

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 10-Q

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2026

OR

Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the transition period from _____ to _____

Commission File No. 001-14817

PACCAR Inc

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation or organization)

91-0351110
(I.R.S. Employer Identification No.)

777 - 106th Ave. N.E., Bellevue, WA
(Address of principal executive offices)

98004
(Zip Code)

(425) 468-7400

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class | Trading Symbol(s) | Name of Each Exchange on Which Registered |
|-----------------------------|-------------------|---|
| Common stock, \$1 par value | PCAR | The Nasdaq Stock Market |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | |
|-------------------------|-------------------------------------|---------------------------|--------------------------|
| Large accelerated filer | <input checked="" type="checkbox"/> | Accelerated filer | <input type="checkbox"/> |
| Non-accelerated filer | <input type="checkbox"/> | Smaller reporting company | <input type="checkbox"/> |
| | | Emerging growth company | <input type="checkbox"/> |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Common Stock, \$1 par value — 526,286,229 shares as of April 24, 2026

PACCAR Inc – Form 10-Q

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PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

Consolidated Statements of Comprehensive Income (Unaudited)

(Millions, Except Per Share Amounts)

| | Three Months Ended March 31 | |
|---|--------------------------------|-----------------|
| | 2026 | 2025 |
| TRUCK, PARTS AND OTHER: | | |
| Net sales and revenues | \$ 6,234.3 | \$ 6,913.7 |
| Cost of sales and revenues | 5,416.5 | 5,891.0 |
| Research and development | 109.1 | 115.4 |
| Selling, general and administrative | 149.6 | 143.3 |
| Interest and other (income) expenses, net | (21.3) | 325.8 |
| | <u>5,653.9</u> | <u>6,475.5</u> |
| <i>Truck, Parts and Other Income Before Income Taxes</i> | 580.4 | 438.2 |
| FINANCIAL SERVICES: | | |
| Interest and fees | 344.9 | 343.0 |
| Operating lease, rental and other revenues | 197.3 | 185.0 |
| Revenues | 542.2 | 528.0 |
| Interest and other borrowing expenses | 182.8 | 190.6 |
| Depreciation and other expenses | 160.1 | 159.7 |
| Selling, general and administrative | 39.7 | 38.3 |
| Provision for losses on receivables | 44.1 | 18.3 |
| | <u>426.7</u> | <u>406.9</u> |
| <i>Financial Services Income Before Income Taxes</i> | 115.5 | 121.1 |
| Investment income | 80.4 | 83.8 |
| <i>Total Income Before Income Taxes</i> | 776.3 | 643.1 |
| Income taxes | 171.0 | 138.0 |
| <i>Net Income</i> | <u>\$ 605.3</u> | <u>\$ 505.1</u> |
| Net Income Per Share | | |
| Basic | \$ 1.15 | \$.96 |
| Diluted | <u>\$ 1.15</u> | <u>\$.96</u> |
| Weighted Average Number of Common Shares Outstanding | | |
| Basic | 526.7 | 525.9 |
| Diluted | <u>527.4</u> | <u>526.9</u> |
| <i>Comprehensive Income</i> | <u>\$ 613.3</u> | <u>\$ 655.3</u> |

See Notes to Consolidated Financial Statements.

Consolidated Balance Sheets**(Millions)**

| | <u>March 31</u> <u>2026</u> <u>(Unaudited)</u> | <u>December 31</u> <u>2025 *</u> |
|---|--|-------------------------------------|
| ASSETS | | |
| TRUCK, PARTS AND OTHER: | | |
| <i>Current Assets</i> | | |
| Cash and cash equivalents | \$ 5,381.9 | \$ 6,046.0 |
| Trade and other receivables, net (allowance for losses: 2026 - \$1.8, 2025 - \$1.5) | 2,256.9 | 1,981.1 |
| Marketable securities | 3,213.5 | 3,207.7 |
| Inventories, net | 2,223.4 | 2,187.5 |
| Other current assets | 822.8 | 903.9 |
| <i>Total Truck, Parts and Other Current Assets</i> | <u>13,898.5</u> | <u>14,326.2</u> |
| Property, plant and equipment, net | 4,518.8 | 4,505.3 |
| Other noncurrent assets, net | 2,788.0 | 2,701.3 |
| <i>Total Truck, Parts and Other Assets</i> | <u>21,205.3</u> | <u>21,532.8</u> |
| FINANCIAL SERVICES: | | |
| Cash and cash equivalents | 262.9 | 261.9 |
| Finance and other receivables, net (allowance for losses: 2026 - \$196.3, 2025 - \$192.9) | 19,341.8 | 19,754.5 |
| Equipment on operating leases, net | 1,832.4 | 1,868.6 |
| Other assets | 911.1 | 918.4 |
| <i>Total Financial Services Assets</i> | <u>22,348.2</u> | <u>22,803.4</u> |
| | <u>\$ 43,553.5</u> | <u>\$ 44,336.2</u> |

* The December 31, 2025 consolidated balance sheet has been derived from audited financial statements.

See Notes to Consolidated Financial Statements.

Consolidated Balance Sheets

(Millions)

| | March 31 2026 (Unaudited) | December 31 2025 * |
|---|---------------------------------|-----------------------|
| LIABILITIES AND STOCKHOLDERS' EQUITY | | |
| TRUCK, PARTS AND OTHER: | | |
| <i>Current Liabilities</i> | | |
| Accounts payable, accrued expenses and other | \$ 5,101.2 | \$ 4,876.3 |
| Dividend payable | | 735.8 |
| <i>Total Truck, Parts and Other Current Liabilities</i> | <u>5,101.2</u> | <u>5,612.1</u> |
| Other liabilities | <u>2,197.4</u> | <u>2,278.8</u> |
| <i>Total Truck, Parts and Other Liabilities</i> | <u>7,298.6</u> | <u>7,890.9</u> |
| FINANCIAL SERVICES: | | |
| Accounts payable, accrued expenses and other | 901.9 | 907.7 |
| Commercial paper and bank loans | 4,756.1 | 4,989.5 |
| Term notes | 10,189.5 | 10,646.8 |
| Deferred taxes and other liabilities | <u>650.8</u> | <u>637.3</u> |
| <i>Total Financial Services Liabilities</i> | <u>16,498.3</u> | <u>17,181.3</u> |
| STOCKHOLDERS' EQUITY: | | |
| Preferred stock, no par value - authorized 1.0 million shares, none issued | | |
| Common stock, \$1 par value - authorized 1.2 billion shares, issued 526.3 and 525.4 million shares | 526.3 | 525.4 |
| Additional paid-in capital | 436.3 | 379.2 |
| Treasury stock, at cost - .04 million and nil shares | (4.8) | |
| Retained earnings | 19,127.5 | 18,696.1 |
| Accumulated other comprehensive loss | <u>(328.7)</u> | <u>(336.7)</u> |
| <i>Total Stockholders' Equity</i> | <u>19,756.6</u> | <u>19,264.0</u> |
| | <u>\$ 43,553.5</u> | <u>\$ 44,336.2</u> |

* The December 31, 2025 consolidated balance sheet has been derived from audited financial statements.

See Notes to Consolidated Financial Statements.

Condensed Consolidated Statements of Cash Flows (Unaudited)

(Millions)

| | Three Months Ended March 31 | |
|--|--------------------------------|-------------------|
| | 2026 | 2025 |
| OPERATING ACTIVITIES: | | |
| <i>Net Income</i> | \$ 605.3 | \$ 505.1 |
| <i>Adjustments to reconcile net income to cash provided by operations:</i> | | |
| Depreciation and amortization: | | |
| Property, plant and equipment | 100.5 | 99.7 |
| Other assets | 99.6 | 105.4 |
| Provision for losses on financial services receivables | 44.1 | 18.3 |
| Deferred taxes | (159.0) | 5.0 |
| Other, net | 17.4 | 31.3 |
| Pension contributions | (4.0) | (6.5) |
| <i>Change in operating assets and liabilities:</i> | | |
| Trade and other receivables | (279.1) | (230.9) |
| Wholesale receivables on new trucks | 198.7 | 28.8 |
| Inventories | (29.7) | 33.0 |
| Accounts payable and accrued expenses | 234.4 | 155.9 |
| Income taxes, warranty and other | 143.6 | 165.2 |
| <i>Net Cash Provided by Operating Activities</i> | 971.8 | 910.3 |
| INVESTING ACTIVITIES: | | |
| Originations of retail loans and finance leases | (1,162.8) | (1,332.0) |
| Collections on retail loans and finance leases | 1,276.0 | 1,110.0 |
| Net decrease in wholesale receivables on equipment | 50.6 | 23.7 |
| Purchases of marketable debt securities | (586.2) | (405.1) |
| Proceeds from sales and maturities of marketable debt securities | 549.4 | 384.5 |
| Payments for property, plant and equipment | (147.2) | (165.1) |
| Acquisitions of equipment for operating leases | (170.7) | (160.7) |
| Proceeds from asset disposals | 178.5 | 200.2 |
| Contributions to joint venture | | (44.7) |
| Other, net | (62.6) | (3.4) |
| <i>Net Cash Used in Investing Activities</i> | (75.0) | (392.6) |
| FINANCING ACTIVITIES: | | |
| Payments of cash dividends | (909.4) | (1,747.0) |
| Purchases of treasury stock | (4.8) | (4.3) |
| Proceeds from stock compensation transactions | 42.4 | 22.5 |
| Net decrease in commercial paper, short-term bank loans and other | (225.4) | (347.0) |
| Proceeds from term debt | 453.4 | 697.5 |
| Payments on term debt | (907.9) | (756.4) |
| <i>Net Cash Used in Financing Activities</i> | (1,551.7) | (2,134.7) |
| Effect of exchange rate changes on cash and cash equivalents | (8.2) | 73.9 |
| <i>Net Decrease in Cash and Cash Equivalents</i> | (663.1) | (1,543.1) |
| Cash and cash equivalents at beginning of period | 6,307.9 | 7,060.8 |
| <i>Cash and cash equivalents at end of period</i> | \$ 5,644.8 | \$ 5,517.7 |

See Notes to Consolidated Financial Statements.

Consolidated Statements of Stockholders' Equity (Unaudited)**(Millions, Except Per Share Amounts)**

| | Three Months Ended | |
|--|--------------------|--------------------|
| | March 31 | |
| | 2026 | 2025 |
| COMMON STOCK, \$1 PAR VALUE: | | |
| Balance at beginning of period | \$ 525.4 | \$ 524.4 |
| Stock compensation | .9 | .6 |
| Balance at end of period | <u>526.3</u> | <u>525.0</u> |
| ADDITIONAL PAID-IN CAPITAL: | | |
| Balance at beginning of period | 379.2 | 344.8 |
| Stock compensation | 57.1 | 37.2 |
| Balance at end of period | <u>436.3</u> | <u>382.0</u> |
| TREASURY STOCK, AT COST: | | |
| Balance at beginning of period | | |
| Purchases | (4.8) | (4.3) |
| Balance at end of period | <u>(4.8)</u> | <u>(4.3)</u> |
| RETAINED EARNINGS: | | |
| Balance at beginning of period | 18,696.1 | 17,751.0 |
| Net income | 605.3 | 505.1 |
| Cash dividends declared on common stock | (173.9) | (173.6) |
| Balance at end of period | <u>19,127.5</u> | <u>18,082.5</u> |
| ACCUMULATED OTHER COMPREHENSIVE LOSS: | | |
| Balance at beginning of period | (336.7) | (1,113.3) |
| Other comprehensive income | 8.0 | 150.2 |
| Balance at end of period | <u>(328.7)</u> | <u>(963.1)</u> |
| <i>Total Stockholders' Equity</i> | <u>\$ 19,756.6</u> | <u>\$ 18,022.1</u> |
| Cash dividends declared on common stock, per share | \$.33 | \$.33 |

See Notes to Consolidated Financial Statements.

NOTE A - Basis of Presentation

The accompanying unaudited consolidated financial statements have been prepared in accordance with generally accepted accounting principles (GAAP) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three months ended March 31, 2026 are not necessarily indicative of the results that may be expected for the year ending December 31, 2026. For further information, refer to the consolidated financial statements and footnotes included in PACCAR Inc's (PACCAR or the Company) Annual Report on Form 10-K for the year ended December 31, 2025.

Equity Method Investment: In 2024, PACCAR and three partners completed the formation of a U.S.-based battery manufacturing joint venture, Amplify Cell Technologies, with PACCAR owning a 30 percent interest. The joint venture meets the definition of a variable interest entity since the equity-at-risk is not currently sufficient to support the future operations of the joint venture. All significant decisions require majority or super-majority approval of the board. As a result, PACCAR is not the primary beneficiary and the Company uses the equity method to account for the investment. Under the equity method, the original investments in the joint venture are recorded at cost and subsequently adjusted by the Company's share of equity in income or losses. The investment is included in Truck, Parts and Other "Other noncurrent assets, net" on the Company's Consolidated Balance Sheets. PACCAR's share of the loss is included in Truck, Parts and Other "Interest and other (income) expenses, net" on the Company's Consolidated Statements of Income.

During the first quarter, expectations on electric vehicle demand in the commercial vehicle market continued to change. As a result, the Company and its joint venture partners agreed to finish building out the facility, and adjust the timing for installing the manufacturing capacity. As a result of these changes, the production start date will be extended. The Company and its joint venture partners concluded there is no impairment as of March 31, 2026. As of March 31, 2026, the Company has contributed \$412.5 to the joint venture. PACCAR did not make contributions to the joint venture in the three months ended March 31, 2026 compared to \$44.7 in the same period in 2025 and the maximum required contribution is \$830.0. The Company's equity method investment, net of operating losses, was \$373.4 and \$379.4 at March 31, 2026 and December 31, 2025, respectively.

Earnings per Share: Basic earnings per common share are computed by dividing earnings by the weighted average number of common shares outstanding, plus the effect of any participating securities. Diluted earnings per common share are computed assuming that all potentially dilutive securities are converted into common shares under the treasury stock method.

The dilutive and antidilutive options are shown separately in the table below:

| <i>Three Months Ended March 31,</i> | 2026 | 2025 |
|-------------------------------------|-----------|-----------|
| Additional shares | 760,000 | 1,030,200 |
| Antidilutive options | 1,178,400 | 1,305,900 |

New Accounting Pronouncements: In November 2024, the Financial Accounting Standards Board (FASB) issued ASU 2024-03, *Income Statement - Reporting Comprehensive Income - Expense Disaggregation Disclosures (Subtopic 220-40)*:

Disaggregation of Income Statement Expenses. The amendments in this ASU expand the disclosures in the notes to the financial statements about specific cost and expense categories presented on the face of the income statement. This ASU is effective for annual periods beginning after December 15, 2026, and interim periods within annual periods beginning after December 15, 2027. Early adoption is permitted. The amendments in this ASU should be applied either (1) prospectively to financial statements issued for reporting periods after the effective date or (2) retrospectively to any or all prior periods presented. The Company is currently evaluating the impact of this update on the related notes to the financial statements.

The Company adopted the following standards on January 1, 2026, which had no impact on the Company's consolidated financial statements.

| STANDARD | DESCRIPTION |
|----------|--|
| 2025-05 | <i>Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses for Accounts Receivable and Contract Assets</i> |
| 2025-09 | <i>Derivatives and Hedging (Topic 815): Hedge Accounting Improvements</i> |

The FASB also issued the following standards, which are not expected to have a material impact on the Company's consolidated financial statements.

| STANDARD | DESCRIPTION | EFFECTIVE DATE |
|----------|--|-----------------|
| 2025-06* | <i>Intangibles - Goodwill and Other - Internal-Use Software (Subtopic 350-40): Targeted Improvements to the Accounting for Internal-Use Software</i> | January 1, 2028 |
| 2025-10* | <i>Government Grants (Topic 832): Accounting for Government Grants Received by Business Entities</i> | January 1, 2029 |

* The Company will adopt on the effective date.

NOTE B – Sales and Revenues

Truck, Parts and Other

The Company enters into sales contracts with customers associated with purchases of the Company's products and services including trucks, parts, product support, and other related services. Generally, the Company recognizes revenue for the amount of consideration it will receive for delivering a product or service to a customer. Revenue is recognized when the customer obtains control of the product or receives benefits of the service. The Company excludes sales taxes, value added taxes and other related taxes assessed by government agencies from revenue. There are no significant financing components included in product or services revenue since generally customers pay shortly after the products or services are transferred. In the Truck and Parts segments, when the Company grants extended payment terms on selected receivables and charges interest, interest income is recognized when earned.

The following table disaggregates Truck, Parts and Other revenues by major sources:

| <i>Three Months Ended March 31,</i> | 2026 | 2025 |
|---|-------------------|-------------------|
| <i>Truck</i> | | |
| Truck sales | \$ 4,239.1 | \$ 4,971.7 |
| Revenues from extended warranties, operating leases and other | 287.4 | 254.1 |
| | <u>4,526.5</u> | <u>5,225.8</u> |
| <i>Parts</i> | | |
| Parts sales | 1,656.1 | 1,637.6 |
| Revenues from dealer services and other | 54.0 | 52.3 |
| | <u>1,710.1</u> | <u>1,689.9</u> |
| <i>Intersegment eliminations and other</i> | <u>(2.3)</u> | <u>(2.0)</u> |
| Truck, Parts and Other sales and revenues | <u>\$ 6,234.3</u> | <u>\$ 6,913.7</u> |

The Company recognizes truck and parts sales as revenues when control of the products is transferred to customers which generally occurs upon shipment, except for certain truck sales which are subject to a residual value guarantee (RVG) by the Company. The standard payment term for trucks and aftermarket parts is typically within 30 days, but the Company may grant extended payment terms on selected receivables. The Company recognizes revenue for the invoice amount adjusted for estimated sales incentives and returns. Sales incentives and returns are estimated based on historical experience and are adjusted to current period revenue when the most likely amount of consideration the Company expects to receive changes or becomes fixed. Truck and parts sales include a standard product warranty which is included in cost of sales. The Company has elected to treat delivery services as a fulfillment activity with revenues recognized when the customer obtains control of the product. Delivery revenue is included in revenues and the related costs are included in cost of sales. For the Parts segment, revenue for remanufactured components (cores) is recognized using the same criteria as other parts sales. When a remanufactured part is sold, a deposit is collected that is repaid if the customer returns a core that meets certain specifications within a defined time period. The deposit received from the customer is recognized as a liability in "Accounts payable, accrued expenses and other" on the Company's Consolidated Balance Sheets. When a customer returns a core, the deposit is repaid and the liability is reversed. The Company is not disclosing truck order backlog, as a significant majority of the backlog has a duration of less than one year.

