



**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549  
FORM 10-K**

(Mark One)

**ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the fiscal year ended December 31, 2025 or**

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

**For the transition period from \_\_\_\_\_ to \_\_\_\_\_**

**001-3034**

(Commission File Number)

**Xcel Energy Inc.**

(Exact name of registrant as specified in its charter)

**Minnesota**

(State or Other Jurisdiction of Incorporation or Organization)

**414 Nicollet Mall Minneapolis Minnesota**

(Address of Principal Executive Offices)

**41-0448030**

(IRS Employer Identification No.)

**55401**

(Zip Code)

**612 330-5500**

(Registrant's Telephone Number, Including Area Code)

Securities registered pursuant to Section 12(b) of the Act:

<u>Title of each class</u>	<u>Trading Symbol(s)</u>	<u>Name of each exchange on which registered</u>
Common Stock, \$2.50 par value per share	XEL	Nasdaq Stock Market LLC
6.25% Junior Subordinated Notes due 2085	XELLL	Nasdaq Stock Market LLC

Securities registered pursuant to section 12(g) of the Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act.  Yes  No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act.  Yes  No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.  Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company  Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant has filed a report on and attestation to its management's assessment of the effectiveness of its internal control over financial reporting under Section 404(b) of the Sarbanes-Oxley Act (15 U.S.C.7262(b)) by the registered public accounting firm that prepared or issued its audit report.

If securities are registered pursuant to Section 12(b) of the Act, indicate by check mark whether the financial statements of the registrant included in the filing reflect the correction of an error to previously issued financial statements.

Indicate by check mark whether any of those error corrections are restatements that required a recovery analysis of incentive-based compensation received by any of the registrant's executive officers during the relevant recovery period pursuant to §240.10D-1(b).

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act).  Yes  No

As of June 30, 2025, the aggregate market value of the voting common stock held by non-affiliates of the Registrant was \$40,260,845,645.

As of Feb. 19, 2026, there were 623,876,813 shares of common stock outstanding, \$2.50 par value.

**DOCUMENTS INCORPORATED BY REFERENCE**

Portions of the Registrant's definitive Proxy Statement for its 2026 Annual Meeting of Shareholders are incorporated by reference into Part III of this Form 10-K.

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**PART I**  
**ITEM 1 — BUSINESS**

**Definitions of Abbreviations**

***Xcel Energy Inc.'s Subsidiaries and Affiliates (current and former)***

Capital Services	Capital Services, LLC
Eloigne	Eloigne Company
e prime	e prime inc.
Nicollet Project Holdings	Nicollet Project Holdings, LLC
NSP-Minnesota	Northern States Power Company, a Minnesota corporation
NSP System	The electric production and transmission system of NSP-Minnesota and NSP-Wisconsin operated on an integrated basis and managed by NSP-Minnesota
NSP-Wisconsin	Northern States Power Company, a Wisconsin corporation
PSCo	Public Service Company of Colorado
SPS	Southwestern Public Service Co.
Utility subsidiaries	NSP-Minnesota, NSP-Wisconsin, PSCo and SPS
WGI	WestGas InterState, Inc.
WYCO	WYCO Development, LLC
Xcel Energy	Xcel Energy Inc. and its subsidiaries

***Federal and State Regulatory Agencies***

CPUC	Colorado Public Utilities Commission
DOC	Minnesota Department of Commerce
DOE	United States Department of Energy
DOT	United States Department of Transportation
EIA	United States Energy Information Administration
EPA	United States Environmental Protection Agency
ERCOT	Electric Reliability Council of Texas
FASB	Financial accounting standards board
FERC	Federal Energy Regulatory Commission
IRS	Internal Revenue Service
MPUC	Minnesota Public Utilities Commission
MPSC	Michigan Public Service Commission
NDPSC	North Dakota Public Service Commission
NERC	North American Electric Reliability Corporation
NIST	National Institute of Standards and Technology
NMPRC	New Mexico Public Regulation Commission
NRC	Nuclear Regulatory Commission
OAG	Minnesota Office of Attorney General
PHMSA	Pipeline and Hazardous Materials Safety Administration
PSCW	Public Service Commission of Wisconsin
PUCT	Public Utility Commission of Texas
SDPUC	South Dakota Public Utility Commission
SEC	Securities and Exchange Commission

***Electric, Purchased Gas and Resource Adjustment Clauses***

CIP	Conservation improvement program
DSM	Demand side management
FCA	Fuel clause adjustment
GCA	Gas cost adjustment
GMAC	Grid modernization adjustment clause
RES	Renewable energy standard

***Other***

ADIT	Accumulated deferred income taxes
AFUDC	Allowance for funds used during construction
ALJ	Administrative law judge
ARO	Asset retirement obligation
ARRR	Application for rehearing, reargument or reconsideration
ASC	Financial Accounting Standards Board Accounting Standards Codification
ASU	Accounting standards update
ATM	At-the-market

C&I	Commercial and industrial
CapX2020	Alliance of electric cooperatives, municipals and investor-owned utilities in the upper Midwest involved in a joint transmission line planning and construction effort
CCR	Coal combustion residuals
CCR Rule	Final rule (40 CFR 257.50 - 257.107) published by the EPA regulating the management, storage and disposal of CCRs as a nonhazardous waste
CDD	Cooling degree-days
CEO	Chief executive officer
CERCLA	Comprehensive Environmental Response, Compensation, and Liability Act
CFO	Chief financial officer
CIG	Colorado Interstate Gas Company, LLC
CO <sub>2</sub>	Carbon dioxide
COD	Commercial operation date
CPCN	Certificate of public convenience and necessity
CWIP	Construction work in progress
DECON	Decommissioning method where radioactive contamination is removed and safely disposed of at a requisite facility or decontaminated to a permitted level
DRIP	Dividend Reinvestment Program
EI	Edison Electric Institute
EMANI	European Mutual Association for Nuclear Insurance
EPS	Earnings per share
ETR	Effective tax rate
FTR	Financial transmission right
GAAP	Generally accepted accounting principles
GHG	Greenhouse gas
HDD	Heating degree-days
INPO	Institute of Nuclear Power Operations
IRA	Inflation Reduction Act
IPP	Independent power producing entity
IRP	Integrated resource plan
ISO	Independent system operator
ITC	Investment tax credit
MGP	Manufactured gas plant
MISO	Midcontinent Independent System Operator, Inc.
Native load	Demand of retail and wholesale customers that a utility has an obligation to serve under statute or contract
NAV	Net asset value
NEIL	Nuclear Electric Insurance Ltd.
NOL	Net operating loss
NOx	Nitrogen oxides
O&M	Operating and maintenance
OBBA	One Big Beautiful Bill Act
ONES	Operations, Nuclear, Environmental and Safety
PFAS	Per- and polyfluoroalkyl substances
PIM	Performance incentive mechanism
Post-65	Post-Medicare
PPA	Power purchase agreement
Pre-65	Pre-Medicare
PTC	Production tax credit
RDF	Refuse-derived fuel
REC	Renewable energy credit
RFP	Request for proposal
ROE	Return on equity
ROU	Right-of-use

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RTO	Regional transmission organization
S&P	Standard & Poor's Global Ratings
SIP	State implementation plan
SOFR	Secured overnight financing rate
SPP	Southwest Power Pool, Inc.
SRP	System resiliency plan
TCJA	2017 federal tax reform enacted as Public Law No: 115-97, commonly referred to as the Tax Cuts and Jobs Act
THI	Temperature-humidity index
TSR	Total shareholder return
VaR	Value at risk
VIE	Variable interest entity
XLI	Xcel Large Industrials

### Measurements

Bcf	Billion cubic feet
KV	Kilovolts
KWh	Kilowatt hours
MMBtu	Million British thermal units
MW	Megawatts
MWh	Megawatt hours

## Forward-Looking Statements

Except for the historical statements contained in this report, the matters discussed herein are forward-looking statements that are subject to certain risks, uncertainties and assumptions. Such forward-looking statements, including those relating to 2026 EPS guidance, long-term EPS and dividend growth rate objectives, future sales, future expenses, future tax rates, future operating performance, estimated base capital expenditures and financing plans, projected capital additions and forecasted annual revenue requirements with respect to rider filings, expected rate increases to customers, expectations and intentions regarding regulatory proceedings, expected pension contributions and expected impact on our results of operations, financial condition and cash flows of interest rate changes, increased credit exposure, and legal proceeding outcomes, as well as assumptions and other statements are intended to be identified in this document by the words “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “may,” “objective,” “outlook,” “plan,” “project,” “possible,” “potential,” “should,” “will,” “would” and similar expressions. Actual results may vary materially. Forward-looking statements speak only as of the date they are made, and we expressly disclaim any obligation to update any forward-looking information. The following factors, in addition to those discussed elsewhere in this Annual Report on Form 10-K for the fiscal year ended Dec. 31, 2025 (including risk factors listed from time to time by Xcel Energy Inc. in reports filed with the SEC, including “Risk Factors” in Item 1A of this Annual Report on Form 10-K), could cause actual results to differ materially from management expectations as suggested by such forward-looking information: operational safety, including our nuclear generation facilities and other utility operations; successful long-term operational planning; risks associated with wildfires; commodity risks associated with energy markets and production; rising energy prices and fuel costs; qualified employee workforce and third-party contractor factors; reputational impacts of actions by employees, directors, or third-parties; our ability to recover costs and our subsidiaries’ ability to recover costs from customers; risks associated with the growth in large load customers; changes in regulation; reductions in our credit ratings and the cost of maintaining certain contractual relationships; general economic conditions, including recessionary conditions, inflation rates, monetary fluctuations, supply chain constraints and their impact on capital expenditures and/or the ability of Xcel Energy Inc. and its subsidiaries to obtain financing on favorable terms; availability or cost of capital; our customers’ and counterparties’ ability to pay their debts to us; assumptions and costs relating to funding our employee benefit plans and health care benefits; our subsidiaries’ ability to make dividend payments; tax laws; uncertainty regarding epidemics; effects of geopolitical events, including war and acts of terrorism; cybersecurity threats and data security breaches; seasonal weather patterns; changes in environmental laws and regulations; climate change and other weather events; natural disaster and resource depletion, including compliance with any accompanying legislative and regulatory changes; costs of potential regulatory penalties and wildfire damages in excess of liability insurance coverage; regulatory changes and/or limitations related to the use of natural gas as an energy source; challenging labor market conditions and our ability to attract and retain a qualified workforce; and our ability to execute on our strategies or achieve expectations related to environmental, social and governance matters including as a result of evolving legal, regulatory and other standards, processes, and assumptions, the pace of scientific and technological developments, increased costs, the availability of requisite financing, and changes in carbon markets.

## Overview

Xcel Energy (the “Company”) is a major U.S. regulated electric and natural gas delivery company headquartered in Minneapolis, Minnesota (incorporated in Minnesota in 1909). The Company serves customers in eight states, including portions of Colorado, Michigan, Minnesota, New Mexico, North Dakota, South Dakota, Texas and Wisconsin. Xcel Energy provides a comprehensive portfolio of energy-related products and services to approximately 3.9 million electric customers and 2.2 million natural gas customers through four utility subsidiaries (NSP-Minnesota, NSP-Wisconsin, PSCo and SPS). Along with the utility subsidiaries, the transmission-only subsidiaries, WYCO (a joint venture formed with CIG to develop and lease natural gas pipelines and storage facilities) and WGI (an interstate natural gas pipeline company) comprise the regulated utility operations. The Company’s nonregulated subsidiaries include Eloigne, Capital Services, Venture Holdings and Nicollet Project Holdings.

## Where to Find More Information

Xcel Energy’s website address is [www.xcelenergy.com](http://www.xcelenergy.com). Xcel Energy makes available through its website, free of charge, its annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K and all amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 as soon as reasonably practicable after the reports are electronically filed with or furnished to the SEC.

The SEC maintains an internet site that contains reports, proxy and information statements, and other information regarding issuers that file electronically at <http://www.sec.gov>. The information on Xcel Energy’s website is not a part of, or incorporated by reference in, this annual report on Form 10-K. Xcel Energy intends to make future announcements regarding Company developments and financial performance through its website, [www.xcelenergy.com](http://www.xcelenergy.com), as well as through press releases, filings with the SEC, conference calls and webcasts.

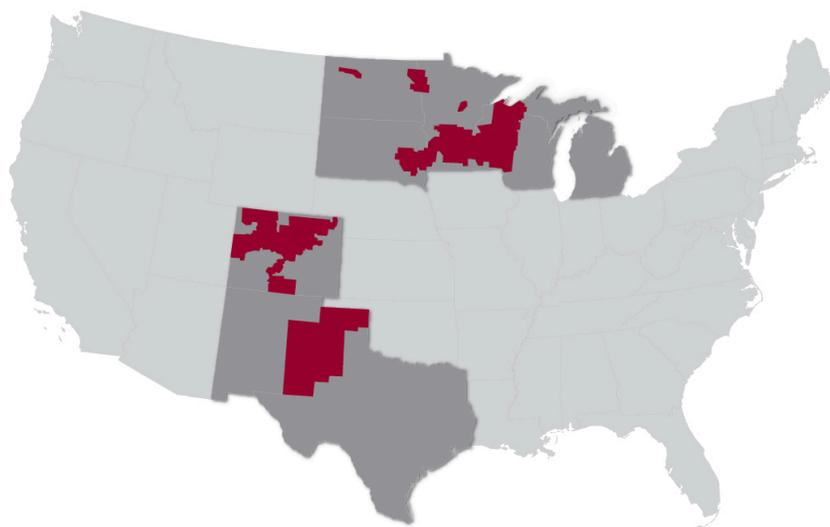




Subsidiary / Affiliate	Function
NSP-Minnesota	Electric & Gas
NSP-Wisconsin	Electric & Gas
PSCo	Electric & Gas
SPS	Electric
WGI	Interstate gas pipeline
WYCO	Gas storage and transportation
Other Subsidiaries	See Note 1 to the consolidated financial statements for further information.

Utility Subsidiary Overview	
Electric customers	3.9 million
Natural gas customers	2.2 million
Total assets	\$81.4 billion
Electric generating capacity (owned)	20,800 MW
Natural gas storage capacity	53.3 Bcf
Electric transmission lines (conductor miles)	115,000 miles
Electric distribution lines (conductor miles)	225,000 miles
Natural gas transmission lines	2,100 miles
Natural gas distribution lines	38,000 miles

## Service Territory



## Strategy

Xcel Energy’s vision is to be the preferred and trusted provider of the energy our customers need. We will deliver on this vision while offering a competitive total return to our shareholders. Our mission is to make energy work better for our customers, helping them thrive every day.

We execute on our vision and mission through three strategic priorities.

### OUR CUSTOMERS

Enhance their experience with Xcel Energy and keep their bills as low as possible

### OUR PEOPLE

Provide a rewarding employee experience, with development, engagement and growth

### OUR PERFORMANCE

Deliver excellent operational, financial and clean energy performance

Our employees are guided by four corporate values: Connected, Committed, Safe and Trustworthy.

Our values, culture and Code of Conduct serve as the foundation upon which Xcel Energy’s employees, Board of Directors, contractors and suppliers approach their work in delivering on our three strategic priorities.

## OUR CUSTOMERS

Xcel Energy is leading the ongoing clean energy transition while remaining focused on what matters most: providing reliable, affordable energy that meets the increasing demands of our customers as they electrify more parts of their lives. Customer affordability remains central to our strategy. Through disciplined infrastructure investment and the advantages of our geographic footprint, we continue to deliver some of the lowest energy bills in the nation.

Xcel Energy has invested more than \$2 billion over the past decade in a portfolio of renewable and conservation programs that provide customers with clean energy options and help keep bills low. New demand remains robust in our territories as we fuel the rapid growth from AI and data centers, industrial electrification and electric vehicle adoption. As such, we are transforming and expanding our electric grid to accommodate this load growth, and supporting our expanded portfolio of renewable energy and distributed energy resources.

Since 2020, our lean operating program has generated \$1.5 billion of cumulative savings for our customers, while improving operating outcomes and reducing enterprise risk. At the same time, our Steel for Fuel strategy has saved customers nearly \$6 billion since 2017 in avoided fuel costs and PTCs.

In turn, our residential customers in Colorado have the lowest share of wallet out of all 50 states, and average bills in our other states occupy 5 of the next 11 spots. Based on available EIA data, the five-year average residential electric and natural gas bills for an Xcel Energy customer are 28% and 12% below the national average. We continue to support critical programs to help our customers who may need assistance with their energy bills and reached nearly 200,000 customers and provided over \$180 million in funding in 2025.

Going forward, our goal is to enable the clean energy transition while keeping long-term customer bill growth at inflation through initiatives including conservation programs, O&M cost control, our One Xcel Energy Way lean management initiative, advanced operational technologies and our Steel for Fuel program.

Investing in our communities means supporting a wide array of industries that strengthen local economies. In 2025, Xcel Energy initiated 15 economic development projects across our communities. Collectively, these projects are projected to generate more than \$7 billion in capital investments and nearly 1,400 jobs. Nearly 53% of our supply chain spend was local and we spent nearly \$1 billion with small or diverse suppliers.

In 2025, the Xcel Energy Foundation contributed \$5 million in grant funding nearly 400 nonprofit organizations. Through our 2025 Power Your Purpose Giving Campaign, Xcel Energy employees, contractors and retirees donated nearly \$3 million to over 1,400 nonprofit and community organizations – exceeding our fundraising goal. Combined with the Xcel Energy Foundation match to local United Way chapters, this campaign raised over \$5 million for our communities. In 2025, employees volunteered nearly 100,000 hours in their communities. Our annual Day of Service attracted over 2,900 volunteers who committed nearly 8,900 hours at over 100 nonprofit projects across the company’s service footprint.

## OUR PEOPLE

### Champion Safety

Continuously elevating the quality and safety of the workplace is a top priority. We are considered a leader in safety for our Safety Always approach, focused on eliminating life-altering injuries through a trusted, transparent culture and the use of critical controls. All employees have “stop work authority” and are expected to keep each other, our customers and the public safe. Employees are encouraged to speak up, share experiences and learn from events to help protect themselves, their coworkers and the public.

The Board of Directors has oversight for employee and public safety through the Operations, Nuclear, Environmental and Safety committee, which is tied to annual incentive compensation.

### Cultivate an Inclusive, Best-in-Class Workforce

We aim to create an inclusive work culture where employees are empowered to create innovative solutions, everyone is respected and there is a collective sense of belonging. We are building a workforce that reflects the broad range of backgrounds, experiences and perspectives within our communities and among our customers. This starts with our Board of Directors.

The Board of Directors has oversight for workforce strategy, through the Governance, Compensation and Nominating Committee, including our inclusion initiatives, employee safety and inclusion KPIs tied to annual incentive compensation.

In 2025, a total of 70% of annual incentive compensation was tied to safety, system reliability and inclusion metrics.

Management evaluates compensation and benefits to maintain a market-competitive, performance-based, shareholder-aligned total rewards package that supports our ability to attract, engage and retain a talented workforce.

We partner with educational and community organizations to recruit employees who reflect the communities we serve and live our values. Xcel Energy had 11,534 full-time employees and workforce demographics as of December 2025 were as follows:

	Female	Ethnically Diverse
Board of Directors	33 %	8 %
CEO direct reports	25	13
Management	24	12
Employees	23	19
New hires	41	28
Interns (hired throughout 2025)	41	42

Xcel Energy respects employees’ freedom of association and their right to collectively organize. As of Dec. 31, 2025, approximately 44% of our employees (5,036) were covered by collective bargaining agreements.

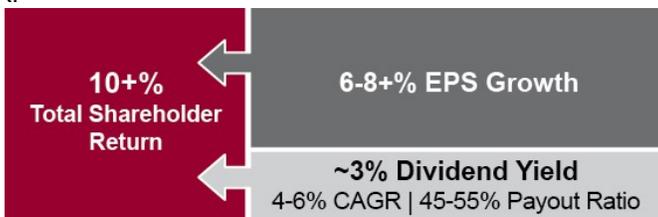
We are committed to the advancement and protection of human rights, consistent with U.S. human rights laws and the general principles in the International Labour Organization Conventions.

Annual Code of Conduct training is required for all employees and the Board of Directors. We do not tolerate Code of Conduct violations or other unacceptable behaviors. We expect and offer employees multiple avenues to raise concerns or report wrong-doing and do not permit any retaliation.

**OUR PERFORMANCE**

**Deliver a Competitive Total Return to Investors**

Successful strategy execution, along with our disciplined approach to growth, operations and management of environmental, social and governance issues, positions us to continue delivering a competitive TSR.



We have consistently achieved our financial objectives, meeting or exceeding our initial ongoing earnings guidance range for 21 consecutive years and delivering dividend growth for 23 consecutive years.

**Leading the Clean Energy Transition**

Xcel Energy is committed to providing our customers with safe, reliable service at the lowest cost possible, while leading the clean energy transition. Over the next five years, we plan to make \$60 billion of capital investments to improve reliability, resiliency and sustainability and support demand growth across our system. Significant investment in our transmission and distribution systems is essential to ensure resiliency and reliability for customers, we have approximately \$29 billion in our 2026 - 2030 capital plan focused specifically on this.

Our current sustainability commitments are summarized as follows:

**Net-Zero Energy Provider by 2050**

Goals that cover electricity, natural gas service and transportation

**2050**



**ZERO-CARBON electric emissions**



**NET-ZERO gas service**



**ZERO-CARBON fuel within 1 mile**

See Item 1A for risks and uncertainties related to strategic and sustainability goals and objectives.

**Zero-Carbon Electricity by 2050**

Xcel Energy's operating footprint includes some of the best wind and solar resources in the country, providing for higher capacity factors and lower electricity costs.

Xcel Energy's wind capacity is now approximately 11,000 MW, including nearly 4,500 MW of owned wind. In 2025, we completed the second phase of our Sherco Solar project in Minnesota, with a third phase coming online in 2026, making it the largest solar facility in the upper Midwest. We are also proposing to add a fourth phase, which would bring the facility's total generating capacity to 910 MW by 2029, providing enough clean energy to power 190,000 homes across the upper Midwest.

In our base 2026 - 2030 capital investment plan, we have ~9,500 MW of new and repowered wind, solar, and battery storage resources included and ~3,000 MW of new natural gas generation to ensure reliability.

Through 2025, we reduced carbon emissions from generation serving customers by an estimated 58% (from 2005 levels) and remain on track to fully exit coal by the end of 2030.

**Natural Gas Use in Buildings – Net-Zero GHG by 2050**

Xcel Energy continues on the path to achieve our 2050 goal to provide net-zero natural gas service to our customers. Our net-zero natural gas frameworks include the following priorities:

- Operating a safe, reliable gas system with net-zero methane gas service by 2030.
- Optimizing the energy system with voluntary electrification-first approaches for new growth.
- Providing customers with a portfolio of energy solutions while ensuring we meet requirements of our regulators.

**Electrification of the Transportation Sector**

We are also helping reduce carbon emissions in other sectors, including transportation. By 2035, Xcel Energy aims to enable the charging infrastructure for 1.5 million electric vehicles across the areas we serve. We have approved clean transportation programs and plans in Colorado, New Mexico, Minnesota and Wisconsin.

**Wildfire Resiliency and Mitigation**

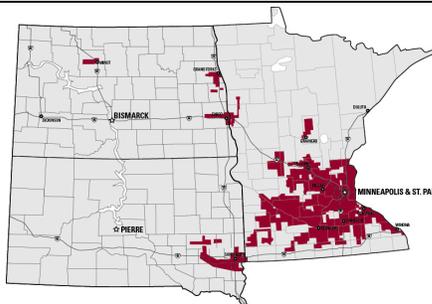
Protecting our customers and our system from the threats of extreme weather is a top priority for Xcel Energy. In 2025, we received commission approvals from both the Colorado and Texas commissions for our wildfire mitigation and system resiliency plans, as well as have public facing wildfire mitigation plans in each of our states. This includes investments in advanced camera and weather station technologies, enhanced powerline safety setting installations, pole inspections and replacements, and operational measures such as wildfire safety operations and public safety power shutoffs.

In 2025, supportive utility wildfire legislation also passed in Texas and North Dakota, and we continue to explore similar structures in our other states.

**Utility Subsidiaries**

***NSP-Minnesota***

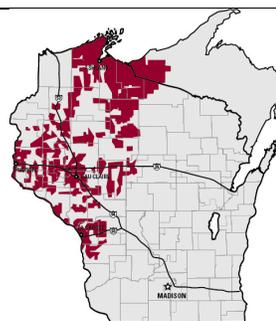
Electric customers	1.6 million
Natural gas customers	0.6 million
Total assets	\$31.0 billion
Rate Base (estimated)	\$19.4 billion
GAAP ROE	9.19%
Electric generating capacity (owned)	8,700 MW
Gas storage capacity	16.9 Bcf
Electric transmission lines (conductor miles)	34,000 miles
Electric distribution lines (conductor miles)	87,000 miles
Natural gas transmission lines	78 miles
Natural gas distribution lines	11,000 miles



NSP-Minnesota conducts business in Minnesota, North Dakota and South Dakota and has electric operations in all three states including the generation, purchase, transmission, distribution and sale of electricity. NSP-Minnesota and NSP-Wisconsin electric operations are managed on the NSP System. NSP-Minnesota also purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas in Minnesota and North Dakota.

