### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

#### FORM 8-K

#### CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of report (Date of earliest event reported):

December 1, 2023

| ommission File<br>umber | Exact Name of Each Registrant as specified in its<br>charter; State of Incorporation; Address; and<br>Telephone Number |      |            |  |
|-------------------------|--|------|------------|--|
| 1-8962                  | PINNACLE WEST CAPITAL CORPORATION<br>(an Arizona corporation)<br>400 North Fifth Street, P.O. Box 53999                |      | 86-0512431 |  |
|                         | Phoenix Arizona 85072-:<br>(602) 250-1000  | 3999 |            |  |
| 1-4473                  | ARIZONA PUBLIC SERVICE COMPANY<br>(an Arizona corporation)<br>400 North Fifth Street, P.O. Box 53999                   |      | 86-0011170 |  |
|                         | Phoenix Arizona 85072<br>(602) 250-1000  | 3999 |            |  |

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|---------------------|-------------------|---|
| Common Stock        | PNW               | The New York Stock Exchange               |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

#### Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

This combined Form 8-K is separately filed or furnished by Pinnacle West Capital Corporation and Arizona Public Service Company. Each registrant is filing or furnishing on its own behalf all of the information contained in this Form 8-K that relates to such registrant and, where required, its subsidiaries. Except as stated in the preceding sentence, neither registrant is filing or furnishing any information that does not relate to such registrant, and therefore makes no representation as to any such information.

#### Item 7.01 Regulation FD Disclosure.

Pinnacle West Capital Corporation ("Pinnacle West") will be participating in various meetings with securities analysts and investors in December 2023 and will be utilizing handouts during those meetings. Copies of the handouts are attached hereto as Exhibit 99.1.

#### Item 9.01 Financial Statements and Exhibits.

| (d) | Exhibi |
|-----|--------|
|     |        |
|     |        |

| (d) Exhibits |   |   |
|--------------|---|---|
| Exhibit No.  | Registrant(s)                                   | Description   |
| 99.1         | Pinnacle West<br>Arizona Public Service Company | Pinnacle West handouts for use at meetings in December 2023                     |
| 104          | Pinnacle West<br>Arizona Public Service Company | 104 Cover Page Interactive Data File (embedded within the Inline XBRL document) |

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, each registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PINNACLE WEST CAPITAL CORPORATION (Registrant)

Dated: December 1, 2023

By: /s/ Andrew Cooper Andrew Cooper Senior Vice President and Chief Financial Officer

ARIZONA PUBLIC SERVICE COMPANY (Registrant)

Dated: December 1, 2023

By: /s/ Andrew Cooper Andrew Cooper Senior Vice President and Chief Financial Officer



