
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**
WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

Date of report (Date of earliest event reported):

February 25, 2026

Commission File Number	Exact Name of Each Registrant as specified in its charter; State of Incorporation; Address; and Telephone Number	IRS Employer Identification No.
1-8962	PINNACLE WEST CAPITAL CORPORATION (an Arizona corporation) 400 North Fifth Street, P.O. Box 53999 Phoenix Arizona 85072-3999 (602) 250-1000	86-0512431
1-4473	ARIZONA PUBLIC SERVICE COMPANY (an Arizona corporation) 400 North Fifth Street, P.O. Box 53999 Phoenix Arizona 85072-3999 (602) 250-1000	86-0011170

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock	PNW	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

This combined Form 8-K is separately filed or furnished by Pinnacle West Capital Corporation and Arizona Public Service Company. Each registrant is filing or furnishing on its own behalf all of the information contained in this Form 8-K that relates to such registrant and, where required, its subsidiaries. Except as stated in the preceding sentence, neither registrant is filing or furnishing any information that does not relate to such registrant, and therefore makes no representation as to any such information.

Item 2.02. Results of Operations and Financial Condition.

The following information is furnished pursuant to Item 2.02.

On February 25, 2026, Pinnacle West Capital Corporation (the “Company” or “Pinnacle West”) issued a press release regarding its financial results for the fiscal quarter and full year ended December 31, 2025 and its earnings outlook for 2026. A copy of the press release is attached hereto as Exhibit 99.1.

Item 7.01. Regulation FD Disclosure.

The following information is furnished pursuant to Item 7.01.

The Company is providing a copy of the slide presentation made in connection with its earnings conference call on February 25, 2026. This information contains Company operating results for the fiscal quarter and fiscal year ended December 31, 2025, earnings outlook for 2026, and a quarterly and full year consolidated statistical summary. The slide presentation is attached hereto as Exhibit 99.2 and is concurrently being posted to the Company’s website at www.pinnaclewest.com.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Registrant(s)	Description
99.1	Pinnacle West APS	Earnings News Release issued on February 25, 2026
99.2	Pinnacle West APS	Pinnacle West Fourth Quarter and Full-Year 2025 Results slide presentation accompanying February 25, 2026 conference call

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, each registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

PINNACLE WEST CAPITAL CORPORATION
(Registrant)

Dated: February 25, 2026

By: /s/ Andrew Cooper
Andrew Cooper
Senior Vice President and
Chief Financial Officer

ARIZONA PUBLIC SERVICE COMPANY
(Registrant)

Dated: February 25, 2026

By: /s/ Andrew Cooper
Andrew Cooper
Senior Vice President and
Chief Financial Officer

FOR IMMEDIATE RELEASE

Media Contact: Alan Bunnell (602) 250-3376
Analyst Contacts: Amanda Ho (602) 250-3334
Website: pinnaclewest.com

February 25, 2026

PINNACLE WEST REPORTS 2025 FULL-YEAR AND FOURTH-QUARTER RESULTS

- *Full-year financial results positively impacted by robust customer and sales growth*
- *Operating performance, customer reliability remain strong*
- *Company continues prioritizing keeping bills as low as possible for customers*

PHOENIX – Pinnacle West Capital Corp. (NYSE: PNW) today reported consolidated net income attributable to common shareholders of \$616.5 million, or \$5.05 per diluted share, for full-year 2025. This result compares with net income of \$608.8 million, or \$5.24 per diluted share, in 2024.

For the quarter ended Dec. 31, 2025, Pinnacle West reported consolidated net income attributable to common shareholders of \$15.4 million, or \$0.13 per diluted share, compared with a net loss of \$6.8 million, or a loss of \$0.06 per diluted share, for the same period in 2024.

The higher 2025 full-year results reflect an increase of about \$8 million, primarily as a result of increased customer usage, customer growth and related pricing; higher transmission revenues; and impacts of the 2022 rate case, offset by the effects of weather; and higher net interest, pension and other post-retirement, operations and maintenance and amortization expenses.

“APS, our principal subsidiary, continues to experience significant customer and sales growth as more people move to Arizona, and businesses and commercial operations choose our service territory to locate and expand,” said Pinnacle West Chairman, President and CEO Ted Geisler. “As a result, our 2025 earnings reflect this positive growth pattern and the significant investments being made to expand and reinforce the infrastructure needed to support the collective demand for electricity across our service territory.”

APS experienced robust customer growth of 2.4% in 2025 and anticipates projected average annual growth in the range of 1.5% to 2.5% through 2030. Not surprisingly, these changes are driving a significant increase in energy consumption. APS also experienced weather-normalized, year-over-year retail electricity sales growth of 5.0% in 2025 (at the midpoint of projections). Over the next five years, future sales are expected to increase between 5% and 7% annually due in large part to the expected additions of several large commercial and manufacturing facilities.

Geisler highlighted how, even amid this remarkable growth, employees worked tirelessly to keep the lights on and air conditioners running throughout the year — especially during Arizona’s exceptionally intense 2025 summer, the third-hottest ever recorded.

“Our diverse generation fleet delivered high-level performance when our customers absolutely needed it most,” he said. “APS customers set three all-time peak demand records — each higher than the last — and peak demand in 2025 rose more than 5% over the prior year. Even with the intense demand, our system continued to perform at a high level, placing APS among the top quartile of utilities nationwide for reliability.”

Despite these strengths, Geisler said APS continues to earn well below its allowed return, underscoring the importance of constructive regulatory outcomes and timely investment recovery needed to serve one of the nation's fastest-growing regions, while at the same time working to ensure affordability remains a top priority for the company and its employees.

Keeping Bills as Low as Possible and Delivering Superior Customer Experience

"Amid national inflationary pressures, we are committed to keeping bills as low as possible for our customers. In 2025 alone, we expanded customer assistance programs, connecting Arizonans to about \$70 million in annual support (most in the state) and reinforcing our commitment to protect households most in need," he said.

Additionally, since 2021, the company has provided more than \$6 million for statewide heat-relief initiatives and helped sustain "211 Arizona," a service that helps residents access critical health, housing and human-services support.

These and other company-wide efforts helped provide a more seamless customer experience that was recognized by APS customers, as measured by two prominent market research firms, J.D. Power and Escalent. In 2025, APS earned first-quartile national rankings in the J.D. Power Business Customer Satisfaction Study and in its Utility Digital Experience Study for residential customers, respectively — evidence of our work to elevate service, simplify customer interactions and modernize our systems. In a similar survey by market research firm Escalent, we ended the year in the first quartile among large IOUs for overall customer satisfaction among residential customers and second quartile among business customers.

Geisler emphasized that employees remain focused on delivering value by keeping costs in check, strengthening reliability, and raising customer satisfaction, positioning the company for a solid year in 2026.

Financial Outlook

For 2026, the Company continues to estimate its consolidated earnings will be within a range of \$4.55 to \$4.75 per diluted share on a weather-normalized basis. Key factors and assumptions underlying this outlook can be found in the year-end/fourth-quarter 2025 earnings presentation slides at pinnaclewest.com/investors.

Conference Call and Webcast

Pinnacle West invites interested parties to listen to the live webcast of management's conference call to discuss the Company's financial results and recent developments, and to provide an update on the company's longer-term financial outlook, at 11 a.m. ET (9 a.m. Arizona time) today, Feb. 25. The webcast can be accessed at pinnaclewest.com/presentations and will be available for replay on the website for 30 days. To access the live conference call by telephone, dial (888) 506-0062 or (973) 528-0011 for international callers and enter participant access code 131060. A replay of the call also will be available at pinnaclewest.com/presentations or by telephone until 11:59 p.m. ET, Wednesday, March 4, 2026, by calling (877) 481-4010 in the U.S. and Canada or (919) 882-2331 internationally and entering replay passcode 53534.

General Information

Pinnacle West Capital Corp., an energy holding company based in Phoenix, has consolidated assets of about \$30 billion, about 6,200 megawatts of generating capacity and approximately 6,600 employees in Arizona and New Mexico. Through its principal subsidiary, Arizona Public Service, the company provides retail electricity service to about 1.4 million Arizona homes and businesses. For more information about Pinnacle West, visit the company's website at pinnaclewest.com.