***NSP-Wisconsin***

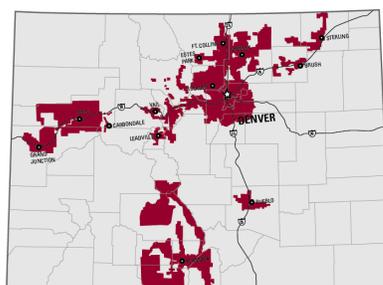
Electric customers	0.3 million
Natural gas customers	0.1 million
Total assets	\$4.7 billion
Rate Base (estimated)	\$3.5 billion
GAAP ROE	9.09%
Electric generating capacity (owned)	500 MW
Gas storage capacity	4.3 Bcf
Electric transmission lines (conductor miles)	12,000 miles
Electric distribution lines (conductor miles)	29,000 miles
Natural gas transmission lines	3 miles
Natural gas distribution lines	3,000 miles



NSP-Wisconsin conducts business in Wisconsin and Michigan and generates, purchases, transmits, distributes and sells electricity. NSP-Minnesota and NSP-Wisconsin electric operations are managed on the NSP System. NSP-Wisconsin also purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas.

***PSCo***

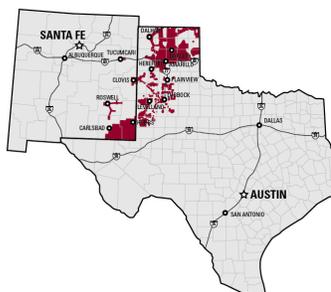
Electric customers	1.6 million
Natural gas customers	1.5 million
Total assets	\$31.8 billion
Rate Base (estimated)	\$23.8 billion
GAAP ROE	5.66%
Ongoing ROE (See Item 7)	7.55%
Electric generating capacity (owned)	6,500 MW
Gas storage capacity	32.1 Bcf
Electric transmission lines (conductor miles)	27,000 miles
Electric distribution lines (conductor miles)	84,000 miles
Natural gas transmission lines	2,000 miles
Natural gas distribution lines	24,000 miles



PSCo conducts business in Colorado and generates, purchases, transmits, distributes and sells electricity. PSCo also purchases, transports, distributes and sells natural gas to retail customers and transports customer-owned natural gas.

***SPS***

Electric customers	0.4 million
Total assets	\$12.0 billion
Rate Base (estimated)	\$9.1 billion
GAAP ROE	8.70%
Electric generating capacity (owned)	5,100 MW
Electric transmission lines (conductor miles)	41,000 miles
Electric distribution lines (conductor miles)	25,000 miles



SPS conducts business in Texas and New Mexico and generates, purchases, transmits, distributes and sells electricity.

## Operations Overview

Utility operations are generally conducted as either electric or gas utilities in our four utility subsidiaries.

### Electric Operations

Electric operations consist of energy supply, generation, transmission and distribution activities across all four utility subsidiaries. Xcel Energy had electric sales volume of 109,401 (millions of KWh), 3.9 million customers and electric revenues of \$12,160 million for 2025.

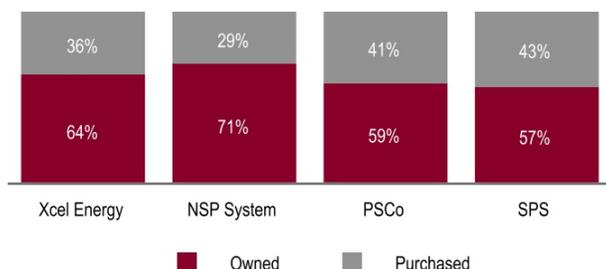
Electric Operations (percentage of total)	Sales Volume	Number of Customers	Revenues
Residential	24 %	86 %	32 %
C&I	61	12	49
Other	15	2	19

### Retail Sales/Revenue Statistics <sup>(a)</sup>

	2025	2024
KWh sales per retail customer	24,177	23,908
Revenue per retail customer	\$ 2,568	\$ 2,357
Residential revenue per KWh	14.91 ¢	13.82 ¢
C&I revenue per KWh	8.87 ¢	8.24 ¢
Total retail revenue per KWh	10.62 ¢	9.86 ¢

<sup>(a)</sup> See Note 6 to the consolidated financial statements for further information.

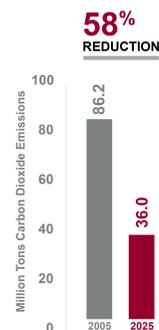
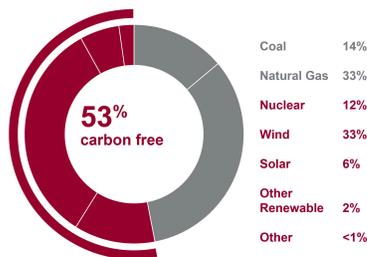
### Owned and Purchased Energy Generation — 2025



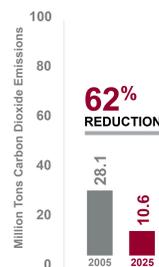
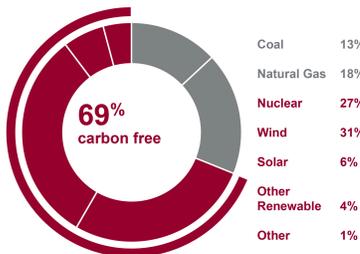
## Electric Energy Sources

Total electric energy generation by source for the year ended Dec. 31:

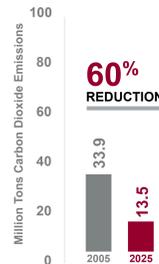
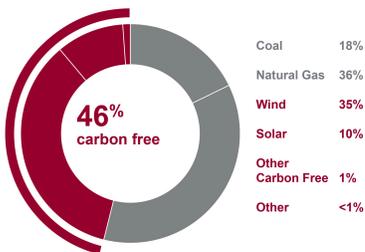
### 2025 Energy Mix – Xcel Energy



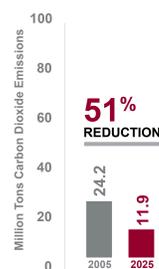
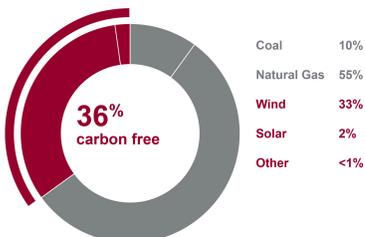
### 2025 Energy Mix – NSP System



### 2025 Energy Mix – PSCo



### 2025 Energy Mix – SPS



**Carbon-Free**

Xcel Energy's carbon-free energy portfolio includes wind, nuclear, hydroelectric, biomass and solar power from both owned generation facilities and PPAs. Carbon-free percentages will vary year-over-year based on system additions, commodity costs, weather, system demand and transmission constraints.

See Item 2 — Properties for further information.

**Wind**

Wind capacity is shown as net maximum capacity. Net maximum capacity is attainable only when wind conditions are sufficiently available.

**Owned** — Owned and operated wind farms with corresponding capacity:

Utility Subsidiary	2025		2024	
	Wind Farms	Capacity (MW)	Wind Farms	Capacity (MW)
NSP System	17	2,451	17	2,445
PSCo	2	1,059	2	1,059
SPS	2	986	2	985
Total	21	4,496	21	4,489

**PPAs** — Number of PPAs with capacity range:

Utility Subsidiary	2025		2024	
	PPAs	Range (MW)	PPAs	Range (MW)
NSP System	95	1 — 206	116	1 — 206
PSCo	16	23 — 301	16	23 — 301
SPS	15	1 — 250	16	1 — 250

**PPAs** — Contracted wind capacity (MW) for PPAs:

Utility Subsidiary	2025	2024
NSP System	2,026	2,061
PSCo	2,996	2,996
SPS	1,482	1,562

**Average Cost** — Average cost per MWh of wind energy from owned generation and existing PPAs:

Type	Utility Subsidiary	2025	2024
Owned Generation <sup>(a)</sup>	NSP System	\$ 6	\$ 7
PPA	NSP System	33	32
Owned Generation <sup>(a)</sup>	PSCo	2	4
PPA	PSCo	44	43
Owned Generation <sup>(a)</sup>	SPS	3	1
PPA	SPS	27	28

<sup>(a)</sup> Includes the impact of PTCs.

**Solar**

**Owned** — Owned and operated solar projects with corresponding capacity:

Utility Subsidiary	2025		2024	
	Solar Projects	Capacity (MW)	Solar Projects	Capacity (MW)
NSP System	1	460	1	223
PSCo	1	325	—	—
Total	2	785	1	223

**PPAs** — Solar PPAs capacity by type:

Type	Utility Subsidiary	Capacity (MW)
Distributed Generation	NSP System	1,405
Utility-Scale	NSP System	454
Distributed Generation	PSCo	1,184
Utility-Scale <sup>(a)</sup>	PSCo	1,530
Distributed Generation	SPS	57
Utility-Scale	SPS	192
Total		4,822

<sup>(a)</sup> Includes battery storage capacity of 225 MW.

**Average Cost** — Average cost per MWh of solar energy under existing distributed and utility-scale generation PPAs:

Type	Utility Subsidiary	2025	2024
Owned Generation <sup>(a) (b)</sup>	NSP System	\$ 54	N/A
PPA	NSP System	97	100
PPA	PSCo	31	31
PPA	SPS	69	68

<sup>(a)</sup> Average cost per MWh includes projects placed in service in 2024. For projects placed in service in 2025, cost per MWh will be available after a full year of operations.

<sup>(b)</sup> Includes the impact of PTCs.

**Nuclear**

Xcel Energy has two nuclear plants with approximately 1,700 MW of total 2025 net summer dependable capacity that safely and reliably generates carbon free electricity for the NSP System. Xcel Energy secures contracts for uranium concentrates, uranium conversion, uranium enrichment and fuel fabrication to operate its nuclear plants. We use varying contract lengths as well as multiple producers for uranium concentrates, conversion services and enrichment services to minimize potential impacts caused by supply interruptions due to geographical and world political issues.

**Nuclear Fuel Cost** — Delivered cost per MMBtu of nuclear fuel consumed for owned electric generation and the percentage of total fuel requirements (nuclear, natural gas and coal):

Utility Subsidiary	Nuclear	
	Cost	Percent
NSP System		
2025	\$ 0.82	54 %
2024	\$ 0.83	43 %

**Other** — Xcel Energy's other carbon-free energy portfolio includes hydro from owned generating facilities.

See Item 2 — Properties for further information.

**Fossil Fuel**

Xcel Energy's fossil fuel energy portfolio includes coal and natural gas power from both owned generating facilities and PPAs.

**Coal**

Xcel Energy owned and operated coal units with approximately 4,500 MW of total 2025 net summer dependable capacity. This amount includes the coal unit at Pawnee, which is in the process of being converted to natural gas (net summer dependable capacity of 505 MW) and approximately 100 MW derived from RDF and wood fuel sources.

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Xcel Energy has plans to retire or convert to natural gas all of its existing coal generation by the end of 2030. Approved early coal plant retirements:

Year	Utility Subsidiary	Plant Unit	Capacity (MW)
2026	PSCo	Craig 1 <sup>(a)</sup>	42 <sup>(b)</sup>
2026	PSCo	Comanche 2 <sup>(c)</sup>	330
2026	NSP-Minnesota	Sherco 1	680
2027	PSCo	Hayden 2	98 <sup>(b)</sup>
2028	PSCo	Hayden 1	135 <sup>(b)</sup>
2028	PSCo	Craig 2	40 <sup>(b)</sup>
2028	NSP-Minnesota	A.S. King	511
2028	SPS	Tolk 1	532
2028	SPS	Tolk 2	535
2030	NSP-Minnesota	Sherco 3	517 <sup>(b)</sup>
2030	PSCo	Comanche 3	500 <sup>(b)</sup>

(a) In December 2025, the DOE issued an emergency order pursuant to section 202(c) of the Federal Power Act to Tri-State Generation and Transmission Association and other co-owners – including Xcel Energy – directing the co-owners to take all measures necessary to ensure that Unit 1 at the Craig Station in Craig, Colorado is available to operate. This order is in effect from December 30, 2025 through March 30, 2026. PSCo is working with Tri-State and the other partners in complying with the order.

(b) Based on Xcel Energy's ownership interest.

(c) In December 2025, the CPUC issued a decision approving a variance that allows for the continued operation of Comanche Unit 2 in 2026, past the previously established retirement date of Dec. 31, 2025. The decision was issued in response to a joint petition filed by the trial staff of the CPUC, the Colorado Energy Office, the Colorado Office of the Utility Consumer Advocate, and PSCo seeking to modify the Comanche Unit 2 retirement date. PSCo also entered into an agreement with the Colorado Department of Public Health and Environment that establishes compliance obligations for continued operation of the unit through 2026.

**Coal Fuel Cost** — Delivered cost per MMBtu of coal consumed for owned electric generation and the percentage of fuel requirements (nuclear, natural gas and coal):

Utility Subsidiary	Coal <sup>(a)</sup>	
	Cost	Percent
<b>NSP System</b>		
2025	\$ 1.97	31 %
2024	2.24	22
<b>PSCo</b>		
2025	1.71	42
2024	1.91	44
<b>SPS</b>		
2025	2.95	21
2024	2.87	34

(a) Includes RDF and wood for the NSP System.

### Natural Gas

Xcel Energy owned and operated natural gas plants with approximately 9,000 MW of total 2025 net summer dependable capacity.

Natural gas supplies, transportation and storage services for power plants are procured to provide an adequate supply of fuel. Remaining requirements are procured through a liquid spot market. Generally, natural gas supply contracts have variable pricing that is tied to natural gas indices. Natural gas supply and transportation agreements include obligations for the purchase and/or delivery of specified volumes or payments in lieu of delivery.

**Natural Gas Cost** — Delivered cost per MMBtu of natural gas consumed for owned electric generation and the percentage of total fuel requirements (nuclear, natural gas and coal):

Utility Subsidiary	Natural Gas	
	Cost	Percent
<b>NSP System</b>		
2025	\$ 4.46	15 %
2024	1.94	35
<b>PSCo</b>		
2025	3.63	58
2024	2.77	56
<b>SPS</b>		
2025	1.99	79
2024	0.94	66

### Capacity and Demand

Uninterrupted system peak demand and occurrence date:

Utility Subsidiary	2025		2024	
	MW	Date	MW	Date
NSP System	8,445	July 15	8,822	Aug. 26
PSCo	7,010	July 28	7,084	Aug. 1
SPS	4,519	Aug. 8	4,437	Aug. 19

### Transmission

Transmission lines deliver electricity at high voltages and over long distances from power sources to substations closer to customers. A strong transmission system ensures continued reliable and affordable service, ability to meet state and regional energy policy goals, and support for a diverse generation mix, including renewable energy. Xcel Energy owns approximately 115,000 conductor miles of transmission lines across its service territory.

See Item 2 - Properties for further information.

### Distribution

Distribution lines allow electricity to travel at lower voltages from substations directly to customers. Xcel Energy has a vast distribution network, owning and operating approximately 225,000 conductor miles of distribution lines across our eight-state service territory.

See Item 2 - Properties for further information.

### Natural Gas Operations

Natural gas operations consist of purchase, transportation and distribution of natural gas to end-use residential, C&I and transport customers in NSP-Minnesota, NSP-Wisconsin and PSCo. Xcel Energy had natural gas deliveries of 400,982 (thousands of MMBtu), 2.2 million customers and natural gas revenues of \$2,452 million for 2025.

Natural Gas (percentage of total)	Deliveries	Number of Customers	Revenues
Residential	35 %	92 %	58 %
C&I	24	8	30
Transportation and other	41	<1	12

**Sales/Revenue Statistics** <sup>(a),(b)</sup>

	2025	2024
MMBtu sales per retail customer	108	105
Revenue per retail customer	\$ 981	\$ 896
Residential revenue per MMBtu	10.02	9.48
C&I revenue per MMBtu	7.78	7.04
Transportation and other revenue per MMBtu	1.06	1.10

(a) See Note 6 to the consolidated financial statements for further information.

(b) Fluctuations in natural gas revenues associated with changes in natural gas sold and transported generally do not significantly impact earnings.

**Capability and Demand**

Natural gas supply requirements are categorized as firm or interruptible.

Maximum daily output (firm and interruptible) and occurrence date:

Utility Subsidiary	2025		2024	
	MMBtu	Date	MMBtu	Date
NSP-Minnesota	927,557	Dec. 12	841,164	Jan. 19
NSP-Wisconsin	177,201	Jan. 20	163,246	Jan. 17
PSCo	2,148,039	Jan. 20	2,357,931	Jan. 15

**Natural Gas Supply and Cost**

Xcel Energy seeks natural gas supply, transportation and storage alternatives to yield a diversified portfolio, which increases flexibility and decreases interruption, financial risks and customer rates. In addition, the utility subsidiaries conduct natural gas price hedging activities approved by their states' commissions.

Average delivered cost per MMBtu of natural gas for regulated retail distribution:

Utility Subsidiary	2025		2024	
NSP-Minnesota	\$	4.31	\$	3.97
NSP-Wisconsin		4.31		3.77
PSCo		3.68		3.36

NSP-Minnesota, NSP-Wisconsin and PSCo have natural gas supply transportation and storage agreements that include obligations for purchase and/or delivery of specified volumes or to make payments in lieu of delivery.

**General****General Economic Conditions**

Economic conditions may have a material impact on Xcel Energy's operating results. Management cannot predict the impact of fluctuating energy or commodity prices, pandemics, terrorist activity, war or the threat of war. We could experience a material impact to our results of operations, future growth or ability to raise capital resulting from a sustained general slowdown in economic growth or a significant increase in interest rates or inflation.

**Seasonality**

Demand for electric power and natural gas is affected by seasonal differences in the weather. In general, peak sales of electricity occur in the summer months and peak sales of natural gas occur in the winter months. As a result, the overall operating results may fluctuate substantially on a seasonal basis. Additionally, Xcel Energy's operations have historically generated less revenues and income when weather conditions are warmer in the winter and cooler in the summer. Sales true-up and decoupling mechanisms mitigate the impacts of weather in certain jurisdictions.

**Competition**

Xcel Energy is subject to public policies that promote competition and development of energy markets. Xcel Energy's industrial and large commercial customers have the ability to generate their own electricity. In addition, customers may have the option of substituting other fuels or relocating their facilities to a lower cost region.

Customers have the opportunity to supply their own power with distributed generation including solar generation and can currently avoid paying for most of the fixed production, transmission and distribution costs incurred to serve them in most jurisdictions.

Several states have incentives for the development of rooftop solar, community solar gardens and other distributed energy resources. Distributed generating resources are potential competitors to Xcel Energy's electric service business with these incentives and federal tax subsidies.

The FERC has continued to promote competitive wholesale markets through open access transmission and other means. Xcel Energy's wholesale customers can purchase energy from other generation resources and transmission services from other service providers to serve their native load.

FERC Order No. 1000 established competition for ownership of certain new electric transmission facilities under Federal regulations. Some states have state laws that allow the incumbent a Right of First Refusal to own these transmission facilities.

FERC Order 2222 requires that RTO and ISO markets allow participation of aggregations of distributed energy resources. This order is expected to incentivize distributed energy resource adoption, however implementation is expected to vary by RTO/ISO and the near, medium, and long-term impacts of Order 2222 remain unclear.

Xcel Energy Inc.'s utility subsidiaries have franchise agreements with cities subject to periodic renewal; however, a city could seek alternative means to access electric power or gas, such as municipalization. No municipalization activities are occurring presently.

While each utility subsidiary faces these challenges, Xcel Energy believes their rates and services are competitive with alternatives currently available.

**Governmental Regulations****Public Utility Regulation**

See Item 7 for discussion of public utility regulation.

**Environmental Regulation**

Our facilities are regulated by federal and state agencies that have jurisdiction over air emissions, water quality, wastewater discharges, solid and hazardous wastes or substances. Certain Xcel Energy activities require registrations, permits, licenses, inspections and approvals from these agencies.



Xcel Energy has received necessary authorizations for the construction and continued operation of its generation, transmission and distribution systems. Our facilities strive to operate in compliance with applicable environmental standards and related monitoring and reporting requirements.

There are significant environmental regulations to encourage use of clean energy technologies and regulate emissions of GHGs. We have undertaken numerous initiatives to meet current requirements and prepare for potential future regulations, reduce GHG emissions and respond to state renewable and energy efficiency goals. Future environmental regulations may result in substantial costs. However, costs to comply with past environmental regulations have largely been recoverable through rates.

### **Emerging Environmental Regulation**

Throughout 2025, the EPA has announced various regulatory actions addressing a wide range of environmental regulations. Xcel Energy will continue to monitor these proposed rules as they move toward final action. Additionally, any other amendments and changes to rules will be evaluated as proposed by the EPA.

#### **Clean Air Act**

*Power Plant Greenhouse Gas Regulations* — In April 2024, the EPA published final rules addressing control of CO<sub>2</sub> emissions from the power sector. The rules regulate new natural gas generating units and emission guidelines for existing coal and certain natural gas generation.

Based on current estimates and assumptions, Xcel Energy has determined that due to scheduled plant retirements, there is minimal financial or operational impact associated with these requirements and believes that the cost of these initiatives or replacement generation would be recoverable through rates based on prior state commission practices.

In June 2025, the EPA proposed to repeal these and all other GHG emissions standards for the power sector. In the alternative, the EPA proposed to repeal a narrower subset of the 2024 regulations.

In February 2026, the EPA issued a final rule repealing the 2009 Endangerment Finding and associated regulations addressing GHG emissions from the transportation sector under the Clean Air Act. Xcel Energy will monitor any additional proposed rules and evaluate the impacts of any final rule on the utility sector.

*Waste-to-Energy Air Regulations* — In January 2024, the EPA proposed air regulations addressing new and existing large municipal waste combustors. The proposed rules lower current emission standards for certain pollutants and would require installation of new pollution controls and/or more intense use of existing pollution controls at French Island Generating Station, Red Wing Generating Plant and Wilmarth Generating Plant. Until final rules are issued, it is not certain what the impact will be on Xcel Energy. Xcel Energy believes that the cost of these initiatives or replacement generation would be recoverable through rates based on prior state commission practices.

*Regional Haze* — In July 2025, the EPA proposed to partially approve and partially disapprove the 2022 Colorado SIP revision implementing the Regional Haze rule in Colorado. The proposal sought to remove mandatory retirement dates as enforceable provisions in the SIP.

In January 2026, the EPA issued a final rule fully disapproving the 2022 Colorado SIP revision, thereby removing the mandatory retirement dates. The removal of the retirement dates from a federally approved SIP would only impact whether the SIP provisions become federally enforceable. Colorado has a state regulation that reflects the SIP requirements, including retirement dates for Cherokee Unit 4, Comanche Unit 2, Craig Units 1 and 2, and Hayden Units 1 and 2 at a state level and would require amendment to modify or remove retirement dates.

### **Emerging Contaminants of Concern**

PFAS are man-made chemicals that are widely used in consumer products and can persist and bio-accumulate in the environment. Xcel Energy does not manufacture PFAS, but because PFAS are so ubiquitous in products and the environment, it may impact our operations.

In June 2024, the EPA finalized a rule that designated certain PFAS as hazardous substances under CERCLA. In July 2024, the EPA finalized another rule that set enforceable drinking water standards for certain PFAS.

Potential costs for these rules and any additional proposed regulations related to PFAS are uncertain and will be determined on a site specific basis where applicable. If costs are incurred, Xcel Energy believes the costs will be recoverable through rates based on prior state commission practices.

### **Effluent Limitation Guidelines**

In April 2024, the EPA published final rules under the Clean Water Act, setting Effluent Limitations Guidelines and Standards for steam generating coal plants. This rule establishes more stringent wastewater discharge standards for bottom ash transport water, flue-gas desulfurization wastewater, and combustion residuals leachate from steam electric power plants, particularly coal-fired power plants. Based on current estimates and assumptions, Xcel Energy has determined that there is minimal financial or operational impact associated with these requirements and that any costs would be recoverable through rates based on prior state commission practices.

### **Environmental Costs**

Environmental costs include amounts for nuclear plant decommissioning and payments for storage of spent nuclear fuel, disposal of hazardous materials and waste, remediation of contaminated sites, monitoring of discharges to the environment and compliance with laws and permits with respect to emissions.