# Forward Looking Statements

This presentation contains forward-looking statements based on current expectations, including statements regarding our earnings guidance and financial outlook and goals. These forward-looking statements are often identified by words such as "estimate," "predict," "may," "believe," "plan," "expect," "require," "intend," "assume," "project," "anticipate," "goal," "seek," "strategy," "likely," "should," "will," "could," and similar words. Because actual results may differ materially from expectations, we caution you not to place undue reliance on these statements. A number of factors could cause future results to differ materially from historical results, or from outcomes currently expected or sought by Pinnacle West or APS. These factors include, but are not limited to: the current economic environment and its effects, such as lower economic growth, a tight labor market, inflation, supply chain delays, increased expenses, volatile capital markets, or other unpredictable effects; our ability to manage capital expenditures and operations and maintenance costs while maintaining reliability and customer service levels; variations in demand for electricity, including those due to weather, seasonality (including large increases in ambient temperatures), the general economy or social conditions, customer, and sales growth (or decline), the effects of energy conservation measures and distributed generation, and technological advancements; the potential effects of climate change on our electric system, including as a result of weather extremes such as prolonged drought and high temperature variations in the area where APS conducts its business; power plant and transmission system performance and outages; competition in retail and wholesale power markets; regulatory and judicial decisions, developments, and proceedings; new legislation, ballot initiatives and regulation or interpretations of existing legislation or regulations, including those relating to environmental requirements, regulatory and energy policy, nuclear plant operations and potential deregulation of retail electric markets; fuel and water supply availability; our ability to achieve timely and adequate rate recovery of our costs through our rates and adjustor recovery mechanisms, including returns on and of debt and equity capital investment; our ability to meet renewable energy and energy efficiency mandates and recover related costs; the ability of APS to achieve its clean energy goals (including a goal by 2050 of 100% clean, carbon-free electricity) and, if these goals are achieved, the impact of such achievement on APS, its customers, and its business, financial condition, and results of operations; risks inherent in the operation of nuclear facilities, including spent fuel disposal uncertainty; current and future economic conditions in Arizona; the direct or indirect effect on our facilities or business from cybersecurity threats or intrusions, data security breaches, terrorist attack, physical attack, severe storms, or other catastrophic events, such as fires, explosions, pandemic health events or similar occurrences; the development of new technologies which may affect electric sales or delivery, including as a result of delays in the development and application of new technologies; the cost of debt, including increased cost as a result of rising interest rates, and equity capital and the ability to access capital markets when required; environmental, economic, and other concerns surrounding coal-fired generation, including regulation of GHG emissions; volatile fuel and purchased power costs; the investment performance of the assets of our nuclear decommissioning trust, pension, and other postretirement benefit plans and the resulting impact on future funding requirements; the liquidity of wholesale power markets and the use of derivative contracts in our business; potential shortfalls in insurance coverage; new accounting requirements or new interpretations of existing requirements; generation, transmission and distribution facility and system conditions and operating costs; the ability to meet the anticipated future need for additional generation and associated transmission facilities in our region; the willingness or ability of our counterparties, power plant participants and power plant landowners to meet contractual or other obligations or extend the rights for continued power plant operations; and restrictions on dividends or other provisions in our credit agreements and ACC orders. These and other factors are discussed in the most recent Pinnacle West/APS Form 10-K and 10-Q along with other public filings with the Securities and Exchange Commission, which you should review carefully before placing any reliance on our financial statements, disclosures or earnings outlook. Neither Pinnacle West nor APS assumes any obligation to update these statements, even if our internal estimates change, except as required by law.

In this presentation, references to net income and earnings per share (EPS) refer to amounts attributable to common shareholders.

### THE PINNACLE WEST STORY Navigating Short-Term Challenges. Longer-Term, A Powerful Growth Story

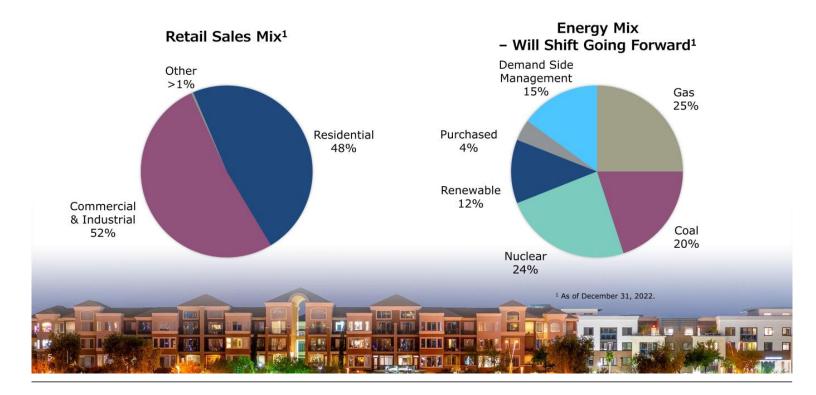
1234Company Profile<br/>- Solid FoundationGrowth Outlook<br/>Remains StrongCustomer Initiatives<br/>and ESG LeadershipHancial Outlook & 2022<br/>Rate Case

### AT A GLANCE Arizona's Largest Electric Company



| Key Facts as of Dec. 31, 2022                     |         |  |  |
|---|---------|--|--|
| Consolidated assets                               | \$22.7B |  |  |
| Revenues  | \$4.3B  |  |  |
| Market cap  | ~\$8.6B |  |  |
| Generating capacity owned<br>or leased – year end | ~6.3 GW |  |  |
| Customers   | 1.3M    |  |  |
| Current % from clean energy                       | ~51%    |  |  |
| Nuclear plant in U.S.                             | Largest |  |  |
|   |         |  |  |

