UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): July 27, 2026

NUCOR CORPORATION
(Exact name of Registrant as Specified in Its Charter)

Delaware	**1-4119**	**13-1860817**
(State or Other Jurisdiction of Incorporation)	**(Commission File Number)**	**(IRS Employer Identification No.)**
1915 Rexford Road, Charlotte, NC		**28211**
(Address of Principal Executive Offices)		**(Zip Code)**

Registrant's Telephone Number, Including Area Code: (704) 366-7000

Not Applicable
(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value $0.40 per share	NUE	New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02. Results of Operations and Financial Condition.

On July 27, 2026, Nucor Corporation issued a news release reporting its financial results for the quarter ended July 4, 2026. A copy of the news release is furnished as Exhibit 99.1 and incorporated herein by reference.

Item 7.01. Regulation FD Disclosure.

On July 27, 2026, Nucor Corporation, in conjunction with the issuance of the aforementioned news release, posted an investor presentation to its Investor Relations website. A copy of the investor presentation is furnished as Exhibit 99.2 and incorporated herein by reference.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

99.1	News Release of Nucor Corporation dated July 27, 2026
99.2	Investor Presentation dated July 27, 2026
104	Cover Page from this Current Report on Form 8-K, formatted in Inline XBRL

The information contained in this Current Report on Form 8-K, including the exhibits attached hereto, is being furnished and shall not be deemed to be "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section. Furthermore, the information contained in this Current Report on Form 8-K shall not be deemed to be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in any such registration statement or other document.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

NUCOR CORPORATION

Date: July 27, 2026

By: /s/ John L. Sullivan

John L. Sullivan
Chief Financial Officer, Treasurer and Executive Vice President

News Release

Nucor Reports Results for the Second Quarter of 2026

Second Quarter of 2026 Highlights

- Net earnings attributable to Nucor stockholders of $1.16 billion, or $5.04 per diluted share
- Adjusted net earnings attributable to Nucor stockholders of $1.11 billion, or $4.84 per diluted share
- Net sales of $10.40 billion
- Net earnings before noncontrolling interests of $1.28 billion; EBITDA of $2.02 billion

CHARLOTTE, N.C. – July 27, 2026 - Nucor Corporation (NYSE: NUE) today announced consolidated net earnings attributable to Nucor stockholders of $1.16 billion, or $5.04 per diluted share, for the second quarter of 2026. Excluding a non-cash, pre-tax benefit of $61 million, or $0.20 per diluted share, Nucor's second quarter of 2026 adjusted net earnings attributable to Nucor stockholders was $1.11 billion, or $4.84 per diluted share. By comparison, Nucor reported consolidated net earnings attributable to Nucor stockholders of $743 million, or $3.23 per diluted share, for the first quarter of 2026 and $603 million, or $2.60 per diluted share, for the second quarter of 2025.

"Investment across key sectors of the U.S. economy, combined with supportive federal trade policies, drove a second consecutive quarterly record for Nucor steel mill shipments," said Leon Topalian, Nucor's Chair and Chief Executive Officer. "We continue to execute our growth strategy through investments to expand our capabilities and strengthen our position as the market leader with the most diverse portfolio of steel and fabricated steel products in North America. I want to thank our more than 33,000 Nucor teammates for keeping us on pace for the safest year in Nucor's history and their unwavering commitment to our customers and shareholders."

Earnings Before Income Taxes and Noncontrolling Interests by Segment (In millions)

	Three Months (13 Weeks) Ended			Six Months (26 Weeks) Ended	
	July 4, 2026	April 4, 2026	July 5, 2025	July 4, 2026	July 5, 2025
Steel mills	$ 1,556	$ 1,128	$ 843	$ 2,684	$ 1,074
Steel products	353	276	392	629	680
Raw materials	146	45	57	191	86
Corporate/eliminations	(430)	(353)	(393)	(783)	(656)
	$ 1,625	$ 1,096	$ 899	$ 2,721	$ 1,184

Analysis of Second Quarter of 2026 Results Compared to the First Quarter of 2026

The increase in second quarter earnings was driven primarily by the increase in earnings in the steel mills segment, which experienced higher average selling prices and higher volumes. Additionally, the steel mills segment earnings included a reduction to cost of products sold in the amount of $130 million related to cash refunds associated with prior periods' raw materials procurement costs. The steel products segment had improved earnings due to increased volumes and stable average realized pricing. The raw materials segment had higher earnings in the second quarter primarily due to increased average selling prices and shipments.

Included in the second quarter of 2026 marketing, administrative and other expenses is a non-cash, pre-tax benefit of $61 million, or $0.20 per diluted share. This non-cash, pre-tax benefit is related to the increase in the value of our investment in Helion, a fusion energy company, after it completed a capital financing round in the second quarter of 2026.

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Financial Strength

At the end of the second quarter of 2026, Nucor had $2.69 billion in cash and cash equivalents and short-term investments on hand. The Company's $2.25 billion revolving credit facility remains undrawn and does not expire until March 2030. The Company continues to have the strongest credit ratings in the North American steel sector (A-/A-/A3) with stable outlooks at Standard & Poor's, Fitch Ratings and Moody's, respectively.

Commitment to Returning Capital to Stockholders

During the second quarter of 2026, Nucor repurchased approximately 1.53 million shares of its common stock at an average price of $228.76 per share. Nucor returned approximately $479 million to stockholders in the second quarter of 2026 in the form of share repurchases and dividend payments, and approximately $733 million in the first six months of 2026.

On June 9, 2026, Nucor's Board of Directors declared a cash dividend of $0.56 per share. This cash dividend is payable on August 11, 2026, to stockholders of record as of June 30, 2026 and is Nucor's 213th consecutive quarterly cash dividend.

Third Quarter of 2026 Outlook Compared to the Second Quarter of 2026

We expect higher consolidated reported earnings in the third quarter of 2026. In the steel mills segment we expect an increase in earnings due to higher realized pricing across all major product categories with stable volumes. In the steel products segment, we expect increased earnings due to both higher volumes and higher realized pricing. The raw materials segment is expected to have decreased earnings due to lower margins.

Earnings Conference Call

An earnings call is scheduled for July 28, 2026 at 10:00 a.m. Eastern Time to review Nucor's second quarter of 2026 financial results and provide a business update. The call can be accessed via webcast from the Investor Relations section of Nucor's website (nucor.com/investors). A presentation with supplemental information to accompany the call has been posted to Nucor's Investor Relations website. A playback of the webcast will be posted to the same site within one day of the live event.

About Nucor

Nucor and its affiliates are manufacturers of steel and steel products, with operating facilities in the United States, Canada and Mexico. Products produced include: carbon and alloy steel — in bars, beams, sheet and plate; hollow structural section tubing; electrical conduit; steel racking; steel piling; steel joists and joist girders; steel deck; fabricated concrete reinforcing steel; cold finished steel; precision castings; steel fasteners; metal building systems; insulated metal panels; overhead doors; steel grating; wire and wire mesh; and utility structures. Nucor, through The David J. Joseph Company and its affiliates, also brokers ferrous and nonferrous metals, pig iron and hot briquetted iron / direct reduced iron; supplies ferro-alloys; and processes ferrous and nonferrous scrap. Nucor is North America's largest recycler.