Costs charged to operating expenses for spent nuclear fuel disposal, environmental monitoring and remediation and disposal of hazardous materials and waste and depreciation of previously incurred capital expenditures for environmental improvements were approximately:

- \$280 million in 2025.
- \$290 million in 2024.
- \$275 million in 2023.

Average annual expense of approximately \$295 million from 2026 – 2030 is estimated for similar costs. The precise timing and amount of environmental costs, including those for site remediation and disposal of hazardous materials, are unknown. Additionally, the extent to which environmental costs will be recovered through rates may fluctuate.

Capital expenditures for environmental improvements were approximately:

- \$35 million in 2025.
- \$25 million in 2024.
- \$20 million in 2023.



Certain previously collected nuclear storage costs for the federal nuclear waste program are reimbursed to customers by the federal government as a result of a settlement we pursued regarding the government's failure to deliver a disposal program. Installments received are reimbursed to customers as approved by the MPUC and other state regulators.

**Other**

Our operations are subject to workplace safety standards under the Federal Occupational Safety and Health Act of 1970 ("OSHA") and comparable state laws that regulate the protection of worker health and safety. In addition, the Company is subject to other government regulations impacting such matters as labor, competition, data privacy, etc. Based on information to date and because our policies and business practices are designed to comply with all applicable laws, we do not believe the effects of compliance on our operations, financial condition or cash flows are material.

**Capital Spending and Financing**

See Item 7 for discussion of capital expenditures and funding sources.

**Information about our Executive Officers** <sup>(a)</sup>

Name	Age	Current and Recent Positions	Time in Position
Robert C. Frenzel	55	Chairman of the Board of Directors, Xcel Energy Inc.	December 2021 — Present
		President and Chief Executive Officer and Director, Xcel Energy Inc.	August 2021 — Present
		Chief Executive Officer, NSP-Minnesota, NSP-Wisconsin, PSCo and SPS	August 2021 — Present
		President and Chief Operating Officer, Xcel Energy Inc.	March 2020 — August 2021
Patricia Correa	52	Executive Vice President, Chief Financial Officer, Xcel Energy Inc.	May 2016 — March 2020
		Senior Vice President, Chief Human Resources Officer, Xcel Energy Inc.	February 2022 — Present
Michael Lamb	61	Senior Vice President, Human Resources, Eaton Corporation, a power management company	July 2019 — January 2022
		Executive Vice President, Chief Delivery Officer Xcel Energy Inc.	May 2025 — Present
Ryan Long	41	Senior Vice President, Customer Delivery, Xcel Energy Inc.	September 2024 — April 2025
		Senior Vice President, Distribution and Gas, Xcel Energy Inc.	June 2023 — August 2024
		Senior Vice President, Transmission, Xcel Energy Inc.	April 2018 — May 2023
		Mr. Lamb has been with Xcel Energy since 1985	
Amanda Rome	45	Executive Vice President, Chief Legal and Compliance Officer, Xcel Energy Inc.	June 2025 — Present
		Interim President, NSP-Minnesota	June 2025 — October 2025
		President, NSP-Minnesota	January 2024 — June 2025
		Interim General Counsel, Xcel Energy Inc.	October 2023 — January 2024
		Vice President, Deputy General Counsel, Xcel Energy Services Inc.	May 2021 — October 2023
Scott Sharp	57	Managing Attorney, Xcel Energy Services Inc.	June 2020 — May 2021
		Mr. Long has been with Xcel Energy since 2015	
		Executive Vice President, Group President, Utilities, and Chief Customer Officer, Xcel Energy Inc.	October 2023 — Present
		Interim General Counsel, Xcel Energy Inc.	January 2024 — May 2024
Brian J. Van Abel	44	Executive Vice President, Chief Legal and Compliance Officer, Xcel Energy Inc.	June 2022 — October 2023
		Executive Vice President, General Counsel, Xcel Energy Inc.	June 2020 — June 2022
		Ms. Rome has been with Xcel Energy since 2015	
Scott Sharp	57	Executive Vice President, Chief Generation Officer, Xcel Energy Inc.	May 2025 — Present
		Senior Vice President, Energy Supply and Commercial Operations, Xcel Energy Inc.	April 2023 — April 2025
		Vice President, Energy Supply Operations, Xcel Energy Inc.	October 2020 — April 2023
Brian J. Van Abel	44	Mr. Sharp has been with Xcel Energy since 2014	
		Executive Vice President, Chief Financial Officer, Xcel Energy Inc.	March 2020 — Present
Brian J. Van Abel	44	Senior Vice President, Finance and Corporate Development, Xcel Energy Services Inc.	September 2018 — March 2020
		Mr. Van Abel has been with Xcel Energy since 2010	

<sup>(a)</sup> No family relationships exist between any of the executive officers or directors.

## ITEM 1A — RISK FACTORS

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Xcel Energy is subject to a variety of risks, many of which are beyond our control. Risks that may adversely affect the business, financial condition, results of operations or cash flows are described below. Although the risks are organized by heading, and each risk is described separately, many of the risks are interrelated. These risks should be carefully considered together with the other information set forth in this report and future reports that Xcel Energy files with the SEC.

While we believe we have identified and discussed below the key risk factors affecting our business, there may be additional risks and uncertainties that are not presently known or that are not currently believed to be significant that may adversely affect our business, financial condition, results of operations or cash flows in the future.

### Risks Associated with Our Business

#### Operational Risks

***Our natural gas and electric generation/transmission and distribution operations involve numerous risks that may result in accidents and other operating risks and costs.***

Our natural gas transmission and distribution activities include inherent hazards and operating risks, such as leaks, explosions, outages and mechanical problems. Our electric generation, transmission and distribution activities include inherent hazards and operating risks such as contact, fire and outages.

These risks could result in loss of life, significant property damage, environmental pollution, impairment of our operations and substantial financial losses to customers, the public, employees or third-party contractors. We maintain insurance against most, but not all, of these risks and losses.

The occurrence of these events, if not fully covered by insurance, could have a material effect on our financial condition, results of operations and cash flows as well as potential reputational impact.

Additionally, compliance with existing and potential new regulations related to the operation and maintenance of our natural gas infrastructure could result in significant costs. The PHMSA is responsible for administering the DOT's national regulatory program to assure the safe transportation of natural gas, petroleum and other hazardous materials by pipelines. The PHMSA continues to develop regulations and other approaches to risk management to assure safety in design, construction, testing, operation, maintenance and emergency response of natural gas pipeline infrastructure. We have programs in place to comply with these regulations, however, a significant incident or material finding of non-compliance could result in penalties and higher costs of operations.

Our natural gas and electric transmission and distribution operations are dependent upon complex information technology systems and network infrastructure, the failure of which could disrupt our normal business operations, which could have a material adverse effect on our ability to process transactions and provide services.

Other uncertainties and risks inherent in operating and maintaining Xcel Energy's facilities include, but are not limited to:

- Risks associated with facility start-up operations, such as whether the facility will achieve projected operating performance on schedule and otherwise as planned.
- Failures in the availability, acquisition or transportation of fuel or other supplies.
- Impact of adverse weather conditions and natural disasters, including, wildfires, tornadoes, avalanches, icing events, floods, high winds, droughts and the availability or changes to wind patterns.
- Performance below expected or contracted levels of output or efficiency.
- Availability of replacement or new equipment.
- Availability of adequate water resources and ability to satisfy water intake and discharge requirements.
- Inability to identify, manage properly or mitigate equipment defects.
- Use of new or unproven technology.
- Inability to use information effectively given the rapidly increasing volume of data.
- Risks associated with dependence on a specific type of fuel or fuel source, such as commodity price risk, availability of adequate fuel supply and transportation and lack of available alternative fuel sources.
- Risks associated with increased reliance on natural gas generation, including gas price volatility and supply constraints during extreme weather events.
- Increased competition due to, among other factors, new facilities, excess supply, shifting demand and regulatory changes.
- Risks of thermal runaway incidents associated with large battery storage facilities
- Risks associated with aging infrastructure.
- Risks associated with failures of other business processes and systems.
- Risks associated with regulatory requirements that may extend the operation of our coal facilities beyond planned retirement dates and require additional investments.
- Inability to deliver energy across transmission facilities, including due to congestion, outages, extreme weather, physical or cyber events, delays in construction or upgrades, permitting or siting challenges, or interconnection constraints.

***Our utility operations, resource adequacy and system reliability are subject to long-term planning and project risks.***

Our ability to reliably serve customer demand depends on the availability of sufficient generation and capacity resources. Changes in load growth, resource retirements, accreditation of resources, generation performance, extreme weather events, or delays in development or delivery of new resources, including the necessary transmission infrastructure, could affect resource adequacy and system reliability.

Most utility investments are planned to be used for decades. Transmission and generation investments typically have long lead times and are planned well in advance of in-service dates and typically subject to long-term resource plans. These plans are based on numerous assumptions such as: sales growth, customer usage, commodity prices, economic activity, costs, regulatory mechanisms, customer behavior, available technology, equipment availability and public policy. Xcel Energy's long-term resource plan is dependent on our ability to obtain required approvals (including regulatory approval in jurisdictions where Xcel Energy operates), develop necessary technical expertise, allocate and coordinate sufficient resources and adhere to budgets and timelines.

In addition, the long-term nature of both our planning processes and our asset lives are subject to risk. The utility sector is undergoing significant change (e.g., the addition of large loads, increases in energy efficiency, wider adoption of distributed generation and shifts away from fossil fuel generation to renewable generation). Customer adoption of these technologies and increased energy efficiency or other reductions in expected sales growth could result in excess transmission and generation resources, downward pressure on sales growth, and potentially stranded costs if we are not able to fully recover costs and investments. Additionally, increasing uncertainty surrounding federal policy to renewable deployment could negatively impact wind, solar and storage development.

The magnitude and timing of resource additions and changes in customer demand may not coincide with evolving customer preference for generation resources and end-uses, which introduces further uncertainty into long-term planning. Efforts to electrify the transportation and building sectors to reduce GHG emissions may result in higher electric demand and lower natural gas demand over time. New data centers and crypto mining facilities could generate significant increase in demand. Higher electric demand may require us to adopt new technologies and make significant generation, transmission and distribution investments including advanced grid infrastructure, which increases exposure to overall grid instability and technology obsolescence. Enterprise level financial and customer billing technology systems may be unable to support the increasing customer complexity. Evolving stakeholder preference for lower emissions from generation sources and end-uses, like heating, may impact our resource mix and put pressure on our ability to recover capital investments in natural gas generation and delivery. Multiple states may not agree as to the appropriate resource mix, which may lead to costs to comply with one jurisdiction that are not recoverable across all jurisdictions served by the same assets.

We require inputs such as coal, natural gas, uranium and water. Lack of availability of these resources could jeopardize long-term operations of our facilities or make them uneconomic to operate.

***Our utilities are highly dependent on suppliers to deliver components in accordance with short and long-term project schedules.***

Our products contain components that are globally sourced from suppliers. A shortage of key components in which an alternative supplier is not identified could significantly impact operations and project plans for Xcel Energy and our customers. Such impacts could include timing of projects and the potential for project cancellation. Failure to adhere to project budgets and timelines could adversely impact our results of operations, financial condition or cash flows.

***We are subject to physical and financial risks associated with climate change and other weather, natural disaster and resource depletion impacts.***

Climate change can create physical and financial risk. Physical risks include changes in weather conditions and extreme weather events. Our customers' energy needs vary with weather. To the extent weather conditions are affected by climate change, customers' energy use could increase or decrease. Increased energy use due to weather changes over the long-term may require us to invest in generating assets, transmission and infrastructure. Decreased energy use due to weather changes may result in decreased revenues.

Severe weather impacts our service territories, primarily when thunderstorms, flooding, tornadoes, wildfires, snow, ice storms or extreme temperatures (high heating/cooling days) occur. Extreme weather conditions in general require system backup and can contribute to increased system stress, including service interruptions. Extreme weather conditions creating high energy demand may raise electricity prices, increasing the cost of energy we provide to our customers.

To the extent the frequency of extreme weather events increases, this could increase our cost of providing service and result in more frequent service interruptions. Periods of extreme temperatures could also impact our ability to meet demand.

Drought or water depletion could adversely impact our ability to provide electricity to customers, cause early retirement of power plants that require water or increase the cost for energy.

Adverse events may result in increased insurance costs and/or decreased insurance availability. We may not recover all costs related to mitigating these physical and financial risks.

***Our utilities have significant risks associated with wildfires.***

In recent years, wildfires have impacted the utility industry. More frequent and severe drought conditions, extreme swings in amount and timing of precipitation, changes in availability of vegetation, unseasonably warm temperatures, very low humidity, stronger winds and other environmental factors have increased both the frequency and duration of fire weather conditions and the potential impact of an event. The expansion of the wildland urban interface increases the wildfire risk to surrounding communities and Xcel Energy's electric and natural gas infrastructure. Also, wildfires could jeopardize Xcel Energy's electric and gas infrastructure and third-party property and result in temporary power outages or shortages in our service territories. Our current wildfire mitigation initiatives may not be effective in preventing or reducing ignitions and wildfire-related losses.

Other potential risks associated with wildfires and other climate events include the inability to secure sufficient insurance coverage, increased costs of insurance, or ability for insurers to meet their obligations, regulatory recovery risk, and the potential for a credit downgrade and subsequent additional costs to access capital markets.

While we carry liability insurance, given an extreme event, damage amounts could exceed our coverage (as experienced with the Marshall Wildfire settlement in 2025) and negatively impact our results of operations, financial condition or cash flows.

***We are subject to commodity risks and other risks associated with energy markets and energy production.***

A significant increase in fuel costs could cause a decline in customer demand, adverse regulatory outcomes and an increase in bad debt expense which may have a material impact on our results of operations. Despite existing fuel cost recovery mechanisms in most of our states, higher fuel costs could significantly impact our results of operations if costs are not recovered. Delays in the timing of the collection of fuel cost recoveries could impact our cash flows and liquidity.

A significant disruption in supply could cause us to seek alternatives at potentially higher costs. Additionally, supply shortages may not be fully resolved, which negatively impacts our ability to provide services to our customers. Failure to provide service due to disruptions may also result in fines, penalties or cost disallowances through the regulatory process.

We also engage in wholesale sales and purchases of electric capacity, energy and energy-related products as well as natural gas. In many markets, emission allowances and/or RECs are also needed to comply with various statutes and commission rulings. As a result, we are subject to market supply and commodity price risk.

Commodity price changes can affect the value of our commodity trading derivatives. We mark certain derivatives to estimated fair market value on a daily basis. Settlements can vary significantly from estimated fair values recorded and significant changes from the assumptions underlying our fair value estimates could cause earnings variability. The management of risks associated with hedging and trading is based, in part, on programs and procedures which utilize historical prices and trends.

Public perception often does not distinguish between pass through commodity costs and base rates. High commodity prices that are passed through to customer bills could impact our ability to recover costs for other improvements and operations.

Additionally, due to the uncertainty involved in price movements and potential deviation from historical pricing, our risk management programs may not be effective to protect against significant adverse market fluctuations and our results of operations, financial condition or cash flows could be materially impacted.

***Failure to attract and retain a qualified workforce could have an adverse effect on operations.***

The competition for talent has become increasingly prevalent, and we have experienced increased employee turnover due to the condition of the labor market and decisions related to strategic workforce planning. In addition, specialized knowledge and skills are required for many of our positions, which may pose additional difficulty for us as we work to recruit, retain and motivate employees in this climate.

Failure to hire, adequately train replacement employees, transfer knowledge/expertise or future availability and cost of contract labor may adversely affect the ability to manage and operate our business. Inability to attract and retain these employees could adversely impact our results of operations, financial condition or cash flows.

Our businesses have collective bargaining agreements with labor unions. Failure to renew or renegotiate these contracts could lead to labor disruptions, including strikes or boycotts. Such disruptions or any negotiated wage or benefit increases could have a material adverse impact to our results of operations, financial condition or cash flows.

National unionization efforts could affect our business, as an increase in unionized workers could challenge our operational efficiency and increase costs.

***Our operations use third-party contractors in addition to employees to perform periodic and ongoing work.***

We rely on third-party contractors to perform operations, maintenance and construction work. Poor vendor performance or contractor unavailability could impact ongoing operations, restoration operations, regulatory recovery and our reputation and could introduce financial risk or risks of fines. Also, suppliers of key assets critical to long-term planning may be limited, creating vendor concentration risk that could increase costs and negatively impact investment execution.

***Actions of our employees, directors, third-party contractors or suppliers could expose us to reputational risks.***

We could suffer negative impacts to our reputation as a result of actual or perceived fraud, misconduct, legal or regulatory violations, violations of corporate policies, inappropriate use of social media, or other actions by our employees, directors, third-party contractors or suppliers. Reputational damage could have a material adverse effect and could result in negative customer perception, litigation and increased regulatory oversight.

***Our subsidiary, NSP-Minnesota, is subject to the risks of nuclear generation.***

NSP-Minnesota has two nuclear generation plants, Prairie Island and Monticello. Risks of nuclear generation include:

- Hazards associated with the use of radioactive material in energy production, including management, handling, storage and disposal.
- Limitations on insurance available to cover losses that may arise in connection with nuclear operations, as well as obligations to contribute to an insurance pool in the event of damages at a covered U.S. reactor.
- Technological and financial uncertainties related to the costs of decommissioning nuclear plants may cause our funding obligations to change.

The NRC has authority to impose licensing and safety-related requirements for the operation of nuclear generation facilities, including the ability to impose fines and/or shut down a unit until compliance is achieved. NRC safety requirements could necessitate substantial capital expenditures or an increase in operating expenses. In addition, the INPO reviews NSP-Minnesota's nuclear operations. Compliance with the INPO's recommendations could result in substantial capital expenditures or a substantial increase in operating expenses.

If a nuclear incident did occur, it could have a material impact on our results of operations, financial condition or cash flows. Furthermore, non-compliance or the occurrence of a serious incident at other nuclear facilities could result in increased industry regulation, which may increase NSP-Minnesota's compliance costs.

**Financial Risks**

***Our profitability depends on the ability of our utility subsidiaries to recover their costs and changes in regulation may impair the ability of our utility subsidiaries to recover costs from their customers.***

We are subject to comprehensive regulation by federal and state utility regulatory agencies, including siting and construction of facilities, customer service and the rates that we can charge customers.



The profitability of our utility operations is dependent on our ability to recover the costs of providing energy and utility services and earn a return on capital investment. Our rates are generally regulated and are based on an analysis of the utility's costs incurred in a test year. The utility subsidiaries are subject to both future and historical test years depending upon the regulatory jurisdiction. Thus, the rates a utility is allowed to charge may or may not match its costs at any given time. Rate regulation is premised on providing an opportunity to earn a reasonable rate of return on invested capital.

There can also be no assurance that our regulatory commissions will judge all the costs of our utility subsidiaries to be prudent, which could result in disallowances, or that the regulatory process will always result in rates that will produce full recovery.

Overall, management believes prudently incurred costs are recoverable given the existing regulatory framework. However, there may be changes in the regulatory environment that could impair the ability of our utility subsidiaries to recover costs historically collected from customers, or these subsidiaries could exceed caps on capital costs required by commissions and result in less than full recovery.

Changes in the long-term cost-effectiveness or to the operating conditions of our assets may result in early retirements of utility facilities. While regulation typically provides cost recovery for these types of changes, there is no assurance that regulators would allow full recovery of all remaining costs.

Higher than expected inflation, shortages of skilled labor, tariffs or federal policies may increase costs of construction and operations. Also, rising fuel costs could increase prices to consumers, all of which could increase the risk that our utility subsidiaries will not be able to fully recover their costs from their customers.

Regulators may challenge rate increases due to increased customer affordability pressures. Public policy developments, including legislative actions and electoral changes at the state level, may affect recovery mechanisms or allowed returns and may limit recovery timing or cost allocation, negatively impacting our results of operations, financial condition or cash flows.

***Growth in large load customers, including data centers, may increase customer concentration, capital requirements and revenue variability risks.***

Additional demand from a limited number of customers may increase our credit risk exposure and require incremental infrastructure investment. If anticipated load growth does not materialize as expected or regulatory cost allocation mechanisms evolve, it could negatively impact our results of operations, financial condition or cash flows.

***Any reductions in our credit ratings could increase our financing costs and the cost of maintaining certain contractual relationships.***

Our credit ratings are subject to change, and our credit ratings may be lowered or withdrawn by a rating agency. Significant events including disallowance of costs, use of historic test years, elimination of riders or interim rates, increasing depreciation lives, lower returns on equity, changes to equity ratios, impacts of tax policy and unfavorable litigation outcomes may impact our cash flows and credit metrics, potentially resulting in a change in our credit ratings. In addition, our credit ratings may change as a result of the differing methodologies or change in the methodologies used by the various rating agencies.

Any credit ratings downgrade could lead to higher borrowing costs or lower proceeds from equity issuances. It could also impact our ability to access capital markets. Also, our utility subsidiaries may enter into contracts that require posting of collateral or settlement if credit ratings fall below investment grade. The credit rating agencies may change their assessment or our regulatory or business risk, such as with the increase of climate events, which could negatively impact our credit ratings.

***We are subject to capital market and interest rate risks.***

Utility operations require significant capital investment. As a result, we frequently need to access capital markets. Any disruption in capital markets could have a material impact on our ability to fund our operations. Capital market disruption and financial market distress could prevent us from issuing commercial paper, issuing new securities or cause us to issue securities with unfavorable terms and conditions, such as higher interest rates or lower proceeds from equity issuances. Higher interest rates on short-term borrowings with variable interest rates could also have an adverse effect on our operating results.

The performance of capital markets impacts the value of assets held in trusts to satisfy future obligations to decommission NSP-Minnesota's nuclear plants and satisfy our defined benefit pension and postretirement benefit plan obligations. These assets are subject to market fluctuations and yield uncertain returns, which may fall below expected returns. A decline in the market value of these assets may increase funding requirements. Additionally, the fair value of the debt securities held in the nuclear decommissioning and/or pension trusts may be impacted by changes in interest rates.

***We are subject to credit risks.***

Credit risk includes the risk that our customers will not pay their bills, which may lead to a reduction in our cash flows and liquidity and an increase in bad debt expense. Credit risk is comprised of numerous factors including the price of products and services provided, the overall economy and unemployment rates.

Credit risk also includes the risk that counterparties that owe us money or product will become insolvent and may breach their obligations. Should the counterparties fail to perform, we may be forced to enter into alternative arrangements. In that event, our financial results could be adversely affected and we may incur losses. This could be particularly impactful for long-lead time equipment contracts that require significant deposits and milestone payments, for items that may be difficult to procure elsewhere in the event of non-performance.

Xcel Energy may have direct credit exposure in our short-term wholesale and commodity trading activity to financial institutions trading for their own accounts or issuing collateral support on behalf of other counterparties. We may also have some indirect credit exposure due to participation in organized markets, (e.g., MISO, SPP, ERCOT and California ISO), in which any credit losses are socialized to all market participants.

We have additional indirect credit exposure to financial institutions from letters of credit provided as security by power suppliers under various purchased power contracts. If any of the credit ratings of the letter of credit issuers were to drop below investment grade, the supplier would need to replace that security with an acceptable substitute. If the security were not replaced, the party could be in default under the contract.

***Increasing costs of our defined benefit retirement plans and employee benefits may adversely affect our results of operations, financial condition or cash flows.***

We have defined benefit pension and postretirement plans that cover most of our employees. Assumptions related to future costs, return on investments, interest rates and other actuarial assumptions have a significant impact on our funding requirements of these plans. Estimates and assumptions may change. In addition, the Pension Protection Act sets the minimum funding requirements for defined benefit pension plans. Therefore, our funding requirements and contributions may change in the future.

Also, the payout of a significant percentage of pension plan liabilities in a single year, due to high numbers of retirements or employees leaving, would trigger settlement accounting and could require Xcel Energy to recognize incremental pension expense related to unrecognized plan losses in the year liabilities are paid. Changes in industry standards utilized in key assumptions (e.g., mortality tables) could have a significant impact on future obligations and benefit costs.

***Increasing costs associated with health care plans may adversely affect our results of operations.***

Increasing levels of large individual health care claims and overall health care claims could have an adverse impact on our results of operations, financial condition or cash flows. Health care legislation could also significantly impact our benefit programs and costs.

***We must rely on cash from our subsidiaries to make dividend payments.***

Investments in our subsidiaries are our primary assets. Substantially all our operations are conducted by our subsidiaries. Consequently, our operating cash flows and ability to service our debt and pay dividends depends upon the operating cash flows of our subsidiaries and their payment of dividends.

Our subsidiaries are separate legal entities that have no obligation to pay any amounts due pursuant to our obligations or to make any funds available for dividends on our common stock. In addition, each subsidiary's ability to pay dividends depends on statutory and/or contractual restrictions which may include requirements to maintain minimum levels of equity ratios, working capital or assets.

