UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported) July 31, 2025

| Commission <u>File Number</u> | Registrant; State of Inco <u>Address; and Telephone</u> | IRS Employer <u>Identification No</u> | |
|--|---|--|--|
| 1-9513 | 38-2726431 | | |
| 1-5611 | CONSUMERS ENERGY (A Michigan Corpor One Energy Plat Jackson, Michigan (517) 788-0550 | 38-0442310 | |
| heck the appropriate box below if th rovisions: | e Form 8-K filing is intended to simultaneously sa | tisfy the filing obligation of t | he registrant under any of the following |
| Written communications pursuant t | to Rule 425 under the Securities Act (17 CFR 230.4 | 425) | |
| Soliciting material pursuant to Rule | 2.146.12 under the Evelopge Act (17 CED 240.146 | . 12) | |
| . Someting material parsault to real | e 14a-12 under the Exchange Act (17 CFR 240.14a | 1-12) | |
| - | ns pursuant to Rule 14d-2(b) under the Exchange A | | |
| Pre-commencement communication | | Act (17 CFR 240.14d-2(b)) | |
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Item 2.02. Results of Operations and Financial Condition.

On July 31, 2025, CMS Energy Corporation ("CMS Energy") issued a News Release, in which it announced its 2025 second quarter results. Attached as Exhibit 99.1 to this report and incorporated herein by reference is a copy of the CMS Energy News Release, furnished as a part of this report.

Exhibit 99.1 contains certain financial measures that are considered "non-GAAP financial measures" as defined in Securities and Exchange Commission rules. Other than forward-looking earnings guidance, Exhibit 99.1 contains a reconciliation of these non-GAAP financial measures to their most directly comparable financial measures calculated and presented in accordance with accounting principles generally accepted in the United States. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, business optimization initiative, major enterprise resource planning software implementations, changes in accounting principles, voluntary separation program, changes in federal and state tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments, recognized in net income related to NorthStar Clean Energy's interest expense, or other items. Management views adjusted earnings as a key measure of CMS Energy is present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, CMS Energy uses adjusted earnings to measure and assess performance. Because CMS Energy is not able to estimate the impact of specific line items, which have the potential to significantly impact, favorably or unfavorably, reported earnings in future periods, Exhibit 99.1 does not contain reported earnings guidance nor a reconciliation for the comparable future period earnings. The adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for the reported earnings. All references to net income refer to net income available to common stockholders and references to earnings per share are on a diluted basis.

Item 7.01. Regulation FD Disclosure.

The information set forth in the CMS Energy News Release dated July 31, 2025, attached as Exhibit 99.1, is incorporated by reference in response to this Item 7.01.

CMS Energy will hold a webcast to discuss its 2025 second quarter results and provide a business and financial outlook on July 31 at 9:30 a.m. (ET). A copy of the CMS Energy presentation is furnished as Exhibit 99.2 to this report. A webcast of the presentation will be available on the CMS Energy website, www.cmsenergy.com.

In accordance with General Instruction B.2 of Form 8-K, the information in this Current Report on Form 8-K, including Exhibits 99.1 and 99.2, shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933.

Investors and others should note that CMS Energy routinely posts important information on its website and considers the Investor Relations section, www.cmsenergy.com/investor-relations, a channel of distribution.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Index

- 99.1 CMS Energy News Release dated July 31, 2025
- 99.2 CMS Energy presentation dated July 31, 2025
- 104 Cover Page Interactive Data File (the cover page XBRL tags are embedded in the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrants have duly caused this report to be signed on their behalf by the undersigned hereunto duly authorized.