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Non-GAAP Financial Measures

The Company uses certain non-GAAP (Generally Accepted Accounting Principles) financial measures in this news release, including EBITDA, adjusted net earnings attributable to Nucor stockholders and adjusted net earnings per diluted share. Generally, a non-GAAP financial measure is a numerical measure of a company's performance or financial position that either excludes or includes amounts that are not normally excluded or included in the most directly comparable financial measure calculated and presented in accordance with GAAP.

We define EBITDA as net earnings before noncontrolling interests, adding back the following items: interest expense (income), net; provision for income taxes; losses and impairments of assets; depreciation; and amortization. For the second quarter of 2026, we define adjusted net earnings attributable to Nucor stockholders as net earnings attributable to Nucor stockholders subtracting certain non-cash benefits (in this case, the increase in the value of our investment in Helion), net of tax. We define adjusted net earnings per diluted share as net earnings per diluted share subtracting certain non-cash benefits (in this case, the per diluted share impact of the increase in the value of our investment in Helion), net of tax. Please note that other companies might define their non-GAAP financial measures differently than we do.

Management presents the non-GAAP financial measures of EBITDA, adjusted net earnings attributable to Nucor stockholders and adjusted net earnings per diluted share in this news release because it considers them to be important supplemental measures of performance. Management believes that these non-GAAP financial measures provide additional insight for analysts and investors evaluating the Company's financial and operational performance by providing a consistent basis of comparison across periods.

Forward-Looking Statements

Certain statements contained in this news release are "forward-looking statements" that involve risks and uncertainties which we expect will or may occur in the future and may impact our business, financial condition and results of operations. The words "anticipate," "believe," "expect," "intend," "project," "may," "will," "should," "could" and similar expressions are intended to identify those forward-looking statements. These forward-looking statements reflect the Company's best judgment based on current information, and, although we base these statements on circumstances that we believe to be reasonable when made, there can be no assurance that future events will not affect the accuracy of such forward-looking information. As such, the forward-looking statements are not guarantees of future performance, and actual results may vary materially from the projected results and expectations discussed in this news release. Factors that might cause the Company's actual results to differ materially from those anticipated in forward-looking statements include, but are not limited to: (1) competitive pressure on sales and pricing, including pressure from imports and substitute materials; (2) U.S. and foreign trade policies affecting steel imports or exports; (3) the sensitivity of the results of our operations to general market conditions, and in particular, prevailing market steel prices and changes in the supply and cost of raw materials, including pig iron, iron ore and scrap steel; (4) the availability and cost of electricity and natural gas, which could negatively affect our cost of steel production or result in a delay or cancellation of existing or future drilling within our natural gas drilling programs; (5) critical equipment failures and business interruptions; (6) market demand for steel products, which, in the case of many of our products, is driven by the level of nonresidential construction activity in the United States; (7) impairment in the recorded value of inventory, equity investments, fixed assets, goodwill or other long-lived assets; (8) uncertainties and volatility surrounding the global economy, including excess world capacity for

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steel production, inflation and interest rate changes; (9) fluctuations in currency conversion rates; (10) significant changes in laws or government regulations affecting environmental compliance, including legislation and regulations that result in greater regulation of greenhouse gas emissions that could increase our energy costs, capital expenditures and operating costs or cause one or more of our permits to be revoked or make it more difficult to obtain permit modifications; (11) the cyclical nature of the steel industry; (12) capital investments and their impact on our performance; (13) our safety performance; (14) our ability to integrate businesses we acquire; and (15) the impact of any pandemic or public health situation. These and other factors are discussed in Nucor's regulatory filings with the United States Securities and Exchange Commission, including those in "Item 1A. Risk Factors" of Nucor's Annual Report on Form 10-K for the year ended December 31, 2025. The forward-looking statements contained in this news release speak only as of this date, and Nucor does not assume any obligation to update them, except as may be required by applicable law.

Contact Information

For Investor/Analyst Inquiries –
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For Media Inquiries –
Katherine Miller, katherine.miller@nucor.com

Consolidated Financial Statements

Nucor Corporation Condensed Consolidated Statements of Earnings (Unaudited)
(In millions, except per share amounts)

	Three Months (13 Weeks) Ended			Six Months (26 Weeks) Ended	
	July 4, 2026	April 4, 2026	July 5, 2025	July 4, 2026	July 5, 2025
Net sales	$ 10,397	$ 9,496	$ 8,456	$ 19,893	$ 16,286
Costs, expenses and other:					
Cost of products sold	8,363	7,995	7,233	16,358	14,458
Marketing, administrative and other expenses	405	378	304	783	585
Equity in earnings of unconsolidated affiliates	(8)	(7)	(10)	(15)	(14)
Losses and impairments of assets	—	15	11	15	40
Interest expense (income), net	12	19	19	31	33
	8,772	8,400	7,557	17,172	15,102
Earnings before income taxes and noncontrolling interests	1,625	1,096	899	2,721	1,184
Provision for income taxes	345	226	193	571	252
Net earnings before noncontrolling interests	1,280	870	706	2,150	932
Earnings attributable to noncontrolling interests	124	127	103	251	173
Net earnings attributable to Nucor stockholders	$ 1,156	$ 743	$ 603	$ 1,899	$ 759
Net earnings per share:					
Basic	$ 5.05	$ 3.23	$ 2.60	$ 8.28	$ 3.26
Diluted	$ 5.04	$ 3.23	$ 2.60	$ 8.27	$ 3.26
Average shares outstanding:					
Basic	228.2	228.9	230.6	228.6	231.7
Diluted	228.5	229.3	230.8	228.9	231.9

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Nucor Corporation Condensed Consolidated Balance Sheets (Unaudited)

(In millions)

	July 4, 2026	Dec. 31, 2025
ASSETS		
Current assets:		
Cash and cash equivalents	$ 2,478	$ 2,260
Short-term investments	214	439
Accounts receivable, net	4,045	3,105
Inventories, net	6,020	5,462
Other current assets	399	499
Total current assets	13,156	11,765
Property, plant and equipment, net	15,863	15,306
Goodwill	4,289	4,297
Other intangible assets, net	2,754	2,880
Other assets	892	856
Total assets	$ 36,954	$ 35,104
LIABILITIES		
Current liabilities:		
Short-term debt	$ 129	$ 122
Current portion of long-term debt and finance lease obligations	581	90
Accounts payable	2,357	1,890
Salaries, wages and related accruals	1,002	882
Accrued expenses and other current liabilities	1,177	1,020
Total current liabilities	5,246	4,004
Long-term debt and finance lease obligations due after one year	6,389	6,909
Deferred credits and other liabilities	2,053	2,067
Total liabilities	13,688	12,980
Commitments and contingencies		
EQUITY		
Nucor stockholders' equity:		
Common stock	152	152
Additional paid-in capital	2,207	2,253
Retained earnings	33,146	31,504
Accumulated other comprehensive loss, net of income taxes	(214)	(194)
Treasury stock	(13,182)	(12,779)
Total Nucor stockholders' equity	22,109	20,936
Noncontrolling interests	1,157	1,188
Total equity	23,266	22,124
Total liabilities and equity	$ 36,954	$ 35,104