If the utility subsidiaries were to cease making dividend payments, our ability to pay dividends on our common stock or otherwise meet our financial obligations could be adversely affected. Our utility subsidiaries are regulated by state utility commissions, which possess broad powers to prioritize that the needs of the utility customers are met. We may be negatively impacted by the actions of state commissions that limit the payment of dividends by our utility subsidiaries.

***Federal tax law may significantly impact our business.***

Our utility subsidiaries collect estimated federal, state and local tax payments through their regulated rates. Changes to federal tax law may benefit or adversely affect our earnings and customer costs. Tax depreciable lives and the value/availability of various tax credits or the timeliness of their utilization may impact the economics or selection of resources. If tax rates are increased, there could be timing delays before regulated rates provide for recovery of such tax increases in revenues. In addition, certain IRS tax policies, such as tax normalization, may impact our ability to economically deliver certain types of resources relative to market prices. Changes to the availability of tax credit transferability could impact our cash flows and the cost of certain types of resources.

**Macroeconomic Risks**

***Economic conditions impact our business.***

Xcel Energy's operations are affected by economic conditions, which correlates to customers/sales growth (decline). Economic conditions may be impacted by recessionary factors, rising interest rates, inflation, the impacts of federal policy and insufficient financial sector liquidity leading to potential increased unemployment, which may impact customers' ability to pay their bills, which could lead to additional bad debt expense.

Our utility subsidiaries face competitive factors, which could have an adverse impact on our financial condition, results of operations and cash flows. Further, worldwide economic activity impacts the demand for basic commodities necessary for utility infrastructure, which may inhibit our ability to acquire sufficient supplies. We operate in a capital-intensive industry and federal trade policy could significantly impact the cost of materials we use. There may be delays before these additional material costs can be recovered in rates.

The oil and gas industry represents our largest C&I customer base. Oil and natural gas prices are sensitive to market risk factors which may impact demand.

***We face risks related to health epidemics and other outbreaks, which may have a material effect on our financial condition, results of operations and cash flows.***

Health epidemics impact countries, communities, supply chains and markets. Uncertainty continues to exist regarding epidemics; the duration and magnitude of business restrictions including shutdowns (domestically and globally); the potential impact on the workforce including shortages of employees and third-party contractors due to quarantine policies, vaccination requirements or government restrictions; impacts on the transportation of goods, and the generalized impact on the economy.

We cannot ultimately predict whether an epidemic will have a material impact on our future liquidity, financial condition or results of operations. Nor can we predict the impact on the health of our employees, our supply chain or our ability to recover higher costs associated with managing an outbreak.

***Operations could be impacted by war, terrorism or other events.***

Our generation plants, fuel storage facilities, transmission and distribution facilities and information and control systems may be targets of terrorist activities. Any disruption could impact operations or result in a decrease in revenues and additional costs to repair and insure our assets. These disruptions could have a material impact on our financial condition, results of operations or cash flows.

The potential for terrorism has subjected our operations to increased risks and could have a material effect on our business. We have incurred increased costs for security and capital expenditures in response to these risks. The insurance industry has also been affected by these events and the availability of insurance may decrease. In addition, insurance may have higher deductibles, higher premiums and more restrictive policy terms.

A disruption of the regional electric transmission grid, interstate natural gas pipeline infrastructure or other fuel sources, could negatively impact our business, brand and reputation. Because our facilities are part of an interconnected system, we face the risk of possible loss of business due to a disruption caused by the actions of a neighboring utility.



We also face the risks of possible loss of business due to significant events such as severe storms, temperature extremes, wildfires, widespread pandemic, generator or transmission facility outage, pipeline rupture, railroad disruption, operator error, sudden and significant increase or decrease in wind generation or a workforce disruption.

In addition, major catastrophic events throughout the world may disrupt our business. While we have business continuity plans in place, our ability to recover may be prolonged due to the type and extent of the event. Xcel Energy participates in a global supply chain, which includes materials and components that are globally sourced. A prolonged disruption could result in the delay of equipment and materials that may impact our ability to connect, restore and reliably serve our customers.

A major disruption could result in a significant decrease in revenues, additional costs to repair assets, and an adverse impact on the cost and availability of insurance, which could have a material impact on our results of operations, financial condition or cash flows.

***A cybersecurity incident or security breach could have a material effect on our business.***

We operate in an industry that requires the continued operation of sophisticated information technology, control systems and network infrastructure. In addition, we use our systems and infrastructure to create, collect, use, disclose, store, dispose of and otherwise process sensitive information, including Company data, customer energy usage data, and personal information regarding customers, employees and their dependents, contractors, shareholders and other individuals.

Xcel Energy's generation, transmission, distribution and fuel storage facilities, information technology systems and other infrastructure or physical assets as well as information processed in our systems (e.g., information regarding our customers, employees, operations, infrastructure and assets) could be affected by cybersecurity incidents, including those caused by human error.

The utility industry has been the target of several attacks on operational systems and has seen an increased volume and sophistication of cybersecurity incidents from international activist organizations, other countries and individuals. We expect to continue to experience attempts to compromise our information technology and control systems, network infrastructure and other assets.

Cybersecurity incidents could harm our businesses by limiting our generation, transmission and distribution capabilities, delaying our development and construction of new facilities or capital improvement projects to existing facilities, disrupting our customer operations or causing the release of customer information, all of which would likely receive state and federal regulatory scrutiny and could expose us to liability.

Xcel Energy's generation, transmission systems and natural gas pipelines are part of an interconnected system. Therefore, a disruption caused by the impact of a cybersecurity incident on the regional electric transmission grid, natural gas pipeline infrastructure or other fuel sources of our third-party service providers' operations, could also negatively impact our business.

Advancements in artificial intelligence and large language models may increase cybersecurity threats and operational risks. Threat actors may use artificial intelligence to enhance their attacks, increasing the frequency, sophistication and potential impact of cyber incidents affecting our IT and OT environment.

Our supply chain for procurement of digital equipment and services may expose software or hardware to these risks and could result in a breach or significant costs of remediation. We are unable to quantify the potential impact of cybersecurity threats or subsequent related actions. Cybersecurity incidents and regulatory action could result in a material decrease in revenues and may cause significant additional costs (e.g., penalties, third-party claims, repairs, insurance or compliance) and potentially disrupt our supply and markets for natural gas, oil and other fuels.

We maintain security measures to protect our information technology and control systems, network infrastructure and other assets. However, these assets and the information they process may be vulnerable to cybersecurity incidents, including asset failure or unauthorized access to assets or information.

A failure or breach of our technology systems or those of our third-party service providers could disrupt critical business functions and may negatively impact our business, our brand, and our reputation. The cybersecurity threat is dynamic and evolves continually, and our efforts to prioritize network protection may not be effective given the constant changes to threat vulnerability.

While the Company maintains insurance relating to cybersecurity events, such insurance is subject to a number of exclusions and may be insufficient to offset any losses, costs or damages experienced. Also, the market for cybersecurity insurance is relatively new and coverage available for cybersecurity events is evolving as the industry matures.

***Our operating results may fluctuate on a seasonal and quarterly basis and can be adversely affected by milder weather.***

Our electric and natural gas utility businesses are seasonal, and weather patterns can have a material impact on our operating performance. Demand for electricity is often greater in the summer and winter months associated with cooling and heating. Because natural gas is heavily used for residential and commercial heating, the demand depends heavily upon weather patterns. A significant amount of natural gas revenues are recognized in the first and fourth quarters related to the heating season. Accordingly, our operations have historically generated less revenues and income when weather conditions are milder in the winter and cooler in the summer. Unusually mild winters and summers could have an adverse effect on our financial condition, results of operations or cash flows.

**Public Policy Risks**

***Increased risks of regulatory penalties could negatively impact our business.***

The Energy Act increased civil penalty authority for violation of FERC statutes, rules and orders. FERC can impose penalties of up to \$1.5 million per violation per day, particularly as it relates to energy trading activities for both electricity and natural gas. In addition, NERC electric reliability standards and critical infrastructure protection requirements are mandatory and subject to potential financial penalties. Also, the PHMSA, Occupational Safety and Health Administration and other federal agencies have the authority to assess penalties.

In the event of serious incidents, these agencies may pursue penalties. In addition, certain states have the authority to impose substantial penalties. If a serious reliability, cybersecurity or safety incident did occur, it could have a material effect on our results of operations, financial condition or cash flows.

***The continued use of natural gas for both power generation and gas distribution have increasingly become a public policy advocacy target. These efforts may result in a limitation of natural gas as an energy source for both power generation and heating, which could impact our ability to reliably and affordably serve our customers.***

In recent years, there have been various local and state agency proposals within and outside our service territories that would attempt to restrict the use and availability of natural gas. If such policies were to prevail, we may be forced to make new resource investment decisions which could potentially result in stranded costs if we are not able to fully recover costs and investments and impact the overall reliability of our service.

#### **Environmental Policy Risks**

***We may be subject to legislative and regulatory responses to climate change, with which compliance could be difficult and costly.***

Legislative and regulatory responses related to climate change may create financial risk as our facilities may be subject to additional regulation at either the state or federal level in the future. International agreements could additionally lead to future federal or state regulations.

In 2015, the United Nations Framework Convention on Climate Change reached consensus among 190 nations on an agreement (the Paris Agreement) that establishes a framework for GHG mitigation actions by all countries, with a goal of holding the increase in global average temperature to below 2° Celsius above pre-industrial levels and an aspiration to limit the increase to 1.5° Celsius. Although the United States has withdrawn from the Paris Agreement, many states and localities continue to pursue their own climate policies which could result in future additional GHG reductions.

The steps Xcel Energy has taken to date to reduce GHG emissions, including energy efficiency measures, adding renewable generation and retiring or converting coal plants to natural gas, occurred under state-endorsed resource plans, renewable energy standards and other state policies.

We may be subject to climate change lawsuits. An adverse outcome could require substantial capital expenditures and possibly require payment of substantial penalties or damages. Defense costs associated with such litigation can also be significant and could affect results of operations, financial condition or cash flows if such costs are not recovered through regulated rates.

If our regulators do not allow us to recover the costs incurred to comply with the mandates, it could have a material effect on our results of operations, financial condition or cash flows.

***We are subject to environmental laws and regulations, with which compliance could be difficult and costly.***

We are subject to environmental laws and regulations that affect many aspects of our operations, including air emissions, water quality, wastewater discharges and the generation, transport and disposal of solid wastes and hazardous substances. Laws and regulations require us to obtain permits, licenses, and approvals and to comply with a variety of environmental requirements.

Environmental laws and regulations can also require us to restrict or limit the output of facilities or the use of certain fuels, shift generation to lower-emitting facilities, install pollution control equipment, clean up spills and other contamination and correct environmental hazards. Failure to meet requirements of environmental mandates may result in fines or penalties. We may be required to pay all or a portion of the cost to remediate sites where our past activities, or the activities of other parties, caused environmental contamination.

Changes in environmental policies and regulations or regulatory decisions may result in early retirements of our operational facilities. While regulation typically provides relief for these types of changes, there is no assurance that regulators would allow full recovery of all remaining costs.

We are subject to mandates to provide customers with clean energy, renewable energy and energy conservation offerings. It could have a material effect on our results of operations, financial condition or cash flows if our regulators do not allow us to recover the cost of capital investment or O&M costs incurred to comply with the requirements. Additionally, the impact of environmental laws and regulations may impact the economic health of consumers through higher prices of energy and purchased goods.

While we establish strategies and expectations related to climate change and other environmental matters, our ability to achieve any such strategies or expectations is subject to numerous factors and conditions, many of which are outside of our control. Examples of such factors include, but are not limited to, evolving legal, regulatory, and other standards, processes, and assumptions, the pace of scientific and technological developments, increased costs, the availability of requisite financing, and changes in carbon markets. The potential for unprecedented load growth and the need for additional generation resources to support such growth may further impact the timing or achievement of our climate goals. Failures or delays (whether actual or perceived) in achieving our strategies or expectations related to climate change and other environmental matters could adversely affect our business, operations, and reputation, and increase risk of litigation.

In addition, existing environmental laws or regulations may be revised and new laws or regulations may be adopted. We may also incur additional unanticipated obligations or liabilities under existing environmental laws and regulations.

#### **ITEM 1B — UNRESOLVED STAFF COMMENTS**

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None.

#### **ITEM 1C — CYBERSECURITY**

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As described in Item 1A – Risk Factors, Xcel Energy operates in an industry that requires the continued operation of sophisticated information technology, control systems and network infrastructure, as such, our business is subject to the risk of interruption by cybersecurity incidents that range from attacks common to most industries, such as phishing and denial-of-service, to attacks from more sophisticated adversaries, including nation state actors, that target the critical infrastructure used in the operation of our business.

The Company has a security risk program in place to identify, assess, manage and report material risks from cybersecurity incidents. As a utility provider, Xcel Energy complies with reliability standards imposed by NERC, including critical infrastructure protection standards related to both cybersecurity and physical security. These standards imposed by NERC, in alignment with the NIST Cybersecurity Framework, are the basis for which



Xcel Energy has designed the cybersecurity control framework within its security risk program.

Biennially, as part of Xcel Energy's enterprise risk program, an integrated cybersecurity risk identification and assessment is completed across Xcel Energy's business, including generation, transmission, distribution and fuel storage facilities, information technology systems and other infrastructure or physical assets as well as information processed in our systems (including systems hosted by third parties) that could be affected by cybersecurity incidents. This analysis includes the impact, likelihood, timeframe and controllability of cybersecurity risks and is presented to the Board of Directors. Management monitors and reviews the results of this analysis, integrating them into the enterprise risk assessment processes and implements appropriate mitigating actions as needed.

Xcel Energy's cybersecurity policies, standards, practices, annual cybersecurity training content and readiness are regularly assessed by third-party consultants. These partners are engaged to perform independent penetration testing and other security related services to assist in the prevention, detection, monitoring, mitigation and remediation of cybersecurity incidents and risks. The results of these assessments are communicated to management and the Board of Directors by the Chief Security Officer.

Xcel Energy employs a comprehensive risk based approach to assess the magnitude and significance of a vendor's risk to the Company. Certain third-party service providers are subject to vendor security risk assessments at the time of integration, contract execution/renewal, and upon detection of any increase in risk profile. Xcel Energy uses a variety of inputs in such risk assessments, including information supplied by providers and third parties (including information analysis centers that share daily threat intelligence and improve organizational agility associated with management of cybersecurity risks). In addition, the Company requires certain third-party service providers to meet appropriate security requirements, controls and responsibilities. The Company deploys periodic monitoring activities to assess compliance with our cybersecurity control framework and investigates security incidents that have impacted our third-party service providers as appropriate.

Management has assigned responsibility for the security risk program to the Chief Security Officer who has multiple years of experience in the Defense Industrial Base. The Chief Security Officer is informed about and monitors prevention, detection, mitigation and remediation efforts through a team of security professionals, many of whom are Certified Information Systems Security Professionals, Certified Information Security Managers or have received other cybersecurity certifications. The team has extensive experience selecting, deploying and operating cybersecurity technologies, initiatives and processes that aid in preventing, remediating and mitigating known and unknown security threats.

The Chief Security Officer or members of management brief the Board on routine and regular cybersecurity risk and threat updates, typically on an annual basis. In the event of a significant threat or incident, management and the Chief Security Officer leverage Xcel Energy's incident response processes to assess impacts and resolve incidents. When a significant cybersecurity incident occurs, management communicates with the Board of Directors and relevant committees.

The Board of Directors oversees the risks associated with cybersecurity and the physical security of our assets, with information security matters being discussed at board meetings as well as at the ONES and Audit Committee meetings throughout the year.

While the ONES Committee has primary committee responsibility for cybersecurity due to the operational issues involved, the Board of Directors has determined that the topic is of sufficient importance to warrant this comprehensive oversight approach. Augmenting such oversight efforts, the enterprise has the ability to notify and update the Board of Directors in the event of a possible crisis situation.

Cybersecurity risks are a part of Xcel Energy's normal course of business. To date, no cybersecurity incident or attack affecting us or our vendors has had a material impact on our business or results of operations. As of Feb. 25, 2026 there have been no material cybersecurity incidents to report.

## ITEM 2 — PROPERTIES

Virtually all of the utility plant property of the utility subsidiaries is subject to the lien of their respective first mortgage bond indentures.

**NSP-Minnesota****Station, Location and Unit at Dec. 31, 2025**

	Fuel	Installed	MW <sup>(a)</sup>
<b>Steam:</b>			
A.S. King-Bayport, MN, 1 Unit	Coal	1968	511
Sherco-Becker, MN			
Unit 1	Coal	1976	680
Unit 3	Coal	1987	517 <sup>(b)</sup>
Monticello, MN, 1 Unit	Nuclear	1971	617
Prairie Island-Welch, MN			
Unit 1	Nuclear	1973	521
Unit 2	Nuclear	1974	519
Various locations, 4 Units	Wood/RDF	Various	36 <sup>(c)</sup>
<b>Combustion Turbine:</b>			
Angus Anson-Sioux Falls, SD, 3 Units	Natural Gas	1994 - 2005	343
Black Dog-Burnsville, MN, 3 Units	Natural Gas	1987 - 2018	491
Blue Lake-Shakopee, MN, 2 Units	Natural Gas	2005	300 <sup>(d)</sup>
High Bridge-St. Paul, MN, 3 Units	Natural Gas	2008	530
Inver Hills-Inver Grove Heights, MN, 6 Units	Natural Gas	1972 - 1996	272
Riverside-Minneapolis, MN, 3 Units	Natural Gas	2009	454
<b>Reciprocating Generation:</b>			
Blue Lake-Shakopee, MN 3 Units	Natural Gas	Various	24
<b>Hydro:</b>			
Hennepin Island-Minneapolis, MN 5 Units	Hydro	1954-1955	6
<b>Wind:</b>			
Blazing Star 1-Lincoln County, MN, 100 Units	Wind	2020	200 <sup>(e)</sup>
Blazing Star 2-Lincoln County, MN, 100 Units	Wind	2021	200 <sup>(e)</sup>
Border-Rolette County, ND, 75 Units <sup>(f)</sup>	Wind	2015	150 <sup>(e)</sup>
Community Wind North-Lincoln County, MN, 12 Units	Wind	2020	26 <sup>(e)</sup>
Courtenay Wind-Stutsman County, ND, 100 Units	Wind	2016	190 <sup>(e)</sup>
Crowned Ridge 2-Grant County, SD, 88 Units	Wind	2020	192 <sup>(e)</sup>
Dakota Range, SD, 72 Units	Wind	2022	298 <sup>(e)</sup>
Foxtail-Dickey County, ND, 75 Units	Wind	2019	150 <sup>(e)</sup>
Freeborn-Freeborn County, MN, 100 Units	Wind	2021	200 <sup>(e)</sup>
Grand Meadow-Mower County, MN, 67 Units	Wind	2008	100 <sup>(e)</sup>
Jeffers-Cottonwood County, MN, 20 Units	Wind	2020	43 <sup>(e)</sup>
Lake Benton-Pipestone County, MN, 44 Units	Wind	2019	99 <sup>(e)</sup>
Mower-Mower County, MN, 43 Units	Wind	2021	91 <sup>(e)</sup>
Nobles-Nobles County, MN, 133 Units	Wind	2010	200 <sup>(e)</sup>
Northern Wind-Murray County, MN, 37 Units	Wind	2023	92 <sup>(e)</sup>
Pleasant Valley-Mower County, MN, 100 Units <sup>(f)</sup>	Wind	2015	200 <sup>(e)</sup>
Rock Aetna-Murray County, MN, 8 Units	Wind	2022	20 <sup>(e)</sup>
<b>Solar:</b>			
Sherco Solar 1 and 2-Becker, MN, 130 units	Solar	2024 - 2025	460 <sup>(e)</sup>
		Total	<u>8,732</u>

- (a) Summer 2025 net dependable capacity. Wind and solar is presented as net maximum capacity.
- (b) Based on NSP-Minnesota's ownership of 59%.
- (c) RDF is made from municipal solid waste.
- (d) Four units were retired in 2025.
- (e) Net maximum capacity is attainable only when conditions are sufficiently available. Typical average capacity factors are 35-50% for wind facilities. For the year ended Dec. 31, 2025, wind facilities had a weighted-average capacity factor of 44%. For solar projects placed in service in 2025, factors will be available after a full year of operations.
- (f) Repowered in 2025.

**NSP-Wisconsin****Station, Location and Unit at Dec. 31, 2025**

	Fuel	Installed	MW <sup>(a)</sup>
<b>Steam:</b>			
Bay Front-Ashland, WI, 2 Units	Wood/Natural Gas	1948 - 1956	41
French Island-La Crosse, WI, 2 Units	Wood/RDF	1940 - 1948	16 <sup>(b)</sup>
<b>Combustion Turbine:</b>			
French Island-La Crosse, WI, 2 Units	Oil	1974	119
Wheaton-Eau Claire, WI, 1 Unit	Natural Gas	2025	206 <sup>(c)</sup>
<b>Reciprocating Generation:</b>			
Wheaton-Eau Claire, WI, 5 Units	Natural Gas	2025	40 <sup>(c)</sup>
<b>Hydro:</b>			
Various locations, 62 Units	Hydro	Various	135
		Total	<u>557</u>

- (a) Summer 2025 net dependable capacity.
- (b) RDF is made from municipal solid waste.
- (c) Four combustion turbine units were retired in 2025 and replaced with one new combustion turbine and five reciprocating generation units.

**PSCO****Station, Location and Unit at Dec. 31, 2025**

	Fuel	Installed	MW <sup>(a)</sup>
<b>Steam:</b>			
Comanche-Pueblo, CO			
Unit 2	Coal	1975	330
Unit 3	Coal	2010	500 <sup>(b)</sup>
Craig-Craig, CO, 2 Units	Coal	1979 - 1980	82 <sup>(c)</sup>
Hayden-Hayden, CO, 2 Units	Coal	1965 - 1976	233 <sup>(d)</sup>
Pawnee-Brush, CO, 1 Unit	Coal	1981	505 <sup>(e)</sup>
Cherokee-Denver, CO, 1 Unit	Natural Gas	1968	310
<b>Combustion Turbine:</b>			
Blue Spruce-Aurora, CO, 2 Units	Natural Gas	2003	264
Cherokee-Denver, CO, 3 Units	Natural Gas	2015	576
Fort St. Vrain-Platteville, CO, 6 Units	Natural Gas	1972 - 2009	1,022
Manchief-Brush, CO, 2 Units	Natural Gas	2000	250
Rocky Mountain-Keenesburg, CO, 3 Units	Natural Gas	2004	592
Valmont-Boulder, CO, 3 units	Natural Gas	1973 - 2001	119
Various locations, 5 Units	Natural Gas	Various	128
<b>Hydro:</b>			
Cabin Creek-Georgetown, CO			
Pumped Storage, 2 Units	Hydro	1967	210
Various locations, 6 Units	Hydro	Various	23
<b>Wind:</b>			
Rush Creek, CO, 300 units	Wind	2018	582 <sup>(f)</sup>
Cheyenne Ridge, CO, 229 units	Wind	2020	477 <sup>(f)</sup>
<b>Solar:</b>			
Rocky Mountain Solar-Keenesburg, CO, 87 units	Solar	2025	325 <sup>(f)</sup>
		Total	<u>6,528</u>

- (a) Summer 2025 net dependable capacity. Wind and solar is presented as net maximum capacity.
- (b) Based on PSCO's ownership of 67%.
- (c) Based on PSCO's ownership of 10%.
- (d) Based on PSCO's ownership of 76% of Unit 1 and 37% of Unit 2.
- (e) Pawnee coal plant was retired in 2025 and completed conversion to natural gas in 2026.
- (f) Net maximum capacity is attainable only when conditions are sufficiently available. Typical average capacity factors are 35-50% for wind facilities. For the year ended Dec. 31, 2025, wind facilities had a weighted-average capacity factor of 41%. For solar projects placed in service in 2025, factors will be available after a full year of operations.

**SPS****Station, Location and Unit at Dec. 31, 2025**

	Fuel	Installed	MW <sup>(a)</sup>
<b>Steam:</b>			
Cunningham-Hobbs, NM, 1 Unit	Natural Gas	1957 - 1965	183
Harrington-Amarillo, TX 3 Units	Natural Gas	2024 - 2025	1,018
Jones-Lubbock, TX, 2 Units	Natural Gas	1971 - 1974	486
Maddox-Hobbs, NM, 1 Unit	Natural Gas	1967	112
Nichols-Amarillo, TX, 3 Units	Natural Gas	1960 - 1968	457
Plant X-Earth, TX, 1 Unit	Natural Gas	1952 - 1964	190
Tolk-Muleshoe, TX, 2 Units	Coal	1982 - 1985	1,067
<b>Combustion Turbine:</b>			
Cunningham-Hobbs, NM, 2 Units	Natural Gas	1997	207
Jones-Lubbock, TX, 2 Units	Natural Gas	2011 - 2013	334
Maddox-Hobbs, NM, 1 Unit	Natural Gas	1963 - 1976	61
<b>Wind:</b>			
Hale-Plainview, TX, 239 Units	Wind	2019	478 <sup>(b)</sup>
Sagamore-Dora, NM, 240 Units	Wind	2020	508 <sup>(b)</sup>
		Total	5,101

(a) Summer 2025 net dependable capacity. Wind is presented as net maximum capacity.