## Attractive Customer Mix and Shifting Generation Profile



### THE PINNACLE WEST STORY Navigating Short-Term Challenges. Longer-Term, A Powerful Growth Story



# 2023 EPS guidance

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| Key Factors and Assumptions as of November 2, 2023  | 2023                                       |
|---|--|
| Adjusted gross margin (operating revenues, net of fuel and purchased power expenses, x/RES,DSM,CCT) <sup>1</sup>  | \$2.72 - \$2.77 billion                    |
| Retail customer growth of 1.5%-2.5%   |  |
| <ul> <li>Weather-normalized retail electricity sales growth of 1.0%-3.0%</li> <li>Includes 1.0%-2.0% contribution to sales growth of new large manufacturing facilities and several large data centers</li> </ul> |  |
| Assumes normal weather for balance of year forecast   |  |
| Adjusted operating and maintenance expense (O&M x/RES,DSM,CCT) <sup>1</sup>   | \$915 – \$935 million                      |
| Other operating expenses (depreciation and amortization, and taxes other than income taxes)   | \$1.02 - \$1.03 billion                    |
| <b>Other income</b> (pension and other post-retirement non-service credits, other income and other expense)   | \$43 - \$48 million                        |
| <b>Interest expense</b> , net of allowance for borrowed and equity funds used during construction (Total AFUDC ~\$96 million)   | \$265 – \$285 million                      |
| Net income attributable to noncontrolling interests   | \$17 million                               |
| Effective tax rate  | 12.8% - 13.3%                              |
| Average diluted common shares outstanding   | 113.7 million                              |
| EPS Guidance  | \$4.10 - \$4.30                            |
| <sup>1</sup> Excludes costs and offsetting operating revenues associated with renewable energy and demand side management programs. Fo  | r reconciliation, see slide 30. PINACLE WI |

### Key drivers for EPS guidance<sup>1</sup>

### 2023 EPS guidance of \$4.10-\$4.30 key drivers<sup>1,2</sup> Depreciation, amortization and property taxes ↑ Retail customer growth of 1.5%-2.5% due to higher plant in service ↑ Weather-normalized retail electricity Operations and maintenance expense sales growth of 1.0%-3.0% ↓ Interest expense ↑ Transmission revenues Pension and OPEB **↑** LFCR ↑ 2019 Rate Case Appeal Outcome Long-term guidance and key drivers Long-term EPS growth target of 5%-7%<sup>3</sup> Retail customer growth of 1.5%-2.5%<sup>4</sup> Weather-normalized retail electricity sales growth of 4.5%-6.5%<sup>4</sup> <sup>1</sup>Arrows represent expected comparative year-over-year impact of each driver on earnings.

<sup>2</sup> As of November 2, 2023.
 <sup>3</sup> Long-term EPS growth target based on the Company's current weather-normalized 5-year compound annual growth rate projections from 2022-2026.
 <sup>4</sup> Forecasted guidance range through 2025.

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## Arizona remains among the fastest growing states in the U.S.



### Best-in-class service territory supports high tech growth and economic development

#### **Our Approach:** Focus on Four Main Areas

- · Business attraction and expansion
- · Community development
- Entrepreneurial support
- Infrastructure support

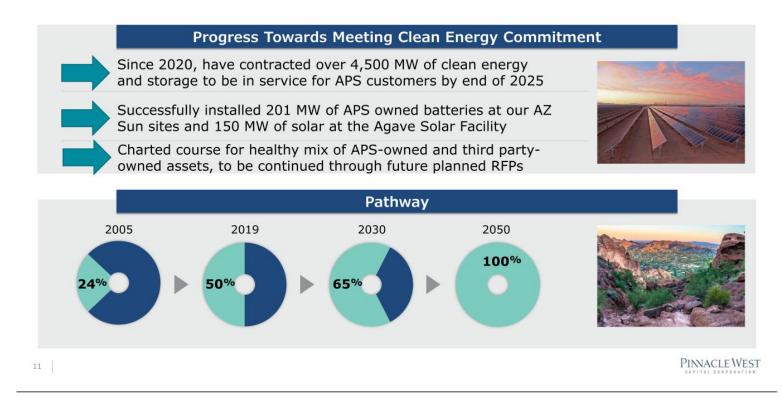


#### Supports Influx of Manufacturing and Distribution – Examples

- Taiwan Semiconductor Increased investment from
   Solution
   S \$12B to \$40B factory
- Proctor & Gamble \$500M capital investment in \$160M investment in manufacturing facility
- Jacuzzi \$30M investment in 143k sq \$850M DOE loan to fund ft facility
- manufacturing facility
- Air Products & Chemicals manufacturing facility
  - KORE Power 1.3M sq ft facility