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Nucor Corporation Condensed Consolidated Statements of Cash Flows (Unaudited)

(In millions)

	Six Months (26 Weeks) Ended	
	July 4, 2026	July 5, 2025
Operating activities:		
Net earnings before noncontrolling interests	$ 2,150	$ 932
Adjustments:		
Depreciation	641	606
Amortization	126	128
Impairment of assets	15	20
Stock-based compensation	91	78
Deferred income taxes	(61)	(17)
Distributions from affiliates	7	6
Equity in earnings of unconsolidated affiliates	(15)	(14)
Changes in assets and liabilities (exclusive of acquisitions and dispositions):		
Accounts receivable	(952)	(706)
Inventories	(560)	(352)
Accounts payable	454	375
Federal income taxes	110	135
Salaries, wages and related accruals	130	(135)
Other operating activities	150	40
Cash provided by operating activities	2,286	1,096
Investing activities:		
Capital expenditures	(1,232)	(1,813)
Investment in and advances to affiliates	(2)	(1)
Disposition of plant and equipment	21	39
Acquisitions (net of cash acquired)	—	(1)
Purchases of investments	(157)	(666)
Proceeds from the sale of investments	382	717
Divestiture of affiliate	3	—
Other investing activities	29	2
Cash used in investing activities	(956)	(1,723)
Financing activities:		
Net change in short-term debt	6	(68)
Repayment of long-term debt	(37)	(1,007)
Proceeds from issuance of long-term debt, net of discount	15	997
Bond issuance costs	—	(9)
Proceeds from exercise of stock options	14	—
Payment of tax withholdings on certain stock-based compensation	(77)	(31)
Distributions to noncontrolling interests	(282)	(214)
Cash dividends	(258)	(258)
Acquisition of treasury stock	(475)	(500)
Proceeds from government incentives	—	77
Other financing activities	(10)	17
Cash used in financing activities	(1,104)	(996)
Effect of exchange rate changes on cash	(8)	11
Increase (decrease) in cash and cash equivalents	218	(1,612)
Cash and cash equivalents - beginning of year	2,260	3,558
Cash and cash equivalents - end of six months	$ 2,478	$ 1,946
Non-cash investing activity:		
Change in accrued plant and equipment purchases	$ 15	$ (27)

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Select Financial and Operational Data

(Dollars in millions, tons in thousands, per unit amounts as noted)

	Three Months (13 Weeks) Ended					Six Months (26 Weeks) Ended		
	July 4, 2026	April 4, 2026	% Change	July 5, 2025	Year Ago % Change	July 4, 2026	July 5, 2025	% Change
Consolidated Financial & Operational Data								
Net Sales	$10,397	$9,496	9%	$8,456	23%	$19,893	$16,286	22%
External Average Sales Price per Ton	$ 1,367	$1,279	7%	$1,240	10%	$ 1,323	$ 1,193	11%
Sales Tons to External Customers	7,605	7,427	2%	6,820	12%	15,032	13,650	10%
Pre-Operating & Start-Up Costs	$ 120	$ 108	11%	$ 136	-12%	$ 228	$ 306	-25%
Pre-Operating & Start-Up Costs per Diluted Share	$ 0.40	$ 0.36		$ 0.45		$ 0.76	$ 1.00	
Number of Days in Period	91	94		91		185	186	
Steel Mills Segment Data								
Total Shipments	7,100	7,046	1%	6,474	10%	14,146	12,937	9%
Sales Tons to External Customers	5,659	5,619	1%	5,044	12%	11,278	10,270	10%
Percentage of Sales to Internal Customers	20%	20%		22%		20%	21%	
External Average Sales Price per Ton	$ 1,145	$1,074	7%	$1,041	10%	$ 1,110	$ 989	12%
Average Scrap/Scrap Substitute Cost per Gross Ton	$ 422	$ 404	4%	$ 403	5%	$ 413	$ 398	4%
Utilization	91%	86%		85%		88%	82%	
Steel Products Segment Data								
Sales Tons to External Customers	1,285	1,159	11%	1,141	13%	2,444	2,189	12%
Average Sales Price per Ton	$ 2,415	$2,405	0%	$2,331	4%	$ 2,410	$ 2,313	4%

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Nucor Reports Results for the Second Quarter of 2026 (Continued)

Tonnage Data (in thousands)	Three Months (13 Weeks) Ended					Six Months (26 Weeks) Ended		
	July 4, 2026	April 4, 2026	% Change	July 5, 2025	Year Ago % Change	July 4, 2026	July 5, 2025	% Change
Steel mills total shipments:								
Sheet	3,291	3,394	-3%	3,057	8%	6,685	6,038	11%
Bars	2,387	2,308	3%	2,148	11%	4,695	4,438	6%
Structural	628	649	-3%	635	-1%	1,277	1,212	5%
Plate	757	647	17%	606	25%	1,404	1,183	19%
Other	37	48	-23%	28	32%	85	66	29%
	7,100	7,046	1%	6,474	10%	14,146	12,937	9%
Sales tons to outside customers:								
Steel mills	5,659	5,619	1%	5,044	12%	11,278	10,270	10%
Joist and deck	198	185	7%	217	-9%	383	399	-4%
Rebar fabrication products	344	291	18%	306	12%	635	553	15%
Tubular products	338	318	6%	243	39%	656	513	28%
Building Systems	59	55	7%	64	-8%	114	112	2%
Other steel products	346	310	12%	311	11%	656	612	7%
Raw materials	661	649	2%	635	4%	1,310	1,191	10%
	7,605	7,427	2%	6,820	12%	15,032	13,650	10%

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Non-GAAP Financial Measures

Reconciliation of EBITDA (Unaudited)
(In millions)

	Three Months (13 Weeks) Ended			Six Months (26 Weeks) Ended	
	July 4, 2026	April 4, 2026	July 5, 2025	July 4, 2026	July 5, 2025
Net earnings before noncontrolling interests	$ 1,280	$ 870	$ 706	$ 2,150	$ 932
Depreciation	320	321	303	641	606
Amortization	63	63	63	126	128
Losses and impairments of assets	—	15	11	15	40
Interest expense (income), net	12	19	19	31	33
Provision for income taxes	345	226	193	571	252
EBITDA	$ 2,020	$ 1,514	$ 1,295	$ 3,534	$ 1,991

Reconciliation of Adjusted Net Earnings Attributable to Nucor Stockholders (Unaudited)
(In millions, except per share data)