Dollar amounts in this news release are after income taxes. Earnings per share amounts are based on average diluted common shares outstanding. For more information on Pinnacle West's operating statistics and earnings, please visit pinnaclewest.com/investors.

FORWARD-LOOKING STATEMENTS

This press release contains forward-looking statements based on current expectations. These forward-looking statements are often identified by words such as "estimate," "predict," "may," "believe," "plan," "expect," "require," "intend," "assume," "project," "anticipate," "goal," "seek," "strategy," "likely," "should," "will," "could," and similar words. Because actual results may differ materially from expectations, we caution readers not to place undue reliance on these statements. A number of factors could cause future results to differ materially from historical results, or from outcomes currently expected or sought by Pinnacle West or APS. These factors include, but are not limited to:

- our ability to achieve timely and adequate rate recovery of our costs through our regulated rates and adjustor recovery mechanisms, including returns on and of debt and equity capital investment;
 - the impacts of federal, state, and local laws, judicial decisions, statutes, regulations, and FERC, NRC, EPA, ACC, and other agency requirements, including as they are changed by legislative and regulatory action as well as executive orders, such as those relating to tax, environment, energy, nuclear plants, and deregulation of the retail electric market;
 - our operation of Palo Verde is subject to substantial regulatory oversight and potentially significant liabilities and capital expenditures;
 - we are subject to numerous environmental laws and changes to existing laws, or new laws, may increase our costs and impact our business;
 - the potential effects of climate change on our electric system, including as a result of weather extremes, such as prolonged drought and high temperature variations in the area where APS conducts its business, as well as the impacts of policy and regulatory changes introduced to address climate change;
 - co-owners of our jointly owned generation and transmission facilities may have unaligned goals;
 - the willingness or ability of counterparties, participants, and landowners to meet contractual or other obligations or extend the rights for continued generation and transmission operations;
 - deregulation of the electric industry and other factors, such as large customers developing large, utility scale generation to serve their energy needs, may result in increased competition;
 - variations in demand for electricity, including those due to weather, seasonality (including large increases in ambient temperatures), the general economy or social conditions, customer and sales growth (or decline), data center growth (or lack thereof), including to support the AI industry, the effects of energy conservation measures and DG, and technological advancements;
 - wildfires, including those arising as a result of climate change, extreme weather events, or the expansion of the wildland urban interface;
 - generation, transmission, and distribution facilities and system operating costs, conditions, performance, and outages;
 - our ability and efforts to meet current and anticipated future needs for generation and transmission and distribution facilities in our region at reliable levels, including factors affecting our ability to acquire and develop new resources to serve this load as well as difficulties in accurately forecasting load growth, particularly from high load energy users;
 - availability of fuel and water supplies as well as the volatility and costs of fuel and purchased power;
 - the direct or indirect effect on our facilities or business from cybersecurity threats or intrusions, data security breaches, terrorist attack, physical attack, severe storms, or other catastrophic events, such as fires, explosions, pandemic health events, or similar occurrences;
 - risks inherent in the operation of nuclear facilities, including spent fuel disposal uncertainty;
 - the development of new technologies and the impact they have on the retail and wholesale electricity market and the impacts of our adoption or failure to adopt such technologies;
 - the availability and retention of qualified personnel and the need to negotiate collective bargaining agreements with union employees;
 - the cost of debt, including increased cost as a result of rising interest rates, and equity capital and our ability to access capital markets when required as well as the impacts a credit rating downgrade would have on us;
 - the investment performance of the assets of our nuclear decommissioning trust, captive insurance cell, coal mine reclamation escrow, pension, and other postretirement benefit plans, and the resulting impact on future funding requirements;
 - Pinnacle West's cash flow depends on the performance of APS and its ability to make dividends and distributions;
 - potential shortfalls in insurance coverage;
 - Pinnacle West's ability to meet its debt service obligation could be adversely affected because its debt securities are structurally subordinated to the debt securities and obligations of its subsidiaries;
 - the liquidity of wholesale power markets and the use of derivative contracts in our business;
 - policy changes in Arizona or other states through ballot initiatives or referenda may increase our cost or operations or affect our business plans;
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- general economic conditions, such as tariffs, inflation, and other supply chain constraints, as well as uncertainties associated with the current and future economic environment and conditions in Arizona; and
- disruptions in financial markets could adversely affect our cost of and access to credit and capital markets.

These and other factors are discussed in the most recent Pinnacle West/APS Form 10-K along with other public filings with the Securities and Exchange Commission, which readers should review carefully before placing any reliance on our financial statements or disclosures. Neither Pinnacle West nor APS assumes any obligation to update these statements, even if our internal estimates change, except as required by law.

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PINNACLE WEST CAPITAL CORPORATION
CONSOLIDATED STATEMENTS OF INCOME
(unaudited)

(dollars and shares in thousands, except per share amounts)

	Three Months Ended December 31,		Twelve Months Ended December 31,	
	2025	2024	2025	2024
Operating Revenues	\$ 1,128,167	\$ 1,095,408	\$ 5,339,939	\$ 5,124,915
Operating Expenses				
Fuel and purchased power	420,372	396,148	1,933,420	1,822,566
Operations and maintenance	298,734	327,251	1,185,065	1,165,156
Depreciation and amortization	226,955	230,585	915,343	895,346
Taxes other than income taxes	59,376	56,803	234,797	227,395
Other expenses	1,720	83	3,684	2,389
Total	<u>1,007,157</u>	<u>1,010,870</u>	<u>4,272,309</u>	<u>4,112,852</u>
Operating Income	<u>121,010</u>	<u>84,538</u>	<u>1,067,630</u>	<u>1,012,063</u>
Other Income (Deductions)				
Allowance for equity funds used during construction	15,459	9,830	61,146	38,620
Pension and other postretirement non-service credits - net	2,993	12,237	12,420	48,870
Other income	7,368	5,203	49,406	48,614
Other expense	(15,277)	(19,379)	(30,265)	(34,136)
Total	<u>10,543</u>	<u>7,891</u>	<u>92,707</u>	<u>101,968</u>
Interest Expense				
Interest charges	126,052	107,152	469,701	425,742
Allowance for borrowed funds used during construction	(12,093)	(12,192)	(47,733)	(48,270)
Total	<u>113,959</u>	<u>94,960</u>	<u>421,968</u>	<u>377,472</u>
Income (Loss) Before Income Taxes	17,594	(2,531)	738,369	736,559
Income taxes (benefit)	<u>(3)</u>	<u>(10)</u>	<u>106,726</u>	<u>110,529</u>
Net Income (Loss)	17,597	(2,521)	631,643	626,030
Less: Net income attributable to noncontrolling interests	2,194	4,306	15,112	17,224
Net Income (Loss) Attributable To Common Shareholders	<u>\$ 15,403</u>	<u>\$ (6,827)</u>	<u>\$ 616,531</u>	<u>\$ 608,806</u>
Weighted-Average Common Shares Outstanding - Basic	120,010	114,337	119,687	113,846
Weighted-Average Common Shares Outstanding - Diluted	122,299	114,337	121,971	116,232
Earnings Per Weighted-Average Common Share Outstanding				
Net income (loss) attributable to common shareholders - basic	\$ 0.13	\$ (0.06)	\$ 5.15	\$ 5.35
Net income (loss) attributable to common shareholders - diluted	\$ 0.13	\$ (0.06)	\$ 5.05	\$ 5.24

