

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2020
- or
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from _____ to _____.

Commission file number 1-8491

HECLA MINING COMPANY

(Exact name of registrant as specified in its Charter)

<u>Delaware</u> State or Other Jurisdiction of Incorporation or Organization	<u>77-0664171</u> I.R.S. Employer Identification No.
<u>6500 Mineral Drive, Suite 200 Coeur d'Alene, Idaho</u> Address of Principal Executive Offices	<u>83815-9408</u> Zip Code

208-769-4100

Registrant's Telephone Number, Including Area Code

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.25 per share	HL	New York Stock Exchange
Series B Cumulative Convertible Preferred Stock, par value \$0.25 per share	HL-PB	New York Stock Exchange

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes . No .

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).

Yes . No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer .

Non-accelerated filer .

Accelerated filer .

Smaller reporting company .

Emerging growth company .

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. .

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes . No .

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class	Shares Outstanding August 4, 2020
<u>Common stock, par value \$0.25 per share</u>	<u>528,775,901</u>



Hecla Mining Company and Subsidiaries

Form 10-Q

For the Quarter Ended June 30, 2020

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*Items 3 and 5 of Part II are omitted as they are not applicable.

Part I - Financial Information

Item 1. Financial Statements

Hecla Mining Company and Subsidiaries
Condensed Consolidated Balance Sheets (Unaudited)
(In thousands, except shares)

	June 30, 2020	December 31, 2019
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 75,923	\$ 62,452
Accounts receivable:		

Trade	26,003	11,952
Taxes	11,847	20,048
Other, net	3,851	6,421
Inventories:		
Concentrates, doré, and stockpiled ore	46,676	30,364
Materials and supplies	35,866	35,849
Prepaid taxes	5,148	107
Other current assets	9,567	11,931
Total current assets	214,881	179,124
Non-current investments	12,162	6,207
Non-current restricted cash and investments	1,053	1,025
Properties, plants, equipment and mineral interests, net	2,354,883	2,423,698
Operating lease right-of-use assets	13,220	16,381
Non-current deferred income taxes	3,181	3,537
Other non-current assets and deferred charges	4,028	7,336
Total assets	\$ 2,603,408	\$ 2,637,308
LIABILITIES		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 40,789	\$ 57,716
Accrued payroll and related benefits	24,561	26,916
Accrued taxes	8,451	4,776
Current portion of finance leases	5,745	5,429
Current portion of operating leases	4,162	5,580
Accrued interest	12,914	5,804
Current derivatives liabilities	13,779	6,170
Other current liabilities	126	2
Current portion of accrued reclamation and closure costs	5,109	4,581
Total current liabilities	115,636	116,974
Non-current finance leases	7,057	7,214
Non-current operating leases	9,079	10,818
Accrued reclamation and closure costs	99,449	103,793
Long-term debt - Senior Notes	468,252	504,729
Long-term debt - revolving credit facility	50,000	—
Non-current deferred tax liability	128,677	138,282
Non-current pension liability	58,848	56,219
Non-current derivatives liabilities	5,282	1,044
Other non-current liabilities	2,435	5,812
Total liabilities	944,715	944,885
Commitments and contingencies (Notes 2, 4, 7, 9, and 11)		
STOCKHOLDERS' EQUITY		
Preferred stock, 5,000,000 shares authorized:		
Series B preferred stock, \$0.25 par value, 157,816 shares issued and outstanding, liquidation preference — \$7,891	39	39
Common stock, \$0.25 par value, 750,000,000 authorized shares; issued June 30, 2020 — 534,660,072 shares and December 31, 2019 — 529,182,994 shares	133,699	132,292
Capital surplus	1,982,400	1,973,700
Accumulated deficit	(387,688)	(353,331)
Accumulated other comprehensive loss	(46,261)	(37,310)
Less treasury stock, at cost; June 30, 2020 — 6,821,044 shares and December 31, 2019 — 6,287,271 shares issued and held in treasury	(23,496)	(22,967)
Total stockholders' equity	1,658,693	1,692,423
Total liabilities and stockholders' equity	\$ 2,603,408	\$ 2,637,308

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

Hecla Mining Company and Subsidiaries

Condensed Consolidated Statements of Operations and Comprehensive (Loss) Income (Unaudited)
(Dollars and shares in thousands, except for per-share amounts)

	Three Months Ended		Six Months Ended	
	June 30, 2020	June 30, 2019	June 30, 2020	June 30, 2019
Sales of products	\$ 166,355	\$ 134,172	\$ 303,280	\$ 286,789
Cost of sales and other direct production costs	92,853	104,938	178,740	215,324

Depreciation, depletion and amortization	39,423	49,477	79,089	88,264
Total cost of sales	132,276	154,415	257,829	303,588
Gross profit (loss)	34,079	(20,243)	45,451	(16,799)
Other operating expenses:				
General and administrative	6,979	8,918	15,918	18,877
Exploration	1,962	4,346	4,492	8,748
Pre-development	563	798	1,098	1,654
Research and development	—	158	—	561
Other operating expense	1,439	657	2,354	1,244
Loss on disposition or impairment of properties, plants, equipment and mineral interests	677	4,642	573	4,642
Provision for closed operations and environmental matters	1,037	1,052	1,553	1,622
Ramp-up and suspension costs	9,572	2,266	22,568	5,044
Foundation grant	1,970	—	1,970	—
Acquisition costs	6	397	11	410
Total other operating expenses	24,205	23,234	50,537	42,802
Income (loss) from operations	9,874	(43,477)	(5,086)	(59,601)
Other income (expense):				
Unrealized gain (loss) on investments	6,409	(1,129)	5,431	(1,033)
(Loss) gain on derivative contracts	(14,002)	3,798	(6,109)	1,999
Net foreign exchange (loss) gain	(3,205)	(4,381)	3,431	(7,514)
Other expense	(649)	(1,187)	(1,176)	(2,311)
Interest expense	(11,829)	(11,335)	(28,140)	(22,000)
Total other expense	(23,276)	(14,234)	(26,563)	(30,859)
Loss before income taxes	(13,402)	(57,711)	(31,649)	(90,460)
Income tax (provision) benefit	(626)	11,179	436	18,395
Net loss	(14,028)	(46,532)	(31,213)	(72,065)
Preferred stock dividends	(138)	(138)	(276)	(276)
Loss applicable to common shareholders	\$ (14,166)	\$ (46,670)	\$ (31,489)	\$ (72,341)
Comprehensive loss:				
Net loss	\$ (14,028)	\$ (46,532)	\$ (31,213)	\$ (72,065)
Change in fair value of derivative contracts designated as hedge transactions	10,384	3,540	(8,951)	7,799
Comprehensive loss	\$ (3,644)	\$ (42,992)	\$ (40,164)	\$ (64,266)
Basic loss per common share after preferred dividends	\$ (0.03)	\$ (0.10)	\$ (0.06)	\$ (0.15)
Diluted loss per common share after preferred dividends	\$ (0.03)	\$ (0.10)	\$ (0.06)	\$ (0.15)
Weighted average number of common shares outstanding - basic	525,243	486,065	524,218	484,438
Weighted average number of common shares outstanding - diluted	525,243	486,065	524,218	484,438
Cash dividends declared per common share	\$ 0.0025	\$ 0.0025	\$ 0.0050	\$ 0.0050

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

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Hecla Mining Company and Subsidiaries

Condensed Consolidated Statements of Cash Flows (Unaudited)
(In thousands)

	Six Months Ended	
	June 30, 2020	June 30, 2019
Operating activities:		
Net loss	\$ (31,213)	\$ (72,065)
Non-cash elements included in net loss:		
Depreciation, depletion and amortization	84,185	90,821
Adjustment of inventory to market value	—	1,399
Unrealized (gain) loss on investments	(5,431)	1,033
Loss on disposition of properties, plants, equipment, and mineral interests	573	4,642
Provision for reclamation and closure costs	3,093	3,209
Stock compensation	2,428	3,552
Deferred income taxes	(5,165)	(22,585)
Amortization of loan origination fees and loss on extinguishment of debt	2,624	1,252
Loss (gain) on derivative contracts	11,188	(6,101)
Foreign exchange (gain) loss	(3,725)	12,220
Foundation grant	1,970	—
Change in assets and liabilities:		

Accounts receivable	(6,050)	(12,772)
Inventories	(4,580)	(147)
Other current and non-current assets	(924)	16,784
Accounts payable and accrued liabilities	(15,415)	(12,085)
Accrued payroll and related benefits	5,418	1,660
Accrued taxes	3,912	(6,452)
Accrued reclamation and closure costs and other non-current liabilities	(435)	4,348
Cash provided by operating activities	<u>42,453</u>	<u>8,713</u>
Investing activities:		
Additions to properties, plants, equipment and mineral interests	(30,689)	(71,245)
Proceeds from disposition of properties, plants and equipment	200	25
Purchases of investments	(637)	(107)
Net cash used in investing activities	<u>(31,126)</u>	<u>(71,327)</u>
Financing activities:		
Acquisition of treasury shares	(2,745)	(1,644)
Dividends paid to common stockholders	(2,622)	(2,430)
Dividends paid to preferred stockholders	(276)	(276)
Credit facility fees paid	(551)	(46)
Borrowings on debt	679,500	170,000
Repayments of debt	(666,500)	(118,000)
Repayments of finance leases	(2,840)	(3,377)
Net cash provided by financing activities	<u>3,966</u>	<u>44,227</u>
Effect of exchange rates on cash	(1,794)	432
Net increase (decrease) in cash, cash equivalents and restricted cash and cash equivalents	13,499	(17,955)
Cash, cash equivalents and restricted cash and cash equivalents at beginning of period	63,477	28,414
Cash, cash equivalents and restricted cash and cash equivalents at end of period	<u>\$ 76,976</u>	<u>\$ 10,459</u>
Supplemental disclosure of cash flow information:		
Cash paid for interest	\$ 15,837	\$ 19,975
Significant non-cash investing and financing activities:		
Addition of finance lease obligations and right-of-use assets	\$ 3,100	\$ 3,498
Recognition of operating lease liabilities and right-of-use assets	\$ —	\$ 22,365
Payment of accrued compensation in stock	\$ 5,095	\$ 8,274

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

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Hecla Mining Company and Subsidiaries

Condensed Consolidated Statements of Changes in Stockholders' Equity (Unaudited)
(Dollars are in thousands, except for share and per share amounts)

	Three Months Ended June 30, 2020						
	Series B Preferred Stock	Common Stock	Additional Paid-In Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss, net	Treasury Stock	Total
Balances, April 1, 2020	\$ 39	\$ 132,381	\$ 1,976,033	\$ (371,958)	\$ (56,645)	\$ (22,967)	\$ 1,656,883
Net loss	—	—	—	(14,028)	—	—	(14,028)
Restricted stock units granted	—	—	1,211	—	—	—	1,211
Restricted stock units distributed (1,702,000 shares)	—	426	(426)	—	—	(1,479)	(1,479)
Common stock dividends declared (\$0.0025 per common share)	—	—	—	(1,318)	—	—	(1,318)
Series B Preferred Stock dividends declared (\$0.875 per share)	—	—	—	(138)	—	—	(138)
Common stock issued for 401(k) match (606,000 shares)	—	151	878	—	—	—	1,029
Common stock issued for employee incentive compensation (2,800,000 shares)	—	699	4,396	—	—	(1,266)	3,829
Common stock issued to pension plans (167,000 shares)	—	42	308	—	—	—	350
Treasury shares issued to charitable foundation (650,000 shares)	—	—	—	(246)	—	2,216	1,970
Other comprehensive income	—	—	—	—	10,384	—	10,384
Balances, June 30, 2020	<u>\$ 39</u>	<u>\$ 133,699</u>	<u>\$ 1,982,400</u>	<u>\$ (387,688)</u>	<u>\$ (46,261)</u>	<u>\$ (23,496)</u>	<u>\$ 1,658,693</u>

Three Months Ended June 30, 2019

	Series B Preferred Stock	Common Stock	Additional Paid-In Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss, net	Treasury Stock	Total
Balances, April 1, 2019	\$ 39	\$ 122,052	\$ 1,882,613	\$ (275,188)	\$ (38,210)	\$ (20,736)	\$ 1,670,570
Net loss	—	—	0	(46,532)	—	—	(46,532)
Restricted stock units granted	—	—	1,518	—	—	—	1,518
Common stock dividends declared (\$0.0025 per common share)	—	—	—	(1,221)	—	—	(1,221)
Series B Preferred Stock dividends declared (\$0.875 per share)	—	—	—	(138)	—	—	(138)
Common stock issued for 401(k) match (362,000 shares)	—	90	716	—	—	—	806
Common stock issued for employee incentive compensation (3,597,000 shares)	—	899	7,375	—	—	(1,644)	6,630
Common stock issued to pension plans (2,384,000 shares)	—	597	3,003	—	—	—	3,600
Common stock issued to directors (253,000 shares)	—	63	392	—	—	—	455
Other comprehensive income	—	—	—	—	3,540	—	3,540
Balances, June 30, 2019	<u>\$ 39</u>	<u>\$ 123,701</u>	<u>\$ 1,895,617</u>	<u>\$ (323,079)</u>	<u>\$ (34,670)</u>	<u>\$ (22,380)</u>	<u>\$ 1,639,228</u>

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Six Months Ended June 30, 2020

	Series B Preferred Stock	Common Stock	Additional Paid-In Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss, net	Treasury Stock	Total
Balances, January 1, 2020	\$ 39	\$ 132,292	\$ 1,973,700	\$ (353,331)	\$ (37,310)	\$ (22,967)	\$ 1,692,423
Net loss	—	—	—	(31,213)	—	—	(31,213)
Restricted stock units granted	—	—	2,430	—	—	—	2,430
Restricted stock units distributed (1,702,000 shares)	—	426	(426)	—	—	(1,479)	(1,479)
Common stock dividends declared (\$0.0025 per common share)	—	—	—	(2,622)	—	—	(2,622)
Series B Preferred Stock dividends declared (\$0.875 per share)	—	—	—	(276)	—	—	(276)
Common stock issued for 401(k) match (957,000 shares)	—	240	1,992	—	—	—	2,232
Common stock issued for employee incentive compensation (2,800,000 shares)	—	699	4,396	—	—	(1,266)	3,829
Common stock issued to pension plans (167,000 shares)	—	42	308	—	—	—	350
Treasury shares issued to charitable foundation (650,000 shares)	—	—	—	(246)	—	2,216	1,970
Other comprehensive loss	—	—	—	—	(8,951)	—	(8,951)
Balances, June 30, 2020	<u>\$ 39</u>	<u>\$ 133,699</u>	<u>\$ 1,982,400</u>	<u>\$ (387,688)</u>	<u>\$ (46,261)</u>	<u>\$ (23,496)</u>	<u>\$ 1,658,693</u>

Six Months Ended June 30, 2019

	Series B Preferred Stock	Common Stock	Additional Paid-In Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss, net	Treasury Stock	Total
Balances, January 1, 2019	\$ 39	\$ 121,956	\$ 1,880,481	\$ (248,308)	\$ (42,469)	\$ (20,736)	\$ 1,690,963
Net loss	—	—	—	(72,065)	—	—	(72,065)
Restricted stock units granted	—	—	3,097	—	—	—	3,097
Common stock dividends declared (\$0.0025 per common share)	—	—	—	(2,430)	—	—	(2,430)
Series B Preferred Stock dividends declared (\$0.875 per share)	—	—	—	(276)	—	—	(276)
Common stock issued for 401(k) match (745,000 shares)	—	186	1,594	—	—	—	1,780

Adjustment to fair value of warrants issued for purchase of another company	—	—	(325)	—	—	—	(325)
Common stock issued for employee incentive compensation (3,597,380 shares)	—	899	7,375	—	—	(1,644)	6,630
Common stock issued to pension plans (2,384,000 shares)	—	597	3,003	—	—	—	3,600
Common stock issued to directors (253,000 shares)	—	63	392	—	—	—	455
Other comprehensive income	—	—	—	—	7,799	—	7,799
Balances, June 30, 2019	<u>\$ 39</u>	<u>\$ 123,701</u>	<u>\$ 1,895,617</u>	<u>\$ (323,079)</u>	<u>\$ (34,670)</u>	<u>\$ (22,380)</u>	<u>\$ 1,639,228</u>

The accompanying notes are an integral part of the interim condensed consolidated financial statements.

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Note 1. Basis of Preparation of Financial Statements

In the opinion of management, the accompanying unaudited interim condensed consolidated financial statements and notes to the unaudited interim condensed consolidated financial statements contain all adjustments, consisting of normal recurring items and items which are nonrecurring, necessary to present fairly, in all material respects, the financial position of Hecla Mining Company and its consolidated subsidiaries (in this report, "Hecla" or "the Company" or "we" or "our" or "us" refers to Hecla Mining Company and our subsidiaries, unless the context requires otherwise). These unaudited interim condensed consolidated financial statements should be read in conjunction with our audited consolidated financial statements and related footnotes as set forth in our annual report filed on Form 10-K for the year ended December 31, 2019, as it may be amended from time to time.

The results of operations for the periods presented may not be indicative of those which may be expected for a full year. The unaudited interim condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission ("SEC"). Certain information and footnote disclosures normally included in audited financial statements prepared in accordance with generally accepted accounting principles in the United States ("GAAP") have been condensed or omitted pursuant to those rules and regulations, although we believe that the disclosures are adequate for the information not to be misleading.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities as of the date of the financial statements, the reported amounts of revenues and expenses during the reporting period and the disclosures of contingent liabilities. Accordingly, ultimate results could differ materially from those estimates.

The 2019 novel strain of coronavirus ("COVID-19") was characterized as a global pandemic by the World Health Organization on March 11, 2020, and COVID-19 has resulted in travel restrictions and business slowdowns or shutdowns in affected areas. In late March 2020, the Government of Quebec ordered the mining industry to reduce to minimum operations as part of the fight against COVID-19, causing us to suspend our Casa Berardi operations from approximately March 24 until April 15, when mining operations resumed. In early April, the Government of Mexico issued a similar order causing us to suspend our San Sebastian operations to May 30. In addition, restrictions imposed by the State of Alaska in late March have caused us to revise the normal operating procedures for staffing operations at Greens Creek. These suspension orders impacted us in the first half of 2020 by curtailing our expected production of gold at Casa Berardi by approximately 5,200 ounces in March 2020 and approximately 6,500 ounces in April 2020, which resulted in a reduction in related revenue. We continued to incur costs at Casa Berardi and San Sebastian while operations were suspended. At Casa Berardi and San Sebastian, suspension costs in the first half of 2020 totaled \$1.6 million and \$1.0 million, respectively. In addition, we have incurred costs of approximately \$0.2 million per week related to quarantining employees at Greens Creek, which started in late March 2020. It is possible that future restrictions at Casa Berardi, San Sebastian or Greens Creek (or at any other operation) could have an adverse impact on operations or 2020 financial results, including materially so, beyond the second quarter of 2020.

We have taken precautionary measures to mitigate the impacts of COVID-19, including implementing operational plans and practices and increasing our cash reserves through a draw-down of our revolving credit facility (see *Note 9* for more information). As long as they are required, the operational practices implemented could have an adverse impact on our operating results due to deferred production and revenues or additional costs. We continue to monitor the rapidly evolving situation and guidance from federal, state, local and foreign governments and public health authorities and may take additional actions based on their recommendations. The extent of the impact of COVID-19 on our business and financial results will also depend on future developments, including the duration and spread of the outbreak within the markets in which we operate and the related impact on prices, demand, creditworthiness and other market conditions and governmental reactions, all of which are highly uncertain.

Note 2. Investments

At June 30, 2020 and December 31, 2019, the fair value of our non-current investments was \$12.2 million and \$6.2 million, respectively. Our non-current investments consist of marketable equity securities which are carried at fair value. The cost basis of our non-current investments was approximately \$10.1 million and \$9.8 million at June 30, 2020 and December 31, 2019, respectively. During the six months ended June 30, 2020, we recognized \$5.4 million in net unrealized gains in current earnings. During the six months ended June 30, 2019, we recognized \$1.0 million in net unrealized losses in current earnings. During the six months ended June 30, 2020 and 2019, we acquired marketable equity securities having a cost basis of \$0.6 million and \$0.1 million, respectively.

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Note 3. Income Taxes

Major components of our income tax benefit (provision) for the three and six months ended June 30, 2020 and 2019 are as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Current:				
Domestic	\$ (253)	\$ (2)	\$ (985)	\$ (2)
Foreign	(1,650)	(1,716)	(3,719)	(2,793)
Total current income tax benefit (provision)	(1,903)	(1,718)	(4,704)	(2,795)
Deferred:				
Domestic	1,866	5,456	3,116	7,933
Foreign	(589)	7,441	2,024	13,257
Total deferred income tax benefit (provision)	1,277	12,897	5,140	21,190
Total income tax benefit (provision)	\$ (626)	\$ 11,179	\$ 436	\$ 18,395

The current income tax benefits (provisions) for the three and six months ended June 30, 2020 and 2019 vary from the amounts that would have resulted from applying the statutory income tax rate to pre-tax income due primarily to the impact of taxation in foreign jurisdictions and a valuation allowance on the majority of U.S. deferred tax assets.

In 2018, we acquired through the acquisition of Klondex Mines Ltd. a U.S. consolidated tax group ("Nevada U.S. Group") that did not join the existing consolidated U.S. tax group of Hecla Mining Company and subsidiaries ("Hecla U.S."). For Hecla U.S., we recorded a full valuation allowance in the U.S. in December 2017 as a result of U.S. tax reform. Our circumstances at June 30, 2020 continued to support a full valuation allowance in the U.S. for the Hecla U.S. group.

As of June 30, 2020, we had a net deferred tax liability in the U.S. of \$35.1 million, a net deferred tax liability in Canada of \$93.6 million, and a net deferred tax asset in Mexico of \$3.2 million, for a consolidated worldwide net deferred tax liability of \$125.5 million.

On March 27, 2020, the Coronavirus Aid, Relief and Economic Security (CARES) Act was signed into law. The CARES Act, among other things, includes provisions relating to refundable payroll tax credits, deferment of employer side social security payments, net operating loss carryback periods, alternative minimum tax credit refunds, modifications to the net interest deduction limitations and technical corrections to tax depreciation methods for qualified improvement property. The CARES Act has not had a material impact on the Company as of June 30, 2020; however we will continue to examine the impacts the CARES Act may have on our business.

Note 4. Commitments, Contingencies and Obligations*General*

We follow GAAP guidance in determining our accruals and disclosures with respect to loss contingencies, and evaluate such accruals and contingencies for each reporting period. Accordingly, estimated losses from loss contingencies are accrued by a charge to income when information available prior to issuance of the financial statements indicates that it is probable that a liability could be incurred and the amount of the loss can be reasonably estimated. Legal expenses associated with the contingency are expensed as incurred. If a loss contingency is not probable or reasonably estimable, disclosure of the loss contingency is made in the financial statements when it is at least reasonably possible that a material loss could be incurred.

Lucky Friday Water Permit Matters

In December 2013, the Environmental Protection Agency ("EPA") issued to Hecla Limited a request for information under Section 308 of the Clean Water Act directing Hecla Limited to undertake a comprehensive groundwater investigation of Lucky Friday's tailings pond no. 3 to evaluate whether the pond is causing the discharge of pollutants via seepage to groundwater that is discharging to surface water. We completed the investigation mandated by the EPA and submitted a draft report to the agency in December 2015. We are waiting for the EPA's response and we cannot predict what further action, if any, the agency may take.

Johnny M Mine Area near San Mateo, McKinley County and San Mateo Creek Basin, New Mexico

In May 2011, the EPA made a formal request to Hecla Mining Company for information regarding the Johnny M Mine Area near San Mateo, McKinley County, New Mexico, and asserted that Hecla Mining Company may be responsible under the Comprehensive Environmental Response, Compensation and Liability Act ("CERCLA") for environmental remediation and past costs the EPA has incurred at the site. Mining at the Johnny M Mine was conducted for a limited period of time by a predecessor of our subsidiary, Hecla Limited. In August 2012, Hecla Limited and the EPA entered into a Settlement Agreement and Administrative Order on Consent for Removal Action ("Consent Order"), pursuant to which Hecla Limited agreed to pay (i) \$1.1 million to the EPA for its past response costs at the site and (ii) any future response costs at the site under the Consent Order, in exchange for a covenant not to sue by the EPA. Hecla Limited paid the \$1.1 million to the EPA for its past response costs and in December 2014 submitted to EPA the Engineering Evaluation and Cost Analysis ("EE/CA") for the site. The EE/CA evaluates three alternative response actions: 1) no action, 2) off-site disposal, and 3) on-site disposal. The range in estimated costs of these alternatives is \$0 to \$221 million. In the EE/CA, Hecla Limited recommended that EPA approve on-site disposal, which is currently estimated to cost \$6.1 million, on the basis that it is the most appropriate response action under CERCLA. In October 2019, the EPA published the EE/CA for a 30-day public notice comment period, and the agency is expected to make a final decision on the appropriate response action after the comment process is complete. It is anticipated that Hecla Limited will implement the response action selected by the EPA pursuant to an amendment to the Consent Order or a new order. Based on the foregoing, we believe it is probable that Hecla Limited will incur a liability for remediation at the site. In the fourth quarter of 2014, we accrued \$5.6 million, and in October 2019 we increased that amount to \$6.1 million, with the increase representing estimated costs to begin implementation of the remedy in 2020. It is possible that Hecla Limited's liability will be more than \$6.1 million, and any increase in liability could have a material adverse effect on Hecla Limited's or our results of operations or financial position.

The Johnny M Mine is in an area known as the San Mateo Creek Basin ("SMCB"), which is an approximately 321 square mile area in New Mexico that contains numerous legacy uranium mines and mills. In addition to Johnny M, Hecla Limited's predecessor was involved at other mining sites within the SMCB. The EPA appears to have deferred consideration of listing the SMCB site on CERCLA's National Priorities List (Superfund) by removing the site from its emphasis list, and is working with various potentially responsible parties ("PRPs") at the site in order to study and potentially address perceived groundwater issues within the SMCB. The EE/CA discussed above relates primarily to contaminated rock and soil at the Johnny M site, not groundwater and not elsewhere within the SMCB site. It is possible that Hecla Limited's liability at the Johnny M Site, and for any other mine site within the SMCB at which Hecla Limited's predecessor may have operated, will be greater than our current accrual of \$6.1 million due to the increased scope of required remediation.

In July 2018, the EPA informed Hecla Limited that it and several other PRPs may be liable for cleanup of the SMCB site or for costs incurred by the EPA in cleaning up the site. The EPA stated it has incurred approximately \$9.6 million in response costs to date. Hecla Limited cannot with reasonable certainty estimate the amount or range of liability, if any, relating to this matter because of, among other reasons, the lack of information concerning the site, including the relative contributions of contamination by the various PRPs.