	Three Months (13 Weeks) Ended July 4, 2026	
		Diluted EPS
Net earnings attributable to Nucor stockholders	$ 1,156	$ 5.04
Subtract non-cash benefit, net of tax	46	0.20
Adjusted net earnings attributable to Nucor stockholders	$ 1,110	$ 4.84

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SECOND QUARTER 2026

EARNINGS CALL

Leon Topalian
Chair and CEO

Steve Laxton
President and COO

Jack Sullivan
CFO

July 28, 2026

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FORWARD-LOOKING STATEMENTS

Certain statements made in this presentation may constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These statements involve risks and uncertainties. The words “anticipate,” “believe,” “expect,” “intend,” “may,” “project,” “will,” “should,” “could” and similar expressions are intended to identify forward-looking statements. These forward-looking statements reflect the Company’s best judgment based on current information, and although we base these statements on circumstances that we believe to be reasonable when made, there can be no assurance that future events will not affect the accuracy of such forward-looking information. The Company does not undertake any obligation to update these statements. The forward-looking statements are not guarantees of future performance, and actual results may vary materially from the projected results and expectations discussed in this presentation. Factors that might cause the Company’s actual results to differ materially from those anticipated in forward-looking statements include, but are not limited to: (1) competitive pressure on sales and pricing, including pressure from imports and substitute materials; (2) U.S. and foreign trade policies affecting steel imports or exports; (3) the sensitivity of the results of our operations to general market conditions, and in particular, prevailing market steel prices and changes in the supply and cost of raw materials, including pig iron, iron ore and scrap steel; (4) the availability and cost of electricity and natural gas, which could negatively affect our cost of steel production or result in a delay or cancellation of existing or future drilling within our natural gas drilling programs; (5) critical equipment failures and business interruptions; (6) market demand for steel products, which, in the case of many of our products, is driven by the level of nonresidential construction activity in the United States; (7) impairment in the recorded value of inventory, equity investments, fixed assets, goodwill or other long-lived assets; (8) uncertainties and volatility surrounding the global economy, including excess world capacity for steel production, inflation and interest rate changes; (9) fluctuations in currency conversion rates; (10) significant changes in laws or government regulations affecting environmental compliance, including legislation and regulations that result in greater regulation of greenhouse gas emissions that could increase our energy costs, capital expenditures and operating costs or cause one or more of our permits to be revoked or make it more difficult to obtain permit modifications; (11) the cyclical nature of the steel industry; (12) capital investments and their impact on our performance; (13) our safety performance; (14) our ability to integrate businesses we acquire; (15) the impact of any pandemic or public health situation; and (16) the risks discussed in “Item 1A. Risk Factors” of the Company’s most recent Annual Report on Form 10-K and elsewhere therein and in the other reports we file with the U.S. Securities and Exchange Commission.

NON-GAAP FINANCIAL MEASURES

The Company uses certain non-GAAP (Generally Accepted Accounting Principles) financial measures in this presentation, including adjusted earnings, EBITDA and Free Cash Flow (FCF). Generally, a non-GAAP financial measure is a numerical measure of a company's performance or financial position that either excludes or includes amounts that are not normally excluded or included in the most directly comparable financial measure calculated and presented in accordance with GAAP.

We define EBITDA as net earnings before noncontrolling interests adding back the following items: interest expense, net; provision for income taxes; depreciation; amortization; and losses and impairments of assets.

We define Free Cash Flow (FCF) as Cash Provided by Operating Activities less Capital Expenditures.

Please note that other companies might define their non-GAAP financial measures differently than we do.

Management presents non-GAAP financial measures because it considers them to be an important supplemental measure of performance. Management believes that these non-GAAP financial measures provide additional insight for analysts and investors evaluating the Company's financial and operational performance by providing a consistent basis of comparison across periods.

Non-GAAP financial measures have limitations as an analytical tool. Investors are encouraged to review the reconciliation of non-GAAP financial measures to their most directly comparable GAAP financial measures provided in this presentation, including in the accompanying tables located in the Appendix.

Q2 2026 FINANCIAL PERFORMANCE

FINANCIAL METRICS	
EBITDA[1]	$2.0 billion
Net Earnings (Reported / Adjusted[2])	$1.2 billion / $1.1 billion
EPS (Reported / Adjusted[2])	$5.04 / $4.84
Balance Sheet & Liquidity[3]	~23% debt/cap; ~$3.4 billion liquidity
Capital Expenditures	$571 million
Returns to NUE Shareholders	$479 million
• **Dividend Payments**	• $129 million
• **Share Repurchases**	• $350 million (1.5 mm shares)







(1) EBITDA is a non-GAAP financial measure. For a reconciliation of non-GAAP measures, please refer to the Appendix
(2) Adjusted Net Earnings excludes $61 million of pre-tax charges ($46 million after-tax). For a reconciliation of non-GAAP measures, please refer to the Appendix
(3) Liquidity defined as cash & equivalents, plus short-term investments, plus available revolver capacity of $2.25 billion facility less ~$1.6 billion outstanding floating-rate IRBs

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Q2 2026 OPERATIONAL HIGHLIGHTS

SAFETY	EXTERNAL SHIPMENTS	MILL BACKLOGS	MILL UTILIZATION
0.71 YTD Injury & Illness Rate	**7.6mm**(1) +2% vs. Q1 2026	**5.6mm**(1) +18% vs. Q1 2026	**91%** +500 bps vs. Q1 2026



SAFETY OUR #1 VALUE

- On track for safest year ever
- Launched 'safest summer ever' initiative to lower seasonal injury rate



RECORD QUARTERLY STEEL MILL SHIPMENTS

- Set second consecutive quarterly shipment record, shipping 7.1 million tons in Q2
- Driven by continued strength across all steel formats