(b) Net maximum capacity is attainable only when conditions are sufficiently available. Typical average capacity factors are 35-50% for wind facilities. For the year ended Dec. 31, 2025 SPS' wind facilities had a weighted-average capacity factor of 47%.

Electric utility overhead and underground transmission and distribution lines at Dec. 31, 2025:

Conductor Miles	NSP-Minnesota	NSP-Wisconsin	PSCo	SPS
<b>Transmission</b>				
500 KV	2,921	—	—	—
345 KV	13,394	3,019	8,233	11,668
230 KV	2,299	—	12,393	9,863
161 KV	610	1,816	—	—
138 KV	—	—	92	—
115 KV	8,137	1,860	5,004	15,044
Less than 115 KV	6,569	5,666	1,717	4,546
Total Transmission	33,930	12,361	27,439	41,121
<b>Distribution</b>				
Less than 115 KV	87,271	28,582	84,079	25,261
<b>Total</b>	<b>121,201</b>	<b>40,943</b>	<b>111,518</b>	<b>66,382</b>

Electric utility transmission and distribution substations at Dec. 31, 2025:

	NSP-Minnesota	NSP-Wisconsin	PSCo	SPS
Substations	352	208	236	466

Natural gas utility mains at Dec. 31, 2025:

Miles	NSP-Minnesota	NSP-Wisconsin	PSCo	SPS	WGI
Transmission	78	3	2,022	38	11
Distribution	11,117	2,628	24,291	—	—

**ITEM 3 — LEGAL PROCEEDINGS**

Xcel Energy is involved in various litigation matters in the ordinary course of business. The assessment of whether a loss is probable or is a reasonable possibility, and whether the loss or a range of loss is estimable, often involves a series of complex judgments about future events. Management maintains accruals for losses probable of being incurred and subject to reasonable estimation.

Management is sometimes unable to estimate an amount or range of a reasonably possible loss in certain situations, including but not limited to when (1) the damages sought are indeterminate, (2) the proceedings are in the early stages, or (3) the matters involve novel or unsettled legal theories. In such cases, there is considerable uncertainty regarding the timing or ultimate resolution of such matters, including a possible eventual loss.

For current proceedings not specifically reported herein, management does not anticipate that the ultimate liabilities, if any, would have a material effect on Xcel Energy's consolidated financial statements. Legal fees are generally expensed as incurred.

See Note 12 to the consolidated financial statements, Item 1 and Item 7 for further information.

**ITEM 4 — MINE SAFETY DISCLOSURES**

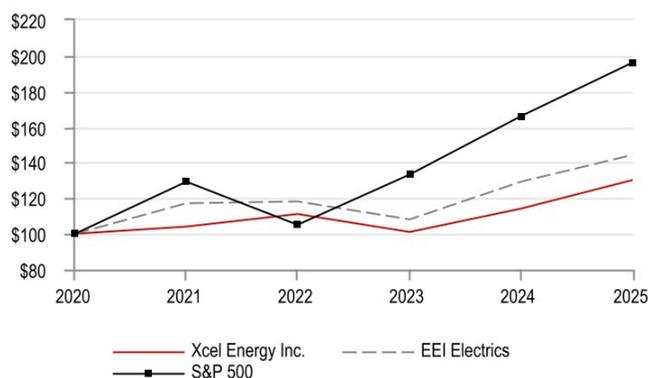
None.

**PART II****ITEM 5 — MARKET FOR REGISTRANT'S COMMON EQUITY, RELATED STOCKHOLDER MATTERS AND ISSUER PURCHASES OF EQUITY SECURITIES.****Stock Data**

Xcel Energy Inc.'s common stock is listed on the Nasdaq Global Select Market (Nasdaq). The trading symbol is XEL. The number of common stockholders of record as of Feb. 23, 2026 was 40,984.

The following compares our cumulative TSR on common stock with the cumulative TSR of the EEI Investor-Owned Electrics Index and the S&P 500 Composite Stock Price Index over the last five years.

The EEI Investor-Owned Electrics Index (market capitalization-weighted) included 37 companies at year-end and is a broad measure of industry performance.

**Comparison of Five Year Cumulative Total Return\***

\* \$100 invested on Dec. 31, 2020 in stock or index — including reinvestment of dividends. Fiscal years ended Dec. 31.

## Purchases of Equity Securities by Issuer and Affiliated Purchasers

For the quarter ended Dec. 31, 2025, no equity securities that are registered by Xcel Energy Inc. pursuant to Section 12 of the Securities Exchange Act of 1934 were purchased by or on behalf of us or any of our affiliated purchasers.

## ITEM 6 — [RESERVED]

## ITEM 7 — MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Non-GAAP Financial Measures

The following discussion includes financial information prepared in accordance with GAAP, as well as certain non-GAAP financial measures such as ongoing ROE, ongoing earnings and ongoing diluted EPS. Generally, a non-GAAP financial measure is a measure of a company's financial performance, financial position or cash flows that adjusts measures calculated and presented in accordance with GAAP.

Xcel Energy's management uses non-GAAP measures for financial planning and analysis, for reporting of results to the Board of Directors, in determining performance-based compensation and communicating its earnings outlook to analysts and investors. Non-GAAP financial measures are intended to supplement investors' understanding of our performance and should not be considered alternatives for financial measures presented in accordance with GAAP. These measures are discussed in more detail below and may not be comparable to other companies' similarly titled non-GAAP financial measures.

### Ongoing ROE

Ongoing ROE is calculated by dividing the net income or loss of Xcel Energy or each subsidiary, adjusted for certain nonrecurring items, by each entity's average stockholders' equity. We use these non-GAAP financial measures to evaluate and provide details of earnings results.

### Earnings Adjusted for Certain Items (Ongoing Earnings and Ongoing Diluted EPS)

GAAP diluted EPS reflects the potential dilution that could occur if securities or other agreements to issue common stock (i.e., common stock equivalents) were settled. The weighted average number of potentially dilutive shares outstanding used to calculate Xcel Energy Inc.'s diluted EPS is calculated using the treasury stock method. Ongoing earnings reflect adjustments to GAAP earnings (net income) for certain items. Ongoing diluted EPS for Xcel Energy is calculated by dividing net income or loss, adjusted for certain items, by the weighted average fully diluted Xcel Energy Inc. common shares outstanding for the period. Ongoing diluted EPS for each subsidiary is calculated by dividing the net income or loss for such subsidiary, adjusted for certain items, by the weighted average fully diluted Xcel Energy Inc. common shares outstanding for the period.

We use these non-GAAP financial measures to evaluate and provide details of Xcel Energy's core earnings and underlying performance. For instance, to present ongoing earnings and ongoing diluted EPS, we may adjust the related GAAP amounts for certain items that are non-recurring in nature. We believe these measurements are useful to investors to evaluate the actual and projected financial performance and contribution of our subsidiaries. These non-GAAP financial measures should not be considered as an alternative to measures calculated and reported in accordance with GAAP.

The following table provides a reconciliation of GAAP earnings (net income) to ongoing earnings:

(Millions of Dollars)	2025	2024
GAAP net income	\$ 2,018	\$ 1,936
Sherco Unit 3 2011 outage refunds	—	47
Marshall Wildfire litigation <sup>(a)</sup>	298	—
Less: tax effect of adjustments	(77)	(13)
Ongoing earnings <sup>(b)</sup>	\$ 2,239	\$ 1,969

(a) Includes \$2 million of interest costs associated with short-term debt used to pay settlement, which is presented as interest expense on the consolidated statements of income.

(b) Amounts may not add due to rounding.

Diluted Earnings (Loss) Per Share	Twelve Months Ended Dec. 31, 2025		
	GAAP Diluted EPS	Impact of Adjustments	Ongoing Diluted EPS
NSP-Minnesota	\$ 1.53	\$ —	\$ 1.53
PSCo	1.15	0.38	1.53
SPS	0.67	—	0.67
NSP-Wisconsin	0.27	—	0.27
Earnings from equity method investments — WYCO	0.03	—	0.03
Regulated utility <sup>(a)</sup>	3.65	0.38	4.03
Xcel Energy Inc. and Other	(0.23)	—	(0.23)
Total <sup>(a)</sup>	\$ 3.42	0.38	\$ 3.80

Diluted Earnings (Loss) Per Share	Twelve Months Ended Dec. 31, 2024		
	GAAP Diluted EPS	Impact of Adjustments	Ongoing Diluted EPS
NSP-Minnesota	\$ 1.41	\$ 0.06	\$ 1.47
PSCo	1.39	—	1.39
SPS	0.70	—	0.70
NSP-Wisconsin	0.24	—	0.24
Earnings from equity method investments — WYCO	0.03	—	0.03
Regulated utility <sup>(a)</sup>	3.76	0.06	3.83
Xcel Energy Inc. and Other	(0.33)	—	(0.33)
Total <sup>(a)</sup>	\$ 3.44	0.06	\$ 3.50

(a) Amounts may not add due to rounding.

Adjustments to GAAP net income include:

**Sherco Unit 3 2011 Outage Refunds** — NSP-Minnesota's Sherco Unit 3 experienced an extended outage following a 2011 incident which damaged its turbine. In October 2024 following contested case procedures, the MPUC ordered a customer refund of \$46 million for replacement power incurred during the outage, which is presented as a non-recurring charge to electric revenues.

**Marshall Wildfire Litigation** — In the third quarter of 2025, PSCo recognized a non-recurring \$287 million charge as a result of a settlement reached with the plaintiffs in the Marshall Wildfire litigation. In the fourth quarter of 2025, an additional \$12 million was recognized for estimated remaining settlement costs as well as legal and other costs.

## Results of Operations

Diluted EPS for Xcel Energy at Dec. 31:

Diluted Earnings (Loss) Per Share	2025	2024
NSP-Minnesota	\$ 1.53	\$ 1.41
PSCo	1.15	1.39
SPS	0.67	0.70
NSP-Wisconsin	0.27	0.24
Earnings from equity method investments — WYCO	0.03	0.03
Regulated utility <sup>(a)</sup>	3.65	3.76
Xcel Energy Inc. and Other	(0.23)	(0.33)
GAAP diluted EPS <sup>(a)</sup>	\$ 3.42	\$ 3.44
Sherco Unit 3 2011 outage refunds	—	0.06
Marshall Wildfire settlement	0.38	—
Ongoing diluted EPS <sup>(a)</sup>	\$ 3.80	\$ 3.50

<sup>(a)</sup> Amounts may not add due to rounding.

Xcel Energy's management believes that ongoing earnings reflects management's performance in operating Xcel Energy and provides a meaningful representation of the performance of Xcel Energy's core business. In addition, Xcel Energy's management uses ongoing earnings internally for financial planning and analysis, reporting results to the Board of Directors and when communicating its earnings outlook to analysts and investors.

### 2025 Comparison with 2024

**Xcel Energy** — GAAP diluted earnings were \$3.42 per share compared to \$3.44 per share in 2024 and ongoing diluted earnings were \$3.80 per share in 2025, compared with \$3.50 per share in 2024. The change in ongoing EPS was driven by increased recovery of infrastructure investments and electric sales growth, partially offset by higher interest, depreciation and O&M expenses.

Fluctuations in electric and natural gas revenues associated with changes in fuel and purchased power and/or natural gas sold and transported generally do not significantly impact earnings (changes in costs are offset by the related variation in revenues).

**NSP-Minnesota** — GAAP earnings increased \$0.12 per share and ongoing earnings increased \$0.06 per share for 2025 compared to 2024. Ongoing earnings increased due to higher recovery of electric infrastructure investments, partially offset by increased O&M expenses, depreciation and interest charges.

**PSCo** — GAAP earnings decreased \$0.24 per share and ongoing earnings increased \$0.14 per share for 2025 (difference in GAAP and ongoing due to Marshall Wildfire settlement in 2025, see Non-GAAP Financial Measures for reconciliation from GAAP to ongoing earnings). Ongoing earnings increased due to higher recovery of electric and natural gas infrastructure investments and increased AFUDC, which was partially offset by increased depreciation, interest and O&M charges.

**SPS** — GAAP and ongoing earnings decreased \$0.03 per share for 2025. The decrease was driven by increased interest charges, O&M expenses and the negative impact of weather, partially offset by sales growth and higher recovery of electric infrastructure investments.

**NSP-Wisconsin** — GAAP and ongoing earnings increased \$0.03 per share for 2025. The increase was driven by higher recovery of electric and natural gas infrastructure investments, which was partially offset by increased depreciation and O&M expenses.

**Xcel Energy Inc. and Other** — Primarily includes financing costs and interest income at the holding company and earnings from investment funds, which are accounted for as equity method investments. The change in earnings was due to gains on debt repurchases, partially offset by higher interest rates and debt levels.

### Changes in Diluted EPS

Components significantly contributing to changes in 2025 EPS compared with 2024:

Diluted Earnings (Loss) Per Share	Twelve Months Ended Dec. 31
<b>GAAP diluted EPS — 2024</b>	<b>\$ 3.44</b>
Components of change — 2025 vs. 2024	
Higher electric revenues	1.27
Higher natural gas revenues	0.29
Higher AFUDC equity & debt	0.27
Marshall Wildfire settlement	(0.38)
Higher interest charges	(0.28)
Higher depreciation and amortization	(0.28)
Higher O&M expenses	(0.25)
Higher electric fuel and purchased power <sup>(a)</sup>	(0.23)
Common equity financing	(0.18)
Higher costs of natural gas sold and transported <sup>(a)</sup>	(0.12)
Other, net	(0.13)
<b>GAAP diluted EPS — 2025</b>	<b>\$ 3.42</b>
Marshall Wildfire settlement	0.38
<b>Ongoing diluted EPS — 2025</b>	<b>\$ 3.80</b>

<sup>(a)</sup> Cost of electric fuel and purchased power and natural gas sold and transported are generally recovered through regulatory recovery mechanisms and offset in revenue.

ROE for Xcel Energy and its utility subsidiaries:

ROE	2025		2024	
	GAAP ROE	Ongoing ROE	GAAP ROE	Ongoing ROE
NSP-Minnesota	9.19 %	9.19 %	9.07 %	9.46 %
PSCo	5.66	7.55	7.63	7.63
SPS	8.70	8.70	9.57	9.57
NSP-Wisconsin	9.09	9.09	8.98	8.98
Utility Subsidiaries	7.60	8.40	8.55	8.69
Xcel Energy	9.36	10.38	10.42	10.61

### Statement of Income Analysis

The following summarizes the items that affected the individual revenue and expense items reported in the consolidated statements of income.

**Estimated Impact of Temperature Changes on Regulated Earnings** — Unusually hot summers or cold winters increase electric and natural gas sales, while mild weather reduces electric and natural gas sales. The estimated impact of weather on earnings is based on the number of customers, temperature variances, the amount of natural gas or electricity historically used per degree of temperature and excludes any incremental related operating expenses that could result due to storm activity or vegetation management requirements.

As a result, weather deviations from normal levels can affect Xcel Energy's financial performance. Gas decoupling mechanisms (and electric sales true-up in 2024) in Minnesota predominately mitigate the positive and adverse impacts of weather in that jurisdiction.

Degree-day or THI data is used to estimate amounts of energy required to maintain comfortable indoor temperature levels based on each day's average temperature and humidity. HDD is the measure of the variation in the weather based on the extent to which the average daily temperature falls below 65° Fahrenheit. CDD is the measure of the variation in the weather based on the extent to which the average daily temperature rises above 65° Fahrenheit.

Each degree of temperature above 65° Fahrenheit is counted as one CDD, and each degree of temperature below 65° Fahrenheit is counted as one HDD. In Xcel Energy's more humid service territories, a THI is used in place of CDD, which adds a humidity factor to CDD. HDD, CDD and THI are most likely to impact the usage of Xcel Energy's residential and commercial customers. Industrial customers are less sensitive to weather.

Normal weather conditions are defined as either the 10, 20 or 30-year average of actual historical weather conditions. The historical period of time used in the calculation of normal weather differs by jurisdiction, based on regulatory practice. To calculate the impact of weather on demand, a demand factor is applied to the weather impact on sales. Extreme weather variations, windchill and cloud cover may not be reflected in weather-normalized estimates.

Percentage increase (decrease) in normal and actual HDD, CDD and THI:

	2025 vs. Normal	2024 vs. Normal	2025 vs. 2024
HDD	(6.2)%	(15.4)%	8.7 %
CDD	(4.9)	28.1	(23.5)
THI	11.2	(11.2)	26.8

**Weather** — Estimated impact of temperature variations on EPS compared with normal weather conditions:

	2025 vs. Normal	2024 vs. Normal	2025 vs. 2024
Retail electric	\$ (0.015)	\$ (0.008)	\$ (0.007)
Decoupling and sales true-up	—	0.047	(0.047)
Electric total	\$ (0.015)	\$ 0.039	\$ (0.054)
Firm natural gas	(0.033)	(0.070)	0.037
Decoupling	0.005	0.027	(0.022)
Gas total	\$ (0.028)	\$ (0.043)	\$ 0.015
Total	\$ (0.043)	\$ (0.004)	\$ (0.039)

**Sales** — Sales growth (decline) for actual and weather-normalized sales:

	2025 vs. 2024				
	NSP-Minnesota	PSCo	SPS	NSP-Wisconsin	Xcel Energy
<b>Actual</b>					
Electric residential	5.7 %	(1.6)%	(1.5)%	6.0 %	1.9 %
Electric C&I	0.3	0.1	5.5	0.7	2.0
Total retail electric sales	2.0	(0.5)	4.2	2.2	1.9
Firm natural gas sales	12.6	(2.1)	N/A	16.2	3.4

	2025 vs. 2024				
	NSP-Minnesota	PSCo	SPS	NSP-Wisconsin	Xcel Energy
<b>Weather-normalized</b>					
Electric residential	1.3 %	1.4 %	3.9 %	1.7 %	1.7 %
Electric C&I	(0.6)	1.4	6.1	0.1	2.1
Total retail electric sales	—	1.3	5.6	0.6	2.0
Firm natural gas sales	—	(2.9)	N/A	2.0	(1.7)

	2025 vs. 2024 (Leap Year Adjusted)				
	NSP-Minnesota	PSCo	SPS	NSP-Wisconsin	Xcel Energy
<b>Weather-normalized</b>					
Electric residential	1.5 %	1.7 %	4.3 %	2.1 %	2.0 %
Electric C&I	(0.3)	1.6	6.3	0.4	2.4
Total retail electric sales	0.3	1.6	5.8	0.9	2.2
Firm natural gas sales	0.6	(2.4)	N/A	2.6	(1.2)

**Annual weather-normalized and leap year adjusted electric sales growth (decline)**

- NSP-Minnesota — Residential sales increased due to customer growth (1.1%) and use per customer (0.4%). The decrease in C&I sales was due to lower use per customer.
- PSCo — Residential sales increased due to customer growth (1.1%) and use per customer (0.6%). The increase in C&I sales was due to higher use per customer, particularly in the information and energy sectors.
- SPS — Residential sales increased due to increased use per customer (3.6%) and customer growth (0.7%). The increase in C&I sales was due to higher use per customer, primarily driven by the energy sector.
- NSP-Wisconsin — Residential sales increased due to increased use per customer (1.1%) and customer growth (0.9%). The increase in C&I sales was due to customer growth.

**Annual weather-normalized and leap year adjusted natural gas sales growth (decline)**

- Decrease in natural gas sales was driven primarily by decreased use per customer in PSCo residential and C&I, partially offset by customer growth in all jurisdictions.

**Electric Revenues**

Electric revenues are impacted by fluctuations in the price of natural gas, coal and uranium, regulatory outcomes, market prices and seasonality. In addition, electric customers receive a credit for PTCs generated (wind, nuclear and solar), which reduce electric revenue and income taxes.

(Millions of Dollars)	2025 vs. 2024
Non-fuel riders	\$ 250
Recovery of higher cost of electric fuel and purchased power	214
PTCs flowed back to customers (offset by lower ETR)	172
Regulatory rate outcomes (MN, ND)	116
Sales and demand	97
Transmission revenues	79
Sherco Unit 3 2011 outage refunds	47
Estimated impact of weather	(39)
Conservation and demand side management (offset in expense)	(38)
Other, net	115
Total increase	<u>\$ 1,013</u>

### Natural Gas Revenues

Natural gas revenues vary with changing sales, the cost of natural gas and regulatory outcomes.

(Millions of Dollars)	2025 vs. 2024
Recovery of higher cost of natural gas	\$ 92
Regulatory rate outcomes (CO)	84
Conservation revenue (offset in expense)	47
Estimated impact of weather (net of decoupling)	11
Retail sales decline (net of decoupling)	(13)
Other, net	1
Total increase	<u>\$ 222</u>

**Electric Fuel and Purchased Power** — Expenses incurred for electric fuel and purchased power are impacted by fluctuations in market prices of electricity, natural gas, coal and uranium, as well as seasonality. These incurred expenses are generally recovered through various regulatory recovery mechanisms. As a result, changes in these expenses are largely offset in operating revenues and have minimal earnings impact.

Electric fuel and purchased power expenses increased \$173 million in 2025. The increase is primarily due to increased commodity prices and transmission expense.

**Cost of Natural Gas Sold and Transported** — Expenses incurred for the cost of natural gas sold are impacted by market prices and seasonality. These costs are generally recovered through various regulatory recovery mechanisms. As a result, changes in these expenses are largely offset in operating revenues and have minimal earnings impact.

Natural gas sold and transported increased \$90 million in 2025. The increase is primarily due to increased commodity prices and volumes, partially offset by timing of fuel recovery mechanisms.

### Non-Fuel Operating Expenses and Other Items

**O&M Expenses** — O&M expenses increased \$192 million in 2025 primarily due to increased benefits and healthcare costs, wildfire mitigation (largely offset in non-fuel rider revenue), nuclear generation costs and insurance costs.

**Depreciation and Amortization** — Depreciation and amortization increased \$209 million for the year, primarily related to system investment.

**Other Income** — Other income increased \$92 million for the year, primarily related to gains on debt repurchases.

**Interest Charges** — Interest charges increased \$213 million in 2025. The increase was largely due to higher long-term and short-term debt levels and higher interest rates.

**AFUDC, Equity and Debt** — AFUDC increased \$165 million in 2025, due to system investment.

### Xcel Energy Inc. and Other Results

Net income and diluted EPS contributions of Xcel Energy Inc. and its nonregulated businesses:

(Millions of Dollars)	2025	2024
Xcel Energy Inc. financing costs	\$ (271)	\$ (223)
Xcel Energy Inc. other results <sup>(a)</sup>	135	38
Total Xcel Energy Inc. and other	<u>\$ (136)</u>	<u>\$ (185)</u>

(Diluted Earnings (Loss) Per Share)	2025	2024
Xcel Energy Inc. financing costs	\$ (0.46)	\$ (0.40)
Xcel Energy Inc. other results <sup>(a)</sup>	0.23	0.07
Total Xcel Energy Inc. and other costs	<u>\$ (0.23)</u>	<u>\$ (0.33)</u>

<sup>(a)</sup> Amounts primarily include gains from debt repurchases, partially offset by taxes.

Xcel Energy Inc.'s results include interest charges, which are incurred at Xcel Energy Inc. and are not directly assigned to individual subsidiaries.

### 2024 Comparison with 2023

A discussion of changes in Xcel Energy's results of operations, cash flows and liquidity and capital resources from the year ended Dec. 31, 2023 to Dec. 31, 2024 can be found in Part II, "Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations" of our Annual Report on [Form 10-K](#) for the fiscal year 2024, which was filed with the SEC on Feb. 27, 2025. However, such discussion is not incorporated by reference into, and does not constitute a part of, this Annual Report on Form 10-K.

### Public Utility Regulation

The FERC and various state and local regulatory commissions regulate Xcel Energy Inc.'s utility subsidiaries and WGI. Xcel Energy is subject to rate regulation by state utility regulatory agencies, which have jurisdiction with respect to the rates of electric and natural gas distribution companies in Minnesota, North Dakota, South Dakota, Wisconsin, Michigan, Colorado, New Mexico and Texas.

Rates are designed to recover plant investment, operating costs and an allowed return on investment. Our utility subsidiaries request changes in utility rates through commission filings. Changes in operating costs can affect Xcel Energy's financial results, depending on the timing of rate cases and implementation of final rates. Other factors affecting rate filings are new investments, sales, conservation and DSM efforts, and the cost of capital.