Carpenter Snow Creek and Barker-Hughesville Sites in Montana

In July 2010, the EPA made a formal request to Hecla Mining Company for information regarding the Carpenter Snow Creek Superfund site located in Cascade County, Montana. The Carpenter Snow Creek site is located in a historic mining district, and in the early 1980s Hecla Limited leased 6 mining claims and performed limited exploration activities at the site. Hecla Limited terminated the mining lease in 1988.

In June 2011, the EPA informed Hecla Limited that it believes Hecla Limited, and several other PRPs, may be liable for cleanup of the site or for costs incurred by the EPA in cleaning up the site. The EPA stated in the letter that it has incurred approximately \$4.5 million in response costs and estimated that total remediation costs may exceed \$100 million. Hecla Limited cannot with reasonable certainty estimate the amount or range of liability, if any, relating to this matter because of, among other reasons, the lack of information concerning the site, including the relative contributions of contamination by various other PRPs.

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In February 2017, the EPA made a formal request to Hecla Mining Company for information regarding the Barker-Hughesville Mining District Superfund site located in Judith Basin and Cascade Counties, Montana. Hecla Limited submitted a response in April 2017. The Barker-Hughesville site is located in a historic mining district, and between approximately June and December 1983, Hecla Limited was party to an agreement with another mining company under which limited exploration activities occurred at or near the site.

In August 2018, the EPA informed Hecla Limited that it and several other PRPs may be liable for cleanup of the site or for costs incurred by the EPA in cleaning up the site. The EPA did not include an amount of its alleged response costs to date. Hecla Limited cannot with reasonable certainty estimate the amount or range of liability, if any, relating to this matter because of, among other reasons, the lack of information concerning past or anticipated future costs at the site and the relative contributions of contamination by various other PRPs.

Claim for Indemnification Against CoCa Mines, Inc.

In 1991, Hecla Limited acquired CoCa Mines, Inc. (“CoCa”) and its subsidiary Creede Resources, Inc. (“CRI”). CoCa and CRI previously operated in the State of Colorado, but presently have limited assets and operations. Between 2014 and 2019, a PRP alleged that CoCa and CRI are required by a 1989 agreement to indemnify it for certain environmental costs and liabilities it may incur with respect to the Nelson Tunnel/Commodore Waste Rock Pile Superfund site in Creede, Colorado. In 2016, without admitting any liability, Hecla Limited, CoCa and CRI entered into a Consent Decree with the United States and the State of Colorado settling any regulatory liability they may have had at the site. On October 30, 2019, the PRP filed a lawsuit in Mineral County, Colorado alleging, among other things, that CoCa and CRI are in breach of contract for failure to indemnify the PRP for its liability to the U.S. under CERCLA with respect to the site. In addition, the lawsuit names Hecla Limited as a defendant in its role as the shareholder of CoCa. The PRP seeks in excess of \$5 million in damages, including attorneys’ fees and costs. The lawsuit will be vigorously defended and we believe strong defenses exist against all claims made therein and, as noted above, both CoCa and CRI have limited assets with which to satisfy any claim.

Litigation Related to Klondex Acquisition

On September 11, 2018, a lawsuit was filed in the Ontario (Canada) Superior Court of Justice by Waterton Nevada Splitter LLC against Hecla Mining Company, our subsidiary Klondex Mines Unlimited Liability Company and Havilah Mining Corporation, an entity that was formed to own the Canadian assets of Klondex that we did not acquire as part of the Klondex acquisition, and of which we own approximately 13%. The lawsuit alleges that Hecla and Havilah are in breach of contract in connection with the issuance to Waterton of warrants to purchase Hecla common stock and Havilah common shares to replace warrants to purchase Klondex common shares that Waterton owned prior to the July 2018 acquisition. The lawsuit claims Hecla and Havilah issued warrants to Waterton valued at \$3.7 million but that Waterton was entitled to warrants valued at \$8.9 million. We believe the lawsuit is without merit and will vigorously defend it.

On May 24, 2019, a purported Hecla stockholder filed a putative class action lawsuit in U.S. District Court for the Southern District of New York against Hecla and certain of our executive officers, one of whom is also a director. The complaint, purportedly brought on behalf of all purchasers of Hecla common stock from March 19, 2018 through and including May 8, 2019, asserts claims under Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Rule 10b-5 promulgated thereunder and seeks, among other things, damages and costs and expenses. Specifically, the complaint alleges that Hecla, under the authority and control of the individual defendants, made certain material false and misleading statements and omitted certain material information regarding Hecla’s Nevada Operations unit. The complaint alleges that these misstatements and omissions artificially inflated the market price of Hecla common stock during the class period, thus purportedly harming investors. A second suit was filed on June 19, 2019, alleging virtually identical claims. We cannot predict the outcome of these lawsuits or estimate damages if plaintiffs were to prevail. We believe that these claims are without merit and intend to defend them vigorously.

Related to the above described class action lawsuits, Hecla has been named as a nominal defendant in a shareholder derivative lawsuit which names as defendants members of Hecla’s board of directors and certain officers. The case was filed on July 12, 2019 in the U.S. District Court for the District of Delaware. In general terms, the suit alleges (i) violations of Sections 10(b) and 14(a) of the Securities Exchange Act of 1934 and Rule 10b-5 promulgated thereunder and (ii) breaches of fiduciary duties by the individual defendants and seeks damages, purportedly on behalf of Hecla.

Debt

As discussed in *Note 9*, on February 19, 2020, we completed an offering of \$475 million aggregate principal amount of 7.25% Senior Notes due 2028. The net proceeds from the offering of the Senior Notes were used, together with cash on hand, to redeem all of our previously-outstanding 6.875% Senior Notes that were due in 2021 and had a principal balance of \$506.5 million. Interest on the Senior Notes is payable on February 15 and August 15 of each year, commencing August 15, 2020.

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As discussed in *Note 9*, on July 9, 2020, we entered into a note purchase agreement pursuant to which we will issue CAD\$50 million (approximately USD\$36.8 million at the time of the transaction) in aggregate principal amount of our Series 2020-A Senior Notes due July 9, 2025 (the “IQ Notes”) to Investissement Québec, a financing arm of the Québec government. The net proceeds from the IQ Notes will be available for general corporate purposes, including open market purchases of a portion of the Senior Notes and to pay for capital expenditures at our Casa Berardi unit. The IQ Notes will be issued in four equal installments of CAD\$12.5 million on July 9, August 9, September 9 and October 9, 2020, with the first installment issued net of CAD\$0.6 million in fees. The IQ Notes bear interest on amounts outstanding at a rate of 6.515% per year, payable on January 9 and July 9 of each year, commencing January 9, 2021.

Other Commitments

Our contractual obligations as of June 30, 2020 included approximately \$1.3 million for various costs. In addition, our open purchase orders at June 30, 2020 included approximately \$2.1 million, \$0.3 million, \$5.6 million and \$2.8 million for various capital and non-capital items at the Lucky Friday, Casa Berardi, Greens Creek and Nevada Operations units, respectively. We also have total commitments of approximately \$13.7 million relating to scheduled payments on finance leases, including interest, primarily for equipment at our Greens Creek, Lucky Friday, Casa Berardi and Nevada Operations units and total commitments of approximately \$14.6 million relating to payments on operating leases (see *Note 9* for more information). As part of our ongoing business and operations, we are required to provide surety bonds, bank letters of credit, and restricted deposits for various purposes, including financial support for environmental reclamation obligations and workers compensation programs. As of June 30, 2020, we had surety bonds totaling \$182.6 million and letters of credit totaling \$20.4 million in place as financial support for future reclamation and closure costs, self-insurance, and employee benefit plans. The obligations associated with these instruments are generally related to performance requirements that we address through ongoing operations. As the requirements are met, the beneficiary of the associated instruments cancels or returns the instrument to the issuing entity. Certain of these instruments are associated with operating sites with long-lived assets and will remain outstanding until closure of the sites. We believe we are in compliance with all applicable bonding requirements and will be able to satisfy future bonding requirements as they arise.

Other Contingencies

We also have certain other contingencies resulting from litigation, claims, EPA investigations, and other commitments and are subject to a variety of environmental and safety laws and regulations incident to the ordinary course of business. We currently have no basis to conclude that any or all of such contingencies will materially affect our financial position, results of operations or cash flows. However, in the future, there may be changes to these contingencies, or additional contingencies may occur, any of which might result in an accrual or a change in current accruals recorded by us, and there can be no assurance that their ultimate disposition will not have a material adverse effect on our financial position, results of operations or cash flows.

Note 5. Loss Per Common Share

We are authorized to issue 750,000,000 shares of common stock, \$0.25 par value per share. At June 30, 2020, there were 534,660,072 shares of our common stock issued with 6,821,044 of these shares held in treasury, for a net of 527,839,028 shares outstanding. Basic and diluted loss per common share, after preferred dividends, was \$(0.03) and \$(0.10) for the three-month periods ended June 30, 2020 and 2019, respectively. Basic and diluted loss per common share, after preferred dividends, was \$(0.06) and \$(0.15) for the six-month periods ended June 30, 2020 and 2019, respectively.

Diluted loss per share for the three and six months ended June 30, 2020 and 2019 excludes the potential effects of outstanding shares of our convertible preferred stock, as their conversion would have no effect on the calculation of dilutive shares.

For the three-month and six-month periods ended June 30, 2020 and 2019, all restricted share units, deferred shares and warrants were excluded from the computation of diluted loss per share, as our reported loss for those periods would cause their conversion and exercise to have no effect on the calculation of loss per share.

Note 6. Business Segments and Sales of Products

We discover, acquire and develop mines and other mineral interests and produce and market concentrates, carbon material and doré containing silver, gold, lead and zinc. We are currently organized and managed in five segments, which represent our operating units: the Greens Creek unit, the Lucky Friday unit, the Casa Berardi unit, the San Sebastian unit, and the Nevada Operations unit.

General corporate activities not associated with operating units and their various exploration activities, as well as discontinued operations and idle properties, are presented as “other.” Interest expense, interest income and income taxes are considered general corporate items, and are not allocated to our segments.

The following tables present information about our reportable segments for the three and six months ended June 30, 2020 and 2019 (in thousands):

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
Net sales to unaffiliated customers:				
Greens Creek	\$ 84,890	\$ 55,398	\$ 138,724	\$ 135,527
Lucky Friday	11,455	4,951	14,285	7,133
Casa Berardi	50,005	45,500	96,177	85,562
San Sebastian	4,934	10,993	14,860	23,593
Nevada Operations	15,071	17,330	39,234	34,974
	<u>\$ 166,355</u>	<u>\$ 134,172</u>	<u>\$ 303,280</u>	<u>\$ 286,789</u>
Income (loss) from operations:				
Greens Creek	\$ 26,751	\$ 9,141	\$ 30,867	\$ 34,574
Lucky Friday	(5,218)	(2,271)	(13,338)	(5,052)
Casa Berardi	3,204	(15,363)	(676)	(25,882)
San Sebastian	(859)	(1,923)	(180)	(3,435)
Nevada Operations	(2,266)	(21,475)	623	(35,466)
Other	(11,738)	(11,586)	(22,382)	(24,340)
	<u>\$ 9,874</u>	<u>\$ (43,477)</u>	<u>\$ (5,086)</u>	<u>\$ (59,601)</u>

The following table presents identifiable assets by reportable segment as of June 30, 2020 and December 31, 2019 (in thousands):

	June 30, 2020	December 31, 2019
Identifiable assets:		
Greens Creek	\$ 618,726	\$ 639,047
Lucky Friday	501,690	440,615
Casa Berardi	693,259	703,511
San Sebastian	32,915	48,294
Nevada Operations	522,822	528,466
Other	233,996	277,375
	<u>\$ 2,603,408</u>	<u>\$ 2,637,308</u>

Our products consist of metal concentrates and carbon material which we sell to custom smelters, brokers and third-party processors and unrefined bullion bars (doré), which may be sold as doré or further refined before sale to precious metals traders. Revenue is recognized upon the completion of the performance obligations and transfer of control of the product to the customer.

For sales of metals from refined doré, which we currently have at our Casa Berardi, San Sebastian and Nevada Operations units, the performance obligation is met, the transaction price is known, and revenue is recognized at the time of transfer of control of the agreed-upon metal quantities to the customer by the refiner. For sales of unrefined doré, the performance obligation is met, the transaction price is known, and revenue is recognized at the time of transfer of title and control of the doré containing the agreed-upon metal quantities to the customer. Refining, selling and shipping costs related to sales of doré and metals from doré are recorded to cost of sales as incurred.

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For sales of carbon material, the performance obligation is met, the transaction price is known, and revenue is recognized generally at the time of arrival at the customer's facility.

For concentrate sales, which we currently have at our Greens Creek and Lucky Friday units, the performance obligation is met, the transaction price can be reasonably estimated, and revenue is recognized generally at the time of shipment. Concentrates sold at our Lucky Friday unit typically leave the mine and are received by the customer within the same day. However, there is a period of time between shipment of concentrates from our Greens Creek unit and their physical receipt by the customer, and judgment is required in determining when control has been transferred to the customer for those shipments. We have determined the performance obligation is met upon shipment of concentrate parcels from Greens Creek because, at that time, 1) legal title is transferred to the customer, 2) the customer has accepted the parcel and obtained the ability to realize all of the benefits from the product, 3) the concentrate content specifications are known, have been communicated to the customer, and the customer has the significant risks and rewards of ownership of it, 4) it is very unlikely a concentrate parcel from Greens Creek will be rejected by a customer upon physical receipt, and 5) we have the right to payment for the parcel.

Judgment is also required in identifying what the performance obligations for our concentrate sales are. Most of our concentrate sales involve "frame contracts" with smelters that can cover multiple years and specify certain terms under which individual parcels of concentrates are sold. However, some terms are not specified in the frame contracts and/or can be renegotiated as part of annual amendments to the frame contract. We have determined parcel shipments represent individual performance obligations satisfied at a point in time when control of the shipment is transferred to the customer.

The consideration we receive for our concentrate sales fluctuates due to changes in metals prices between the time of shipment and final settlement with the customer. However, we are able to reasonably estimate the transaction price for the concentrate sales at the time of shipment using forward prices for the month of settlement, and previously recorded sales and accounts receivable are adjusted to estimated settlement metals prices until final settlement with the customer. Also, it is unlikely a significant reversal of revenue for any one concentrate parcel will occur. As such, we use the expected value method to price the parcels until the final settlement date occurs, at which time the final transaction price is known. At June 30, 2020, metals contained in concentrate sales and exposed to future price changes totaled 2.6 million ounces of silver, 7,969 ounces of gold, 9,983 tons of zinc, and 7,405 tons of lead. However, as discussed in *Note 11*, we seek to mitigate the risk of price adjustments by using financially-settled forward contracts for some of our sales.

Sales and accounts receivable for concentrate shipments are recorded net of charges for treatment, refining, smelting losses, and other charges negotiated by us with the customers, which represent components of the transaction price. Charges are estimated by us upon shipment of concentrates based on contractual terms, and actual charges typically do not vary materially from our estimates. Costs charged by customers include fixed treatment and refining costs per ton of concentrate and may include price escalators which allow the customers to participate in the increase of lead and zinc prices above a negotiated baseline. Costs for shipping concentrates to customers are recorded to cost of sales as incurred.

Sales of metal concentrates and metal products are made principally to custom smelters, brokers, third-party processors and metals traders. The percentage of sales contributed by each segment is reflected in the following table:

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
Greens Creek	51%	41%	45%	48%
Lucky Friday	7%	4%	5%	2%
Casa Berardi	30%	34%	32%	30%
San Sebastian	3%	8%	5%	8%
Nevada Operations	9%	13%	13%	12%
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100%</u>

Sales of products by metal for the three- and six-month periods ended June 30, 2020 and 2019 were as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Silver	\$ 61,756	\$ 36,298	\$ 99,328	\$ 81,804
Gold	89,212	78,166	179,906	157,845
Lead	12,454	6,670	18,874	15,695
Zinc	21,455	22,948	38,762	47,703
Less: Smelter and refining charges	(18,522)	(9,910)	(33,590)	(16,258)
	<u>\$ 166,355</u>	<u>\$ 134,172</u>	<u>\$ 303,280</u>	<u>\$ 286,789</u>

The following is sales information by geographic area based on the location of smelters and brokers (for concentrate shipments) and location of parent companies (for doré sales to metals traders) for the three- and six-month periods ended June 30, 2020 and 2019 (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Canada	\$ 80,311	\$ 78,158	\$ 62,152	\$ 171,030
Korea	25,180	26,202	51,787	75,501
Japan	11,613	9,236	17,734	17,585
Netherlands	(2)	16,055	(923)	16,055
China	25,087	—	39,008	—
United States	29,048	3,228	136,785	7,801
Other	116	—	55	—
Total, excluding gains/losses on forward contracts	<u>\$ 171,353</u>	<u>\$ 132,879</u>	<u>\$ 306,598</u>	<u>\$ 287,972</u>

Sales by significant product type for the three- and six-month periods ended June 30, 2020 and 2019 were as follows (in thousands):

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Doré and metals from doré	\$ 59,445	\$ 73,312	\$ 143,780	\$ 144,167
Carbon	16,903	4,284	19,264	9,330
Lead concentrate	72,514	35,742	106,667	85,042
Zinc concentrate	16,585	15,738	27,405	39,530
Bulk concentrate	5,906	3,803	9,482	9,903
Total, excluding gains/losses on forward contracts	<u>\$ 171,353</u>	<u>\$ 132,879</u>	<u>\$ 306,598</u>	<u>\$ 287,972</u>

Sales of products included net losses of \$5.0 million and \$3.3 million, respectively, for the second quarter and first half of 2020 on financially-settled forward contracts for silver, gold, lead and zinc contained in our sales. Sales of products included net gains of \$1.3 million for the second quarter of 2019 and net losses of \$1.2 million for the first half of 2019 on forward contracts. See *Note 11* for more information.

Sales of products to significant customers as a percentage of total sales were as follows for the three- and six-month periods ended June 30, 2020 and 2019:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
CIBC	31%	24%	31%	19%
Teck Metals Ltd.	20%	3%	12%	9%
Korea Zinc	15%	20%	17%	20%
Ocean Partners	13%	12%	7%	6%
SIPI	10%	3%	5%	3%
Scotia	—%	28%	7%	28%

Our trade accounts receivable balance related to contracts with customers was \$26.0 million at June 30, 2020 and \$12.0 million at December 31, 2019, and included no allowance for doubtful accounts.

We have determined our contracts do not include a significant financing component. For doré sales and sales of metal from doré, payment is received at the time the performance obligation is satisfied. Payment for carbon sales is received within a relatively short period of time after the performance obligation is satisfied. The amount of consideration for concentrate sales is variable, and we receive payment for a significant portion of the estimated value of concentrate parcels within a relatively short period of time after the performance obligation is satisfied.

We do not incur significant costs to obtain contracts, nor costs to fulfill contracts which are not addressed by other accounting standards. Therefore, we have not recognized an asset for such costs as of June 30, 2020 or December 31, 2019.

Note 7. Employee Benefit Plans

We sponsor defined benefit pension plans covering substantially all U.S. employees. Net periodic pension cost for the plans consisted of the following for the three and six months ended June 30, 2020 and 2019 (in thousands):

	Three Months Ended June 30,	
	2020	2019
Service cost	\$ 1,334	\$ 1,100
Interest cost	1,404	1,620
Expected return on plan assets	(1,872)	(1,496)
Amortization of prior service cost	29	15
Amortization of net loss	1,163	1,097
Net periodic pension cost	\$ 2,058	\$ 2,336

	Six Months Ended June 30,	
	2020	2019
Service cost	\$ 2,668	\$ 2,200
Interest cost	2,808	3,240
Expected return on plan assets	(3,744)	(2,992)
Amortization of prior service cost	58	30
Amortization of net (gain) loss	2,326	2,194
Net periodic pension cost	\$ 4,116	\$ 4,672

For the three- and six-month periods ended June 30, 2020 and 2019, the service cost component of net periodic pension cost is included in the same line items of our condensed consolidated financial statements as other employee compensation costs. The net expense related to all other components of net periodic pension cost of \$0.7 million and \$1.4 million, respectively, for the three- and six-month periods ended June 30, 2020, and \$1.2 million and \$2.5 million for the three- and six-month periods ended June 30, 2019, respectively, is included in other (expense) income on our condensed consolidated statements of operations and comprehensive (loss) income.

In April 2020, we contributed \$0.4 million in shares of our common stock to our defined benefit plans, and we expect to contribute an additional approximately \$10.0 million in cash or shares of our common stock to the plans in 2020, including \$4.8 million to satisfy the remaining minimum funding requirement for the year. We expect to contribute approximately \$0.6 million to our unfunded supplemental executive retirement plan during 2020.

Note 8. Stockholders' Equity

Stock-based Compensation Plans

We periodically grant restricted stock unit awards, performance-based shares and shares of common stock to our employees and directors. We measure compensation cost for restricted stock units and stock grants at the closing price of our stock at the time of grant. We measure compensation cost for performance-based share grants using a Monte Carlo simulation to estimate their value at grant date. Restricted stock unit and performance-based share grants vest after a specified period with compensation cost amortized over that period. Although we have no current plans to issue stock options, we may do so in the future.

In March 2020, the board of directors granted 2,800,062 shares of common stock to employees for payment of long-term incentive compensation for the period ended December 31, 2019. The shares were distributed in April 2020, and \$5.1 million in expense related to the stock awards was recognized in the periods prior to March 31, 2020.

In June 2020, the board of directors granted the following restricted stock unit awards to employees, which will result in a total expense of \$4.0 million:

- 1,176,894 restricted stock units, with one third of those vesting in June 2021, one third vesting in June 2022, and one third vesting in June 2023;
- 90,760 restricted stock units, with one half of those vesting in June 2021 and one-half vesting in June 2022; and
- 37,620 restricted stock units that vest in June 2021.

Expense of \$1.4 million related to the unit awards discussed above scheduled to vest in 2021 will be recognized on a straight-line basis over the twelve months following the date of the award. Expense of \$1.3 million related to the unit awards discussed above scheduled to vest in 2022 will be recognized on a straight-line basis over the twenty-four months following the date of the award. Expense of \$1.2 million related to the unit awards discussed above scheduled to vest in 2023 will be recognized on a straight-line basis over the thirty-six-month period following the date of the award.

In June 2020, the board of directors granted performance-based share awards to certain executive employees. The value of the awards (if any) will be based on the ranking of the market performance of our common stock relative to the performance of the common stock of a group of peer companies over the three-year measurement period ending December 31, 2022. The number of shares to be issued will be based on the value of the awards divided by the share price at grant date. The expense related to the performance-based awards will be recognized on a straight-line base over the thirty months following the date of the award.

Stock-based compensation expense for restricted stock unit and performance-based grants to employees and shares issued to nonemployee directors recorded in the first six months of 2020 totaled \$2.4 million, compared to \$3.6 million in the same period last year.

In connection with the vesting of restricted stock units and other stock grants, employees have in the past, at their election and when permitted by us, chosen to satisfy their minimum tax withholding obligations through net share settlement, pursuant to which the Company withholds the number of shares necessary to satisfy such withholding obligations and pays the obligations in cash. As a result, in the first six months of 2020 we withheld 1,183,773 shares valued at approximately \$2.7 million, or approximately \$2.32 per share. In the first six months of 2019 we withheld 714,645 shares valued at approximately \$1.6 million, or approximately \$2.30 per share.

Common Stock Dividends

In September 2011 and February 2012, our board of directors adopted a common stock dividend policy that has two components: (1) a dividend that links the amount of dividends on our common stock to our average quarterly realized silver price in the preceding quarter, and (2) a minimum annual dividend of \$0.01 per share of common stock, in each case, payable quarterly, if and when declared. For illustrative purposes only, the table below summarizes potential per share dividend amounts at different quarterly average realized price levels according to the first component of the policy:

Quarterly average realized silver price per ounce	Quarterly dividend per share	Annualized dividend per share
\$30	\$0.01	\$0.04
\$35	\$0.02	\$0.08
\$40	\$0.03	\$0.12
\$45	\$0.04	\$0.16
\$50	\$0.05	\$0.20

On May 6, 2020, our board of directors declared a common stock dividend, pursuant to the minimum annual dividend component of the policy described above, of \$0.0025 per share, for a total dividend of approximately \$1.3 million payable in June 2020. Because the average realized silver price for the first quarter of 2020 was \$14.48 per ounce, below the minimum threshold of \$30 according to the policy, no silver-price-linked component was declared or paid. The declaration and payment of common stock dividends is at the sole discretion of our board of directors.

Common Stock Repurchase Program

On May 8, 2012, we announced that our board of directors approved a stock repurchase program. Under the program, we are authorized to repurchase up to 20 million shares of our outstanding common stock from time to time in open market or privately negotiated transactions, depending on prevailing market conditions and other factors. The repurchase program may be modified, suspended or discontinued by us at any time. Whether or not we engage in repurchases from time to time may depend on a variety of factors, including not only price and cash resources, but customary black-out restrictions, whether we have any material inside information, limitations on share repurchases or cash usage that may be imposed by our credit agreement or in connection with issuances of securities, alternative uses for cash, applicable law, and other investment opportunities from time to time. As of June 30, 2020, 934,100 shares have been purchased at an average price of \$3.99 per share, leaving approximately 19.1 million shares that may yet be purchased under the program. The closing price of our common stock at August 4, 2020, was \$6.05 per share. No shares were purchased under the program during the first six months of 2020.

Warrants

We issued 4,136,000 warrants to purchase one share of our common stock to holders of warrants to purchase Klondex common stock under the terms of the Klondex acquisition, and all of the warrants were outstanding as of June 30, 2020. Warrants to purchase 2,068,000 shares of common stock have an exercise price of \$8.02 and expire in April 2032. Warrants to purchase 2,068,000 shares of common stock have an exercise price of \$1.57 and expire in February 2029.

Common stock contributed to the Hecla Charitable Foundation

In June 2020, we gifted 650,000 shares of our common stock, valued at \$2.0 million at the time of the gift, to the Hecla Charitable Foundation (the "Foundation"), and recognized expense for that amount in the second quarter of 2020. The common stock was gifted from treasury shares held having a weighted average cost basis of \$3.41 per share, for a total cost basis of \$2.2 million for the shares contributed. The Foundation is a 501(c)(3) entity and was established in 2007 to provide grants and disburse funds for educational and charitable purposes to qualifying organizations in order to promote the social, environmental and economic sustainability and development of the communities where we have operations and activities.

Note 9. Debt, Credit Facility and Leases*Senior Notes*

On February 19, 2020, we completed an offering of \$475 million in aggregate principal amount of our 7.25% Senior Notes due February 15, 2028 ("Senior Notes") under our shelf registration statement previously filed with the SEC. The Senior Notes are governed by the Indenture, dated as of February 19, 2020, among Hecla Mining Company ("Hecla") and certain of our subsidiaries and The Bank of New York Mellon Trust Company, N.A., as trustee. On March 19, 2020, the net proceeds from the offering of the Senior Notes (\$469.5 million) were used, together with cash on hand, to redeem all of our previously-outstanding 6.875% Senior Notes that were due in 2021 and had a principal balance of \$506.5 million ("2021 Notes").