## A clear plan for clean energy transition



### We Will Pursue Improvements in the Regulatory Environment

- Successfully appealed last rate case to clarify the prudency standard in Arizona
- ✓ Filed a new rate case to reduce regulatory lag and improve the ROE
- Working with stakeholders on common issues including reducing regulatory lag and improving customer experience
- $\checkmark\,$  Continue to find alignment with the regulators
- ✓ Focus on customer affordability



### We Have Embraced a Customer-Centric Strategy

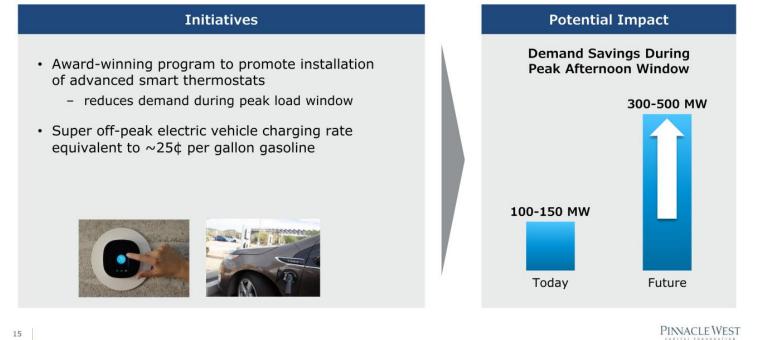


### THE PINNACLE WEST STORY Navigating Short-Term Challenges. Longer-Term, A Powerful Growth Story



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# Bringing the Residential Customer into the Advanced Economy



# Customer Driven Initiatives Underway – A Few Examples



- Pilot program to encourage electric vehicle adoption by installing charging stations
- As of September 2023, installed 734 L2 charging ports

### **Customer Advisory Board**



- Gathers direct insight from residential customers
- Identifies customer concerns to shape solutions

#### **Energy Management**



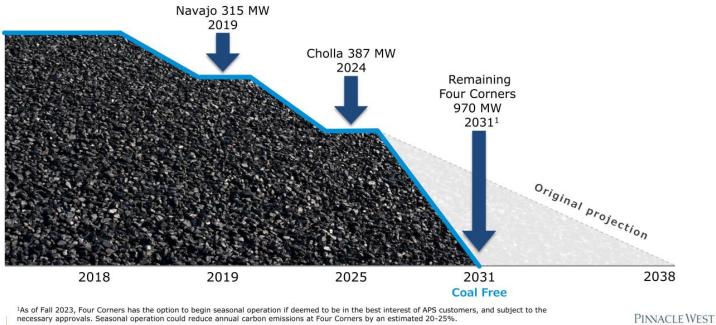
- Demand response programs reward customers who shift energy use to low-cost times

   smart thermostats
  - residential battery systems
  - connected water heaters

Leading ESG Practices Guide Our Approach – Snapshot

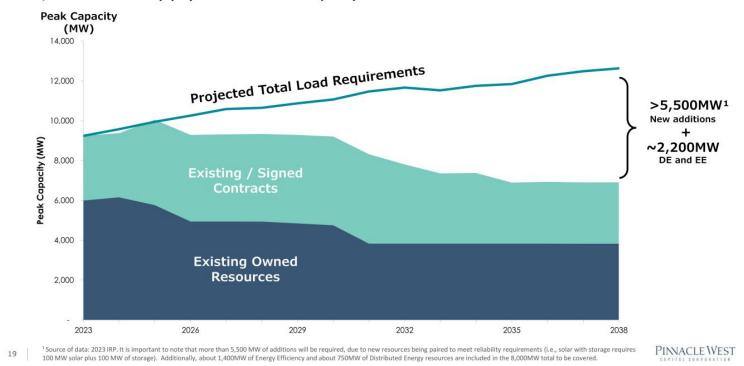


# Coal Exit Strategy – 7 Years Earlier than Originally Projected

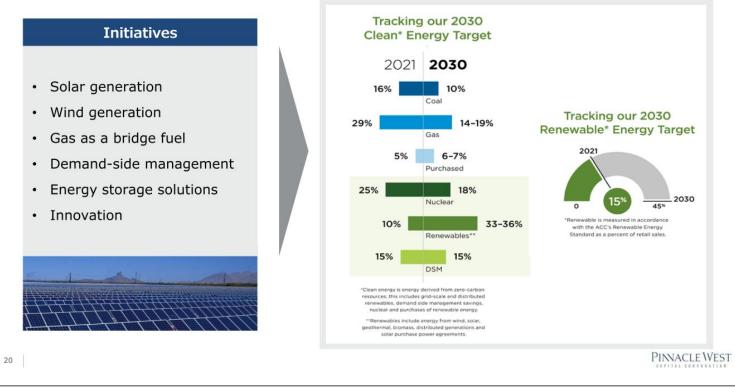


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# Coal Exit and Expiring Purchase Contracts Will Create a >8,000 MW Supply-Demand Gap by 2038