In addition, the regulatory commissions authorize the ROE, capital structure and depreciation rates in rate proceedings. Decisions by these regulators can significantly impact Xcel Energy's results of operations and credit quality.

See Rate Matters and Other within Note 12 to the consolidated financial statements for further information.

**NSP-Minnesota**

**Summary of Regulatory Agencies / RTO and Areas of Jurisdiction**

Regulatory Body / RTO	Additional Information
MPUC	Retail rates, services, security issuances, property transfers, mergers, disposition of assets, affiliate transactions, and other aspects of electric and natural gas operations. Reviews and approves Integrated Resource Plans for meeting future energy needs. Certifies the need and siting for generating plants greater than 50 MW and transmission lines greater than 100 KV in Minnesota. Reviews and approves natural gas supply plans.
NDPSC	Retail rates, services and other aspects of electric and natural gas operations. Reviews and approves Integrated Resource Plans for meeting future energy needs. Regulatory authority over generation and transmission facilities, along with the siting and routing of new generation and transmission facilities in North Dakota. Pipeline safety compliance.
SDPUC	Retail rates, services and other aspects of electric operations. Regulatory authority over generation and transmission facilities, along with the siting and routing of new generation and transmission facilities in South Dakota. Pipeline safety compliance.
FERC	Wholesale electric operations, hydroelectric licensing, accounting practices, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with NERC electric reliability standards, asset transfers and mergers, and natural gas transactions in interstate commerce.
MISO	NSP-Minnesota is a transmission owning member of the MISO RTO and operates within the MISO RTO and wholesale markets. NSP-Minnesota makes wholesale sales in other RTO markets at market-based rates. NSP-Minnesota and NSP-Wisconsin also make wholesale electric sales at market-based prices to customers outside of their balancing authority as jointly authorized by the FERC.
DOT	Pipeline safety compliance.
Minnesota Office of Pipeline Safety	Pipeline safety compliance.

**Recovery Mechanisms**

Mechanism	Additional Information
CIP Rider	Recovers costs of conservation and DSM programs. Minnesota state law requires NSP-Minnesota to spend no less than 1.75 percent gross annual electric retail energy sales and no less than 1.0 percent gross annual natural gas retail energy sales on CIP. These costs are recovered through an annual cost-recovery mechanism.
Customer Protection Mechanisms	MISO capacity revenue tracker, property tax tracker, annual incentive plan, capital true-up, deferred tax asset refund and credit card fee tracker are all mechanisms that mitigate the impact of changes to costs as compared to a baseline for NSP-Minnesota customers.
Decoupling	Measures natural gas revenues against a baseline revenue per-customer for all Minnesota gas customers in classes with more than 50 customers.
FCA	Recovers prudently incurred costs of fuel related items and purchased energy (Minnesota, North Dakota and South Dakota).
Gas Utility Infrastructure Cost Rider	Recovers costs for transmission and distribution pipeline integrity management programs, including funding for pipeline assessments, deferred costs for sewer separation and pipeline integrity management programs in Minnesota.
Infrastructure Rider	Returns benefits and recovers costs from investments benefiting customers in South Dakota.
Natural Gas Innovation Act Rider	Recovers costs for pilot projects and research programs aimed at innovative technologies and emission-reducing gas initiatives in Minnesota. The approved plan spans a five-year period beginning in 2025.
Purchased Gas Adjustment	Provides for prospective monthly rate adjustments in Minnesota and North Dakota for costs of purchased natural gas, transportation and storage service. Includes a true-up process for difference between projected and actual costs.
Renewable Development Fund Rider	Allocates money collected from customers for Minnesota solar energy incentive programs, renewable energy projects, payments to the MN Office of Management and Budget, and other legislative mandates.
Renewable Energy Rider	Recovers cost of renewable generation in North Dakota.
RES Rider	Recovers cost of renewable generation in Minnesota.
Sales True-up	Mitigates the impact of changes to sales levels as compared to a baseline for all Minnesota electric customers.
Transmission Cost Recovery Rider	Recovers costs for investments in Minnesota, North Dakota, and South Dakota for electric transmission and distribution grid modernization.

**Pending and Recently Concluded Regulatory Proceedings**

**2025 Minnesota Natural Gas Rate Case** — In October 2025, NSP-Minnesota filed a natural gas rate case in Minnesota, seeking a total revenue increase of \$63 million (8.2%). The filing is based on a 2026 forecast test year and includes an ROE of 10.65%, a 52.5% equity ratio and rate base of \$1.5 billion. NSP-Minnesota requested interim rates of \$51 million effective January 1, 2026, which were approved by the MPUC. An MPUC decision is expected in the fourth quarter of 2026.

**2022 Minnesota Electric Rate Case** — In October 2021, NSP-Minnesota filed a three-year electric rate case with the MPUC.

In July 2023, the MPUC approved a three-year rate increase of approximately \$332 million for 2022-2024, based on a ROE of 9.25% and an equity ratio of 52.5%. The MPUC also approved a continuation of the sales true-up mechanism.

In November 2023, NSP-Minnesota filed an appeal to the Minnesota Court of Appeals regarding MPUC decisions relating to executive compensation, insurance expense and treatment of prepaid pension assets.

In January 2025, the Court issued its opinion, which upheld the commission's determination on insurance expense, but reversed and remanded the executive compensation and prepaid pension asset decisions back to the MPUC. In June 2025, the MPUC ordered proceedings to reconsider the treatment of prepaid pension assets and executive compensation, with a decision expected in 2026.

**2024 Minnesota Electric Rate Case** — In November 2024, NSP-Minnesota filed an electric rate case in Minnesota based on an ROE of 10.3%, a 52.5% equity ratio and rate base of \$13.2 billion in 2025 and \$14 billion in 2026. In December 2024, the MPUC approved interim rates of \$192 million, effective Jan. 1, 2025. In March 2025, NSP-Minnesota filed supplemental direct testimony, updating its total revenue request to \$473 million.

In August 2025, eight parties filed testimony. The DOC, OAG, XLI, the CUB, Walmart and Joint Intervenors were the only parties to quantify recommended financial adjustments. The DOC and XLI recommended \$306 million and \$190 million of adjustments, respectively, largely based on a reduction in ROE, certain O&M expenses and other costs offset in trackers. Other parties recommended adjustments based on reduced ROE and issue specific recommendations.

In October 2025, NSP-Minnesota filed rebuttal testimony, updating its total revenue request to \$365 million. Of NSP-Minnesota's proposed adjustments, approximately \$100 million relates to depreciation expense and \$50 million are largely offset in trackers. In November 2025, the DOC filed surrebuttal testimony, re-asserting their proposed ROE of 9.25%.

An ALJ report is expected in April 2026, with a MPUC decision expected in the third quarter of 2026.

**2025 South Dakota Electric Rate Case** — In June 2025, NSP-Minnesota filed a request with the SDPUC for a net annual electric rate increase of \$44 million (15%). The filing is based on a 2024 historic test year, a requested ROE of 10.3%, rate base of approximately \$1.2 billion and an equity ratio of 52.87%. Interim rates were implemented on Jan. 1, 2026. If approved as filed, this rate request would result in an average annual residential bill increase of 3% over the period from 2016-2026.

The procedural schedule is as follows:

- Intervenor direct testimony: March 20, 2026
- Rebuttal testimony: April 14, 2026
- Evidentiary Hearing: April 28-30, 2026

A SDPUC decision is expected in the first half of 2026.

**2024 North Dakota Electric Rate Case** — In December 2024, NSP-Minnesota filed a request with the NDPSC for an annual electric rate increase of \$45 million (19.3% over current rates established in 2021). The filing is based on a 2025 forecast test year and includes a requested ROE of 10.3%, rate base of approximately \$817 million and an equity ratio of 52.5%. In January 2025, the NDPSC approved interim rates, subject to refund, of approximately \$27 million (implemented on Feb. 1, 2025).

In February 2026, the NDPSC approved a settlement agreement filed by NSP-Minnesota and NDPSC Staff, effective April 1st, 2026, including a base revenue increase of \$24 million, based on a ROE of 9.8% and equity ratio of 52.5%.

**2026 North Dakota Natural Gas Rate Case** — In January 2026, NSP-Minnesota filed a natural gas rate case in North Dakota, for an annual rate increase of \$14 million (11.9%). The filing is based on a 2026 forecast test year and includes an ROE of 10.85%, a 52.5% equity ratio and rate base of \$235 million. NSP-Minnesota requested interim rates of \$12 million effective April 1, 2026.

## **Nuclear Power Operations**

Nuclear power plant operations produce gaseous, liquid and solid radioactive wastes, which are covered by federal regulation. High-level radioactive wastes primarily include used nuclear fuel. Low-level waste consists primarily of demineralizer resins, paper, protective clothing, rags, tools and equipment contaminated through use.

**NRC Regulation** — The NRC regulates nuclear operations. Costs of complying with NRC requirements can affect both operating expenses and capital investments of the plants. NSP-Minnesota has obtained recovery of these compliance costs and expects to recover future compliance costs.

**Low-Level Waste Disposal** — Low level waste from Monticello and Prairie Island is disposed of at the Clive facility located in Utah and the Waste Control Specialists facility in Texas. NSP-Minnesota has storage capacity available on-site through 2033 at Prairie Island Unit 1, 2034 at Prairie Island Unit 2, and 2040 at Monticello, which would allow both plants to continue to operate if off-site low-level waste disposal facilities become unavailable.

**High-Level Radioactive Waste Disposal** — The federal government has responsibility to permanently dispose of domestic spent nuclear fuel and other high-level radioactive wastes. The Nuclear Waste Policy Act requires the DOE to implement a program for nuclear high-level waste management.

This includes the siting, licensing, construction and operation of a repository for spent nuclear fuel from civilian nuclear power reactors and other high-level radioactive wastes at a permanent federal storage or disposal facility. Currently, there are no definitive plans for a permanent federal storage facility site.

**Nuclear Spent Fuel Storage** — NSP-Minnesota has interim on-site storage for spent nuclear fuel at its Monticello and Prairie Island nuclear generating plants. Authorized storage capacity is sufficient to allow NSP-Minnesota to operate until 2040 for Monticello, and 2054 for Prairie Island.

In December 2024, the NRC approved a Subsequent License Renewal application for extended Monticello Plant operation through 2050 (Subsequent Renewed Facility Operating License No. DPR-22, Accession No. ML24310A345). NSP-Minnesota will need authorization from the MPUC for additional storage capacity through 2050.

NSP-Minnesota has notified the NRC of intent to apply for Prairie Island Subsequent License Renewal which would extend operation of Unit 1 to 2053 and Unit 2 to 2054.

Authorizations for additional spent fuel storage capacity may be required at each site to support either continued operation or decommissioning if the federal government does not commence storage operations.



**NSP-Wisconsin**

**Summary of Regulatory Agencies / RTO and Areas of Jurisdiction**

Regulatory Body / RTO	Additional Information
PSCW	Retail rates, services and other aspects of electric and natural gas operations. Certifies the need for new generating plants and electric transmission lines before the facilities may be sited and built. The PSCW has a biennial base rate filing requirement. By April of each odd numbered year, NSP-Wisconsin must submit a rate filing for the test year beginning the following January. Pipeline safety compliance.
MPSC	Retail rates, services and other aspects of electric and natural gas operations. Certifies the need for new generating plants and electric transmission lines before the facilities may be sited and built. Pipeline safety compliance.
FERC	Wholesale electric operations, hydroelectric generation licensing, accounting practices, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with NERC electric reliability standards, asset transactions and mergers and natural gas transactions in interstate commerce.
MISO	NSP-Wisconsin is a transmission owning member of the MISO RTO that operates within the MISO RTO and wholesale energy market. NSP-Wisconsin and NSP-Minnesota are jointly authorized by the FERC to make wholesale electric sales at market-based prices.
DOT	Pipeline safety compliance.

**Recovery Mechanisms**

Mechanism	Additional Information
Annual Fuel Cost Plan	NSP-Wisconsin does not have an automatic electric fuel adjustment clause. Under Wisconsin rules, utilities submit a forward-looking annual fuel cost plan to the PSCW. Once the PSCW approves the plan, utilities defer the amount of any fuel cost under-recovery or over-recovery in excess of a 2% annual tolerance band, for future rate recovery or refund. Approval of a fuel cost plan and any rate adjustment for refund or recovery of deferred costs is determined by the PSCW. Rate recovery of deferred fuel cost is subject to an earnings test based on the most recently authorized ROE. Under-collections that exceed the 2% annual tolerance band may not be recovered if the utility earnings for that year exceed the authorized ROE.
Natural Gas Cost-Recovery Factor (MI)	NSP-Wisconsin's natural gas rates for Michigan customers include a natural gas cost-recovery factor, based on 12-month projections and trued-up to actual amounts on an annual basis.
Power Supply Cost Recovery Factors	NSP-Wisconsin's retail electric rate schedules for Michigan customers include power supply cost recovery factors, based on 12-month projections. After each 12-month period, a reconciliation is submitted whereby over-recoveries are refunded and any under-recoveries are collected from customers.
Purchased Gas Adjustment (WI)	A retail cost-recovery mechanism to recover the actual cost of natural gas, transportation and storage services.

**Pending Regulatory Proceedings**

**Excess Liability Insurance Deferral** – In February 2025, NSP-Wisconsin filed a request with the PSCW for deferred accounting treatment for excess liability insurance expense of \$9.6 million incurred as a result of the October 2024 policy renewal. The PSCW issued a written approval in November 2025 and authorized recovery of the deferral over 2026 and 2027 in the Wisconsin Electric and Natural Gas Rate Case described below.

**Wisconsin Electric and Natural Gas Rate Case** – In March 2025, NSP-Wisconsin filed a request with the PSCW for a multi-year electric and natural gas rate increase. Both the electric and natural gas rate requests were based on forward-looking 2026 and 2027 test years, with a 10.0% ROE and an equity ratio of 53.5%.

In December 2025, the PSCW issued final written approval on NSP-Wisconsin's request, with a final rate increase of \$126 million for the electric utility (\$68 million in 2026, with an incremental \$58 million in 2027) and \$22 million for the natural gas utility (\$18 million in 2026, with an incremental \$4 million in 2027), based on a ROE of 9.8% and an equity ratio of 52.5%.

(Millions of Dollars)	Electric	Natural Gas
<b>NSP-Wisconsin's filed two-year rate request</b>	\$ 151	\$ 24
<b>PSCW decision:</b>		
Capital investments	(8)	(1)
ROE adjustment	(7)	(1)
O&M expenses	(5)	(1)
(a) Nuclear decommissioning accrual update	(6)	—
Excess liability insurance deferral recovery	4	1
Other, net	(3)	—
<b>Total revenue change</b>	<b>\$ 126</b>	<b>\$ 22</b>

(a) Since filing the case, the MPUC authorized a reduction to the annual nuclear decommissioning accrual. This reduction, which flows to NSP-Wisconsin through the interchange agreement, reduced the NSP-Wisconsin rate request and is earnings neutral.

**Michigan Natural Gas Rate Case** – In July 2025, NSP-Wisconsin filed a natural gas rate case in Michigan, seeking a revenue increase of \$2.2 million. In December 2025, the MPSC issued a final written approval of the settlement order, with a final rate increase of \$1.6 million (\$0.7 million in 2026, with an incremental \$0.9 million in 2027) based on a ROE of 9.8% and an equity ratio of 50%.

**NSP System**

**Pending and Recently Concluded Regulatory Proceedings**

NSP-Minnesota and NSP-Wisconsin are actively engaged in multiple processes and proceedings to acquire resources to meet their identified generation resource needs.

- In October 2023, NSP-Minnesota issued an RFP seeking 1,200 MW of wind assets to replace capacity and reutilize interconnection rights associated with the retiring Sherco coal facilities. The RFP closed in December 2023. NSP-Minnesota expects to file for approval of recommended projects in early 2026.
- In 2024, NSP-Minnesota and NSP-Wisconsin each issued an RFP collectively seeking up to 1,600 MW of wind, solar, storage or hybrid resources to interconnect to the NSP System, including reutilization of the interconnection rights associated with the retiring Sherco coal units, and 650 MW of solar and storage resources to specifically reutilize the interconnection rights associated with the retiring King coal unit. NSP-Minnesota and NSP-Wisconsin announced the short listed projects in January 2025. NSP-Minnesota filed for requisite approvals of the selected resources with the MPUC in the fourth quarter of 2025 (decision expected in early 2026); NSP-Wisconsin expects to file for approvals with the PSCW in 2026.
- In December 2025, NSP-Minnesota and NSP-Wisconsin jointly issued an RFP seeking up to 3,500 MW of wind, solar, hydro, standalone storage, or hybrid capacity that will achieve commercial operation by December 31, 2030. Additionally, NSP-Minnesota is seeking to procure up to 600 MW of solar or solar + storage capacity that will achieve commercial operation by December 31, 2029, and meet Minnesota’s Distributed Solar Energy Standard eligibility requirements. Bids are due in March 2026, and filing for MPUC approval is expected by the end of 2026, ahead of the established procedural schedule.
- NSP-Minnesota and NSP-Wisconsin may continue to file additional RFPs throughout 2026 and 2027 for resource needs as part of its Upper Midwest resource planning efforts.

**Large Load Agreement** — In the first quarter of 2026, NSP-Minnesota entered into an electric service agreement to power a new Google data center in Minnesota. Under the agreement, Google will pay all costs for its new service for the duration of the agreement, in accordance with Minnesota’s regulatory and legislative requirements for large loads. Requests for approval of the Electric Service Agreement and 1,900 MW of proposed renewable generation to support the data center is expected to be filed with the MPUC by April 2026.

**Purchased Power and Transmission Services**

The NSP System expects to use power plants, power purchases, conservation and DSM options, new generation facilities and expansion of power plants to meet its system capacity requirements.

**Purchased Power** — Through the Interchange Agreement, NSP-Wisconsin receives power purchased by NSP-Minnesota from other utilities and independent power producers. Long-term purchased power contracts for dispatchable resources typically require a capacity charge and an energy charge. NSP-Minnesota makes short-term purchases to meet system requirements, replace company owned generation, meet operating reserve obligations or obtain energy at a lower cost.

**Purchased Transmission Services** — NSP-Minnesota and NSP-Wisconsin have contracts with MISO and other regional transmission service providers to deliver power and energy to their customers.

**Wholesale and Commodity Marketing Operations**

NSP-Minnesota conducts wholesale marketing operations, including the purchase and sale of electric capacity, energy, ancillary services and energy-related products. NSP-Minnesota uses physical and financial instruments to minimize commodity price risk and to hedge sales and purchases.

NSP-Minnesota also engages in trading activity unrelated to these hedging activities. Sharing of any margins is determined through state regulatory proceedings as well as the operation of the FERC approved joint operating agreement. NSP-Minnesota and NSP-Wisconsin do not serve any wholesale requirements customers at cost-based regulated rates.

**PSCo**

**Summary of Regulatory Agencies / RTO and Areas of Jurisdiction**

Regulatory Body / RTO	Additional Information on Regulatory Authority
CPUC	Retail rates, accounts, services, issuance of securities and other aspects of electric, natural gas and steam operations. Reviews and approves Integrated Resource Plans for meeting future energy needs. Certifies the need and siting for generating plans greater than 50 MW. Pipeline safety compliance.
FERC	Wholesale electric operations, accounting practices, hydroelectric licensing, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with the NERC electric reliability standards, asset transactions and mergers and natural gas transactions in interstate commerce. Wholesale electric sales at cost-based prices to customers inside PSCo's balancing authority area and at market-based prices to customers outside PSCo's balancing authority area. PSCo holds a FERC certificate that allows it to transport natural gas in interstate commerce without PSCo becoming subject to full FERC jurisdiction.
RTO	PSCo is not presently a member of an RTO and does not operate within an RTO energy market. However, PSCo does make certain sales to other RTO's, including SPP and participates in the SPP Western Energy Imbalance Service market, an energy imbalance market.
DOT	Pipeline safety compliance.



**Recovery Mechanisms**

Mechanism	Additional Information
Colorado Energy Plan Adjustment	Recovers the early retirement costs of Comanche Units 1 and 2 to a maximum of 1% of the customer's bill.
Clean Energy Plan Revenue	Recovers projects approved through the Clean Energy Plan to a maximum of 1.25% of the customer's bill.
DSM Cost Adjustment	Recovers electric and gas DSM and CHP, interruptible service costs and performance incentives for achieving energy savings goals.
Electric Commodity Adjustment	Recovers fuel, purchased energy costs and certain owned renewable generating assets. Short-term sales margins are shared with customers. PTCs earned for owned wind and solar generation are returned to customers.
FCA	PSCo recovers fuel and purchased energy costs from wholesale electric customers through a fuel cost adjustment clause approved by the FERC. Wholesale customers pay production costs through a forecasted formula rate subject to true-up.
GCA	Recovers costs of purchased natural gas and transportation and is revised quarterly to allow for changes in natural gas rates. Gas Price Risk Management Plan reserves are also collected in this mechanism as gas prices permit.
GMAC	Recovers select categories of distribution costs.
Purchased Capacity Cost Adjustment	Recovers purchased capacity payments.
RES Adjustment	Recovers the incremental costs of compliance with the RES with a maximum of 1% of the customer's bill.
Steam Cost Adjustment	Recovers fuel costs to operate the steam system. The Steam Cost Adjustment rate is revised quarterly.
Transmission Cost Adjustment	Recovers costs between rate cases for transmission projects that result in a net increase in capacity or are part of an approved wildfire mitigation plan. Distribution projects are recoverable for 2024 and 2025, subject to a cap of 0.5% and 1.25% of electric distribution retail revenues, respectively.
Transportation Electrification Plan	Recovers costs associated with the investment in and adoption of transportation electrification infrastructure.
Wildfire Mitigation Adjustment	Recovers actual 2025-2027 costs associated with wildfire mitigation.

**Pending and Recently Concluded Regulatory Proceedings**

**2025 Colorado Electric Rate Case** — In November 2025, PSCo filed an electric rate case with the CPUC seeking an increase in revenue of \$356 million (9.9%) (\$526 million inclusive of rider roll-ins). The request is based on a 9.8% ROE, an equity ratio of 55% and a 2025 test year with a projected rate base of \$13 billion.

**PSCo's base rate request (millions of dollars):**

Distribution system investment	\$	294
Liability insurance		65
Operating costs		51
Changes in cost of capital		49
Coal retirements <sup>(a)</sup>		(120)
Other		17
<b>Rate request, net of rider roll-ins</b>	<b>\$</b>	<b>356</b>

<sup>(a)</sup> The case includes request for rider recovery of any costs associated with extending operations at Comanche Unit 2.

A CPUC decision and implementation of final rates is anticipated in the third quarter of 2026.

**2025 Colorado Natural Gas Rate Case** — In December 2025, PSCo filed a natural gas rate case with the CPUC seeking an increase in revenue of \$190 million (11.6%). The request is based on a 10.75% ROE, an equity ratio of 55% and a 2025 test year with a projected rate base of \$4.7 billion.

**PSCo's base rate request (millions of dollars):**

Capital investments	\$	90
Changes in cost of capital		53
Operating costs		42
Sales/revenue growth		(7)
Other		12
<b>Total rate request</b>	<b>\$</b>	<b>190</b>

A CPUC decision and implementation of final rates is anticipated in the third quarter of 2026.

**2024 Colorado Natural Gas Rate Case** — In January 2024, PSCo filed a natural gas rate case with the CPUC. In October 2024, as modified on ARRR in January 2025, the CPUC issued an order including an annual revenue increase of approximately \$125 million, inclusive of \$15 million of accelerated depreciation.

In May 2025, PSCo filed an appeal with the Denver District Court seeking review of the CPUC's decisions related to recovery of certain operating expenses, cost of capital and capital structure, and the treatment of gas storage inventory costs. Briefing was completed in the fourth quarter of 2025. In the first quarter of 2026, the Denver District Court affirmed the CPUC's decision on all counts appealed by PSCo.

**Colorado Resource Plan** — In December 2023, the CPUC approved a portfolio of 5,835 MW, which includes approximately 3,100 MW of company owned resources and 2,700 MW of PPAs.

In September 2025, the CPUC authorized a process for company-owned and PPA resources to seek up to 15% relief for tariff impacts to projects. Relief requests are due by Dec. 31, 2025 or 18 months prior to COD. The CPUC will ultimately review and approve/deny requests.

PSCo has filed all generation CPCNs associated with company-owned generation from the Colorado Resource Plan and expects to continue filing transmission CPCNs throughout 2026.

**2024 Colorado Electric Resource Plan** — In October 2024, PSCo filed its Phase I electric resource plan with the CPUC. In November 2025, the CPUC approved a load forecast that reflects a 3% compound annual sales growth through 2031 and generation capacity need of approximately 5,400 MW.