CMS ENERGY CORPORATION

Dated: July 31, 2025 By: /s/ Rejji P. Hayes

Rejji P. Hayes

Executive Vice President and Chief Financial Officer

CONSUMERS ENERGY COMPANY

Dated: July 31, 2025 By: /s/ Rejji P. Hayes

Rejji P. Hayes

Executive Vice President and Chief Financial Officer

News Release



CMS Energy Announces Strong Second Quarter Results, Reaffirms 2025 Adjusted EPS Guidance

JACKSON, Mich., July 31, 2025 – CMS Energy announced today reported earnings per share of \$0.66 for the second quarter of 2025, compared to \$0.65 per share for 2024. The company's adjusted earnings per share for the second quarter were \$0.71, compared to \$0.66 per share for the same quarter in 2024. For the first six months of the year, the company reported \$1.67 per share compared to \$1.61 per share for the same timeframe in 2024. On an adjusted earnings per share basis year to date, the company reported \$1.73 per share in 2025, compared to \$1.63 per share in 2024, driven by constructive regulatory outcomes, cost-reduction initiatives and favorable weather.

CMS Energy reaffirmed its 2025 adjusted earnings guidance of \$3.54 to \$3.60 per share (*See below for important information about non-GAAP measures) and long-term adjusted EPS growth of 6 to 8 percent, with continued confidence toward the high end.

"Given the team's strong performance in the second quarter, we are on track to deliver on our earnings guidance and key operational objectives for the year, prioritizing investments in our electric and gas businesses to the benefit of our customers, investors and the communities we serve," said Garrick Rochow, President and CEO of CMS Energy and Consumers Energy. "I am also pleased to announce we have reached an agreement with a new data center, which is expected to add up to 1 gigawatt of load growth in our service territory, along with additional economic benefits for Michigan."

CMS Energy (NYSE: CMS) is a Michigan-based energy provider featuring Consumers Energy as its primary business. It also owns and operates independent power generation businesses.

CMS Energy will hold a webcast to discuss its 2025 second quarter results and provide a business and financial outlook on Thursday, July 31 at 9:30 a.m. (EDT). To participate in the webcast, go to CMS Energy's homepage (<u>cmsenergy.com</u>) and select "Events and Presentations."

Important information for investors about non-GAAP measures and other disclosures.

This news release contains non-Generally Accepted Accounting Principles (non-GAAP) measures, such as adjusted earnings. All references to net income refer to net income available to common stockholders and references to earnings per share are on a diluted basis. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, business optimization initiative, major enterprise resource planning software implementations, changes in accounting principles, voluntary separation program, changes in federal and state tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments, recognized in net income related to NorthStar Clean Energy's interest expense, or other items. Management views adjusted earnings as a key measure of the company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, the company uses adjusted earnings to measure and assess performance. Because the company is not able to estimate the impact of specific line items, which have the potential to significantly impact, favorably or unfavorably, the company's reported earnings in future periods, the company is not providing reported earnings guidance nor is it providing a reconciliation for the comparable future period earnings. The company's adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for the reported earnings.

This news release contains "forward-looking statements." The forward-looking statements are subject to risks and uncertainties that could cause CMS Energy's and Consumers Energy's results to differ materially. All forward-looking statements should be considered in the context of the risk and other factors detailed from time to time in CMS Energy's and Consumers Energy's Securities and Exchange Commission filings.

Investors and others should note that CMS Energy routinely posts important information on its website and considers the Investor Relations section, www.cmsenergy.com/investor-relations, a channel of distribution.

Media Contacts: Katie Carey, 517/740-1739

Investment Analyst Contact: Travis Uphaus, 517/817-9241

CMS ENERGY CORPORATION Consolidated Statements of Income (Unaudited)

In Millions, Except Per Share Amounts Six Months Ended **Three Months Ended** 6/30/24 6/30/25 6/30/25 6/30/24 1,838 \$ 1,607 4,285 3,783 Operating revenue Operating expenses 1,521 1,324 3,474 3,088 283 **Operating Income** 317 811 695 199 Other income 137 113 187 Interest charges 199 173 385 350 **Income Before Income Taxes** 255 223 613 544 41 125 Income tax expense 62 Net Income 193 182 488 445 Loss attributable to noncontrolling interests (16)(17)(40)(8) Net Income Attributable to CMS Energy 201 198 505 485 Preferred stock dividends 3 5 Net Income Available to Common Stockholders 198 195 500 480 Diluted Earnings Per Average Common Share 0.66 0.651.67 1.61