The Senior Notes are recorded net of a 1.16% initial purchaser discount totaling \$5.5 million at the time of the February 2020 issuance. The discount and issuance costs had an unamortized balance of \$6.7 million as of June 30, 2020. The Senior Notes bear interest at a rate of 7.25% per year from the date of issuance or from the most recent payment date on which interest has been paid or provided for. Interest on the Senior Notes is payable on February 15 and August 15 of each year, commencing August 15, 2020. During each of the six month periods ended June 30, 2020 and 2019, interest expense on the statement of operations and comprehensive loss related to the Senior Notes and 2021 Notes and amortization of the initial purchaser discount and fees related to the issuance of the Senior Notes and 2021 Notes totaled \$22.6 million and \$18.1 million, respectively. Interest expense for the six month period ended June 30, 2020 included amounts recorded for (i) interest recognized on both the Senior Notes and 2021 Notes for an overlapping period of approximately one month, as the Senior Notes were issued on February 19, 2020 and the 2021 Notes were redeemed on March 19, 2020, and (ii) \$1.7 million in unamortized initial purchaser discount on the 2021 Notes upon redemption. As of June 30, 2020, the long-term debt balance on the Senior Notes was \$468.3 million, consisting of the principal amount of \$475.0 million less \$6.7 million in amortized discount and issuance costs. As of December 31, 2019, the long-term debt balance on the 2021 Notes was \$504.7 million, consisting of the total principal amount of \$506.5 million less \$1.8 million in amortized discount.

The Senior Notes are guaranteed on a senior unsecured basis by certain of our subsidiaries (the "Guarantors"). The Senior Notes and the guarantees are, respectively, Hecla's and the Guarantors' general senior unsecured obligations and are subordinated to all of Hecla's and the Guarantors' existing and future secured debt to the extent of the assets securing that secured debt. In addition, the Senior Notes are effectively subordinated to all of the liabilities of Hecla's subsidiaries that are not guaranteeing the Senior Notes, to the extent of the assets of those subsidiaries.

The Senior Notes will be redeemable in whole or in part, at any time and from time to time on or after February 15, 2023, on the redemption dates and at the redemption prices specified in the Indenture, plus accrued and unpaid interest, if any, to the date of redemption. Prior to February 15, 2023, we may redeem some or all of the Senior Notes at a redemption price of 100% of the principal amount, plus accrued interest, if any, to the redemption date, plus a "make whole" premium. We may redeem up to 35% of the Senior Notes before February 15, 2023 with the net cash proceeds of certain equity offerings.

Upon the occurrence of a change of control (as defined in the Indenture), each holder of Senior Notes will have the right to require us to purchase all or a portion of such holder's Senior Notes pursuant to a change of control offer (as defined in the Indenture), at a purchase price equal to 101% of the principal amount thereof plus accrued and unpaid interest, if any, to the date of purchase, subject to the rights of holders of the Senior Notes on the relevant record date to receive interest due on the relevant interest payment date.

Investissment Québec Notes

On July 9, 2020, we entered into a note purchase agreement pursuant to which we will issue CAD\$50 million (approximately USD\$36.8 million at the time of the transaction) in aggregate principal amount of our Series 2020-A Senior Notes due July 9, 2025 (the "IQ Notes") to Investissment Québec, a financing arm of the Québec government. Because the IQ notes are denominated in CAD, the reported USD-equivalent principal balance will change with movements in the exchange rate. The IQ Notes will be issued at a premium of 103.65%, or CAD\$1.8 million, implying an effective annual yield of 5.74% and an aggregate principal amount to be repaid of CAD\$48.2 million. The IQ Notes will be issued in four equal installments of CAD\$12.5 million on July 9, August 9, September 9 and October 9, 2020, with the first installment issued net of CAD\$0.6 million in fees. The IQ Notes bear interest on amounts outstanding at a rate of 6.515% per year, payable on January 9 and July 9 of each year, commencing January 9, 2021. The IQ Notes are senior and unsecured and are pari passu in all material respects with the 2021 Notes, including with respect to guarantees of the IQ Notes by certain of our subsidiaries. The net proceeds from the IQ Notes will be available for general corporate purposes, including open market purchases of a portion of the Senior Notes and to pay for capital expenditures at our Casa Berardi unit. Under the note purchase agreement for the IQ Notes and subject to a force majeure event, we are required to invest in the aggregate CAD\$100 million at the Casa Berardi unit and other exploration and development projects in Quebec over the four-year period commencing on July 9, 2020.

Ressources Québec Notes

On March 5, 2018, we entered into a note purchase agreement pursuant to which we issued CAD\$40 million (approximately USD\$30.8 million at the time of the transaction) in aggregate principal amount of our Series 2018-A Senior Notes due May 1, 2021 (the “RQ Notes”) to Ressources Québec, a subsidiary of Investissement Québec. Because the RQ notes were denominated in CAD, the reported USD-equivalent principal balance changed with movements in the exchange rate. The RQ Notes were issued at a discount of 0.58%, or CAD\$0.2 million, and bore interest at a rate of 4.68% per year, payable on May 1 and November 1 of each year, commencing May 1, 2018. The RQ Notes were senior and unsecured and were pari passu in all material respects with the 2021 Notes, including with respect to guarantees of the RQ Notes by certain of our subsidiaries. The net proceeds from the RQ Notes were required to be used for development and expansion of our Casa Berardi mine. In December 2019, we prepaid the obligation related to the RQ Notes through issuance of approximately 10.7 million shares of our common stock having a total value of approximately CAD\$43.8 million (approximately USD\$33.5 million). During the six months ended June 30, 2019, interest expense related to the RQ Notes, including discount and origination fees, totaled \$0.4 million.

Credit Facility

In July 2018, we entered into a \$250 million senior secured revolving credit facility which replaced our previous \$100 million credit facility. The facility has a term ending on February 7, 2023. The credit facility is collateralized by the assets of or shares of common stock held in our material subsidiaries, including those owning the Casa Berardi mine and our Nevada operations, and by our joint venture interests holding 100% ownership of the Greens Creek mine, all of our rights and interests in the joint venture agreement, and all of our rights and interests in the assets of the joint venture. Below is information on the interest rates, standby fee, and financial covenant terms under our current credit facility in place as of June 30, 2020:

Interest rates:		
Spread over the London Interbank Offered Rate	2.25	- 4.00%
Spread over alternative base rate	1.25	- 3.00%
Standby fee per annum on undrawn amounts	0.5625	- 1.00%
Covenant financial ratios:		
Senior leverage ratio (debt secured by liens/EBITDA)	not more than 2.50:1	
Leverage ratio (total debt less unencumbered cash/EBITDA) (1)	not more than 4.25:1	
Interest coverage ratio (EBITDA/interest expense)	not less than 3.00:1	

(1) The leverage ratio changed to 4.00:1 effective July 1, 2020.

We are also able to obtain letters of credit under the facility, and for any such letters we are required to pay a participation fee of between 2.25% and 4.00% of the amount of the letters of credit based on our total leverage ratio, as well as a fronting fee to each issuing bank of 0.20% annually on the average daily dollar amount of any outstanding letters of credit. There were \$20.4 million in letters of credit outstanding as of June 30, 2020.

We believe we were in compliance with all covenants under the credit agreement as of June 30, 2020. We drew \$210.0 million on the facility during the first six months of 2020 and repaid \$160.0 million of that amount during the same period, with the remaining \$50.0 million outstanding as of June 30, 2020.

Finance Leases

We have entered into various lease agreements, primarily for equipment at our Greens Creek, Lucky Friday, Casa Berardi and Nevada Operations units, which we have determined to be finance leases. At June 30, 2020, the total liability balance associated with finance leases, including certain purchase option amounts, was \$12.8 million, with \$5.7 million of the liability classified as current and the remaining \$7.1 million classified as non-current. At December 31, 2019, the total liability balance associated with finance leases was \$12.6 million, with \$5.4 million of the liability classified as current and \$7.2 million classified as non-current. The right-of-use assets for our finance leases are recorded in properties, plants, equipment and mineral interests, net, on our condensed consolidated balance sheets and totaled \$20.4 million as of June 30, 2020 and \$20.6 million as of December 31, 2019, net of accumulated depreciation. Expense related to finance leases during the first half of 2020 and 2019 included \$3.3 million and \$3.4 million, respectively, for amortization of the right-of-use assets and \$0.3 million and \$0.4 million, respectively, for interest expense. The total obligation for future minimum payments on finance leases was \$13.7 million at June 30, 2020, with \$0.9 million attributed to interest. Our finance leases had a weighted average remaining lease term of approximately 1.8 years and a weighted average discount rate of approximately 6.8%.

At June 30, 2020, the annual maturities of finance lease commitments, including interest, were (in thousands):

Twelve-month period ending June 30,	
2021	\$ 6,123
2022	4,441
2023	2,151
2024	960
Total	13,675
Less: imputed interest	(873)
Finance lease liability	<u>\$ 12,802</u>

Operating Leases

We have entered into various lease agreements, primarily for equipment, buildings and other facilities, and land at our operating units and corporate offices, which we have determined to be operating leases. Some of the operating leases allow for extension of the lease beyond the current term at our option. We have considered the likelihood and estimated duration of the extension options in determining the lease term for measurement of the liability and right-of-use asset. For our operating leases as of June 30, 2020, we have assumed discount rates of between 5% and 6.5%, and the weighted average discount rate was 6.5%. At June 30, 2020, the total liability balance associated with the operating leases was \$13.2 million, with \$4.2 million of the liability classified as current and the remaining \$9.1 million classified as non-current. At December 31, 2019, the total liability balance associated with the operating leases was \$16.4 million, with \$5.6 million of the liability classified as current and the remaining \$10.8 million classified as non-current. The right-of-use assets for our operating leases are recorded as a non-current asset on our condensed consolidated balance sheets and totaled \$13.2 million as of June 30, 2020 and \$16.4 million as of December 31, 2019. Lease expense on operating leases during the first half of 2020 and 2019 totaled \$3.7 million and \$4.0 million, respectively. The total obligation for future minimum operating lease payments, including assumed extensions beyond the current lease terms, was \$14.6 million at June 30, 2020. The weighted-average remaining lease term for our operating leases as of June 30, 2020 was approximately 5.3 years.

At June 30, 2020, the annual maturities of undiscounted operating lease payments, including assumed extensions beyond the current lease terms, were (in thousands):

Twelve-month period ending June 30,	
2021	\$ 3,946
2022	3,384
2023	2,617
2024	1,512
2025	539
More than 5 years	2,601
Total	14,599
Effect of discounting	(1,358)
Operating lease liability	<u>\$ 13,241</u>

Note 10. Developments in Accounting Pronouncements

Accounting Standards Updates Adopted

In June 2016, the FASB issued ASU No. 2016-13 Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. The update changes how entities will record credit losses from an "incurred loss" approach to an "expected loss" approach. The update was adopted as of January 1, 2020, and its adoption did not have a material impact on our consolidated financial statements.

In August 2018, the FASB issued ASU No. 2018-13 Fair Value Measurement (Topic 820): Disclosure Framework - Changes to the Disclosure Requirements for Fair Value Measurement. The update removes, modifies and makes additions to certain disclosure requirements with respect to fair value measurements. The update was adopted as of January 1, 2020, and its adoption did not have a material impact on our consolidated financial statements.

Accounting Standards Updates to Become Effective in Future Periods

In August 2018, the FASB issued ASU No. 2018-14 Compensation - Retirement Benefits - Defined Benefit Plans - General (Subtopic 715-20): Disclosure Framework - Changes to the Disclosure Requirements for Defined Benefit Plans. The update removes several disclosure requirements, adds two new disclosure requirements, and clarifies other disclosure requirements for employers that sponsor defined benefit pension or other post-retirement plans. The update is effective for fiscal years ending after December 15, 2020, with early adoption permitted. We are evaluating the impact of this update on our disclosures involving our defined benefit pension plans.

In December 2019, the FASB issued ASU No. 2019-12 Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes. The update contains a number of provisions intended to simplify the accounting for income taxes. The update is effective for fiscal years beginning after December 15, 2020, with early adoption permitted. We are evaluating the impact of this update on our consolidated financial statements.

In March 2020, the FASB issued ASU No. 2020-04 Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting. The update provides optional expedients and exceptions for applying generally accepted accounting principles to contracts, hedging relationships and other transactions affected by reference rate reform if certain criteria are met. The update is effective as of March 12, 2020 through December 31, 2022. We are evaluating the impact of this update on our consolidated financial statements.

Note 11. Derivative Instruments

Foreign Currency

Our wholly-owned subsidiaries owning the Casa Berardi and San Sebastian mines are U.S. dollar ("USD")-functional entities which routinely incur expenses denominated in Canadian dollars ("CAD") and Mexican pesos ("MXN"), respectively, and such expenses expose us to exchange rate fluctuations between the USD and CAD and MXN. In April 2016, we initiated a program to manage our exposure to fluctuations in the exchange rate between the USD and CAD and the impact on our future operating costs denominated in CAD. In October 2016, we also initiated a similar program with respect to MXN, which was not in use as of June 30, 2020. When in use, the programs utilize forward contracts to buy CAD and MXN, and each contract is designated as a cash flow hedge. As of June 30, 2020, we had 140 forward contracts outstanding to buy CAD\$315.1 million having a notional amount of US\$239.9 million. The CAD contracts are related to cash operating costs at Casa Berardi forecasted to be incurred from 2020 through 2023 and have CAD-to-USD exchange rates ranging between 1.2702 and 1.3785. There were no outstanding MXN contracts as of June 30, 2020. Our risk management policy allows for up to 75% of our planned cost exposure for five years into the future to be hedged under such programs, and for potential additional programs to manage other foreign currency-related exposure areas.

As of June 30, 2020, we recorded the following balances for the fair value of the contracts:

- a current asset of \$0.1 million, which is included in other current assets;
- a non-current asset of \$0.2 million, which is included in other non-current assets;
- a current liability of \$3.9 million, which is included in current derivatives liabilities; and
- a non-current liability of \$5.3 million, which is included in non-current derivatives liabilities.

Net unrealized losses of approximately \$9.3 million related to the effective portion of the hedges were included in accumulated other comprehensive loss as of June 30, 2020. Unrealized gains and losses will be transferred from accumulated other comprehensive loss to current earnings as the underlying operating expenses are recognized. We estimate approximately \$4.0 million in net unrealized losses included in accumulated other comprehensive loss as of June 30, 2020 would be reclassified to current earnings in the next twelve months. Net realized losses of approximately \$1.9 million on contracts related to underlying expenses which have been recognized were transferred from accumulated other comprehensive loss and included in cost of sales and other direct production costs for the six months ended June 30, 2020. No net unrealized gains or losses related to ineffectiveness of the hedges were included in current earnings for the six months ended June 30, 2020.

Metals Prices

We may at times use commodity forward sales commitments, commodity swap contracts and commodity put and call option contracts to manage our exposure to fluctuation in the prices of certain metals we produce. Contract positions are designed to ensure that we will receive a defined minimum price for certain quantities of our production, thereby partially offsetting our exposure to fluctuations in market prices. Our risk management policy allows for up to 75% of our planned metals price exposure for five years into the future, with certain other limitations, to be covered under such programs that would establish a ceiling for prices to be realized on future metals sales. These instruments do, however, expose us to (i) credit risk in the form of non-performance by counterparties for contracts in which the contract price exceeds the spot price of a commodity and (ii) price risk to the extent that the spot price exceeds the contract price for quantities of our production covered under contract positions.

We are currently using financially-settled forward contracts to manage the exposure to changes in prices of silver, gold, zinc and lead contained in our concentrate shipments between the time of shipment and final settlement. In addition, we use financially-settled forward contracts to manage the exposure to changes in prices of zinc and lead (but not silver and gold) contained in our forecasted future concentrate shipments. The following tables summarize the quantities of metals committed under forward sales contracts at June 30, 2020 and December 31, 2019:

June 30, 2020	Ounces/pounds under contract (in 000's)				Average price per ounce/pound			
	Silver (ounces)	Gold (ounces)	Zinc (pounds)	Lead (pounds)	Silver (ounces)	Gold (ounces)	Zinc (pounds)	Lead (pounds)
Contracts on provisional sales								
2020 settlements	2,303	7	17,086	11,409	\$ 16.97	\$ 1,728	\$ 0.89	\$ 0.75
Contracts on forecasted sales								
2020 settlements	—	—	26,731	8,322	N/A	N/A	\$ 0.88	\$ 0.78
2021 settlements	—	—	4,134	1,102	N/A	N/A	\$ 0.91	\$ 0.77

December 31, 2019	Ounces/pounds under contract (in 000's)				Average price per ounce/pound			
	Silver (ounces)	Gold (ounces)	Zinc (pounds)	Lead (pounds)	Silver (ounces)	Gold (ounces)	Zinc (pounds)	Lead (pounds)
Contracts on provisional sales								
2020 settlements	2,556	10	21,550	5,159	\$ 17.20	\$ 1,481	\$ 1.04	\$ 0.88
Contracts on forecasted sales								
2020 settlements	—	—	441	11,740	N/A	N/A	\$ 1.13	\$ 0.98

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In June 2019, we began using financially-settled put option contracts to manage the exposure of our forecasted future gold and silver sales to potential declines in market prices for those metals. These put contracts give us the option, but not the obligation, to realize established prices on quantities of silver and gold to be sold in the future. The following tables summarize the quantities of metals for which we have entered into put contracts and the average exercise prices as of June 30, 2020 and December 31, 2019:

June 30, 2020	Ounces under contract (in 000's)		Average price per ounce	
	Silver (ounces)	Gold (ounces)	Silver (ounces)	Gold (ounces)
Contracts on forecasted sales				
2020 settlements	2,718	73	\$ 15.67	\$ 1,633

December 31, 2019	Ounces under contract (in 000's)		Average price per ounce	
	Silver (ounces)	Gold (ounces)	Silver (ounces)	Gold (ounces)
Contracts on forecasted sales				
2020 settlements	5,700	130	\$ 15.73	\$ 1,435

These forward and put option contracts are not designated as hedges and are marked-to-market through earnings each period.

As of June 30, 2020, we recorded the following balances for the fair value of the forward and put option contracts held at that time:

- a current asset of \$0.2 million, which is included in other current assets and is net of \$0.2 million for contracts in a fair value liability position; and
- a current liability of \$9.9 million, which is included in current derivatives liabilities and is net of \$0.5 million for contracts in a fair value current asset position.

We recognized a \$3.3 million net loss during the first six months of 2020 on the contracts utilized to manage exposure to prices of metals in our concentrate shipments, which is included in sales of products. The net loss recognized on the contracts offsets gains related to price adjustments on our provisional concentrate sales due to changes to silver, gold, lead and zinc prices between the time of sale and final settlement.

We recognized a \$6.1 million net loss during the first half of 2020 on the contracts utilized to manage exposure to prices for forecasted future sales. The net loss on these contracts is included as a separate line item under other income (expense), as they relate to forecasted future sales, as opposed to sales that have already taken place but are subject to final pricing as discussed in the preceding paragraph. The net loss for the first half of 2020 is the result of increasing gold and zinc prices, partially offset by decreasing lead prices. These programs, when utilized and the contracts are not settled prior to their maturity dates, are designed to mitigate the impact of potential future declines in silver, gold, lead and zinc prices from the price levels established in the contracts (see average price information above). When those prices increase compared to the contracts, we incur losses on the contracts.

Credit-risk-related Contingent Features

Certain of our derivative contracts contain cross default provisions which provide that a default under our revolving credit agreement would cause a default under the derivative contract. As of June 30, 2020, we have not posted any collateral related to these contracts. The fair value of derivatives in a net liability position related to these agreements was \$19.8 million as of June 30, 2020, which includes accrued interest but excludes any adjustment for nonperformance risk. If we were in breach of any of these provisions at June 30, 2020, we could have been required to settle our obligations under the agreements at their termination value of \$19.8 million.

Note 12. Fair Value Measurement

Accounting guidance has established a hierarchy for inputs used to measure assets and liabilities at fair value on a recurring basis. The three levels included in the hierarchy are:

Level 1: quoted prices in active markets for identical assets or liabilities;

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Level 2: significant other observable inputs; and

Level 3: significant unobservable inputs.

The table below sets forth our assets and liabilities that were accounted for at fair value on a recurring basis and the fair value calculation input hierarchy level that we have determined applies to each asset and liability category (in thousands).

Description	Balance at June 30, 2020	Balance at December 31, 2019	Input Hierarchy Level
Assets:			
Cash and cash equivalents:			
Money market funds and other bank deposits	\$ 75,923	\$ 62,452	Level 1
Available for sale securities:			
Equity securities – mining industry	12,162	6,207	Level 1
Trade accounts receivable:			
Receivables from provisional concentrate sales	26,003	11,952	Level 2
Restricted cash balances:			
Certificates of deposit and other deposits	1,053	1,025	Level 1
Derivative contracts:			
Foreign exchange contracts	295	1,184	Level 2
Metal forward and put option contracts	221	—	Level 2
Total assets	\$ 115,657	\$ 82,820	
Liabilities:			
Derivative contracts:			
Foreign exchange contracts	\$ 9,174	\$ 1,437	Level 2
Metal forward and put option contracts	9,887	5,777	Level 2
Total Liabilities	\$ 19,061	\$ 7,214	

Cash and cash equivalents consist primarily of money market funds and are valued at cost, which approximates fair value, and a small portion consists of municipal bonds having maturities of less than 90 days, which are recorded at fair value.

Current and non-current restricted cash balances consist primarily of certificates of deposit, U.S. Treasury securities, and other deposits and are valued at cost, which approximates fair value.

Our non-current available for sale securities consist of marketable equity securities of companies in the mining industry which are valued using quoted market prices for each security.

Trade accounts receivable include amounts due to us for shipments of concentrates, doré and metals sold from doré to customers. Revenues and the corresponding accounts receivable for sales of metals products are recorded when title and risk of loss transfer to the customer (generally at the time of ship loading, or at the time of arrival at the customer for trucked products). Sales of concentrates are recorded using estimated forward prices for the anticipated month of settlement applied to our estimate of payable metal quantities contained in each shipment. Sales are recorded net of estimated treatment and refining charges, which are also impacted by changes in metals prices and quantities of contained metals. We estimate the prices at which sales of our concentrates will be settled due to the time elapsed between shipment and final settlement with the customer. Receivables for previously recorded concentrate sales are adjusted to reflect estimated forward metals prices at the end of each period until final settlement by the customer. We obtain the forward metals prices used each period from a pricing service. Changes in metals prices between shipment and final settlement result in changes to revenues previously recorded upon shipment. The embedded derivative contained in our concentrate sales is adjusted to fair market value through earnings each period prior to final settlement.

We use financially-settled forward contracts to manage exposure to changes in the exchange rate between USD and CAD and MXN, and the impact on CAD- and MXN-denominated operating costs incurred at our Casa Berardi and San Sebastian units (see *Note 11* for more information). These contracts qualify for hedge accounting, with unrealized gains and losses related to the effective portion of the contracts included in accumulated other comprehensive loss, and unrealized gains and losses related to the ineffective portion of the contracts included in earnings each period. The fair value of each contract represents the present value of the difference between the forward exchange rate for the contract settlement period as of the measurement date and the contract settlement exchange rate.

We use financially-settled forward contracts to manage the exposure to changes in prices of silver, gold, zinc and lead contained in our concentrate shipments that have not reached final settlement. We also use financially-settled forward and put option contracts to manage the exposure to changes in prices of silver, gold, zinc and lead contained in our forecasted future sales (see *Note 11* for more information). These contracts do not qualify for hedge accounting, and are marked-to-market through earnings each period. The fair value of each forward contract represents the present value of the difference between the forward metal price for the contract settlement period as of the measurement date and the contract settlement metal price. The fair value of each put option contract is measured using the Black-Scholes pricing model, with inputs for the period-end metal price and assumed metal price volatility and discount rate.

Our Senior Notes, which were recorded at their carrying value of \$468.3 million, net of unamortized initial purchaser discount and issuance costs at June 30, 2020, had a fair value of \$483.4 million at June 30, 2020. Quoted market prices, which we consider to be Level 1 inputs, are utilized to estimate fair values of the Senior Notes. See *Note 9* for more information.

Note 13. Guarantor Subsidiaries

Presented below are Hecla's unaudited interim condensed consolidating financial statements as required by Rule 3-10 of Regulation S-X of the Securities Exchange Act of 1934, as amended, resulting from the guarantees by certain of Hecla's subsidiaries of the Senior Notes and IQ Notes (see *Note 9* for more information). The Guarantors consist of the following of Hecla's 100%-owned subsidiaries: Hecla Limited; Silver Hunter Mining Company; Rio Grande Silver, Inc.; Hecla MC Subsidiary, LLC; Hecla Silver Valley, Inc.; Burke Trading, Inc.; Hecla Montana, Inc.; Revett Silver Company; RC Resources, Inc.; Troy Mine Inc.; Revett Exploration, Inc.; Revett Holdings, Inc.; Mines Management, Inc.; Newhi, Inc.; Montanore Minerals Corp.; Hecla Alaska LLC; Hecla Greens Creek Mining Company; Hecla Admiralty Company; Hecla Juneau Mining Company; Klondex Holdings Inc.; Klondex Gold & Silver Mining Co.; Klondex Midas Holdings Limited; Klondex Aurora Mine Inc.; Klondex Hollister Mine Inc; and Hecla Quebec, Inc. We completed the offering of the Senior Notes on February 19, 2020 under our shelf registration statement previously file with the SEC. We issued the first of four equal tranches of IQ Notes on July 9, 2020.

The unaudited interim condensed consolidating financial statements below have been prepared from our financial information on the same basis of accounting as the unaudited interim condensed consolidated financial statements set forth elsewhere in this report. Investments in the subsidiaries are accounted for under the equity method. Accordingly, the entries necessary to consolidate Hecla, the Guarantors, and our non-guarantor subsidiaries are reflected in the intercompany eliminations column. In the course of preparing consolidated financial statements, we eliminate the effects of various transactions conducted between Hecla and its subsidiaries and among the subsidiaries. While valid at an individual subsidiary level, such activities are eliminated in consolidation because, when taken as a whole, they do not represent business activity with third-party customers, vendors, and other parties. Examples of such eliminations include the following:

- **Investments in subsidiaries.** The acquisition of a company results in an investment in debt or equity capital on the records of the parent company and a contribution to debt or equity capital on the records of the subsidiary. Such investments and capital contributions are eliminated in consolidation.
- **Capital contributions.** Certain of Hecla's subsidiaries do not generate cash flow, either at all or that is sufficient to meet their capital needs, and their cash requirements are routinely met with inter-company advances from their parent companies. Generally on an annual basis, when not otherwise intended as debt, the boards of directors of such parent companies declare contributions of capital to their subsidiary companies, which increase the parents' investment and the subsidiaries' additional paid-in capital. In consolidation, investments in subsidiaries and related additional paid-in capital are eliminated.
- **Debt.** At times, inter-company debt agreements have been established between certain of Hecla's subsidiaries and their parents. The related debt liability and receivable balances, accrued interest expense (if any) and income activity (if any), and payments of principal and accrued interest amounts (if any) by the subsidiary companies to their parents are eliminated in consolidation.