PSCo filed a request for reconsideration of various aspects of the decision which were verbally approved in January 2026 (with a written decision related to those reconsideration requests expected in the first quarter of 2026). This decision is expected to initiate the Phase II competitive solicitation process with an RFP expected to be issued in the third quarter of 2026. This RFP will seek to acquire the balance of resource needs through 2031 (after consideration of any approved acquisitions from the Near-Term Procurement RFP).

**Near-Term Procurement** — In August 2025, PSCo filed a joint motion with state agencies to initiate a "fast-tracked" solution for tax-advantaged new generation resources. The CPUC approved the request in September 2025 with bids submitted in October 2025. The procurement seeks to accelerate development of up to 4,000 nameplate MW of clean energy resources, 200 accredited MW of firm, dispatchable resources, and up to 300 accredited MW of other dispatchable resources.

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The table below summarizes the recommended portfolio of resources filed in December 2025 (a decision is expected in February 2026):

(Nameplate MW)	Company Owned	PPA	Total
Wind	1,600	1,100	2,700
Solar	—	1,100	1,100
Natural gas combustion turbine	200	—	200
Other storage	300	600	900
<b>Total</b>	<b>2,100</b>	<b>2,800</b>	<b>4,900</b>

In February 2026, the CPUC approved 3,200 MW of resources, which included PPAs and a 200 MW company-owned natural gas combustion turbine. Additionally, in March 2026 PSCo will file additional information related to 600-1,500 MW of company-owned wind, solar and storage resources that have been conditionally approved.

**Grid Modernization Adjustment Clause (GMAC)** — In December 2024, PSCo filed its 2025-2029 Distribution System Plan which included a request to implement the GMAC for recovery of distribution investments. The CPUC issued their decision in December 2025, as modified by an ARRR in February 2026, approving the inclusion of capacity expansion projects and certain other related costs. The CPUC indicated other categories of distribution costs may be considered for recovery within the GMAC in a future regulatory process, expected in late 2026 or 2027.

**Colorado Senate Bill 23-291** — In May 2023, Colorado Senate Bill 23-291 was signed into law. The legislation included a number of topics including for the CPUC to adopt rules to establish fuel cost mechanisms to align the financial incentives of a utility with the interests of the utility's customers.

In December 2024, the CPUC adopted final rules applicable to PSCo's natural gas utility that would assign to the Company four percent of the change in the price per MMBtu of natural gas compared to the three-year average, subject to rolling 12-month cap based on a percentage of rate base, currently estimated at \$7 million. PSCo made a filing in June 2025 to implement the mechanism and filed an unopposed settlement agreement in November 2025. In December 2025, a CPUC ALJ approved the settlement agreement, and PSCo implemented the gas fuel cost mechanism in January 2026.

In December 2024, the CPUC also adopted rules for electric utilities but did not adopt a specific PIM framework. PSCo made a filing in November 2025 to the CPUC to implement an electric fuel cost mechanism based on a current market-based index rather than a historical index as required for PSCo's natural gas utility, subject to a cap currently estimated at \$3 million. PSCo expects to implement the electric fuel cost mechanism in the second quarter of 2026.

### Purchased Power and Transmission Service Providers

PSCo meets its system capacity and energy requirements through its fleet of owned and purchased electric generation resources and, when required, the use of demand-side management programs.

**Purchased Power** — PSCo purchases power from other utilities, energy marketers and independent power producers. Long-term purchased power contracts for dispatchable resources typically require capacity and energy charges. Much of PSCo's long-term purchased power is for wind, solar and storage resources. PSCo makes short-term purchases to meet system load and energy requirements, replace generation out of service for maintenance, meet operating reserve obligations, or obtain energy at a lower cost.

**Purchased Transmission Services** — In addition to using its own transmission system, PSCo has contracts with regional transmission service providers to deliver energy to its customers.

### Wholesale and Commodity Marketing Operations

PSCo conducts various wholesale marketing operations, including the purchase and sale of electric capacity, energy, ancillary services and energy related products. PSCo uses physical and financial instruments to minimize commodity price risk and hedge sales and purchases. PSCo also engages in trading activity unrelated to these hedging activities.

Sharing of any margin is determined through state regulatory proceedings as well as the operation of the FERC approved joint operating agreement.

### SPS

#### Summary of Regulatory Agencies / RTO and Areas of Jurisdiction

Regulatory Body / RTO	Additional Information
PUCT	Retail electric operations, rates, services, construction of transmission or generation and other aspects of SPS' electric operations. The municipalities in which SPS operates in Texas have original jurisdiction over rates in those communities. The municipalities' rate setting decisions are subject to PUCT review.
NMPRC	Retail electric operations, retail rates and services and the construction of transmission or generation. Reviews Integrated Resource Plans for meeting future energy needs.
FERC	Wholesale electric operations, accounting practices, wholesale sales for resale, the transmission of electricity in interstate commerce, compliance with NERC electric reliability standards, asset transactions and mergers, and natural gas transactions in interstate commerce.
SPP RTO and SPP Integrated and Wholesale Markets	SPS is a transmission owning member of the SPP RTO and operates within the SPP RTO and SPP integrated and wholesale markets. SPS is authorized to make wholesale electric sales at market-based prices.
DOT	Pipeline safety compliance.

### Recovery Mechanisms

Mechanism	Additional Information
Advanced Metering System Surcharge	Recovers costs incurred in deployment of the Advanced Metering System in Texas.
Consulting Fee Rider	Recovers consulting fees and carrying charges incurred by SPS on behalf of the PUCT.
Distribution Cost Recovery Factor	Recovers distribution costs not included in rates in Texas, including recovery of deferred Texas System Resiliency Plan costs.
Electric Vehicle Rider	Recovers costs of the Transportation Electrification Plan in New Mexico.
Energy Efficiency Cost Recovery Factor	Recovers costs for energy efficiency programs in Texas.
Energy Efficiency Rider	Recovers costs for energy efficiency programs in New Mexico.
Fixed Fuel and Purchased Recovery Factor	Provides for the over- or under-recovery of energy expenses in Texas. Regulations require refunding or surcharging over- or under- recovery amounts, including interest, when they exceed 4% of the utility's annual fuel and purchased energy costs on a rolling 12-month basis if this condition is expected to continue.
Fuel and Purchased Power Cost Adjustment Clause	Adjusts monthly to recover actual fuel and purchased power costs in New Mexico.
Grid Modernization Rider	Recovers costs incurred in the implementation of Grid Modernization Components in New Mexico.
Generation Cost Recovery Rider	Recovers investments in a power generation facility outside of a base rate proceeding
Renewable Portfolio Standards	Recovers deferred costs for renewable energy programs in New Mexico.
Transmission Cost Recovery Factor	Recovers certain transmission infrastructure improvement costs and changes in wholesale transmission charges not included in Texas base rates.
	SPS recovers fuel and purchased energy costs from its

Wholesale Fuel and  
Purchased Energy Cost  
Adjustment

wholesale customers through a monthly wholesale fuel and purchased energy cost adjustment clause accepted by the FERC. Wholesale customers also pay the jurisdictional allocation of production costs.

**Pending and Recently Concluded Regulatory Proceedings**

**2025 New Mexico Electric Rate Case** — In November 2025, SPS filed an electric rate case with the NMPRC seeking a revenue increase of \$175 million (16.7%). The request is based on a future test year period ending November 30, 2027, a ROE of 10.5%, an equity ratio of 56% and retail rate base of \$3.9 billion.

The request reflects:

- Significant retail revenue growth.
- Continued capital investment primarily to support the clean energy transition and load growth.
- Planned roll-off of 100 MW of wholesale load in 2026.

**SPS' base rate request (millions of dollars):**

Retail revenue growth	\$	(204)
Increase in allocation of assets and costs to New Mexico retail, including impact of wholesale load roll-off		148
Capital investment		133
O&M expenses		36
Depreciation rate changes and amortization		34
Increase in requested ROE		28
<b>Total rate request</b>	<b>\$</b>	<b>175</b>

The procedural schedule is as follows:

- Intervenor direct testimony: March 27, 2026
- Rebuttal testimony: April 17, 2026
- Public Evidentiary Hearing: May 26 - June 5, 2026

A NMPRC decision and implementation of final rates is anticipated in the second half of 2026.

**SPS Resource Plan (IRP)** — In October 2023, SPS filed its IRP with the NMPRC, which supports projected load growth and increasing reliability requirements, and secures replacement energy and capacity for retiring resources.

In July 2024, SPS issued a RFP, seeking approximately 3,200 MW of accredited capacity by 2030. In July 2025, the portfolio selection report was publicly filed with the NMPRC with 3,121 MW of accredited capacity resources, including the following:

Generation Resource Nameplate Capacity (in MW)	Company Owned	PPAs	Total
Wind Resources	1,273	—	1,273
Solar	695	—	695
Storage	472	640	1,112
Natural Gas	2,088	—	2,088
Total	4,528	640	5,168

SPS filed or expects to file Certificate of Convenience and Necessity filings for the specific assets with the PUCT and NMPRC in 2025 and 2026, with approvals expected in 2026 and 2027.

**2025 Resource Acquisition** — In October 2025, SPS issued a RFP to solicit 870 MW of accredited capacity (approximately 1,500 MW to 3,000 MW nameplate capacity) through 2032. Additional resources will be evaluated to meet the New Mexico Renewable Portfolio Standard compliance need. Bids were received in January 2026, and the portfolio is expected to be filed in the second half of 2026.

**Excess Liability Insurance Deferral** — In March 2025, SPS filed a request with the PUCT and in April 2025, SPS filed a request with the NMPRC for deferred accounting treatment for incremental excess liability insurance expense incurred as a result of the October 2024 policy renewal, estimated at approximately \$30 million across the two jurisdictions. In October 2025, the NMPRC approved the request, resulting in a deferral of approximately \$15 million of incremental excess liability insurance costs in 2025. In January 2026, SPS, PUCT Staff and other intervenors filed a black box settlement expected to result in annual deferrals of approximately \$8 million in 2026 and 2027. A PUCT decision is expected in the first half of 2026.

**Texas System Resiliency Plan** — In December 2024, SPS filed its Texas SRP with the PUCT. Consistent with PUCT requirements, SPS' proposed plan discusses resiliency-related risks and the five measures that have been designed to help SPS prevent, withstand, mitigate or more promptly recover from resiliency events, including wildfire. The proposed SRP covers 2025-2028 and includes a proposed \$538 million of investment.

In April 2025, SPS filed a unanimous stipulation and settlement agreement. The settlement includes approximately \$490 million of spend over the plan period, adjusted largely to reflect the removal of the operational flexibility measure for investment in the normal course of business. The settlement also includes the deferral of distribution-related costs, including depreciation expense and carrying costs at SPS' weighted average cost of capital.

In July 2025, the PUCT approved the SRP, authorizing approximately \$495 million of spend over the plan period, including reinstating previously removed distribution hardening projects.

**Purchased Power Arrangements and Transmission Service Providers**

SPS expects to use electric generating stations, power purchases, DSM and new generation options to meet its system capacity requirements.

**Purchased Power** — SPS purchases power from other utilities and IPPs. Long-term purchased power contracts typically require periodic capacity and energy charges. SPS also makes short-term purchases to meet system load and energy requirements to replace owned generation, meet operating reserve obligations or obtain energy at a lower cost.

**Purchased Transmission Services** — SPS has contractual arrangements with SPP and regional transmission service providers to deliver power and energy to its native load customers.

**Natural Gas**

SPS does not provide retail natural gas service, but purchases and transports natural gas for its generation facilities and operates limited natural gas pipeline facilities connecting the generation facilities to interstate natural gas pipelines, subject in certain cases to the regulation of the Railroad Commission of Texas. SPS is subject to the jurisdiction of the FERC with respect to natural gas transactions in interstate commerce and the PHMSA, DOT and PUCT for pipeline safety compliance.

**Wholesale and Commodity Marketing Operations**

SPS conducts various wholesale marketing operations, including the purchase and sale of electric capacity, energy, ancillary services and energy related products. SPS uses physical and financial instruments to minimize commodity price risk and to hedge sales and purchases. Sharing of any margin is determined through state regulatory proceedings as well as the operation of the FERC approved joint operating agreement.



## Other

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### Supply Chain

Xcel Energy's ability to meet customer energy requirements, growing customer demand, respond to storm-related disruptions, and execute our capital expenditure program are dependent on maintaining an efficient supply chain.

Large global demand for energy-related infrastructure has stretched equipment supply chains, extended delivery dates and increased prices for items like combustion turbines, transformers and other large electrical equipment. The labor market for skilled engineering and construction resources to build renewables and gas generation has also been strained, impacting cost and availability.

In addition, manufacturing processes have experienced disruptions related to the scarcity of certain raw materials and interruptions in production and shipping. The impact of inflationary pressures, geopolitical events and federal policies have exacerbated the situation. Xcel Energy continues to monitor the situation as it remains fluid and seeks to mitigate the impacts by securing alternative suppliers and key vendor partners, increasing procurement lead times, modifying design standards, and adjusting the timing of work.

### Tariffs, Trade Complaints and Federal Actions

Several trade cases related to anti-dumping and countervailing duty investigations are ongoing and we continue to monitor the potential impacts of these cases.

In 2025, several executive orders have been issued imposing new global and country-specific tariffs on many imports, which may impact our procurement and development activities. Additionally, executive orders and actions from government agencies may impact the permitting of wind and solar facilities and the retirement of coal facilities.

Xcel Energy continues to assess the impacts of these tariffs, executive orders, trade complaints and federal policies on its business, including company owned projects and PPAs. Xcel Energy may seek regulatory relief, if required, in its jurisdictions.

Continued and/or further policy actions or other restrictions, disruptions in imports from key suppliers, or any new trade complaint could impact viability, timelines and costs of various projects and PPAs.

### Tax Law Changes

On July 4, 2025, the President signed into law Public Law No. 119-21 (the "OBBB"). The OBBB modifies certain clean energy tax provisions included in the Inflation Reduction Act. The provisions include:

- Eliminating production and investment tax credits for wind and solar facilities placed in service after 2027, for facilities that begin construction after July 4, 2026.
- The addition of foreign entity of concern rules that apply to projects commencing construction after 2025.

In August 2025, the U.S. Treasury issued further guidance related to the beginning of construction for clean energy projects. In February 2026, the U.S. Treasury and IRS released initial guidance regarding foreign entities of concern. The notice includes interim safe harbor guidance for the purposes of assessing material assistance from a prohibited foreign entity for wind, solar and storage tax credits. Further guidance is expected to be released throughout 2026 related to such rules.

Xcel Energy does not expect these provisions to have an impact on our 2026-2030 base capital plan, as steps have been taken to begin construction under the IRS' safe harbor guidance.

### Excess Liability Insurance Coverage

Xcel Energy maintains excess liability coverage, which is intended to insure against liability to third parties. Through the third quarter of 2024, Xcel Energy had approximately \$600 million of excess liability coverage; including \$520 million of wildfire coverage with an annual premium of approximately \$40 million. Examples of claims paid under this policy include property damage or bodily injury to members of the public caused by Xcel Energy's employees, equipment or facilities. The increased wildfire liability risk and claims are driving a significant increase of premiums and reductions in insurance coverage in the excess liability markets, especially in the western United States.

In October 2024, Xcel Energy renewed its excess liability coverage and now has \$450 million of total coverage; including \$450 million of wildfire coverage for the NSP System and \$300 million of wildfire coverage for PSCo and SPS. The annual premium for this excess liability insurance is approximately \$130 million. In October 2025, Xcel Energy renewed its excess liability coverage for the same level with an annual premium of approximately \$135 million. Xcel Energy has received approval to defer incremental costs in Colorado, Wisconsin and New Mexico and is awaiting approval of a settlement agreement allowing deferral of certain costs in Texas.

### Critical Accounting Policies and Estimates

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Preparation of the consolidated financial statements requires the application of accounting rules and guidance, as well as the use of estimates. Application of these policies involves judgments regarding future events, including the likelihood of success of particular projects, legal and regulatory challenges and anticipated recovery of costs. These judgments could materially impact the consolidated financial statements, based on varying assumptions. In addition, the financial and operating environment also may have a significant effect on the operation of the business and results reported.

Accounting policies and estimates that are most significant to Xcel Energy's results of operations, financial condition or cash flows, and require management's most difficult, subjective or complex judgments are outlined below. Each of these has a higher likelihood of resulting in materially different reported amounts under different conditions or using different assumptions. Each critical accounting policy has been reviewed and discussed with the Audit Committee of Xcel Energy Inc.'s Board of Directors on a quarterly basis.

### Regulatory Accounting

Xcel Energy is subject to the accounting for Regulated Operations, which provides that rate-regulated entities report assets and liabilities consistent with the recovery of those incurred costs in rates, if it is probable that such rates will be charged and collected. Our rates are derived through the ratemaking process, which results in the recording of regulatory assets and liabilities based on the probability of future cash flows.

Regulatory assets generally represent incurred or accrued costs that have been deferred because future recovery from customers is probable. Regulatory liabilities generally represent amounts that are expected to be refunded to customers in future rates or amounts collected in current rates for future costs. In other businesses or industries, regulatory assets and regulatory liabilities would generally be charged to net income or other comprehensive income.

Each reporting period we assess the probability of future recoveries and obligations associated with regulatory assets and liabilities. Factors such as the current regulatory environment, recently issued rate orders and historical precedents are considered. Decisions made by regulatory agencies can directly impact the amount and timing of cost recovery as well as the rate of return on invested capital, and may materially impact our results of operations, financial condition or cash flows.

As of Dec. 31, 2025 and 2024, Xcel Energy had regulatory assets of \$3.5 billion and \$3.4 billion, respectively and regulatory liabilities of \$7.0 billion and \$6.9 billion, respectively. Each subsidiary is subject to regulation that varies from jurisdiction to jurisdiction. If future recovery of costs in any such jurisdiction is no longer probable, Xcel Energy would be required to charge these assets to current net income or other comprehensive income.

At Dec. 31, 2025, in assessing the probability of recovery of recognized regulatory assets, unless otherwise disclosed, Xcel Energy noted no current or anticipated proposals or changes in the regulatory environment that it expects will materially impact the recovery of the assets.

See Notes 4 and 12 to the consolidated financial statements for further information.

### Income Tax Accruals

Judgment, uncertainty and estimates are a significant aspect of the income tax accrual process that accounts for the effects of current and deferred income taxes. Uncertainty associated with the application of tax statutes and regulations and outcomes of tax audits and appeals require that judgment and estimates be made in the accrual process and in the calculation of the ETR.

Changes in tax laws and rates may affect recorded deferred tax assets and liabilities and our future ETR. ETR calculations are revised every quarter based on best available year-end tax assumptions, adjusted in the following year after returns are filed. Tax accrual estimates are trued-up to the actual amounts claimed on the tax returns and further adjusted after examinations by taxing authorities, as needed.

In accordance with the interim period reporting guidance, income tax expense for the first three quarters in a year is based on the forecasted annual ETR. The forecasted ETR reflects a number of estimates, including forecasted annual income, permanent tax adjustments and tax credits.

Valuation allowances are applied to deferred tax assets if it is more likely than not that at least a portion may not be realized. Accounting for income taxes also requires that only tax benefits that meet the more likely than not recognition threshold can be recognized or continue to be recognized.

We may adjust our unrecognized tax benefits and interest accruals as disputes with the IRS and state tax authorities are resolved, and as new developments occur. These adjustments may increase or decrease earnings.

See Note 7 to the consolidated financial statements for further information.

### Employee Benefits

We sponsor several noncontributory, defined benefit pension plans and other postretirement benefit plans that cover almost all employees and certain retirees. Projected benefit costs are based on historical information and actuarial calculations that include key assumptions (annual return level on pension and postretirement health care investment assets, discount rates, mortality rates and health care cost trend rates, etc.). In addition, the pension cost calculation uses a methodology to reduce the volatility of investment performance over time. Pension assumptions are continually reviewed.

At Dec. 31, 2025, Xcel Energy set the rate of return on assets used to measure pension costs at 7.13%, which remains unchanged from the rate set at Dec. 31, 2024. The rate of return used to measure postretirement health care costs is 6.25% at Dec. 31, 2025, which remains unchanged from the rate set in 2024. Xcel Energy's pension investment strategy includes plan-specific investments that seek to align the investment allocations to optimize risk adjusted return and interest rate risk management based on factors that include the plan's funded status. This strategy generally results in a greater percentage of interest rate sensitive securities being allocated to plans with higher funded status ratios and a greater percentage of growth assets being allocated to plans having lower funded status ratios.

Xcel Energy set the discount rates used to value the pension obligations and postretirement health care obligations at 5.78% and 5.66% at Dec. 31, 2025, respectively. This represents a 10 basis point and 22 basis point decrease, respectively, from 2024. Xcel Energy uses a bond matching study as its primary basis for determining the discount rate used to value pension and postretirement health care obligations. The bond matching study utilizes a portfolio of high grade (Aa or higher) bonds that matches the expected cash flows of Xcel Energy's benefit plans in amount and duration.

The effective yield on this cash flow matched bond portfolio determines the discount rate for the individual plans. The bond matching study is validated for reasonableness against the Bank of America US Corporate 15+ Bond Index. In addition, Xcel Energy reviews general actuarial survey data to assess the reasonableness of the discount rate selected.

If Xcel Energy were to use alternative assumptions, a 1% change would result in the following impact on 2026 pension costs, net of the effects of regulation:

(Millions of Dollars)	Pension Costs	
	+1%	-1%
Rate of return	\$ (12)	\$ 22
Discount rate	(4)	—

Mortality rates are developed from actual and projected plan experience for pension plan and postretirement benefits. Xcel Energy's actuary conducts an experience study periodically to determine an estimate of mortality. Xcel Energy considers standard mortality tables, improvement factors and the plans actual experience when selecting a best estimate.

As of Dec. 31, 2025, the initial medical trend cost claim assumptions for Pre-65 was 7.0% and Post-65 was 7.5%. The ultimate trend assumption remained at 4.5% for both Pre-65 and Post-65 claims costs. Xcel Energy bases its medical trend assumption on the long-term cost inflation expected in the health care market, considering the levels projected and recommended by industry experts, as well as recent actual medical cost experienced by Xcel Energy's retiree medical plan.



Funding contributions in 2025 were \$125 million and will be \$75 million in 2026. In future years contributions will remain relatively consistent. Investment returns were more than the assumed levels in 2025 and 2023, but were less than the assumed levels in 2024.

The pension cost calculation uses a market-related valuation of pension assets. Xcel Energy uses a calculated value method to determine the market-related value of the plan assets. The market-related value is determined by adjusting the fair market value of assets at the beginning of the year to reflect the investment gains and losses (the difference between the actual investment return and the expected investment return on the market-related value) during each of the previous five years at the rate of 20% per year.

As differences between actual and expected investment returns are incorporated into the market-related value, amounts are recognized in pension cost over the expected average remaining years of service for active employees (approximately 14 years in 2025).

Xcel Energy currently projects the pension costs recognized for financial reporting purposes will be \$85 million in 2026, while the actual pension costs were \$59 million in 2025 and \$79 million in 2024.

Pension funding contributions across all four of Xcel Energy's pension plans, both voluntary and required, for 2023 - 2026:

- \$75 million in January 2026.
- \$125 million in 2025.
- \$100 million in 2024.
- \$50 million in 2023.

Future amounts may change based on actual market performance, changes in interest rates and any changes in governmental regulations. Therefore, additional contributions could be required in the future. Xcel Energy contributed \$13 million in 2025 and \$11 million during 2024 and 2023, to the postretirement health care plans. Xcel Energy expects to contribute approximately \$8 million during 2026.

Xcel Energy recovers employee benefits costs in its utility operations consistent with accounting guidance with the exception of the areas noted below.

- NSP-Minnesota recognizes pension expense in all regulatory jurisdictions using the aggregate normal cost actuarial method. Differences between aggregate normal cost and expense as calculated by pension accounting standards are deferred as a regulatory liability.
- PSCo and SPS recognize pension expense in all regulatory jurisdictions based on GAAP. The Texas and Colorado electric retail jurisdictions and the Colorado gas retail jurisdiction, each record the difference between annual recognized pension expense and the annual amount of pension expense approved in their last respective general rate case as a deferral to a regulatory asset.
- Regulatory Commissions in Texas, New Mexico and FERC jurisdictions allow the recovery of other postretirement benefit costs only to the extent that recognized expense is matched by cash contributions to an irrevocable trust. Xcel Energy has consistently funded at a level to allow full recovery of costs in these jurisdictions.
- PSCo is required to create a regulatory liability to the extent expense is less than that included in rates. No adjustment was needed in 2025.

See Note 11 to the consolidated financial statements for further information.