CMS ENERGY CORPORATION Summarized Consolidated Balance Sheets (Unaudited)

| | | In Mil. | | | | |
|---|----------|---------|----|----------|--|--|
| | | As of | | | | |
| | | 6/30/25 | | 12/31/24 | | |
| Assets | | | | | | |
| Current assets | | | | | | |
| Cash and cash equivalents | \$ | 844 | \$ | 103 | | |
| Restricted cash and cash equivalents | | 81 | | 75 | | |
| Other current assets | | 2,268 | | 2,612 | | |
| Total current assets | | 3,193 | | 2,790 | | |
| Non-current assets | | | | | | |
| Plant, property, and equipment | | 28,847 | | 27,461 | | |
| Other non-current assets | | 5,659 | | 5,669 | | |
| Total Assets | \$ | 37,699 | \$ | 35,920 | | |
| | <u>=</u> | | | | | |
| Liabilities and Equity | | | | | | |
| Current liabilities (1) | \$ | 2,071 | \$ | 2,261 | | |
| Non-current liabilities (1) | | 8,612 | | 8,345 | | |
| Capitalization | | | | | | |
| Debt and finance leases (excluding securitization debt) (2) | | 17,402 | | 15,866 | | |
| Preferred stock and securities | | 224 | | 224 | | |
| Noncontrolling interests | | 577 | | 518 | | |
| Common stockholders' equity | | 8,170 | | 8,006 | | |
| Total capitalization (excluding securitization debt) | | 26,373 | | 24,614 | | |
| Securitization debt ⁽²⁾ | | 643 | | 700 | | |
| Total Liabilities and Equity | \$ | 37,699 | \$ | 35,920 | | |

- (1) Excludes debt and finance leases.
- (2) Includes current and non-current portions.

CMS ENERGY CORPORATION Summarized Consolidated Statements of Cash Flows (Unaudited)

| | | | In Millions |
|---|-----------|-------|-------------|
| | Six Month | ıs Er | ided |
| | 6/30/25 | | 6/30/24 |
| Beginning of Period Cash and Cash Equivalents, Including Restricted Amounts | \$ 178 | \$ | 248 |
| | | | |
| Net cash provided by operating activities | 1,414 | | 1,663 |
| Net cash used in investing activities | (1,880) | | (1,246) |
| Cash flows from operating and investing activities | (466) | | 417 |
| Net cash provided by financing activities | 1,213 | | 124 |
| | | | |
| Total Cash Flows | \$ 747 | \$ | 541 |
| | | | |
| End of Period Cash and Cash Equivalents, Including Restricted Amounts | \$ 925 | \$ | 789 |

CMS ENERGY CORPORATION Reconciliation of GAAP Net Income to Non-GAAP Adjusted Net Income (Unaudited)

