VIAD CORP

FORM 8-K

(Unscheduled Material Events)

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Industry Business Services

Sector Services

Fiscal Year 12/31



UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report: August 15, 1996

VIAD CORP

(Exact name of registrant as specified in its charter)

DELAWARE 001-11015 36-1169950 (State or other jurisdiction of (Commission (I.R.S. Employer incorporation or organization) File Number) Identification No.)

1850 N. CENTRAL AVE., PHOENIX, ARIZONA (Address of principal executive offices)

85077 (Zip Code)

Registrant's telephone number, including area code (602) 207-4000

Item 5. Other Events.

In press releases dated August 15, 1996, Viad Corp ("Viad"), previously known as The Dial Corp, announced that it completed the spin-off of its consumer products business into an independent, publicly traded company known as The Dial Corporation (DL: NYSE). Viad Corp (VVI: NYSE) paid a dividend of one share of The Dial Corporation for each share of The Dial Corp stock held by stockholders of record on August 5, 1996. Trading of both companies on the New York Stock Exchange begins August 16, 1996. Viad also announced the election of Doug Rock and Timothy R. Wallace as directors and Robert H. Bohannon as a director and president and chief operating officer.

Copies of the press releases issued by Viad are attached as Exhibit 20 to this report.

Item 7. Financial Statements and Exhibits.

- (c) Exhibits.
- (10) Amendment to The Dial Corp 1992 Stock Incentive Plan
- (20) Press Releases
- (99) Viad Corp Amended and Restated Employee Equity Trust

SIGNATURES

Pursuant to the requirements of the Securities and Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

VIAD CORP

By: /s/ L. Gene Lemon
-----L. Gene Lemon
Vice President-Administration

DATE: August 16, 1996

Exhibit 20

William H. Peltier 602-207-5812

VIAD CORP

NEW NAME FOR DIAL CORP SERVICES BUSINESS Dial Spins Off Consumer Products Business to Stockholders

PHOENIX, Ariz., August 15, 1996 -- The Dial Corp today completed the spin-off of Dial's \$1.6 billion consumer products group into an independent, publicly traded company known as The Dial Corporation (DL:NYSE). Dial's \$2.5 billion services businesses remain with the parent corporation, now known as Viad Corp (VVI:NYSE).

Both companies start trading tomorrow, August 16, on the New York Stock Exchange as independent companies under their own stock symbols.

Viad Chairman and Chief Executive Officer John W. Teets said, "By splitting Dial into two separate, publicly traded companies, we believe we have set the stage so that each company can optimally pursue its own growth plans without constraints. We look to expanding our services business, positioning Viad on an aggressive, new growth track."

Under the spin-off plan, Viad (formerly Dial) stockholders receive one share representing the consumer products company for each Dial share they own. The transaction is tax-free and the two resulting companies retain investment-grade credit ratings. Both companies have been added to the S&P MidCap 400 Index--Viad to be included in the S&P MidCap 400 services industry group, The Dial Corporation in the S&P MidCap 400 household products (non-durables) industry group.

Splitting the company is the final step in Teet's longtime restructuring of the company, from an unwieldy conglomerate involved in close to 20 businesses, to two focused and independent companies.

The banner companies under the Viad name share a single defining characteristic: each is a highly focused player that holds a leading position in its respective industry. Additionally, they are in industries with significant potential for growth and profitability.

- * Dobbs International is the largest full-service provider to the airline industry in the U.S., including airline catering and ground-handling services.
- * GES Exposition Services is the clear leader in the tradeshow, exposition and special event industry as contractor for setting up such gigantic shows as COMDEX, the NFL Super Bowl, and Atlanta Olympics.
- * Exhibitgroup/Giltspur is the undisputed leader in exhibition marketing including design and fabrication of major, blockbuster exhibits for corporations at tradeshows in both North America and the international arena.
- * Travelers Express is the nation's leading issuer of money orders (250 million), and handles payment services for banks, financial institutions, credit unions and utilities. Primarily number one in their industries, each Viad company cultivates a competitive advantage through the use of the most advanced technology, or by providing a superior level of service in its own particular niche. The new Viad Corp provides a unique investment opportunity for investors who appreciate the potential for growth in these specialized services. And, with the spin-off complete, Viad is now an independent entity--poised for growth, and focused on profit.

ROBERT H. BOHANNON APPOINTED PRESIDENT AND CHIEF OPERATING OFFICER VIAD CORP

PHOENIX, Ariz., August 15, 1996 -- John W. Teets, chairman and chief executive officer, Viad Corp (VVI:NYSE), announces the appointment of Robert H. Bohannon, 51, as president and chief operating officer of Viad, a \$2.3 billion services company (formerly The Dial Corp). The appointment is effective immediately. Bohannon will also become a member of Viad's board of directors.

Bohannon joined the company in 1993 as president and chief executive officer of Travelers Express, a Minneapolis-based Viad subsidiary in the payment services and money order business.

"I am very pleased to announce Bob's election to this key position," Teets said. "His knowledge of our company, and his exceptional performance as leader of our Travelers Express unit will strengthen our top management team as we aggressively expand the new Viad." Bohannon replaces Andrew S. Patti, who has accepted an executive position with Ameritech Corporation of Chicago.

Bohannon has worked in the financial services management field for more than 20 years, including 17 years at General Electric Credit Corporation where he was executive vice president of operations at the company's Mortgage Insurance Company. He also was head of the consumer credit business of Marine Midland Bank.

During his three years at Travelers Express, Bohannon increased the company's operating income almost 80 percent, resulting in Travelers Express becoming Viad's number one subsidiary in net income.

In addition, he expanded the company's payment product offerings from money orders, share drafts and official checks, to utility bill payments, payroll processing and the growing home banking services via telephone and personal computer.

He also further developed Travelers state-of-the-art electronic payment equipment to handle the increased payment services the company now offers throughout the U.S. Travelers is the world's largest issuer of money orders, providing its patented technology to more than 40,000 retailers nationwide.

Bohannon holds a B.B.A. from Kensington University. He will move to Arizona from Eden Prairie, Minnesota, with his wife and two of his four children.

Viad Corp is a \$2.3 billion corporation dedicated to the expanding services industry worldwide. Viad companies are leaders in their niche markets and are focused on the areas of convention and tradeshow services, airline services, payment services and travel and leisure.

NEW MEMBERS ADDED TO VIAD CORP BOARD OF DIRECTORS

PHOENIX, Ariz., August 15, 1996 -- The board of directors of Viad Corp (VVI:NYSE), formerly The Dial Corp, announces the appointment of two new members of the board, bringing the total number of Viad board members to eight.

The two new members elected to the board are: Timothy R. Wallace, 42, chairman of Rail Car, Container and Leasing Segments, Trinity Industries, Inc.; and Doug Rock, 49, chairman, president and chief executive officer of Smith International, Inc.