Powering Arizona's Future

Fourth-Quarter and Full-Year 2025
Financial Results
February 25, 2026

PINNACLE WEST
CAPITAL CORPORATION



Forward Looking Statements



This presentation contains forward-looking statements based on current expectations, including statements regarding our earnings guidance and financial outlook and goals. These forward-looking statements are often identified by words such as "estimate," "predict," "may," "believe," "plan," "expect," "require," "intend," "assume," "project," "anticipate," "goal," "seek," "strategy," "likely," "should," "will," "could," and similar words. Because actual results may differ materially from expectations, we caution you not to place undue reliance on these statements. A number of factors could cause future results to differ materially from historical results, or from outcomes currently expected or sought by Pinnacle West or APS. These factors include, but are not limited to: our ability to achieve timely and adequate rate recovery of our costs through our regulated rates and adjutor recovery mechanisms, including returns on and of debt and equity capital investment; the impacts of federal, state, and local laws, judicial decisions, statutes, regulations, and FERC, NRC, EPA, ACC, and other agency requirements, including as they are changed by legislative and regulatory action as well as executive orders, such as those relating to tax, environment, energy, nuclear plants, and deregulation of the retail electric market; our operation of Palo Verde is subject to substantial regulatory oversight and potentially significant liabilities and capital expenditures; we are subject to numerous environmental laws and changes to existing laws, or new laws, may increase our costs and impact our business; the potential effects of climate change on our electric system, including as a result of weather extremes, such as prolonged drought and high temperature variations in the area where APS conducts its business, as well as the impacts of policy and regulatory changes introduced to address climate change; co-owners of our jointly owned generation and transmission facilities may have unaligned goals; the willingness or ability of counterparties, participants, and landowners to meet contractual or other obligations or extend the rights for continued generation and transmission operations; deregulation of the electric industry and other factors, such as large customers developing large, utility scale generation to serve their energy needs, may result in increased competition; variations in demand for electricity, including those due to weather, seasonality (including large increases in ambient temperatures), the general economy or social conditions, customer and sales growth (or decline), data center growth (or lack thereof), including to support the AI industry, the effects of energy conservation measures and DG, and technological advancements; wildfires, including those arising as a result of climate change, extreme weather events, or the expansion of the wildland urban interface; generation, transmission, and distribution facilities and system operating costs, conditions, performance, and outages; our ability and efforts to meet current and anticipated future needs for generation and transmission and distribution facilities in our region at reliable levels, including factors affecting our ability to acquire and develop new resources to serve this load as well as difficulties in accurately forecasting load growth, particularly from high load energy users; availability of fuel and water supplies as well as the volatility and costs of fuel and purchased power; the direct or indirect effect on our facilities or business from cybersecurity threats or intrusions, data security breaches, terrorist attack, physical attack, severe storms, or other catastrophic events, such as fires, explosions, pandemic health events, or similar occurrences; risks inherent in the operation of nuclear facilities, including spent fuel disposal uncertainty; the development of new technologies and the impact they have on the retail and wholesale electricity market and the impacts of our adoption or failure to adopt such technologies; the availability and retention of qualified personnel and the need to negotiate collective bargaining agreements with union employees; the cost of debt, including increased cost as a result of rising interest rates, and equity capital and our ability to access capital markets when required as well as the impacts a credit rating downgrade would have on us; the investment performance of the assets of our nuclear decommissioning trust, captive insurance cell, coal mine reclamation escrow, pension, and other postretirement benefit plans, and the resulting impact on future funding requirements; Pinnacle West's cash flow depends on the performance of APS and its ability to make dividends and distributions; potential shortfalls in insurance coverage; Pinnacle West's ability to meet its debt service obligation could be adversely affected because its debt securities are structurally subordinated to the debt securities and obligations of its subsidiaries; the liquidity of wholesale power markets and the use of derivative contracts in our business; policy changes in Arizona or other states through ballot initiatives or referenda may increase our cost or operations or affect our business plans; general economic conditions, such as tariffs, inflation, and other supply chain constraints, as well as uncertainties associated with the current and future economic environment and conditions in Arizona; and disruptions in financial markets could adversely affect our cost of and access to credit and capital markets. These and other factors are discussed in the most recent Pinnacle West/APS Form 10-K along with other public filings with the Securities and Exchange Commission, which you should review carefully before placing any reliance on our financial statements, disclosures or earnings outlook. Neither Pinnacle West nor APS assumes any obligation to update these statements, even if our internal estimates change, except as required by law.

In this presentation, references to net income and earnings per share (EPS) refer to amounts attributable to common shareholders.

Fourth-Quarter results



Q4 2025 vs Q4 2024



¹ Includes costs and offsetting operating revenues associated with renewable energy and demand side management programs, see slide 27 for more information.

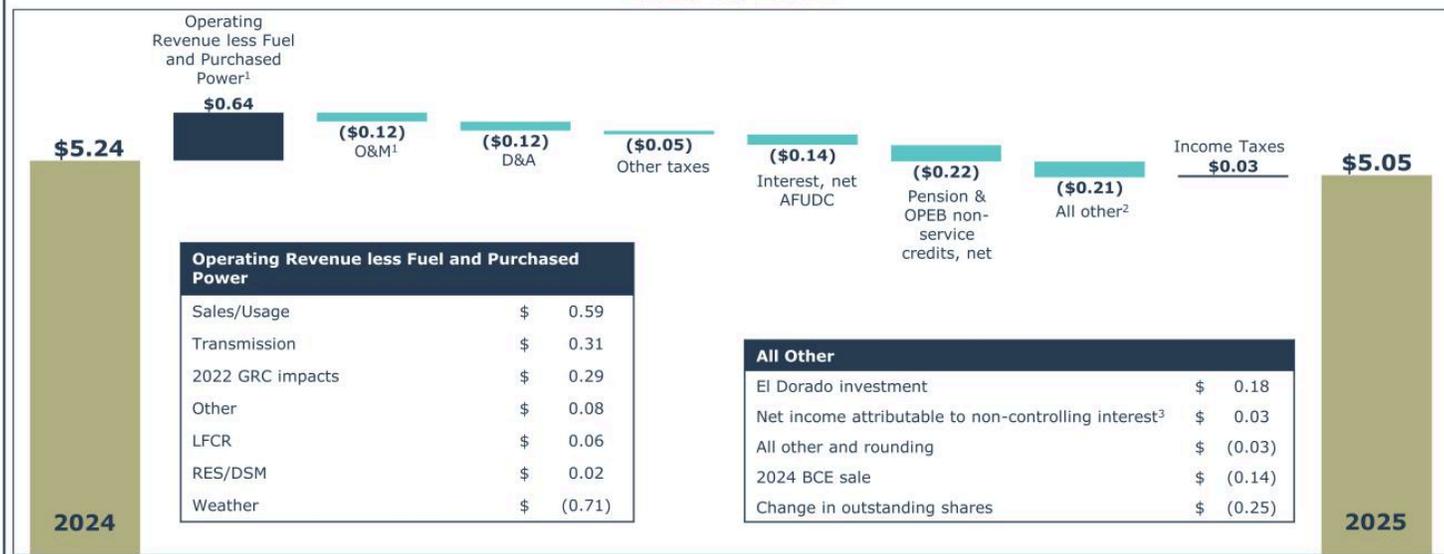
² All other includes change in weighted-average shares, other, net and rounding.

³ Reflects year-over-year impacts of purchase agreement and termination of two of the three Palo Verde VIE lease agreements, primarily offset by changes in D&A and O&M expense. See Note 12 in 2025 Form 10-K for more information.

Full-Year results



2025 vs 2024



¹ Includes costs and offsetting operating revenues associated with renewable energy and demand side management programs, see slide 27 for more information.