| | In Millions, Except Per Share A | | | | | | | | | | | | | |
|---|---------------------------------|--------------------|----|---------|----|---------|----|------------------|--|--|--|--|--|--|
| | | Three Months Ended | | | | | | Six Months Ended | | | | | | |
| | 6/ | 30/25 | | 6/30/24 | | 6/30/25 | | 6/30/24 | | | | | | |
| Net Income Available to Common Stockholders | \$ | 198 | \$ | 195 | \$ | 500 | \$ | 480 | | | | | | |
| Reconciling items: | | | | | | | | | | | | | | |
| Other exclusions from adjusted earnings** | | 5 | | 2 | | 8 | | 6 | | | | | | |
| Tax impact | | (1) | | (*) | | (2) | | (1) | | | | | | |
| State tax policy change | | 12 | | - | | 12 | | - | | | | | | |
| Voluntary separation program | | - | | - | | - | | * | | | | | | |
| Tax impact | | | | - | _ | - | | (*) | | | | | | |
| Adjusted net income – non-GAAP | \$ | 214 | \$ | 197 | \$ | 518 | \$ | 485 | | | | | | |
| Average Common Shares Outstanding - Diluted | | 299.1 | | 298.5 | | 299.0 | | 297.9 | | | | | | |
| Diluted Earnings Per Average Common Share | | | | | | | | | | | | | | |
| Reported net income per share | \$ | 0.66 | \$ | 0.65 | \$ | 1.67 | \$ | 1.61 | | | | | | |
| Reconciling items: | | | | | | | | | | | | | | |
| Other exclusions from adjusted earnings** | | 0.01 | | 0.01 | | 0.02 | | 0.02 | | | | | | |
| Tax impact | | (*) | | (*) | | (*) | | (*) | | | | | | |
| State tax policy change | | 0.04 | | - | | 0.04 | | - | | | | | | |
| Voluntary separation program | | - | | - | | - | | * | | | | | | |
| Tax impact | | | _ | | _ | | _ | (*) | | | | | | |
| Adjusted net income per share – non-GAAP | \$ | 0.71 | \$ | 0.66 | \$ | 1.73 | \$ | 1.63 | | | | | | |

^{*} Less than \$0.5 million or \$0.01 per share.

Management views adjusted (non-Generally Accepted Accounting Principles) earnings as a key measure of the Company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, the Company uses adjusted earnings to measure and assess performance. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, business optimization initiative, major enterprise resource planning software implementations, changes in accounting principles, voluntary separation program, changes in federal and state tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments, recognized in net income related to NorthStar Clean Energy's interest expense, or other items. The adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for reported earnings.

^{**} Includes restructuring costs and business optimization initiative.





LEADING THE CLEAN ENERGY TRANSFORMATION





2025 Second Quarter Results & OutlookJuly 31, 2025





This presentation is made as of the date hereof and contains "forward-looking statements" as defined in Rule 3b-6 of the Securities Exchange Act of 1934, Rule 175 of the Securities Act of 1933, and relevant legal decisions. The forward-looking statements are subject to risks and uncertainties. All forward-looking statements should be considered in the context of the risk and other factors detailed from time to time in CMS Energy's and Consumers Energy's Securities and Exchange Commission fillings. Forward-looking statements should be read in conjunction with "FORWARD-LOOKING STATEMENTS AND INFORMATION" and "RISK FACTORS" sections of CMS Energy's and Consumers Energy is with the Securities and Exchange Commission. CMS Energy and Consumers Energy is "FORWARD-LOOKING STATEMENTS AND INFORMATION" and "RISK FACTORS" sections are incorporated herein by reference and discuss important factors that could cause CMS Energy's and Consumers Energy's results to differ materially from those anticipated in such statements. CMS Energy and Consumers Energy undertake no obligation to update any of the information presented herein to reflect facts, events or circumstances after the date hereof.

The presentation also includes non-GAAP measures when describing CMS Energy's results of operations and financial performance. A reconciliation of each of these measures to the most directly comparable GAAP measure is included in the appendix and posted on our website at www.cmsenergy.com.

Investors and others should note that CMS Energy routinely posts important information on its website and considers the Investor Relations section, www.cmsenergy.com/investor-relations, a channel of distribution.

Presentation endnotes are included after the appendix.

Investment Thesis . . .





Industry-leading clean energy commitments

Excellence through the **CE WAY**

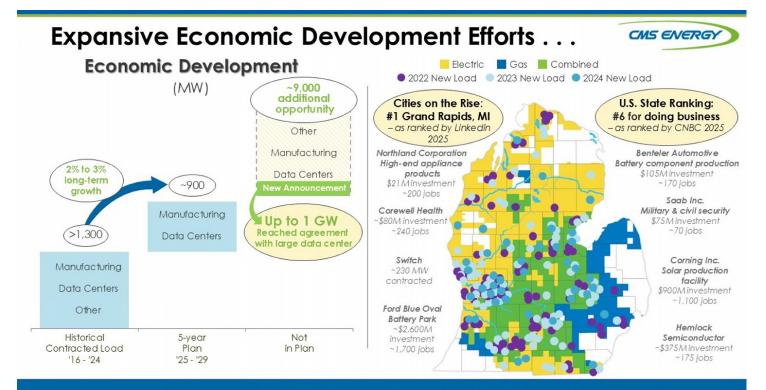
Top-tier regulatory jurisdiction^a with attractive growth