Truck sales with RVGs that allow customers the option to return their truck are accounted for as a sale when the customer does not have an economic incentive to return the truck to the Company, or as an operating lease when the customer does have an economic incentive to return the truck. The estimate of customers' economic incentive to return the trucks is based on an analysis of historical guaranteed buyback value and estimated market value. When truck sales with RVGs are accounted for as a sale, revenue is recognized when the truck is transferred to the customer less an amount for expected returns. Expected returns are estimated by using a historical return rate.

Aftermarket parts sales allow for returns which are estimated at the time of sale based on historical data. Parts dealer services and other revenues are recognized as services are performed.

The following table presents the balance sheet classification of the estimated value of the returned goods assets and the related return liabilities:

| | March 31, 2026 | | December 31, 2025 | |
|--|-----------------|-----------------|-------------------|-----------------|
| | ASSETS | LIABILITIES | ASSETS | LIABILITIES |
| Trucks | | | | |
| Other current assets | \$ 80.1 | | \$ 83.1 | |
| Accounts payable, accrued expenses and other | | \$ 83.5 | | \$ 87.2 |
| Other noncurrent assets, net | 197.3 | | 195.2 | |
| Other liabilities | | 204.6 | | 203.0 |
| | <u>\$ 277.4</u> | <u>\$ 288.1</u> | <u>\$ 278.3</u> | <u>\$ 290.2</u> |
| Parts | | | | |
| Other current assets | \$ 92.2 | | \$ 97.0 | |
| Accounts payable, accrued expenses and other | | \$ 227.0 | | \$ 239.6 |
| | <u>\$ 92.2</u> | <u>\$ 227.0</u> | <u>\$ 97.0</u> | <u>\$ 239.6</u> |

The Company's total commitment to acquire trucks at a guaranteed value for contracts accounted for as a sale was \$630.6 at March 31, 2026.

Revenues from extended warranties, operating leases and other include optional extended warranty and repair and maintenance (R&M) service contracts which can be purchased for periods generally ranging up to five years. The Company defers revenue based on stand-alone observable selling prices when it receives payments in advance and generally recognizes the revenue on a straight-line basis over the warranty or R&M contract periods. See Note F, Product Support Liabilities, in the Notes to the Consolidated Financial Statements for further information. Also included are truck sales with an RVG accounted for as an operating lease. A liability is created for the residual value obligation with the remainder of the proceeds recorded as deferred revenue. The deferred revenue is recognized on a straight-line basis over the guarantee period, which typically ranges from three to five years. Deferred revenue related to trucks sold with an RVG was \$22.5 at March 31, 2026. The Company expects to recognize approximately \$8.0 of the remaining deferred revenue in 2026, \$7.4 in 2027, \$3.6 in 2028, \$2.7 in 2029, \$.7 in 2030 and \$.1 thereafter. For the three months ended March 31, 2026, total operating lease revenue from truck sales with RVGs was \$5.0 compared to \$3.1 for the three months ended March 31, 2025. The Company's total commitment to acquire trucks at a guaranteed value for contracts accounted for as a lease was \$44.6 at March 31, 2026.

Intersegment eliminations and other consists of intersegment eliminations and other revenues not attributable to a reportable segment.

Financial Services

The Company's Financial Services segment products include loans to customers collateralized by the vehicles being financed, finance leases for retail customers and dealers, dealer wholesale financing which includes floating-rate wholesale loans to PACCAR dealers for new and used trucks, and operating leases which include rentals on Company owned equipment. Interest income from finance and other receivables is recognized using the interest method. Certain loan origination costs are deferred and amortized to interest income over the expected life of the contracts using the straight-line method which approximates the interest method.

Operating lease rental revenue is recognized on a straight-line basis over the term of the lease. Customer contracts may include additional services such as excess mileage, R&M and other services on which revenue is recognized when earned. The Company's full-service lease arrangements bundle these additional services. Rents for full-service lease contracts are allocated between lease and non-lease components based on the relative stand-alone price of each component. Taxes, such as sales and use and value added, which are collected by the Company from a customer, are excluded from the measurement of lease income and expenses.

Recognition of interest income and rental revenue is suspended (put on non-accrual status) when the receivable becomes more than 90 days past the contractual due date or earlier if some other event causes the Company to determine that collection is not probable. Accordingly, no finance receivables more than 90 days past due were accruing interest at March 31, 2026 or December 31, 2025. Recognition is resumed if the receivable becomes current by the payment of all amounts due under the terms of the existing contract and collection of remaining amounts is considered probable (if not contractually modified) or if the customer makes scheduled payments for three months and collection of remaining amounts is considered probable (if contractually modified). Payments received while the finance receivable is on non-accrual status are applied to interest and principal in accordance with the contractual terms.

Finance leases are secured by the trucks and related equipment being leased and the lease terms generally range from three to five years depending on the type and use of the equipment. The lessee is required to either purchase the equipment or guarantee to the Company a stated residual value upon the disposition of the equipment at the end of the finance lease term.

Operating lease terms generally range from three to five years. At the end of the operating lease term, the lessee has the option to return the equipment to the Company or purchase the equipment at its fair market value.

The Company determines its estimate of the residual value of leased vehicles by considering the length of the lease term, the truck model, the expected usage of the truck and anticipated market demand. If the sales price of the truck at the end of the agreement differs from the Company's estimated residual value, a gain or loss will result. Future market conditions, changes in government regulations and other factors outside the Company's control could impact the ultimate sales price of trucks returned under these contracts. Residual values are reviewed regularly and adjusted if market conditions warrant.

The following table summarizes Financial Services lease revenues by lease type:

| <i>Three Months Ended March 31,</i> | <u>2026</u> | <u>2025</u> |
|-------------------------------------|-----------------|-----------------|
| Finance lease revenues | \$ 93.2 | \$ 88.2 |
| Operating lease revenues | 154.8 | 150.8 |
| Total lease revenues | <u>\$ 248.0</u> | <u>\$ 239.0</u> |

NOTE C - Investments in Marketable Securities

Debt Securities

The Company's investments in marketable debt securities are classified as available-for-sale. These investments are stated at fair value and may include an allowance for credit losses. Changes in the allowance for credit losses are recognized in the current period earnings and any unrealized gains or losses, net of tax, are included as a component of accumulated other comprehensive income (loss) (AOCI).

The Company utilizes third-party pricing services for all of its marketable debt security valuations. The Company reviews the pricing methodology used by the third-party pricing services, including the manner employed to collect market information. On a quarterly basis, the Company also performs review and validation procedures on the pricing information received from the third-party providers. These procedures help ensure the fair value information used by the Company is determined in accordance with applicable accounting guidance.

The Company evaluates its investment in marketable debt securities at the end of each reporting period to determine if a decline in fair value is the result of credit losses or unrealized losses. In assessing credit losses, the Company considers the collectability of principal and interest payments by monitoring changes to issuers' credit ratings, specific credit events associated with individual issuers as well as the credit ratings of any financial guarantor. The Company considers its intent for selling the security and whether it is more likely than not the Company will be able to hold the security until the recovery of

any credit losses and unrealized losses. Charges against the allowance for credit losses occur when a security with credit losses is sold or the Company no longer intends to hold that security.

Equity Securities

Marketable equity securities are traded on active exchanges and are measured at fair value. The realized and unrealized gains (losses) are recognized in investment income.

Marketable securities at March 31, 2026 and December 31, 2025 consisted of the following:

| <i>At March 31, 2026</i> | COST | UNREALIZED GAINS | UNREALIZED LOSSES | FAIR VALUE |
|--|-------------------|---------------------|----------------------|-------------------|
| Marketable debt securities | | | | |
| U.S. tax-exempt securities | \$ 288.1 | \$ 2.3 | \$.2 | \$ 290.2 |
| U.S. taxable municipal / non-U.S. provincial bonds | 424.3 | 2.5 | .8 | 426.0 |
| U.S. corporate securities | 970.5 | 3.9 | 2.1 | 972.3 |
| U.S. government securities | 467.6 | .5 | 1.4 | 466.7 |
| Non-U.S. corporate securities | 616.3 | 2.5 | 2.1 | 616.7 |
| Non-U.S. government securities | 219.5 | .2 | 1.4 | 218.3 |
| Other debt securities | 218.8 | .9 | .5 | 219.2 |
| Marketable equity securities | 10.0 | | 5.9 | 4.1 |
| Total marketable securities | \$ 3,215.1 | \$ 12.8 | \$ 14.4 | \$ 3,213.5 |
| <i>At December 31, 2025</i> | | | | |
| | COST | UNREALIZED GAINS | UNREALIZED LOSSES | FAIR VALUE |
| Marketable debt securities | | | | |
| U.S. tax-exempt securities | \$ 341.0 | \$ 3.6 | \$.1 | \$ 344.5 |
| U.S. taxable municipal / non-U.S. provincial bonds | 417.7 | 4.2 | .3 | 421.6 |
| U.S. corporate securities | 931.7 | 8.7 | .1 | 940.3 |
| U.S. government securities | 433.9 | 2.5 | .2 | 436.2 |
| Non-U.S. corporate securities | 634.8 | 5.4 | .5 | 639.7 |
| Non-U.S. government securities | 212.8 | 1.3 | .3 | 213.8 |
| Other debt securities | 206.4 | 1.6 | .2 | 207.8 |
| Marketable equity securities | 10.0 | | 6.2 | 3.8 |
| Total marketable securities | \$ 3,188.3 | \$ 27.3 | \$ 7.9 | \$ 3,207.7 |

The cost of marketable debt securities is adjusted for amortization of premiums and accretion of discounts to maturity. Amortization, accretion, interest and dividend income and realized gains and losses are included in investment income. The cost of securities sold is based on the specific identification method. Gross realized gains were \$1.5 and \$.9 and gross realized losses were \$.7 and \$.9 for the three months ended March 31, 2026 and 2025, respectively.

Net unrealized gains on marketable equity securities recognized in investment income were \$.3 and \$.4 for the three months ended March 31, 2026 and 2025, respectively.

Marketable debt securities with continuous unrealized losses and their related fair values were as follows:

| | March 31, 2026 | | December 31, 2025 | |
|-------------------|-------------------------------|--------------------------------|----------------------------|-----------------------------|
| | LESS THAN TWELVE MONTHS | TWELVE MONTHS OR GREATER | LESS THAN TWELVE MONTHS | TWELVE MONTHS OR GREATER |
| Fair value | \$ 1,319.7 | \$ 52.7 | \$ 298.5 | \$ 75.5 |
| Unrealized losses | 8.0 | .5 | 1.0 | .7 |

The unrealized losses on marketable debt securities above were due to higher yields on certain securities. The Company did not identify any indicators of a credit loss in its assessments. Accordingly, no allowance for credit losses was recorded at March 31, 2026 and December 31, 2025. The Company does not currently intend, and it is more likely than not that it will not be required, to sell the investment securities before recovery of the unrealized losses. The Company expects that the contractual principal and interest will be received on the investment securities.

Contractual maturities on marketable debt securities at March 31, 2026 were as follows:

| | AMORTIZED COST | FAIR VALUE |
|---------------------|-------------------|-------------------|
| Within one year | \$ 681.3 | \$ 682.9 |
| One to five years | 2,512.8 | 2,515.5 |
| Six to ten years | 6.0 | 5.9 |
| More than ten years | 5.0 | 5.1 |
| | <u>\$ 3,205.1</u> | <u>\$ 3,209.4</u> |

NOTE D - Inventories

Inventories are stated at the lower of cost or net realizable value. Cost of inventories is determined principally by the first-in, first-out (FIFO) method. Inventories included the following:

| | March 31 2026 | December 31 2025 |
|-----------------------------------|-------------------|---------------------|
| Finished products | \$ 1,019.0 | \$ 954.2 |
| Work in process and raw materials | 1,204.4 | 1,233.3 |
| | <u>\$ 2,223.4</u> | <u>\$ 2,187.5</u> |

NOTE E - Finance and Other Receivables

Finance and other receivables included the following:

| | March 31 2026 | December 31 2025 |
|---------------------------------------|--------------------|---------------------|
| Loans | \$ 10,357.3 | \$ 10,407.6 |
| Finance leases | 5,143.2 | 5,264.6 |
| Dealer wholesale financing | 3,879.8 | 4,126.3 |
| Operating lease receivables and other | 157.8 | 148.9 |
| | <u>19,538.1</u> | <u>19,947.4</u> |
| Less allowance for losses: | | |
| Loans and leases | (190.8) | (187.2) |
| Dealer wholesale financing | (2.6) | (2.8) |
| Operating lease receivables and other | (2.9) | (2.9) |
| | <u>\$ 19,341.8</u> | <u>\$ 19,754.5</u> |

The net activity of dealer direct loans and dealer wholesale financing on new trucks is shown in the operating section of the Condensed Consolidated Statements of Cash Flows since those receivables finance the sale of Company inventory.

Allowance for Credit Losses

The Company continuously monitors the payment performance of its finance receivables. For large retail finance customers and dealers with wholesale financing, the Company regularly reviews their financial statements and makes site visits and phone contact as appropriate. If the Company becomes aware of circumstances that could cause those customers or dealers to face financial difficulty, whether or not they are past due, the customers are placed on a watch list.

The Company modifies loans and finance leases in the normal course of its Financial Services operations. The Company may modify loans and finance leases for commercial reasons or for credit reasons. Modifications for commercial reasons are changes to contract terms for customers that are not considered to be in financial difficulty. Insignificant delays are

modifications extending terms up to three months for customers experiencing some short-term financial stress, but not considered to be in financial difficulty. Modifications for credit reasons are changes to contract terms for customers considered to be in financial difficulty. The Company's modifications typically result in granting more time to pay the contractual amounts owed and charging a fee and interest for the term of the modification.

When considering whether to modify customer accounts for credit reasons, the Company evaluates the creditworthiness of the customers and modifies those accounts that the Company considers likely to perform under the modified terms. The Company does not typically grant credit modifications for customers that do not meet minimum underwriting standards since the Company normally repossesses the financed equipment in these circumstances.

On average, commercial and other modifications extended contractual terms by approximately six months in 2026 and four months in 2025, and did not have a significant effect on the weighted-average term or interest rate of the total portfolio at March 31, 2026 and December 31, 2025.

The Company has developed a systematic methodology for determining the allowance for credit losses for its two portfolio segments, retail and wholesale. The retail segment consists of retail loans and sales-type finance leases, net of unearned interest. The wholesale segment consists of truck inventory financing loans to dealers that are collateralized by trucks and other collateral. The wholesale segment generally has less risk than the retail segment. Wholesale receivables generally are shorter in duration than retail receivables, and the Company requires periodic reporting of the wholesale dealer's financial condition, conducts periodic audits of the trucks being financed and in many cases, obtains guarantees or other security such as dealership assets. In determining the allowance for credit losses, retail loans and finance leases are evaluated together since they relate to a similar customer base, their contractual terms require regular payment of principal and interest, generally over three to five years, and they are secured by the same type of collateral. The allowance for credit losses consists of both specific and general reserves.

The Company individually evaluates certain finance receivables for expected credit losses. Finance receivables that are evaluated individually consist of all wholesale accounts and certain large retail accounts with past due balances or otherwise determined to be at a higher risk of loss. In general, finance receivables that are 90 days past due are placed on non-accrual status. Finance receivables on non-accrual status which have been performing for 90 consecutive days are placed on accrual status if it is deemed probable that the Company will collect all principal and interest payments.

Individually evaluated receivables on non-accrual status are generally considered collateral dependent. Large balance retail and all wholesale receivables on non-accrual status are individually evaluated for loss based on the value of the underlying collateral or a discounted cash flow analysis. Small balance receivables on non-accrual status with similar risk characteristics are evaluated as a separate pool to determine the appropriate reserve for losses using the historical loss information discussed below.

The Company evaluates finance receivables that are not individually evaluated and share similar risk characteristics on a collective basis and determines the general allowance for credit losses for both retail and wholesale receivables based on historical loss information, using past due account data, current market conditions, and expected changes in future macroeconomic conditions that affect collectability. Historical credit loss data provides relevant information of expected credit losses. The historical information used includes assumptions regarding the likelihood of collecting current and past due accounts, repossession rates, and the recovery rate on the underlying collateral based on used truck values and other pledged collateral or recourse.

The Company has developed a range of loss estimates for each of its country portfolios based on historical experience, taking into account loss frequency and severity in both strong and weak truck market conditions. A projection is made of the range of estimated credit losses inherent in the portfolio from which an amount is determined based on current market conditions and other factors impacting the creditworthiness of the Company's borrowers and their ability to repay. Adjustments to historical loss information are made for changes in forecasted economic conditions that are specific to the industry and markets in which the Company conducts business. The Company utilizes economic forecasts from third-party sources and determines expected losses based on historical experience under similar market conditions. After determining the appropriate level of the allowance for credit losses, a provision for losses on finance receivables is charged to income as necessary to reflect management's estimate of expected credit losses, net of recoveries, inherent in the portfolio.

In determining the fair value of the collateral, the Company uses a pricing matrix and categorizes the fair value as Level 2 in the hierarchy of fair value measurement. The pricing matrix is reviewed quarterly and updated as appropriate. The pricing matrix considers the make, model and year of the equipment as well as recent sales prices of comparable equipment sold individually, which is the lowest unit of account, through wholesale channels to the Company's dealers (principal market). The fair value of the collateral also considers the overall condition of the equipment.

Accounts are charged off against the allowance for credit losses when, in the judgment of management, they are considered uncollectible, which generally occurs upon repossession of the collateral. Typically the timing between the repossession and charge-off is not significant. In cases where repossession is delayed (e.g., for legal proceedings), the Company records a partial charge-off. The charge-off is determined by comparing the fair value of the collateral, less cost to sell, to the amortized cost basis.