This is in addition to the appointment of Robert H. Bohannon, 51, who, today, was named president and chief operating officer of Viad Corp, as well as a board member.

Viad Board Membership Roster Five members who formerly served on The Dial Corp board will continue as board members of the new Viad Corp. They are:

- * Jack R. Reichert, retired chairman, Brunswick Corporation
- * Judith K. Hofer, president and CEO, Filene's (Division of May Dept. Stores)
- * Linda Johnson Rice, president and COO, Johnson Publishing Company
- * Jess Hay, chairman, Texas Foundation for Higher Education
- * John W. Teets, chairman and CEO Viad Corp.

Doug Rock, Chairman, President, Chief Executive Officer Smith International, Inc. New Viad board member, Doug Rock has 22 years' experience with Smith International of Houston, primarily in the Smith Tool and Drilco divisions. He has held his current title for nine years. Prior to joining Smith, Rock worked at Joy Manufacturing,

A. O. Smith Corporation and FMC Corporation. He is very active in the Houston community, and is a member of numerous petroleum-affiliated organizations. He holds a B.S. from Pennsylvania State University and an MBA from University of Chicago, Graduate School of Business.

Timothy R. Wallace, Chairman, Rail Car, Container and Leasing Segments

Trinity Industries, Inc. New Viad board member Timothy R. Wallace has 21 years of experience in various management and executive positions with Dallas-based Trinity Industries' railcar, structural steel, containers, marine and transportation areas.

The \$1.5 billion segment under his authority includes tank freight cars and equipment; building components, structural steel; bridge, highway and railway sections; international vessels and containers; and barge/ship repair. He is very active in the Dallas community as a member of several boards of civic, educational and nonprofit organizations. He holds a B.B.A. from Southern Methodist University.

Viad Corp is a \$2.3 billion corporation dedicated to the expanding services industry worldwide. Viad companies are leaders in their markets and are focused on the areas of convention and tradeshow services, airline services, payment services and travel and leisure.

Exhibit 10

AMENDMENT TO THE DIAL CORP 1992 STOCK INCENTIVE PLAN

ADOPTED BY THE BOARD OF DIRECTORS OF THE DIAL CORP

July 25, 1996

The Dial Corp 1992 Stock Incentive Plan is amended as follows, effective as of August 15, 1996:

- 1. The reference on the cover page, and in Section 1(j), to "The Dial Corp" shall be replaced by "Viad Corp."
- 2. Section 5(e) shall be replaced in its entirety as follows:

Nontransferability of Stock Options. (i) No Stock Option shall be transferable by the optionee other than

- (1) by will or by the laws of descent and distribution or
- (2) pursuant to a qualified domestic relations order (as defined in the Code or Title I of the Employee Retirement Income Security Act of 1974, as amended, or the rules thereunder). All Stock Options shall be exercisable, during the optionee's lifetime, only by the optionee or by the guardian or legal representative of the optionee, it being understood that the terms "holder" and "op- tionee" include the guardian and legal representative of the optionee named in the option agreement and any person to whom a Stock Option is transferred by will or the laws of descent and distribution or pursuant to a qualified domestic relations order.
- (ii) Notwithstanding Section 5(e)(i) above, the Com- mittee may grant Stock Options that are transferable, or amend outstanding Stock Options to make them transfer- able, by the optionee (any such Stock Option so granted or amended a "Transferable Option") to one or more members of the optionee's immediate family, to partnerships of which the only partners are members of the optionee's immediate family, or to trusts established by the optionee for the benefit of one or more members of the optionee's immediate family. For this purpose the term "immediate family" means the optionee's spouse, children or grandchildren. Consideration may not be paid for the transfer of a Transferable Option. A transfere described in this Section 5(e)(ii) shall be subject to all terms and conditions applicable to the Transferable Option prior to its transfer. The option agreement with respect to a Transferable Option shall set forth its transfer restrictions, such option agreement shall be approved by the Committee, and only Stock Options granted pursuant to a stock option agreement expressly permitting transfer pursuant to this Section 5(e) (ii) shall be so transferable.
- 3. Section 13(a) shall be replaced in its entirety as follows:
- "(a) Each director of the Company who is not other- wise an employee of the Company or any of its subsid- iaries or Affiliates, shall (1) on the later of (a) August 15, 1996 and (b) the date of his or her first election as a director of the Company (such initial grant being an "Initial Grant"), and (2) on August 15, 1996 and thereafter annually on the third Thursday of August, during such director's term (the "Annual Grant"), automatically be granted Non-Qualified Stock Options to purchase Common Stock having an exercise price per share of Common Stock equal to 100% of the Fair Market Value per share of Common Stock at the date of grant of such Non-Qualified Stock Option. The number of shares subject to each such Initial Grant, and each such Annual Grant, shall be equal to the annual retainer fee in effect at the date of grant for nonemployee directors of the Com- pany divided by an amount equal to one-third (1/3) of the Fair Market Value of the Common Stock at the date of grant, rounded to the nearest 100 shares. A non-employee director who is first elected as a director of the Company during the course of a year (i.e., on a date other than the date of the Annual Grant) will, in addition to the Initial Grant, receive upon election a grant of Non-Qualified Stock Options prorated to reflect the number of months served in the initial year of service, with the number of shares of Common Stock subject to such Stock Option being equal to (1) the number of shares subject to the Initial Grant multiplied by (2) a fraction the numerator of which shall be the number of months from the date of such election through the date of the next Annual Grant and the denominator of which shall be twelve (12)."
- 4. Sections 13(c) and (d) shall be deleted and Section 13(e) shall be relabelled 13(c) and shall be restated in its entirety to read as follows:
- (c) Except as expressly provided in this Section 13, any Stock Option granted hereunder will be subject to the terms and conditions of the Plan as if the grant were made pursuant to Section 5 hereof including, without limitation, the rights set forth in Section 5(j) hereof.

VIAD CORP

AMENDED AND RESTATED

EMPLOYEE EQUITY TRUST

Effective as of August 15, 1996

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VIAD CORP AMENDED AND RESTATED EMPLOYEE EQUITY TRUST

THIS AMENDED AND RESTATED TRUST AGREEMENT (the "Agreement") made effective as of August 15, 1996, between Viad Corp, a Delaware corporation, and Wells Fargo Bank of Arizona, N.A., a national banking association, as trustee.