GROWTH ACROSS STEEL PRODUCTS PORTFOLIO

- Shipments up 11% Q/Q; Tube set new quarterly shipment record



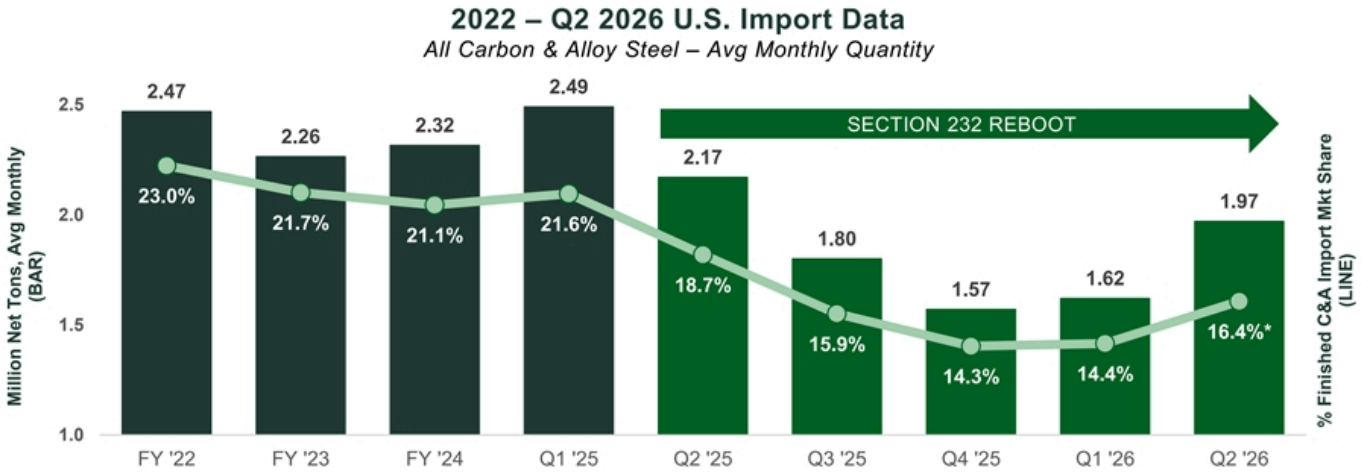
GROWING BACKLOGS

- Steel Mills up 18% Q/Q, with growth across all major product categories
- Steel Products up 10% Q/Q, up across most products

(1) Based on net tons. External shipments include Steel Mills (~5.66mm), Steel Products (~1.29mm), and Raw Materials (~0.66mm)

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TRADE POLICY LEVELS THE PLAYING FIELD



H1 Finished Import Market Share
- 2024: 23%
- 2025: 21%
- **2026: 16%**

Monitoring
- Q2 2026 imports higher than Q1 2026
- Higher H1 2026 imports of vs. H1 2025:
- Beam: **+59%**
- Rebar: **+11%**

Key Product Imports (H1 2026 vs. H1 2025)
- Corrosion Resistant Sheet: **-36%**
- HR Sheet: **-40%**
- CR Sheet: **-31%**
- CTL Plate: **-23%**
- Coiled Plate: **-42%**

Federal Trade Policy
- We expect the vigorous enforcement of our trade laws and Section 232 steel tariffs to continue

Sources: US Commerce Dept., AISI.
**April & May only*

WEST VIRGINIA PROJECT PROGRESSING – ON TIME AND ON BUDGET

COMMISSIONING THROUGHOUT 2026

- Each area of new sheet mill is inspected, tested, and prepared for start-up
- Ran first coil through pickle line in June
- Expanded equipment commissioning across the site and will continue throughout the year

PRODUCTION BEGINNING 2027

- Initial focus is on safe and reliable performance
- Intentional, multi-phased ramp to full run-rate
- Capacity utilization and product capabilities will expand through 2027 and 2028



Sequencing equipment commissioning across 2026[1]



(1) *Represents the beginning of the commissioning process*

2026 GROWTH PRIORITIES

TOWERS & STRUCTURES GREENFIELDS

Constructing two greenfield facilities in IN and UT; complementing existing facilities in PA and AL



Indiana Towers & Structures

Indiana Greenfield

- Ongoing customer qualifications; pole production ramp up in Q4'25
- "First dip" at galv facility in Q2'26; full production by Q3'26

Utah Greenfield

- "First dip" at galv facility by YE 2026; full production by mid-2027

NUCOR BERKELEY GALV LINE

Constructing a second 500K tpa galvanizing line at Nucor Steel Berkeley (SC) sheet mill



Berkeley County, SC galv line

- Advanced capabilities to serve Southeast automotive customers
- Equipment commissioning currently in process
- Production startup expected to begin in the fall

RAMP-UPS OF RECENT PROJECTS

2025 projects are on track to be fully ramped and operating at EBITDA positive run rates within the year



Lexington, NC rebar micro mill

- **Bar Mill projects:** Lexington rebar micromill and Kingman melt shop were EBITDA positive in Q2
- **Crawfordsville coating complex:** Galv line ramping, paint line commissioning in 2H 2026
- **Alabama T&S:** Expect to reach an EBITDA positive run rate in the second half of 2026

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STEEL MILLS MARKET ENVIRONMENT

Y/Y YTD* ⟶	Imports* Market Share	ADC*	Nucor* Shipments	2H 2026 Outlook
 SHEET	**Lower** *HRC, CRC, & galv all down >30% YTD*	**Higher** *Strength across key end markets*	**+11%**	• Underlying demand is strong and improving, indicating continued strength through 2026 and into 2027 • Key end markets include energy, adv. manufacturing, and data centers
 PLATE	**Lower** *CTL plate imports <10% mkt share YTD*	**Lower** *Below 2025, tracking above 2023 & 2024*	**+19%**	• Sustained demand across energy, bridges, stadiums, and adv. manufacturing • Brandenburg performing well; shipments growing Q/Q
 BARS	**Lower** *Partially offset by higher rebar imports*	**Higher** *Rebar demand driving growth*	**+6%**	• Strength in energy, infrastructure, CHIP plants, and data centers more than offsetting residential softness • Growing contributions from Lexington and Kingman ramps
 STRUCTURAL	**Higher** *Off a low base; ~16% import mkt share YTD*	**Higher** *Pacing above 2021 post-covid peak*	**+5%**	• Record backlogs provide visibility through year-end • Mega-project growth led by data centers, stadiums, and adv. manufacturing

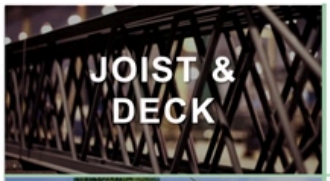
**YTD C&A Imports and Nucor shipments: H1 2026 vs. H1 2025; ADC: Jan-May 2026 vs. Jan-May 2025 (most recent data)*
Sources: US Commerce Dept., AISI and Nucor Corporation.

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STEEL PRODUCTS MARKET ENVIRONMENT

SEGMENT OVERVIEW

- Nucor shipments +12% YTD
- Large complex projects are driving demand for higher margin, engineered products and play to Nucor's strengths
- Backlogs continuing to build across the segment, with order visibility extending into 2027 for many products
- Segment margins expanded Q/Q, partially offset by higher steel costs for select products and start-up costs in Towers & Structures



- Broad-based end market demand led by warehouses, data centers & adv. manufacturing
- Backlog extends into 2027 at pricing above current realized levels



- Energy infrastructure and mega-projects driving demand
- Expect higher realized pricing as backlog continues to turnover



- Border wall demand extends into 2028, adding to an already strong HSS and conduit market



- Data center activity driving growth, supported by healthy demand from traditional end markets and large national accounts