For the following credit quality disclosures, finance receivables are classified into two portfolio segments, wholesale and retail. The retail portfolio is further segmented into dealer retail and customer retail. The dealer wholesale segment consists of truck inventory financing to PACCAR dealers. The dealer retail segment consists of loans and leases to participating dealers and franchisees that use the proceeds to fund customers' acquisition of commercial vehicles and related equipment. The customer retail segment consists of loans and leases directly to customers for the acquisition of commercial vehicles and related equipment. Customer retail receivables are further segregated between fleet and owner/operator classes. The fleet class consists of customer retail accounts operating five or more trucks. All other customer retail accounts are considered owner/operator. These two classes have similar measurement attributes, risk characteristics and common methods to monitor and assess credit risk.

The allowance for credit losses is summarized as follows:

| | 2026 | | | | |
|--------------------------------|-----------|--------|----------|--------|----------|
| | DEALER | | CUSTOMER | | TOTAL |
| | WHOLESALE | RETAIL | RETAIL | OTHER* | |
| Balance at January 1 | \$ 2.8 | \$ 1.7 | \$ 185.5 | \$ 2.9 | \$ 192.9 |
| Provision for losses | | (.3) | 44.0 | .4 | 44.1 |
| Charge-offs | | | (44.6) | (.6) | (45.2) |
| Recoveries | | | 1.9 | .2 | 2.1 |
| Currency translation and other | .1 | | 2.3 | | 2.4 |
| Balance at March 31 | \$ 2.6 | \$ 1.7 | \$ 189.1 | \$ 2.9 | \$ 196.3 |

| | 2025 | | | | |
|--------------------------------|-----------|--------|----------|--------|----------|
| | DEALER | | CUSTOMER | | TOTAL |
| | WHOLESALE | RETAIL | RETAIL | OTHER* | |
| Balance at January 1 | \$ 3.0 | \$ 1.5 | \$ 137.7 | \$ 3.0 | \$ 145.2 |
| Provision for losses | | (.1) | 18.2 | .2 | 18.3 |
| Charge-offs | | | (23.0) | (.3) | (23.3) |
| Recoveries | | | 2.2 | .1 | 2.3 |
| Currency translation and other | | | 2.2 | (.1) | 2.1 |
| Balance at March 31 | \$ 3.0 | \$ 1.4 | \$ 137.3 | \$ 2.9 | \$ 144.6 |

* Operating lease and other trade receivables.

Credit Quality

The Company's customers are principally concentrated in the transportation industry in North America, Europe, Australia and Brasil. The Company's portfolio assets are diversified over a large number of customers and dealers with no single customer or dealer balances representing over 5% of the total portfolio assets. The Company retains as collateral a security interest in the related equipment.

Notes to Consolidated Financial Statements (Unaudited)

(Millions, Except Share Amounts)

At the inception of each contract, the Company considers the credit risk based on a variety of credit quality factors including prior payment experience, customer financial information, credit-rating agency ratings, loan-to-value ratios and other internal metrics. On an ongoing basis, the Company monitors credit quality based on past due status and collection experience as there is a meaningful correlation between the past due status of customers and the risk of loss.

The Company has three credit quality indicators: performing, watch and at-risk. Performing accounts pay in accordance with the contractual terms and are not considered high-risk. Watch accounts include accounts 31 to 90 days past due and large accounts that are performing but are considered to be high-risk. Watch accounts are not collateral dependent. At-risk accounts are collateral dependent, including accounts over 90 days past due and other accounts on non-accrual status.

The tables below summarize the amortized cost basis of the Company's finance receivables within each credit quality indicator by year of origination and portfolio class and current period gross charge-offs of the Company's finance receivables by year of origination and portfolio class.

| <i>At March 31, 2026</i> | REVOLVING LOANS | 2026 | 2025 | 2024 | 2023 | 2022 | PRIOR | TOTAL |
|--|--------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-----------------|--------------------|
| Amortized cost: | | | | | | | | |
| Dealer: | | | | | | | | |
| Wholesale: | | | | | | | | |
| Performing | \$ 3,866.8 | | | | | | | \$ 3,866.8 |
| Watch | 5.3 | | | | | | | 5.3 |
| At-risk | 7.7 | | | | | | | 7.7 |
| | <u>\$ 3,879.8</u> | | | | | | | <u>\$ 3,879.8</u> |
| Retail: | | | | | | | | |
| Performing | \$ 229.4 | \$ 93.5 | \$ 563.6 | \$ 538.2 | \$ 470.4 | \$ 283.2 | \$ 215.3 | \$ 2,393.6 |
| Watch | | | 1.5 | .8 | 1.2 | .4 | .1 | 4.0 |
| | <u>\$ 229.4</u> | <u>\$ 93.5</u> | <u>\$ 565.1</u> | <u>\$ 539.0</u> | <u>\$ 471.6</u> | <u>\$ 283.6</u> | <u>\$ 215.4</u> | <u>\$ 2,397.6</u> |
| Total dealer | <u>\$ 4,109.2</u> | <u>\$ 93.5</u> | <u>\$ 565.1</u> | <u>\$ 539.0</u> | <u>\$ 471.6</u> | <u>\$ 283.6</u> | <u>\$ 215.4</u> | <u>\$ 6,277.4</u> |
| Customer retail: | | | | | | | | |
| Fleet: | | | | | | | | |
| Performing | | \$ 785.3 | \$ 3,960.2 | \$ 3,026.0 | \$ 1,771.9 | \$ 740.3 | \$ 445.2 | \$ 10,728.9 |
| Watch | | 9.7 | 105.0 | 57.6 | 55.3 | 36.1 | 15.5 | 279.2 |
| At-risk | | 52.1 | 98.6 | 104.6 | 177.8 | 50.4 | 12.2 | 495.7 |
| | | <u>\$ 847.1</u> | <u>\$ 4,163.8</u> | <u>\$ 3,188.2</u> | <u>\$ 2,005.0</u> | <u>\$ 826.8</u> | <u>\$ 472.9</u> | <u>\$ 11,503.8</u> |
| Owner/operator: | | | | | | | | |
| Performing | | \$ 145.4 | \$ 616.7 | \$ 401.5 | \$ 201.9 | \$ 101.0 | \$ 97.4 | \$ 1,563.9 |
| Watch | | .4 | 6.5 | 5.9 | 5.6 | 2.3 | 1.5 | 22.2 |
| At-risk | | | 3.2 | 2.6 | 2.8 | 3.1 | 1.3 | 13.0 |
| | | <u>\$ 145.8</u> | <u>\$ 626.4</u> | <u>\$ 410.0</u> | <u>\$ 210.3</u> | <u>\$ 106.4</u> | <u>\$ 100.2</u> | <u>\$ 1,599.1</u> |
| Total customer retail | | <u>\$ 992.9</u> | <u>\$ 4,790.2</u> | <u>\$ 3,598.2</u> | <u>\$ 2,215.3</u> | <u>\$ 933.2</u> | <u>\$ 573.1</u> | <u>\$ 13,102.9</u> |
| Total | <u>\$ 4,109.2</u> | <u>\$ 1,086.4</u> | <u>\$ 5,355.3</u> | <u>\$ 4,137.2</u> | <u>\$ 2,686.9</u> | <u>\$ 1,216.8</u> | <u>\$ 788.5</u> | <u>\$ 19,380.3</u> |
| Three Months Ended March 31, 2026 | | | | | | | | |
| Gross charge-offs: | | | | | | | | |
| Customer retail: | | | | | | | | |
| Fleet | | \$.2 | \$ 3.8 | \$ 9.2 | \$ 12.8 | \$ 7.7 | \$ 7.0 | \$ 40.7 |
| Owner/operator | | .1 | .5 | .9 | 1.2 | 1.0 | .2 | 3.9 |
| Total | | <u>\$.3</u> | <u>\$ 4.3</u> | <u>\$ 10.1</u> | <u>\$ 14.0</u> | <u>\$ 8.7</u> | <u>\$ 7.2</u> | <u>\$ 44.6</u> |

Notes to Consolidated Financial Statements (Unaudited)

(Millions, Except Share Amounts)

| <i>At December 31, 2025</i> | REVOLVING LOANS | 2025 | 2024 | 2023 | 2022 | 2021 | PRIOR | TOTAL |
|-----------------------------|--------------------|------------|------------|------------|------------|------------|----------|-------------|
| Amortized cost: | | | | | | | | |
| Dealer: | | | | | | | | |
| Wholesale: | | | | | | | | |
| Performing | \$ | 4,114.6 | | | | | | \$ 4,114.6 |
| Watch | | 8.1 | | | | | | 8.1 |
| At-risk | | 3.6 | | | | | | 3.6 |
| | \$ | 4,126.3 | | | | | | \$ 4,126.3 |
| Retail: | | | | | | | | |
| Performing | \$ | 228.5 | \$ 590.5 | \$ 567.7 | \$ 506.1 | \$ 306.7 | \$ 134.7 | \$ 2,453.8 |
| Watch | | | 1.5 | .8 | 1.3 | .4 | .3 | 4.3 |
| | \$ | 228.5 | \$ 592.0 | \$ 568.5 | \$ 507.4 | \$ 307.1 | \$ 135.0 | \$ 2,458.1 |
| Total dealer | \$ | 4,354.8 | \$ 592.0 | \$ 568.5 | \$ 507.4 | \$ 307.1 | \$ 135.0 | \$ 6,584.4 |
| Customer retail: | | | | | | | | |
| Fleet: | | | | | | | | |
| Performing | | \$ 4,465.0 | \$ 3,399.5 | \$ 2,060.2 | \$ 919.3 | \$ 254.4 | \$ 68.6 | \$ 11,167.0 |
| Watch | | 63.7 | 35.0 | 63.4 | 44.8 | 16.2 | .6 | 223.7 |
| At-risk | | 70.7 | 80.0 | 147.9 | 50.5 | 9.0 | 1.7 | 359.8 |
| | | \$ 4,599.4 | \$ 3,514.5 | \$ 2,271.5 | \$ 1,014.6 | \$ 279.6 | \$ 70.9 | \$ 11,750.5 |
| Owner/operator: | | | | | | | | |
| Performing | | \$ 624.5 | \$ 404.0 | \$ 213.5 | \$ 114.9 | \$ 54.2 | \$ 10.1 | \$ 1,421.2 |
| Watch | | 5.4 | 5.5 | 4.2 | 3.6 | 1.6 | .3 | 20.6 |
| At-risk | | 8.1 | 3.8 | 4.0 | 4.5 | 1.1 | .3 | 21.8 |
| | | \$ 638.0 | \$ 413.3 | \$ 221.7 | \$ 123.0 | \$ 56.9 | \$ 10.7 | \$ 1,463.6 |
| Total customer retail | | \$ 5,237.4 | \$ 3,927.8 | \$ 2,493.2 | \$ 1,137.6 | \$ 336.5 | \$ 81.6 | \$ 13,214.1 |
| Total | \$ | 4,354.8 | \$ 5,829.4 | \$ 4,496.3 | \$ 3,000.6 | \$ 1,444.7 | \$ 471.5 | \$ 19,798.5 |

| <i>Twelve Months Ended December 31, 2025</i> | REVOLVING LOANS | 2025 | 2024 | 2023 | 2022 | 2021 | PRIOR | TOTAL |
|--|--------------------|------|---------|---------|---------|--------|--------|---------|
| Gross charge-offs: | | | | | | | | |
| Customer retail: | | | | | | | | |
| Fleet | \$ | 1.3 | \$ 10.6 | \$ 37.6 | \$ 19.7 | \$ 9.0 | \$ 6.8 | \$ 85.0 |
| Owner/operator | | .3 | 2.1 | 2.6 | 2.9 | .6 | .3 | 8.8 |
| Total | \$ | 1.6 | \$ 12.7 | \$ 40.2 | \$ 22.6 | \$ 9.6 | \$ 7.1 | \$ 93.8 |

Notes to Consolidated Financial Statements (Unaudited)

(Millions, Except Share Amounts)

The tables below summarize the Company's finance receivables by aging category. In determining past due status, the Company considers the entire contractual account balance past due when any installment is over 30 days past due. Substantially all customer accounts that were greater than 30 days past due prior to credit modification became current upon modification for aging purposes.

| | DEALER | | CUSTOMER RETAIL | | TOTAL |
|------------------------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| | WHOLESALE | RETAIL | FLEET | OWNER/ OPERATOR | |
| <i>At March 31, 2026</i> | | | | | |
| Current and up to 30 days past due | \$ 3,872.2 | \$ 2,397.6 | \$ 11,156.5 | \$ 1,568.0 | \$ 18,994.3 |
| 31 – 60 days past due | 3.5 | | 117.1 | 15.4 | 136.0 |
| Greater than 60 days past due | 4.1 | | 230.2 | 15.7 | 250.0 |
| | <u>\$ 3,879.8</u> | <u>\$ 2,397.6</u> | <u>\$ 11,503.8</u> | <u>\$ 1,599.1</u> | <u>\$ 19,380.3</u> |

| | DEALER | | CUSTOMER RETAIL | | TOTAL |
|------------------------------------|-------------------|-------------------|--------------------|--------------------|--------------------|
| | WHOLESALE | RETAIL | FLEET | OWNER/ OPERATOR | |
| <i>At December 31, 2025</i> | | | | | |
| Current and up to 30 days past due | \$ 4,117.7 | \$ 2,458.1 | \$ 11,412.2 | \$ 1,428.7 | \$ 19,416.7 |
| 31 – 60 days past due | 5.0 | | 137.9 | 16.8 | 159.7 |
| Greater than 60 days past due | 3.6 | | 200.4 | 18.1 | 222.1 |
| | <u>\$ 4,126.3</u> | <u>\$ 2,458.1</u> | <u>\$ 11,750.5</u> | <u>\$ 1,463.6</u> | <u>\$ 19,798.5</u> |

The amortized cost basis of finance receivables that are on non-accrual status was as follows:

| | DEALER | | CUSTOMER RETAIL | | TOTAL |
|---|---------------|--------|-----------------|--------------------|-----------------|
| | WHOLESALE | RETAIL | FLEET | OWNER/ OPERATOR | |
| <i>At March 31, 2026</i> | | | | | |
| Amortized cost basis with a specific reserve | | | \$ 441.7 | \$ 11.5 | \$ 453.2 |
| Amortized cost basis with no specific reserve | \$ 7.7 | | 53.8 | 1.5 | 63.0 |
| Total | <u>\$ 7.7</u> | | <u>\$ 495.5</u> | <u>\$ 13.0</u> | <u>\$ 516.2</u> |

| | DEALER | | CUSTOMER RETAIL | | TOTAL |
|---|---------------|--------|-----------------|--------------------|-----------------|
| | WHOLESALE | RETAIL | FLEET | OWNER/ OPERATOR | |
| <i>At December 31, 2025</i> | | | | | |
| Amortized cost basis with a specific reserve | | | \$ 334.2 | \$ 15.5 | \$ 349.7 |
| Amortized cost basis with no specific reserve | \$ 3.6 | | 18.0 | 6.2 | 27.8 |
| Total | <u>\$ 3.6</u> | | <u>\$ 352.2</u> | <u>\$ 21.7</u> | <u>\$ 377.5</u> |

The increase in the amortized cost basis of finance receivables on non-accrual status as of March 31, 2026, compared to December 31, 2025, primarily reflects an increase in finance receivables modified for customers experiencing financial difficulty during the first quarter of 2026, driven by soft freight market conditions in the U.S. and Canada and elevated interest rates in Brasil.

Interest income recognized on a cash basis for finance receivables that are on non-accrual status was as follows:

| <i>Three Months Ended March 31,</i> | 2026 | 2025 |
|-------------------------------------|--------------|---------------|
| Customer retail: | | |
| Fleet | \$.6 | \$ 4.6 |
| Owner/operator | .1 | .1 |
| | <u>\$.7</u> | <u>\$ 4.7</u> |

Customers Experiencing Financial Difficulty

The Company modified \$224.3 and \$49.8 of finance receivables for customers experiencing financial difficulty during the first three months of 2026 and 2025, respectively. Generally, other than insignificant term extensions and payment delays are modifications extending terms and payment delays for more than three months. The ending amortized cost basis of finance receivables for other than insignificant extensions and payment delays for customers in financial difficulty was as follows for the three months ended March 31, 2026 and March 31, 2025:

| <i>At March 31,</i> | <u>2026</u> | <u>2025</u> |
|--|-----------------|----------------|
| Customer retail: | | |
| Fleet | \$ 155.2 | \$ 11.6 |
| Owner/operator | .6 | .1 |
| | <u>\$ 155.8</u> | <u>\$ 11.7</u> |
| Annualized % of total retail portfolio | 4.0% | .3% |

The credit modifications generally granted customers additional time to pay. The financial effects of the term extensions added a weighted average of 11 and 6 months to the life of the modified contracts for the three months ended March 31, 2026 and 2025, respectively. The higher level of modified contracts at March 31, 2026 also reflected a modification for a fleet customer in the U.S. and Canada that included a combination of principal forgiveness and additional time to pay. The financial effect of this modification was not significant to the allowance for credit losses.

The ending amortized cost basis and performance of finance receivables modified during the previous twelve months ended March 31, 2026 and March 31, 2025 was as follows:

| <i>At March 31,</i> | <u>2026</u> | <u>2025</u> |
|------------------------------------|-----------------|-----------------|
| Customer Retail: | | |
| Fleet: | | |
| Current and up to 30 days past due | \$ 196.6 | \$ 160.6 |
| 31 – 60 days past due | .9 | .2 |
| Greater than 60 days past due | 49.0 | 2.4 |
| Owner/operator: | | |
| Current and up to 30 days past due | 2.8 | .5 |
| 31 – 60 days past due | 1.4 | |
| Greater than 60 days past due | .2 | |
| | <u>\$ 250.9</u> | <u>\$ 163.7</u> |

The greater than 60 days past due at March 31, 2026 increased to \$49.0 and was primarily due to one large fleet customer in the U.S. and two fleet customers in Mexico that became over 30 days past due during prior quarters. Contract modifications with customers experiencing financial difficulty during the previous twelve months that became over 30 days past due in the first quarter of 2026 and 2025 were not significant.

The Company continues to monitor the performance of finance receivables that are modified with customers experiencing financial difficulty. The effect of modifications is included in the Company's historical loss information used to determine the allowance for credit losses for the three months ended March 31, 2026 and 2025. For certain modifications to customers experiencing financial difficulties that are at-risk at March 31, 2026 and December 31, 2025, the allowance for credit loss is based on the value of underlying collateral or a discounted cash flow analysis.