WITNESSETH:

WHEREAS, the Company (as defined below) desires to amend and restate the trust made effective as of September 9, 1992 (the "Trust") to reflect the proposed dividend distribution by the Company to its stockholders (the "Distribution") of all of the outstanding shares of common stock, par value \$0.01 per share ("Dial Common Stock"), of The Dial Corporation, a Delaware corporation and a wholly- owned subsidiary of the Company ("Dial");

WHEREAS, in connection with the Distribution, (1) the Trustee will transfer to the trustee of a new trust es-tablished by The Dial Corporation, effective as of August 15, 1996, all of the shares of Dial Common Stock distributed in the Distribution with respect to the shares of Company Stock held in the Trust as of the record date for the Distribution, (2) the Company will assign to Dial a portion of the principal amount of the Promissory Note dated September 9, 1992 issued by the Trustee to the Company (the "Original Note") and (3) the trustee of such new trust will assume in favor of Dial, and the Company will release the Trust from, such portion of the Original Note;

WHEREAS, the Trustee (as defined below) continues to desire to act as trustee of the Trust, and to hold legal title to the assets of the Trust, in trust, for the purposes hereinafter stated and in accordance with the terms hereof;

WHEREAS, the Company or its subsidiaries have pre-viously adopted the Plans (as defined below);

WHEREAS, the Company desires to provide assurance of the availability of the shares of its common stock neces- sary to satisfy certain of its obligations or those of its subsidiaries under the Plans (as defined below);

WHEREAS, the Company desires that the assets to be held in the Trust Fund (as defined below) should be principally or exclusively securities of the Company and, there-fore, expressly waives any diversification of investments that might otherwise be necessary, appropriate, or required pursuant to applicable provisions of law; and

NOW, THEREFORE, the parties hereto hereby amend and restate the Trust Agreement and the Trust and agree that the Trust will be comprised, held and disposed of as follows:

ARTICLE 1.

Trust, Trustee and Trust Fund

- 1.1. Trust. This Agreement and the Trust shall be known as the Viad Corp Amended and Restated Employee Equity Trust. The parties intend that the Trust will be an independent legal entity with title to and power to convey all of its assets. The parties hereto further intend that the Trust not be subject to the Employee Retirement Income Security Act of 1974, as amended. The Trust is not a part of any of the Plans (as herein defined) and does not provide retirement or other benefits to any Plan Participant (as herein defined). The assets of the Trust will be held, invested and disposed of by the Trustee, in accordance with the terms of the Trust.
- 1.2. Trustee. The trustee named above, and its successor or successors, is hereby designated as the trustee hereunder, to receive, hold, invest, administer and distrib- ute the Trust Fund in accordance with this Agreement, the provisions of which shall govern the power, duties and responsibilities of the Trustee.
- 1.3. Trust Fund. The assets held at any time and from time to time under the Trust collectively are herein referred to as the "Trust Fund" and shall consist of contributions received by the Trustee, proceeds of any loans, in-vestments and reinvestment thereof, the earnings and income thereon, less disbursements therefrom. Except as herein otherwise provided, title to the assets of the Trust Fund shall at all times be vested in the Trustee and securities that are part of the Trust Fund shall be held in such manner that the Trustee's name and the fiduciary capacity in which the securities are held are fully disclosed, subject to the right of the Trustee to hold title in bearer form or in the name of a nominee, and the interests of others in the Trust Fund shall be only the right to have such assets received, held, invested, administered and distributed in accordance with the provisions of the Trust.
- 1.4. Trust Fund Subject to Claims. Notwithstanding any provision of this Agreement to the contrary, the Trust Fund shall at all times remain subject to the claims of the Company's general creditors under federal and state law.

In addition, the Board of Directors and Chief Executive Officer of the Company shall have the duty to inform the Trustee in writing of the Company's Insolvency. If a person claiming to be a creditor of the Company alleges in writing to the Trustee that the Company has become Insolvent, the Trustee shall determine whether the Company is Insolvent and, pending such determination, the Trustee shall discontinue

allocations pursuant to Article 3.

Unless the Trustee has actual knowledge of the Company's Insolvency, or has received notice from the Company or a person claiming to be a creditor alleging that the Company is Insolvent, the Trustee shall have no duty to inquire whether the Company is Insolvent. The Trustee may in all events rely on such evidence concerning the Company's solvency as may be furnished to the Trustee and that provides the Trustee with a reasonable basis for making a determination concerning the Company's Insolvency.

If at any time the Trustee has determined that the Company is Insolvent, the Trustee shall discontinue allocations pursuant to Article 3 and shall hold the Trust Fund for the benefit of the Company's general creditors. Nothing in this Trust Agreement shall in any way diminish any rights of employees as general creditors of the Company with respect to benefits due under the Plan(s) or otherwise.

The Trustee shall resume allocations pursuant to Article 3 only after the Trustee has determined that the Company is not Insolvent (or is no longer Insolvent).

1.5. Definitions. In addition to the terms defined in the preceding portions of the Trust, certain capitalized terms have the meanings set forth below:

Basket Value. "Basket Value" means with respect to each Trust Year, the product of (a) the Available Shares for such Trust Year, (b) the product of four and the Company's most recent reported quarterly earnings per share, and (c) the equal weighted average price earnings ratio of the following companies (or any successor of such companies) as reported in the Wall Street Journal on the last business day of such Trust Year: Ogden Corp., Textron Inc. and Whitman Corp.

Board of Directors. "Board of Directors" means the board of directors of the Company.

Calculation Period. "Calculation Period" means a period consisting of calendar years 1992-1997, 1998-2002, 2003-2007, or 2008-2012.

Change of Control. "Change of Control" means any of the following events:

(a) an acquisition by any individual, entity or group (within the meaning of Section 13(d)(3) or 14(d)(2) of the Securities Exchange Act of 1934, as amended (the "Ex- change Act")) of beneficial ownership (within the meaning of Rule 13d-3 promulgated under the Exchange Act) of 50% or more of the combined voting power of the then outstanding voting securities of the Company; provided, however, that the following acquisitions shall not constitute a Change of Control: (i) an acquisition by or directly from the Company, (ii) an acquisition by any employee benefit plan or trust sponsored or maintained by the Company; and (iii) any acquisition described in subclauses (A) or (B) of subsection (b) below; or

(b) approval by the stockholders of the Company of (i) a complete dissolution or liquidation of the Company,

(ii) a sale or other disposition of all or substantially all of the Company's assets or (iii) a reorganization, merger, or consolidation ("Business Combination") unless either (A) all or substantially all of the stockholders of the Company immediately prior to the Business Combination own more than 50% of the voting securities of the entity surviving the Business Combination, or the entity which directly or indirectly controls such surviving entity, in substantially the same proportion as they owned the voting securities of the Company immediately prior thereto, or (B) the consideration (other than cash paid in lieu of fractional shares or payment upon perfection of appraisal rights) issued to stockholders of the Company in the Business Combination is solely common stock which is publicly traded on an established securities exchange in the United States.

Code. "Code" means the Internal Revenue Code of 1986, as amended.

Committee. "Committee" means a committee of officers, directors and/or employees of the Company which is charged by the Board of Directors with administration of the Trust.

Company. "Company" means Viad Corp, a Delaware corporation (which, prior to the Distribution was named "The Dial Corp"), or any successor thereto. References to the Company shall include its subsidiaries where appropriate.