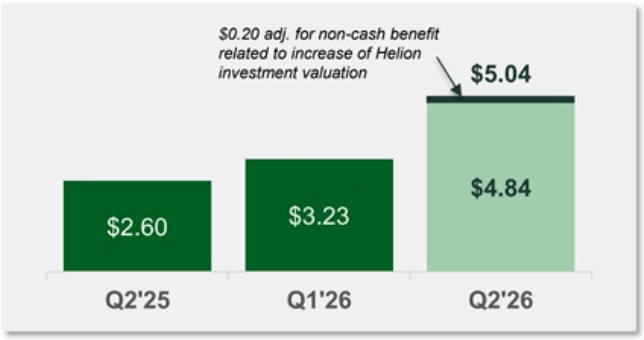
- Continued growth in IMP and Racking
- Overhead Doors delivering strong margins & FCF, sales impacted by softer res. market

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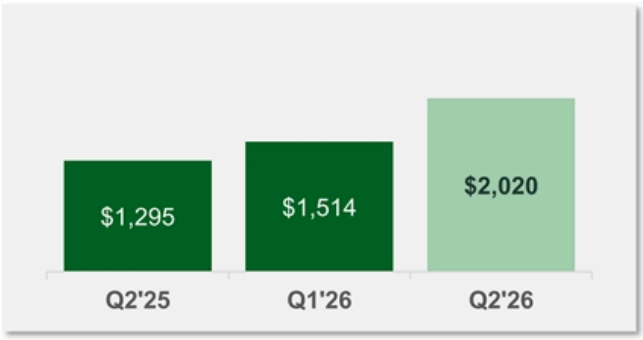
CONSOLIDATED FINANCIAL RESULTS

($ in Millions except per share data)

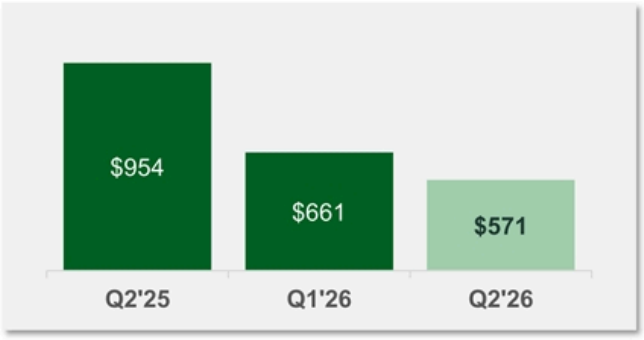
Diluted EPS[1]



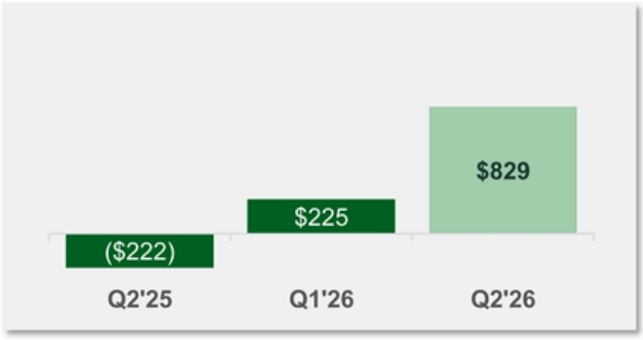
EBITDA[2]



Capital Expenditures



Free Cash Flow[3]

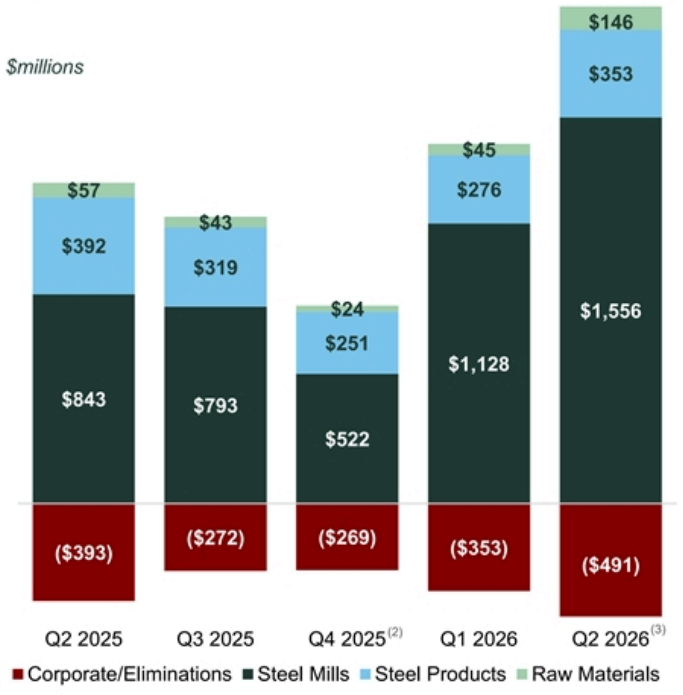


(1) *Adjusted Earnings in Q2'26 excludes certain non-recurring charges. See appendix for a reconciliation of non-GAAP measures.*
(2) *EBITDA is a non-GAAP financial measure. For a reconciliation of non-GAAP measures, please refer to the Appendix*
(3) *FCF represents operating cashflow minus capex*

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Q2 2026 SEGMENT RESULTS

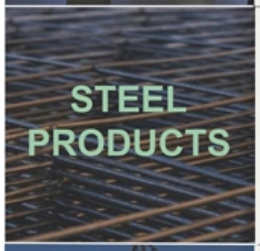
ADJUSTED PRE-TAX SEGMENT EARNINGS (1)



Q2 2026 VS Q1 2026



- ▲ Higher volumes
- ▲ Higher realized pricing
- ▲ Higher EBT/ton



- ▲ Higher volumes
- ▬ Stable realized pricing
- ▲ Higher EBT/ton



- ▲ Higher shipments
- ▲ Higher realized pricing

(1) *Total segment earnings before income taxes and non-controlling interests*

(2) *Adjusted to exclude $6 million impairment in Steel Mills and $21 million impairment in Steel Products taken in Q4 2025. For a reconciliation of non-GAAP measures, please refer to the Appendix.*

(3) *Adjusted to exclude $61 million non-cash benefit related to increase in Helion MTM write up in Corporate/Eliminations taken in Q2 2026. For a reconciliation of non-GAAP measures, please refer to the Appendix.*

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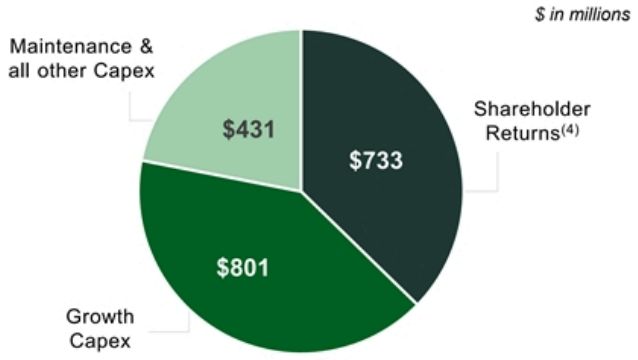
FUNDING GROWTH, RETURNING CAPITAL, AND MAINTAINING FINANCIAL FLEXIBILITY