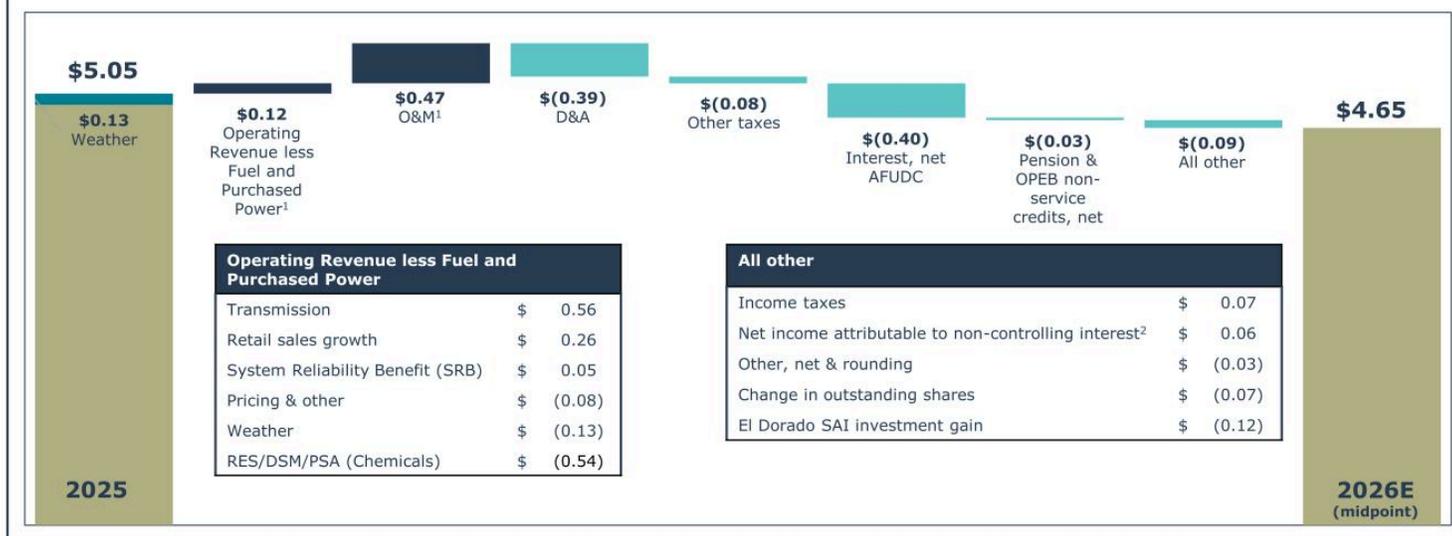
² All other includes change in weighted-average shares, other, net and rounding.

³ Reflects year-over-year impacts of purchase agreement and termination of two of the three Palo Verde VIE lease agreements, primarily offset by changes in D&A and O&M expense. See Note 12 in 2025 Form 10-K for more information.

2026 EPS guidance of \$4.55 - \$4.75



2026 vs 2025

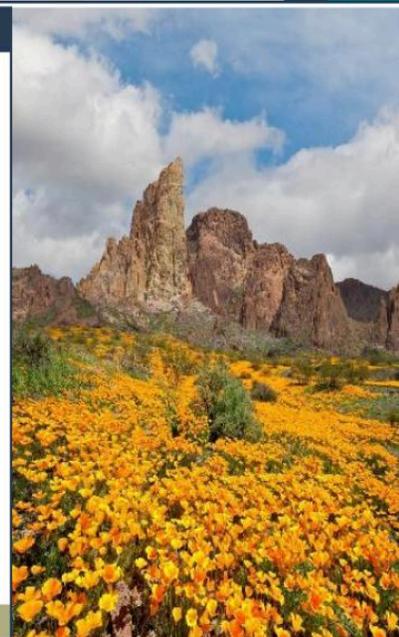


¹ Includes costs and offsetting operating revenues associated with renewable energy and demand side management programs, see slide 27 for more information.

² Reflects year-over-year impacts of purchase agreement and termination of two of the three Palo Verde VIE lease agreements, primarily offset by changes in D&A and O&M expense. See Note 12 in 2025 Form 10-K for more information.

2026 EPS guidance

Key Factors and Assumptions (as of February 25, 2026)	2026
Adjusted gross margin (operating revenues, net of fuel and purchased power expenses, x/RES,DSM) ¹	\$3.31 – \$3.37 billion
<ul style="list-style-type: none"> Retail customer growth of 1.5%-2.5% Weather-normalized retail electricity sales growth of 4.0%-6.0% <ul style="list-style-type: none"> Includes 3.0%-5.0% contribution to sales growth of new large manufacturing facilities and several large data centers Assumes normal weather 	
Adjusted operating and maintenance expense (O&M x/RES,DSM) ¹	\$1.02 – \$1.04 billion
Other operating expenses (depreciation and amortization, and taxes other than income taxes)	\$1.22 – \$1.24 billion
Other income (pension and other post-retirement non-service credits, other income and other expense)	\$0 – \$5 million
Interest expense , net of allowance for borrowed and equity funds used during construction (Total AFUDC ~\$128 million)	\$415 – \$435 million
Net income attributable to noncontrolling interests	\$8 million
Effective tax rate	11.5% – 12.5%
Average diluted common shares outstanding	123.8 million
EPS Guidance	\$4.55 – \$4.75



¹ Excludes costs and offsetting operating revenues associated with renewable energy and demand side management programs. For reconciliation, see slide 27.

Key drivers & assumptions for 2026 EPS guidance



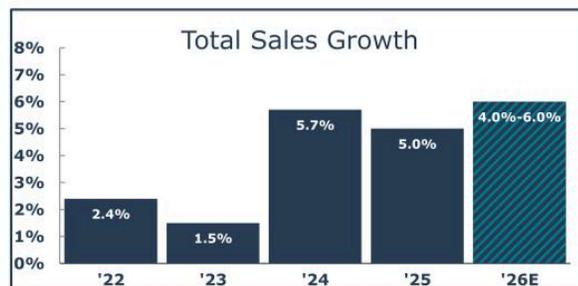
2026 EPS guidance of \$4.55-\$4.75 key drivers¹

↑ Retail customer growth of 1.5%-2.5%	↓ Depreciation, amortization and property taxes due to higher plant in service
↑ Weather-normalized retail electricity sales growth of 4%-6% (includes 3%-5% from large C&I)	↓ 2026 normal weather
↑ Transmission revenue	↓ Financing costs (debt & equity)
↑ Operations and maintenance	↓ 2025 El Dorado SAI investment gain

¹ Arrows represent expected comparative year-over-year impact of each driver on earnings.

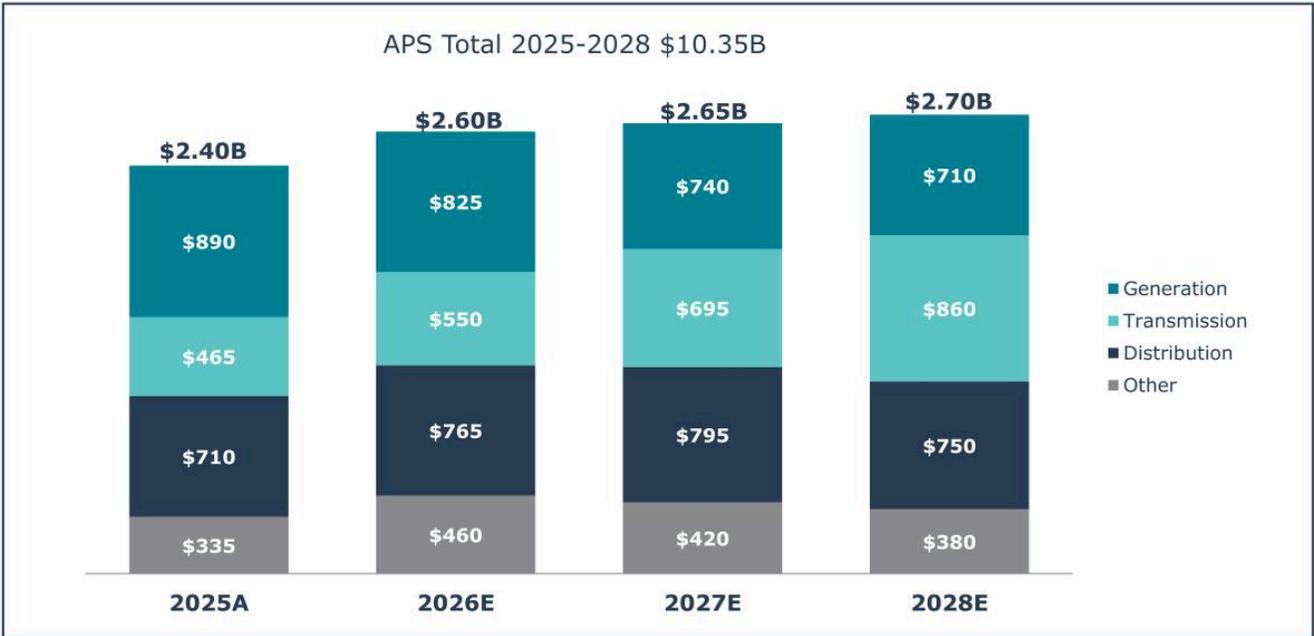
Long-term guidance and key drivers

- Long-term EPS growth target of 5%-7% off original 2024 midpoint¹
- Retail customer growth of 1.5%-2.5%
- Weather-normalized retail electricity sales growth of 5%-7% through 2030 (includes 4%-6% from large C&I customers)



¹ Long-term EPS growth target based on the Company's current weather normalized compound annual growth rate projections from 2024-2028.

