3.53 %
Return on average assets	j/n	0.96 %	0.72 %	1.02 %	1.00 %	(0.14)%
Return on average tangible assets	j/o	0.99 %	0.74 %	1.05 %	1.03 %	(0.15)%
PPNR return on average assets	k/n	1.44 %	1.39 %	1.65 %	1.46 %	0.89 %
Return on average common equity	j/p	10.01 %	7.90 %	11.07 %	10.84 %	(1.70)%
Return on average tangible common equity	j/q	14.82 %	12.19 %	16.93 %	16.63 %	(2.09)%
Operating Per-Share & Performance Metrics						
Operating earnings per share - basic ⁽²⁾	m/r	\$ 0.65	\$ 0.56	\$ 0.79	\$ 0.81	\$ 0.46
Operating earnings per share - diluted ⁽²⁾	m/s	\$ 0.65	\$ 0.56	\$ 0.79	\$ 0.81	\$ 0.46
Operating efficiency ratio, as adjusted ^{(1), (2), (3)}	u/y	56.97 %	57.31 %	51.26 %	54.04 %	52.84 %
Operating non-interest expense to average assets	i/n	2.14 %	2.25 %	2.10 %	2.22 %	2.32 %
Operating return on average assets ⁽²⁾	m/n	1.04 %	0.89 %	1.23 %	1.27 %	0.74 %
Operating return on average tangible assets ⁽²⁾	m/o	1.08 %	0.92 %	1.27 %	1.31 %	0.75 %
Operating PPNR return on average assets ⁽²⁾	l/n	1.55 %	1.62 %	1.94 %	1.82 %	2.01 %
Operating return on average common equity ⁽²⁾	m/p	10.89 %	9.81 %	13.40 %	13.77 %	8.66 %
Operating return on average tangible common equity ⁽²⁾	m/q	16.12 %	15.14 %	20.48 %	21.13 %	10.64 %

(1) Tax-exempt income has been adjusted to a taxable equivalent basis using a 21% tax rate and added to stated revenue for this calculation.

(2) Non-interest expense adjustments were revised subsequent to the Company's reporting of its earnings results for the three months ended December 31, 2023. The revision includes the FDIC special assessment in non-interest expense adjustments, which removes the special assessment from the Company's calculation of operating non-interest expense. The Company views the special assessment as an infrequent expense that is outside the control of the Company.

(3) The operating efficiency ratio has been adjusted to remove B&O taxes and for a tax-equivalent adjustment to BOLI income. The Company views the adjusted operating efficiency ratio as a better representation of its efficiency ratio when compared to other banks as it normalizes for the tax treatment of the adjusted items. The adjustment re-aligns Columbia's calculation of its operating efficiency ratio with its pre-merger calculation.

Non-GAAP Reconciliation: Operating Efficiency Ratio, as Adjusted

(\$ in thousands)	For the Quarter Ended					
	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	
Non-interest expense (GAAP)	h	\$287,516	\$337,176	\$304,147	\$328,559	\$342,818
Less: Non-interest expense adjustments	b	(10,598)	(42,888)	(22,955)	(31,768)	(117,189)
Operating non-interest expense (non-GAAP)	i	276,918	294,288	281,192	296,791	225,629
Less: B&O taxes	t	(3,223)	(2,727)	(3,275)	(3,647)	(2,129)
Operating non-interest expense, excluding B&O taxes (non-GAAP)	u	\$273,695	\$291,561	\$277,917	\$293,144	\$223,500
Non-interest income (tax equivalent)⁽¹⁾	v	\$424,344	\$454,730	\$482,031	\$485,168	\$375,369
Non-interest income (GAAP)	d	50,357	65,533	43,981	39,678	54,735
Add: BOLI tax equivalent adjustment ⁽¹⁾	w	1,809	1,182	1,178	1,360	957
Total Revenue, excluding BOLI tax equivalent adjustments (tax equivalent)	x	476,510	521,445	527,190	526,206	431,061
Less: non-interest income adjustments	a	3,883	(12,732)	15,023	16,252	(8,074)
Total Adjusted operating revenue, excluding BOLI tax equivalent adjustments (tax equivalent) (non-GAAP)	y	\$480,393	\$508,713	\$542,213	\$542,458	\$422,987
Efficiency ratio⁽¹⁾	h/f	60.57 %	64.81 %	57.82 %	62.60 %	79.71 %
Operating efficiency ratio, as adjusted (non-GAAP)^{(1), (2), (3)}	u/y	56.97 %	57.31 %	51.26 %	54.04 %	52.84 %

(1) Tax-exempt income has been adjusted to a taxable equivalent basis using a 21% tax rate and added to stated revenue for this calculation.

(2) Non-interest expense adjustments were revised subsequent to the Company's reporting of its earnings results for the three months ended December 31, 2023. The revision includes the FDIC special assessment in non-interest expense adjustments, which removes the special assessment from the Company's calculation of operating non-interest expense. The Company views the special assessment as an infrequent expense that is outside the control of the Company.

(3) The operating efficiency ratio has been adjusted to remove B&O taxes and for a tax-equivalent adjustment to BOLI income. The Company views the adjusted operating efficiency ratio as a better representation of its efficiency ratio when compared to other banks as it normalizes for the tax treatment of the adjusted items. The adjustment re-aligns Columbia's calculation of its operating efficiency ratio with its pre-merger calculation.

Non-GAAP Reconciliation: Net Interest Income & Net Interest Margin

(\$ in thousands)	For the Quarter Ended					
	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	
Net interest income	a	\$424,344	\$454,730	\$482,031	\$485,168	\$375,369
Less: Acquired loan accretion - credit related ⁽¹⁾	b	5,119	5,430	6,370	7,100	3,806
Net Interest Income, excluding credit PAA⁽¹⁾	c	419,225	449,300	475,661	478,068	371,563
Less: Acquired rate-related accretion ⁽¹⁾	d	57,336	63,757	70,900	67,960	28,239
Adjusted net interest income⁽¹⁾	e	\$361,889	\$385,543	\$404,761	\$410,108	\$343,324
Average interest-earning assets	f	\$48,280,787	\$47,838,229	\$48,981,105	\$49,442,518	\$37,055,705
Net interest margin⁽²⁾	a / f	3.52 %	3.78 %	3.91 %	3.93 %	4.08 %
Less: Acquired loan accretion - credit related ⁽¹⁾	b / f	0.04 %	0.05 %	0.05 %	0.06 %	0.04 %
Net Interest margin, excluding credit PAA^{(1), (2)}	c / f	3.48 %	3.73 %	3.86 %	3.87 %	4.04 %
Less: Acquired rate-related accretion ⁽¹⁾	d / f	0.48 %	0.53 %	0.58 %	0.55 %	0.31 %
Adjusted net interest margin^{(1), (2)}	e / f	3.00 %	3.20 %	3.28 %	3.32 %	3.73 %

(1) The cumulative fair value discount on historical Columbia loans was established as of February 28, 2023, and the allocation between the credit-related discount and the rate-related discount was established at that time. Our disclosure of credit-related and rate-related discount accretion is an estimate based on the relative allocation of these two items to the discount at the closing of the merger.

(2) Tax-exempt interest has been adjusted to a taxable equivalent basis using a 21% tax rate.