Premium total shareholder return

6% to 8% adjusted EPS growth + ~3% dividend yield

Presentation endnotes are included after the appendix.

... is simple, clean and lean.



... drive diversified growth, including data centers, across Michigan and reduce customer rates.

Key Affordability Drivers. . .

Key Affordability Drivers

√ Economic development



- 2% to 3% long-term annual sales growth with upward pressure from growing demand
- ~9 GW pipeline opportunity, including data centers

✓ **CE** WAY and episodic cost savings

- ~\$70M savings per year
- Lower operating and PPA costs

Energy Waste Reduction programs

 >2% reduction in customer usage per year; ~\$7.3B in customer savings since 2009

Long-Term Customer Investment

Not in Plan

Electric Reliability Roadmap

- Up to 400 miles/yr undergrounding
- 20K/yr poles replaced

\$10B

· Renewable Energy Plan

- +8 GW solar, +2.8 GW wind
- Supports MI's renewable mandates



• Integrated Resource Plan (2026)

- · Additional storage
- · New gas capacity

\$5B+a

Total Capex Opportunity

\$25B+a

Presentation endnotes are included after the appendix.

... support long-term and growing customer investment backlog.

CMS Energy is Well-Positioned . . .



| Federal Actions | Considerations | CMS Energy Response |
|----------------------------|--|---|
| One Big Beautiful Bill Act | | |
| Utility | Safe harbor pipelineAffordabilityTransferabilityCapex opportunities | ✓ Expect safe harbor^a through 2029 ✓ Utility PPAs with FCM adder – and continued interest from developers to pull projects forward for potential BTA ✓ CE Way/episodic savings ✓ Transferability^a in Plan at Utility derisked ✓ MI Energy Law (100% clean energy by 2040) |
| NorthStar | Safe harbor pipeline Commercial renewables Earnings contribution | ✓ Expect safe harbor^a through 2028 ✓ DIG re-contracting ✓ Capital allocation flexibility |
| Campbell (DOE Order) | Cost recoveryComplianceAdditional capacity | ✓ Filed w/FERC (June 6th) for cost recovery from North and Central MISO customers ✓ Dispatching as baseload |
| Tariff Impacts | Cost containment Material availability | ✓ Manageable inflationary impacts skewed toward capital (\$240K exposure to date) ✓ ~90% of supply chain domestically sourced with broad vendor redundancy |

Presentation endnotes are included after the appendix.

 \dots to continue to drive 6% to 8% long-term growth.

Michigan's Strong Regulatory Environment . . . CMS ENERGY 2025 Supportive Energy Policy **Highlights** · Timely recovery of investments √ Forward-looking test ✓Storm expense years/earn authorized ROEs deferral √Mar. 21st: Jun. 2nd: √ 10-month rate cases approved Order Filed ✓ Monthly fuel adjustment \$176M°, 9.9% ROE \$460M, 10.25% ROE U-21585 trackers (PSCR/GCR) U-21870 ✓ Constructive ROEs Independent 3rd Gas party distribution audit supports Supportive incentives enhanced June 25th: By Oct. 16th: w/ 2023 Michigan Energy Law Electric Reliability **Expected Order** Revised Roadmap √ Energy efficiency incentives \$217M, 10.25% ROE U-21806 √ FCM adder on PPAs U-21806 Renewable Energy Plan (REP) Appointed commissioners Support for gas

Presentation endnotes are included after the appendix.

✓ Commissioner Shaquila Myers

(appointed July 2025)

... provides constructive outcomes and forward-looking visibility.