Company Stock. "Company Stock" means shares of common stock, par value \$1.50 per share, issued by the Com- pany or any successor securities.

DC Participant. "DC Participant" means as of any date any individual who is employed by the Company or any subsidiary of the Company as of such date and is a partici- pant in a DC Plan.

DC Plan. "DC Plan" shall mean each of the Dial Companies TRIM (401(k)) Plan and the Dial Companies Employee Stock Ownership Plan, in each case including any successor thereto.

DC Plans Trustee Certification. "DC Plans Trustee Certification" means a certification to be delivered by the trustee of each DC Plan to the Trustee pursuant to Section 5.4, which sets forth the directions made by each DC Partic- ipant as to voting or tendering of Company Stock

allocated to his account in the respective DC Plan with respect to the voting or tendering decision at issue.

Dial. "Dial" has the meaning set forth in the re- citals hereto.

Dial Common Stock. "Dial Common Stock" has the meaning set forth in the recitals hereto.

Distribution Fraction. "Distribution Fraction" means a fraction, the numerator of which is the average Fair Market Value of the Dial Common Stock in the when-issued market for the five trading days prior to the date of the Distribution and the denominator of which is the average Fair Market Value of the Company Stock over such period on a basis that includes the value of the Distribution.

Extraordinary Dividend. "Extraordinary Dividend" means the Distribution and any dividend or other distribution of cash or other property (other than Company Stock) made with respect to Company Stock, which the Board of Directors declares generally to be other than an ordinary dividend.

Fair Market Value. "Fair Market Value" means as of any date the average of the highest and lowest reported sales price regular way on such date (or if such date is not a trading day, then on the most recent prior date which is a trading day) of a share of Company Stock as reported on the composite tape, or similar reporting system, for issues listed on the New York Stock Exchange (or, if the Company Stock is no longer traded on the New York Stock Exchange, on such other national securities exchange on which the Company Stock is listed or national securities or central market system upon which transactions in Company Stock are reported, as either shall be designated by the Committee for the purposes hereof) or if sales of Common Stock are not reported in any manner specified above, the average of the high bid and low asked quotations on such date (or if such date is not a trading day, then on the most recent prior date which is a trading day) in the over-the-counter market as reported by the National Association of Securities Dealers' Automated Quotation System or, if not so reported, by National Quotation Bureau, Incorporated or similar organization selected by the Committee.

Final Target Value. "Final Target Value" means with respect to each Trust Year the greater of (a) the Target Value and (b) the Basket Value.

Insolvency. "Insolvency" means (a) the inability of the Company to pay its debts as they become due, or (b) the Company being subject to a pending proceeding as a debtor under the provisions of Title 11 of the United States Code (Bankruptcy Code).

Loan. "Loan" means the loan and extension of credit to the Trust evidenced by the promissory note made by the Trustee datedSeptember 9, 1992, with which the Trustee purchased Company Stock, as amended as of August 15, 1996 to reduce the remaining principal amount as a result of the as- signment to Dial, and the assumption by the trustee of a new trust established by Dial, of a portion of the remaining principal amount of the Original Note specified in Section 3.5.

Plans. "Plans" mean the DC Plans, the employee benefit plans listed on Schedule A hereto and any other employee benefit plan of the Company or its subsidiaries designated as such by the Board of Directors.

Plan Participant. "Plan Participant" means a par-ticipant in any of the Plans.

Suspense Account. "Suspense Account" means a separate account to be maintained by the Trustee to hold Excess Shares pursuant to the terms of Article 3 hereof.

Target Value. "Target Value" for a given Trust Year means the amount set forth on Schedule B hereto.

Trustee. "Trustee" means Wells Fargo Bank of Ari- zona, N.A., a national banking association (not in its corporate capacity but as trustee of the Trust), or any suc- cessor trustee.

Trust Year. "Trust Year" means the period begin- ning on September 9, 1992 and ending on December 31, 1992 and each 12-month period beginning on January 1 and ending on December 31 thereafter.

ARTICLE 2.

Contributions and Dividends

2.1. Contributions. For each Trust Year the Com- pany shall contribute to the Trust in cash such amount, which together with dividends, as provided in Section 2.2, and any other earnings of the Trust, shall enable the Trustee to make all payments of principal and interest due under the Loan on a timely basis. The Company has heretofore contributed to the Trust the funds necessary for the Trust to make, and the Trust has made, the principal payment of \$11,600,000 due January 1, 1996. Unless otherwise expressly provided herein, the Trustee shall apply all such contributions, dividends and earnings to the payment of principal and interest due under the Loan. If, at the end of any Trust Year, no such contribution has been made in cash, such contribution shall be deemed to have been made in the form of forgiveness of principal and interest on the Loan to the extent of the Company's failure to make contributions as required by this Section 2.1. All contributions made under the Trust shall be delivered to the Trustee. The Trustee shall be accountable for all contributions received by it, but shall have no duty to require any contributions to be made to it.

- 2.2. Dividends. Except as otherwise provided herein, dividends paid in cash on Company Stock held by the Trust, including Company Stock held in the Suspense Account, shall be applied to pay interest and repay scheduled principal due under the Loan. In the event that dividends paid on Company Stock held in the Trust, other than Extraordinary Dividends, exceed the amount of scheduled principal and interest due in any Trust Year, such excess shall be distributed to the Plans and/or to any other broad cross-section of individuals employed by the Company, as determined in good faith by the Committee; provided, however, that in the event that in any Trust Year cash dividends on Company Stock held by the Trust exceed the amount indicated on Schedule C here-to, other than by reason of an Extraordinary Dividend, such excess shall be applied to prepay principal of the Loan. Extraordinary Dividends (other than the Distribution), as well as dividends which are not in cash or in Company Stock, shall not be used to pay interest on or principal of the Loan, but shall be reduced to cash by the Trustee and reinvested in Company Stock as soon as practicable. Shares of Dial Common Stock received in the Distribution shall concurrently therewith be transferred to The Dial Corporation Employee Equity Trust as provided in Section
- 3.5. Company Stock purchased with the proceeds of an Extraordinary Dividend or with the proceeds of a non-cash dividend shall, for purposes of this Agreement (including without limitation Section 3.1 hereof), be deemed to have been acquired with the proceeds of the Loan. In the Trust- ee's discretion, investments in Company Stock may be made through open-market purchases, private transactions or (with the Company's consent) purchases from the Company.

ARTICLE 3.

Release and Allocation of Company Stock

3.1. Release of Shares. Subject to the other pro-visions of this Article 3, upon the payment or forgiveness in any Trust Year of any principal on the Loan (a "Principal Payment"), the following number of shares of Company Stock acquired with the proceeds of the Loan shall be available for allocation ("Available Shares") as provided in this Article 3: the number of shares so acquired and held in the Trust immediately before such payment or forgiveness, multiplied by a fraction the numerator of which is the amount of the Principal Payment and the denominator of which is the sum of such Principal Payment and the remaining principal of the Loan outstanding after such Principal Pay- ment. Prior to August 15, 1996, the Company will have allocated all Available Shares of Company Stock for 1996.