Capital plan to support reliability and continued growth within our service territory



Source: 2025-2028 as disclosed in the 2025 Form 10-K

Increased rate base growth within our service territory



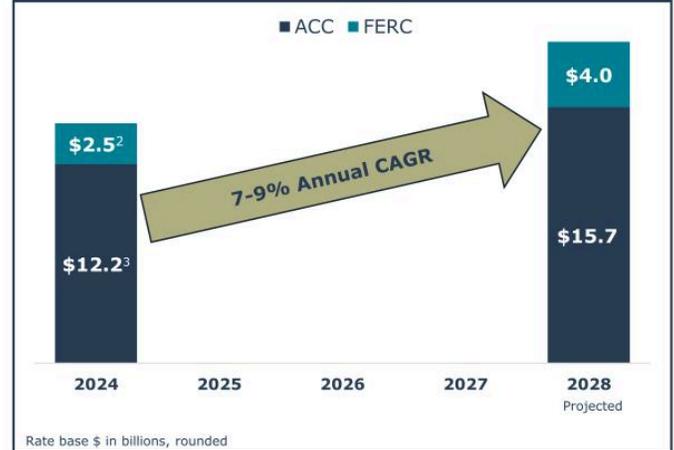
Current Approved Rate Base and Test Year Detail

	ACC	FERC
Rate Effective Date	03/08/2024	06/01/2025
Test Year Ended	6/30/2022 ¹	12/31/2024
Equity Layer	51.93%	52.28%
Allowed ROE	9.55%	10.75%
Rate Base	\$10.36B ²	\$2.47B

¹ Adjusted to include post-test year plant in service through 06/30/2023.

² Rate Base excludes \$215M approved through Joint Resolution in Case No. E-01345A-19-0236.

End-of-Year Rate Base and Growth Guidance¹



¹ Guidance excludes CWIP amounts of \$1.6B in 2024 and \$2.7B-\$3.2B in 2028.

² Derived from APS annual update of formula transmission service rates.

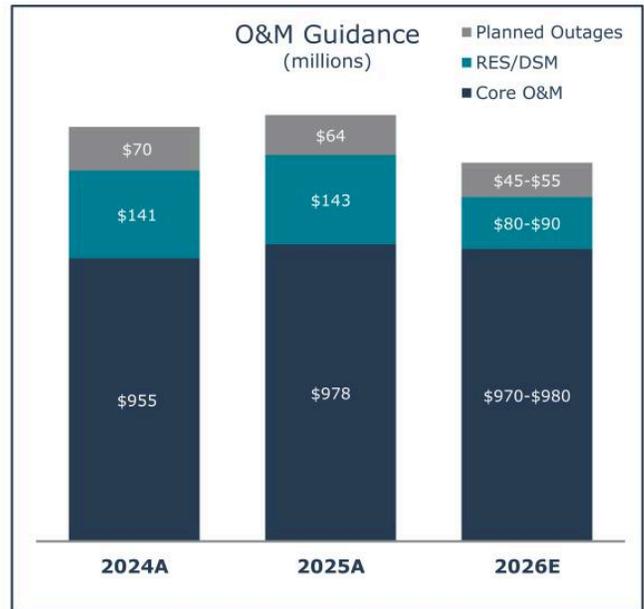
³ Represents unadjusted ACC jurisdictional rate base consistent with regulatory filings.

We are focused on cost control and customer affordability



Operations & Maintenance Guidance

- Core O&M remains flat with rapidly growing customer base
- Lean culture and declining O&M per MWh goal
- Reduction of year-over-year O&M including planned outages



Numbers may not foot due to rounding.

Optimized financing plan to support balanced capital structure



2026-2028 Financing Plan



¹ Cash from operations is net of shareholder dividends.

² APS and PNW debt issuance is net of maturities.

³ PNW equity is net of \$485M already priced.

Funding Strategy

- External equity to support balanced APS capital structure and expanded, accretive capital investment
- Approximately 75% of the 2026 equity need has been priced
- Maintain strong balance sheet and current credit ratings

2026 Financing Plan

DEBT	Estimated Amount ⁴	Maturities	Completed
APS	\$1.2B	\$250M	\$0
PNW ⁵	\$550M	\$350M	\$0
EQUITY	Estimated Amount	Priced ⁶	Settled
PNW	\$650M	\$485M	\$0

⁴ Includes maturities.

⁵ Excludes refinancing of existing term loan.

⁶ As of January 2026, amount represents \$275M priced under PNW's Block Equity Forward in February 2024 and \$210M priced through the At-the-Market (ATM) program.

We are focused on maintaining healthy credit ratings to support affordable growth¹

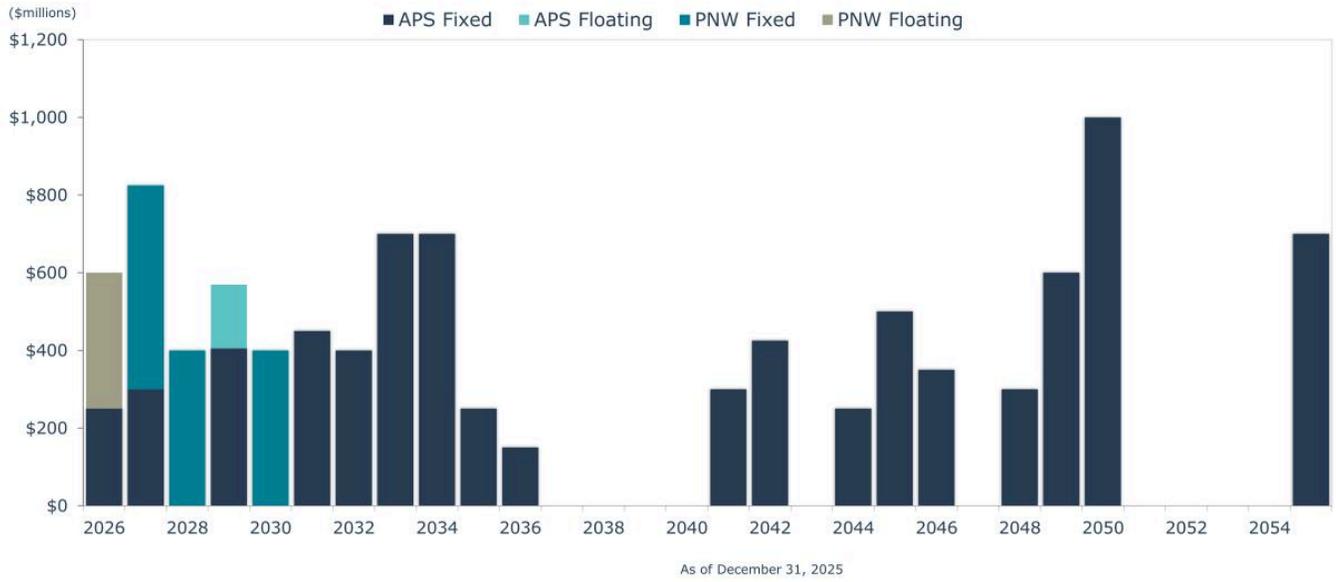


	Corporate Ratings	Senior Unsecured Ratings	Short-Term Ratings	Outlook	Funding Strategy
APS					<ul style="list-style-type: none"> • Maintain current investment-grade ratings at both PNW and APS • Target PNW FFO/Debt range of 14%-16% over the long-term <ul style="list-style-type: none"> ◦ Midpoint represents >100bps cushion above Moody's threshold • Target HoldCo debt to total Company debt % in the mid-teens • Maintain APS capital structure at >50% equity
Moody's	Baa1	Baa1	P-2	Stable	
S&P	BBB+	BBB+	A-2	Stable	
Fitch	BBB+	A-	F2	Stable	
Pinnacle West					
Moody's	Baa2	Baa2	P-2	Stable	
S&P	BBB+	BBB	A-2	Stable	
Fitch	BBB	BBB	F3	Stable	



¹ Ratings are as of February 20, 2026.