MAINTAINING FINANCIAL FLEXIBILITY

$ in millions *as of July 4, 2026*	Amount	xLTM EBITDA[1]	% cap
Total Debt[2]	$7,099	1.2x	23%
Cash and Cash Equivalents[3]	$2,692		
Net Debt	$4,407	0.8x	
Total Equity & Non-Controlling Int.	$23,266		77%
Total Book Capitalization	$30,365		100%

>75% OF YTD CAPITAL ALLOCATED TO SHAREHOLDER RETURNS AND GROWTH CAPEX

$ in millions



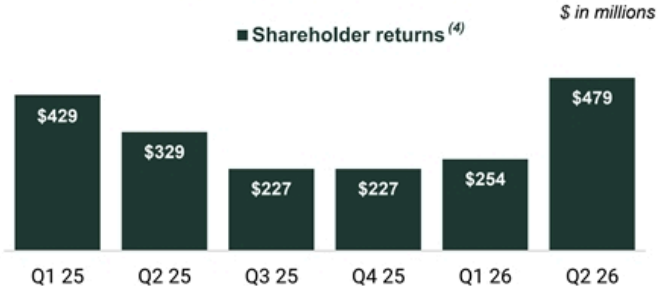
HIGHEST CREDIT RATINGS IN THE INDUSTRY

Rating Agency	Long-term Rating	Short-term Rating	Outlook
S&P	A-	A-1	Stable
Fitch	A-	F1	Stable
Moody's	A3	P-2	Stable

Represents Nucor's senior unsecured ratings

COMMITTED TO RETURNING AT LEAST 40% OF ANNUAL NET EARNINGS

$ in millions



(1) EBITDA is a non-GAAP financial measure. For a reconciliation of non-GAAP measures, please refer to the Appendix.
(2) Total Debt includes Short-Term Debt, Current Portion of Long-Term Debt, Long-term Debt and Finance Lease Obligations
(3) Includes Cash and Cash Equivalents and Short-Term Investments
(4) Includes dividends and share repurchases

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Q3 2026 EARNINGS OUTLOOK

SEGMENT	EXPECTATIONS FOR Q3 vs Q2	IMPACT ON Q3 EARNINGS VS Q2
Steel Mills	• Stable volumes with higher average realized pricing • Higher conversion costs, as we do not expect any further material benefit related to raw material refunds	
Steel Products	• Higher volumes • Higher average realized pricing	
Raw Materials	• Lower scrap pricing and higher pellet costs	
Corp / Eliminations	• Lower expense due to stable intersegment profit eliminations • Lack of non-cash benefit related to Q2 Helion MTM write-up	
Consolidated Earnings	• Higher compared to Q2 reported earnings	

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APPENDIX

2025 CORPORATE SUSTAINABILITY REPORT KEY HIGHLIGHTS



- **8 consecutive years** of improved safety performance, including an 8% decrease in injury & illness rate in 2025
- **92%** teammate retention rate in 2025, excluding retirements
- Launched Nucor Safety Leadership program, training 324 front-line leaders



- **2030 & 2050 GHG targets** certified by the Global Steel Climate Council (GSCC)
- **Record-high** number of GSCC-certified low-carbon steel products (14)
- Supported additions of clean power generation to the grid
  - Partnering with nuclear energy industry to accelerate deployment
  - Sebree Solar I (250 MW) began generating electricity in Sept. 2025
  - On-site solar array operational at Nucor Steel Kingman (AZ) bar mill



- **$23 million+** donated to charitable organizations through operating divisions and the Nucor Charitable Foundation
- **Ranked #1** on Fortune's list of *World's Most Admired Companies* in the metals industry for 5th straight year

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SEGMENT RESULTS:
STEEL MILLS AND STEEL PRODUCTS

STEEL MILLS

$s in millions, tons in thousands

Shipments	Q2 '26	Q1 '26	Q2 '25	% Change Versus Prior Qtr.	% Change Versus Prior Year
Sheet	3,291	3,394	3,057	-3%	8%
Bars	2,387	2,308	2,148	3%	11%
Structural	628	649	635	-3%	-1%
Plate	757	647	606	17%	25%
Other Steel	37	48	28	-23%	32%
Total Shipments	7,100	7,046	6,474	1%	10%
Adj. EBT[1]	$1,556	$1,128	$843	38%	85%
Adj. EBT[1]/Ton	$219	$160	$130	37%	68%

Q2 2026 vs. Q1 2026

- Higher volumes
- Higher realized pricing
- Higher EBT/ton

STEEL PRODUCTS

$s in millions, tons in thousands

Shipments	Q2 '26	Q1 '26	Q2 '25	% Change Versus Prior Qtr.	% Change Versus Prior Year
Tubular	338	318	243	6%	39%
Joist & Deck	198	185	217	7%	-9%
Rebar Fabrication	344	291	306	18%	12%
Building Systems	59	55	64	7%	-8%
Other	346	310	311	12%	11%
Total Shipments	1,285	1,159	1,141	11%	13%
Adj. EBT[1]	$353	$276	$392	28%	-10%
Adj. EBT/Ton	$275	$238	$344	15%	-20%

Q2 2026 vs. Q1 2026

- Higher volumes
- Stable realized pricing
- Higher EBT/ton

(1) *EBT refers to Earnings (loss) before income taxes and noncontrolling interests as disclosed in relevant Nucor quarterly earnings news release*

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SEGMENT RESULTS: RAW MATERIALS

RAW MATERIALS

$s in millions, tons in thousands

Production	Q2 '26	Q1 '26	Q2 '25	% Change Versus Prior Qtr.	% Change Versus Prior Year
DRI	1,098	1,063	979	3%	12%
Scrap Processing	1,285	1,323	1,155	-3%	11%
Total Production[1]	2,383	2,386	2,134	-	12%
Adj. EBT[2]	$146	$45	$57	224%	156%

Q2 2026 vs. Q1 2026

- Higher shipments
- Higher realized pricing

(1) Total production excluding scrap brokerage activities.
(2) EBT refers to Earnings (loss) before income taxes and noncontrolling interests as disclosed in relevant Nucor quarterly earnings news release

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QUARTERLY SALES AND EARNINGS DATA