3.2. Allocations. Subject to the provisions of

Section 3.3, Available Shares shall be allocated as directed by the Committee to the Plans on a quarterly basis or at such other times during the Trust Year as may be required to provide shares in accordance with the respective regular payment schedules for benefits under such Plans. The Committee's discretion shall be limited to the number of shares of Company Stock allocated among Plans, with the al- location itself being mandatory. Subject to Section 3.3, in the event that as of December 31 of any given Trust Year, any unallocated Available Shares remain after satisfaction of all benefit obligations under each of the Plans for a given Trust Year, and/or after determination of the amount, if any, of Excess Shares, under Section 3.3, all remaining Available Shares shall be contributed by the Trustee to the Plans or such other plans of the Company or its subsidiaries covering a broad cross-section of individuals employed by the Company as the Committee shall direct.

- 3.3. Excess Shares. (a) Notwithstanding the pro- visions of Section 3.2, Available Shares shall not be re- leased from the Trust and allocated during a given Trust Year pursuant to Section 3.2 to the extent that the Fair Market Value of the Available Shares theretofore allocated during such Trust Year, as of the date(s) of allocation, together with the Fair Market Value of the Available Shares proposed to be allocated, as of the date(s) of proposed allocation, exceeds the Target Value. If, as of December 31 of such Trust Year, the Fair Market Value of the Available Shares theretofore allocated during such Trust Year, as of the date(s) of allocation, together with the Available Shares for such Trust Year not yet allocated, exceeds the Final Target Value, the Available Shares with a Fair Market Value as of December 31 in an amount equal to such excess shall not be released and allocated pursuant to this Section 3.2 but rather, such Available Shares ("Excess Shares") shall be held by the Trustee in the Suspense Account and al- located in accordance with the provisions of this Section 3.3.
- (b) In the event that there are any Excess Shares created in any Trust Year within a Calculation Period, such Excess Shares shall be released from the Suspense Account pursuant to Section 3.2 to the extent that but for such re- lease the Fair Market Value of the Available Shares in a subsequent Trust Year within the same Calculation Period would be less than the Final Target Value. In the event that in any Trust Year the value of the Available Shares was less than the Final Target Value for such Trust Year (such amount being referred to as the "Shortfall") and Excess Shares are created in subsequent Trust Year within the same Calculation Period, Excess Shares with a value equal to the Shortfall shall be transferred by the Trustee to such Plans as directed by the Committee; it being understood, that such shares may not, in any event, be transferred to the Company.
- (c) In the event that at the end of any Calculation Period there are Excess Shares that have not been allocated pursuant to Section 3.3(b), such Excess Shares shall, subject to the provisions of this subsection (c), be distributed in equal amounts of shares in each Trust Year in the next Calculation Period to individuals employed by the Company or plans in which they participate, as directed by the Committee taking into account the best interest of the individuals employed by the Company and its subsidiaries. However, Excess Shares which would have been allocated in a Trust Year pursuant to the preceding sentence shall instead be allocated pursuant to Section 3.2 to the extent that there is a Shortfall with respect to such Trust Year. Any Excess Shares remaining in the Trust at the beginning of the final Calculation Period of the Trust shall be contributed in equal amounts of shares in each Trust Year during such Calculation Period to individuals employed by the Company or plans in which they participate, as directed by the Com- mittee taking into account the best interest of the individuals employed by the Company and its subsidiaries, and the Trust shall not terminate until such Excess Shares have been so contributed.
- 3.4 Initial Allocation. Notwithstanding the foregoing, the payment or forgiveness of principal on September 10, 1992 resulted in an immediate release of shares of Company Stock from the Trust determined in ac- cordance with Section 3.2(a). Shares of Company Stock released pursuant to the previous sentence were contributed to the trustee of a trust established under a DC Plan.

3.5 Distribution. Upon receipt of shares of Dial Common Stock in the Distribution, the Trustee shall concur- rently therewith transfer those shares to the trustee of The Dial Corporation Employee Equity Trust in exchange for as- sumption by such trust of a portion of the principal of the loan equal to (a) \$108,100,000 (the remaining principal amount of the loan outstanding immediately prior thereto) multiplied by (b) the Distribution Fraction.

ARTICLE 4.

Compensation, Expenses and Tax Withholding

- 4.1. Compensation and Expenses. The Trustee shall be entitled to such reasonable compensation for its services as may be agreed upon from time to time by the Company and the Trustee and to be reimbursed for its reasonable legal, accounting and appraisal fees, expenses and other charges reasonably incurred in connection with the administration, management, investment and distribution of the Trust Fund. Such compensation shall be paid, and such reimbursement shall be made out of the Trust Fund. The Company agrees to make sufficient contributions to the Trust to pay such amounts owing the Trustee in addition to those contributions required by Section 2.1 and, in the event the Company fails to make the contributions necessary to pay amounts owing to the Trustee, the Trustee shall be entitled to seek payment directly from the Company.
- 4.2. Withholding of Taxes. The Trustee may with-hold, require withholding, or otherwise satisfy its withholding obligation, on any distribution which it is directed to make, such amount as it may reasonably estimate to be necessary to comply with applicable federal, state and local withholding requirements. Upon settlement of such tax liability, the Trustee shall distribute the balance of such amount. Prior to making any distribution hereunder, the Trustee may require such release or documents from any taxing authority, or may require such indemnity, as the Trustee shall reasonably deem necessary for its protection.

ARTICLE 5.

Administration of Trust Fund

- 5.1. Management and Control of Trust Fund. Subject to the terms of this Agreement, the Trustee shall have exclusive authority, discretion and responsibility to manage and control the assets of the Trust Fund.
- 5.2. Investment of Funds.

Except as otherwise provided in Section 2.2 and in this Section 5.2, the Trustee shall invest and reinvest the Trust Fund exclusively in Company Stock, including any ac- cretions thereto resulting from the proceeds of a tender of- fer, recapitalization or similar transaction which, if not in Company Stock, shall be reduced to cash as soon as practicable. The Trustee may invest any portion of the Trust Fund temporarily pending investment in Company Stock, distribution or payment of expenses in (a) investments in United States Government obligations with maturities of less than one year, (b) interest-bearing accounts including but not limited to certificates of deposit, time deposits, saving accounts and money market accounts with maturities of less than one year in any bank, including the Trustee's, with aggregate capital in excess of \$1,000,000,000 and a Moody's Investor Services rating of at least P1, or an equivalent rating from a nationally recognized ratings agency, which accounts are insured by the Federal Deposit Insurance Corporation or other similar federal agency, (c) obligations issued or guaranteed by any agency or instrumentality of the United States of America with maturities of less than one year or (d) short-term discount obligations of the Federal National Mortgage Association.