Key New Energy Sources Keeping us Tracking to our Goals



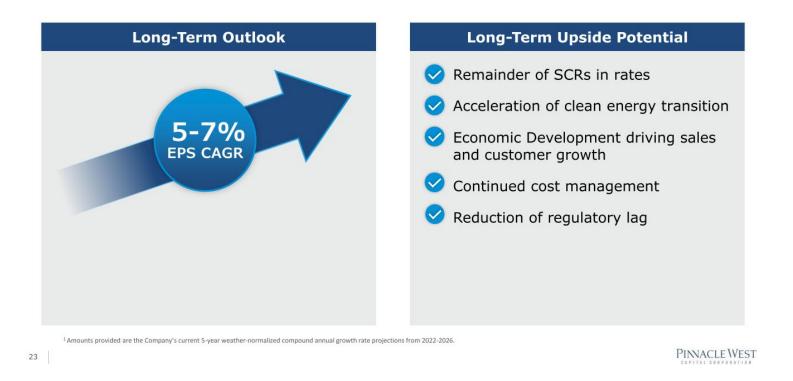
### THE PINNACLE WEST STORY Navigating Short-Term Challenges. Longer-Term, A Powerful Growth Story

1 Company Profile - Solid Foundation **2** Growth Outlook Remains Strong **3** Customer Initiatives and ESG Leadership 4 Financial Outlook & 2022 Rate Case





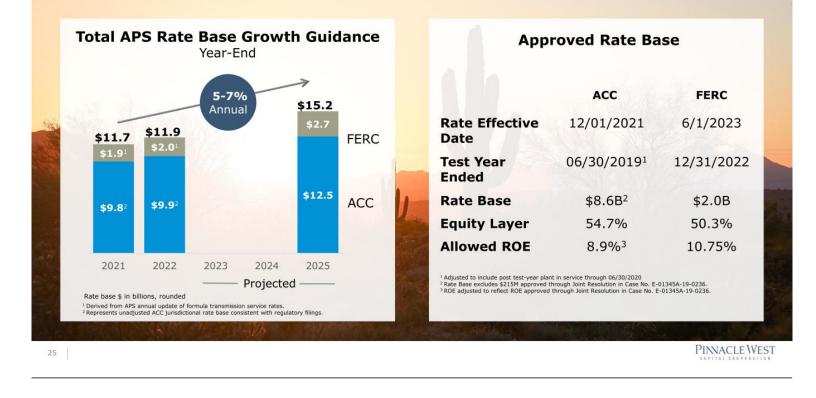
## Projected 5-7% EPS Growth Off 20221



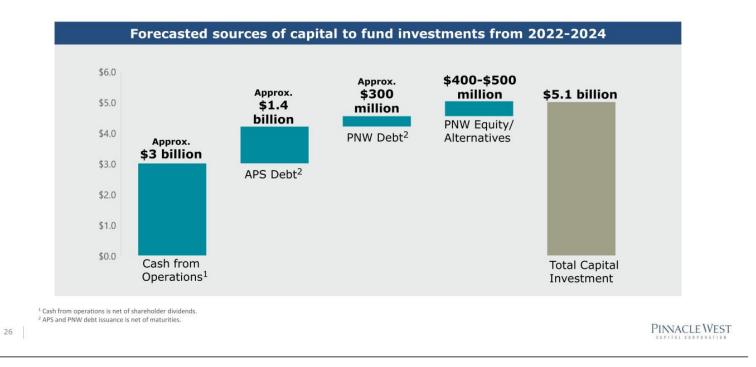
Managed capital plan to support customer growth, reliability, and clean transition



## Steady rate base growth



## No plans to issue equity before end of next rate case



# Our goal continues to be declining O&M (as adjusted) per MWh



<sup>1</sup> O&M amounts, as adjusted, exclude RES/DSM amounts of \$95M in 2022 and \$120M-\$130M in 2023. Planned outage amounts included in O&M are \$43M in 2022 and a projected \$45M-\$55M in 2023. For reconciliation, see slide 40.