YEAR	SALES TONS (THOUSANDS) TO OUTSIDE CUSTOMERS													NET SALES ($ MILLIONS)	COMP. SALES PRICE PER TON ($)	EARNINGS (LOSS) BEFORE INCOME TAXES	
	STEEL					STEEL PRODUCTS											
	SHEET	BARS	BEAM*	PLATE	TOTAL STEEL	JOIST & DECK	REBAR FAB	TUBULAR PRODS	BLDG SYSTEMS	OTHER STEEL PRODS	TOTAL STEEL PRODS	RAW MATLS	TOTAL TONS			($ 000'S)	$ PER TON
2026																	
Q1	2,787	1,667	554	611	5,619	185	291	318	55	310	1,159	649	7,427	$9,496	$1,279	$969	$137
Q2	2,680	1,774	527	678	5,659	198	344	338	59	346	1,285	661	7,605	$10,397	$1,367	$1,501	$212
Q3																	
Q4																	
YEAR																	
2025																	
Q1	2,475	1,702	495	554	5,226	182	247	270	48	301	1,048	556	6,830	$7,830	$1,146	$215	$33
Q2	2,449	1,507	513	575	5,044	217	306	243	64	311	1,141	635	6,820	$8,456	$1,240	$796	$126
Q3	2,440	1,515	472	549	4,976	254	356	206	62	305	1,183	615	6,774	$8,521	$1,258	$807	$125
Q4	2,220	1,412	436	534	4,602	218	270	228	54	255	1,025	564	6,191	$7,687	$1,242	$456	$77
YEAR	*9,584*	*6,136*	*1,916*	*2,212*	*19,848*	*871*	*1,179*	*947*	*228*	*1,172*	*4,397*	*2,370*	*26,615*	*$32,494*	*$1,221*	*$2,274*	*$90*

*Beam includes all structural steel

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QUARTERLY SALES PRICES & SCRAP COST

AVG EXTERNAL SALES PRICE PER NET TON	STEEL MILLS				
	SHEET	BARS	BEAM*	PLATE	TOTAL STEEL
2026					
1st Quarter	$1,001	$1,013	$1,541	$1,151	**$1,074**
2nd Quarter	$1,088	$1,049	$1,608	$1,263	**$1,145**
First Half	$1,044	$1,032	$1,574	$1,210	**$1,110**
3rd Quarter					
Nine Months					
4th Quarter					
YEAR					
2025					
1st Quarter	$888	$877	$1,300	$1,014	**$938**
2nd Quarter	$1,008	$927	$1,352	$1,194	**$1,041**
First Half	$948	$900	$1,327	$1,106	**$989**
3rd Quarter	$982	$961	$1,394	$1,182	**$1,038**
Nine Months	$959	$920	$1,348	$1,131	**$1,005**
4th Quarter	$935	$975	$1,464	$1,113	**$1,019**
YEAR	**$954**	**$933**	**$1,374**	**$1,126**	$1,008

AVERAGE SCRAP AND SCRAP SUBSTITUTE COST		
	PER GROSS TON USED	PER NET TON USED
2026		
1st Quarter	$404	$361
2nd Quarter	$422	$377
First Half	$413	$369
3rd Quarter		
Nine Months		
4th Quarter		
YEAR		
2025		
1st Quarter	$394	$352
2nd Quarter	$403	$360
First Half	$398	$355
3rd Quarter	$391	$349
Nine Months	$396	$354
4th Quarter	$380	$339
YEAR	**$392**	**$350**

*Beam includes all structural steel

QUARTERLY SALES PRICE STEEL PRODUCTS

AVG EXTERNAL SALES PRICE PER NET TON	STEEL PRODUCTS					
	JOIST & DECK	FABRICATED REBAR	TUBULAR PRODUCTS	BUILDING SYSTEMS	OTHER STEEL PRODUCTS	TOTAL STEEL PRODUCTS
2026						
1st Quarter	$2,454	$1,646	$1,661	$6,084	$3,193	**$2,405**
2nd Quarter	$2,450	$1,656	$1,772	$5,993	$3,173	**$2,415**
First Half	$2,452	$1,651	$1,718	$6,037	$3,183	**$2,410**
3rd Quarter						
Nine Months						
4th Quarter						
YEAR						
2025						
1st Quarter	$2,734	$1,651	$1,351	$5,832	$2,838	**$2,294**
2nd Quarter	$2,605	$1,593	$1,559	$5,206	$2,876	**$2,331**
First Half	$2,664	$1,619	$1,450	$5,472	$2,857	**$2,313**
3rd Quarter	$2,438	$1,594	$1,621	$5,406	$3,061	**$2,358**
Nine Months	$2,576	$1,609	$1,499	$5,449	$2,926	**$2,329**
4th Quarter	$2,452	$1,654	$1,540	$5,574	$3,297	**$2,413**
YEAR	$2,545	$1,619	$1,509	$5,479	$3,006	**$2,348**

RECONCILIATION OF GAAP TO NON-GAAP MEASURE - EBITDA

$ in millions

	2024	2025	LTM	Q1 2026	Q2 2025	Q2 2026
Net earnings before non-controlling interests	$2,319	$2,038	$3,256	$870	$706	$1,280
Net interest expense	($30)	$59	$57	$19	$19	$12
Income taxes	$583	$530	$849	$226	$193	$345
Depreciation expense	$1,094	$1,226	$1,261	$321	$303	$320
Amortization expense	$262	$254	$252	$63	$63	$63
Losses and impairments of assets	$137	$67	$42	$15	$11	--
EBITDA	**$4,365**	**$4,174**	**$5,717**	**$1,514**	**$1,295**	**$2,020**

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RECONCILIATION OF GAAP TO NON-GAAP MEASURE – FREE CASH FLOW (FCF)

$ in millions

	2024	2025	LTM	Q1 2026	Q2 2025	Q2 2026
CASH PROVIDED BY OPERATING ACTIVITIES	$3,979	$3,234	$4,424	$886	$732	$1,400
CAPITAL EXPENDITURES	($3,173)	($3,422)	($2,841)	($661)	($954)	($571)
FREE CASH FLOW	**$806**	**($188)**	**$1,583**	**$225**	**($222)**	**$829**

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RECONCILIATION OF GAAP TO NON-GAAP MEASURE – EARNINGS ATTRIBUTABLE TO NUCOR STOCKHOLDERS

$ in millions

	Q4 2025		Q2 2026	
		Diluted EPS		Diluted EPS
NET EARNINGS ATTRIBUTABLE TO NUCOR STOCKHOLDERS	$378	$1.64	$1,156	$5.04
(INCREASES) / DECREASES RELATED TO VALUATION OF CERTAIN ASSETS, NET OF TAX	$22	$0.09	($46)	($0.20)
ADJUSTED NET EARNINGS ATTRIBUTABLE TO NUCOR STOCKHOLDERS	**$400**	**$1.73**	**$1,110**	**$4.84**

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RECONCILIATION OF GAAP TO NON-GAAP MEASURE – PRE-TAX SEGMENT EARNINGS

$ in millions

	Q4 2025				Q2 2026			
	Steel Mills	Steel Products	Raw Materials	Corp/ Elims	Steel Mills	Steel Products	Raw Materials	Corp/ Elims
EARNINGS (LOSS) BEFORE INCOME TAXES AND NONCONTROLLING INTERESTS	$516	$230	$24	($269)	$1,556	$353	$146	($430)
(INCREASES) / DECREASES RELATED TO VALUATION OF CERTAIN ASSETS	$6	$21	--	--	--	--	--	($61)
ADJUSTED EARNINGS (LOSS) BEFORE INCOME TAXES AND NONCONTROLLING INTERESTS	**$522**	**$251**	**$24**	**($269)**	**$1,556**	**$353**	**$146**	**($491)**

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