- **Dividends.** Certain of Hecla's subsidiaries which generate cash flow routinely provide cash to their parent companies through inter-company transfers. On at least an annual basis, the boards of directors of such subsidiary companies declare dividends to their parent companies, which reduces the subsidiaries' retained earnings and increases the parents' dividend income. In consolidation, such activity is eliminated.
- **Deferred taxes.** Our ability to realize deferred tax assets and liabilities is considered for two consolidated tax groups of subsidiaries within the United States: The Nevada U.S. Group and the Hecla U.S. Group. Within each tax group, all subsidiaries' estimated future taxable income contributes to the ability of their tax group to realize all such assets and liabilities. However, when Hecla's subsidiaries are viewed independently, we use the separate return method to assess the realizability of each subsidiary's deferred tax assets and whether a valuation allowance is required against such deferred tax assets. In some instances, a parent company or subsidiary may possess deferred tax assets whose realization depends on the future taxable incomes of other subsidiaries on a consolidated-return basis, but would not be considered realizable if such parent or subsidiary filed on a separate stand-alone basis. In such a situation, a valuation allowance is assessed on that subsidiary's deferred tax assets, with the resulting adjustment reported in the eliminations column of the guarantor and parent's financial statements, as is the case in the unaudited interim financial statements set forth below. The separate return method can result in significant eliminations of deferred tax assets and liabilities and related income tax provisions and benefits. Non-current deferred tax asset balances are included in other non-current assets on the consolidating balance sheets and make up a large portion of that item, particularly for the guarantor balances.

Separate financial statements of the Guarantors are not presented because the guarantees by the Guarantors are joint and several and full and unconditional, except for certain customary release provisions, including: (1) the sale or disposal of all or substantially all of the assets of the Guarantor; (2) the sale or other disposition of the capital stock of the Guarantor; (3) the Guarantor is designated as an unrestricted entity in accordance with the applicable provisions of the indenture; (4) Hecla ceases to be a borrower as defined in the indenture; and (5) upon legal or covenant defeasance or satisfaction and discharge of the indenture.

Unaudited Interim Condensed Consolidating Balance Sheets

	As of June 30, 2020				
	Parent	Guarantors	Non-Guarantors (in thousands)	Eliminations	Consolidated
Assets					
Cash and cash equivalents	\$ 42,071	\$ 24,523	\$ 9,329	\$ —	\$ 75,923
Other current assets	12,745	115,587	10,700	(74)	138,958
Properties, plants, equipment and mineral interests, net	1,913	2,343,623	9,347	—	2,354,883
Intercompany receivable (payable)	(25,989)	(559,649)	221,658	363,980	—
Investments in subsidiaries	1,643,530	—	—	(1,643,530)	—
Other non-current assets	277,344	24,666	(120,211)	(148,155)	33,644
Total assets	\$ 1,951,614	\$ 1,948,750	\$ 130,823	\$ (1,427,779)	\$ 2,603,408
Liabilities and Stockholders' Equity					
Current liabilities	\$ (284,257)	\$ 150,204	\$ 3,987	\$ 245,702	\$ 115,636
Long-term debt	518,252	15,848	288	—	534,388
Non-current portion of accrued reclamation	—	93,160	6,289	—	99,449
Non-current deferred tax liability	—	158,628	—	(29,951)	128,677
Other non-current liabilities	58,926	6,673	966	—	66,565
Stockholders' equity	1,658,693	1,524,237	119,293	(1,643,530)	1,658,693
Total liabilities and stockholders' equity	\$ 1,951,614	\$ 1,948,750	\$ 130,823	\$ (1,427,779)	\$ 2,603,408

	As of December 31, 2019				
	Parent	Guarantors	Non-Guarantors (in thousands)	Eliminations	Consolidated
Assets					
Cash and cash equivalents	\$ 33,750	\$ 15,357	\$ 13,345	\$ —	\$ 62,452
Other current assets	9,725	89,722	17,299	(74)	116,672
Properties, plants, equipment and mineral interests - net	1,913	2,410,458	11,327	—	2,423,698
Intercompany receivable (payable)	(28,381)	(579,830)	216,632	391,579	—
Investments in subsidiaries	1,636,802	—	—	(1,636,802)	—
Other non-current assets	289,422	24,325	(121,981)	(157,280)	34,486
Total assets	\$ 1,943,231	\$ 1,960,032	\$ 136,622	\$ (1,402,577)	\$ 2,637,308
Liabilities and Stockholders' Equity					
Current liabilities	\$ (309,293)	\$ 155,441	\$ 8,334	\$ 262,492	\$ 116,974
Long-term debt	504,729	17,271	761	—	522,761
Non-current portion of accrued reclamation	—	96,389	7,404	—	103,793
Non-current deferred tax liability	—	166,549	—	(28,267)	138,282
Other non-current liabilities	55,372	6,577	1,126	—	63,075
Stockholders' equity	1,692,423	1,517,805	118,997	(1,636,802)	1,692,423
Total liabilities and stockholders' equity	\$ 1,943,231	\$ 1,960,032	\$ 136,622	\$ (1,402,577)	\$ 2,637,308

Unaudited Interim Condensed Consolidating Statements of Operations

	Three Months Ended June 30, 2020				
	Parent	Guarantors	Non-		Consolidated
			Guarantors	Eliminations	
			(in thousands)		
Revenues	\$ (4,998)	\$ 166,420	\$ 4,933	\$ —	\$ 166,355
Cost of sales	(1,044)	(88,705)	(3,104)	—	(92,853)
Depreciation, depletion, amortization	—	(38,528)	(895)	—	(39,423)
General and administrative	(1,641)	(4,789)	(549)	—	(6,979)
Exploration and pre-development	(11)	(1,745)	(769)	—	(2,525)
Gain on derivative contracts	(14,002)	—	—	—	(14,002)
Acquisition costs	(6)	—	—	—	(6)
Equity in earnings of subsidiaries	(4,601)	—	—	4,601	—
Other expense	12,312	(31,301)	2,325	(7,305)	(23,969)
Income (loss) before income taxes	(13,991)	1,352	1,941	(2,704)	(13,402)
(Provision) benefit from income taxes	(37)	(7,657)	(237)	7,305	(626)
Net income (loss)	(14,028)	(6,305)	1,704	4,601	(14,028)
Preferred stock dividends	(138)	—	—	—	(138)
Income (loss) applicable to common stockholders	(14,166)	(6,305)	1,704	4,601	(14,166)
Net income (loss)	(14,028)	(6,305)	1,704	4,601	(14,028)
Changes in comprehensive income (loss)	10,384	—	—	—	10,384
Comprehensive income (loss)	\$ (3,644)	\$ (6,305)	\$ 1,704	\$ 4,601	\$ (3,644)

	Six Months Ended June 30, 2020				
	Parent	Guarantors	Non-		Consolidated
			Guarantors	Eliminations	
			(in thousands)		
Revenues	\$ (3,319)	\$ 291,736	\$ 14,863	\$ —	\$ 303,280
Cost of sales	(1,328)	(167,456)	(9,956)	—	(178,740)
Depreciation, depletion, amortization	—	(76,721)	(2,368)	—	(79,089)
General and administrative	(4,804)	(10,128)	(986)	—	(15,918)
Exploration and pre-development	(23)	(3,800)	(1,767)	—	(5,590)
Loss on derivative contracts	(6,109)	—	—	—	(6,109)
Acquisition costs	(11)	—	—	—	(11)
Equity in earnings of subsidiaries	6,729	—	—	(6,729)	—
Other expense	(22,311)	(20,597)	1,584	(8,148)	(49,472)
Income (loss) before income taxes	(31,176)	13,034	1,370	(14,877)	(31,649)
(Provision) benefit from income taxes	(37)	(6,601)	(1,074)	8,148	436
Net income (loss)	(31,213)	6,433	296	(6,729)	(31,213)
Preferred stock dividends	(276)	—	—	—	(276)
Income (loss) applicable to common stockholders	(31,489)	6,433	296	(6,729)	(31,489)
Net income (loss)	(31,213)	6,433	296	(6,729)	(31,213)
Changes in comprehensive income (loss)	(8,951)	—	—	—	(8,951)
Comprehensive income (loss)	\$ (40,164)	\$ 6,433	\$ 296	\$ (6,729)	\$ (40,164)

Three Months Ended June 30, 2019

	Parent	Guarantors	Non- Guarantors (in thousands)	Eliminations	Consolidated
Revenues	\$ 1,292	\$ 121,846	\$ 11,034	\$ —	\$ 134,172
Cost of sales	(257)	(95,235)	(9,446)	—	(104,938)
Depreciation, depletion, amortization	—	(47,629)	(1,848)	—	(49,477)
General and administrative	(4,766)	(3,738)	(414)	—	(8,918)
Exploration and pre-development	(3)	(3,268)	(1,873)	—	(5,144)
Research and development	—	(155)	(3)	—	(158)
Gain on derivative contracts	3,798	—	—	—	3,798
Acquisition costs	(163)	(81)	(153)	—	(397)
Equity in earnings of subsidiaries	(48,370)	—	—	48,370	—
Other (expense) income	1,939	(26,675)	525	(2,438)	(26,649)
Income (loss) before income taxes	(46,530)	(54,935)	(2,178)	45,932	(57,711)
(Provision) benefit from income taxes	(2)	2,558	6,184	2,439	11,179
Net income (loss)	(46,532)	(52,377)	4,006	48,371	(46,532)
Preferred stock dividends	(138)	—	—	—	(138)
Income (loss) applicable to common stockholders	(46,670)	(52,377)	4,006	48,371	(46,670)
Net income (loss)	(46,532)	(52,377)	4,006	48,371	(46,532)
Changes in comprehensive income (loss)	3,540	—	—	—	3,540
Comprehensive income (loss)	\$ (42,992)	\$ (52,377)	\$ 4,006	\$ 48,371	\$ (42,992)

Six Months Ended June 30, 2019

	Parent	Guarantors	Non- Guarantors (in thousands)	Eliminations	Consolidated
Revenues	\$ (1,185)	\$ 264,340	\$ 23,634	\$ —	\$ 286,789
Cost of sales	(718)	(194,568)	(20,038)	—	(215,324)
Depreciation, depletion, amortization	—	(84,656)	(3,608)	—	(88,264)
General and administrative	(9,159)	(8,849)	(869)	—	(18,877)
Exploration and pre-development	(19)	(6,330)	(4,053)	—	(10,402)
Research and development	—	(558)	(3)	—	(561)
Loss on derivative contracts	1,999	—	—	—	1,999
Acquisition costs	(121)	(136)	(153)	—	(410)
Equity in earnings of subsidiaries	(70,803)	—	—	70,803	—
Other (expense) income	7,943	(46,453)	1,932	(8,832)	(45,410)
Income (loss) before income taxes	(72,063)	(77,210)	(3,158)	61,971	(90,460)
(Provision) benefit from income taxes	(2)	2,496	7,069	8,832	18,395
Net income (loss)	(72,065)	(74,714)	3,911	70,803	(72,065)
Preferred stock dividends	(276)	—	—	—	(276)
Income (loss) applicable to common stockholders	(72,341)	(74,714)	3,911	70,803	(72,341)
Net income (loss)	(72,065)	(74,714)	3,911	70,803	(72,065)
Changes in comprehensive income (loss)	7,799	—	—	—	7,799
Comprehensive income (loss)	\$ (64,266)	\$ (74,714)	\$ 3,911	\$ 70,803	\$ (64,266)

Unaudited Interim Condensed Consolidating Statements of Cash Flows

	Six Months Ended June 30, 2020				
	Parent	Guarantors	Non-		Consolidated
			Guarantors	Eliminations	
			(in thousands)		
Cash flows from operating activities	\$ (8,252)	\$ 77,161	\$ 6,188	\$ (32,644)	\$ 42,453
Cash flows from investing activities:					
Additions to properties, plants, and equipment	—	(30,385)	(304)	—	(30,689)
Other investing activities, net	(6,728)	156	(593)	6,728	(437)
Cash flows from financing activities:					
Dividends paid to stockholders	(2,898)	—	—	—	(2,898)
Issuance of debt	679,500	—	—	—	679,500
Payments on debt	(666,500)	(2,840)	—	—	(669,340)
Other financing activity	13,199	(34,040)	(8,371)	25,916	(3,296)
Effect of exchange rate changes on cash	—	(858)	(936)	—	(1,794)
Changes in cash, cash equivalents and restricted cash and cash equivalents	8,321	9,194	(4,016)	—	13,499
Beginning cash, cash equivalents and restricted cash and cash equivalents	33,750	16,382	13,345	—	63,477
Ending cash, cash equivalents and restricted cash and cash equivalents	<u>\$ 42,071</u>	<u>\$ 25,576</u>	<u>\$ 9,329</u>	<u>\$ —</u>	<u>\$ 76,976</u>

	Six Months Ended June 30, 2019				
	Parent	Guarantors	Non-		Consolidated
			Guarantors	Eliminations	
			(in thousands)		
Cash flows from operating activities	\$ (168,393)	\$ 13,738	\$ 25,818	\$ 137,550	\$ 8,713
Cash flows from investing activities:					
Additions to properties, plants, and equipment	—	(64,800)	(6,445)	—	(71,245)
Other investing activities, net	71,485	(82)	—	(71,485)	(82)
Cash flows from financing activities:					
Dividends paid to stockholders	(2,706)	—	—	—	(2,706)
Borrowings on debt	170,000	—	—	—	170,000
Payments on debt	(118,000)	2,858	(6,235)	—	(121,377)
Other financing activity	41,363	37,620	(14,608)	(66,065)	(1,690)
Effect of exchange rate changes on cash	—	432	—	—	432
Changes in cash, cash equivalents and restricted cash and cash equivalents	(6,251)	(10,234)	(1,470)	—	(17,955)
Beginning cash, cash equivalents and restricted cash and cash equivalents	6,265	18,259	3,890	—	28,414
Ending cash, cash equivalents and restricted cash and cash equivalents	<u>\$ 14</u>	<u>\$ 8,025</u>	<u>\$ 2,420</u>	<u>\$ —</u>	<u>\$ 10,459</u>

Forward-Looking Statements

Certain statements contained in this Form 10-Q, including in Management’s Discussion and Analysis of Financial Condition and Results of Operations and Quantitative and Qualitative Disclosures About Market Risk, are intended to be covered by the safe harbor provided for under Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Our forward-looking statements include our current expectations and projections about future results, performance, results of litigation, prospects and opportunities, including reserves and other mineralization. We have tried to identify these forward-looking statements by using words such as “may,” “will,” “expect,” “anticipate,” “believe,” “intend,” “feel,” “plan,” “estimate,” “project,” “forecast” and similar expressions. These forward-looking statements are based on information currently available to us and are expressed in good faith and believed to have a reasonable basis. However, our forward-looking statements are subject to a number of risks, uncertainties and other factors that could cause our actual results, performance, prospects or opportunities to differ materially from those expressed in, or implied by, these forward-looking statements.

These risks, uncertainties and other factors include, but are not limited to, those set forth under *Part I, Item 1A. – Risk Factors* in our annual report filed on Form 10-K for the year ended December 31, 2019, as updated in *Part II, Item 1A. – Risk Factors* in our quarterly report on Form 10-Q for the quarter ended March 31, 2020. Given these risks and uncertainties, readers are cautioned not to place undue reliance on our forward-looking statements. All subsequent written and oral forward-looking statements attributable to Hecla Mining Company or to persons acting on our behalf are expressly qualified in their entirety by these cautionary statements. Except as required by federal securities laws, we do not intend to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Overview

Hecla Mining Company and our subsidiaries have provided precious and base metals to the U.S. and worldwide since 1891. We discover, acquire and develop mines and other mineral interests and produce and market concentrates, carbon material and doré containing silver, gold, lead and zinc.

We produce lead, zinc and bulk concentrates and carbon material, which we sell to custom smelters, brokers and third-party processors, and unrefined doré containing gold and silver, which is sold to refiners or further refined before sale of the metals to traders. We are organized into five segments that encompass our operating and development units: Greens Creek, Lucky Friday, Casa Berardi, San Sebastian and Nevada Operations. The map below shows the locations of our operating units, our exploration and pre-development projects, as well as our corporate offices located in Coeur d'Alene, Idaho and Vancouver, British Columbia.



Our current business strategy is to focus our financial and human resources in the following areas:

- rapidly responding to the threats from the COVID-19 pandemic to protect our workforce, operations and communities while maintaining liquidity;
- operating our properties safely, in an environmentally responsible manner, and cost-effectively;
- improving operations at our units, which includes incurring costs for new technologies and equipment that may not result in measurable benefits;
- expanding our proven and probable reserves and production capacity at our units;
- conducting our business with financial stewardship to preserve our financial position in varying metals price and operational environments;
- advancing permitting of the Rock Creek and Montanore projects;
- maintaining and investing in exploration and pre-development projects in the vicinities of seven mining districts and projects we believe to be under-

explored and under-invested: North Idaho's Silver Valley in the historic Coeur d'Alene Mining District; our Greens Creek unit on Alaska's Admiralty Island located near Juneau; the silver-producing district near Durango, Mexico; the Abitibi region of northwestern Quebec, Canada; our projects in northern Nevada; the Rock Creek and Montanore projects in northwestern Montana; and the Creede district of southwestern Colorado; and

- continuing to seek opportunities to acquire or invest in mining properties and companies.

The COVID-19 outbreak impacted our operations in the first half of 2020, including curtailing our expected production of gold at Casa Berardi. In addition, we have incurred additional costs of approximately \$0.2 million per week related to quarantining employees at Greens Creek, which started in late March 2020. See each segment section below for information on how those operations have been impacted by COVID-19. To mitigate the impacts of COVID-19, we have taken precautionary measures, including implementing operational plans and practices and increasing our cash reserves through a draw-down of our revolving credit facility. As long as they are required, the operational practices implemented could continue to have an adverse impact on our operating results due to deferred production and revenues or additional costs. There is uncertainty related to the potential additional impacts COVID-19 could have on our operations and financial results for the year. See *Part II, Item 1A. Risk Factors - Natural disasters, public health crises, political crises, and other catastrophic events or other events outside of our control may materially and adversely affect our business or financial results* in our Form 10-Q for the quarter ended March 31, 2020 for information on how restrictions related to COVID-19 have recently affected some of our operations.

A number of key factors may impact the execution of our strategy, including regulatory issues and metals prices. Metals prices can be very volatile. As discussed in the *Critical Accounting Estimates* section below, metals prices are influenced by a number of factors beyond our control. The average realized prices of silver and gold were higher, and the average prices for lead and zinc lower, in the first six months of 2020 than their levels from the comparable period last year, as illustrated by the table in *Results of Operations* below. While we believe longer-term global economic and industrial trends could result in continued demand for the metals we produce, prices have been volatile and there can be no assurance that current prices will continue.

The total principal amount of our Senior Notes due February 15, 2028 ("Senior Notes") is \$475 million, and they bear interest at a rate of 7.25% per year. The \$469.5 million in net proceeds from the Senior Notes were used, along with cash on hand, to redeem, in March 2020, our previously-outstanding 6.875% Senior Notes that were due in 2021 and had a principal balance of \$506.5 million ("2021 Notes"). Also, as a precaution due to uncertainties of the duration, severity and scope of the COVID-19 outbreak, we drew \$210 million under our revolving credit facility during the first quarter of 2020; however, we repaid \$160 million of that amount in the second quarter of 2020, with the remaining \$50 million outstanding as of the end of the quarter. Amounts drawn on the revolving credit facility are subject to a variable rate of interest. In addition, in July 2020 we agreed to issue CAD\$50 million (approximately USD\$36.8 million at the time of the transaction) in aggregate principal amount of senior unsecured notes to Investissement Québec, a financing arm of the Québec government ("IQ Notes"). The IQ Notes mature in July 2025 and bear interest at a rate of 6.515% per year. The IQ Notes will be issued at a premium of 103.65%, implying an effective annual yield of 5.74% and an aggregate principal amount to be repaid of CAD\$48.2 million. The IQ Notes will be issued in four equal installments of CAD\$12.5 million in July, August, September and October 2020, with the first installment issued net of CAD\$0.6 million in fees. The net proceeds from the IQ Notes will be available for general corporate purposes, including for open market purchases of a portion of the Senior Notes and to pay capital expenditures at our Casa Berardi unit. Under the note purchase agreement for the IQ Notes and subject to a force majeure event, we are required to invest in the aggregate CAD\$100 million at the Casa Berardi unit and other exploration and development projects in Quebec over the four-year period commencing on July 9, 2020. See *Note 9 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information on our debt arrangements. As discussed in the *Financial Liquidity and Capital Resources* section below, we believe that we will be able to meet the obligations associated with the Senior Notes, IQ Notes and amounts drawn on our revolving credit facility; however, a number of factors could impact our ability to meet our debt obligations and fund our other projects.

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We generated positive cash flows at San Sebastian each year from 2016 through the first half of 2020. However, that mine currently is expected to end production in the fourth quarter of 2020, and there can be no assurance that we will be able to develop and operate San Sebastian beyond the known mine life as anticipated.

As further discussed in *The Lucky Friday Segment* section below, the union employees at Lucky Friday were on strike from March 13, 2017 until the strike ended on January 7, 2020. Re-staffing of the mine has been substantially completed, with a return to full production expected by the end of 2020. However, the ramp-up to full production could take longer or be more costly than anticipated, so there can be no assurance we will operate as currently anticipated.

We strive to achieve excellent mine safety and health performance. We seek to implement this goal by: training employees in safe work practices; establishing, following and improving safety standards; investigating accidents, incidents and losses to avoid recurrence; involving employees in the establishment of safety standards; and participating in the National Mining Association's CORESafety program. We attempt to implement reasonable best practices with respect to mine safety and emergency preparedness. We work with MSHA, the Commission of Labor Standards, Pay Equity and Occupational Health and Safety in Quebec, and the Mexico Ministry of Economy and Mining to address issues outlined in its investigations and inspections and continue to evaluate our safety practices. Achieving and maintaining compliance with regulations will be challenging and may increase our operating costs. See *Item 1A. Risk Factors - We face substantial governmental regulation, including the Mine Safety and Health Act, various environmental laws and regulations and the 1872 Mining Law* in our annual report filed on Form 10-K for the year ended December 31, 2019.

Another challenge for us is the risk associated with environmental litigation and ongoing reclamation activities. As described in *Item 1A. Risk Factors* in our annual report filed on Form 10-K for the year ended December 31, 2019 and in *Note 4 of Notes to Condensed Consolidated Financial Statements (Unaudited)*, it is possible that our estimate of these liabilities (and our ability to estimate liabilities in general) may change in the future, affecting our strategic plans. We are involved in various environmental legal matters and the estimate of our environmental liabilities and liquidity needs, as well as our strategic plans, may be significantly impacted as a result of these matters or new matters that may arise. We strive to ensure that our activities are conducted in compliance with applicable laws and regulations and attempt to resolve environmental litigation on terms as favorable to us as possible.

Results of Operations

Sales of products by metal for the three- and six-month periods ended June 30, 2020 and 2019 were as follows:

(in thousands)	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Silver	\$ 61,756	\$ 36,298	\$ 99,328	\$ 81,804
Gold	89,212	78,166	179,906	157,845
Lead	12,454	6,670	18,874	15,695
Zinc	21,455	22,948	38,762	47,703
Less: smelter charges	(18,522)	(9,910)	(33,590)	(16,258)
Sales of products	<u>\$ 166,355</u>	<u>\$ 134,172</u>	<u>\$ 303,280</u>	<u>\$ 286,789</u>

The fluctuations in sales for the second quarter and first six months of 2020 compared to the same periods of 2019 were primarily due to:

- Higher average realized prices for silver and gold, partially offset by lower realized prices for lead and zinc, in the second quarter and first half of 2020 compared to the same periods of 2019. These price variances are illustrated in the following table:

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	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Silver – London PM Fix (\$/ounce)	\$ 16.33	\$ 14.89	\$ 16.63	\$ 15.23
Realized price per ounce	\$ 18.44	\$ 15.01	\$ 16.75	\$ 15.39
Gold – London PM Fix (\$/ounce)	\$ 1,711	\$ 1,310	\$ 1,647	\$ 1,307
Realized price per ounce	\$ 1,736	\$ 1,322	\$ 1,658	\$ 1,315
Lead – LME Final Cash Buyer (\$/pound)	\$ 0.76	\$ 0.85	\$ 0.80	\$ 0.89
Realized price per pound	\$ 0.78	\$ 0.84	\$ 0.78	\$ 0.89
Zinc – LME Final Cash Buyer (\$/pound)	\$ 0.89	\$ 1.25	\$ 0.93	\$ 1.24
Realized price per pound	\$ 0.89	\$ 1.17	\$ 0.89	\$ 1.23

Average realized prices typically differ from average market prices primarily because concentrate sales are generally recorded as revenues at the time of shipment at forward prices for the estimated month of settlement, which differ from average market prices. Due to the time elapsed between shipment of concentrates and final settlement with the customers, we must estimate the prices at which sales of our metals will be settled. Previously recorded sales are adjusted to estimated settlement metals prices each period through final settlement. For the second quarter and first six months of 2020, we recorded net positive price adjustments to provisional settlements of \$7.0 million and \$9.6 million, respectively, compared to net negative price adjustments to provisional settlements of \$1.2 million and \$0.7 million, respectively, in the second quarter and first six months of 2019. The price adjustments related to silver, gold, zinc and lead contained in our concentrate shipments were partially offset in the 2020 periods, and largely offset in the 2019 periods, by gains and losses on forward contracts for those metals. See *Note 11 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information. The gains and losses on these contracts are included in revenues and impact the realized prices for silver, gold, lead and zinc. Realized prices are calculated by dividing gross revenues for each metal (which include the price adjustments and gains and losses on the forward contracts discussed above) by the payable quantities of each metal included in concentrate, doré and carbon material shipped during the period. The average realized silver price for the second quarter of 2020 was higher than the average market price for the same period, as silver sales at Greens Creek occurring in March were exposed to changes in prices from the end of the first quarter until their final settlement in the second quarter; the silver price increased during that time, resulting in gains recognized in the second quarter of 2020.