## Continue Our Track Record of Consistent Dividend Growth<sup>1</sup>



#### **Dividend Targets**

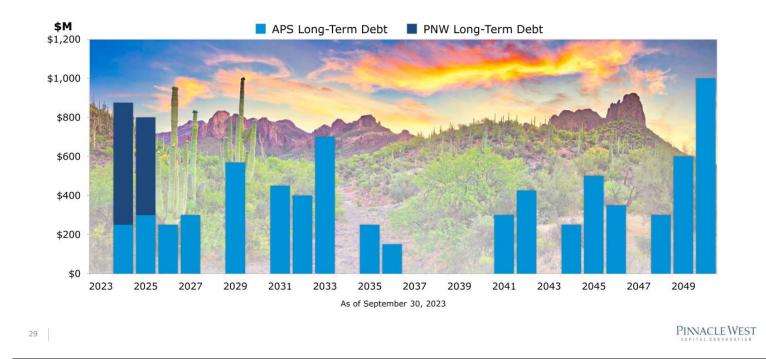
- Long-term dividend growth
- · Attractive dividend yield
- Managing long term dividend payout ratio to 65-75%



<sup>1</sup> Future dividends are subject to declaration at Board of Directors' discretion.

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# Strong balance sheet with manageable long-term debt maturity profile



# Credit Ratings Summary

|                  | Corporate<br>Ratings | Senior<br>Unsecured<br>Ratings | Short-Term<br>Ratings | Outlook  |
|------------------|----------------------|--------------------------------|-----------------------|----------|
| APS <sup>1</sup> |                      |                                |                       |          |
| Moody's          | A3                   | A3                             | P-2                   | Negative |
| S&P              | BBB+                 | BBB+                           | A-2                   | Negative |
| Fitch            | BBB+                 | A-                             | F2                    | Negative |
| Pinnacle We      | st <sup>1</sup>      |                                |                       |          |
| Moody's          | Baa1                 | Baa1                           | P-2                   | Negative |
| S&P              | BBB+                 | BBB                            | A-2                   | Negative |
| Fitch            | BBB+                 | BBB+                           | F2                    | Negative |
|                  |                      |                                |                       |          |

#### **Balance Sheet Targets**

- Strong investment grade credit ratings
- APS equity layer >50%
- FFO/Debt range of 16%-18%



<sup>1</sup> We are disclosing credit ratings to enhance understanding of our sources of liquidity and the effects of our ratings on our costs of funds. Ratings are as of October 27, 2023.

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# 2022 APS Rate Case - Final Positions

| Test year ended June 30, 2022   |                |
|---------------------------------|----------------|
| ACC Rate Base - Adjusted        | \$10.4 Billion |
| Embedded Long-Term Cost of Debt | 3.85%          |
| Allowed Return on Equity        | 10.25%         |
| Capital Structure               |                |
| Long-term debt                  | 48.07%         |
| Common equity                   | 51.93%         |
| Base Fuel Rate (¢/kWh)          | 3.8321         |
| Post-test year plant period     | 12 months      |

## 2022 APS Rate Case - Final Positions

#### Adjustment Mechanisms Overview

- · Eliminate the Environmental Improvement Surcharge and collect costs through base rates
- Maintain the Lost Fixed Cost Recovery Mechanism and Demand Side Management Adjustor Charge as separate mechanisms
- Adopt a System Reliability Benefit recovery mechanism and maintain REAC in its current state
- Modify the performance incentive in the Demand Side Management Adjustor Charge
- Increase the Power Supply Adjustor Annual Cap from \$0.004/kWh to \$0.006/kWh to ensure timely recovery of fuel and purchase power costs
- Maintain as inactive the Tax Expense Adjustor Mechanism
- Maintain the Transmission Cost Adjustment Mechanism

#### **New Customer Program Proposals**

 Enhance the current limited income program to include a second tier to provide an additional discount for customers with a greater need