By Sep. 15th: Expected Order U-21816

7

infrastructure

(~95% capital)

Financial Results & Outlook . . .



| YTD 2025 Results | Amount | Commentary | | | | | |
|------------------|--------|-------------------------------|--|--|--|--|--|
| Adjusted EPS | \$1.73 | Well-positioned to deliver | | | | | |

2025 Full-Year Outlook

| Adjusted EPS Guidance | \$3.54 - \$3.60 | Toward the high end |
|---------------------------------|-----------------|---------------------|
| Annual Dividend Per Share (DPS) | \$2.17 | Up 11¢ |

Long-Term Outlook

| Adjusted EPS Growth | +6% to +8% | Toward the high end |
|---|-----------------------|-----------------------|
| Dividend Payout Ratio | ~60% payout over time | Consistent DPS growth |
| Utility Capital Plan (\$B) ^a | \$20 | Up \$3 vs. prior plan |

Presentation endnotes are included after the appendix.

 \dots on track to deliver in 2025 and beyond. $_{_{8}}$







... continued confidence toward the high end.

Strong Balance Sheet . . .

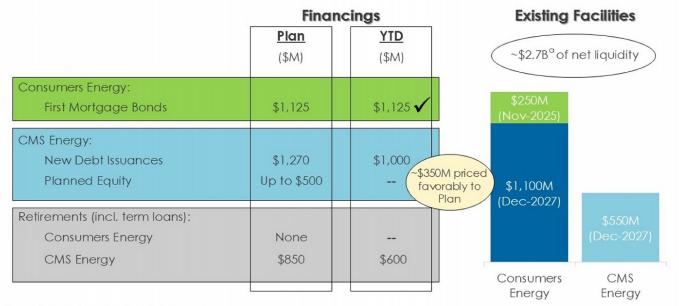


| Consumers Energy | S&P | Moody's | Fitch | Key Strengths |
|---------------------|-----------|----------|-----------|---|
| Senior Secured | А | A1 | A+ | ✓ Forward-looking recovery |
| Commercial Paper | A-2 | P-2 | F-2 | ✓ Constructive rate construct |
| Outlook | Stable | Stable | Stable | ✓ Strong operating cash flow generation |
| CMS Energy | | | | |
| Senior Unsecured | BBB | Baa2 | BBB | ✓ 100% fixed rate debt |
| Junior Subordinated | BBB- | Baa3 | BB+ | ✓ Hybrid debt (w/ equity credit) |
| Outlook | Stable | Stable | Stable | ✓ Limited near-term maturities |
| Last Review | Dec. 2024 | May 2025 | Mar. 2025 | |

 \dots maintains credit metrics and solid investment-grade ratings. $_{_{10}}$

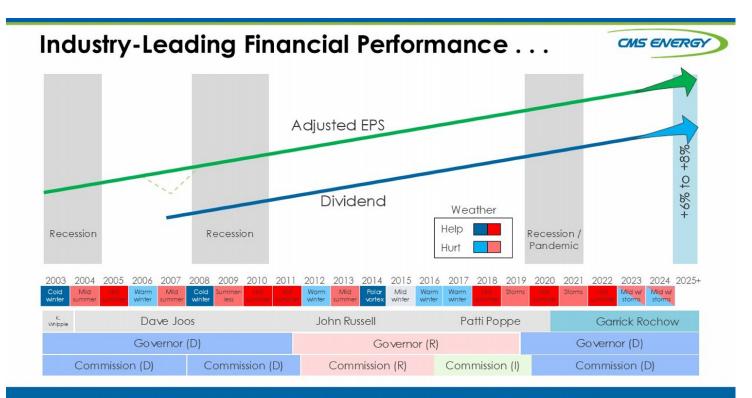
2025 Planned Financings . . .





Presentation endnotes are included after the appendix.

... fund customer investments and provide ample liquidity.



... for over two decades, regardless of conditions.