Debt maturity profile shows well managed and stable financing plan





Appendix

PINNACLE WEST
CAPITAL CORPORATION

2025 APS rate case application



Overview of rate request (\$ in millions) key components

Rate Base Growth	\$208
12 months Post-test Year Plant	\$82
Fair Value Increment	\$101
WACC (7.63%)	\$129
Other (Base fuel, depreciation study, etc.)	\$143
Total Revenue Requirement	\$662
Adjustor Transfers	\$(82)
Net Revenue Increase	\$580
Customer Net Revenue Impact on Day 1	13.99%

Additional details

- APS has requested rates become effective in the second half of 2026
- Docket number: E-01345A-25-0105
- Additional details, including filing, can be found at <http://www.pinnaclewest.com/investors>

Numbers may not foot due to rounding.



Overview of rate request (\$ in millions) key components

Test Year Ended December 31, 2024

Total Rate Base - Adjusted	\$15.3B
ACC Rate Base - Adjusted	\$12.5B
Embedded Long-Term Cost of Debt	4.26%
Allowed Return on Equity	10.70%
ROE Band for Formula Rate	+/- 20bps
Capital Structure	
Long-Term Debt	47.65%
Common Equity	52.35%
Base Fuel Rate (¢/kWh)	4.3881¢/kWh
Post-Test Year Plant period	12 months

Proposed rate design modifications

- Direct assignment of generation costs to ensure extra high load factor customers pay for the resources they require
- Align rates with costs to move classes closer to their cost of service which supports small and medium sized businesses
- Ensure growth pays for growth and offers significant customer protections

2025 APS rate case application



Formula Rate Adjustment Mechanism (FRAM) proposal

- Historic test year, with authorized ROE and capital structure approved in most recent rate case
- Inclusion of 12 months projected plant
- System Reliability Benefit costs transferred into each formula reset
- No rate adjustment if actual ROE falls within +/- 20 bps of authorized ROE
- Revenue surplus/deficiency allocated based on ACC jurisdictional cost of service results

FRAM proposed schedule

ACC filing of Annual Update	On or before July 31
Last day for data requests and to submit informal challenge(s)	August 12
Last day for Company responses to informal challenge(s)	August 26
Informal challenge(s) resolution deadline	August 31
Rate effective date	First September billing cycle
Last day for data requests and to submit formal challenge(s)	September 22
Last day for Company responses to formal challenge(s)	October 6
Staff Report (if no hearing)	October 31
Commission Decision	December 1

Arizona continues to be an attractive service territory with strong customer growth

Arizona economy continues to be robust and attractive

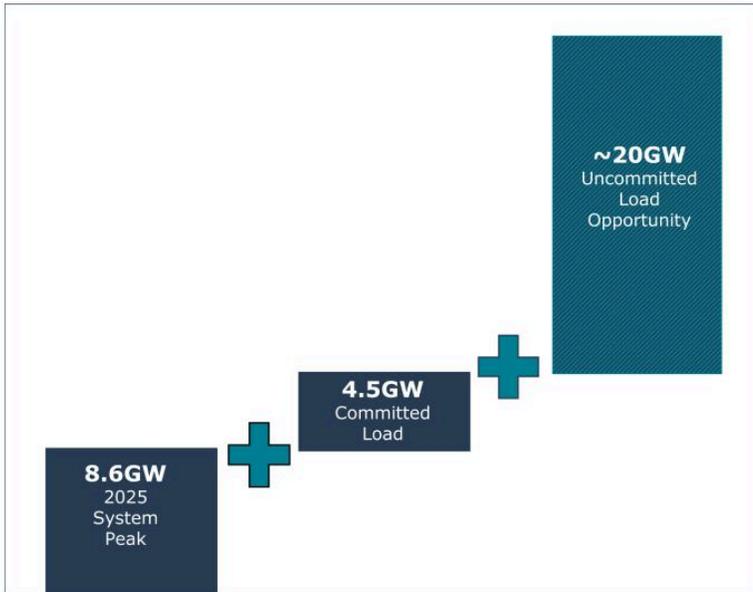
- Phoenix housing is affordable compared to major cities in the region
- Maricopa County ranked top county for economic development in 2025 by Site Selection Magazine
- U.S. Census ranked Maricopa County third among U.S. counties for growth
- Phoenix is ranked #1 out of 15 top growth markets for manufacturing by Newmark Group, a global real estate firm
- Arizona State University ranked #1 in Innovation for 11th straight year by U.S. News and World Report
- Phoenix remains #1 as best positioned industrial real estate market by Commercial Café Report



¹ National average from 2025 Itron Annual Energy Survey Report.

Significant investment opportunity to serve increased demand

There is significant additional load we need to be ready to serve



Which is requiring us to invest



New gas generation:

- Announced new gas generation build of up to 2 GWs
- Anchor shipper on new gas pipeline, expected to be in service by late 2029



Palo Verde generating station:

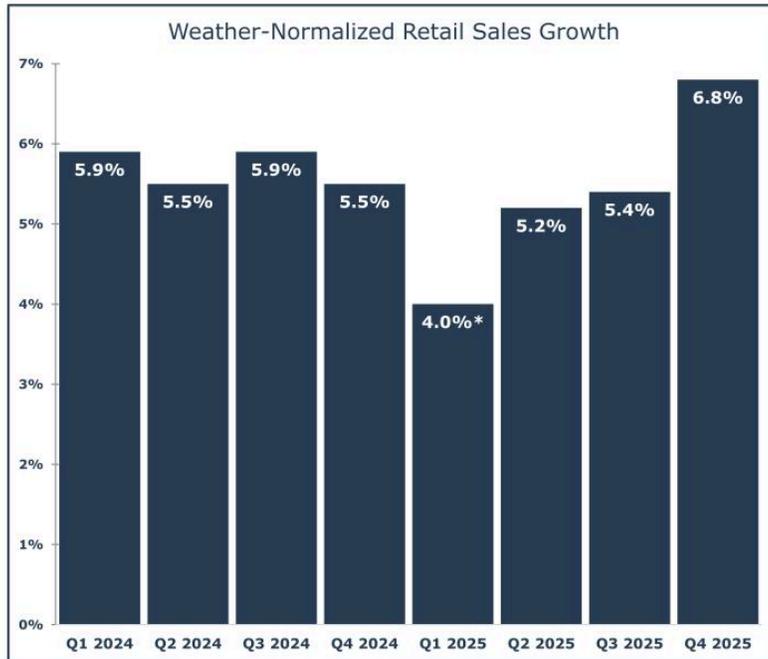
- Approximately \$200 million incremental investment made during Q3 2025 on buyout option for nearly 100 MW of nuclear capacity previously under sale-leaseback
- Increased investment in Palo Verde capital program of approximately \$500M over the next 10 years



Strategic transmission:

- Several major transmission investments to support new resources and the overall system buildout
- Additional investment in large transmission projects to enable access to out of state generation and additional markets

Strong track record of consistently robust sales growth



* Excludes \$11M reduction to unbilled revenues in January 2025

Continued trend of robust sales growth

- 9 consecutive quarters of growth within or exceeding the original long-term guidance range of 4%-6%
- Strong C&I sales growth as extra high load factor customers continue to ramp
- Total retail sales continued strength in 2025
 - 2.0% Residential Sales Growth in 2025
 - 7.5% C&I Sales Growth in 2025
- 2026 sales growth guidance of 4%-6%
- Long term sales growth increased to 5%-7% and extended through 2030



Transmission expansion could drive significant capital investment



Cumulative Transmission CapEx

\$6 billion + of investment



Major Transmission Projects in Development		
Project	Miles/kV	Est. in-service
Helios to Milligan	~23 mi/230kV	2027
Pinnacle Peak to Ocotillo	~50 mi/230kV	2030
Cotton Transmission Corridor: Panda to Freedom Lines #2 & #1 Jojoba to Rudd	~80 mi/230kV ~29 mi/500kV	2030/2031 2031
Proposed Transmission for New Gas	TBD	2030

- ### Transmission Investment Strategy
- Investments in Extra High Voltage (EHV) transmission to support reliability, resiliency, and integration of new resources
 - Over 600 miles of 345kV and above and over 300 miles of 230kV lines in planning period
 - Investments in large transmission projects to enable access to out of state generation and additional markets
 - Constructive and timely recovery through annual FERC Formula rate with wheeling revenue benefiting retail customers

Source: APS 2026-2035 Ten Year Transmission System Plan

HOME TO GLOBAL GIANTS

Arizona's dynamic business ecosystem is buzzing with cutting-edge innovators across diversified industries.