5.3. Trustee's Administrative Powers.

Except as otherwise provided herein, and subject to the Trustee's duties hereunder, the Trustee shall have the following powers and rights, in addition to those provided elsewhere in this Agreement or by law:

- (a) to retain any asset of the Trust Fund;
- (b) subject to Section 5.4 and Article 3, to sell, transfer, mortgage, pledge, lease or otherwise dispose of, or grant options with respect to any Trust Fund assets at public or private sale;
- (c) upon direction from the Company, to borrow from any lender (including the Company pursuant to the Loan), to acquire Company Stock as authorized by this Agreement, to enter into lending agreements upon such terms (including reasonable interest and security for the loan and rights to renegotiate and prepay such loan) as may be determined by the Committee; provided, however, that any collateral given by the Trustee for the Loan shall be limited to cash and property contributed by the Company to the Trust and dividends paid on Company Stock held in the Trust Fund and shall not include Company Stock acquired with the proceeds of Loan;
- (d) with the consent of the Committee, to settle, submit to arbitration, compromise, contest, prosecute or abandon claims and demands in favor of or against the Trust Fund;
- (e) to vote or to give any consent with respect to any securities, including any Company Stock, held by the Trust either in person or by proxy

for any purpose, provided that the Trustee shall vote, tender or exchange all shares of Company Stock as provided in Section 5.4;

- (f) to exercise any of the powers and rights of an individual owner with respect to any asset of the Trust Fund and to perform any and all other acts that in its judgment are necessary or appropriate for the proper administration of the Trust Fund, even though such powers, rights and acts are not specifically enumerated in this Agreement;
- (g) to employ such accountants, actuaries, investment bankers, appraisers, other advisors and agents as may be reasonably necessary in collecting, managing, administering, investing, valuing, distribut- ing and protecting the Trust Fund or the assets thereof or any borrowings of the Trustee made in accordance with Section 5.3(c); and to pay their reasonable fees and expenses, which shall be deemed to be expenses of the Trust and for which the Trustee shall be reimbursed in accordance with Section 4.1;
- (h) to cause any asset of the Trust Fund to be issued, held or registered in the Trustee's name or in the name of its nominee, or in such form that title will pass by delivery, provided that the records of the Trustee shall indicate the true ownership of such asset;
- (i) to utilize another entity as custodian to hold, but not invest or otherwise manage or control, some or all of the assets of the Trust Fund; and
- (j) to consult with legal counsel (who may also be counsel for the Trustee generally) with respect to any of its duties or obligations hereunder; and to pay the reasonable fees and expenses of such counsel, which shall be deemed to be expenses of the Trust and for which the Trustee shall be reimbursed in accordance with Section 4.1.

Notwithstanding the foregoing, neither the Trust nor the Trustee shall have any power to, and shall not, engage in any trade or business.

- 5.4. Voting and Tendering of Company Stock.
- (a) Voting of Company Stock. The Trustee shall follow the directions of the trustee of any trust established under a DC Plan as to the manner in which shares of Company Stock held by the Trust are to be voted on each matter brought before an annual or special stockholders' meeting of the Company or the manner in which any consent is to be executed, in each case as provided below. Before each such meeting of stockholders, the Trustee shall cause to be furnished to the trustee of each trust established under a DC Plan a copy of the proxy solicitation material received by the Trustee, together with a form requesting confidential instructions as to how to vote the shares of Company Stock held by the Trustee. Upon timely receipt of the DC Plans Trustee Certification, the Trustee shall on each such matter vote the number of shares (including fractional shares) of Company Stock held by the Trust as follows:

The Trustee shall, with respect to each DC Plan, assign to each DC Participant, a number of shares (the "DC Participant Directed Amount") equal to the product of (i) the total number of shares of Common Stock held in the Trust Fund, and (ii) a fraction, the numerator of which is the number of shares of Company Stock allocated from the Trust Fund to such DC Participant's account in the DC Plan for the most recent preceding Trust Year and the denominator of which is the total number of shares of Company Stock contributed by the Trustee to the trustees of the trusts established under all the DC Plans with respect to such Trust Year, in each case, as reflected in the DC Plans Trustee Certification. Each share assigned to each DC Participant in accordance with the previous sentence shall be voted in accordance with such participant's direction to the trustee of the DC Plan in which he participates with respect to shares of Company Stock allocated to his account in such DC Plan, as reflected in the DC Plans Trustee Certification. Any shares of Company Stock which remain undirected pursuant to the foregoing provisions shall be voted for, against or to abstain in the same proportions as the shares of Company Stock for which the Trustee is directed as provided above. Similar provisions shall apply in the case of any action by shareholder consent without a meeting.

- (b) Tender or Exchange of Company Stock. The Trustee shall use its best efforts timely to distribute or cause to be distributed to the trustee of any trust estab- lished under any DC Plan any written materials distributed to stockholders of the Company generally in connection with any tender offer or exchange offer, together with a form requesting confidential instructions on whether or not to tender or exchange shares of Company Stock held in the Trust. Upon timely receipt of the DC Plans Trustee Certification, the Trustee shall tender or not tender the DC Participant Directed Amount for each DC Participant in ac- cordance with such participant's direction to the trustee of the DC Plan in which he participates with respect to shares of Company Stock allocated to his account in such DC Plan, as set forth in the DC Plans Trustee Certification. The trustee of any DC Plan shall not be limited in the number of instructions to tender or withdraw from tender which it may give but shall not have the right to give instructions to tender or withdraw from tender after a reasonable time established by the Trustee. If the Trustee shall not receive timely instruction by means of the DC Plans Trustee Certification as to the manner in which to respond to such a tender or exchange offer, the Trustee shall not tender or exchange any shares of Company Stock with respect to which the trustee of any DC Plan has the right of direction, and the Trustee shall have no discretion in such matter.
- (c) The Company shall maintain appropriate procedures to ensure that all instructions by DC Participants are collected, tabulated, and transmitted to the trustees under the DC Plans and to the Trustee without being divulged or released to any person affiliated with the Company or its affiliates. All actions taken by DC Participants and the contents of the DC Plans Trustee Certification shall be held confidential by the Trustee and shall not be divulged or re-leased to any person, other than (i) agents of the Trustee who are not affiliated with the Company or its affiliates or
- (ii) by virtue of the execution by the Trustee of any proxy, consent or letter of transmittal for the shares of Company Stock held in the Trust.