- Higher quantities of silver, lead and zinc sold as a result of higher production of those metals, partially offset by lower gold volume, in the second quarter and first half of 2020. See *The Greens Creek Segment, The Lucky Friday Segment, The Casa Berardi Segment, The San Sebastian Segment and The Nevada Operations Segment* sections below for more information on metal production and sales volumes at each of our operating segments. Total metals production and sales volumes for each period are shown in the following table:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Silver - Ounces produced	3,403,781	3,018,765	6,649,250	5,941,896
Payable ounces sold	3,348,639	2,418,586	5,930,918	5,316,669
Gold - Ounces produced	59,982	60,768	118,774	120,789
Payable ounces sold	51,398	59,127	108,501	120,063
Lead - Tons produced	8,977	5,515	14,870	11,299
Payable tons sold	8,026	3,963	12,156	8,811
Zinc - Tons produced	17,855	13,315	30,702	27,259
Payable tons sold	11,989	9,823	21,825	19,356

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The difference between what we report as "ounces/tons produced" and "payable ounces/tons sold" is attributable to the difference between the quantities of metals contained in the concentrates we produce versus the portion of those metals actually paid for by our customers according to the terms of our

sales contracts. Differences can also arise from inventory changes incidental to shipping schedules, or variances in ore grades which impact the amount of metals contained in concentrates produced and sold.

- In addition, treatment costs at Greens Creek were higher in the second quarter and first half of 2020 by approximately \$6.3 million and \$14.9 million, respectively, compared to the same periods of 2019, primarily as a result of unfavorable changes in smelter terms.

We recorded losses applicable to common shareholders of \$14.2 million (\$0.03 per basic common share) for the second quarter of 2020 and \$31.5 million (\$0.06 per basic common share) for the first six months of 2020, compared to losses applicable to common shareholders of \$46.7 million (\$0.10 per basic common share) and \$72.3 million (\$0.15 per basic common share) for the second quarter and first six months of 2019, respectively. The following factors contributed to the results for the second quarter and first six months of 2020 compared to the same periods in 2019:

- Higher gross profit at our Nevada operations by \$21.7 million and \$42.8 million, respectively, in the second quarter and first half of 2020. Gross profit at our Casa Berardi unit was higher by \$14.1 million and \$20.9 million, respectively, in the second quarter and first half of 2020 compared to the same periods of 2019. Gross profit at our San Sebastian unit was higher by \$1.1 million and \$2.5 million, respectively, in the second quarter and first half of 2020 compared to the same periods in 2019. Gross profit at our Greens Creek unit was higher in the second quarter of 2020 by \$17.5 million, but lower in the first half of 2020 by \$3.9 million, compared to the same periods in 2019. Gross profit was substantially unchanged at our Lucky Friday unit. See *The Greens Creek Segment*, *The Lucky Friday Segment*, *The Casa Berardi Segment*, *The San Sebastian Segment* and *The Nevada Operations Segment* sections below.
- Exploration and pre-development expense decreased by \$2.6 million and \$4.8 million in the second quarter and first half of 2020, respectively, compared to the same periods in 2019. In the first half of 2020, exploration was primarily at our San Sebastian and Casa Berardi units.
- Higher costs related to ramp-up at Lucky Friday and suspension of other operations by \$7.3 million and \$17.5 million, respectively, in the second quarter and first half of 2020 compared to the same periods of 2019. The increase was due to (i) higher costs at Lucky Friday due to the transition of production between salary and hourly personnel and the recall, hire and training of the returning hourly workforce there, (ii) placement of the Midas and Hollister mines and Aurora mill in Nevada on care-and-maintenance, and (iii) the temporary suspension of operations at Casa Berardi and San Sebastian in response to COVID-19, which lead to lower production at those operations. See *The Lucky Friday Segment*, *The Nevada Operations Segment*, *The Casa Berardi Segment* and *The San Sebastian Segment* sections below.
- Losses on base metal derivatives contracts of \$14.0 million in the second quarter of 2020 and \$6.1 million in the first half of 2020, compared to gains of \$3.8 million in the second quarter and \$2.0 million in the first half of 2019. See *Note 11 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information.
- Net foreign exchange loss of \$3.2 million in the second quarter and a gain of \$3.4 million in the first half of 2020, versus net losses of \$4.4 million and \$7.5 million, respectively, in the second quarter and first half of 2019. The variances are primarily related to the impact of changes in the CAD-to-USD exchange rate on the remeasurement of our net monetary liabilities in Quebec. During the first half of 2020, the applicable CAD-to-USD exchange rate increased from 1.2989 to 1.3628, compared to a decrease in the rate from 1.3643 to 1.3087 during the first half of 2019.
- General and administrative expense decreased by \$1.9 million and \$3.0 million, respectively, in the second quarter and first half of 2020 compared to the same periods of 2019 primarily due to lower incentive compensation and timing of issuance of shares to directors.
- A \$0.7 million loss recognized in the second quarter of 2020 on the write-down of equipment at Nevada Operations determined to be held-for-sale compared to a \$4.6 million loss recognized in the second quarter of 2019 on the write-down of exploration interests in Quebec.
- In June 2020, we gifted 650,000 shares of our common stock valued at \$2.0 million at the time of the gift to the Hecla Charitable Foundation (the "Foundation"), and recognized expense for that amount in the second quarter of 2020. The Foundation is a 501(c)(3) entity established in 2007 to provide grants and disburse funds for educational and charitable purposes to qualifying organizations in order to promote the social, environmental and economic sustainability and development of the communities where we have operations and activities.
- Higher interest expense by \$6.1 million in the first half of 2020 compared to the first half of 2019, with the increase resulting from (i) interest recognized on both the Senior Notes and 2021 Notes for an overlapping period of almost one month, as the Senior Notes were issued on February 19, 2020 and the 2021 Notes were redeemed on March 19, 2020, (ii) \$1.7 million in unamortized initial purchaser discount on the 2021 Notes recognized as expense upon their redemption and (iii) higher interest related to amounts drawn on our revolving credit facility.
- Unrealized gains on investments of \$6.4 million and \$5.4 million, respectively, in the second quarter and first half of 2020 compared to losses of \$1.1 million and \$1.0 million, respectively, in the same periods of 2019 due to changes in the prices of shares in other mining companies held.
- Income tax provision of \$0.6 million for the second quarter of 2020 and benefit of \$0.4 million for the six-month period ended June 30, 2020 compared to income tax benefits of \$11.2 million and \$18.4 million, respectively, for the same periods in 2019. The benefits in the first half of 2020 and both periods of 2019 are primarily the result of losses in Nevada and Quebec. The provision in the second quarter of 2020 is due to income in Quebec, offset by losses in Nevada.

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The Greens Creek Segment

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
<i>Dollars are in thousands (except per ounce and per ton amounts)</i>				
Sales	\$ 84,890	\$ 55,398	\$ 138,724	\$ 135,527
Cost of sales and other direct production costs	(44,684)	(34,800)	(81,436)	(76,542)
Depreciation, depletion and amortization	(12,988)	(10,850)	(25,417)	(23,220)
Cost of sales and other direct production costs and depreciation, depletion and amortization	(57,672)	(45,650)	(106,853)	(99,762)
Gross profit	\$ 27,218	\$ 9,748	\$ 31,871	\$ 35,765
Tons of ore milled	215,275	209,370	414,079	416,195
Production:				

Silver (ounces)	2,753,919	2,372,270	5,529,626	4,605,017
Gold (ounces)	13,104	13,257	25,377	27,585
Zinc (tons)	16,184	12,739	28,671	26,257
Lead (tons)	5,889	4,628	11,087	9,410
Payable metal quantities sold:				
Silver (ounces)	2,753,736	1,738,377	4,847,456	3,979,549
Gold (ounces)	12,355	8,739	22,676	22,603
Zinc (tons)	10,650	9,462	20,302	18,995
Lead (tons)	5,233	2,810	8,693	7,154
Ore grades:				
Silver ounces per ton	15.56	14.36	16.19	13.91
Gold ounces per ton	0.08	0.09	0.08	0.10
Zinc percent	8.2%	6.8%	7.6%	7.1%
Lead percent	3.3%	2.8%	3.2%	2.8%
Mining cost per ton	\$ 81.16	\$ 80.41	\$ 82.40	\$ 79.62
Milling cost per ton	\$ 34.90	\$ 35.10	\$ 38.61	\$ 35.48
Cash Cost, After By-product Credits, Per Silver Ounce (1)	\$ 5.19	\$ 2.38	\$ 5.41	\$ 1.46
All-In Sustaining Costs ("AISC"), After By-Product Credits, per Silver Ounce (1)	\$ 7.11	\$ 6.37	\$ 7.51	\$ 4.85

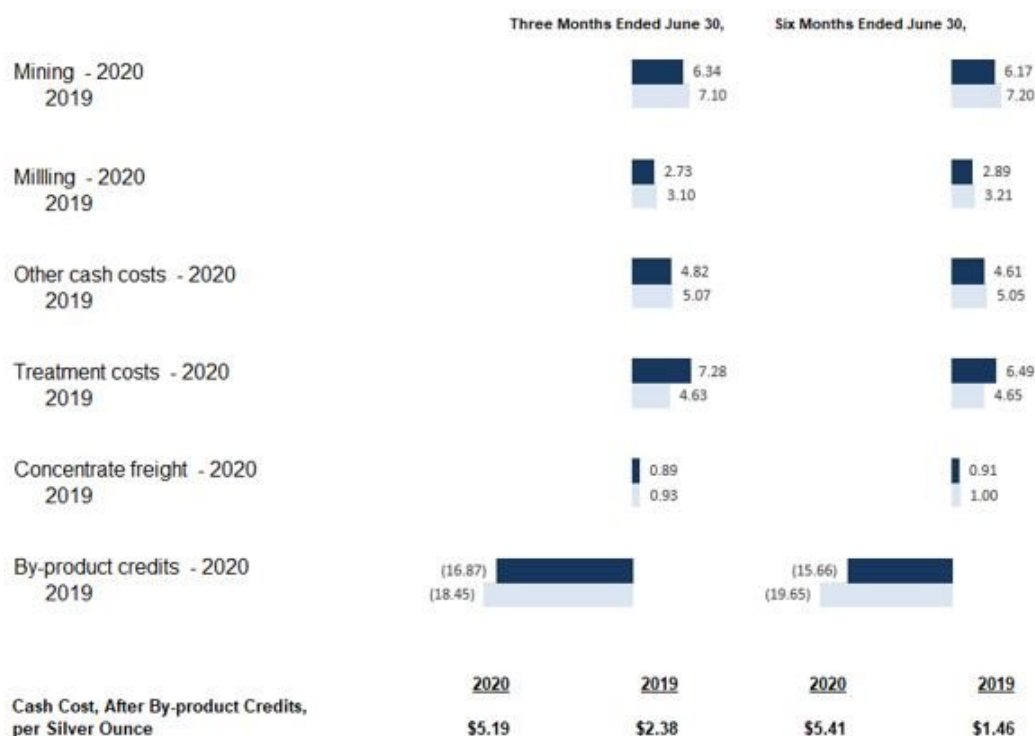
(1) A reconciliation of these non-GAAP measures to cost of sales and other direct production costs and depreciation, depletion and amortization, the most comparable GAAP measure, can be found below in *Reconciliation of Cost of Sales and Other Direct Production Costs and Depreciation, Depletion and Amortization (GAAP) to Cash Cost, Before By-product Credits and Cash Cost, After By-product Credits (non-GAAP) and All-In Sustaining Cost, Before By-product Credits and All-In Sustaining Cost, After By-product Credits (non-GAAP)*.

Restrictions imposed by the State of Alaska beginning in late March in response to the COVID-19 pandemic, including the requirement for employees returning to Alaska to self-quarantine for 14 days, changed in June to 7 days, has caused us to revise the normal operating procedures and incur additional costs for staffing operations at Greens Creek. Restrictions could have a material impact if they continue longer than anticipated or become broader.

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The \$17.5 million increase in gross profit for the second quarter of 2020 compared to the second quarter of 2019 was due to higher metal sales volumes due to the timing of shipments, and also higher grades for silver, zinc and lead, and higher average realized silver and gold prices, partially offset by higher treatment costs and lower zinc and lead prices. The \$3.9 million decrease in gross profit for the first six months of 2020 compared to the same period in 2019 was primarily the result of higher treatment costs and lower average realized zinc and lead prices, partially offset by higher metal sales volumes and higher silver and gold prices. Treatment costs were higher by \$6.3 million and \$14.9 million, respectively, for the second quarter and first half of 2020 compared to the same periods of 2019 primarily due to unfavorable changes in smelter terms. Treatment costs for the first quarter of 2020 were also impacted by failure by a metals trader customer to perform its obligation to purchase a spot sale of concentrate, for which we are seeking remedy, although there can be no assurance we will be successful.

The chart below illustrates the factors contributing to the variances in Cash Cost, After By-product Credits, Per Silver Ounce for the second quarter and first six months of 2020 compared to the same periods of 2019.



The following table summarizes the components of Cash Cost, After By-product Credits, per Silver Ounce:

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
Cash Cost, Before By-product Credits, per Silver Ounce	\$ 22.06	\$ 20.83	\$ 21.07	\$ 21.11
By-product credits	(16.87)	(18.45)	(15.66)	(19.65)
Cash Cost, After By-product Credits, per Silver Ounce	\$ 5.19	\$ 2.38	\$ 5.41	\$ 1.46

The following table summarizes the components of AISC, After By-product Credits, per Silver Ounce:

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
AISC, Before By-product Credits, per Silver Ounce	\$ 23.98	\$ 24.82	\$ 23.17	\$ 24.50
By-product credits	(16.87)	(18.45)	(15.66)	(19.65)
AISC, After By-product Credits, per Silver Ounce	\$ 7.11	\$ 6.37	\$ 7.51	\$ 4.85

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The increase in Cash Costs and AISC, After By-product Credits, per Silver Ounce for the second quarter and first six months of 2020 compared to 2019 was the result of higher treatment costs and lower by-product credits per ounce, partially offset by lower mining, milling and other costs on a per-ounce basis. For AISC, After By-Product Credits, per Silver Ounce, these factors were partially offset by lower capital spending.

Mining and milling costs per ounce decreased in the second quarter and first half of 2020 compared to 2019 on a per-ounce basis primarily due to higher silver production as a result of higher silver grades.

Other cash costs per ounce for the first six months of 2020 were lower compared to 2019 due to higher silver production, partially offset by higher expense for Alaska mine license tax.

Treatment costs per ounce were higher in the second quarter and first six months of 2020 compared to 2019 as a result of unfavorable changes in terms and higher silver prices, partially offset by higher silver production, with costs in the first quarter of 2020 also impacted by failure by a metals trader customer to perform its obligation to purchase a spot sale of concentrate, as discussed above. Treatment costs include the value of silver not payable to us through the smelting process. The silver not payable to us is either recovered by the smelters through further processing or ultimately not recovered and included in the smelters' waste material.

By-product credits per ounce were lower in the second quarter and first six months of 2020 compared to 2019 due to lower zinc and lead prices and the impact of higher silver production, which causes the by-product credits to be less on a per-silver ounce basis. For the six month period, by-product credits were also impacted by lower gold production in 2020 compared to 2019.

The difference between what we report as "production" and "payable metal quantities sold" is attributable to the difference between the quantities of metals contained in the concentrates we produce versus the portion of those metals actually paid for by our customers according to the terms of our sales contracts. Differences can also arise from inventory changes incidental to shipping schedules, or variances in ore grades which impact the amount of metals contained in concentrates produced and sold.

While revenue from zinc, lead and gold by-products is significant, we believe that identification of silver as the primary product of the Greens Creek unit is appropriate because:

- silver has historically accounted for a higher proportion of revenue than any other metal and is expected to do so in the future;
- we have historically presented Greens Creek as a producer primarily of silver, based on the original analysis that justified putting the project into production, and believe that consistency in disclosure is important to our investors regardless of the relationships of metals prices and production from year to year;
- metallurgical treatment maximizes silver recovery;
- the Greens Creek deposit is a massive sulfide deposit containing an unusually high proportion of silver; and
- in most of its working areas, Greens Creek utilizes selective mining methods in which silver is the metal targeted for highest recovery.

Likewise, we believe the identification of gold, lead and zinc as by-product credits is appropriate because of their lower economic value compared to silver and due to the fact that silver is the primary product we intend to produce. In addition, we have not consistently received sufficient revenue from any single by-product metal to warrant classification of such as a co-product.

We periodically review our revenues to ensure that reporting of primary products and by-products is appropriate. Because we consider zinc, lead and gold to be by-products of our silver production, the values of these metals offset operating costs within our calculations of Cash Cost, After By-product Credits, per Silver Ounce and AISC, After By-product Credits, per Silver Ounce.

The Lucky Friday Segment

<i>Dollars are in thousands (except per ounce and per ton amounts)</i>	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
Sales	\$ 11,455	\$ 4,951	\$ 14,285	\$ 7,133
Cost of sales and other direct production costs	(9,561)	(4,529)	(12,091)	(6,541)
Depreciation, depletion and amortization	(1,894)	(422)	(2,196)	(591)
Cost of sales and other direct production costs and depreciation, depletion and amortization	(11,455)	(4,951)	(14,287)	(7,132)
Gross profit	\$ —	\$ —	\$ (2)	\$ 1
Tons of ore milled	44,682	13,697	54,901	27,500
Production:				
Silver (ounces)	469,537	127,147	565,285	300,774
Lead (tons)	3,088	887	3,783	1,889
Zinc (tons)	1,671	576	2,031	1,002
Payable metal quantities sold:				
Silver (ounces)	424,348	177,266	525,449	264,111
Lead (tons)	2,793	1,153	3,463	1,657
Zinc (tons)	1,339	361	1,523	361
Ore grades:				
Silver ounces per ton	10.99	10.12	10.78	11.73
Lead percent	7.33%	7.19%	7.31%	7.58%
Zinc percent	4.07%	5.03%	4.03%	4.28%

The increases in ore tonnage and metals production in the second quarter and first six months of 2020 compared to the same periods in 2019 are the result of a ramp-up in production following the strike that ended in January 2020 (discussed further below).

Many of the employees at our Lucky Friday unit are represented by a union, and the previous collective bargaining agreement with the union expired on April 30, 2016. The unionized employees were on strike from March 13, 2017 until January 7, 2020, when the union ratified a new collective bargaining agreement. Salaried personnel performed limited production and capital improvements from July 2017 until the end of the strike. Re-staffing of the mine commenced in the first quarter of 2020, and we have substantially completed the re-staffing process. We anticipate a return to full production by the end of 2020; however, the ramp-up to full production could take longer or be more costly than anticipated. Costs related to ramp-up activities totaled \$2.9 million and \$9.3 million in the second quarter and first half of 2020, respectively, and suspension-related costs during the strike in the second quarter and first half of 2019 totaled \$1.1 million and \$3.0 million, respectively. These costs are combined with non-cash depreciation expense of \$2.3 million and \$4.1 million for the second quarter of first half of 2020, respectively, and \$1.2 million and \$2.1 million for the second quarter and first half of 2019, respectively, in a separate line item on our consolidated statements of operations. These restart and suspension costs are excluded from the calculation of gross profit, Cash Cost, After By-product Credits, per Silver Ounce and AISC, After By-product Credits, per Silver Ounce, when presented.

See Note 4 of Notes to Condensed Consolidated Financial Statements (Unaudited) for a contingency related to groundwater monitoring at the Lucky Friday mine in prior periods.

The Casa Berardi Segment

<i>Dollars are in thousands (except per ounce and per ton amounts)</i>	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
Sales	\$ 50,005	\$ 45,500	\$ 96,177	\$ 85,562
Cost of sales and other direct production costs	(28,301)	(36,591)	(60,229)	(69,517)
Depreciation, depletion and amortization	(17,281)	(18,561)	(33,678)	(34,716)
Cost of sales and other direct production costs and depreciation, depletion and amortization	(45,582)	(55,152)	(93,907)	(104,233)
Gross profit (loss)	\$ 4,423	\$ (9,652)	\$ 2,270	\$ (18,671)
Tons of ore milled	280,420	347,596	612,038	677,347
Production:				
Gold (ounces)	30,756	31,270	57,508	63,069
Silver (ounces)	5,495	6,164	11,429	14,404
Payable metal quantities sold:				
Gold (ounces)	28,754	34,647	57,836	65,260
Silver (ounces)	4,383	4,900	12,806	13,362
Ore grades:				
Gold ounces per ton	0.13	0.11	0.12	0.12
Silver ounces per ton	0.02	0.02	0.02	0.03

Mining cost per ton	\$ 71.68	\$ 76.35	\$ 74.21	\$ 81.11
Milling cost per ton	\$ 21.11	\$ 18.28	\$ 21.57	\$ 17.06
Cash Cost, After By-product Credits, per Gold Ounce (1)	\$ 919	\$ 1,101	\$ 1,081	\$ 1,107
AISC, After By-product Credits, per Gold Ounce (1)	\$ 1,077	\$ 1,437	\$ 1,327	\$ 1,387

(1) A reconciliation of these non-GAAP measures to cost of sales and other direct production costs and depreciation, depletion and amortization, the most comparable GAAP measure, can be found below in *Reconciliation of Cost of Sales and Other Direct Production Costs and Depreciation, Depletion and Amortization (GAAP) to Cash Cost, Before By-product Credits and Cash Cost, After By-product Credits (non-GAAP) and All-In Sustaining Cost, Before By-product Credits and All-In Sustaining Cost, After By-product Credits (non-GAAP)*.

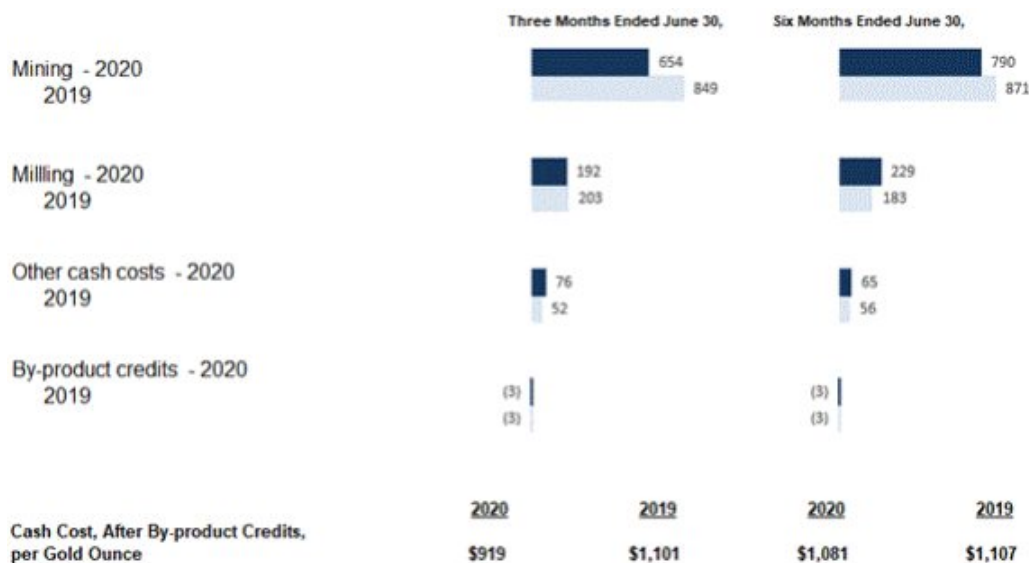
Gross profit increased by \$14.1 million and \$20.9 million for the second quarter and first half of 2020, respectively, compared to the same periods of 2019, primarily due to higher average realized prices, partially offset by lower gold volume resulting from reduced mill throughput. The lower mill throughput was due to a government COVID-19-related order. In late March, the Government of Quebec ordered the mining industry to reduce to minimum operations as part of the fight against COVID-19, causing us to suspend our Casa Berardi operations from March 24 until April 15, when mining operations resumed. As a result of the suspension of operations, gold production was approximately 5,200 ounces lower in March 2020 and approximately 6,500 ounces lower in April 2020 than previously-forecasted full production levels. Production may continue to be adversely impacted by the COVID-19 mitigation practices in place until they are no longer required. Suspension-related costs totaling \$1.6 million for the first half of 2020 are reported in a separate line item on our consolidated statements of operations and excluded from the calculations of cost of sales and other direct production costs and depreciation, depletion and amortization, mining and milling cost per ton, and Cash Cost and AISC, After By-product Credits, per Gold Ounce.

Mining costs per ton were lower by 6% and 9%, respectively, for the second quarter and first half of 2020 compared to the same periods of last year primarily due to reduced contractor costs, partially offset by lower ore production. Milling costs per ton were higher by 15% and 26%, respectively, for the second quarter and first half of 2020 compared to the same periods of last year due primarily to lower ore production and higher contractor costs.

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The chart below illustrates the factors contributing to Cash Cost, After By-product Credits, Per Gold Ounce for the second quarter and first half of 2020 and 2019:



The following table summarizes the components of Cash Cost, After By-product Credits, per Gold Ounce:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Cash Cost, Before By-product Credits, per Gold Ounce	\$ 922	\$ 1,104	\$ 1,084	\$ 1,110
By-product credits	(3)	(3)	(3)	(3)
Cash Cost, After By-product Credits, per Gold Ounce	\$ 919	\$ 1,101	\$ 1,081	\$ 1,107

The following table summarizes the components of AISC, After By-product Credits, per Gold Ounce:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
AISC, Before By-product Credits, per Gold Ounce	\$ 1,080	\$ 1,440	\$ 1,330	\$ 1,390
By-product credits	(3)	(3)	(3)	(3)
AISC, After By-product Credits, per Gold Ounce	\$ 1,077	\$ 1,437	\$ 1,327	\$ 1,387

The decrease in Cash Cost and AISC, After By-product Credits, per Gold Ounce for the second quarter and first half of 2020 compared to the same periods in 2019 was primarily due to lower mining costs, partially offset by lower gold production. The decrease in AISC, After By-product Credits, per Gold Ounce was attributed to lower capital and exploration spending.

The difference between what we report as "production" and "payable metal quantities sold" is mainly attributable to inventory changes incidental to the timing of sales of refined metals and shipping schedules.

We believe the identification of silver as a by-product credit is appropriate at Casa Berardi because of its lower economic value compared to gold and due to the fact that gold is the primary product we intend to produce there. In addition, we do not receive sufficient revenue from silver at Casa Berardi to warrant classification of such as a co-product. Because we consider silver to be a by-product of our gold production at Casa Berardi, the value of silver offsets operating costs within our calculations of Cash Cost, After By-product Credits, per Gold Ounce and AISC, After By-product Credits, per Gold Ounce.