Repossessions

When the Company determines a customer is not likely to meet its contractual commitments, the Company repossesses the vehicles which serve as collateral for the loans, finance leases and equipment under operating leases. The Company records the vehicles as used truck inventory included in Financial Services Other assets on the Consolidated Balance Sheets. The balance of repossessed inventory at March 31, 2026 and December 31, 2025 was \$104.0 and \$93.9, respectively.

Proceeds from the sales of repossessed assets were \$21.2 and \$21.1 for the three months ended March 31, 2026 and 2025, respectively. These amounts are included in Proceeds from asset disposals in the Condensed Consolidated Statements of Cash Flows. Write-downs of repossessed equipment on operating leases are recorded as impairments and included in Financial Services Depreciation and other expenses on the Consolidated Statements of Comprehensive Income.

NOTE F - Product Support Liabilities

Product support liabilities include estimated future payments related to product warranties and deferred revenues on optional extended warranties and R&M contracts. The Company generally offers one year warranties covering most of its vehicles and related aftermarket parts. For vehicles equipped with engines manufactured by PACCAR, the Company generally offers two year warranties on the engine. Specific terms and conditions vary depending on the product and the country of sale. Optional extended warranty and R&M contracts can be purchased for periods which generally range up to five years. Warranty expenses and reserves are estimated and recorded at the time products or contracts are sold based on historical and current data and reasonable expectations for the future regarding the frequency and cost of warranty claims, net of recoveries. The Company periodically assesses the adequacy of its recorded liabilities and adjusts them as appropriate to reflect actual experience. Revenue from extended warranty and R&M contracts is deferred and recognized to income generally on a straight-line basis over the contract period. Warranty and R&M costs on these contracts are recognized as incurred.

Changes in product support liabilities are summarized as follows:

| <u>WARRANTY RESERVES</u> | <u>2026</u> | <u>2025</u> |
|---|-----------------|-----------------|
| Balance at January 1 | \$ 596.2 | \$ 606.1 |
| Cost accruals | 138.1 | 199.5 |
| Payments | (174.2) | (211.3) |
| Change in estimates for pre-existing warranties | 28.6 | 19.2 |
| Currency translation and other | (2.8) | 8.9 |
| Balance at March 31 | <u>\$ 585.9</u> | <u>\$ 622.4</u> |

| <u>DEFERRED REVENUES ON EXTENDED WARRANTIES AND R&M CONTRACTS</u> | <u>2026</u> | <u>2025</u> |
|---|-------------------|-------------------|
| Balance at January 1 | \$ 1,411.1 | \$ 1,302.2 |
| Deferred revenues | 177.9 | 172.7 |
| Revenues recognized | (173.7) | (157.9) |
| Currency translation | (11.3) | 26.5 |
| Balance at March 31 | <u>\$ 1,404.0</u> | <u>\$ 1,343.5</u> |

The Company expects to recognize approximately \$336.0 of the remaining deferred revenues on extended warranties and R&M contracts in 2026, \$412.4 in 2027, \$308.5 in 2028, \$186.8 in 2029, \$115.3 in 2030 and \$45.0 thereafter.

NOTE G - Stockholders' Equity**Comprehensive Income**

The components of comprehensive income are as follows:

| <i>Three Months Ended March 31,</i> | 2026 | 2025 |
|---|-----------------|-----------------|
| Net income | \$ 605.3 | \$ 505.1 |
| Other comprehensive income (loss) (OCI): | | |
| Unrealized gains (losses) on derivative contracts | 13.6 | (21.9) |
| Tax effect | (2.5) | 6.5 |
| | <u>11.1</u> | <u>(15.4)</u> |
| Unrealized (losses) gains on marketable debt securities | (21.3) | 15.7 |
| Tax effect | 5.4 | (4.4) |
| | <u>(15.9)</u> | <u>11.3</u> |
| Pension plans | .3 | .4 |
| Tax effect | (.1) | |
| | <u>.2</u> | <u>.4</u> |
| Foreign currency translation gains | 12.6 | 153.9 |
| Net other comprehensive income | <u>8.0</u> | <u>150.2</u> |
| Comprehensive income | <u>\$ 613.3</u> | <u>\$ 655.3</u> |

Accumulated Other Comprehensive Income (Loss)

The components of AOCI and the changes in AOCI, net of tax, included in the Consolidated Balance Sheets and the Consolidated Statements of Stockholders' Equity consisted of the following:

| | DERIVATIVE CONTRACTS | MARKETABLE DEBT SECURITIES | PENSION PLANS | FOREIGN CURRENCY TRANSLATION | TOTAL |
|---------------------------------------|-------------------------|----------------------------------|------------------|------------------------------------|-------------------|
| Balance at January 1, 2026 | \$ 3.4 | \$ 19.2 | \$ 280.9 | \$ (640.2) | \$ (336.7) |
| Recorded into AOCI | (45.5) | (16.5) | (1.1) | 12.6 | (50.5) |
| Reclassified out of AOCI | 56.6 | .6 | 1.3 | | 58.5 |
| Net other comprehensive income (loss) | 11.1 | (15.9) | .2 | 12.6 | 8.0 |
| Balance at March 31, 2026 | <u>\$ 14.5</u> | <u>\$ 3.3</u> | <u>\$ 281.1</u> | <u>\$ (627.6)</u> | <u>\$ (328.7)</u> |

| | DERIVATIVE CONTRACTS | MARKETABLE DEBT SECURITIES | PENSION PLANS | FOREIGN CURRENCY TRANSLATION | TOTAL |
|---------------------------------------|-------------------------|----------------------------------|------------------|------------------------------------|-------------------|
| Balance at January 1, 2025 | \$ 32.5 | \$ (.7) | \$ 69.7 | \$ (1,214.8) | \$ (1,113.3) |
| Recorded into AOCI | (69.2) | 11.4 | (.4) | 153.9 | 95.7 |
| Reclassified out of AOCI | 53.8 | (.1) | .8 | | 54.5 |
| Net other comprehensive (loss) income | (15.4) | 11.3 | .4 | 153.9 | 150.2 |
| Balance at March 31, 2025 | <u>\$ 17.1</u> | <u>\$ 10.6</u> | <u>\$ 70.1</u> | <u>\$ (1,060.9)</u> | <u>\$ (963.1)</u> |

Reclassifications out of AOCI were as follows:

| AOCI COMPONENTS | LINE ITEM IN THE CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME | Three Months Ended | |
|--|---|---------------------------|-------------|
| | | March 31 | |
| | | 2026 | 2025 |
| Unrealized losses (gains) on derivative contracts: | | | |
| <i>Truck, Parts and Other</i> | | | |
| Foreign-exchange contracts | Net sales and revenues | \$ 4.4 | \$ (2.8) |
| | Cost of sales and revenues | 1.7 | (9.5) |
| | Interest and other (income) expenses, net | 16.7 | 12.4 |
| Commodity contracts | Cost of sales and revenues | .1 | (.1) |
| <i>Financial Services</i> | | | |
| Foreign-exchange contracts | Interest and other borrowing expenses | 7.7 | 5.8 |
| Interest-rate contracts | Interest and other borrowing expenses | 46.6 | 62.4 |
| | Pre-tax expense increase | 77.2 | 68.2 |
| | Tax benefit | (20.6) | (14.4) |
| | After-tax expense increase | 56.6 | 53.8 |
| Unrealized losses (gains) on marketable debt securities: | | | |
| Marketable debt securities | Investment income | .8 | (.2) |
| | Tax (benefit) expense | (.2) | .1 |
| | After-tax income reduction (increase) | .6 | (.1) |
| Pension plans: | | | |
| <i>Truck, Parts and Other</i> | | | |
| Actuarial loss | Interest and other (income) expenses, net | 1.1 | .7 |
| Prior service costs | Interest and other (income) expenses, net | .4 | .3 |
| | Pre-tax expense increase | 1.5 | 1.0 |
| | Tax benefit | (.2) | (.2) |
| | After-tax expense increase | 1.3 | .8 |
| Total reclassifications out of AOCI | | \$ 58.5 | \$ 54.5 |

Stock Compensation Plans

Stock-based compensation expense was \$14.6 and \$13.7 for the three months ended March 31, 2026 and 2025, respectively.

During the first three months of 2026, the Company issued 851,246 common shares under deferred and stock compensation arrangements.

Other Capital Stock Changes

During the first three months of 2026, the Company purchased 41,602 treasury shares under the Company's Long-Term Incentive Plan. There were no treasury shares repurchased pursuant to the Company's common stock repurchase plan. Stock repurchases of \$371.6 remain authorized under the current \$500.0 program approved by the PACCAR Board of Directors on December 4, 2018.

NOTE H - Income Taxes

The effective tax rate for the first quarter of 2026 was 22.0% compared to 21.5% for the first quarter of 2025, reflecting the EC claims charge and related tax deduction recognized in 2025.

NOTE I - Segment Information

PACCAR operates in three principal segments: Truck, Parts and Financial Services. The Company evaluates the performance of its Truck and Parts segments based on operating profits, which excludes investment income, other income and expense and income taxes. The Financial Services segment's performance is evaluated based on income before income taxes. The accounting policies of the reportable segments are the same as those applied in the consolidated financial statements as described in Note A of the Company's Annual Report on Form 10-K for the year ended December 31, 2025.

Truck and Parts

The Truck segment includes the design and manufacture of high-quality, light-, medium- and heavy-duty commercial trucks and the Parts segment includes the distribution of aftermarket parts for trucks and related commercial vehicles, both of which are sold through the same network of independent dealers. These segments derive a large proportion of their revenues and operating profits from operations in North America and Europe. The Truck segment incurs substantial costs to design, manufacture and sell trucks to its customers. The sale of new trucks provides the Parts segment with the basis for parts sales that may continue over the life of the truck, but are generally concentrated in the first five years after truck delivery. To reflect the benefit the Parts segment receives from costs incurred by the Truck segment, certain expenses are allocated from the Truck segment to the Parts segment. The expenses allocated are based on a percentage of the average annual expenses for factory overhead, engineering, research and development and selling, general and administrative (SG&A) expenses for the preceding five years. The allocation is based on the ratio of the average parts direct margin dollars (net sales less material and labor costs) to the total truck and parts direct margin dollars for the previous five years. The Company believes such expenses have been allocated on a reasonable basis. Truck segment assets related to the indirect expense allocation are not allocated to the Parts segment. Other expenses (income) included in the Truck and Parts segments is primarily the effects of foreign currency translation.

Financial Services

The Financial Services segment derives its earnings primarily from financing or leasing of PACCAR products and services provided to truck customers and dealers. Revenues are primarily generated from operations in North America and Europe.

In Europe, the marketing of used trucks, including those units sold by the Truck segment subject to an RVG, is performed by the Financial Services segment. When a customer returns the truck at the end of the RVG contract, the Company's Truck segment records a reduction in an RVG liability and the Company's Financial Services segment records a used truck asset and revenue from the subsequent sale. Certain gains and losses from the sale of these used trucks are shared with the Truck segment.

Other

Included in Other is sales, income and expenses not attributable to a reportable segment. The primary items include non-service cost components of pension expense, certain corporate income and expenses and a charge for civil litigation claims in Europe in 2025. Intercompany interest (expense) income on dealer wholesale financing and on cash advances with the financial services companies are also included.

| | Three Months Ended March 31, 2026 | | | | | |
|---------------------------------------|-----------------------------------|------------|----------|------------------------|--------------------|------------|
| | Truck | Parts | Other | Truck, Parts and Other | Financial Services | Total |
| Net sales and revenues | \$ 4,672.3 | \$ 1,730.1 | \$ (2.3) | \$ 6,400.1 | \$ 542.2 | \$ 6,942.3 |
| Less intersegment | (145.8) | (20.0) | | (165.8) | | (165.8) |
| External Customers | \$ 4,526.5 | \$ 1,710.1 | \$ (2.3) | \$ 6,234.3 | \$ 542.2 | \$ 6,776.5 |
| Cost of sales and revenues | 4,208.8 | 1,203.7 | 4.0 | 5,416.5 | | 5,416.5 |
| Research and development | 73.6 | 35.5 | | 109.1 | | 109.1 |
| Selling, general and administrative | 61.4 | 67.7 | 20.5 | 149.6 | 39.7 | 189.3 |
| Interest and other borrowing expenses | | | | | 182.8 | 182.8 |
| Depreciation and other expenses | | | | | 160.1 | 160.1 |
| Provision for losses on receivables | | | | | 44.1 | 44.1 |
| Other segment expenses (income), net | 6.5 | .9 | (28.7) | (21.3) | | (21.3) |
| | \$ 176.2 | \$ 402.3 | \$ 1.9 | \$ 580.4 | \$ 115.5 | \$ 695.9 |
| Investment income | | | | | | 80.4 |
| Income before income taxes | \$ 176.2 | \$ 402.3 | \$ 1.9 | \$ 580.4 | \$ 115.5 | \$ 776.3 |
| Depreciation and amortization | \$ 92.4 | \$ 4.5 | \$ 6.1 | \$ 103.0 | \$ 97.1 | \$ 200.1 |
| Expenditures for long-lived assets | \$ 125.2 | \$ 5.1 | \$ 12.2 | \$ 142.5 | \$ 163.7 | \$ 306.2 |

| | Three Months Ended March 31, 2025 | | | | | |
|---------------------------------------|-----------------------------------|------------|------------|------------------------|--------------------|------------|
| | Truck | Parts | Other | Truck, Parts and Other | Financial Services | Total |
| Net sales and revenues | \$ 5,390.8 | \$ 1,708.7 | \$ (2.0) | \$ 7,097.5 | \$ 528.0 | \$ 7,625.5 |
| Less intersegment | (165.0) | (18.8) | | (183.8) | | (183.8) |
| External Customers | \$ 5,225.8 | \$ 1,689.9 | \$ (2.0) | \$ 6,913.7 | \$ 528.0 | \$ 7,441.7 |
| Cost of sales and revenues | 4,716.5 | 1,171.5 | 3.0 | 5,891.0 | | 5,891.0 |
| Research and development | 85.4 | 30.0 | | 115.4 | | 115.4 |
| Selling, general and administrative | 57.3 | 60.9 | 25.1 | 143.3 | 38.3 | 181.6 |
| Interest and other borrowing expenses | | | | | 190.6 | 190.6 |
| Depreciation and other expenses | | | | | 159.7 | 159.7 |
| Provision for losses on receivables | | | | | 18.3 | 18.3 |
| Other segment expenses, net* | 1.7 | 1.0 | 323.1 | 325.8 | | 325.8 |
| | \$ 364.9 | \$ 426.5 | \$ (353.2) | \$ 438.2 | \$ 121.1 | \$ 559.3 |
| Investment income | | | | | | 83.8 |
| Income (loss) before income taxes | \$ 364.9 | \$ 426.5 | \$ (353.2) | \$ 438.2 | \$ 121.1 | \$ 643.1 |
| Depreciation and amortization | \$ 90.9 | \$ 4.3 | \$ 6.1 | \$ 101.3 | \$ 103.8 | \$ 205.1 |
| Expenditures for long-lived assets | \$ 162.1 | \$ 3.3 | \$ 14.7 | \$ 180.1 | \$ 152.5 | \$ 332.6 |

* In the first quarter of 2025, Other includes a \$350.0 charge related to civil litigation in Europe (EC-related claims) which is discussed in Note M.

| | March 31 | December 31 |
|--------------------------------|--------------------|--------------------|
| | 2026 | 2025 |
| <i>Business Segment Data</i> | | |
| Segment Assets: | | |
| Truck | \$ 8,189.1 | \$ 7,966.1 |
| Parts | 2,350.9 | 2,278.5 |
| Other | 2,069.9 | 2,034.5 |
| Cash and marketable securities | 8,595.4 | 9,253.7 |
| | <u>21,205.3</u> | <u>21,532.8</u> |
| Financial services | 22,348.2 | 22,803.4 |
| | <u>\$ 43,553.5</u> | <u>\$ 44,336.2</u> |

NOTE J - Derivative Financial Instruments

As part of its risk management strategy, the Company enters into derivative contracts to hedge against the risks of interest rates, foreign currency rates and commodity prices. Certain derivative instruments designated as fair value hedges, cash flow hedges or net investment hedges are subject to hedge accounting. Derivative instruments that are not subject to hedge accounting are held as derivatives not designated as hedging instruments. The Company's policies prohibit the use of derivatives for speculation or trading. At the inception of each hedge relationship, the Company documents its risk management objectives, procedures and accounting treatment. All of the Company's interest-rate, commodity as well as certain foreign-exchange contracts are transacted under International Swaps and Derivatives Association (ISDA) master agreements. Each agreement permits the net settlement of amounts owed in the event of default and certain other termination events. For derivative financial instruments, the Company has elected not to offset derivative positions in the balance sheet with the same counterparty under the same agreements and is not required to post or receive collateral.

Exposure limits and minimum credit ratings are used to minimize the risks of counterparty default. The Company's maximum exposure to potential default of its derivative counterparties is limited to the asset position of its derivative portfolio. The asset position of the Company's derivative portfolio was \$61.0 at March 31, 2026.

The Company assesses hedges at inception and on an ongoing basis to determine if the designated derivatives are highly effective in offsetting changes in fair values or cash flow of the hedged items. Hedge accounting is discontinued prospectively when the Company determines a derivative financial instrument has ceased to be a highly effective hedge. Cash flows from derivative instruments are included in Operating activities in the Condensed Consolidated Statements of Cash Flows.

Interest-Rate Contracts: The Company enters into various interest-rate contracts, including interest-rate swaps and cross currency interest-rate swaps. Interest-rate swaps involve the exchange of fixed for floating rate or floating for fixed rate interest payments based on the contractual notional amounts in a single currency. Cross currency interest-rate swaps involve the exchange of notional amounts and interest payments in different currencies. The Company is exposed to interest-rate and exchange-rate risk caused by market volatility as a result of its borrowing activities. The objective of these contracts is to mitigate the fluctuations on earnings, cash flows and fair value of borrowings. Net amounts paid or received are reflected as adjustments to interest expense.