AEROSPACE & DEFENSE	AUTOMOTIVE R&D & MANUFACTURING	SEMICONDUCTOR MANUFACTURING	BIOSCIENCE & HEALTH CARE	BATTERY & ENERGY STORAGE, CLEAN & RENEWABLE ENERGY	BUSINESS & FINANCIAL SERVICES	TECHNOLOGY & INNOVATION
<p>#1 CONCENTRATION FOR GUIDED MISSILE & SPACE VEHICLE MANUFACTURING Lightcast, 2025</p>	<p>#1 PRODUCTION OCCUPATIONS JOB GROWTH Lightcast, 2025</p>	<p>#1 IN THE USA FOR SEMICONDUCTORS Business Facilities, 2025</p>	<p>2 TOP LARGEST MEDICAL EQUIPMENT, PHARMACEUTICALS & CHEMICAL MANUFACTURING JOB GROWTH Lightcast, 2025</p>	<p>3 TOP STATE FOR UTILITY-SCALE BATTERY STORAGE DEPLOYMENTS American Clean Power Association, 2025</p>	<p>4 TOP STATE FOR HIGHEST FINANCE INDUSTRY CONCENTRATION Lightcast, 2025</p>	<p>4 TOP STATE FOR HIGHEST TECHNOLOGY & INNOVATION MANUFACTURING INDUSTRY CONCENTRATION Lightcast, 2025</p>

... AND MANY MORE

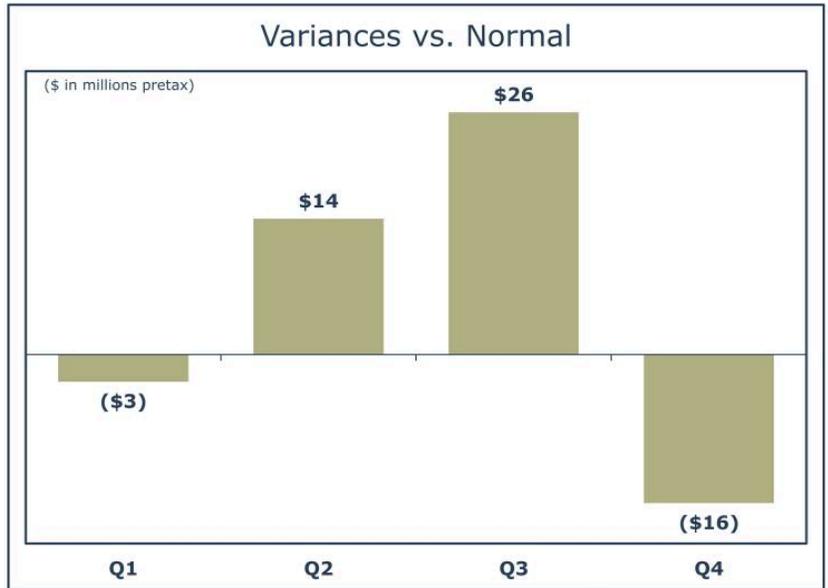
Source: Arizona Commerce Authority

Renewable Energy & Demand Side Management expenses¹



¹ Renewable Energy and Demand Side Management expenses are substantially offset by adjustment mechanisms.

2025 gross margin effects of weather



2025 Total Weather Impact: \$21 Million

All periods recalculated to current 10-year rolling average (2014 – 2023). Numbers may not foot due to rounding.

2025 Planned Outage Schedule



Coal, Nuclear and Large Gas Planned Outages

Q1

Plant	Unit	Actual Duration in Days
Redhawk	CC2	60
Four Corners	4	72

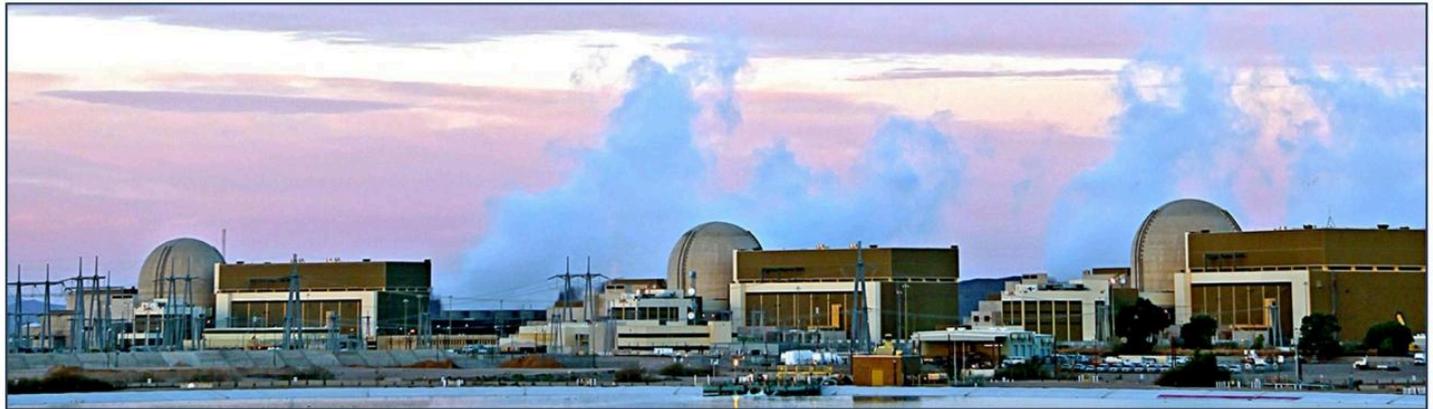
Q2

Plant	Unit	Actual Duration in Days
Palo Verde ¹	1	42
Four Corners	4	12

Q4

Plant	Unit	Actual Duration in Days
Palo Verde	3	60

¹ Outage began at end of Q1



2026 Planned Outage Schedule



Coal, Nuclear and Large Gas Planned Outages

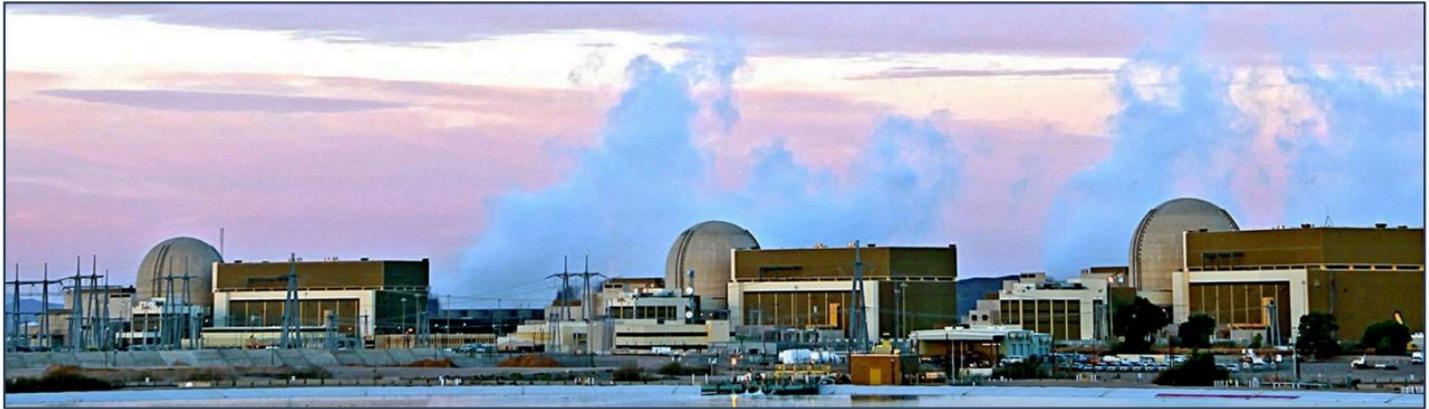
Q2

Plant	Unit	Estimated Duration in Days
Palo Verde ¹	2	36

¹ Outage begins at end of Q1

Q4

Plant	Unit	Estimated Duration in Days
Palo Verde	1	46



Non-GAAP Measure Reconciliation

	2025 Actual ²	2026 Guidance ²
Operating revenues ¹	\$5.34 billion	\$5.56 - \$5.66 billion
Fuel and purchased power expenses ¹	\$1.94 billion	\$2.17 - \$2.21 billion
Gross Margin	\$3.40 billion	\$3.39 - \$3.45 billion
Adjustments:		
Renewable energy and demand side management programs	\$153 million	\$80 - \$90 million
Adjusted gross margin	\$3.25 billion	\$3.31 - \$3.37 billion
Operations and maintenance¹	\$1.19 billion	\$1.10 - \$1.12 billion
Adjustments:		
Renewable energy and demand side management programs	\$143 million	\$80 - \$90 million
Adjusted operations and maintenance	\$1.04 billion	\$1.02 - \$1.04 billion

¹ Line items from Consolidated Statements of Income.