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The San Sebastian Segment

Dollars are in thousands (except per ounce and per ton amounts)	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Sales	\$ 4,934	\$ 10,993	\$ 14,860	\$ 23,593
Cost of sales and other direct production costs	(3,115)	(9,295)	(9,943)	(19,887)
Depreciation, depletion and amortization	(895)	(1,848)	(2,368)	(3,608)
Cost of sales and other direct production costs and depreciation, depletion and amortization	(4,010)	(11,143)	(12,311)	(23,495)
Gross profit (loss)	\$ 924	\$ (150)	\$ 2,549	\$ 98
Tons of ore milled	21,647	45,869	57,123	90,344
Production:				
Silver (ounces)	158,842	463,735	505,467	904,814
Gold (ounces)	1,331	3,547	4,133	7,077
Payable metal quantities sold:				
Silver (ounces)	162,780	441,710	516,476	938,260
Gold (ounces)	1,220	3,410	4,044	7,140
Ore grades:				
Silver ounces per ton	7.96	11.03	9.63	10.99
Gold ounces per ton	0.07	0.09	0.09	0.09
Mining cost per ton	\$ 31.01	\$ 108.25	\$ 67.59	\$ 116.79
Milling cost per ton	\$ 51.68	\$ 61.43	\$ 58.95	\$ 61.81
Cash Cost, After By-product Credits, per Silver Ounce (1)	\$ 1.14	\$ 9.22	\$ 5.09	\$ 10.20
AISC, After By-product Credits, per Silver Ounce (1)	\$ 1.85	\$ 15.50	\$ 5.65	\$ 16.02

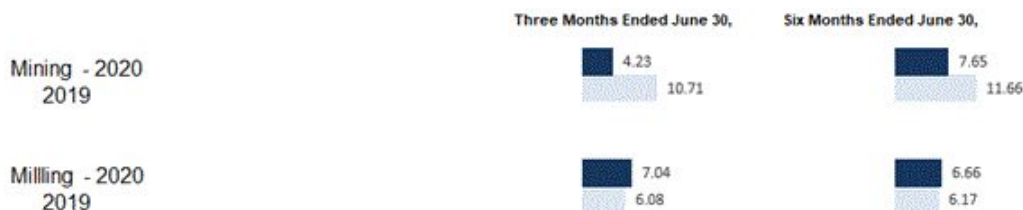
- (1) A reconciliation of this non-GAAP measure to cost of sales and other direct production costs and depreciation, depletion and amortization, the most comparable GAAP measure, can be found below in *Reconciliation of Cost of Sales and Other Direct Production Costs and Depreciation, Depletion and Amortization (GAAP) to Cash Cost, Before By-product Credits and Cash Cost, After By-product Credits (non-GAAP) and All-In Sustaining Cost, Before By-product Credits and All-In Sustaining Cost, After By-product Credits (non-GAAP)*.

The \$1.1 million and \$2.5 million increases in gross profit (loss) for the second quarter and first half of 2020, respectively, compared to the same periods in 2019 are primarily due to higher average silver and gold prices and lower costs, partially offset by lower metal volumes due to lower ore grades and mill throughput.

Mining and milling cost per ton were lower by 71% and 16%, respectively, in the second quarter of 2020 and lower by 42% and 5%, respectively, for the first half of 2020, compared to the same periods of 2019. The decreases were mainly due to lower contractor costs, partially offset by lower ore tonnage.

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The chart below illustrates the factors contributing to Cash Cost, After By-product Credits, Per Silver Ounce for the second quarter and first half of 2020 compared to the same periods in 2019:



Other cash costs - 2020
2019



By-product credits - 2020
2019



	2020	2019	2020	2019
Cash Cost, After By-product Credits, per Silver Ounce	\$1.14	\$9.22	\$5.09	\$10.20

The following table summarizes the components of Cash Cost, After By-product Credits, per Silver Ounce:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Cash Cost, Before By-product Credits, per Silver Ounce	\$ 15.61	\$ 19.23	\$ 18.39	\$ 20.42
By-product credits	(14.47)	(10.01)	(13.30)	(10.22)
Cash Cost, After By-product Credits, per Silver Ounce	\$ 1.14	\$ 9.22	\$ 5.09	\$ 10.20

The following table summarizes the components of AISC, After By-product Credits, per Silver Ounce:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
AISC, Before By-product Credits, per Silver Ounce	\$ 16.32	\$ 25.51	\$ 18.95	\$ 26.24
By-product credits	(14.47)	(10.01)	(13.30)	(10.22)
AISC, After By-product Credits, per Silver Ounce	\$ 1.85	\$ 15.50	\$ 5.65	\$ 16.02

The decrease in Cash Cost and AISC, After By-product Credits, per Silver Ounce in the second quarter and first half of 2020 compared to the same periods of 2019 was primarily the result of higher by-product credits per ounce due to higher gold prices, partially offset by lower silver production. The decrease in AISC, After By-product Credits, per Silver Ounce in the second quarter and first half of 2020 compared to the same periods of 2019 is also a result of lower capital and exploration spending.

The difference between what we report as "production" and "payable metal quantities sold" is mainly attributable to inventory changes incidental to the timing of sales of refined metals and shipping schedules.

We periodically review our revenues to ensure that reporting of primary products and by-products is appropriate. We believe the identification of gold as a by-product credit is appropriate at San Sebastian because of its anticipated lower economic value compared to silver over the life of the mine. In addition, we do not receive sufficient revenue from gold at San Sebastian to warrant classification of such as a co-product. Because we consider gold to be a by-product of our silver production at San Sebastian, the value of gold offsets operating costs within our calculations of Cash Cost, After By-product Credits, per Silver Ounce and AISC, After By-product Credits, per Silver Ounce.

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In early April 2020, the Government of Mexico issued an order to the mining industry to reduce operations to a minimum level until April 30 in response to COVID-19, and the order was subsequently extended until May 30. Our operations at San Sebastian were suspended during that time. The closure is not expected to have a material impact on full-year production. Suspension-related costs totaling \$1.0 million for the first half of 2020 are reported in a separate line item on our consolidated statements of operations and excluded from the calculations of cost of sales and other direct production costs and depreciation, depletion and amortization, mining and milling cost per ton, and Cash Cost and AISC, After By-product Credits, per Gold Ounce.

We continue to study the Hugh Zone and El Toro opportunities at San Sebastian. The Hugh Zone was discovered in 2005 and is the deeper sulfide extension of the past-producing Francine vein, and El Toro is a near-surface oxide deposit discovered in 2019. The remaining work on the Hugh Zone is focused on the ability to generate a third salable concentrate (copper) from the ore, which has a significant impact on the potential return of the project and how the two deposits should be sequenced. The mine currently is expected to end production in the fourth quarter of 2020. We believe the ability to produce a third concentrate, if achieved, could result in a restart of production in 2021 or 2022.

The Nevada Operations Segment

Dollars are in thousands (except per ounce and per ton amounts)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Sales	\$ 15,071	\$ 17,330	\$ 39,234	\$ 34,974
Cost of sales and other direct production costs	(7,192)	(19,723)	(15,041)	(42,837)
Depreciation, depletion and amortization	(6,365)	(17,796)	(15,430)	(26,129)

Cost of sales and other direct production costs and depreciation, depletion and amortization	(13,557)	(37,519)	(30,471)	(68,966)
Gross profit (loss)	\$ 1,514	\$ (20,189)	\$ 8,763	\$ (33,992)
Tons of ore milled	10,686	58,417	27,984	99,782
Production:				
Gold (ounces)	14,791	12,694	31,756	23,058
Silver (ounces)	15,988	49,449	37,443	116,887
Payable metal quantities sold:				
Gold (ounces)	9,068	12,331	23,944	25,060
Silver (ounces)	3,392	56,333	28,731	121,387
Ore grades:				
Gold ounces per ton	1.519	0.259	1.232	0.276
Silver ounces per ton	2.07	1.63	1.7	1.99
Mining cost per ton	\$ 403.38	\$ 129.75	\$ 402.94	\$ 164.08
Milling cost per ton	\$ 219.32	\$ 75.44	\$ 176.63	\$ 90.74
Cash Cost, After By-product Credits, per Gold Ounce (1)	\$ 694	\$ 1,274	\$ 716	\$ 1,502
AISC, After By-product Credits, per Gold Ounce (1)	\$ 769	\$ 2,347	\$ 787	\$ 2,666

(1) A reconciliation of these non-GAAP measures to cost of sales and other direct production costs and depreciation, depletion and amortization, the most comparable GAAP measure, can be found below in *Reconciliation of Cost of Sales and Other Direct Production Costs and Depreciation, Depletion and Amortization (GAAP) to Cash Cost, Before By-product Credits and Cash Cost, After By-product Credits (non-GAAP) and All-In Sustaining Cost, Before By-product Credits and All-In Sustaining Cost, After By-product Credits (non-GAAP)*.

The increases in gross profit for the second quarter and first half of 2020 compared to the same periods of 2019 were primarily the result of higher average gold prices and higher gold production, due to higher grades. In addition, cost of sales and other direct production costs for the first half of 2020 included write-downs totaling approximately \$1.5 million of the values of stockpile, in-process and finished goods inventory to their net realizable value, with no portion of that amount recognized in the second quarter of 2020, compared to \$18.6 million and \$28.3 million, respectively, in such write-downs for the second quarter and first half of 2019. The write-downs in the 2019 periods were primarily attributed to development costs incurred at the Fire Creek mine, which were ceased in the second quarter of 2019 when the decision was made to limit near-term production to areas of the mine where development was already completed.

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Mining and milling costs per ton were higher by 384% and 191%, respectively, for the second quarter of 2020 and by 184% and 95%, respectively, for the first half of 2020 compared to the same periods of 2019. The increases were primarily the result of lower mill throughput.

The chart below illustrates the factors contributing to Cash Cost, After By-product Credits, Per Gold Ounce for the second quarter and first half of 2020:



The following table summarizes the components of Cash Cost, After By-product Credits, per Gold Ounce:

	Three Months Ended June 30,		Six Months Ended June 30,	
	2020	2019	2020	2019
Cash Cost, Before By-product Credits, per Gold Ounce	\$ 713	1,332	\$ 736	1,580
By-product credits	(19)	(58)	(20)	(78)
Cash Cost, After By-product Credits, per Gold Ounce	\$ 694	\$ 1,274	\$ 716	\$ 1,502

The following table summarizes the components of AISC, After By-product Credits, per Gold Ounce:

	Three Months Ended		Six Months Ended	
	June 30,		June 30,	
	2020	2019	2020	2019
AISC, Before By-product Credits, per Gold Ounce	\$ 788	\$ 2,405	\$ 807	\$ 2,744
By-product credits	(19)	(58)	(20)	(78)
AISC, After By-product Credits, per Gold Ounce	\$ 769	\$ 2,347	\$ 787	\$ 2,666

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The decreases in Cash Costs and AISC, After By-product Credits, per Gold ounce in the second quarter and first half of 2020 compared to the same periods of 2019 were due to higher gold production resulting from increased grades, with the decreases in AISC, After By-product Credits, per Gold Ounce also attributed to lower exploration and capital spending.

We believe the identification of silver as a by-product credit is appropriate at Nevada Operations because of its lower economic value compared to gold and due to the fact that gold is the primary product we intend to produce there. In addition, we do not receive sufficient revenue from silver at Nevada Operations to warrant classification of such as a co-product. Because we consider silver to be a by-product of our gold production at Nevada Operations, the value of silver offsets operating costs within our calculations of Cash Cost, After By-product Credits, per Gold Ounce and AISC, After By-product Credits, per Gold Ounce.

Because total production and capital costs had exceeded sales since acquisition, we conducted a review of our Nevada operations during the second quarter of 2019. The review resulted in (i) a plan to limit near-term mining at Fire Creek to areas where development has already been completed and (ii) suspension of production and development of the Hatter Graben project at Hollister, resulting in lower anticipated near-term production and capitalized development costs. Production at the Midas mine and Aurora mill was suspended in late 2019. Suspension-related costs totaling \$6.7 million for the first half of 2020 at Hollister, Midas and Aurora, which are currently on care-and-maintenance, are reported in a separate line item on our consolidated statements of operations and excluded from the calculations of cost of sales and other direct production costs and depreciation, depletion and amortization, mining and milling cost per ton, and Cash Cost and AISC, After By-product Credits, per Gold Ounce.

We determined this review and the resulting plans represented a triggering event requiring an assessment of recoverability of the carrying value of our long-lived assets ("carrying value assessment") in Nevada as of June 30, 2019. In our carrying value assessment, our estimate of undiscounted future cash flows and the estimated value of mineral interests exceeded the carrying value of the Nevada assets, and we concluded impairment was not indicated. There were no subsequent events or changes in circumstances during the remainder of 2019 or the first half of 2020 that indicated the carrying value of our long-term assets in Nevada was not recoverable. We have entered into a third-party ore processing arrangement for a bulk sample of ore, with the potential of establishing a long-term arrangement which could reduce transportation and milling costs. Mining of the bulk sample material commenced in the second quarter of 2020, with costs for mining the material totaling \$4.3 million included in stockpiled ore inventory as of June 30, 2020. Additionally, we have commenced studies of the assets in order to determine how to mine them at lower costs. Recoverability of carrying value will be contingent upon the favorable resolution of operational issues, including, but not limited to: (i) ore grade control, (ii) mill recoveries and reconciliation, (iii) the potential availability of third-party processing of ore produced at the Fire Creek mine, (iv) availability of sufficient resources (including funding) to resume and complete necessary development work and drilling on a timely basis, (v) hydrological studies and (vi) permitting. Based on the current mine plan, mining at Fire Creek in areas where development has already been performed is expected to be completed in the third quarter of 2020.

Our estimates of undiscounted future cash flows for our Nevada assets are most sensitive to (i) changes in metal prices and (ii) estimates of metals to be extracted and recovered. If events or changes occur that adversely affect our estimate of undiscounted future cash flows from our Nevada assets, including (i) an increase in expected costs, (ii) a sustained decline in gold prices, or (iii) suspension of production and placement of our Nevada operations on care-and-maintenance due to the inability to resolve the operational issues identified in the preceding paragraph in a timely manner, or other factors, we may be required to again perform a carrying value assessment for our Nevada assets. If a future assessment indicates the carrying value of the assets exceeds the estimated undiscounted future cash flows, an impairment loss, which could be material, would be recognized for the difference between the carrying value and fair value of the assets. The estimate of potential impairment involves significant judgment and assumptions, and no assurance can be given as to whether we will recognize an impairment in the future or the amount of a potential impairment. The carrying value of our properties, plants, equipment and mineral interests in Nevada as of June 30, 2020 was \$483.9 million, consisting of the following (in millions):

Value beyond proven and probable reserves	\$ 382.2
Mills and tailings facilities	41.5
Buildings and equipment	24.7
Development	19.0
Mineral properties	10.4
Asset retirement obligation asset	3.1
Land	3.0
Total	\$ 483.9

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See *Item 1A. Risk Factors - Operation, Development, Exploration and Acquisition Risks* in our annual report filed on Form 10-K for the year ended December 31, 2019 for a discussion of certain risks relating to our recent and ongoing analysis of the carrying value of the Nevada assets.

Employee Benefit Plans

Our defined benefit pension plans provide a significant benefit to our employees, but represent a significant liability to us. The liability recorded for the underfunded status of our plans was \$59.5 million and \$56.8 million as of June 30, 2020 and December 31, 2019, respectively. In April 2020, we contributed \$0.4 million in shares of our common stock to our defined benefit plans, and expect to contribute an additional approximately \$10.0 million in cash or shares of our common stock in 2020, including \$4.8 million to satisfy the remaining minimum funding requirement for the year. While the economic variables which will determine future funding requirements are uncertain, we expect contributions to continue to be required in future years under current plan provisions, and we periodically examine the plans for affordability and competitiveness. See *Note 7 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information.

Income Taxes

Each reporting period we assess our deferred tax balance based on a review of long-range forecasts and quarterly activity. In 2018, through the acquisition of Klondex Mines Ltd., we acquired a U.S. consolidated tax group (the "Nevada U.S. Group") that did not join the existing consolidated U.S. tax group of Hecla Mining Company and subsidiaries ("Hecla U.S."). We recognized a full valuation allowance on our Hecla U.S. net deferred tax assets at the end of 2017 based on results of tax law changes and maintain a full valuation allowance on Hecla U.S. net deferred tax assets at June 30, 2020.

Our net U.S. deferred tax liability for the Nevada U.S. Group at June 30, 2020 was \$35.1 million compared to the \$38.3 million net deferred tax liability at December 31, 2019. The \$3.2 million decrease is for current period activity in Nevada. The deferred tax liability is primarily related to the excess of the carrying value of the mineral resource assets over the tax bases of those assets for U.S. tax reporting.

Our net Canadian deferred tax liability at June 30, 2020 was \$93.6 million, a decrease of \$6.3 million from the \$99.9 million net deferred tax liability at December 31, 2019. The decrease was primarily due to the impact of weakening of the CAD relative to the USD on remeasurement of the deferred tax liability balance. The deferred tax liability is primarily related to the excess of the carrying value of the mineral resource assets over the tax bases of those assets for Canadian tax reporting.

Our Mexican net deferred tax asset at June 30, 2020 was \$3.2 million, a decrease of \$0.3 million from the net deferred tax asset of \$3.5 million at December 31, 2019. The decrease was primarily due to the impact of weakening of the MXN relative to the USD on remeasurement of the deferred tax asset balance. A \$2.2 million partial valuation allowance remains on deferred tax assets in Mexico.

As a result of the Tax Cuts and Jobs Act enacted in December 2017, our remaining Alternative Minimum Tax ("AMT") credit carryforward of \$10.7 million became partially refundable through 2020 and fully refundable in 2021. An Alaska AMT refund of \$0.5 million was received in the first half of 2020, leaving a net AMT credit receivable of \$10.2 million as of June 30, 2020. In March 2020, the U.S. government issued the Coronavirus Aid, Relief and Economic Security Act, which allowed companies to claim immediate refunds of AMT credits. As a result, the remaining \$10.2 million AMT credit is classified as a current receivable as of June 30, 2020.

Reconciliation of Cost of Sales and Other Direct Production Costs and Depreciation, Depletion and Amortization (GAAP) to Cash Cost, Before By-product Credits and Cash Cost, After By-product Credits (non-GAAP) and All-In Sustaining Cost, Before By-product Credits and All-In Sustaining Cost, After By-product Credits (non-GAAP)

The tables below present reconciliations between the most comparable GAAP measure of cost of sales and other direct production costs and depreciation, depletion and amortization to the non-GAAP measures of (i) Cash Cost, Before By-product Credits, (ii) Cash Cost, After By-product Credits, (iii) AISC, Before By-product Credits and (iv) AISC, After By-product Credits for our operations at the Greens Creek, Lucky Friday, San Sebastian, Casa Berardi and Nevada Operations units and for the Company for the three- and six-month periods ended June 30, 2020 and 2019.

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Cash Cost, After By-product Credits, per Ounce and AISC, After By-product Credits, per Ounce are measures developed by precious metals companies (including the Silver Institute and the World Gold Council) in an effort to provide a uniform standard for comparison purposes. There can be no assurance, however, that these non-GAAP measures as we report them are the same as those reported by other mining companies.

Cash Cost, After By-product Credits, per Ounce is an important operating statistic that we utilize to measure each mine's operating performance. We use AISC, After By-product Credits, per Ounce as a measure of our mines' net cash flow after costs for exploration, pre-development, reclamation, and sustaining capital. This is similar to the Cash Cost, After By-product Credits, per Ounce non-GAAP measure we report, but also includes on-site exploration, reclamation, and sustaining capital costs. Current GAAP measures used in the mining industry, such as cost of goods sold, do not capture all the expenditures incurred to discover, develop and sustain silver and gold production. Cash Cost, After By-product Credits, per Ounce and AISC, After By-product Credits, per Ounce also allow us to benchmark the performance of each of our mines versus those of our competitors. As a silver and gold mining company, we also use these statistics on an aggregate basis - aggregating the Greens Creek, Lucky Friday and San Sebastian mines - to compare our performance with that of other silver mining companies, and aggregating Casa Berardi and Nevada Operations for comparison with other gold mining companies. Similarly, these statistics are useful in identifying acquisition and investment opportunities as they provide a common tool for measuring the financial performance of other mines with varying geologic, metallurgical and operating characteristics.

Cash Cost, Before By-product Credits and AISC, Before By-product Credits include all direct and indirect operating cash costs related directly to the physical activities of producing metals, including mining, processing and other plant costs, third-party refining expense, on-site general and administrative costs, royalties and mining production taxes. AISC, Before By-product Credits for each mine also includes on-site exploration, reclamation, and sustaining capital costs. AISC, Before By-product Credits for our consolidated silver properties also includes corporate costs for general and administrative expense, exploration and sustaining capital projects. By-product credits include revenues earned from all metals other than the primary metal produced at each unit. As depicted in the tables

below, by-product credits comprise an essential element of our silver unit cost structure, distinguishing our silver operations due to the polymetallic nature of their rebodies.

In addition to the uses described above, Cash Cost, After By-product Credits, per Ounce and AISC, After By-product Credits, per Ounce provide management and investors an indication of operating cash flow, after consideration of the average price received from production. We also use these measurements for the comparative monitoring of performance of our mining operations period-to-period from a cash flow perspective.

The Casa Berardi, Nevada Operations and combined gold properties information below reports Cash Cost, After By-product Credits, per Gold Ounce and AISC, After By-product Credits, per Gold Ounce for the production of gold, their primary product, and by-product revenues earned from silver, which is a by-product at Casa Berardi and Nevada Operations. Only costs and ounces produced relating to units with the same primary product are combined to represent Cash Cost, After By-product Credits, per Ounce and AISC, After By-product Credits, per Ounce. Thus, the gold produced at our Casa Berardi and Nevada Operations units is not included as a by-product credit when calculating Cash Cost, After By-product Credits, per Silver Ounce and AISC, After By-product Credits, per Silver Ounce for the total of Greens Creek, Lucky Friday and San Sebastian, our combined silver properties. Similarly, the silver produced at our other three units is not included as a by-product credit when calculating the gold metrics for Casa Berardi and Nevada Operations.

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In thousands (except per ounce amounts)

	Three Months Ended June 30, 2020				Total Silver
	Greens Creek	Lucky Friday ⁽²⁾	San Sebastian ⁽³⁾	Corporate ⁽⁴⁾	
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 57,672	11,455	\$ 4,010		\$ 73,137
Depreciation, depletion and amortization	(12,988)	(1,894)	(895)		(15,777)
Treatment costs	20,016	3,032	47		23,095
Change in product inventory	(4,020)	(118)	(398)		(4,536)
Reclamation and other costs	93	—	(296)		(203)
Exclusion of Lucky Friday costs	—	(12,475)	—		(12,475)
Cash Cost, Before By-product Credits ⁽¹⁾	60,773	—	2,468		63,241
Reclamation and other costs	789		114		903
Exploration	—		—	314	314
Sustaining capital	4,501		(1)	—	4,500
General and administrative				6,979	6,979
AISC, Before By-product Credits ⁽¹⁾	66,063	—	2,581		75,937
By-product credits:					
Zinc	(19,913)	—			(19,913)
Gold	(19,427)	—	(2,287)		(21,714)
Lead	(7,133)	—			(7,133)
Total By-product credits	(46,473)	—	(2,287)		(48,760)
Cash Cost, After By-product Credits	\$ 14,300	\$ —	\$ 181		\$ 14,481
AISC, After By-product Credits	\$ 19,590	\$ —	\$ 294		\$ 27,177
Divided by ounces produced	2,754	—	158		2,912
Cash Cost, Before By-product Credits, per Ounce	\$ 22.06	\$ —	\$ 15.61		\$ 21.71
By-product credits per ounce	(16.87)	—	(14.47)		(16.74)
Cash Cost, After By-product Credits, per Ounce	\$ 5.19	\$ —	\$ 1.14		\$ 4.97
AISC, Before By-product Credits, per Ounce	\$ 23.98	\$ —	\$ 16.32		\$ 26.07
By-product credits per ounce	(16.87)	—	(14.47)		(16.74)
AISC, After By-product Credits, per Ounce	\$ 7.11	\$ —	\$ 1.85		\$ 9.33

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In thousands (except per ounce amounts)

	Three months ended June 30, 2020			Total Gold
	Casa Berardi ⁽⁵⁾	Nevada Operations ⁽⁶⁾		
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 45,582	\$ 13,557	\$	\$ 59,139
Depreciation, depletion and amortization	(17,281)	(6,365)		(23,646)
Treatment costs	558	19		577
Change in product inventory	(400)	3,669		3,269
Reclamation and other costs	(92)	(328)		(420)
Cash Cost, Before By-product Credits ⁽¹⁾	28,367	10,552		38,919
Reclamation and other costs	94	327		421
Exploration	467	—		467
Sustaining capital	4,278	774		5,052

AISC, Before By-product Credits (1)	33,206	11,653	44,859
By-product credits:			
Silver	(92)	(282)	(374)
Total By-product credits	(92)	(282)	(374)
Cash Cost, After By-product Credits	\$ 28,275	\$ 10,270	\$ 38,545
AISC, After By-product Credits	\$ 33,114	\$ 11,371	\$ 44,485
Divided by ounces produced	31	15	46
Cash Cost, Before By-product Credits, per Ounce	\$ 922	\$ 713	\$ 854
By-product credits per ounce	(3)	(19)	(8)
Cash Cost, After By-product Credits, per Ounce	\$ 919	\$ 694	\$ 846
AISC, Before By-product Credits, per Ounce	\$ 1,080	\$ 788	\$ 985
By-product credits per ounce	(3)	(19)	(8)
AISC, After By-product Credits, per Ounce	\$ 1,077	\$ 769	\$ 977

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In thousands (except per ounce amounts)

	Three months ended June 30, 2020		
	Total Silver	Total Gold	Total
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 73,137	\$ 59,139	\$ 132,276
Depreciation, depletion and amortization	(15,777)	(23,646)	(39,423)
Treatment costs	23,095	577	23,672
Change in product inventory	(4,536)	3,269	(1,267)
Reclamation and other costs	(203)	(420)	(623)
Exclusion of Lucky Friday costs	(12,475)	—	(12,475)
Cash Cost, Before By-product Credits (1)	63,241	38,919	102,160
Reclamation and other costs	903	421	1,324
Exploration	314	467	781
Sustaining capital	4,500	5,052	9,552
General and administrative	6,979	—	6,979
AISC, Before By-product Credits (1)	75,937	44,859	120,796
By-product credits:			
Zinc	(19,913)	—	(19,913)
Gold	(21,714)	—	(21,714)
Lead	(7,133)	—	(7,133)
Silver	—	(374)	(374)
Total By-product credits	(48,760)	(374)	(49,134)
Cash Cost, After By-product Credits	\$ 14,481	\$ 38,545	\$ 53,026
AISC, After By-product Credits	\$ 27,177	\$ 44,485	\$ 71,662
Divided by ounces produced	2,912	46	
Cash Cost, Before By-product Credits, per Ounce	\$ 21.71	\$ 854	
By-product credits per ounce	(16.74)	(8)	
Cash Cost, After By-product Credits, per Ounce	\$ 4.97	\$ 846	
AISC, Before By-product Credits, per Ounce	\$ 26.07	\$ 985	
By-product credits per ounce	(16.74)	(8)	
AISC, After By-product Credits, per Ounce	\$ 9.33	\$ 977	

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In thousands (except per ounce amounts)

	Three Months Ended June 30, 2019				
	Greens Creek	Lucky Friday(2)	San Sebastian	Corporate(4)	Total Silver
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 45,650	\$ 4,951	\$ 11,143		\$ 61,744
Depreciation, depletion and amortization	(10,850)	(422)	(1,848)		(13,120)
Treatment costs	10,964	524	238		11,726
Change in product inventory	4,577	(641)	(190)		3,746
Reclamation and other costs	(933)	—	(422)		(1,355)
Exclusion of Lucky Friday cash costs	—	(4,412)	—		(4,412)
Cash Cost, Before By-product Credits (1)	49,408	—	8,921		58,329
Reclamation and other costs	738	—	123		861