- (a) The Company shall and hereby does indemnify and hold harmless the Trustee from and against any claims, demands, actions, administrative or other proceedings, causes of action, liability, loss, cost, damage or expense (including reasonable attorneys' fees), which may be asserted against it, in any way arising out of or incurred as a result of its action or failure to act in connection with the operation and administration of the Trust; provided that such indemnification shall not apply to the extent that the Trustee has acted in willful or negligent violation of applicable law or its duties under this Trust or in bad faith. The Trustee shall be under no liability to any person for any loss of any kind which may result (i) by reason of any action taken by it in accordance with any direction of the Committee or any DC Participant acting pursuant to Section 5.4 (hereinafter collectively referred to as the "directing participants"), (ii) by reason of its failure to exercise any power or authority or to take any action hereunder because of the failure of any such directing participant to give directions to the Trustee, as provided for in this Agreement, or (iii) by reason of any act or omission of any of the directing participants with respect to its duties under this Trust. The Trustee shall be fully protected in acting upon any instrument, certificate, or paper delivered by the Committee or any DC Participant or beneficiary and believed in good faith by the Trustee to be genuine and to be signed or presented by the proper person or persons, and the Trustee shall be under no duty to make any investigation or inquiry as to any state- ment contained in any such writing, but may accept the same as conclusive evidence of the truth and accuracy of the statements therein contained.
- (b) The Company may, but shall not be required to, maintain liability insurance to insure its obligations hereunder. If any payments made by the Company or the Trust pursuant to this indemnity are covered by insurance, the Company or the Trust (as applicable) shall be subrogated to the rights of the indemnified party against the insurance company.
- (c) Without limiting the generality of the fore- going, the Company may, at the request of the Trustee, ad- vance to the Trustee reasonable amounts of expenses, includ- ing reasonable attorneys' fees and expenses, which the Trustee advises have been incurred in connection with its investigation or defense of any claim, demand, action, cause of action, administrative or other proceeding arising out of or in connection with the Trustee's performance of its duties under this Agreement.
- 5.6. General Duty to Communicate to Committee. The Trustee shall promptly notify the Committee of all communications with or from any government agency or with respect to any legal proceeding with regard to the Trust and with or from any Plan Participants concerning their entitlements under the Plans or the Trust.

ARTICLE 6.

Accounts and Reports of Trustee

- 6.1. Records and Accounts of Trustee. The Trustee shall maintain accurate and detailed records and accounts of all transactions of the Trust, which shall be available at all reasonable times for inspection or audit by any person designated by the Company and which shall be retained as re-quired by applicable law.
- 6.2. Fiscal Year. The fiscal year of the Trust shall be the twelve month period beginning on January 1 and ending on December 31.
- 6.3. Reports of Trustee. The Trustee shall prepare and present to the Committee a report for the period ending on the last day of each fiscal year, and for such shorter periods as the Committee may reasonably request, listing all securities and other property acquired and disposed of and all receipts, disbursements and other transactions effected by the Trust after the date of the Trustee's last account, and further listing all cash, secu- rities, and other property held by the Trust, together with the fair market value thereof, as of the end of such period. In addition to the foregoing, the report shall contain such information regarding the Trust Fund's assets and transactions as the Committee in its discretion may reasonably request.
- 6.4. Final Report. In the event of the resignation or removal of a Trustee hereunder, the Committee may request and the Trustee shall then with reasonable promptness submit, for the period ending on the effective date of such resignation or removal, a report similar in form and purpose to that described in Section 6.3.

ARTICLE 7.

Succession of Trustee

- 7.1. Resignation of Trustee. The Trustee or any successor thereto may resign as Trustee hereunder at any time upon delivering a written notice of such resignation, to take effect sixty (60) days after the delivery thereof to the Committee, unless the Committee accepts shorter notice; provided, however, that no such resignation shall be effect tive until a successor Trustee has assumed the office of Trustee hereunder.
- 7.2. Removal of Trustee. The Trustee or any suc- cessor thereto may be removed by the Company by delivering to the Trustee so removed an instrument executed by the Committee. Such removal shall take effect at the date specified in such instrument, which shall not be less than sixty (60) days after delivery of the instrument, unless the Trustee accepts shorter notice; provided, however, that no such removal shall be effective until a successor Trustee has assumed the office of Trustee hereunder.
- 7.3. Appointment of Successor Trustee. Whenever the Trustee or any successor thereto shall resign or be re-moved or a vacancy in the position shall otherwise occur, the Board of Directors shall use its best efforts to appoint a successor Trustee as soon as practicable after receipt by the Committee of a notice described in Section 7.1, or the delivery to the Trustee of a notice described in Section 7.2, as the case may be, but in no

event more than seventy- five (75) days after receipt or delivery, as the case may be, of such notice. A successor Trustee's appointment shall not become effective until such successor shall accept such appointment by delivering its acceptance in writing to the Company. If a successor is not appointed within such 75 day period, the Trustee, at the Company's expense, may petition a court of competent jurisdiction for appointment of a successor.

- 7.4. Succession to Trust Fund Assets. The title to all property held hereunder shall vest in any successor Trustee acting pursuant to the provisions hereof without the execution or filing of any further instrument, but a resign- ing or removed Trustee shall execute all instruments and do all acts necessary to vest title in the successor Trustee. Each successor Trustee shall have, exercise and enjoy all of the powers, both discretionary and ministerial, herein con- ferred upon its predecessors. A successor Trustee shall not be obliged to examine or review the accounts, records, or acts of, or property delivered by, any previous Trustee and shall not be responsible for any action or any failure to act on the part of any previous Trustee.
- 7.5. Continuation of Trust. In no event shall the legal disability, resignation or removal of a Trustee termi- nate the Trust, but the Board of Directors shall forthwith appoint a successor Trustee in accordance with Section 7.3 to carry out the terms of the Trust.
- 7.6. Changes in Organization of Trustee. In the event that any corporate Trustee hereunder shall be converted into, shall merge or consolidate with, or shall sell or transfer substantially all of its assets and business to, another corporation, state or federal, the corporation resulting from such conversion, merger or consolidation, or the corporation to which such sale or transfer shall be made, shall thereunder become and be the Trustee under the Trust with the same effect as though originally so named.
- 7.7. Continuance of Trustee's Powers in Event of Termination of the Trust. In the event of the termination of the Trust, as provided herein, the Trustee shall dispose of the Trust Fund in accordance with the provisions hereof. Until the final distribution of the Trust Fund, the Trustee shall continue to have all powers provided hereunder as nec- essary or expedient for the orderly liquidation and distribution of the Trust Fund.

ARTICLE 8.