² Numbers may not foot due to rounding.

2026 Key Regulatory Dates



Case/Docket #	Q1	Q2	Q3	Q4
2025 Rate Case E-01345A-25-0105:	Staff and Intervenor Direct Testimony due March 2 and March 18	APS Rebuttal Testimony due April 3 Rate Case hearing to begin May 18		Final Decision scheduled for Q4 2026
Power Supply Adjustor (PSA) E-01345A-22-0144:	2026 PSA rate reset effective Feb. 4			PSA reset to be filed Nov. 30
Transmission Cost Adjustor E-01345A-22-0144:		To be filed May 15 for a June 1 effective date		
Lost Fixed Cost Recovery E-01345A-26-XXXX:			2026 LFCR to be filed July 31	2026 LFCR effective Nov. 1 (if approved)
Resource Comparison Proxy E-01345A-26-XXXX:		Updated RCP calculation to be filed May 1	RCP update effective Sep. 1	
2027-2031 RES Implementation Plan E-01345A-26-XXXX:	2026 RES implementation plan approved Feb. 4		2027-2031 RES Implementation Plan to be filed July 1	
2026 DSM/TE Implementation Plan E-01345A-26-XXXX:		2026 DSM/TE Implementation Plan to be filed April 9		
ACC Inquiry into Natural Gas Infrastructure G-00000A-25-0029:				
ACC Inquiry into Nuclear Issues E-00000A-25-0026:	ACC Nuclear Workshop #2 held Feb. 24			
ACC Inquiry into Data Center Rate Classifications E-00000A-25-0069	ACC Data Center Workshop to be held in 2026			
2026 Integrated Resource Plan: E-99999A-25-0058			2026 IRP to be filed August 3	
14th Biennial Transmission Assessment: E-99999A-25-0006	APS Ten-Year Transmission System Plan filed Jan. 30			

Dates are tentative and subject to change.

Wildfire Mitigation



Our current practices are comprehensive and multi-faceted:

 Vegetation management	 Grid hardening investments	 Asset inspection	 Monitoring and awareness	 Operational mitigations
<ul style="list-style-type: none">• Comprehensive right-of-way clearance on maintained cycles• Defensible space around poles (DSAP)• Hazard tree program	<ul style="list-style-type: none">• Ongoing distribution system upgrades• Mesh pole wrapping• Expulsion limiting fuses• Steel poles (if truck accessible)	<ul style="list-style-type: none">• Enhanced line patrols• Technology deployments<ul style="list-style-type: none">• Drone use• Infra-red scans	<ul style="list-style-type: none">• Dedicated team of meteorologists• Advanced fire modeling software• Cameras and weather stations• Federal & state agency partnerships	<ul style="list-style-type: none">• Non-reclosing strategy• Public outreach program• Red Flag Alert protocols• Public Safety Power Shutoff (PSPS)
 Internal: 20-person fire mitigation department engages across entire APS organization to plan and implement initiatives External: Member of 19 fire mitigation industry associations			 Independent third-party reviews of APS wildfire mitigation plan	

Consolidated Statistics



	3 Months Ended December 31,			12 Months Ended December 31,		
	2025	2024	Incr (Decr)	2025	2024	Incr (Decr)
ELECTRIC OPERATING REVENUES (Dollars in Millions)						
Retail						
Residential	\$ 478	\$ 505	(28)	\$ 2,541	\$ 2,563	\$ (22)
Business	599	542	57	2,543	2,335	208
Total Retail	1,076	1,047	29	5,084*	4,898	187
Sales for Resale (Wholesale)	20	20	(1)	109	97	12
Transmission for Others	28	25	3	130	119	11
Other Miscellaneous Services	4	3	2	17	11	6
Total Operating Revenues	\$ 1,128	\$ 1,095	32	\$ 5,340	\$ 5,125	\$ 215
ELECTRIC SALES (GWH)						
Retail						
Residential	2,838	3,038	(200)	14,922	15,579	(657)
Business	4,659	4,263	396	19,276	18,122	1,154
Total Retail	7,497	7,301	196	34,198	33,701	496
Sales for Resale (Wholesale)	683	670	13	4,179	3,756	423
Total Electric Sales	8,180	7,971	209	38,377	37,457	920
RETAIL SALES (GWH) - WEATHER NORMALIZED						
Retail						
Residential	2,985	2,930	54	14,792	14,506	286
Business	4,672	4,240	431	19,205	17,876	1,329
Total Retail Sales	7,656	7,171	486	33,997	32,381	1,616
Retail sales (GWH) (% over prior year)	6.8%	5.5%		5.0%	5.7%	
AVERAGE ELECTRIC CUSTOMERS						
Retail Customers						
Residential	1,299,430	1,268,990	30,440	1,287,097	1,256,120	30,977
Business	147,271	144,461	2,810	146,196	143,917	2,280
Total Retail	1,446,701	1,413,451	33,250	1,433,293	1,400,036	33,257
Wholesale Customers	55	55	(0)	55	58	(2)
Total Customers	1,446,756	1,413,506	33,250	1,433,349	1,400,094	33,255
Total Customer Growth (% over prior year)	2.4%	2.2%		2.4%	2.1%	
RETAIL USAGE - WEATHER NORMALIZED (KWh/Average Customer)						
Retail						
Residential	2,297	2,309	(12)	11,493	11,548	(56)
Business	31,722	29,353	2,369	131,364	124,208	7,156

* Includes reduction of accrued unbilled revenues in January 2025.
Numbers may not foot due to rounding.

Consolidated Statistics



	3 Months Ended December 31,			12 Months Ended December 31,		
	2025	2024	Incr (Decr)	2025	2024	Incr (Decr)
ENERGY SOURCES (GWH)						
Generation Production						
Nuclear	1,995	2,213	(218)	9,193	9,511	(318)
Coal	1,702	1,310	392	6,021	7,072	(1,051)
Gas, Oil and Other	2,429	2,404	24	10,197	8,849	1,348
Renewables	182	193	(11)	946	1,113	(167)
Total Generation Production	6,308	6,120	187	26,358	26,546	(188)
Purchased Power						
Conventional	948	1,068	(120)	6,181	6,730	(549)
Resales	93	75	18	1,250	1,218	32
Renewables	1,337	1,121	216	6,634	4,339	2,295
Total Purchased Power	2,377	2,263	114	14,065	12,287	1,778
Total Energy Sources	8,685	8,384	301	40,423	38,833	1,590
POWER PLANT PERFORMANCE						
Capacity Factors - Owned						
Nuclear	79%	87%	(9)%	92%	95%	(3)%
Coal	79%	44%	36%	65%	59%	5%
Gas, Oil and Other	30%	30%	(0)%	32%	28%	4%
Solar	22%	23%	(1)%	29%	34%	(5)%
System Average	46%	43%	4%	48%	47%	1%
WEATHER INDICATORS - RESIDENTIAL						
Actual						
Cooling Degree-Days	43	214	(171)	2,000	2,534	(534)
Heating Degree-Days	111	158	(47)	500	654	(154)
Average Humidity	17%	17%	0%	20%	20%	0%
10-Year Averages (2014 - 2023)						
Cooling Degree-Days	71	71	-	1,925	1,925	-
Heating Degree-Days	111	111	-	585	585	-
Average Humidity	29%	29%	-	26%	26%	-

Numbers may not foot due to rounding.