Exploration	79	—	1,483	497	2,059
Sustaining capital	8,665	—	1,308	12	9,985
General and administrative				8,918	8,918
AISC, Before By-product Credits (1)	58,890	—	11,835		80,152
By-product credits:					
Zinc	(22,221)	—	—		(22,221)
Gold	(15,350)	—	(4,645)		(19,995)
Lead	(6,198)	—	—		(6,198)
Total By-product credits	(43,769)	—	(4,645)		(48,414)
Cash Cost, After By-product Credits	\$ 5,639	\$ —	\$ 4,276		\$ 9,915
AISC, After By-product Credits	\$ 15,121	\$ —	\$ 7,190		\$ 31,738
Divided by ounces produced	2,372	—	464		2,836
Cash Cost, Before By-product Credits, per Ounce	\$ 20.83	\$ —	\$ 19.23		\$ 20.57
By-product credits per ounce	(18.45)	—	(10.01)		(17.07)
Cash Cost, After By-product Credits, per Ounce	\$ 2.38	\$ —	\$ 9.22		\$ 3.50
AISC, Before By-product Credits, per Ounce	\$ 24.82	\$ —	\$ 25.51		\$ 28.23
By-product credits per ounce	(18.45)	—	(10.01)		(17.07)
AISC, After By-product Credits, per Ounce	\$ 6.37	\$ —	\$ 15.50		\$ 11.16

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	Three Months Ended June 30, 2019		
	Casa Berardi	Nevada Operations	Total Gold
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 55,152	\$ 37,519	\$ 92,671
Depreciation, depletion and amortization	(18,561)	(17,796)	(36,357)
Treatment costs	427	36	463
Change in product inventory	(2,367)	(1,969)	(4,336)
Reclamation and other costs	(128)	(885)	(1,013)
Cash Cost, Before By-product Credits (1)	34,523	16,905	51,428
Reclamation and other costs	127	378	505
Exploration	941	698	1,639
Sustaining capital	9,431	12,553	21,984
AISC, Before By-product Credits (1)	45,022	30,534	75,556
By-product credits:			
Silver	(91)	(739)	(830)
Total By-product credits	(91)	(739)	(830)
Cash Cost, After By-product Credits	\$ 34,432	\$ 16,166	\$ 50,598
AISC, After By-product Credits	\$ 44,931	\$ 29,795	\$ 74,726
Divided by ounces produced	31	13	44
Cash Cost, Before By-product Credits, per Ounce	\$ 1,104	\$ 1,332	\$ 1,170
By-product credits per ounce	(3)	(58)	(19)
Cash Cost, After By-product Credits, per Ounce	\$ 1,101	\$ 1,274	\$ 1,151
AISC, Before By-product Credits, per Ounce	\$ 1,440	\$ 2,405	\$ 1,719
By-product credits per ounce	(3)	(58)	(19)
AISC, After By-product Credits, per Ounce	\$ 1,437	\$ 2,347	\$ 1,700

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	Three Months Ended June 30, 2019		
	Total Silver	Total Gold	Total
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 61,744	\$ 92,671	\$ 154,415
Depreciation, depletion and amortization	(13,120)	(36,357)	(49,477)
Treatment costs	11,726	463	12,189
Change in product inventory	3,746	(4,336)	(590)
Reclamation and other costs	(1,355)	(1,013)	(2,368)

Exclusion of Lucky Friday cash costs	(4,412)	—	(4,412)
Cash Cost, Before By-product Credits (1)	58,329	51,428	109,757
Reclamation and other costs	861	505	1,366
Exploration	2,059	1,639	3,698
Sustaining capital	9,985	21,984	31,969
General and administrative	8,918	—	8,918
AISC, Before By-product Credits (1)	80,152	75,556	155,708
By-product credits:			
Zinc	(22,221)	—	(22,221)
Gold	(19,995)	—	(19,995)
Lead	(6,198)	—	(6,198)
Silver	—	(830)	(830)
Total By-product credits	(48,414)	(830)	(49,244)
Cash Cost, After By-product Credits	\$ 9,915	\$ 50,598	\$ 60,513
AISC, After By-product Credits	\$ 31,738	\$ 74,726	\$ 106,464
Divided by ounces produced	2,836	44	
Cash Cost, Before By-product Credits, per Ounce	\$ 20.57	\$ 1,170	
By-product credits per ounce	(17.07)	(19)	
Cash Cost, After By-product Credits, per Ounce	\$ 3.50	\$ 1,151	
AISC, Before By-product Credits, per Ounce	\$ 28.23	\$ 1,719	
By-product credits per ounce	(17.07)	(19)	
AISC, After By-product Credits, per Ounce	\$ 11.16	\$ 1,700	

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Six Months Ended June 30, 2020

	Greens Creek	Lucky Friday(2)	San Sebastian (3)	Corporate(4)	Total Silver
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 106,853	\$ 14,287	\$ 12,311		\$ 133,451
Depreciation, depletion and amortization	(25,417)	(2,196)	(2,368)		(29,981)
Treatment costs	35,842	3,464	151		39,457
Change in product inventory	(1,150)	796	(145)		(499)
Reclamation and other costs	413	—	(658)		(245)
Exclusion of Lucky Friday costs	—	(16,351)	—		(16,351)
Cash Cost, Before By-product Credits (1)	116,541	—	9,291		125,832
Reclamation and other costs	1,577	—	228		1,805
Exploration	4	—	—	664	668
Sustaining capital	10,011	—	55	—	10,066
General and administrative	—	—	—	15,918	15,918
AISC, Before By-product Credits (1)	128,133	—	9,574		154,289
By-product credits:					
Zinc	(35,939)	—	—		(35,939)
Gold	(36,624)	—	(6,716)		(43,340)
Lead	(14,059)	—	—		(14,059)
Total By-product credits	(86,622)	—	(6,716)		(93,338)
Cash Cost, After By-product Credits	\$ 29,919	\$ —	\$ 2,575		\$ 32,494
AISC, After By-product Credits	\$ 41,511	\$ —	\$ 2,858		\$ 60,951
Divided by ounces produced	5,530	—	505		6,035
Cash Cost, Before By-product Credits, per Ounce	\$ 21.07	\$ —	\$ 18.39		\$ 20.85
By-product credits per ounce	(15.66)	—	(13.30)		(15.47)
Cash Cost, After By-product Credits, per Ounce	\$ 5.41	\$ —	\$ 5.09		\$ 5.38
AISC, Before By-product Credits, per Ounce	\$ 23.17	\$ —	\$ 18.95		\$ 25.57
By-product credits per ounce	(15.66)	—	(13.30)		(15.47)
AISC, After By-product Credits, per Ounce	\$ 7.51	\$ —	\$ 5.65		\$ 10.10

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Six Months Ended June 30, 2020

	Casa Berardi (5)	Nevada Operations (6)	Total Gold
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 93,907	\$ 30,471	\$ 124,378
Depreciation, depletion and amortization	(33,678)	(15,430)	(49,108)
Treatment costs	1,132	45	1,177
Change in product inventory	1,208	8,949	10,157
Reclamation and other costs	(189)	(654)	(843)
Cash Cost, Before By-product Credits (1)	62,380	23,381	85,761
Reclamation and other costs	190	654	844
Exploration	1,158	—	1,158
Sustaining capital	12,784	1,600	14,384
AISC, Before By-product Credits (1)	76,512	25,635	102,147
By-product credits:			
Silver	(192)	(635)	(827)
Total By-product credits	(192)	(635)	(827)
Cash Cost, After By-product Credits	\$ 62,188	\$ 22,746	\$ 84,934
AISC, After By-product Credits	\$ 76,320	\$ 25,000	\$ 101,320
Divided by ounces produced	58	32	90
Cash Cost, Before By-product Credits, per Ounce	\$ 1,084	\$ 736	\$ 961
By-product credits per ounce	(3)	(20)	(9)
Cash Cost, After By-product Credits, per Ounce	\$ 1,081	\$ 716	\$ 952
AISC, Before By-product Credits, per Ounce	\$ 1,330	\$ 807	\$ 1,144
By-product credits per ounce	(3)	(20)	(9)
AISC, After By-product Credits, per Ounce	\$ 1,327	\$ 787	\$ 1,135

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	Six Months Ended June 30, 2020		
	Total Silver	Total Gold	Total
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 133,451	\$ 124,378	\$ 257,829
Depreciation, depletion and amortization	(29,981)	(49,108)	(79,089)
Treatment costs	39,457	1,177	40,634
Change in product inventory	(499)	10,157	9,658
Reclamation and other costs	(245)	(843)	(1,088)
Exclusion of Lucky Friday costs	(16,351)	—	(16,351)
Cash Cost, Before By-product Credits (1)	125,832	85,761	211,593
Reclamation and other costs	1,805	844	2,649
Exploration	668	1,158	1,826
Sustaining capital	10,066	14,384	24,450
General and administrative	15,918	—	15,918
AISC, Before By-product Credits (1)	154,289	102,147	256,436
By-product credits:			
Zinc	(35,939)	—	(35,939)
Gold	(43,340)	—	(43,340)
Lead	(14,059)	—	(14,059)
Silver	—	(827)	(827)
Total By-product credits	(93,338)	(827)	(94,165)
Cash Cost, After By-product Credits	\$ 32,494	\$ 84,934	\$ 117,428
AISC, After By-product Credits	\$ 60,951	\$ 101,320	\$ 162,271
Divided by ounces produced	6,035	90	
Cash Cost, Before By-product Credits, per Ounce	\$ 20.85	\$ 961	
By-product credits per ounce	(15.47)	(9)	
Cash Cost, After By-product Credits, per Ounce	\$ 5.38	\$ 952	
AISC, Before By-product Credits, per Ounce	\$ 25.57	\$ 1,144	
By-product credits per ounce	(15.47)	(9)	
AISC, After By-product Credits, per Ounce	\$ 10.10	\$ 1,135	

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Six Months Ended June 30, 2019

	Greens Creek	Lucky Friday(2)	San Sebastian	Corporate(4)	Total Silver
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 99,762	\$ 7,132	\$ 23,495		\$ 130,389
Depreciation, depletion and amortization	(23,220)	(591)	(3,608)		(27,419)
Treatment costs	21,316	1,334	369		23,019
Change in product inventory	712	842	(1,043)		511
Reclamation and other costs	(1,347)	—	(735)		(2,082)
Exclusion of Lucky Friday cash costs	—	(8,717)	—		(8,717)
Cash Cost, Before By-product Credits (1)	97,223	—	18,478		115,701
Reclamation and other costs	1,475	—	246		1,721
Exploration	160	—	3,200	938	4,298
Sustaining capital	13,977	—	1,814	73	15,864
General and administrative				18,877	18,877
AISC, Before By-product Credits (1)	112,835	—	23,738		156,461
By-product credits:					
Zinc	(45,506)	—	—		(45,506)
Gold	(31,868)	—	(9,247)		(41,115)
Lead	(13,115)	—	—		(13,115)
Total By-product credits	(90,489)	—	(9,247)		(99,736)
Cash Cost, After By-product Credits	\$ 6,734	\$ —	\$ 9,231		\$ 15,965
AISC, After By-product Credits	\$ 22,346	\$ —	\$ 14,491		\$ 56,725
Divided by ounces produced	4,605	—	905		5,510
Cash Cost, Before By-product Credits, per Ounce	\$ 21.11	\$ —	\$ 20.42		\$ 21.00
By-product credits per ounce	(19.65)	—	(10.22)		(18.10)
Cash Cost, After By-product Credits, per Ounce	\$ 1.46	\$ —	\$ 10.20		\$ 2.90
AISC, Before By-product Credits, per Ounce	\$ 24.50	\$ —	\$ 26.24		\$ 28.39
By-product credits per ounce	(19.65)	—	(10.22)		(18.10)
AISC, After By-product Credits, per Ounce	\$ 4.85	\$ —	\$ 16.02		\$ 10.29

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Six Months Ended June 30, 2019

	Casa Berardi	Nevada Operations	Total Gold
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 104,233	\$ 68,966	\$ 173,199
Depreciation, depletion and amortization	(34,716)	(26,129)	(60,845)
Treatment costs	869	74	943
Change in product inventory	(99)	(5,215)	(5,314)
Reclamation and other costs	(257)	(1,264)	(1,521)
Cash Cost, Before By-product Credits (1)	70,030	36,432	106,462
Reclamation and other costs	256	756	1,012
Exploration	2,287	816	3,103
Sustaining capital	15,123	25,260	40,383
AISC, Before By-product Credits (1)	87,696	63,264	150,960
By-product credits:			
Silver	(217)	(1,796)	(2,013)
Total By-product credits	(217)	(1,796)	(2,013)
Cash Cost, After By-product Credits	\$ 69,813	\$ 34,636	\$ 104,449
AISC, After By-product Credits	\$ 87,479	\$ 61,468	\$ 148,947
Divided by ounces produced	63	23	86
Cash Cost, Before By-product Credits, per Ounce	\$ 1,110	\$ 1,580	\$ 1,236
By-product credits per ounce	(3)	(78)	(23)
Cash Cost, After By-product Credits, per Ounce	\$ 1,107	\$ 1,502	\$ 1,213
AISC, Before By-product Credits, per Ounce	\$ 1,390	\$ 2,744	\$ 1,752
By-product credits per ounce	(3)	(78)	(23)
AISC, After By-product Credits, per Ounce	\$ 1,387	\$ 2,666	\$ 1,729

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In thousands (except per ounce amounts)

	Six Months Ended June 30, 2019		
	Total Silver	Total Gold	Total
Cost of sales and other direct production costs and depreciation, depletion and amortization	\$ 130,389	\$ 173,199	\$ 303,588
Depreciation, depletion and amortization	(27,419)	(60,845)	(88,264)
Treatment costs	23,019	943	23,962
Change in product inventory	511	(5,314)	(4,803)
Reclamation and other costs	(2,082)	(1,521)	(3,603)
Exclusion of Lucky Friday cash costs	(8,717)	—	(8,717)
Cash Cost, Before By-product Credits ⁽¹⁾	115,701	106,462	222,163
Reclamation and other costs	1,721	1,012	2,733
Exploration	4,298	3,103	7,401
Sustaining capital	15,864	40,383	56,247
General and administrative	18,877	—	18,877
AISC, Before By-product Credits ⁽¹⁾	156,461	150,960	307,421
By-product credits:			
Zinc	(45,506)	—	(45,506)
Gold	(41,115)	—	(41,115)
Lead	(13,115)	—	(13,115)
Silver	—	(2,013)	(2,013)
Total By-product credits	(99,736)	(2,013)	(101,749)
Cash Cost, After By-product Credits	\$ 15,965	\$ 104,449	\$ 120,414
AISC, After By-product Credits	\$ 56,725	\$ 148,947	\$ 205,672
Divided by ounces produced	5,510	86	
Cash Cost, Before By-product Credits, per Ounce	\$ 21.00	\$ 1,236	
By-product credits per ounce	(18.10)	(23)	
Cash Cost, After By-product Credits, per Ounce	\$ 2.90	\$ 1,213	
AISC, Before By-product Credits, per Ounce	\$ 28.39	\$ 1,752	
By-product credits per ounce	(18.10)	(23)	
AISC, After By-product Credits, per Ounce	\$ 10.29	\$ 1,729	

- (1) Includes all direct and indirect operating costs related to the physical activities of producing metals, including mining, processing and other plant costs, third-party refining and marketing expense, on-site general and administrative costs, royalties and mining production taxes, before by-product revenues earned from all metals other than the primary metal produced at each unit. AISC, Before By-product Credits also includes on-site exploration, reclamation, and sustaining capital costs.
- (2) The unionized employees at Lucky Friday were on strike from March 2017 until January 2020, and production at Lucky Friday has been limited since the start of the strike. Costs related to ramp-up activities totaling \$9.3 million in the first half of 2020, and suspension-related costs totaling \$3.0 million during the strike in the first half of 2019, along with \$4.1 million and \$2.1 million, respectively, in non-cash depreciation expense for those periods, have been excluded from the calculations of cost of sales and other direct production costs and depreciation, depletion and amortization, Cash Cost, Before By-product Credits, Cash Cost, After By-product Credits, AISC, Before By-product Credits, and AISC, After By-product Credits.
- (3) In early April 2020, the Government of Mexico issued an order to the mining industry to reduce operations to a minimum level until April 30 in response to COVID-19, and the order was subsequently extended until May 30. Our operations at San Sebastian were suspended during that time. Suspension-related costs totaling \$1.0 million for the first half of 2020 are reported in a separate line item on our consolidated statements of operations and excluded from the calculations of cost of sales and other direct production costs and depreciation, depletion and amortization, mining and milling cost per ton, and Cash Cost and AISC, After By-product Credits, per Gold Ounce.
- (4) AISC, Before By-product Credits for our consolidated silver properties includes corporate costs for general and administrative expense, exploration and sustaining capital.
- (5) In late March 2020, the Government of Quebec ordered the mining industry to reduce to minimum operations as part of the fight against COVID-19, causing us to suspend our Casa Berardi operations from March 24 until April 15, when mining operations resumed, resulting in reduced mill throughput. Suspension-related costs totaling \$1.6 million for the first half of 2020 are reported in a separate line item on our consolidated statements of operations and excluded from the calculations of cost of sales and other direct production costs and depreciation, depletion and amortization and Cash Cost and AISC, After By-product Credits, per Gold Ounce.
- (6) Production was suspended at the Hollister mine in the third quarter of 2019 and at the Midas mine and Aurora mill in late-2019. Suspension-related costs at Hollister, Midas and Aurora totaling \$6.7 million for the first half of 2020 are reported in a separate line item on our consolidated statements of operations and excluded from the calculations of cost of sales and other direct production costs and depreciation, depletion and amortization and Cash Cost and AISC, After By-product Credits, per Gold Ounce.

Financial Liquidity and Capital Resources

Our liquid assets include (in millions):

	June 30, 2020	December 31, 2019
Cash and cash equivalents held in U.S. dollars	\$ 52.2	\$ 50.3
Cash and cash equivalents held in foreign currency	23.7	12.2
Total cash and cash equivalents	75.9	62.5
Marketable equity securities - non-current	12.2	6.2
Total cash, cash equivalents and investments	\$ 88.1	\$ 68.7

Cash and cash equivalents increased by \$13.4 million in the first six months of 2020. Cash held in foreign currencies represents balances in Canadian dollars and Mexican pesos, with the \$11.5 million increase in the first half of 2020 resulting from increases in both currencies held. The value of non-current marketable equity securities increased by \$6.0 million (see *Note 2 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information).

On February 19, 2020, we completed an offering of Senior Notes in the total principal amount of US\$475 million. The Senior Notes are due February 15, 2028 and bear interest at a rate of 7.25% per year from the most recent payment date to which interest has been paid or provided for. The net proceeds from the Senior Notes were used, along with cash on hand, to redeem, in March 2020, our previously-outstanding 2021 Notes having a principal balance of \$506.5 million. Also, in July 2018 we entered into a new \$250 million revolving credit facility. Interest is payable on amounts drawn from the revolving credit facility at a rate of between 2.25% and 4.00% over the London Interbank Offered Rate, or between 1.25% and 3.00% over an alternative base rate, with interest payable on March 31, June 30, September 30, and December 31 of each year. As a precaution due to uncertainties of the duration, severity and scope of the COVID-19 outbreak, we drew \$210.0 million on the facility in the first quarter of 2020. In the second quarter of 2020, we repaid \$160.0 million of the amount drawn on the facility, with the remaining \$50 million outstanding as of the end of the quarter. In addition, in July 2020 we agreed to issue CAD\$50 million (approximately USD\$36.8 million at the time of the transaction) in aggregate principal amount of our IQ Notes, which mature in July 2025 and bear interest at a rate of 6.515% per year. The IQ Notes will be issued at a premium of 103.65%, implying an effective annual yield of 5.74% and an aggregate principal amount to be repaid of CAD\$48.2 million. The IQ Notes will be issued in four equal installments of CAD\$12.5 million in July, August, September and October 2020, with the first installment issued net of CAD\$0.6 million in fees. The net proceeds from the IQ Notes will be available for general corporate purposes, including for open market purchases of a portion of the Senior Notes and to pay for capital expenditures at our Casa Berardi unit. Under the note purchase agreement for the IQ Notes and subject to a force majeure event, we are required to invest in the aggregate CAD\$100 million at the Casa Berardi unit and other exploration and development projects in Quebec over the four-year period commencing on July 9, 2020. See *Note 9 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information on our debt arrangements.

We continue to address the COVID-19 outbreak and face uncertainty related to the potential additional impacts it could have on our operations. It is possible that future restrictions at Casa Berardi, San Sebastian or Greens Creek (or at any other operation) could have an adverse impact on operations or 2020 financial results, including materially so, beyond the second quarter of 2020. We have taken precautionary measures to mitigate the impacts of COVID-19, including implementing operational plans and practices and increasing our cash reserves through a draw-down of our revolving credit facility. As long as they are required, the operational practices implemented could continue to have an adverse impact on our operating results due to deferred production and revenues or additional costs. If required, increasing or prolonged restrictions on our operations could require access to additional sources of liquidity, which may not be available to us. See *Part II, Item 1A. Risk Factors - Natural disasters, public health crises, political crises, and other catastrophic events or other events outside of our control may materially and adversely affect our business or financial results* in our quarterly report on Form 10-Q for the period ended March 31, 2020 for information on how restrictions related to COVID-19 have recently affected some of our operations.

As further discussed in the *Lucky Friday Segment* section above, the union employees at Lucky Friday were on strike from March 13, 2017 until the strike ended on January 7, 2020, and production at Lucky Friday has been limited since the start of the strike. Re-staffing of the mine has been substantially completed, with a return to full production anticipated by the end of 2020. However, the ramp-up to full production could take longer or be more costly than anticipated.

Pursuant to our common stock dividend policy described in *Note 8 of Notes to Condensed Consolidated Financial Statements (Unaudited)*, our board of directors declared and paid dividends on common stock totaling \$2.6 million in the first half of 2020 and \$2.4 million in the first half of 2019. Our dividend policy has a silver-price-linked component which ties the amount of declared common stock dividends to our realized silver price for the preceding quarter. Another component of our common stock dividend policy anticipates paying an annual minimum dividend. The declaration and payment of dividends on common stock is at the sole discretion of our board of directors, and there can be no assurance that we will continue to declare and pay common stock dividends in the future.

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On May 8, 2012, we announced that our board of directors approved a stock repurchase program. Under the program, we are authorized to repurchase up to 20 million shares of our outstanding common stock from time to time in open market or privately negotiated transactions, depending on prevailing market conditions and other factors. The repurchase program may be modified, suspended or discontinued by us at any time. Whether or not we engage in repurchases from time to time may depend on a variety of factors, including not only price and cash resources, but customary black-out restrictions, whether we have any material inside information, limitations on share repurchases or cash usage that may be imposed by our credit agreement or in connection with issuances of securities, alternative uses for cash, applicable law, and other investment opportunities from time to time. As of June 30, 2020, 934,100 shares had been purchased in prior periods at an average price of \$3.99 per share, leaving 19.1 million shares that may yet be purchased under the program. The closing price of our common stock at August 4, 2020, was \$6.05 per share. No shares were purchased under the program during the first half of 2020.

We may defer some capital investment and/or exploration and pre-development activities, engage in asset sales or secure additional capital if necessary to maintain liquidity. We also may pursue additional acquisition opportunities, which could require additional equity issuances or other forms of financing. There can

be no assurance that such financing will be available to us.

As a result of our current cash balances, the performance of our current and expected operations, current metals prices, proceeds from potential at-the-market sales of common stock, and availability of our revolving credit facility, we believe we will be able to meet our obligations and other potential cash requirements during the next 12 months from the date of this report. Our obligations and other uses of cash may include, but are not limited to: debt service obligations related to the Senior Notes and IQ Notes; principal and interest payments under our revolving credit facility; deferral of revenues, care-and-maintenance and other costs related to addressing the impacts of COVID-19 on our operations; capital expenditures at our operations; potential acquisitions of other mining companies or properties; regulatory matters; litigation; potential repurchases of our common stock under the program described above; and payment of dividends on common stock, if declared by our board of directors. We currently estimate a total of approximately \$90 million will be spent on capital expenditures, primarily for equipment, infrastructure, and development at our mines, in 2020, including \$33.8 million incurred in the first half of 2020. We also estimate exploration and pre-development expenditures will total approximately \$13.2 million in 2020, including \$5.6 million already incurred in the first half of 2020. Our expenditures for these items and our related plans for 2020 may change based upon our financial position, metals prices, and other considerations. Our ability to fund the activities described above will depend on our operating performance, metals prices, our ability to estimate revenues and costs, sources of liquidity available to us, including the revolving credit facility, and other factors. A sustained downturn in metals prices, significant increase in operational or capital costs or other uses of cash, our inability to access the credit facility or the sources of liquidity discussed above, or other factors beyond our control could impact our plans.

	Six Months Ended	
	June 30, 2020	June 30, 2019
Cash provided by operating activities (in millions)	\$ 42.5	\$ 8.7

Cash provided by operating activities in the first half of 2020 of \$42.5 million represented a \$33.8 million increase compared to the \$8.7 million provided by operating activities in the first half of 2019. The variance was the result of higher net income, as adjusted for non-cash items, reductions to accounts receivable, and increases to accrued payroll and taxes, partially offset by increases to inventory and decreases to accounts payable.

	Six Months Ended	
	June 30, 2020	June 30, 2019
Cash used in investing activities (in millions)	\$ (31.1)	\$ (71.3)

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During the first half of 2020, we invested \$30.7 million in capital expenditures, not including \$3.1 million in non-cash finance lease additions, a decrease of \$40.6 million compared to the same period in 2019. The variance is due to reduced expenditures at all of our operations except Lucky Friday, where we have been preparing for a return to production after the end of the strike in January 2020.

	Six Months Ended	
	June 30, 2020	June 30, 2019
Cash provided by financing activities (in millions)	\$ 4.0	\$ 44.2

In the first half of 2020, we received \$469.5 million in net proceeds from the issuance of our Senior Notes and drew \$210.0 million on our revolving credit facility, and had debt repayments of \$506.5 million for redemption of our 2021 Notes and \$160.0 million for our revolving credit facility. In the first half of 2019, we drew \$170.0 million and had repayments of \$118.0 million on our revolving credit facility. We made repayments on our finance leases of \$2.8 million and \$3.4 million in the six-month periods ended June 30, 2020 and 2019, respectively. During the first six months of 2020 and 2019, we paid cash dividends on our common stock totaling \$2.6 million and \$2.4 million, respectively, and cash dividends of \$0.3 million on our Series B Preferred Stock during each of those periods. We acquired treasury shares for \$2.7 million and \$1.6 million in the first half of 2020 and 2019, respectively, as a result of employees' elections to utilize net share settlement to satisfy their tax withholding obligations related to incentive compensation paid in stock and vesting of restricted stock units. See *Note 8 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information.