At March 31, 2026, the notional amount of the Company's interest-rate contracts was \$4,465.6 with amounts expiring over the next 8.0 years. Notional maturities for all interest-rate contracts are \$1,126.5 for the remainder of 2026, \$865.0 for 2027, \$841.2 for 2028, \$1,186.4 for 2029, \$34.5 for 2030, \$412.0 for 2031 and thereafter.

Foreign-Exchange Contracts: The Company enters into foreign-exchange contracts to hedge certain anticipated transactions and assets and liabilities denominated in foreign currencies, particularly the Canadian dollar, the euro, the British pound, the Australian dollar, the Brazilian real and the Mexican peso. The objective is to reduce fluctuations in earnings and cash flows associated with changes in foreign currency exchange rates. The Company enters into foreign-exchange contracts as net investment hedges to reduce the foreign currency exposure from its investments in foreign subsidiaries. At March 31, 2026, the notional amount of the outstanding foreign-exchange contracts was \$1,698.5. Foreign-exchange contracts typically mature within one year.

Notes to Consolidated Financial Statements (Unaudited)

(Millions, Except Share Amounts)

Commodity Contracts: The Company enters into commodity forward contracts to hedge the prices of certain commodities used in the production of trucks. The objective is to reduce the fluctuation in earnings and cash flows associated with adverse movement in commodity prices. At March 31, 2026, the notional amount of the outstanding commodity contracts was \$26.2. Commodity contracts mature within one year.

The following table presents the balance sheet classification, fair value, gross and net amounts of derivative financial instruments:

| | March 31, 2026 | | December 31, 2025 | |
|---|----------------|-----------------|-------------------|-----------------|
| | ASSETS | LIABILITIES | ASSETS | LIABILITIES |
| Derivatives designated under hedge accounting: | | | | |
| <i>Interest-rate contracts:</i> | | | | |
| Financial Services: | | | | |
| Other assets | \$ 40.5 | | \$ 50.0 | |
| Deferred taxes and other liabilities | | \$ 101.7 | | \$ 76.8 |
| <i>Foreign-exchange contracts:</i> | | | | |
| Truck, Parts and Other: | | | | |
| Other current assets | 17.3 | | 11.9 | |
| Accounts payable, accrued expenses and other | | 27.5 | | 84.3 |
| Financial Services: | | | | |
| Deferred taxes and other liabilities | | 12.1 | | 4.2 |
| <i>Commodity contracts:</i> | | | | |
| Truck, Parts and Other: | | | | |
| Other current assets | 1.1 | | .3 | |
| Accounts payable, accrued expenses and other | | .1 | | |
| | <u>\$ 58.9</u> | <u>\$ 141.4</u> | <u>\$ 62.2</u> | <u>\$ 165.3</u> |
| Derivatives not designated as hedging instruments: | | | | |
| <i>Foreign-exchange contracts:</i> | | | | |
| Truck, Parts and Other: | | | | |
| Other current assets | \$ 1.7 | | \$.5 | |
| Accounts payable, accrued expenses and other | | \$ 1.3 | | \$.9 |
| Financial Services: | | | | |
| Other assets | .4 | | .3 | |
| Deferred taxes and other liabilities | | .7 | | .1 |
| | <u>\$ 2.1</u> | <u>\$ 2.0</u> | <u>\$.8</u> | <u>\$ 1.0</u> |
| Gross amounts recognized in Balance Sheets | <u>\$ 61.0</u> | <u>\$ 143.4</u> | <u>\$ 63.0</u> | <u>\$ 166.3</u> |
| Less amounts not offset in financial instruments, subject to enforceable master netting arrangements: | | | | |
| Truck, Parts and Other: | | | | |
| Foreign-exchange contracts | \$ (.8) | \$ (.8) | \$ (.4) | \$ (.4) |
| Commodity contracts | (.1) | (.1) | | |
| Financial Services: | | | | |
| Interest-rate contracts | (15.2) | (15.2) | (15.6) | (15.6) |
| Net amount | <u>\$ 44.9</u> | <u>\$ 127.3</u> | <u>\$ 47.0</u> | <u>\$ 150.3</u> |

The following table presents the amount of loss (gain) from derivative financial instruments recorded in the Consolidated Statements of Comprehensive Income:

| | 2026 | | 2025 | |
|---|----------------|------------------|----------------|------------------|
| | INTEREST-RATE | FOREIGN-EXCHANGE | INTEREST-RATE | FOREIGN-EXCHANGE |
| <i>Three Months Ended March 31.</i> | | | | |
| Truck, Parts and Other: | | | | |
| Net sales and revenues | | | | |
| Cash flow hedges | | \$ 4.4 | | \$ (2.8) |
| Cost of sales and revenues | | | | |
| Cash flow hedges | | 1.7 | | (9.5) |
| Derivatives not designated as hedging instruments | | .1 | | (.7) |
| Interest and other (income) expenses, net | | | | |
| Cash flow hedges | | 16.7 | | 12.4 |
| Net investment hedges | | (3.7) | | (4.1) |
| Derivatives not designated as hedging instruments | | (.9) | | 1.3 |
| | | <u>\$ 18.3</u> | | <u>\$ (3.4)</u> |
| Financial Services: | | | | |
| Interest and other borrowing expenses | | | | |
| Cash flow hedges | \$ 46.6 | \$ 7.7 | \$ 62.4 | \$ 5.8 |
| Fair value hedges | .3 | | 1.0 | |
| Derivatives not designated as hedging instruments | | (1.4) | | .1 |
| | <u>\$ 46.9</u> | <u>\$ 6.3</u> | <u>\$ 63.4</u> | <u>\$ 5.9</u> |
| Total | <u>\$ 46.9</u> | <u>\$ 24.6</u> | <u>\$ 63.4</u> | <u>\$ 2.5</u> |

The loss (gain) from commodity contracts recorded in Cost of sales and revenues was \$.1 and \$(.1) for the three months ended March 31, 2026 and 2025, respectively.

Fair Value Hedges

Changes in the fair value of derivatives designated as fair value hedges are recorded in earnings together with the changes in fair value of the hedged item attributable to the risk being hedged. The following table presents the amounts recorded on the Consolidated Balance Sheets related to cumulative basis adjustments for fair value hedges:

| | March 31 2026 | December 31 2025 |
|--|------------------|---------------------|
| Financial Services | | |
| Term notes: | | |
| Carrying amount of the hedged liabilities | \$ 759.2 | \$ 753.7 |
| Cumulative basis adjustment increase included in the carrying amount | .8 | 3.9 |

The above table excludes the cumulative basis adjustments on discontinued hedge relationships of \$.7 and nil as of March 31, 2026 and December 31, 2025, respectively.

Cash Flow Hedges

Substantially all of the Company's interest-rate contracts and commodity contracts and some foreign-exchange contracts have been designated as cash flow hedges. Changes in the fair value of derivatives designated as cash flow hedges are recorded in AOCI. Amounts in AOCI are reclassified into net income in the same period in which the hedged transaction affects earnings. The Company elected to exclude the forward premium component (excluded component) on some foreign-exchange cash flow hedges and amortize the excluded component over the life of the derivative instruments. The amortization of the excluded component is recognized in Interest and other (income) expenses, net in the Truck, Parts and Other segment and Interest and other borrowing expenses in the Financial Services segment in the Consolidated Statements of Comprehensive Income. The maximum length of time over which the Company is hedging its exposure to the variability in future cash flows is 6.7 years.

The following table presents the pre-tax effect of (loss) gain on cash flow hedges recognized in other comprehensive income (loss) (OCI):

| | 2026 | | | 2025 | | |
|--------------------------------|------------------|------------------|---------------|------------------|------------------|----------------|
| | INTEREST-RATE | FOREIGN-EXCHANGE | COMMODITY | INTEREST-RATE | FOREIGN-EXCHANGE | COMMODITY |
| (Loss) gain recognized in OCI: | | | | | | |
| Truck, Parts and Other | | \$ (18.2) | \$ 1.3 | | \$ (11.3) | \$ (.2) |
| Financial Services | \$ (38.9) | (7.8) | | \$ (72.0) | (9.1) | |
| | <u>\$ (38.9)</u> | <u>\$ (26.0)</u> | <u>\$ 1.3</u> | <u>\$ (72.0)</u> | <u>\$ (20.4)</u> | <u>\$ (.2)</u> |

The amount of loss in AOCI at March 31, 2026 that is estimated to be reclassified into earnings in the following 12 months if interest rates and exchange rates remain unchanged is approximately \$26.3, net of taxes. The fixed interest earned on finance receivables will offset the amount recognized in interest expense, resulting in a stable interest margin consistent with the Company's risk management strategy.

The amount of gains (losses) reclassified out of AOCI into net income based on the probability that the original forecasted transactions would not occur was nil for the three months ended March 31, 2026 and 2025.

Net Investment Hedges

Changes in the fair value of derivatives designated as net investment hedges are recorded in AOCI as an adjustment to the Cumulative Translation Adjustment (CTA). At March 31, 2026, the notional amount of the outstanding net investment hedges was \$471.1. For the three months ended March 31, 2026 and 2025, the pre-tax gain (loss) recognized in OCI for the net investment hedges was \$18.8 and \$(55.6), respectively.

NOTE K - Fair Value Measurements

Fair value represents the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Inputs to valuation techniques used to measure fair value are either observable or unobservable. These inputs have been categorized into the fair value hierarchy described below.

Level 1 – Valuations are based on quoted prices that the Company has the ability to obtain in actively traded markets for identical assets or liabilities. Since valuations are based on quoted prices that are readily and regularly available in an active market or exchange traded market, valuation of these instruments does not require a significant degree of judgment.

Level 2 – Valuations are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market.

Level 3 – Valuations are based on model-based techniques for which some or all of the assumptions are obtained from indirect market information that is significant to the overall fair value measurement and which require a significant degree of management judgment.

The Company uses the following methods and assumptions to measure fair value for assets and liabilities subject to recurring fair value measurements.

Marketable Debt Securities: The Company's marketable debt securities consist of municipal bonds, government obligations, investment-grade corporate obligations, commercial paper, asset-backed securities and term deposits. The fair value of U.S. government obligations is determined using the market approach and is based on quoted prices in active markets and are categorized as Level 1.

The fair value of non-U.S. government bonds, municipal bonds, corporate bonds, asset-backed securities, commercial paper and term deposits is determined using the market approach and is primarily based on matrix pricing as a practical expedient which does not rely exclusively on quoted prices for a specific security. Significant inputs used to determine fair value include interest rates, yield curves, credit rating of the security and other observable market information and are categorized as Level 2.

Marketable Equity Securities: The Company's equity securities are traded on active exchanges and are classified as Level 1.

Derivative Financial Instruments: The Company's derivative contracts consist of interest-rate swaps, cross currency swaps, foreign currency exchange and commodity contracts. These derivative contracts are traded over the counter, and their fair value is determined using industry standard valuation models, which are based on the income approach (i.e., discounted cash flows). The significant observable inputs into the valuation models include interest rates, yield curves, currency exchange rates, credit default swap spreads, forward rates and commodity prices and are categorized as Level 2.

Assets and Liabilities Subject to Recurring Fair Value Measurement

The Company's assets and liabilities subject to recurring fair value measurements are either Level 1 or Level 2 as follows:

| <i>At March 31, 2026</i> | LEVEL 1 | LEVEL 2 | TOTAL |
|--|-----------------|-------------------|-------------------|
| Assets: | | | |
| Marketable debt securities | | | |
| U.S. tax-exempt securities | | \$ 290.2 | \$ 290.2 |
| U.S. taxable municipal / non-U.S. provincial bonds | | 426.0 | 426.0 |
| U.S. corporate securities | | 972.3 | 972.3 |
| U.S. government securities | \$ 466.7 | | 466.7 |
| Non-U.S. corporate securities | | 616.7 | 616.7 |
| Non-U.S. government securities | | 218.3 | 218.3 |
| Other debt securities | | 219.2 | 219.2 |
| Total marketable debt securities | \$ 466.7 | \$ 2,742.7 | \$ 3,209.4 |
| Marketable equity securities | \$ 4.1 | | \$ 4.1 |
| Total marketable securities | \$ 470.8 | \$ 2,742.7 | \$ 3,213.5 |
| Derivatives | | | |
| Cross currency swaps | | \$ 22.0 | \$ 22.0 |
| Interest-rate swaps | | 18.5 | 18.5 |
| Foreign-exchange contracts | | 19.4 | 19.4 |
| Commodity contracts | | 1.1 | 1.1 |
| Total derivative assets | | \$ 61.0 | \$ 61.0 |
| Liabilities: | | | |
| Derivatives | | | |
| Cross currency swaps | | \$ 96.5 | \$ 96.5 |
| Interest-rate swaps | | 5.2 | 5.2 |
| Foreign-exchange contracts | | 41.6 | 41.6 |
| Commodity contracts | | .1 | .1 |
| Total derivative liabilities | | \$ 143.4 | \$ 143.4 |

Notes to Consolidated Financial Statements (Unaudited)

(Millions, Except Share Amounts)

| <i>At December 31, 2025</i> | LEVEL 1 | LEVEL 2 | TOTAL |
|--|---------|----------|------------|
| Assets: | | | |
| Marketable debt securities | | | |
| U.S. tax-exempt securities | \$ | 344.5 | \$ 344.5 |
| U.S. taxable municipal / non-U.S. provincial bonds | | 421.6 | 421.6 |
| U.S. corporate securities | | 940.3 | 940.3 |
| U.S. government securities | \$ | 436.2 | 436.2 |
| Non-U.S. corporate securities | | 639.7 | 639.7 |
| Non-U.S. government securities | | 213.8 | 213.8 |
| Other debt securities | | 207.8 | 207.8 |
| Total marketable debt securities | \$ | 436.2 | \$ 2,767.7 |
| Marketable equity securities | \$ | 3.8 | \$ 3.8 |
| Total marketable securities | \$ | 440.0 | \$ 2,767.7 |
| Derivatives | | | |
| Cross currency swaps | | \$ 30.0 | \$ 30.0 |
| Interest-rate swaps | | 20.0 | 20.0 |
| Foreign-exchange contracts | | 12.7 | 12.7 |
| Commodity contracts | | .3 | .3 |
| Total derivative assets | | \$ 63.0 | \$ 63.0 |
| Liabilities: | | | |
| Derivatives | | | |
| Cross currency swaps | | \$ 67.1 | \$ 67.1 |
| Interest-rate swaps | | 9.7 | 9.7 |
| Foreign-exchange contracts | | 89.5 | 89.5 |
| Total derivative liabilities | | \$ 166.3 | \$ 166.3 |

Fair Value Disclosure of Other Financial Instruments

For financial instruments that are not recognized at fair value, the Company uses the following methods and assumptions to determine the fair value. These instruments are categorized as Level 2, except cash which is categorized as Level 1 and fixed rate loans which are categorized as Level 3.

Cash and Cash Equivalents: Carrying amounts approximate fair value.

Financial Services Net Receivables: For floating-rate loans, floating-rate wholesale financing, and operating lease and other trade receivables, carrying values approximate fair values. For fixed rate loans, fair values are estimated using the income approach by discounting cash flows to their present value based on assumptions regarding the credit and market risks to approximate current rates for comparable loans. Finance lease receivables and related allowance for credit losses have been excluded from the accompanying table.

Debt: The carrying amounts of Financial Services commercial paper, variable rate bank loans and variable rate term notes approximate fair value. For fixed rate debt, fair values are estimated using the income approach by discounting cash flows to their present value based on current rates for comparable debt.

The Company's estimate of fair value for fixed rate loans and debt that are not carried at fair value was as follows:

| | March 31, 2026 | | December 31, 2025 | |
|-------------------------------------|--------------------|---------------|--------------------|---------------|
| | CARRYING AMOUNT | FAIR VALUE | CARRYING AMOUNT | FAIR VALUE |
| Assets: | | | | |
| Financial Services fixed rate loans | \$ 9,903.6 | \$ 9,944.8 | \$ 9,928.0 | \$ 10,118.4 |
| Liabilities: | | | | |
| Financial Services fixed rate debt | 10,042.6 | 10,110.5 | 10,453.1 | 10,570.6 |

NOTE L - Employee Benefit Plans

The Company has several defined benefit pension plans, which cover a majority of its employees. The following information details the components of net pension income for the Company's defined benefit plans:

| <i>Three Months Ended March 31,</i> | <u>2026</u> | <u>2025</u> |
|--|-----------------|-----------------|
| Service cost | \$ 22.4 | \$ 24.2 |
| Interest on projected benefit obligation | 35.6 | 35.8 |
| Expected return on assets | (65.4) | (62.3) |
| Amortization of prior service costs | .4 | .3 |
| Recognized actuarial loss | 1.1 | .7 |
| Net pension income | <u>\$ (5.9)</u> | <u>\$ (1.3)</u> |

The components of net pension expense other than service cost are included in Interest and other (income) expenses, net on the Consolidated Statements of Comprehensive Income.

The Company contributed \$4.0 and \$6.5 for the three months ended March 31, 2026 and 2025, respectively.

NOTE M – Commitments and Contingencies

On July 19, 2016, the European Commission (EC) concluded its investigation of all major European truck manufacturers and reached a settlement with DAF Trucks N.V., DAF Trucks Deutschland GmbH and PACCAR Inc (collectively “the Company”). Following the settlement, certain EC-related claims and lawsuits have been filed in various jurisdictions primarily in Europe against all major European truck manufacturers including the Company and certain subsidiaries. These claims and lawsuits include individual and collective proceedings seeking monetary damages, including class actions in the United Kingdom (U.K.), the Netherlands and Israel. In certain jurisdictions, additional claimants may bring EC-related claims and lawsuits.

Several European courts have issued judgments; some have been favorable while others have been unfavorable and have been appealed. The Company believes it has meritorious defenses to all pending legal claims. In the first quarter 2023, the Company recorded a pre-tax charge of \$600.0 (\$446.4 after-tax) for the estimable total cost. The Company has settled with a significant majority of claimants and continues to pursue appropriate resolutions. Due to ongoing settlement costs, the Company updated its estimate and recorded an additional pre-tax charge of \$350.0 (\$264.5 after-tax) for the total estimable remaining costs in Interest and other expenses (income), net in the first quarter of 2025.