# 2022 APS Rate Case - Final Positions

| Rate Base Growth   | \$130          |
|--|----------------|
| Revenue Impact of 12 Months Post Test Year Plant and Four Corners ELG  | 113            |
| Weighted Average Cost of Capital of 7.17%  | 78             |
| 0.5% Fair Value Increment  | 34             |
| New Customer Dreaman, Cool Community Transition and Other  | 21             |
| new Customer Programs, Coal Community Transition and Other   | 21             |
|  | \$376          |
| Total Revenue Request  |                |
| Total Revenue Request  | \$376          |
| Total Revenue Request<br>Customer Net Base Rate Impact on Day 1<br>Additional Details  | \$376<br>11.1% |
| Total Revenue Request<br>Customer Net Base Rate Impact on Day 1<br>Additional Details<br>• Initial Application Filed October 28, 2022; Rebuttal Filed July 12, 2023; Rej | \$376<br>11.1% |
| Initial Application Filed October 28, 2022; Rebuttal Filed July 12, 2023; Re   | \$376<br>11.1% |

# 2022 APS Rate Case – Final Positions Summary<sup>1</sup>

|   | ACC Staff Brief   | RUCO Brief   | APS Brief   |
|---|---|--|---|
| Return on Equity                          | 9.68%   | 8.2% <sup>2</sup>  | 10.25%  |
| Fair Value Increment                      | 0.50%   | 0.0%   | 0.50%   |
| Post Test-Year Plant                      | 12 months + Four Corners ELG  | 6 months   | 12 months + Four Corners ELG  |
| New Capital Tracking Mechanism            | Supports SRB with increased stakeholder outreach                    | Opposes SRB  | All-Source Capital Recovery<br>Mechanism (System Reliability<br>Benefit or SRB)   |
| Existing Adjustors                        | <ul> <li>Maintain LFCR and DSM as<br/>separate adjustors</li> </ul> | <ul> <li>Eliminate LFCR; increase<br/>DSM recovery through base<br/>rates</li> </ul> | <ul> <li>Keep current suite of adjustors<br/>with minor changes</li> <li>Maintain LFCR and DSM as<br/>separate adjustors</li> </ul> |
| Additional items                          | Opposed Pension update     50% D&O     50% Incentive Comp           | 50% D&O     25% Incentive Comp   | <ul> <li>Updated Pension expense</li> <li>50% D&amp;O</li> <li>50% Incentive Comp</li> </ul>  |
| Total Revenue Requirement<br>Increase     | \$282.7M  | \$84.9M  | \$376.2M  |
| Customer Net Base Rate Impact<br>on Day 1 | 8.3%  | 2.5%   | 11.1%   |

<sup>1</sup>As of November 21, 2023. Numbers may not foot due to rounding. <sup>2</sup>Alternatively, RUCO recommends a ROE of 8.7% if the Commission imputes a hypothetical capital structure with 46% equity layer.

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# 2022 APS Rate Case Procedural Schedule

| Arizona Public Service Company Docket # E-01345A-   | -22-0144              |
|---|-----------------------|
| Application Filed                                   | October 28, 2022      |
| Staff/Intervenor Direct Testimony Due               | June 5, 2023          |
| Staff/Intervenor Direct Testimony (Rate Design) Due | June 15, 2023         |
| APS Rebuttal Testimony Due                          | July 12, 2023         |
| Staff/Intervenor Surrebuttal Testimony Due          | July 26, 2023         |
| APS Rejoinder Testimony Due                         | August 4, 2023        |
| Pre-Hearing Conference                              | August 7, 2023        |
| Hearing Commenced                                   | August 10, 2023       |
| Hearing Concluded                                   | October 3, 2023       |
| Briefs Filed  | November 6 & 21, 2023 |

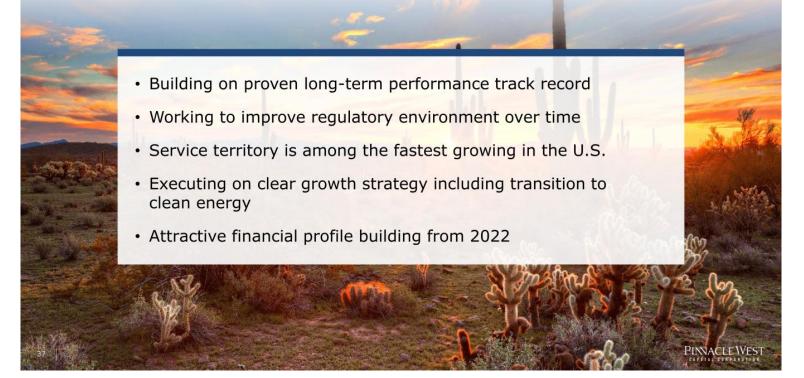
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# Regulatory 2023 key dates<sup>1</sup>

