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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

**Pursuant to Section 13 or 15(d) of  
The Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported): **January 8, 2026**

**AMPHENOL CORPORATION**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of incorporation)

**1-10879**  
(Commission File Number)

**22-2785165**  
(IRS Employer Identification No.)

**358 Hall Avenue, Wallingford, Connecticut**  
(Address of principal executive offices)

**06492**  
(Zip Code)

Registrant's telephone number, including area code: **(203) 265-8900**

**Not Applicable**

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A Common Stock, \$0.001 par value	APH	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

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**Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.**

On January 8, 2026, the Board of Directors of Amphenol Corporation (the “Company”) voted to increase the number of Directors from eight to nine. Also, on January 8, 2026, to fill the resulting vacancy, the Board of Directors of the Company appointed Sanjiv Lamba, 61, as a member of the Company’s Board of Directors effective immediately.

Mr. Lamba will receive cash and equity compensation as a non-employee director of the Company in accordance with the Company’s non-employee director compensation practices and plans described in the Company’s definitive proxy statement on Schedule 14A filed with the U.S. Securities and Exchange Commission (“SEC”) on April 4, 2025. Mr. Lamba will receive an interim grant of restricted shares under the 2024 Restricted Stock Plan for Directors of Amphenol Corporation. This grant will be prorated from the date of his appointment to the Board until the Company’s next annual stockholders meeting. Mr. Lamba will enter into the Company’s standard form of Indemnification Agreement, which was filed as Exhibit 10.27 to Company’s Annual Report on Form 10-K for the year ended December 31, 2016, filed with the SEC on February 17, 2017.

The Board of Directors has determined that Mr. Lamba is an independent director under the New York Stock Exchange listing standards. Mr. Lamba has not yet been appointed to serve on any committees of the Board of Directors. There are no transactions between Mr. Lamba and the Company that would be reportable under Item 404(a) of Regulation S-K. There is no arrangement or understanding between Mr. Lamba and any other person pursuant to which he was selected as a director.

**Item 7.01. Regulation FD Disclosure.**

A copy of the Company’s related press release, announcing the appointment of Mr. Lamba described above, is attached hereto, with this report, as Exhibit 99.1 and incorporated by reference.

The information set forth in this Item 7.01, including the attached Exhibit 99.1, is being furnished and shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that Section, nor shall it be deemed incorporated by reference in any filing by the Company under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such filing.

**Item 9.01 Financial Statements and Exhibits.**

(d) Exhibits

**Exhibit No.      Document Description**

<a href="#">99.1</a>	<a href="#">Press Release dated January 8, 2026</a>
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)

**Signature**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMPHENOL CORPORATION

By: /s/ Lance E. D'Amico  
Lance E. D'Amico  
Executive Vice President, Secretary and General Counsel

Date: January 8, 2026

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**World Headquarters**

358 Hall Avenue  
Wallingford, CT 06492  
Telephone (203) 265-8900

**AMPHENOL APPOINTS  
SANJIV LAMBA TO BOARD OF DIRECTORS**

Wallingford, Connecticut. January 8, 2026. Amphenol Corporation (NYSE: APH) today announced that Sanjiv Lamba has been appointed to Amphenol's board of directors. With his appointment, the size of the Company's board has increased to nine members.

Mr. Lamba is currently the Chief Executive Officer of Linde plc (NASDAQ: LIN), a leading global industrial gases and engineering company. Mr. Lamba is based in Danbury, Connecticut and was promoted to the role of Chief Executive Officer of Linde in 2022 and has been named Chairman of Linde's board effective January 31, 2026. He brings nearly thirty years of global leadership experience to Amphenol's board. Prior to his current role as CEO, Mr. Lamba served as Chief Operating Officer of Linde, where he was responsible for the regional operating segments of the Americas, APAC and EMEA, as well as Linde Engineering, Lincare and certain other global functions. Prior to being named COO, Mr. Lamba led Linde's operations in the Asia-Pacific region across a footprint of nearly 20 countries in the region. He joined Linde in 2006 when the company acquired BOC Group, where he served as Managing Director, Process Gas Solutions, South and Southeast Asia. Mr. Lamba has been with Linde/BOC for almost his entire career, having joined BOC India in 1989. He holds a Bachelor of Commerce degree from the University of Calcutta's St. Xavier's College, and qualified as a Chartered Accountant from the Institute of Chartered Accountants of India.

"We conducted a comprehensive search for a director who would further strengthen our board's breadth of talent and background, and we are delighted to have identified such an outstanding individual," said Martin Loeffler, Amphenol's Chairman. "I am confident that Sanjiv will make a significant contribution to our board and the Company."

"Sanjiv brings a wealth of experience to Amphenol, and we are excited to welcome him to Amphenol's board of directors," said R. Adam Norwitt, Amphenol's President and CEO. "We believe his successful track record growing and leading a high-performance multinational manufacturing business, together with his extensive experience living and working around the world will be extremely valuable as Amphenol continues to expand internationally."

"I have been extremely impressed by Amphenol's innovative products, dynamic leadership team and unique entrepreneurial culture, and am honored to be joining the board," said Mr. Lamba. "I have tremendous respect for Martin, Adam and the entire board, and I look forward to working with them."

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## **About Amphenol**

Amphenol Corporation is one of the world's largest designers, manufacturers and marketers of electrical, electronic and fiber optic connectors and interconnect systems, antennas, sensors and sensor-based products and coaxial and high-speed specialty cable. Amphenol designs, manufactures and assembles its products at facilities in approximately 40 countries around the world and sells its products through its own global sales force, independent representatives and a global network of electronics distributors. Amphenol has a diversified presence as a leader in high-growth areas of the interconnect market including: Automotive, Commercial Aerospace, Communications Networks, Defense, Industrial, Information Technology and Data Communications and Mobile Devices. For more information, visit [www.amphenol.com](http://www.amphenol.com).

## **Forward-Looking Statements**

Statements in this press release, other than historical facts, are intended to be "forward looking statements" within the meaning of the Securities Exchange Act of 1934, the Private Securities Litigation Reform Act of 1995 and other related laws. While the Company believes such statements are reasonable, the actual results and effects could differ materially from those currently anticipated. Please refer to Part I, Item 1A of the Company's Annual Report on Form 10-K for the year ended December 31, 2024, for factors that could cause actual results to differ from estimates. In providing forward-looking statements, the Company is not undertaking any duty or obligation to update these statements publicly as a result of new information, future events or otherwise, except as required by law.

## **Contact:**

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