PACCAR is also a defendant in various other legal proceedings and, in addition, there are various other contingent liabilities arising in the normal course of business. After consultation with legal counsel, management does not anticipate that disposition of these various other proceedings and contingent liabilities will have a material effect on the consolidated financial statements.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

OVERVIEW:

PACCAR is a global technology company whose Truck segment includes the design and manufacture of high-quality light-, medium- and heavy-duty commercial trucks. In the U.S. and Canada, trucks are sold under the Kenworth and Peterbilt nameplates, in Europe, under the DAF nameplate and in Mexico, Australia and South America, under the Kenworth and DAF nameplates. The Parts segment includes the distribution of aftermarket parts for trucks and related commercial vehicles. The Company's Financial Services segment derives its earnings primarily from financing or leasing PACCAR products in North America, Europe, Australia and South America.

First Quarter Financial Highlights:

- Worldwide net sales and revenues were \$6.78 billion in 2026 compared to \$7.44 billion in 2025, primarily due to lower truck revenues, partially offset by higher parts and financial services revenues.
- Truck sales were \$4.53 billion in 2026 compared to \$5.23 billion in 2025, due to lower truck deliveries in all major markets except Europe.
- Parts sales were \$1.71 billion in 2026 compared to \$1.69 billion in 2025.
- Financial Services revenues were \$542.2 million in 2026 compared to \$528.0 million in 2025.
- Net income was \$605.3 million (\$1.15 per diluted share) in 2026 compared to \$505.1 million (\$.96 per diluted share) in 2025. In 2025, adjusted net income (non-GAAP), excluding a \$264.5 million after-tax charge related to civil litigation in Europe, was \$769.6 million (\$1.46 per diluted share). See Reconciliation of GAAP to Non-GAAP Financial Measures on page [45](#).
- Capital investments were \$135.5 million in 2026 compared to \$171.9 million in 2025.
- Research and development (R&D) expenses were \$109.1 million in 2026 compared to \$115.4 million in 2025.

Kenworth recently unveiled the new Kenworth C580 truck in the heavy-duty vocational segment. The C580 is designed to meet the most demanding vocational applications, such as mining and off-highway petroleum field work. DAF Trucks expanded its range of battery-electric trucks to include multiple axle tractor and rigid models for specific vocational applications such as construction. The new chassis models are available for the XD and XF Electric, which recently won the International Truck of the Year 2026, and for the larger XG and XG+ Electric, which feature the most spacious cabs in the European truck market.

The PACCAR Financial Services (PFS) group of companies has operations covering four continents and 26 countries. The global breadth of PFS and its rigorous credit application process support a portfolio of loans and leases with total assets of \$22.35 billion. PFS issued \$400.0 million in medium-term notes during the first three months of 2026 to support new business volume and market share growth and repay maturing debt.

Truck Outlook

Truck industry heavy-duty retail sales in the U.S. and Canada in 2026 are expected to be 230,000 to 270,000 units compared to 232,800 in 2025. In Europe, the 2026 truck industry registrations for over 16-tonne vehicles are expected to be 280,000 to 320,000 units compared to 297,000 in 2025. In South America, heavy-duty truck industry registrations in 2026 are projected to be 100,000 to 110,000 units compared to 115,000 in 2025.

The Company has taken mitigating actions to reduce the impact from import tariffs on truck order intake. The Company's North American truck factories are optimally located to operate under the new Section 232 truck tariffs that began in November 2025. The Company's tariff exposure is minimized by producing trucks locally for the United States, Canada and Mexico. The Company manufactures its trucks for U.S. customers in its Ohio, Texas, and Washington state factories. Further on February 20, 2026, the United States Supreme Court issued a decision invalidating tariffs imposed under the International Emergency Economic Powers Act (IEEPA). This decision may provide tariff relief and the potential recovery of amounts previously paid.

The U.S. Environmental Protection Agency announcement reaffirmed the EPA27 NOx limit. It could make changes to extended warranty requirements, useful life requirements or other modifications to new emissions systems.

The Company's results could be impacted by further changes in tariff policy, geopolitical uncertainty, emissions regulations and improving freight fundamentals.

Parts Outlook

In 2026, PACCAR Parts sales are expected to increase 3-6% compared to 2025, depending on the economic conditions.

Financial Services Outlook

In 2026, average earning assets are expected to be comparable to 2025. The used truck market has begun improving. If freight transportation conditions decline due to a weaker economy, then past due accounts, truck repossessions and credit losses would likely increase from the current levels and new business volume and average earning assets would likely decline.

Capital Investments and R&D Outlook

Capital investments in 2026 are expected to be \$725 to \$775 million and R&D is expected to be \$450 to \$500 million. PACCAR is increasing its investment in next generation internal combustion, hybrid and battery-electric powertrains, integrated connected vehicle services, advanced manufacturing capabilities, and the Company's autonomous vehicle platform.

In addition to the capital and R&D investments, the Company expects to continue investing in its U.S.-based battery joint venture, Amplify Cell Technologies. During the first quarter, expectations on electric vehicle demand in the commercial vehicle market continued to change. As a result, the Company and its joint venture partners agreed to finish building out the facility, and adjust the timing for installing the manufacturing capacity. As a result of these changes the production start date will be extended. See discussion in Note A.

See the Forward-Looking Statements section of Management's Discussion and Analysis for factors that may affect these outlooks.

RESULTS OF OPERATIONS:

The Company's results of operations for the three months ended March 31, 2026 and 2025 are presented below.

(\$ in millions, except per share amounts)

Three Months Ended March 31,

| | 2026 | 2025 |
|------------------------------|-------------------|-------------------|
| Net sales and revenues: | | |
| Truck | \$ 4,526.5 | \$ 5,225.8 |
| Parts | 1,710.1 | 1,689.9 |
| Other | (2.3) | (2.0) |
| Truck, Parts and Other | 6,234.3 | 6,913.7 |
| Financial Services | 542.2 | 528.0 |
| | <u>\$ 6,776.5</u> | <u>\$ 7,441.7</u> |
| Income before income taxes: | | |
| Truck | \$ 176.2 | \$ 364.9 |
| Parts | 402.3 | 426.5 |
| Other* | 1.9 | (353.2) |
| Truck, Parts and Other | 580.4 | 438.2 |
| Financial Services | 115.5 | 121.1 |
| Investment income | 80.4 | 83.8 |
| Income taxes | (171.0) | (138.0) |
| Net income | <u>\$ 605.3</u> | <u>\$ 505.1</u> |
| Diluted earnings per share | <u>\$ 1.15</u> | <u>\$.96</u> |
| After-tax return on revenues | 8.9% | 6.8% |

* In 2025, Other includes a \$350.0 million charge related to civil litigation in Europe (EC-related claims).

The following provides an analysis of the results of operations for the Company's three reportable segments - Truck, Parts and Financial Services. Where possible, the Company has quantified the impact of factors identified in the following discussion and analysis. In cases where it is not possible to quantify the impact of factors, the Company lists them in estimated order of importance. Factors for which the Company is unable to specifically quantify the impact include market demand and impact from tariffs, fuel prices, geopolitical events, freight tonnage and economic conditions affecting the Company's results of operations.

2026 Compared to 2025:

Truck

The Company's Truck segment accounted for 67% of revenues in the first quarter of 2026 compared to 70% in the first quarter of 2025.

The Company's new truck deliveries are summarized below:

| <i>Three Months Ended March 31,</i> | 2026 | 2025 | % CHANGE |
|--|--------|--------|----------|
| U.S. and Canada | 17,800 | 22,200 | (20) |
| Europe | 11,200 | 10,400 | 8 |
| Mexico, South America, Australia and other | 4,100 | 7,500 | (45) |
| Total units | 33,100 | 40,100 | (17) |

Worldwide new truck deliveries decreased in the first quarter of 2026 compared to the same period of 2025, reflecting lower retail demand in all major markets except Europe.

Market share data discussed below is provided by third-party sources and is measured by either retail sales or registrations for the Company's dealer network as a percentage of total retail sales or registrations depending on the geographic market. In the U.S. and Canada, market share is based on retail sales. In Europe, market share is based primarily on registrations.

In the first three months of 2026, industry retail sales in the heavy-duty market in the U.S. and Canada was 44,900 units compared to 56,600 units in the same period of 2025. The Company's heavy-duty truck retail market share was 29.4% in the first three months of 2026 compared to 29.1% in the first three months of 2025. The medium-duty market was 22,500 units in the first three months of 2026 compared to 26,000 units in the same period of 2025. The Company's medium-duty market share was 12.8% in the first three months of 2026 compared to 14.5% in the first three months of 2025.

The over 16-tonne truck market in Europe in the first three months of 2026 was 79,800 units compared to 72,000 units in the first three months of 2025. DAF over 16-tonne market share was 13.1% in the first three months of 2026 compared to 14.0% in the same period of 2025. The 6 to 16-tonne market in the first three months of 2026 was 8,800 units compared to 9,700 units in the same period of 2025. DAF market share in the 6 to 16-tonne market in the first three months of 2026 was 9.6% compared to 10.7% in the same period of 2025.

The over 16-tonne truck market in Brasil in the first three months of 2026 was 16,900 units compared to 21,500 units in the same period of 2025. DAF Brasil market share for the first three months of 2026 was 9.2% compared to 9.6% in the same period in 2025.

The Company's worldwide truck net sales and revenues are summarized below:

(\$ in millions)

| <i>Three Months Ended March 31,</i> | 2026 | 2025 | % CHANGE |
|--|------------|------------|----------|
| Truck net sales and revenues: | | | |
| U.S. and Canada | \$ 2,674.1 | \$ 3,195.7 | (16) |
| Europe | 1,269.1 | 1,099.3 | 15 |
| Mexico, South America, Australia and other | 583.3 | 930.8 | (37) |
| | \$ 4,526.5 | \$ 5,225.8 | (13) |
| Truck income before income taxes | \$ 176.2 | \$ 364.9 | (52) |
| Pre-tax return on revenues | 3.9% | 7.0% | |

The Company's worldwide truck net sales and revenues in the first quarter decreased to \$4.53 billion in 2026 from \$5.23 billion in 2025, primarily due to lower unit truck deliveries from lower retail demand.

In the first quarter of 2026, Truck segment income before income taxes and pre-tax return on revenues decreased primarily due to lower truck unit deliveries from lower retail demand, reflecting economic conditions as well as higher tariff costs resulting from current trade policies, primarily in the U.S.

The major factors for the Truck segment changes in net sales and revenues, cost of sales and revenues and gross margin between the three months ended March 31, 2026 and 2025 are as follows:

| (\$ in millions) | NET SALES AND REVENUES | COST OF SALES AND REVENUES | GROSS MARGIN |
|--|------------------------------|----------------------------------|-----------------|
| Three Months Ended March 31, 2025 | \$ 5,225.8 | \$ 4,716.5 | \$ 509.3 |
| (Decrease) increase | | | |
| Truck sales volume | (972.0) | (826.6) | (145.4) |
| Average truck sales prices | 104.9 | | 104.9 |
| Average material, labor and other direct costs | | 162.3 | (162.3) |
| Factory overhead and other indirect costs | | (7.2) | 7.2 |
| Extended warranties, operating leases and other | 12.9 | 1.8 | 11.1 |
| Currency translation | 154.9 | 162.0 | (7.1) |
| Total decrease | (699.3) | (507.7) | (191.6) |
| Three Months Ended March 31, 2026 | \$ 4,526.5 | \$ 4,208.8 | \$ 317.7 |

- Truck sales volume decreased revenues by \$972.0 million and costs by \$826.6 million, primarily reflecting lower truck deliveries.
- Average truck sales prices increased sales by \$104.9 million, primarily due to higher price realization in the U.S. and Canada.
- Average cost per truck increased cost of sales by \$162.3 million, primarily reflecting higher truck content, tariff and labor costs, partially offset by lower product support cost.
- Factory overhead and other indirect costs decreased \$7.2 million, primarily due to lower overhead costs from lower truck build rates.
- Extended warranties, operating leases and other increased revenues by \$12.9 million, primarily due to higher volume of extended warranty contracts and R&M contracts. The increase in cost of sales by \$1.8 million reflects higher costs from R&M contracts partially offset by lower extended warranty costs in the U.S. and Canada.
- The currency translation effect on sales and cost of sales primarily reflects an increase in the value of the euro, Australian dollar, Canadian dollar and Brazilian real relative to the U.S. dollar.
- Truck gross margin was 7.0% in the first quarter of 2026 compared to 9.7% in the same period of 2025 due to the factors noted above.

Truck SG&A expenses in the first quarter of 2026 increased to \$61.4 million from \$57.3 million in the first quarter of 2025, primarily due to higher sales and marketing expenses and higher currency translation effects, partially offset by lower salaries and related expenses and lower professional fees.

As a percentage of sales, Truck SG&A was 1.4% in the first quarter of 2026 compared to 1.1% in the first quarter of 2025.

Parts

The Company's Parts segment accounted for 25% of revenues in the first quarter 2026 compared to 23% in the first quarter of 2025.

(\$ in millions)
Three Months Ended March 31,

| | 2026 | 2025 | % CHANGE |
|--|-------------------|-------------------|------------|
| Parts net sales and revenues: | | | |
| U.S. and Canada | \$ 1,148.1 | \$ 1,182.6 | (3) |
| Europe | 402.5 | 353.9 | 14 |
| Mexico, South America, Australia and other | 159.5 | 153.4 | 4 |
| | <u>\$ 1,710.1</u> | <u>\$ 1,689.9</u> | <u>1</u> |
| Parts income before income taxes | <u>\$ 402.3</u> | <u>\$ 426.5</u> | <u>(6)</u> |
| Pre-tax return on revenues | <u>23.5%</u> | <u>25.2%</u> | |

The Company's worldwide parts net sales and revenues for the first quarter increased to \$1.71 billion in 2026 from \$1.69 billion in 2025. The decrease in the U.S. and Canada mainly reflects a softer retail market. The increase in Europe primarily reflects an increase in the value of the euro relative to the U.S. dollar.

The major factors for the changes in Parts segment net sales and revenues, cost of sales and revenues and gross margin between the three months ended March 31, 2026 and 2025 are as follows:

(\$ in millions)

| | NET SALES AND REVENUES | COST OF SALES AND REVENUES | GROSS MARGIN |
|--|------------------------------|----------------------------------|-----------------|
| Three Months Ended March 31, 2025 | \$ 1,689.9 | \$ 1,171.5 | \$ 518.4 |
| (Decrease) increase | | | |
| Aftermarket parts volume | (128.5) | (65.7) | (62.8) |
| Average aftermarket parts sales prices | 101.5 | | 101.5 |
| Average aftermarket parts direct costs | | 55.9 | (55.9) |
| Warehouse and other indirect costs | | 13.1 | (13.1) |
| Currency translation | 47.2 | 28.9 | 18.3 |
| Total increase (decrease) | 20.2 | 32.2 | (12.0) |
| Three Months Ended March 31, 2026 | \$ 1,710.1 | \$ 1,203.7 | \$ 506.4 |

- Aftermarket parts sales volume decreased by \$128.5 million and related cost of sales decreased by \$65.7 million primarily due to lower sales volume in the U.S. and Canada and a higher mix of lower margin direct ship sales.
- Average aftermarket parts sales prices increased sales by \$101.5 million, primarily due to price realization in the U.S. and Canada and Europe.
- Average aftermarket parts direct costs increased \$55.9 million due to higher material costs, primarily in the U.S. and Canada and Europe and higher tariff costs, primarily in the U.S.
- Warehouse and other indirect costs increased \$13.1 million, primarily due to higher indirect costs including R&M and depreciation expense.
- The currency translation effect on sales and cost of sales primarily reflects an increase in the value of the euro relative to the U.S. dollar.
- Parts gross margin was 29.6% in the first quarter of 2026 compared to 30.7% in the first quarter of 2025 due to the factors noted above.

Parts SG&A expense in the first quarter of 2026 increased to \$67.7 million from \$60.9 million in the same period of 2025. The increase was primarily due to higher currency translation effects.

As a percentage of sales, Parts SG&A was 4.0% in the first quarter of 2026 compared to 3.6% in the first quarter of 2025.

Financial Services

The Company's Financial Services segment accounted for 8% of revenues in the first quarter of 2026 compared to 7% in the first quarter of 2025.

(\$ in millions)

Three Months Ended March 31.

| | 2026 | 2025 | % CHANGE |
|--|--------------------|--------------------|-------------|
| New loan and lease volume: | | | |
| U.S. and Canada | \$ 653.0 | \$ 744.4 | (12) |
| Europe | 348.1 | 306.4 | 14 |
| Mexico, Australia, Brasil and other | 350.5 | 458.4 | (24) |
| | <u>\$ 1,351.6</u> | <u>\$ 1,509.2</u> | <u>(10)</u> |
| New loan and lease volume by product: | | | |
| Loans and finance leases | \$ 1,185.3 | \$ 1,352.4 | (12) |
| Equipment on operating lease | 166.3 | 156.8 | 6 |
| | <u>\$ 1,351.6</u> | <u>\$ 1,509.2</u> | <u>(10)</u> |
| New loan and lease unit volume: | | | |
| Loans and finance leases | 8,040 | 9,550 | (16) |
| Equipment on operating lease | 1,440 | 1,530 | (6) |
| | <u>9,480</u> | <u>11,080</u> | <u>(14)</u> |
| Average earning assets: | | | |
| U.S. and Canada | \$ 11,950.7 | \$ 12,055.7 | (1) |
| Europe | 4,230.4 | 3,838.9 | 10 |
| Mexico, Australia, Brasil and other | 5,011.5 | 4,800.4 | 4 |
| | <u>\$ 21,192.6</u> | <u>\$ 20,695.0</u> | <u>2</u> |
| Average earning assets by product: | | | |
| Loans and finance leases | \$ 15,584.8 | \$ 14,419.6 | 8 |
| Dealer wholesale financing | 3,661.7 | 4,298.3 | (15) |
| Equipment on lease and other | 1,946.1 | 1,977.1 | (2) |
| | <u>\$ 21,192.6</u> | <u>\$ 20,695.0</u> | <u>2</u> |
| Revenues: | | | |
| U.S. and Canada | \$ 215.9 | \$ 237.0 | (9) |
| Europe | 146.5 | 123.5 | 19 |
| Mexico, Australia, Brasil and other | 179.8 | 167.5 | 7 |
| | <u>\$ 542.2</u> | <u>\$ 528.0</u> | <u>3</u> |
| Revenues by product: | | | |
| Loans and finance leases | \$ 286.8 | \$ 264.3 | 9 |
| Dealer wholesale financing | 58.1 | 78.7 | (26) |
| Equipment on lease and other | 197.3 | 185.0 | 7 |
| | <u>\$ 542.2</u> | <u>\$ 528.0</u> | <u>3</u> |
| Income before income taxes | <u>\$ 115.5</u> | <u>\$ 121.1</u> | <u>(5)</u> |

New loan and lease volume was \$1.35 billion in the first quarter of 2026 compared to \$1.51 billion in the first quarter of 2025. The decrease in new loan and lease volume was primarily due to lower retail sales of PACCAR trucks in the U.S. and Canada, Mexico and Brasil. The increase in equipment on operating lease dollar volume was primarily due to higher currency effect and market demand in Europe and Australia, partly offset by lower demand in Mexico. The effect of currency translation also increased new loan and lease volume by \$70.7 million, primarily due to the euro.