| ACC Key Dates / Docket #                                | Q1                | Q2                                | Q3                             | Q4   |
|---|-------------------|-----------------------------------|--------------------------------|--|
| 2022 Rate Case: E-01345A-22-0144                        |                   |                                   | Hearing commenced<br>August 10 | Hearing concluded<br>October 3<br>Briefs filed November 6<br>and November 21 |
| Power Supply Adjustor (PSA) E-01345A-19-0236:           | Effective March 1 |                                   |                                | No change to PSA rate<br>will be proposed for<br>2024                        |
| Transmission Cost Adjustor E-01345A-19-0236:            |                   | Filed May 15; effective<br>June 1 |                                |  |
| Environmental Improvement Surcharge E-01345A-19-0236:   | Filed Feb. 1      | Effective April 1                 |                                |  |
| Lost Fixed Cost Recovery E-01345A-23-0228:              |                   |                                   | Filed July 31                  |  |
| Resource Planning and Procurement: E-99999A-22-0046     |                   |                                   |                                | 2023 IRP filed<br>November 1   |
| 2023 DSM/EE Implementation Plan E-01345A-22-0066:       |                   |                                   |                                | 2024 Plan filed<br>November 30   |
| 2023 RES Implementation Plan E-01345A-22-0181:          |                   |                                   | 2024 Plan<br>filed June 30     |  |
| Resource Comparison Proxy E-01345A-23-0110:             |                   | Filed May 1<br>Approved August 25 | Effective Sep 1                |  |
| Battery Storage PPAs through the PSA (New dockets):     |                   | 4 Applications<br>approved        | 5 Applications approved        |  |
| <sup>1</sup> Dates are estimated and subject to change. |                   |                                   |                                |  |

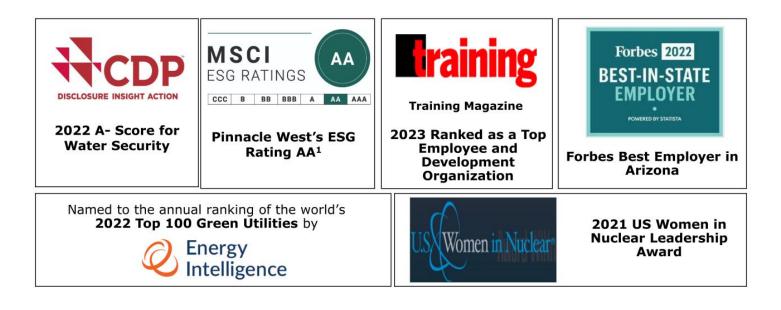
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# We are Optimistic for the Future: The Growth Story Remains Intact





# ESG Leadership – Recognitions



<sup>1</sup> As of February 14, 2023

### Non-GAAP Measure Reconciliation

|   | 2022 Actuals <sup>4</sup> | 2023 Guidance <sup>4</sup> |
|---|---------------------------|----------------------------|
| Operating revenues <sup>1</sup>                                   | \$4.32 billion            | \$4.71 - \$4.79 billion    |
| Fuel and purchased power expenses <sup>1</sup>                    | \$1.63 billion            | \$1.86 - \$1.91 billion    |
| Gross Margin  | \$2.69 billion            | \$2.84 - \$2.89 billion    |
| Adjustments:  |                           |                            |
| Renewable energy and demand side management programs <sup>2</sup> | \$100 million             | \$120 - \$130 million      |
| Adjusted gross margin   | \$2.59 billion            | \$2.72 - \$2.77 billion    |
| Operations and maintenance <sup>1,3</sup>                         | \$987 million             | \$1.04 - \$1.06 billion    |
| Adjustments:  |                           |                            |
| Renewable energy and demand side management programs <sup>2</sup> | \$95 million              | \$120 - \$130 million      |
| Adjusted operations and maintenance                               | \$892 million             | \$915 - \$935 million      |

<sup>1</sup>Line items from Consolidated Statements of Income. <sup>2</sup>Includes S5M for CCT (Coal Community Transition) in 2022 and \$3M in 2023 which is recovered through REAC (Renewable Energy Adjustment Charge) <sup>3</sup>O&M per MWh was \$33/MWh in 2022. <sup>4</sup>Numbers may not foot due to rounding.