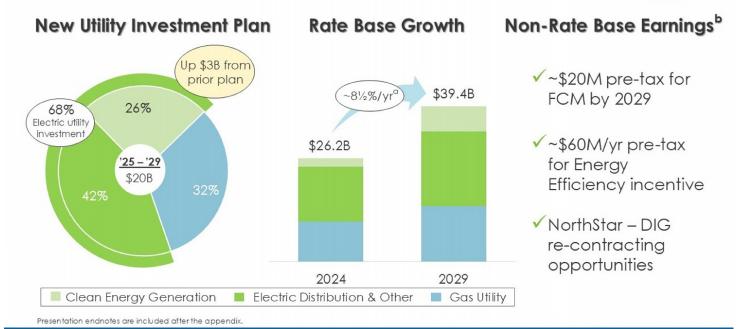
Q&A Thank You!



Appendix







... delivers benefits for customers and investors.



Endnotes

Presentation Endnotes



- Slide 3: aUBS Research, 2025 state rankings and D.C.
- Slide 5: a\$5B estimate reflects preliminary estimate
- **Slide 6:** ^aAssumptions are based on pre-existing safe harbor provisions
- Slide 7: a\$176M order includes a \$22M surcharge related to distribution investments made in 2023 above prior approved levels
- **Slide 8:** a \$20B utility capital investment plan (2025-2029), up \$3B from prior plan (2024-2028)
- **Slide 9:** ^aAdjusted EPS; see GAAP reconciliation
- Slide 11: a\$1,870M in unreserved revolvers + \$815M of unrestricted cash; excludes cash unavailable for debt retirement, such as cash held at NorthStar
- Slide 15: ^aAssumes \$26.2B rate base in 2024, \$39.4B in 2029, CAGR ^bOver plan period years 2025-2029



CMS Energy provides historical financial results on both a reported (GAAP) and adjusted (non-GAAP) basis and provides forward-looking guidance on an adjusted basis. During an oral presentation, references to "earnings" are on an adjusted basis. All references to net income refer to net income available to common stockholders and references to earnings per share are on a diluted basis. Adjustments could include items such as discontinued operations, asset sales, impairments, restructuring costs, business optimization initiative, major enterprise resource planning software implementations, changes in accounting principles, voluntary separation program, changes in federal and state tax policy, regulatory items from prior years, unrealized gains or losses from mark-to-market adjustments, recognized in net income related to NorthStar Clean Energy's interest expense, or other items. Management views adjusted earnings as a key measure of the company's present operating financial performance and uses adjusted earnings for external communications with analysts and investors. Internally, the company uses adjusted earnings to measure and assess performance. Because the company is not able to estimate the impact of specific line items, which have the potential to significantly impact, favorably or unfavorably, the company's reported earnings. The adjusted earnings should be considered supplemental information to assist in understanding our business results, rather than as a substitute for the reported earnings.

GAAP Reconciliation



CMS ENERGY CORPORATION Reconciliation of GAAP Net Income to Non-GAAP Adjusted Net Income (Unaudited)