In the first quarter of 2026, PFS finance market share of new PACCAR truck sales was 24.2% compared to 24.6% in the first quarter of 2025.

In the first quarter of 2026, PFS revenues slightly increased to \$542.2 million from \$528.0 million in the first quarter of 2025. The increase was primarily due to a currency translation effect and higher average retail loan and finance lease portfolio, mostly offset by a lower dealer wholesale portfolio. The effects of currency translation increased PFS revenues by \$34.6 million, primarily due to an increase in the value of the euro, Mexican peso and Brazilian real relative to the U.S. dollar.

PFS income before income taxes decreased to \$115.5 million in the first quarter of 2026 from \$121.1 million in the first quarter of 2025. The decrease was primarily due to higher provision for losses, partially offset by favorable currency effects. The effects of currency translation increased PFS income before income taxes by \$7.8 million, primarily from an increase in the value of the Mexican peso relative to the U.S. dollar.

Included in Financial Services Other assets on the Company's Consolidated Balance Sheets are used trucks held for sale, net of impairments, of \$354.0 million at March 31, 2026 and \$389.4 million at December 31, 2025. These trucks are primarily units returned from matured operating leases in the ordinary course of business, and also include trucks acquired from repossessions or through acquisitions of used trucks in trades related to new truck sales and trucks returned from RVGs.

The Company recognized losses on used trucks, excluding repossessions, of \$5.7 million in the first quarter of 2026 compared to \$11.1 million in the first quarter of 2025, including \$7.9 million of losses on multiple unit transactions in the first quarter of 2026 compared to \$12.0 million in the first quarter of 2025. Used truck losses related repossessions, which are recognized as credit losses, were \$4.7 million for the first quarter of 2026 and \$3.3 million for the first quarter of 2025.

The major factors for the changes in interest and fees, interest and other borrowing expenses and finance margin for the three months ended March 31, 2026 and 2025 are outlined below:

| (\$ in millions) | INTEREST AND FEES | INTEREST AND OTHER BORROWING EXPENSES | FINANCE MARGIN |
|--|----------------------|--|-------------------|
| Three Months Ended March 31, 2025 | \$ 343.0 | \$ 190.6 | \$ 152.4 |
| (Decrease) increase | | | |
| Average finance receivables | (5.4) | | (5.4) |
| Average debt balances | | (13.0) | 13.0 |
| Yields | (10.6) | | (10.6) |
| Borrowing rates | | (3.8) | 3.8 |
| Currency translation and other | 17.9 | 9.0 | 8.9 |
| Total increase (decrease) | <u>1.9</u> | <u>(7.8)</u> | <u>9.7</u> |
| Three Months Ended March 31, 2026 | <u>\$ 344.9</u> | <u>\$ 182.8</u> | <u>\$ 162.1</u> |

- Average finance receivables decreased \$301.7 million (excluding foreign exchange effects), decreasing interest and fees by \$5.4 million, primarily due to lower dealer wholesale balances.
- Average debt balances decreased \$1.10 billion (excluding foreign exchange effects), decreasing interest and other borrowing costs by \$13.0 million, reflecting lower funding requirements from a decrease in dealer wholesale receivables.
- Slightly lower portfolio yields (7.3% in 2026 compared to 7.4% in 2025) decreased interest and fees by \$10.6 million. The lower portfolio yields were primarily due to lower market rates on new portfolio assets, primarily in the U.S.
- Slightly lower borrowing rates (4.8% in 2026 compared to 4.9% in 2025) decreased interest and other borrowing expenses by \$3.8 million and were primarily due to lower debt market rates, primarily in Europe and Mexico.
- The currency translation effects reflect an increase in the value of foreign currencies relative to the U.S. dollar, primarily the Mexican peso and euro.

The following table summarizes operating lease, rental and other revenues and depreciation and other expenses:

| (\$ in millions) | | |
|--|-----------------|-----------------|
| <i>Three Months Ended March 31,</i> | | |
| | 2026 | 2025 |
| Operating lease and rental revenues | \$ 160.4 | \$ 155.2 |
| Used truck sales | 27.1 | 22.1 |
| Insurance, franchise and other revenues | 9.8 | 7.7 |
| Operating lease, rental and other revenues | <u>\$ 197.3</u> | <u>\$ 185.0</u> |
| Depreciation of operating lease equipment | \$ 112.0 | \$ 118.3 |
| Vehicle operating expenses | 18.9 | 16.6 |
| Cost of used truck sales | 27.8 | 22.7 |
| Insurance, franchise and other expenses | 1.4 | 2.1 |
| Depreciation and other expenses | <u>\$ 160.1</u> | <u>\$ 159.7</u> |

The major factors for the changes in operating lease, rental and other revenues, depreciation and other expenses and lease margin between the three months ended March 31, 2026 and 2025 are outlined below:

| (\$ in millions) | OPERATING LEASE, RENTAL AND OTHER REVENUES | DEPRECIATION AND OTHER EXPENSES | LEASE MARGIN |
|--|---|---------------------------------------|-----------------|
| Three Months Ended March 31, 2025 | \$ 185.0 | \$ 159.7 | \$ 25.3 |
| Increase (decrease) | | | |
| Used truck sales | 2.6 | 2.6 | |
| Results on returned lease assets | | (5.9) | 5.9 |
| Average operating lease assets | (20.4) | (16.5) | (3.9) |
| Revenue and cost per asset | 12.2 | 7.9 | 4.3 |
| Currency translation and other | 17.9 | 12.3 | 5.6 |
| Total increase | 12.3 | .4 | 11.9 |
| Three Months Ended March 31, 2026 | \$ 197.3 | \$ 160.1 | \$ 37.2 |

- Used truck sales from used trucks received on trade increased revenues by \$2.6 million and increased related depreciation and other expenses by \$2.6 million.
- Results on returned lease assets decreased depreciation and other expenses by \$5.9 million.
- Average operating lease assets decreased \$141.1 million (excluding foreign exchange effects), which decreased revenues by \$20.4 million and related depreciation and other expenses by \$16.5 million.
- Revenue per asset increased \$12.2 million primarily due to higher average truck values financed. Cost per asset increased \$7.9 million due to higher depreciation and operating expenses, mainly in Europe.
- The currency translation effects reflect an increase in the value of foreign currencies relative to the U.S. dollar, primarily the euro and Mexican peso.

Financial Services SG&A for the first quarter of 2026 increased to \$39.7 million from \$38.3 million in the first quarter of 2025, primarily reflecting an increase in the value of the euro and Mexican peso relative to the U.S. dollar, partially offset by lower salaries and related expenses.

As an annualized percentage of average earning assets, Financial Services SG&A was .7% for both the first quarter of 2026 and 2025.

The following table summarizes the provision for losses on receivables and net charge-offs during the three months ended March 31, 2026 and 2025:

| (\$ in millions) | 2026 | | 2025 | |
|-------------------------------------|-------------------------------------|-----------------|-------------------------------------|-----------------|
| | PROVISION FOR LOSSES ON RECEIVABLES | NET CHARGE-OFFS | PROVISION FOR LOSSES ON RECEIVABLES | NET CHARGE-OFFS |
| U.S. and Canada | \$ 15.6 | \$ 16.9 | \$ 7.3 | \$ 13.4 |
| Europe | 3.0 | 2.9 | 2.2 | 2.1 |
| Mexico, Australia, Brasil and other | 25.5 | 23.3 | 8.8 | 5.5 |
| | <u>\$ 44.1</u> | <u>\$ 43.1</u> | <u>\$ 18.3</u> | <u>\$ 21.0</u> |

The provision for losses on receivables was \$44.1 million in the first quarter of 2026 compared to \$18.3 million in the first quarter of 2025, primarily due to a higher provision in Brasil and the U.S., reflecting an increase in 30+ days past due accounts. Net charge-offs increased to \$43.1 million in the first quarter of 2026 from \$21.0 million in the same period of 2025. Higher net charge-offs in Brasil reflected a decline in market conditions, including elevated interest rates. The increased charge-offs in the U.S. and Canada were driven by soft freight market conditions and included one large fleet customer, which was provisioned for previously.

The Company modifies loans and finance leases as a normal part of its Financial Services operations. The Company may modify loans and finance leases for commercial reasons or for credit reasons. Modifications for commercial reasons are changes to contract terms for customers that are not considered to be in financial difficulty. Insignificant delays are modifications extending terms up to three months for customers experiencing some short-term financial stress, but not considered to be in financial difficulty. Modifications for credit reasons are changes to contract terms for customers considered to be in financial difficulty. The Company's modifications typically result in granting more time to pay the contractual amounts owed and charging a fee and interest for the term of the modification. When considering whether to modify customer accounts for credit reasons, the Company evaluates the creditworthiness of the customers and modifies those accounts that the Company considers likely to perform under the modified terms.

The post-modification balances of accounts modified during the three months ended March 31, 2026 and 2025 are summarized below:

| (\$ in millions) | 2026 | | 2025 | |
|---------------------|----------------------|-----------------------|----------------------|-----------------------|
| | AMORTIZED COST BASIS | % OF TOTAL PORTFOLIO* | AMORTIZED COST BASIS | % OF TOTAL PORTFOLIO* |
| Commercial | \$ 45.0 | 1.2% | \$ 79.2 | 2.2% |
| Insignificant delay | 138.5 | 3.5% | 58.4 | 1.5% |
| Credit | 224.3 | 5.8% | 49.8 | 1.4% |
| | <u>\$ 407.8</u> | <u>10.5%</u> | <u>\$ 187.4</u> | <u>5.1%</u> |

* Amortized cost basis immediately after modification as a percentage of ending retail portfolio, on an annualized basis.

Modification activity increased to \$407.8 million in the first three months of 2026 from \$187.4 million in the same period of 2025. The decrease in modifications for Commercial reasons primarily reflects lower volumes of refinancing, primarily in the U.S. The increase related to Insignificant delay modifications reflects an increase in customers requesting payment relief for up to three months, primarily in the U.S. and Mexico. These customers were predominately not past due at the time of modification and at March 31, 2026. The increase in Credit modifications reflect higher volumes of contract modifications for customers experiencing financial difficulty in the U.S., Brasil and Mexico due to weak market conditions, including elevated interest rates in Brasil.

The following table summarizes the Company's 30+ days past due accounts:

| | March 31 2026 | December 31 2025 | March 31 2025 |
|---|---------------|------------------|---------------|
| Percentage of retail loan and lease accounts 30+ days past due: | | | |
| U.S. and Canada | 1.8% | 1.8% | .8% |
| Europe | 1.0% | 1.0% | .8% |
| Mexico, Australia, Brasil and other | 4.9% | 4.6% | 2.4% |
| Worldwide | <u>2.4%</u> | <u>2.4%</u> | <u>1.2%</u> |

Accounts 30+ days past due was 2.4% at March 31, 2026 compared to 2.4% at December 31, 2025 and 1.2% at March 31, 2025. The percentage of past due accounts in the U.S. and Canada was 1.8% as of March 31, 2026 and included the effect of contract modifications for one large fleet customer. The increased percentage of past due accounts in Mexico, Australia and Brasil reflects a decline in all market conditions, including elevated interest rates in Brasil. The Company continues to focus on maintaining low past due balances.

When the Company modifies a 30+ days past due account, the customer is then generally considered current under the revised contractual terms. Contract modifications, which were 30+ days past due and became current at the time of modification, were \$116.1 million worldwide during the first quarter of 2026, \$72.9 million during the fourth quarter of 2025 and \$30.2 million during the first quarter of 2025. Had these accounts not been modified and continued to not make payments, the pro forma percentage of retail loan and lease accounts 30+ days past due would have been as follows:

| | March 31 2026 | December 31 2025 | March 31 2025 |
|---|------------------|---------------------|------------------|
| Pro forma percentage of retail loan and lease accounts 30+ days past due: | | | |
| U.S. and Canada | 2.5% | 2.1% | .8% |
| Europe | 1.0% | 1.1% | .8% |
| Mexico, Australia, Brasil and other | 6.3% | 5.8% | 3.1% |
| Worldwide | <u>3.2%</u> | <u>2.8%</u> | <u>1.4%</u> |

The Company typically requires customers to pay current before granting modifications. The higher pro forma percentage of retail loan and lease accounts 30+ days past due at March 31, 2026 in Mexico, Australia, Brasil and other was primarily due to accounts modified in Brasil.

A contract modification that improves the past due status reduces the probability of default. The effect of modifications is included in the Company's historical loss information used to determine the allowance for credit losses. Modifications of accounts in prior quarters that were more than 30 days past due at the time of modification are included in past dues if they were not performing under the modified terms at March 31, 2026, December 31, 2025 and March 31, 2025. For certain modifications to customers experiencing financial difficulties that are at-risk at March 31, 2026 and December 31, 2025, the allowance for credit losses is based on the value of the underlying collateral or a discounted cash flow analysis.

The Company's annualized pre-tax return on average total assets for Financial Services was 2.1% for the first quarter of 2026 and 2.2% for the same period of 2025.

Other

Included in Other is sales, income and expenses not attributable to a reportable segment. Other also includes non-service cost components of pension expense and certain corporate income and expenses. Other sales represent less than 1% of consolidated net sales and revenues for the first quarter of 2026 and 2025. Other SG&A decreased to \$20.5 million for the first quarter of 2026 from \$25.1 million for the first quarter of 2025. The decrease was primarily due to lower salary and related costs.

For the first quarter of 2026, Other income before income taxes was \$1.9 million compared to loss of \$353.2 million in 2025, primarily due to the EC-related charge in the first quarter 2025 which is discussed in Note M of the consolidated financial statements.

Investment income for the first quarter decreased to \$80.4 million in 2026 compared to \$83.8 million in 2025. The decrease was primarily due to lower investment yields from lower market interest rates in all major markets except Brasil, partially offset by an increase in average investment balances in all major markets except Mexico.

Income Taxes

The effective tax rate for the first quarter of 2026 was 22.0% compared to 21.5% for the first quarter of 2025. Included in 2025 was the EC-related charge of \$350.0 million, which lowered the effective tax rate.

(\$ in millions)

| <i>Three Months Ended March 31,</i> | 2026 | 2025 |
|-------------------------------------|-----------------|-----------------|
| Domestic income before taxes | \$ 473.6 | \$ 647.5 |
| Foreign income (loss) before taxes | 302.7 | (4.4) |
| Total income before taxes | <u>\$ 776.3</u> | <u>\$ 643.1</u> |
| Domestic pre-tax return on revenues | 12.9% | 15.3% |
| Foreign pre-tax return on revenues | 9.8% | (.1)% |
| Total pre-tax return on revenues | <u>11.5%</u> | <u>8.6%</u> |

For the first quarter of 2026, domestic income before taxes and domestic pre-tax return on revenues decreased primarily due to lower Truck and Parts operation results. For the first quarter of 2025, foreign loss before taxes included the EC-related charge of \$350.0 million, which also reduced foreign pre-tax return on revenues.

LIQUIDITY AND CAPITAL RESOURCES:

| <i>(\$ in millions)</i> | March 31 2026 | December 31 2025 |
|---------------------------|-------------------|---------------------|
| Cash and cash equivalents | \$ 5,644.8 | \$ 6,307.9 |
| Marketable securities | 3,213.5 | 3,207.7 |
| | <u>\$ 8,858.3</u> | <u>\$ 9,515.6</u> |

The Company's total cash and marketable securities at March 31, 2026 decreased \$657.3 million from the balances at December 31, 2025. Total cash and marketable securities are primarily intended to provide liquidity while preserving capital.

The change in cash and cash equivalents is summarized below:

(\$ in millions)

| <i>Three Months Ended March 31,</i> | 2026 | 2025 |
|--|-------------------|-------------------|
| Operating activities: | | |
| Net income | \$ 605.3 | \$ 505.1 |
| Net income items not affecting cash | 102.6 | 259.7 |
| Pension contributions | (4.0) | (6.5) |
| Changes in operating assets and liabilities, net | 267.9 | 152.0 |
| Net cash provided by operating activities | 971.8 | 910.3 |
| Net cash used in investing activities | (75.0) | (392.6) |
| Net cash used in financing activities | (1,551.7) | (2,134.7) |
| Effect of exchange rate changes on cash and cash equivalents | (8.2) | 73.9 |
| Net decrease in cash and cash equivalents | (663.1) | (1,543.1) |
| Cash and cash equivalents at beginning of period | 6,307.9 | 7,060.8 |
| Cash and cash equivalents at end of period | <u>\$ 5,644.8</u> | <u>\$ 5,517.7</u> |

Operating activities: Cash provided by operations increased by \$61.5 million to \$971.8 million in the first three months of 2026 from \$910.3 million in 2025. The increased operating cash flow reflects higher net income by \$100.2 million and higher cash provided from net changes in operating assets and liabilities of \$115.9 million, partially offset by lower cash provided from net income items not affecting cash of \$157.1 million, primarily deferred income taxes. The net changes in operating assets and liabilities are mainly due to higher cash provided by wholesale receivables on new trucks in the financial services segment of \$169.9 million and an increase in accounts payable and accruals of \$78.5 million, partially offset by higher cash used for inventories of \$62.7 million and a larger increase in trade and other receivables of \$48.2 million.