The effect of changes in foreign exchange rates resulted in a \$1.8 million decrease in cash and cash equivalents in the first half of 2020 compared to an increase of \$0.4 million in the first half of 2019, with the variance due to weakening of the CAD and MXN relative to the USD in the 2020 period.

Contractual Obligations, Contingent Liabilities and Commitments

The table below presents our fixed, non-cancelable contractual obligations and commitments primarily related to our Senior Notes, credit facility, outstanding purchase orders, certain capital expenditures and lease arrangements as of June 30, 2020 (in thousands):

	Payments Due By Period				Total
	Less than 1 year	1-3 years	4-5 years	More than 5 years	
Purchase obligations (1)	\$ 10,722	—	—	\$ —	\$ 10,722
Credit facility(2)	—	50,000	—	—	50,000
Contractual obligations (3)	1,302	—	—	—	1,302
Finance lease commitments (4)	6,123	6,592	960	—	13,675
Operating lease commitments (5)	3,946	6,001	2,052	2,601	14,600
Supplemental executive retirement plan (6)	622	1,509	2,107	6,440	10,678
Defined benefit pension plans (6)	4,800	—	—	—	4,800
Senior notes (7)	34,438	68,875	68,875	565,398	737,586

Total contractual cash obligations	\$ 61,953	\$ 132,977	\$ 73,994	\$ 574,439	\$ 843,363
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- (1) Consists of open purchase orders of approximately \$5.6 million at the Greens Creek unit, \$0.3 million at the Casa Berardi unit, \$2.1 million at the Lucky Friday unit and \$2.8 million at the Nevada Operations unit.
- (2) We have a \$250 million revolving credit agreement under which we are required to pay a standby fee of between 0.5625% and 1.00% per annum on undrawn amounts and interest of between 2.25% and 4.00% over the London Interbank Offered Rate or between 1.25% and 3.00% over an alternative base rate on drawn amounts under the revolving credit agreement. We had \$50.0 million drawn and \$28.2 million in letters of credit outstanding as of June 30, 2020. The amount in the table above only includes the principal balance drawn, and not an estimate of interest to be paid or the standby fee on potentially undrawn amounts, as the timing of repayment of the principal balance and future draws is unknown at this time. For more information on our credit facility, see *Note 9 of Notes to Condensed Consolidated Financial Statements (Unaudited)*.
- (3) As of June 30, 2020, we were committed to approximately \$1.3 million for various items at Greens Creek.

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- (4) Includes scheduled finance lease payments of \$11.3 million, \$0.4 million, \$1.2 million and \$0.8 million (including interest), respectively, for equipment at our Greens Creek, Lucky Friday, Casa Berardi and Nevada Operations units. These leases have fixed payment terms and contain bargain purchase options at the end of the lease periods (see *Note 9 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information).
- (5) We enter into operating leases in the normal course of business. Substantially all lease agreements have fixed payment terms based on the passage of time. Some lease agreements provide us with the option to renew the lease or purchase the leased property. Our future operating lease obligations would change if we exercised these renewal options and if we entered into additional operating lease arrangements.
- (6) We sponsor defined benefit pension plans covering substantially all U.S. employees and provide certain post-retirement benefits for qualifying retired employees, along with a supplemental executive retirement plan. These amounts represent our estimate of the future funding requirements for these plans. We believe we will have funding requirements related to our defined benefit plans beyond one year; however, such obligations are not fixed in nature and are difficult to estimate, as they involve significant assumptions. See *Note 7 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information.
- (7) On February 19, 2020, we completed an offering of \$475 million in aggregate principal amount of our Senior Notes due February 15, 2028. The Senior Notes bear interest at a rate of 7.25% per year from the original date of issuance or the most recent payment date to which interest has been paid or provided for. Interest on the Senior Notes is payable on February 15 and August 15 of each year, commencing August 15, 2020. See *Note 9 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information.

We record liabilities for costs associated with mine closure, reclamation of land and other environmental matters. At June 30, 2020, our liabilities for these matters totaled \$104.6 million. Future expenditures related to closure, reclamation and environmental expenditures at our sites are difficult to estimate, although we anticipate we will incur expenditures relating to these obligations over the next 30 years. For additional information relating to our environmental obligations, see *Note 4 of Notes to Condensed Consolidated Financial Statements (Unaudited)*.

Off-Balance Sheet Arrangements

At June 30, 2020, we had no existing off-balance sheet arrangements, as defined under SEC regulations, that have or are reasonably likely to have a current or future effect on our financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that are material to investors.

Critical Accounting Estimates

Our significant accounting policies are described in *Note 1 of Notes to Consolidated Financial Statements in Part IV* of our annual report filed on Form 10-K for the year ended December 31, 2019. As described in such *Note 1*, we are required to make estimates and assumptions that affect the reported amounts and related disclosures of assets, liabilities, revenue, and expenses. Our estimates are based on our experience and our interpretation of economic, political, regulatory, and other factors that affect our business prospects. Actual results may differ significantly from our estimates.

We believe that our most critical accounting estimates are related to future metals prices; obligations for environmental, reclamation, and closure matters; mineral reserves; and accounting for business combinations, as they require us to make assumptions that are highly uncertain at the time the accounting estimates are made and changes in them are reasonably likely to occur from period to period. Management has discussed the development and selection of these critical accounting estimates with the Audit Committee of our board of directors, and the Audit Committee has reviewed the disclosures presented below. In addition, there are other items within our financial statements that require estimation, but are not deemed to be critical. However, changes in estimates used in these and other items could have a material impact on our financial statements.

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Future Metals Prices

Metals prices are key components in estimates that determine the valuation of some of our significant assets and liabilities, including properties, plants, equipment and mineral interests, deferred tax assets, and certain accounts receivable. Metals prices are also an important component in the estimation of

reserves. As shown under *Part I, Item 1. - Business* in our annual report filed on Form 10-K for the year ended December 31, 2019, metals prices have historically been volatile. Silver demand arises from investment demand, particularly in exchange-traded funds, industrial demand, and consumer demand. Gold demand arises primarily from investment and consumer demand. Investment demand for silver and gold can be influenced by several factors, including: the value of the U.S. dollar and other currencies, changing U.S. budget deficits, widening availability of exchange-traded funds, interest rate levels, the health of credit markets, and inflationary expectations. Uncertainty related to the political environment in the U.S., Britain's exit from the European Union, U.S. and global trading policies (including tariffs), and a global economic recovery, including recent uncertainty in China and from the current downturn and continued uncertainty resulting from the COVID-19 outbreak, could result in continued investment demand for precious metals. Industrial demand for silver is closely linked to world Gross Domestic Product growth and industrial fabrication levels, as it is difficult to substitute for silver in industrial fabrication. Consumer demand is driven significantly by demand for jewelry and other retail products. We believe that long-term industrial and economic trends, including urbanization and growth of the middle class in countries such as China and India, will result in continued consumer demand for silver and gold and industrial demand for silver. However, the global economy has been significantly impacted by the COVID-19 outbreak, with the ultimate severity and duration of the downturn unknown, and China has recently experienced economic contraction which could resume in the future. There can be no assurance whether these trends will continue or how they will impact prices of the metals we produce. In the past, we have recorded impairments to our asset carrying value because of low prices, and we can offer no assurance that prices will either remain at their current levels or increase.

Processes supporting valuation of our assets and liabilities that are most significantly affected by prices include analysis of asset carrying values, depreciation, reserves, and deferred income taxes. On at least an annual basis - and more frequently if circumstances warrant - we examine our depreciation rates, reserve estimates, and the valuation allowances on our deferred tax assets. We examine the carrying values of our assets as changes in facts and circumstances warrant. In our evaluation of carrying values and deferred taxes, we apply several pricing views to our forecasting model, including current prices, analyst price estimates, forward-curve prices, and historical prices (see *Mineral Reserves*, below, regarding prices used for reserve estimates). Using applicable accounting guidance and our view of metals markets, we use the probability-weighted average of the various methods to determine whether the values of our assets are fairly stated, and to determine the level of valuation allowances, if any, on our deferred tax assets. In addition, estimates of future metals prices are used in the valuation of certain assets in the determination of the purchase price allocations for our acquisitions (see *Business Combinations* below).

Sales of concentrates sold directly to customers are recorded as revenues upon completion of the performance obligation and transfer of control of the product to the customer (generally at the time of shipment) using estimated forward metals prices for the estimated month of settlement. Due to the time elapsed between shipment of concentrates to the customer and final settlement with the customer, we must estimate the prices at which sales of our metals will be settled. Previously recorded sales and trade accounts receivable are adjusted to estimated settlement prices until final settlement by the customer. Changes in metals prices between shipment and final settlement result in changes to revenues and accounts receivable previously recorded upon shipment. As a result, our trade accounts receivable balances related to concentrate sales are subject to changes in metals prices until final settlement occurs. For more information, see *Note 6 of Notes to Condensed Consolidated Financial Statements (Unaudited)*.

We utilize financially-settled forward and put option contracts to manage our exposure to changes in prices for silver, gold, zinc and lead. See *Item 3. - Quantitative and Qualitative Disclosures About Market Risk - Commodity-Price Risk Management* below for more information on our contract programs. These contracts do not qualify for hedge accounting and are therefore marked-to-market through earnings each period. Changes in silver, gold, zinc and lead prices between the dates that the contracts are entered into and their settlements will result in changes to the fair value asset or liability associated with the contracts, with a corresponding gain or loss recognized in earnings.

Obligations for Environmental, Reclamation and Closure Matters

Accrued reclamation and closure costs can represent a significant and variable liability on our balance sheet. We have estimated our liabilities under appropriate accounting guidance, and on at least an annual basis - and more frequently if warranted - management reviews our liabilities with our Audit Committee. However, the ranges of liability could exceed the liabilities recognized. If substantial damages were awarded, claims were settled, or remediation costs incurred in excess of our accruals, our financial results or condition could be materially adversely affected.

Mineral Reserves

Critical estimates are inherent in the process of determining our reserves. Our reserves are affected largely by our assessment of future metals prices, as well as by engineering and geological estimates of ore grade, accessibility and production cost. Metals prices are estimated at long-term averages, as described in *Part I, Item 2. - Properties* in our annual report filed on Form 10-K for the year ended December 31, 2019. Our assessment of reserves occurs at least annually, and periodically utilizes external audits.

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Reserves are a key component in the valuation of our properties, plants, equipment and mineral interests. Reserve estimates are used in determining appropriate rates of units-of-production depreciation, with net book value of many assets depreciated over remaining estimated reserves. Reserves are also a key component in forecasts, with which we compare future cash flows to current asset values in an effort to ensure that carrying values are reported appropriately. Our forecasts are also used in determining the level of valuation allowances on our deferred tax assets. Reserves also play a key role in the valuation of certain assets in the determination of the purchase price allocations for acquisitions. Annual reserve estimates are also used to determine conversions of mineral assets beyond the known reserve resulting from business combinations to depreciable reserves, in periods subsequent to the business combinations (see *Business Combinations* below). Reserves are a culmination of many estimates and are not guarantees that we will recover the indicated quantities of metals or that we will do so at a profitable level.

Business Combinations

We are required to allocate the purchase price of acquired companies to the tangible and intangible assets acquired and liabilities assumed based on their estimated fair values at the acquisition date. The valuation of assets acquired and liabilities assumed requires management to make significant estimates and assumptions, especially with respect to long-lived assets (including mineral assets beyond the known reserve). These estimates include future metals prices and

2020 settlements	2,556	10	21,550	2,159	\$	17.20	\$	1,481	\$	1.04	\$	0.88	
Contracts on forecasted sales													
2020 settlements	—	—	441	11,740		N/A		N/A		\$	1.13	\$	0.98

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In June 2019, we began using financially-settled put option contracts to manage the exposure of our forecasted future gold and silver sales to potential declines in market prices for those metals. These put contracts give us the option, but not the obligation, to realize established prices on quantities of silver and gold to be sold in the future. The following tables summarize the quantities of metals for which we have entered into put contracts and the average exercise prices as of June 30, 2020 and December 31, 2019:

June 30, 2020	Ounces under contract (in 000's)		Average price per ounce	
	Silver (ounces)	Gold (ounces)	Silver (ounces)	Gold (ounces)
Contracts on forecasted sales				
2020 settlements	2,718	73	\$ 15.67	\$ 1,633
December 31, 2019				
December 31, 2019	Ounces under contract (in 000's)		Average price per ounce	
	Silver (ounces)	Gold (ounces)	Silver (ounces)	Gold (ounces)
Contracts on forecasted sales				
2020 settlements	5,700	130	\$ 15.73	\$ 1,435

These forward and put option contracts do not qualify for hedge accounting and are marked-to-market through earnings each period.

As of June 30, 2020, we recorded the following balances for the fair value of the forward and put option contracts held at that time:

- a current asset of \$0.2 million, which is included in other current assets and is net of \$0.2 million for contracts in a fair value liability position; and
- a current liability of \$9.9 million, which is included in current derivatives liabilities and is net of \$0.5 million for contracts in a fair value current asset position.

We recognized a \$3.3 million net loss during the first half of 2020 on the contracts utilized to manage exposure to prices of metals in our concentrate shipments, which is included in sales of products. The net loss recognized on the contracts offsets gains related to price adjustments on our provisional concentrate sales due to changes to silver, gold, lead and zinc prices between the time of sale and final settlement.

We recognized a \$6.1 million net loss during the first half of 2020 on the contracts utilized to manage exposure to prices for forecasted future sales. The net loss on these contracts is included as a separate line item under other income (expense), as they relate to forecasted future sales, as opposed to sales that have already taken place but are subject to final pricing as discussed in the preceding paragraph. The net loss for the first half of 2020 is the result of increasing gold and zinc prices, partially offset by decreasing lead prices. These programs, when utilized and the contracts are not settled prior to their maturity dates, are designed to mitigate the impact of potential future declines in silver, gold, lead and zinc prices from the price levels established in the contracts (see average price information above). When those prices increase compared to the contract prices, we incur losses on the contracts.

Foreign Currency

We operate or have mining interests in Canada and Mexico, which exposes us to risks associated with fluctuations in the exchange rates between the U.S. dollar ("USD") and the Canadian dollar ("CAD") and the Mexican peso ("MXN"), respectively. We have determined the functional currency for our Canadian and Mexican operations is the USD. As such, foreign exchange gains and losses associated with the re-measurement of monetary assets and liabilities from CAD and MXN to USD are recorded to earnings each period. For the six months ended June 30, 2020, we recognized a net foreign exchange gain of \$3.4 million. Foreign currency exchange rates are influenced by a number of factors beyond our control. A 10% change in the exchange rate between the USD and CAD from the rate at June 30, 2020 would have resulted in a change of approximately \$8.0 million in our net foreign exchange gain or loss. A 10% change in the exchange rate between the USD and MXN from the rate at June 30, 2020 would have resulted in a change of approximately \$0.6 million in our net foreign exchange gain or loss.

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In April 2016, we initiated a program to manage our exposure to fluctuations in the exchange rate between the USD and CAD and the impact on our future operating costs denominated in CAD. In October 2016, we also initiated a similar program with respect to MXN, which was not in use as of June 30, 2020. When in use, the programs utilize forward contracts to buy CAD and MXN, and each contract is designated as a cash flow hedge. As of June 30, 2020, we had 140 forward contracts outstanding to buy CAD\$315.1 million having a notional amount of US\$239.9 million. The CAD contracts are related to cash operating costs at Casa Berardi forecasted to be incurred from 2020 through 2023 and have CAD-to-USD exchange rates ranging between 1.2702 and 1.3785. There were no outstanding MXN contracts as of June 30, 2020. Our risk management policy allows for up to 75% of our planned cost exposure for five years into the future to be hedged under such programs, and for potential additional programs to manage other foreign currency-related exposure areas.

As of June 30, 2020, we recorded the following balances for the fair value of the contracts:

- a current asset of \$0.1 million, which is included in other current assets;

- a non-current asset of \$0.2 million, which is included in other non-current assets; and
- a current liability of \$3.9 million, which is included in current derivatives liabilities; and
- a non-current liability of \$5.3 million, which is included in non-current derivatives liabilities.

Net unrealized losses of approximately \$9.3 million related to the effective portion of the hedges were included in accumulated other comprehensive loss as of June 30, 2020. Unrealized gains and losses will be transferred from accumulated other comprehensive loss to current earnings as the underlying operating expenses are recognized. We estimate approximately \$4.0 million in net unrealized losses included in accumulated other comprehensive loss as of June 30, 2020 would be reclassified to current earnings in the next twelve months. Net realized losses of approximately \$1.9 million on contracts related to underlying expenses which have been recognized were transferred from accumulated other comprehensive loss and included in cost of sales and other direct production costs for the six months ended June 30, 2020. No net unrealized gains or losses related to ineffectiveness of the hedges were included in gain (loss) on derivatives contracts on our consolidated statements of operations and comprehensive income (loss) for the six months ended June 30, 2020.

Interest Rates

We have a \$250 million credit facility, and amounts drawn on the facility are subject to variable rates of interest based on a spread over the London Interbank Offered Rate or an alternative base rate. Interest rates fluctuate due to economic factors beyond our control. We had \$50.0 million drawn under the facility as of June 30, 2020. See *Note 9 of Notes to Condensed Consolidated Financial Statements (Unaudited)* for more information on our credit facility.

Item 4. Controls and Procedures

An evaluation was performed under the supervision and with the participation of our management, including the Chief Executive Officer (“CEO”) and Chief Financial Officer (“CFO”), of the effectiveness of the design and operation of our disclosure controls and procedures as required by Securities Exchange Act Rules 13a-15(e) and 15d-15(e) as of the end of the period covered by this report. Based on that evaluation, our CEO and CFO concluded that our disclosure controls and procedures, including controls and procedures designed to ensure that information required to be disclosed by us is accumulated and communicated to our management (including our CEO and CFO), were effective as of June 30, 2020, in assuring them in a timely manner that material information required to be disclosed in this report has been properly recorded, processed, summarized and reported. There were no changes in our internal control over financial reporting during the quarter ended June 30, 2020, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Internal control systems, no matter how well designed and operated, have inherent limitations. Therefore, even a system which is determined to be effective cannot provide absolute assurance that all control issues have been detected or prevented. Our systems of internal controls are designed to provide reasonable assurance with respect to financial statement preparation and presentation.

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Part II - Other Information

Hecla Mining Company and Subsidiaries

Item 1. Legal Proceedings

For information concerning legal proceedings, refer to *Note 4 of Notes to Condensed Consolidated Financial Statements (Unaudited)*, which is incorporated by reference into this Item 1.

Item 1A. Risk Factors

Part I, Item 1A. – Risk Factors of our annual report filed on Form 10-K for the year ended December 31, 2019, as updated in *Part II, Item 1A. – Risk Factors* in our quarterly report on Form 10-Q for the period ended March 31, 2020, sets forth information relating to important risks and uncertainties that could materially adversely affect our business, financial condition or operating results. Those risk factors continue to be relevant to an understanding of our business, financial condition and operating results.

Item 2. Unregistered Sales of Securities and Use of Proceeds

On April 9, 2020, we issued 119,048 unregistered shares of our common stock in private placements to the Lucky Friday Pension Plan Trust and 47,619 shares to the Hecla Mining Company Retirement Plan Trust in order to satisfy the funding requirements for those defined benefit pension plans. The private placements were exempt from registration under the Securities Act of 1933 pursuant to section 4(a)(2) of that Act. The shares were subsequently registered for resale on a registration statement on Form S-3 filed with the SEC on April 9, 2020. We did not receive any cash proceeds from the issuance of the shares. The shares had a value of approximately \$0.4 million at the time of issuance.

Item 4. Mine Safety Disclosures

The information concerning mine safety violations or other regulatory matters required by Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act and Item 104 of Regulation S-K is included in exhibit 95 to this Quarterly Report.

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Item 6. Exhibits

Hecla Mining Company and Wholly Owned Subsidiaries
Form 10-Q – June 30, 2020
Index to Exhibits

- 3.1 [Restated Certificate of Incorporation of the Registrant. Filed as exhibit 3.1 to Registrant’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2018 \(File No. 1-8491\) and incorporated herein by reference.](#)
- 3.2 [Bylaws of the Registrant as amended to date. Filed as exhibit 3.1 to Registrant's Current Report on Form 8-K filed on December 13, 2019 \(File No. 1-8491\) and incorporated herein by reference.](#)
- 4.1 [Designations, Preferences and Rights of Series B Cumulative Convertible Preferred Stock of the Registrant. Included as Annex II to Restated Certificate of Incorporation of Registrant filed as exhibit 3.1 to Registrant’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2018 \(File No. 1-8491\) and incorporated herein by reference.](#)
- 4.2 [Registration Rights Agreement dated as of April 9, 2020 among Hecla Mining Company, as Issuer, and the Hecla Mining Company Retirement Plan Trust, which is the funding vehicle for the Hecla Mining Company Retirement Plan, a tax-qualified employee benefit pension plan sponsored by Hecla Mining Company, and the Lucky Friday Pension Plan Trust, which is the funding vehicle for the Lucky Friday Pension Plan. Filed as exhibit 4.1 to Registrant’s registration statement on Form S-3ASR filed on April 10, 2020 \(Registration No. 333-237631\) and incorporated herein by reference.](#)
- 31.1 [Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *](#)
- 31.2 [Certification pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. *](#)
- 32.1 [Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. *](#)
- 32.2 [Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. *](#)
- 95 [Mine safety information listed in Section 1503 of the Dodd-Frank Act. *](#)
- 99.1 [Contribution Agreement, dated as of April 9, 2020, among Hecla Mining Company, as sponsor of the Hecla Mining Company Retirement Plan, the Retirement Committee, as the named fiduciary of the Hecla Mining company Retirement Plan, and U.S. Bank National Association, as trustee of the Hecla Mining Company Retirement Plan Trust. Filed as exhibit 99.1 to Registrant’s registration statement on Form S-3ASR filed on April 10, 2020 \(Registration No. 333-237631\) and incorporated herein by reference.](#)
- 99.2 [Contribution Agreement, dated as of April 9, 2020, among Hecla Mining Company, Hecla Limited as sponsor of the Lucky Friday Pension Plan, the Pension Committee, as the named fiduciary of the Lucky Friday Pension Plan, and U.S. Bank National Association, as trustee of the Hecla Mining Company Retirement Plan Trust. Filed as exhibit 99.2 to Registrant’s registration statement on Form S-3ASR filed on April 10, 2020 \(Registration No. 333-237631\) and incorporated herein by reference.](#)
- 101.INS Inline XBRL Instance Document - The instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.**
- 101.SCH Inline XBRL Taxonomy Extension Schema.**
- 101.CAL Inline XBRL Taxonomy Extension Calculation.**
- 101.DEF Inline XBRL Taxonomy Extension Definition.**
- 101.LAB Inline XBRL Taxonomy Extension Labels.**
- 101.PRE Inline XBRL Taxonomy Extension Presentation.**
- 104 Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

* Filed herewith.

** XBRL information is furnished and not filed or a part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, is deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise is not subject to liability under these sections.

Items 3 and 5 of Part II are not applicable and are omitted from this report.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

HECLA MINING COMPANY
(Registrant)

Date: August 6, 2020

By: /s/ Phillips S. Baker, Jr.
Phillips S. Baker, Jr., President,
Chief Executive Officer and Director

Date: August 6, 2020

By: /s/ Lindsay A. Hall
Lindsay A. Hall, Senior Vice President and
Chief Financial Officer

CERTIFICATIONS

I, Phillips S. Baker, Jr., certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hecla Mining Company;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2020

/s/ Phillips S. Baker, Jr.
Phillips S. Baker, Jr.
President, Chief Executive Officer and Director

CERTIFICATIONS

I, Lindsay A. Hall, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hecla Mining Company;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 6, 2020

/s/ Lindsay A. Hall
Lindsay A. Hall
Senior Vice President and Chief Financial Officer

CERTIFICATIONS

I, Phillips S. Baker, Jr., President, Chief Executive Officer and Director of Hecla Mining Company (“Hecla”), certify that to my knowledge:

1. This quarterly report of Hecla on Form 10-Q (“report”) fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the report fairly presents, in all material respects, the financial condition and results of operations of Hecla.

Date: August 6, 2020

/s/ Phillips S. Baker, Jr.
Phillips S. Baker, Jr.
President, Chief Executive Officer and Director

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906 has been provided to Hecla Mining Company and will be retained by Hecla and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished in accordance with Securities and Exchange Commission Release No. 34-47551 and shall not be considered filed as part of the Form 10-Q.

CERTIFICATIONS

I, Lindsay A. Hall, Senior Vice President and Chief Financial Officer of Hecla Mining Company (“Hecla”), certify that to my knowledge:

1. This quarterly report of Hecla on Form 10-Q (“report”) fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the report fairly presents, in all material respects, the financial condition and results of operations of Hecla.

Date: August 6, 2020

/s/ Lindsay A. Hall

Lindsay A. Hall

Senior Vice President and Chief Financial Officer

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906 has been provided to Hecla Mining Company and will be retained by Hecla and furnished to the Securities and Exchange Commission or its staff upon request.

The foregoing certification is being furnished in accordance with Securities and Exchange Commission Release No. 34-47551 and shall not be considered filed as part of the Form 10-Q.

Mine Safety Disclosures

Our mines are operated subject to the regulation of the Federal Mine Safety and Health Administration (“MSHA”), under the Federal Mine Safety and Health Act of 1977 (the “Mine Act”). In July 2010, the Dodd-Frank Wall Street Reform and Consumer Protection Act (the “Dodd-Frank Act”) was signed into law, and amended in December 2011. When MSHA believes a violation of the Mine Act has occurred, it may issue a citation for such violation, including a civil penalty or fine, and the mine operator must abate the alleged violation.

As required by the reporting requirements of the Dodd-Frank Act, as amended, the table below presents the following information for the three-month period ended June 30, 2020.

Mine	Section 104 S&S Citations	Section 104(b) Orders	Section 104(d) Citations and Orders	Section 110(b)(2) Violations	Section 107(a) Orders	Total Dollar Value of MSHA Assessments Proposed	Total Number Of Mining Related Fatalities	Received Notice of Pattern of Violations Under Section 104(e)	Received Notice of Potential Patterns Under Section 104(e)	Legal Actions Pending as of Last Day of Period	Legal Actions Initiated During Period	Legal Actions Resolved During Period
Greens Creek	0	0	0	—	—	\$5,866	—	no	no	0	0	0
Lucky Friday	0	0	0	—	—	\$2,868	—	no	no	0	0	0
Troy	0	0	0	—	—	\$0	—	no	no	0	0	0
Fire Creek	0	0	0	---	---	\$0	---	no	no	0	0	0
Hollister	0	0	0	--	--	\$0	---	no	no	0	0	0
Midas	0	0	0	---	---	\$0	---	no	no	0	0	0
Aurora	0	0	0	---	---	\$0	---	no	no	0	0	0