| | In Millions, Except Per Share Amounts | | | | | | | | |
|---|---------------------------------------|--------------------|----------|--------------|------------|---------|----|---------|--|
| | | Three Months Ended | | | Six Months | | | nd ed | |
| | 6/30/25 | | _6 | 5/30/24 | _ | 6/30/25 | _ | 5/30/24 | |
| Net Income Available to Common Stockholders | \$ | 198 | S | 195 | S | 500 | \$ | 480 | |
| Reconciling items: | | | | | | | | | |
| Other exclusions from adjusted earnings** | | 5 | | 2 | | 8 | | 6 | |
| Tax impact | | (1) | | (*) | | (2) | | (1) | |
| State tax policy change | | 12 | | - | | 12 | | - | |
| V oluntary separation program | | - | | - | | - | | * | |
| Tax impact | <u>.</u> | | - | | | | - | (*) | |
| Adjusted net incom e-non-GAAP | <u>\$</u> | 214 | <u>s</u> | 197 | <u>s</u> | 518 | \$ | 485 | |
| Average Common Shares Outstanding - Diluted | | 299.1 | | 298.5 | | 299.0 | | 297.9 | |
| Diluted Earnings Per Average Common Share | | | | | | | | | |
| Reported net income per share | \$ | 0.66 | S | 0.65 | S | 1.67 | S | 1.61 | |
| Reconciling items: | | | | | | | | | |
| Other exclusions from adjusted earnings** | | 0.01 | | 0.01 | | 0.02 | | 0.02 | |
| Tax impact | | (*) | | (*) | | (*) | | (*) | |
| State tax policy change | | 0.04 | | - | | 0.04 | | - | |
| V oluntary separation program | | - | | - | | - | | * | |
| Tax impact | _ | - | _ | - | _ | | _ | (*) | |
| Adjusted net incom e per share - non-G AAP | <u>s</u> | 0.71 | S | 0.66 | S | 1.73 | S | 1.63 | |

^{*} Less than \$0.5 million or \$0.01 per share.

** Includes restructuring costs and business optimization initiative.

CMS ENERGY CORPORATION Reconciliation of GAAP Net Income to Non-GAAP Adjusted Net Income by Quarter (Unaudited)



| | | | | | In Millions, Except Per Share Amounts | | | | | | | | | | |
|---|----------|------------|----|----------------------|---------------------------------------|---------------------|---|---------------------|---|-------------------|----|------------------|--|--|--|
| | _ | 2025 | | | | 2024 | | | | | | | | | |
| | _ | 1Q | _ | 2Q | _ | 1Q | - | 2Q | - | 3Q | _ | 4Q | | | |
| Net Income Available to Common Stockholders Reconciling items: | s | 302 | S | 198 | S | 285 | S | 195 | S | 251 | S | 262 | | | |
| Electric utility and gas utility | | * | | 4 | | 4 | | 2 | | * | | * | | | |
| Tax impact | | (*) | | 11 | | (1) | | (*) | | (*) | | (*) | | | |
| NorthStar Clean Energy | | 3 | | 1 | | - | | - | | - | | - | | | |
| Tax impact | | (1) | | (*) | | - | | - | | - | | - | | | |
| Corporate interest and other | | - | | - | | - | | - | | - | | - | | | |
| Tax impact | | - | | (*) | | - | | - | | - | | - | | | |
| Disposal of discontinued operations (gain) loss | | - | | - | | - | | - | | - | | (*) | | | |
| Tax impact Adjusted Net Income – Non-GAAP | \$ | 304 | \$ | 214 | \$ | 288 | 5 | 197 | 5 | 251 | \$ | 262 | | | |
| Average Common Shares Outstanding – Diluted | | 299.1 | | 299.1 | | 297.2 | | 298.5 | | 298.8 | | 298.7 | | | |
| Diluted Earnings Per Average Common Share Reconciling items: Electric utility and gas utility Tax impact | s | 1.01 * (*) | S | 0.66 0.01 0.04 | S | 0.96 0.01 (*) | S | 0.65 0.01 (*) | S | 0.84 * (*) | S | 0.87 * (*) | | | |
| NorthStar Clean Energy | | 0.01 | | * | | - | | - | | - | | - | | | |
| Tax impact | | (*) | | (*) | | - | | - | | 3. - 3 | | - | | | |
| Corporate interest and other | | - | | - | | - | | - | | - | | - | | | |
| Tax impact | | | | (*) | | - | | - | | - | | - | | | |
| Disposal of discontinued operations (gain) loss | | - | | - | | - | | - | | - | | (*) | | | |
| Tax impact Adjusted Diluted Earnings Per Average Common Share – Non-GAAP | <u>s</u> | 1.02 | \$ | 0.71 | S | 0.97 | S | 0.66 | S | 0.84 | \$ | 0.87 | | | |

^{*} Less than \$0.5 million or \$0.01 per share.