Investing activities: Cash used in investing activities decreased by \$317.6 million to \$75.0 million in the first three months of 2026 from \$392.6 million in 2025. The decrease in net cash used in investing activities primarily reflects lower net origination of retail loans and finance leases of \$335.2 million and lower contributions to the joint venture of \$44.7 million, partially offset by a decrease in net cash provided for in the settlement of a net investment hedge presented in Other, net in the Company's Consolidated Statements of Cash Flows.

Financing activities: Cash used in financing activities was \$1,551.7 million for the first three months of 2026, \$583.0 million lower than the \$2,134.7 million used in 2025, reflecting lower cash dividends and lower net borrowing activities. In the first three months of 2026, the Company paid \$909.4 million in dividends compared to \$1.75 billion in 2025. Cash used in net borrowing activities was \$679.9 million in 2026, \$274.0 million higher than the \$405.9 million in 2025.

The effect of exchange rate changes on cash decreased cash and cash equivalents by \$8.2 million in the first three months of 2026, reflecting a decrease in the value of foreign currencies relative to the U.S. dollar, primarily the euro. In the first three months of 2025, an increase in the value of foreign currencies relative to the U.S. dollar, primarily the euro, the British pound and Brazilian real, increased cash and cash equivalents by \$73.9 million.

Credit Lines and Other

The Company has line of credit arrangements of \$5.62 billion, of which \$5.25 billion were unused at March 31, 2026. Included in these arrangements are \$4.00 billion of committed bank facilities, of which \$1.50 billion expires in June 2026, \$1.25 billion expires in June 2028 and \$1.25 billion expires in June 2030. The Company intends to extend or replace these credit facilities on or before expiration to maintain facilities of similar amounts and duration. These credit facilities are maintained primarily to provide backup liquidity for commercial paper borrowings and maturing medium-term notes. There were no borrowings under the committed bank facilities for the three months ended March 31, 2026.

On December 4, 2018, PACCAR's Board of Directors approved the repurchase of up to \$500.0 million of the Company's outstanding common stock without an expiration. The objective of the repurchase is to return value to PACCAR shareholders. As of March 31, 2026, the Company has repurchased \$128.4 million of shares under this plan. There were no repurchases made under this plan during the first three months of 2026.

Truck, Parts and Other

The Company provides funding for working capital, capital expenditures, R&D, dividends, stock repurchases and other business initiatives and commitments primarily from cash provided by operations. Management expects this method of funding to continue in the future.

Investments for manufacturing property, plant and equipment in the first three months of 2026 was \$134.9 million compared to \$170.7 million for the same period of 2025. Over the past decade, the Company's combined investments in worldwide capital projects and R&D totaled \$9.22 billion and have significantly increased the operating capacity and efficiency of its facilities and enhanced the quality and operating efficiency of the Company's premium products.

In 2026, total capital investments are expected to be \$725 to \$775 million and R&D is expected to be \$450 to \$500 million. The Company is increasing its investment in next generation internal combustion, hybrid and battery-electric powertrains, integrated connected vehicle services, advanced manufacturing capabilities, and the Company's autonomous vehicle platform. In addition to the capital and R&D investments, the Company expects to continue investing in its U.S.-based battery joint venture, Amplify Cell Technologies.

Financial Services

The Company funds its financial services activities primarily from collections on existing finance receivables and borrowings in the capital markets. The primary sources of borrowings in the capital markets are commercial paper and medium-term notes issued in the public markets and, to a lesser extent, bank loans.

In November 2024, the Company's U.S. finance subsidiary, PACCAR Financial Corp. (PFC), filed a shelf registration under the Securities Act of 1933. In April 2026, the Company issued \$150.0 million of medium-term notes under this registration. The total amount of medium-term notes outstanding for PFC as of March 31, 2026 was \$7.60 billion. The registration expires in November 2027 and does not limit the principal amount of debt securities that may be issued during that period.

As of March 31, 2026, the Company's European finance subsidiary, PACCAR Financial Europe, had €1.05 billion available for issuance under a €2.50 billion medium-term note program listed on the Euro MTF Market of the Luxembourg Stock Exchange. This program renews annually and expires in May 2026. The Company intends to renew this program in the second quarter of 2026.

In August 2021, the Company's Mexican subsidiary, PACCAR Financial Mexico, registered a 10.00 billion Mexican peso program with the Comision Nacional Bancaria y de Valores to issue medium-term notes and commercial paper. The registration expires in August 2026 and limits the amount of commercial paper (up to one year) to 5.00 billion Mexican pesos. At March 31, 2026, 5.80 billion Mexican pesos were available for issuance.

In August 2018, the Company's Australian subsidiary, PACCAR Financial Pty. Ltd. (PFPL Australia), established a medium-term note program. The program does not limit the principal amount of debt securities that may be issued under the program. The total amount of medium-term notes outstanding for PFPL Australia as of March 31, 2026 was 900.0 million Australian dollars.

In May 2021, the Company's Canadian subsidiary, PACCAR Financial Ltd. (PFL Canada), established a medium-term note program. The program does not limit the principal amount of debt securities that may be issued under the program. There were no borrowings under this program as of March 31, 2026.

In December 2021, the Company's Brazilian subsidiary, Banco PACCAR S.A., established a lending program with the local development bank, Banco Nacional de Desenvolvimento Economico e Social (BNDES), for qualified customers to receive preferential conditions and generally market interest rates. The program is limited to 2.43 billion Brazilian reais and has 1.19 billion Brazilian reais outstanding as of March 31, 2026. The Brazilian subsidiary also established a Letra Financeira (LF) program in May 2024 and the program does not limit the principal amount of debt securities that may be issued under the program. The total amount of medium-term notes outstanding as of March 31, 2026 was 500.0 million Brazilian reais.

The Company believes its cash balances and investments, collections on existing finance receivables, committed bank facilities and current investment-grade credit ratings of A+/A1 will continue to provide it with sufficient resources and access to capital markets at competitive interest rates and therefore contribute to the Company maintaining its liquidity and financial stability. In the event of a decrease in the Company's credit ratings or a disruption in the financial markets, the Company may not be able to refinance its maturing debt in the financial markets. In such circumstances, the Company would be exposed to liquidity risk to the degree that the timing of debt maturities differs from the timing of receivable collections from customers. The Company believes its various sources of liquidity, including committed bank facilities, would continue to provide it with sufficient funding resources to service its maturing debt obligations.

RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES:

This Form 10-Q includes “adjusted net income (non-GAAP)” and “adjusted net income per diluted share (non-GAAP)”, which are financial measures that are not in accordance with U.S. generally accepted accounting principles (“GAAP”), since they exclude a charge for EC-related claims. These measures differ from the most directly comparable measures calculated in accordance with GAAP and may not be comparable to similarly titled non-GAAP financial measures used by other companies.

Adjustment for the EC-related claims relates to a pre-tax charge of \$350.0 million (\$264.5 million after-tax) for estimable total costs recorded in Interest and other expenses (income), net in the first quarter 2025.

The Company utilizes these non-GAAP measures to allow investors and management to evaluate operating trends by excluding a significant charge that is not representative of company performance.

Reconciliations from the most directly comparable GAAP measures to adjusted net income (non-GAAP) and adjusted net income per diluted shares (non-GAAP) are as follows:

| <u>(\$ in millions, except per share amounts)</u> | Three Months Ended March 31, 2025 |
|---|--------------------------------------|
| Net income | \$ 505.1 |
| EC-related claims, net of taxes | 264.5 |
| Adjusted net income (non-GAAP) | <u>\$ 769.6</u> |
| Per diluted share | |
| Net income | \$.96 |
| EC-related claims, net of taxes | .50 |
| Adjusted net income (non-GAAP) | <u>\$ 1.46</u> |

FORWARD-LOOKING STATEMENTS:

This report contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements include statements relating to future results of operations or financial position and any other statement that does not relate to any historical or current fact. Such statements are based on currently available operating, financial and other information and are subject to risks and uncertainties that may affect actual results. Risks and uncertainties include, but are not limited to: a significant decline in industry sales; competitive pressures; reduced market share; reduced availability of or higher prices for fuel; increased safety, emissions, or other regulations or tariffs resulting in higher costs and/or sales restrictions; currency or commodity price fluctuations; lower used truck prices; insufficient or under-utilization of manufacturing capacity; supplier interruptions; insufficient liquidity in the capital markets; fluctuations in interest rates; changes in the levels of the Financial Services segment new business volume due to unit fluctuations in new PACCAR truck sales or reduced market shares; changes affecting the profitability of truck owners and operators; price changes impacting truck sales prices and residual values; insufficient supplier capacity or access to raw materials and components, including semiconductors; labor disruptions; shortages of commercial truck drivers; increased warranty costs; cybersecurity risks to the Company’s information technology systems; use of artificial intelligence and machine learning in business processes; pandemics; climate-related risks; global conflicts; litigation, including EC settlement-related claims; or legislative and governmental regulations. A more detailed description of these and other risks is included under the headings Part I, Item 1A, “Risk Factors” in the Company’s Annual Report on Form 10-K for the year ended December 31, 2025 and in Part II, Item 1, “Legal Proceedings” and Part II, Item 1A, “Risk Factors” of this Quarterly Report on Form 10-Q.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There were no material changes in the Company's market risk during the three months ended March 31, 2026. For additional information, refer to Item 7A as presented in the 2025 Annual Report on Form 10-K.

ITEM 4. CONTROLS AND PROCEDURES

The Company's management, with the participation of the Principal Executive Officer and Principal Financial Officer, conducted an evaluation of the effectiveness of the Company's disclosure controls and procedures (as defined in Exchange Act Rule 13a-15(e)) as of the period covered by this report. Based on that evaluation, the Principal Executive Officer and Principal Financial Officer concluded that the Company's disclosure controls and procedures were effective as of the end of the period covered by this report.

There have been no changes in the Company's internal controls over financial reporting that occurred during the fiscal quarter covered by this quarterly report that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

PART II – OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

Refer to Note M – “Commitments and Contingencies” in the Notes to Consolidated Financial Statements (Part I, Item 1) for discussion on litigation matters, which is incorporated by reference herein.

ITEM 1A. RISK FACTORS

For information regarding risk factors, refer to Part I, Item 1A as presented in the 2025 Annual Report on Form 10-K. There have been no material changes in the Company’s risk factors during the three months ended March 31, 2026.

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES, USE OF PROCEEDS, AND ISSUER PURCHASES OF EQUITY SECURITIES

For Items 2(a) and (b), there was no reportable information for the three months ended March 31, 2026.

(c) Issuer purchases of equity securities.

On December 4, 2018, PACCAR’s Board of Directors approved the repurchase of up to \$500.0 million of the Company’s outstanding common stock. As of March 31, 2026, the Company has repurchased \$128.4 million of shares under this plan. There were no repurchases made under this plan during the first three months of 2026.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

ITEM 5. OTHER INFORMATION

None of the Company’s directors or officers adopted, modified or terminated a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement during the Company’s quarter ended March 31, 2026, as such terms are defined under Item 408(a) of Regulation S-K.

ITEM 6. EXHIBITS

Any exhibits filed herewith are listed in the accompanying index to exhibits.

INDEX TO EXHIBITS

| <u>Exhibit Number</u> | <u>Exhibit Description</u> | <u>Form</u> | <u>Date of First Filing</u> | <u>Exhibit Number</u> | <u>File Number</u> |
|-----------------------|---|-------------|-----------------------------|---|--------------------|
| (3) (i) | Articles of Incorporation: Amended and Restated Certificate of Incorporation of PACCAR Inc | 8-K | May 4, 2018 | 3(i) | 001-14817 |
| | Certificate of Amendment of the Amended and Restated Certificate of Incorporation of PACCAR Inc | 8-K | April 24, 2020 | 3(i) | 001-14817 |
| | Certificate of Amendment of the Amended and Restated Certificate of Incorporation of PACCAR Inc | 8-K | April 29, 2022 | 3(i) | 001-14817 |
| (ii) | Bylaws: Seventh Amended and Restated Bylaws of PACCAR Inc | 8-K | July 26, 2022 | 3(ii) | 001-14817 |
| (4) | Instruments defining the rights of security holders, including indentures**: | | | | |
| (a) | Indenture for Senior Debt Securities dated as of November 20, 2009 between PACCAR Financial Corp. and U.S. Bank Trust Company, National Association (as a successor to The Bank of New York Mellon Trust Company, N.A.) | S-3 | November 20, 2009 | 4.1 | 333-163273 |
| (b) | Forms of Medium-Term Note, Series P (PACCAR Financial Corp.) | S-3 | November 2, 2018 | 4.2 and 4.3 | 333-228141 |
| (c) | Forms of Medium-Term Note, Series Q (PACCAR Financial Corp.) | S-3 | November 1, 2021 | 4.3 and 4.4 | 333-260663 |
| (d) | Forms of Medium-Term Note, Series R (PACCAR Financial Corp.) | S-3 | November 7, 2024 | 4.4 and 4.5 | 333-283056 |
| (e) | Terms and Conditions of the Notes applicable to the €2,500,000,000 Medium Term Note Programme of PACCAR Financial Europe B.V. set forth in the Information Memorandum dated July 13, 2022 | 10-Q | August 2, 2022 | 4(h) | 001-14817 |
| (f) | Terms and Conditions of the Notes applicable to the €2,500,000,000 Medium Term Note Programme of PACCAR Financial Europe B.V. set forth in the Information Memorandum dated July 17, 2024 | 10-Q | October 30, 2024 | 4(h) | 001-14817 |
| (g) | Terms and Conditions of the Notes applicable to the €2,500,000,000 Medium Term Note Programme of PACCAR Financial Europe B.V. set forth in the Information Memorandum dated May 8, 2025 | 10-Q | July 31, 2025 | 4(j) | 001-14817 |
| (h) | Description of the Registrant's Securities Registered Pursuant to Section 12 of the Securities Exchange Act of 1934 | 10-K | February 19, 2020 | 4(j) | 001-14817 |
| (10) | Material Contracts: | | | | |
| (a) | PACCAR Inc Amended and Restated Supplemental Retirement Plan | 10-K | February 27, 2009 | 10(a) | 001-14817 |
| (b) | Amended and Restated Deferred Compensation Plan | 10-Q | May 10, 2012 | 10(b) | 001-14817 |
| (c) | Third Amended and Restated PACCAR Inc Restricted Stock and Deferred Compensation Plan for Non-Employee Directors | 10-Q | May 2, 2024 | 10(d) | 001-14817 |
| (d) | Form of Deferred Restricted Stock Unit Grant Agreement for Non-Employee Directors | 10-Q | July 31, 2024 | 10(e) | 001-14817 |

** Pursuant to the Instructions to Exhibits, certain instruments defining the rights of holders of long-term debt securities of the Company and its wholly owned subsidiaries are not filed because the total amount of securities authorized under any such instrument does not exceed 10 percent of the Company's total assets. The Company will file copies of such instruments upon request of the Commission.

| <u>Exhibit Number</u> | <u>Exhibit Description</u> | <u>Form</u> | <u>Date of First Filing</u> | <u>Exhibit Number</u> | <u>File Number</u> |
|-----------------------|--|-------------|-----------------------------|-----------------------|--------------------|
| (c) | Form of Restricted Stock Grant Agreement for Non-Employee Directors | 10-Q | July 31, 2024 | 10(f) | 001-14817 |
| (f) | PACCAR Inc Senior Executive Yearly Incentive Compensation Plan | 10-K | February 18, 2026 | 10(f) | 001-14817 |
| (g) | PACCAR Inc Long Term Incentive Plan | 10-K | February 18, 2026 | 10(g) | 001-14817 |
| (h) | PACCAR Inc Long Term Incentive Plan, Form of Stock Option Agreement | 10-K | February 19, 2025 | 10(h) | 001-14817 |
| (i) | PACCAR Inc Long Term Incentive Plan, Form of Restricted Stock Award Agreement | 10-K | February 18, 2026 | 10(i) | 001-14817 |
| (j) | PACCAR Inc Long Term Incentive Plan, Form of Restricted Stock Unit Agreement | 10-K | February 18, 2026 | 10(j) | 001-14817 |
| (k) | PACCAR Inc Savings Investment Plan, Amendment and Restatement effective September 1, 2016 | 10-Q | November 4, 2016 | 10(q) | 001-14817 |
| (31) | Rule 13a-14(a)/15d-14(a) Certifications: | | | | |
| | (a) Certification of Principal Executive Officer* | | | | |
| | (b) Certification of Principal Financial Officer* | | | | |
| (32) | Section 1350 Certifications: | | | | |
| | Certification pursuant to rule 13a-14(b) and section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. section 1350)* | | | | |
| (101.INS) | Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document. | | | | |
| (101.SCH) | Inline XBRL Taxonomy Extension Schema Document* | | | | |
| (104) | Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101)* | | | | |
| | * filed herewith | | | | |

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

PACCAR Inc
(Registrant)

Date April 29, 2026

By /s/ B. J. Poplawski
B. J. Poplawski
Senior Vice President and Chief Financial Officer
(Principal Financial Officer)

CERTIFICATION

I, R. Preston Feight, certify that:

1. I have reviewed this quarterly report on Form 10-Q of PACCAR Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date April 29, 2026

/s/ R. Preston Feight
R. Preston Feight
Chief Executive Officer
(Principal Executive Officer)

CERTIFICATION

I, B. J. Poplawski, certify that:

1. I have reviewed this quarterly report on Form 10-Q of PACCAR Inc;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date April 29, 2026

/s/ B. J. Poplawski
B. J. Poplawski
Senior Vice President and Chief Financial Officer
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002 (18 U.S.C. SECTION 1350)**

In connection with the Quarterly Report of PACCAR Inc (the "Company") on Form 10-Q for the quarter ended March 31, 2026 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned certify, pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (18 U.S.C. section 1350), that to the best of our knowledge and belief:

- (1) The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date April 29, 2026

By /s/ R. Preston Feight
R. Preston Feight
Chief Executive Officer
PACCAR Inc
(Principal Executive Officer)

By /s/ B. J. Poplawski
B. J. Poplawski
Senior Vice President and Chief Financial Officer
PACCAR Inc
(Principal Financial Officer)

A signed original of this written statement required by Section 906 has been provided to the Company and will be retained by the Company and furnished to the Securities and Exchange Commission or its staff upon request.