Amendment or Termination

- 8.1. Amendments. Except as otherwise provided herein, the Company may amend the Trust at any time and from time to time in any manner which it deems desirable, provided that no amendment which would adversely affect the contingent rights of Plan Participants may change (a) the allocation formula contained in Section 3.1 or Section 3.2 so as to change the Fair Market Value in any Trust Year of the Available Shares or the Excess Shares, (b) the terms of
- Section 3.3, (c) the Target Value reflected on Schedule B with respect to any Trust Year, (d) the provisions of Section 2.2 as to the use of dividends in excess of the amounts reflected on Schedule C, (e) the provisions of Section 5.4, (f) the provisions of Section 8.2, (e) the provisions of this Section 8.1, or (h) change the duties of the
- Section 5.4, (f) the provisions of Section 8.2, (g) the provisions of this Section 8.1, or (h) change the duties of the Trustee without the Trustee's consent, which consent shall not be unreasonably withheld. Notwithstanding the foregoing, the Company shall retain the power under all circumstances to amend the Trust to correct any errors or clarify any ambiguities or similar issues of interpretation in this Agreement.
- 8.2. Termination. Subject to the terms of Section 3.3(c) and this Section 8.2, the Trust shall terminate on September 8, 2012 or any earlier date on which the Loan is paid in full (the "Termination Date"). The Board of Directors may terminate the Trust at any time prior to the Termination Date. The Trust shall also terminate automatically upon the Company giving the Trustee notice of a Change of Control. Immediately upon a termination of the Trust, the Company shall be deemed to have forgiven all amounts then outstanding under the Loan. As soon as practicable after receiving notice from the Company of a Change of Control or upon any other termination of the Trust, the Trustee shall sell all of the Company Stock and other non-cash assets (if any) then held in the Trust Fund as directed by the Committee in good faith taking into account the interests of a broad cross-section of individuals employed by the Company. The proceeds of such sale shall first be returned to the Company up to an amount equal to the principal amount, plus any accrued interest, of the Loan that was forgiven upon such termination. Subject to the provisions of Section 3.3(c), any funds remaining in the Trust after such payment to the Company shall be distributed with reasonable promptness to a broad cross-section of Plan Participants or to individuals employed by the Company generally or to any benefit plan or trust in which a broad cross-section of individuals employed by the Company participate, as the Committee may in good faith determine taking into account the best interests of the individuals employed by the Company.
- 8.3. Form of Amendment or Termination. Any amend- ment or termination of the Trust shall be evidenced by an instrument in writing signed by an authorized officer of the Company, certifying that said amendment or termination has been authorized and directed by the Company or the Board of Directors, as applicable, and, in the case of any amendment, shall be consented to by signature of an authorized officer of the Trustee, if required by Section 8.1.

ARTICLE 9.

Miscellaneous

- 9.1. Controlling Law. The laws of the State of Delaware shall be the controlling law in all matters relating to the Trust, without regard to conflicts of law.
- 9.2. Committee Action. Any action required or permitted to be taken by the Committee may be taken on behalf of the Committee by any

individual so authorized. The Company shall furnish to the Trustee the name and specimen signature of each member of the Committee upon whose statement of a decision or direction the Trustee is authorized to rely. Until notified of a change in the identity of such person or persons, the Trustee shall act upon the assumption that there has been no change.

9.3. Notices. All notices, requests, or other communications required or permitted to be delivered hereunder shall be in writing, delivered by registered or certified mail, return receipt requested as follows:

To the Company:

Viad Corp 1850 North Central Avenue Phoenix, Arizona 85077

Attention: General Counsel

To the Trustee:

Wells Fargo Bank of Arizona, N.A. 100 West Washington MAC # 4101-086 Phoenix, Arizona 85003 Attention: Patricia A. Cross

Any party hereto may from time to time, by written notice given as aforesaid, designate any other address to which no-tices, requests or other communications addressed to it shall be sent.

- 9.4. Severability. If any provision of the Trust shall be held illegal, invalid or unenforceable for any rea- son, such provision shall not affect the remaining parts hereof, but the Trust shall be construed and enforced as if said provision had never been inserted herein.
- 9.5. Protection of Persons Dealing with the Trust. No person dealing with the Trustee shall be required or en-titled to monitor the application of any money paid or prop- erty delivered to the Trustee, or determine whether or not the Trustee is acting pursuant to authorities granted to it hereunder or to authorizations or directions herein required.
- 9.6. Tax Status of Trust. It is intended that the Company, as grantor hereunder, be treated as the owner of the entire Trust and the trust assets under Section 671, et seq. of the Code. Until advised otherwise, the Trustee may presume that the Trust is so characterized for federal income tax purposes and shall make all filings of tax returns on that presumption.
- 9.7. Participants to Have No Interest in the Com- pany by Reason of the Trust. Neither the creation of the Trust nor anything contained in the Trust shall be construed as giving any person, including any individual employed by the Company or any subsidiary of the Company, any equity or interest in the assets, business, or affairs of the Company except to the extent that any such individuals are entitled to exercise stockholder rights with respect to Company Stock pursuant to Section 5.4.
- 9.8. Nonassignability. No right or interest of any person to receive distributions from the Trust shall be assignable or transferable, in whole or in part, either di- rectly or by operation of law or otherwise, including, but not by way of limitation, execution, levy, garnishment, at-tachment, pledge, or bankruptcy, but excluding death or men- tal incompetency, and no right or interest of any person to receive distributions from the Trust shall be subject to any obligation or liability of any such person, including claims for alimony or the support of any spouse or child.
- 9.9. Gender and Plurals. Whenever the context re- quires or permits, the masculine gender shall include the feminine gender and the singular form shall include the plu- ral form and shall be interchangeable.
- 9.10. Counterparts. This Agreement may be exe-cuted in any number of counterparts, each of which shall be considered an original.

IN WITNESS WHEREOF, the Company and the Trustee have caused this Agreement to be signed, and their seals af- fixed hereto, by their authorized officers all as of the day, month and year first above written.

VIAD CORP

By Frederick G. Emerson Vice President and Secretary

WELLS FARGO BANK OF ARIZONA, N.A.

By Patricia A. Cross Assistant Vice President

SCHEDULE A

- 1. Viad Corp Supplemental Pension Plan
- 2. Viad Companies Medical Plans
- 3. Viad Corporation Health Care Plan

- 4. 1973 Stock Option Plan
 5. 1983 Stock Option and Incentive Plan
 6. Viad Corp 1992 Stock Incentive Plan
 7. Viad Corp Management Incentive Plan (including underly- ing Lines of Business Plans)
- 8. Viad Corp Performance Unit Incentive Plan

SCHEDULE B

Trust Year	Target Value (\$)*
1992	14,400,000
1993	40,600,000
1994	25,400,000
1995	20,200,000
1996	23,500,000
1997	27,000,000
1998	30,500,000
1999	34,400,000
2000	39,000,000
2001	44,200,000
2002	50,200,000
2003	57,200,000
2004	65,300,000
2005	74,700,000
2006	85,500,000
2007	98,100,000

^{*} The Target Value for whole or partial years after the date of the Distribution shall be x - (x times y), where x is the amount set forth under Target Value and y is the Distribution Fraction.

SCHEDULE C

Trust Year	Dividends (\$)
1996	\$3,825,000
1997	2,650,000
1998	2,700,000
1999	2,750,000
2000	2,750,000
2001	2,700,000
2002	2,600,000
2003	2,450,000
2004	2,150,000
2005	1,750,000
2006	1,250,000
2007	500,000

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