## Nuclear Decommissioning

Xcel Energy recognizes liabilities for the expected cost of retiring tangible long-lived assets for which a legal obligation exists. These AROs are recognized at fair value as incurred and are capitalized as part of the cost of the related long-lived assets. In the absence of quoted market prices, Xcel Energy estimates the fair value of its AROs using present value techniques, in which it makes assumptions including estimates of the amounts and timing of future cash flows associated with retirement activities, credit-adjusted risk free rates and cost escalation rates. When Xcel Energy revises any assumptions, it adjusts the carrying amount of both the ARO liability and related long-lived asset. ARO liabilities are accreted to reflect the passage of time using the interest method.

A significant portion of Xcel Energy's AROs relates to the future decommissioning of NSP-Minnesota's nuclear facilities. The nuclear decommissioning obligation is funded by the external decommissioning trust fund. Difference between regulatory funding (including depreciation expense less returns from the external trust fund) and expense recognized is deferred as a regulatory liability. The amounts recorded for AROs related to future nuclear decommissioning were \$2.6 billion in 2025 and \$2.5 billion in 2024.

NSP-Minnesota obtains periodic independent cost studies to estimate the cost and timing of planned nuclear decommissioning activities. Estimates of future cash flows are highly uncertain and may vary significantly from actual results. NSP-Minnesota is required to file a nuclear decommissioning filing every three years. The filing covers all expenses for the decommissioning of the nuclear plants, including decontamination and removal of radioactive material. In November 2024, the 2025-2027 Triennial Nuclear Plant Decommissioning Study was filed and was approved by the MPUC in May 2025.

The following assumptions have a significant effect on the estimated nuclear obligation:

**Timing** — Decommissioning cost estimates are impacted by each facility's retirement date and timing of the actual decommissioning activities. Estimated retirement dates coincide with the retirement dates approved by the MPUC, which can be different than the expiration dates of each unit's operating license with the NRC.

NSP-Minnesota's current operating licenses allow continued use of its Monticello nuclear plant until 2050 and its Prairie Island nuclear plant until 2033 for Unit 1 and 2034 for Unit 2. NSP-Minnesota's authorized retirement dates are 2040 for Monticello, 2033 for Prairie Island Unit 1 and 2034 for Prairie Island Unit 2. During 2025, the Commission approved extended lives for Prairie Island Unit 1 and Unit 2 and Monticello (2053, 2054, and 2050, respectively) in the Upper Midwest Resource Plan. A request to update authorized retirement dates and related decommissioning estimates to incorporate the extended lives are pending with the Commission. These will be incorporated in decommissioning estimates once additional approvals have been received.

The estimated timing of the decommissioning activities is based upon the 60 year DECON method, which assumes prompt removal and dismantlement. Decommissioning activities are expected to begin at the commission approved retirement date and be completed for both facilities by approximately 2101.

**Technology and Regulation** — There is limited experience with actual decommissioning of large nuclear facilities. Changes in technology, experience and regulations could cause cost estimates to change significantly.

**Escalation Rates** — Escalation rates represent projected cost increases due to general inflation and increases in the cost of decommissioning activities. NSP-Minnesota used escalation rates of 3.30% and 4.50%, for non-labor and labor expenses respectively, in calculating the ARO for nuclear decommissioning of its nuclear facilities.

**Discount Rates** — Changes in timing or estimated cash flows that result in upward revisions to the ARO are calculated using the then-current credit-adjusted risk-free interest rate. The credit-adjusted risk-free rate in effect when the change occurs is used to discount the revised estimate of the incremental expected cash flows of the retirement activity.

If the change in timing or estimated expected cash flows results in a downward revision of the ARO, the undiscounted revised estimate of expected cash flows is discounted using the credit-adjusted risk-free rate in effect at the date of initial measurement and recognition of the original ARO. Discount rates ranging from approximately 3% to 7% have been used to calculate the net present value of the expected future cash flows over time.

Significant uncertainties exist in estimating future costs including the method to be utilized, ultimate costs to decommission and planned method of disposing spent fuel. If different cost estimates, life assumptions or cost escalation rates were utilized, the AROs could change materially.

However, changes in estimates have minimal impact on results of operations as NSP-Minnesota expects to continue to recover all costs in future rates.

NSP-Minnesota continually makes judgments and estimates related to these critical accounting policy areas, based on an evaluation of the assumptions and uncertainties for each area. The information and assumptions of these judgments and estimates will be affected by events beyond the control of Xcel Energy, or otherwise change over time.

This may require adjustments to recorded results to better reflect updated information that becomes available. The accompanying financial statements reflect management's best estimates and judgments of the impact of these factors as of Dec. 31, 2025.

See Note 12 to the consolidated financial statements for further information.

### Loss Contingencies – Wildfires

The outcomes of legal proceedings and claims brought against Xcel Energy related to the Marshall Fire, Smokehouse Creek Fire Complex or any future wildfire are subject to uncertainty. An estimated loss from a loss contingency such as a legal proceeding or claim is accrued if it is probable of being incurred and the amount of the loss can be reasonably estimated. Each reporting period we evaluate, among other factors, the degree of probability of unfavorable outcomes and the ability to make reasonable estimates of potential losses. The process for evaluating any wildfire-related liabilities requires a series of complex judgments about past and future events. Factors such as the cause of a wildfire, the extent and magnitude of potential damages and the status of investigation, legal proceedings, mediations and settlements are considered. See Note 12 accompanying the consolidated financial statements for additional information.

### Derivatives, Risk Management and Market Risk

We are exposed to a variety of market risks in the normal course of business. Market risk is the potential loss that may occur as a result of adverse changes in the market or fair value for a particular instrument or commodity. All financial and commodity-related instruments, including derivatives, are subject to market risk.

Xcel Energy is exposed to the impact of adverse changes in price for energy and energy-related products, which is partially mitigated by the use of commodity derivatives. In addition to ongoing monitoring and maintaining credit policies intended to minimize overall credit risk, management takes steps to mitigate changes in credit and concentration risks associated with its derivatives and other contracts, including parental guarantees and requests of collateral. While we expect that the counterparties will perform on the contracts underlying our derivatives, the contracts expose us to credit and non-performance risk.

Distress in the financial markets may impact counterparty risk and the fair value of the securities in the nuclear decommissioning fund and pension fund.

**Commodity Price Risk** — We are exposed to commodity price risk in our electric and natural gas operations. Commodity price risk is managed by entering into long and short-term physical purchase and sales contracts for electric capacity, energy and energy-related products and fuels used in generation and distribution activities.

Commodity price risk is also managed through the use of financial derivative instruments. Our risk management policy allows us to manage commodity price risk within each rate-regulated operation per commission approved hedge plans.

**Wholesale and Commodity Trading Risk** — Xcel Energy conducts various wholesale and commodity trading activities, including the purchase and sale of electric capacity, energy, energy-related instruments and natural gas-related instruments, including derivatives. Our risk management policy allows management to conduct these activities within guidelines and limitations as approved by our risk management committee.

Fair value of net commodity trading contracts as of Dec. 31, 2025:

(Millions of Dollars)	Futures / Forwards Maturity				Total Fair Value
	Less Than 1 Year	1 to 3 Years	4 to 5 Years	Greater Than 5 Years	
NSP-Minnesota <sup>(a)</sup>	\$ (10)	\$ (15)	\$ (3)	\$ (1)	\$ (29)
NSP-Minnesota <sup>(b)</sup>	1	(2)	—	(4)	(5)
PSCo <sup>(a)</sup>	(1)	—	—	—	(1)
	<u>\$ (10)</u>	<u>\$ (17)</u>	<u>\$ (3)</u>	<u>\$ (5)</u>	<u>\$ (35)</u>

(Millions of Dollars)	Options Maturity				Total Fair Value
	Less Than 1 Year	1 to 3 Years	4 to 5 Years	Greater Than 5 Years	
NSP-Minnesota <sup>(b)</sup>	\$ —	\$ 10	\$ 10	\$ —	\$ 20

(a) Prices actively quoted or based on actively quoted prices.

(b) Prices based on models and other valuation methods.

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Changes in the fair value of commodity trading contracts before the impacts of margin-sharing for the years ended Dec. 31:

(Millions of Dollars)	2025	2024
Fair value of commodity trading net contracts outstanding at Jan. 1	\$ (2)	\$ 1
Contracts realized or settled during the period	(1)	—
Commodity trading contract additions and changes during the period	(12)	(3)
Fair value of commodity trading net contracts outstanding at Dec. 31	<u>\$ (15)</u>	<u>\$ (2)</u>

A 10% increase and 10% decrease in forward market prices for Xcel Energy's commodity trading contracts would have likewise increased and decreased pretax income from continuing operations, by approximately \$2 million at Dec. 31, 2025 and Dec. 31, 2024.

The utility subsidiaries' commodity trading operations measure the outstanding risk exposure to price changes on contracts and obligations using an industry standard methodology known as VaR. VaR expresses the potential change in fair value of the outstanding contracts and obligations over a particular period of time under normal market conditions.

The VaRs for the NSP-Minnesota and PSCo commodity trading operations, excluding both non-derivative transactions and derivative transactions designated as normal purchases and normal sales, calculated on a consolidated basis using a Monte Carlo simulation with a 95% confidence level and a one-day holding period, were as follows:

(Millions of Dollars)	Year Ended Dec. 31	Average	High	Low
2025	\$ —	\$ —	\$ 1	\$ —
2024	—	—	1	—

**Interest Rate Risk** — Xcel Energy is subject to interest rate risk. Our risk management policy allows interest rate risk to be managed through the use of fixed rate debt, floating rate debt and interest rate derivatives.

A 100 basis point change in the benchmark rate on Xcel Energy's variable rate debt would impact pretax interest expense annually by approximately \$17 million and \$7 million in 2025 and 2024, respectively.

NSP-Minnesota maintains a nuclear decommissioning fund, as required by the NRC. The nuclear decommissioning fund is subject to interest rate and equity price risk. The fund is invested in a diversified portfolio of debt securities, equity securities and other investments. These investments may be used only for the purpose of decommissioning NSP-Minnesota's nuclear generating plants.

Fluctuations in equity prices or interest rates affecting the nuclear decommissioning fund do not have a direct impact on earnings due to the application of regulatory accounting. Realized and unrealized gains on the decommissioning fund investments are deferred as an offset of NSP-Minnesota's regulatory asset for nuclear decommissioning costs.

The value of pension and postretirement plan assets and benefit costs are impacted by changes in discount rates and expected return on plan assets. Xcel Energy's ongoing pension and postretirement investment strategy is based on plan-specific investment recommendations that seek to optimize potential investment risk and minimize interest rate risk associated with changes in the obligations as a plan's funded status increases over time. The impacts of fluctuations in interest rates on pension and postretirement costs are mitigated by pension cost calculation methodologies and regulatory mechanisms that minimize the earnings impacts of such changes.

**Credit Risk** — Xcel Energy is also exposed to credit risk. Credit risk relates to the risk of loss resulting from counterparties' nonperformance on their contractual obligations. Xcel Energy maintains credit policies intended to minimize overall credit risk and actively monitors these policies to reflect changes and scope of operations.

Credit exposure is monitored, and when necessary, the activity with a specific counterparty is limited until credit enhancement is provided. Distress in the financial markets could increase our credit risk.

Xcel Energy's subsidiaries are subject to credit risk from contracts with generating equipment manufacturers and other suppliers that require deposits or milestone payments. In the event of non-performance by these counterparties, the Xcel Energy subsidiaries could experience credit losses, increased costs or project delays. Xcel Energy frequently seeks to mitigate this risk by requiring parent guarantees, letters of credit or other types of credit support.

Xcel Energy is also subject to credit risk for all wholesale, trading and non-trading commodity counterparties and employs credit risk controls, such as letters of credit, parental guarantees, master netting agreements and termination provisions.

At Dec. 31, 2025, a 10% increase or decrease in commodity prices would have resulted in an increase or decrease in credit exposure of \$27 million. At Dec. 31, 2024, a 10% increase in commodity prices would have resulted in an increase in credit exposure of \$26 million, while a decrease in prices of 10% would have resulted in a decrease in credit exposure of \$25 million.

### Fair Value Measurements

Derivative contracts, with the exception of those designated as normal purchases and normal sales, are reported at fair value. Xcel Energy's investments held in the nuclear decommissioning fund, rabbi trusts, pension and other postretirement funds are also subject to fair value accounting. See Notes 10 and 11 to the consolidated financial statements for further information.

### Liquidity and Capital Resources

#### Cash Flows

##### Operating Cash Flows

(Millions of Dollars)	Twelve Months Ended Dec. 31
Cash provided by operating activities — 2024	\$ 4,641
<b>Components of change — 2025 vs. 2024</b>	
Higher net income	82
Non-cash transactions	121
Changes in deferred taxes	189
Changes in working capital	(304)
Changes in net regulatory and other assets and liabilities	(646)
Cash provided by operating activities — 2025	<u>\$ 4,083</u>

Net cash provided by operating activities decreased by \$558 million for 2025 as compared to 2024. The decrease was largely due to the payment of the Marshall Wildfire settlement and timing of regulatory recovery, including deferred fuel costs.



**Investing Cash Flows**

(Millions of Dollars)	Twelve Months Ended Dec. 31	
Cash used in investing activities — 2024	\$	(7,428)
Components of change — 2025 vs. 2024		
Increased capital expenditures		(3,544)
Other investing activities		3
Cash used in investing activities — 2025	\$	(10,969)

Net cash used in investing activities increased by \$3,541 million for 2025 as compared to 2024. The increase in capital expenditures was largely due to continued system expansion and increased investment in renewable and transmission projects.

**Capital Requirements**

Xcel Energy has contractual obligations and other commitments that will need to be funded in the future. Xcel Energy expects to have adequate amounts of cash from operating and financing activities to meet both its short-term and long-term cash requirements. Xcel Energy's financing requirements are dependent on both existing contractual obligations and other commitments, as well as projected capital forecasts. Xcel Energy expects to meet future financing requirements by periodically issuing short-term debt, long-term debt, common stock, hybrid and other securities to maintain desired capitalization ratios. Projected future financing requirements can be impacted by various factors including constraints to supply chain and labor, regulatory lag and inflation.

**Material Cash Requirements and Other Commitments**

(Millions of Dollars)	Payments Due by Period (as of Dec. 31, 2025)				
	Total	Less than 1 Year	1 to 3 Years	3 to 5 Years	After 5 Years
Long-term debt, principal and interest payments	\$ 57,743	\$ 1,937	\$ 4,766	\$ 3,793	\$ 47,247
Finance lease obligations	2,183	112	225	232	1,614
Operating leases obligations <sup>(a)</sup>	1,259	152	250	226	631
Unconditional purchase obligations <sup>(b)</sup>	4,264	1,264	1,097	520	1,383
Short-term debt	1,550	1,550	—	—	—
Other	587	574	13	—	—
Total contractual cash obligations	\$ 67,586	\$ 5,589	\$ 6,351	\$ 4,771	\$ 50,875

<sup>(a)</sup> Included in operating lease obligations are \$121 million, \$170 million, \$156 million and \$185 million, for the less than 1 year, 1 - 3 years, 3 - 5 years and after 5 years categories, respectively, pertaining to PPAs that are accounted for as operating leases.

<sup>(b)</sup> Xcel Energy Inc. and its subsidiaries have contracts providing for the purchase and delivery of a significant portion of its fuel (nuclear, natural gas and coal) requirements. Additionally, the utility subsidiaries of Xcel Energy Inc. have entered into non-lease purchase power agreements. Certain contractual purchase obligations are adjusted on indices. Effects of price changes are mitigated through cost of energy adjustment mechanisms.

**Capital Expenditures** — Base capital expenditures for Xcel Energy for 2026 through 2030:

By Regulated Utility	Actual		Base Capital Forecast (Millions of Dollars)					2026 - 2030 Total
	2025	2026	2027	2028	2029	2030		
NSP-Minnesota	\$ 3,380	\$ 3,740	\$ 4,870	\$ 4,210	\$ 3,660	\$ 3,650	\$ 20,130	
SPS	1,610	3,050	5,120	5,350	3,240	2,270	19,030	
PSCo	5,440	5,980	3,940	2,960	1,760	2,960	17,600	
NSP-Wisconsin	710	910	1,210	760	570	580	4,030	
Other <sup>(a)</sup>	470	110	(10)	(630)	(210)	(50)	(790)	
Total base capital expenditures	\$ 11,610	\$ 13,790	\$ 15,130	\$ 12,650	\$ 9,020	\$ 9,410	\$ 60,000	

<sup>(a)</sup> Other category includes intercompany transfers for equipment with long lead times.

**Financing Cash Flows**

(Millions of Dollars)	Twelve Months Ended Dec. 31	
Cash provided by financing activities — 2024	\$	2,837
Components of change — 2025 vs. 2024		
Higher long-term debt issuances, net of repayments		1,059
Higher net short-term debt proceeds		945
Higher proceeds from issuance of common stock		2,232
Other financing activities		(92)
Cash provided by financing activities — 2025	\$	6,981

Net cash provided by financing activities increased by \$4,144 million for 2025 as compared to 2024. The increase was largely related to additional debt and common stock issuances to fund capital investment.

See Note 5 to the consolidated financial statements for further information.

By Function	Actual		Base Capital Forecast (Millions of Dollars)					2026 - 2030 Total
	2025	2026	2027	2028	2029	2030		
Electric transmission	\$ 2,250	\$ 3,060	\$ 2,930	\$ 2,890	\$ 3,190	\$ 3,370	\$ 15,440	
Renewables	3,190	3,560	4,620	3,380	1,150	1,210	13,920	
Electric distribution	2,690	2,920	3,250	2,930	1,680	2,930	13,710	
Electric generation	1,250	2,220	2,420	2,500	1,810	590	9,540	
Natural gas	740	860	830	700	650	680	3,720	
Other	1,490	1,170	1,080	250	540	630	3,670	
Total base capital expenditures	\$ 11,610	\$ 13,790	\$ 15,130	\$ 12,650	\$ 9,020	\$ 9,410	\$ 60,000	

The plan does not include any potential incremental generation from the current Colorado Near-Term Procurement and Resource Plan, additional future generation RFPs across jurisdictions to fund growth, or additional transmission investments that may come from future planning processes including MISO and SPP. Xcel Energy expects to fund additional capital investment with approximately 40% equity and 60% debt.

Xcel Energy's capital expenditure forecast is subject to continuing review and modification. Actual capital expenditures may vary from estimates due to changes in electric and natural gas projected load growth, safety and reliability needs, regulatory decisions, legislative initiatives, tax policy, reserve requirements, availability of purchased power, alternative plans for meeting long-term energy needs, environmental initiatives and regulation, and merger, acquisition and divestiture opportunities.

**Financing for Capital Expenditures through 2030** — Xcel Energy issues debt and equity securities to refinance retiring debt maturities, reduce short-term debt, fund capital programs, infuse equity in subsidiaries, fund asset acquisitions and for general corporate purposes.

Current estimated financing plans of Xcel Energy for 2026 through 2030 (includes the impact of tax credit transferability):

(Millions of Dollars)	
<b>Funding Capital Expenditures</b>	
Cash from operations <sup>(a)</sup>	\$ 30,180
New debt <sup>(b)</sup>	22,820
Equity issuances <sup>(c)</sup>	7,000
Base capital expenditures 2026 - 2030	\$ 60,000
<b>Maturing debt</b>	\$ 3,580

(a) Net of dividends and pension funding.

(b) Reflects a combination of short and long-term debt; net of refinancing.

(c) Amount could include other financing instruments that receive equity credit from the credit rating agencies.

### Off-Balance Sheet Arrangements

Xcel Energy does not have any off-balance-sheet arrangements, other than those currently disclosed, that have or are reasonably likely to have a current or future effect on financial condition, changes in financial condition, revenues or expenses, results of operations, liquidity, capital expenditures or capital resources that is material to investors.

**Common Stock Dividends** — Future dividend levels will be dependent on Xcel Energy's results of operations, financial condition, cash flows, reinvestment opportunities and other factors, and will be evaluated by the Xcel Energy Inc. Board of Directors. In February 2026, Xcel Energy announced an increase in the annual dividend of 9 cents per share, which represents an increase of 4.0%.

Xcel Energy's dividend policy balances the following:

- Projected cash generation.
- Projected capital investment.
- A reasonable rate of return on shareholder investment.
- The impact on Xcel Energy's capital structure and credit ratings.

In addition, there are certain statutory limitations that could affect dividend levels. Federal law places limits on the ability of public utilities within a holding company to declare dividends. Under the Federal Power Act, a public utility may not pay dividends from any funds properly included in a capital account. The utility subsidiaries' dividends may be limited directly or indirectly by state regulatory commissions or bond indenture covenants.

See Note 5 to the consolidated financial statements for further information.

**Pension Fund** — Xcel Energy's pension assets are invested in a diversified portfolio of domestic and international equity securities, short-term to long-duration fixed income securities and alternative investments, including private equity, real estate and hedge funds.

Funded status and pension assumptions:

(Millions of Dollars)	Dec. 31, 2025	Dec. 31, 2024
Fair value of pension assets	\$ 2,690	\$ 2,504
Projected pension obligation <sup>(a)</sup>	2,820	2,752
Funded status	\$ (130)	\$ (248)

(a) Excludes non-qualified plan of \$13 million at both Dec. 31, 2025 and 2024.

Pension Assumptions	2025	2024
Discount rate for year-end valuation	5.78 %	5.88 %
Expected long-term rate of return	7.13	7.13

### Capital Sources

**Short-Term Funding Sources** — Xcel Energy generally funds short-term needs, through operating cash flows, notes payable, commercial paper and bank lines of credit. The amount and timing of short-term funding needs depend on construction expenditures, working capital and dividend payments.

**Short-Term Investments** — Xcel Energy Inc., NSP-Minnesota, NSP-Wisconsin, PSCo and SPS maintain cash and short-term investment accounts.

**Short-Term Debt** — Xcel Energy Inc., NSP-Minnesota, NSP-Wisconsin, PSCo and SPS each have individual commercial paper programs. Authorized levels for these commercial paper programs are:

- \$2 billion for Xcel Energy Inc.
- \$1.2 billion for PSCo.
- \$800 million for NSP-Minnesota.
- \$600 million for SPS.
- \$150 million for NSP-Wisconsin.

See Note 5 to the consolidated financial statements for further information.

Credit Facility Agreements — As of Feb. 23, 2026, Xcel Energy Inc. and its utility subsidiaries had the following committed credit facilities available to meet liquidity needs:

(Millions of Dollars)	Facility <sup>(a)</sup>	Drawn <sup>(b)</sup>	Available	Cash	Liquidity
Xcel Energy Inc.	\$ 2,000	\$ 790	\$ 1,210	\$ 21	\$ 1,231
PSCo	1,200	308	892	9	901
NSP-Minnesota	800	329	471	3	474
SPS	600	213	387	11	398
NSP-Wisconsin	150	—	150	2	152
Total	\$ 4,750	\$ 1,640	\$ 3,110	\$ 46	\$ 3,156
Term Loan <sup>(c)</sup>	1,500	750	750	—	750

(a) Credit facilities expire in December 2029.

(b) Includes outstanding commercial paper and letters of credit.

(c) Xcel Energy Inc.'s \$1.5 billion term loan (entered into in January 2026) matures in January 2027.

Xcel Energy Inc., NSP-Minnesota, PSCo and SPS each have the right to request an extension of the revolving credit facility for two additional one-year periods. NSP-Wisconsin has the right to request an extension of the revolving credit facility for an additional year. All extension requests are subject to majority bank group approval.

**Registration Statements** — Xcel Energy Inc.'s Articles of Incorporation authorize the issuance of one billion shares of \$2.50 par value common stock. As of Dec. 31, 2025 and 2024, Xcel Energy had approximately 624 million shares and 574 million shares of common stock outstanding, respectively.

Xcel Energy Inc. and its utility subsidiaries have registration statements on file with the SEC which are uncapped, permitting Xcel Energy Inc. and its utility subsidiaries to issue debt, equity and other securities. Debt issuance at our utility subsidiaries are subject to commission approval.

**Planned Financing Activity** — Xcel Energy's 2026 financing plans reflect the following:

Issuer	Security	Amount (Millions of Dollars)
Xcel Energy Inc.	Senior Unsecured Notes	\$ 1,000
PSCo	First Mortgage Bonds	2,400
NSP-Minnesota	First Mortgage Bonds	1,000
SPS	First Mortgage Bonds	1,000
NSP-Wisconsin	First Mortgage Bonds	250

In addition, Xcel Energy plans to issue incremental equity throughout 2026 through its ATM program or other offerings. Financing plans are subject to change, depending on capital expenditures, regulatory outcomes, internal cash generation, market conditions, changes in tax policies and other factors.

In January 2026, Xcel Energy Inc. entered into a \$1.5 billion, 364-Day Delayed Draw Term Loan Agreement and borrowed \$750 million under the term loan facility.

See Note 5 to the consolidated financial statements for further information.

## Earnings Guidance and Long-Term EPS and Dividend Growth Rate Objectives

**Xcel Energy 2026 Earnings Guidance** — Xcel Energy's 2026 ongoing earnings guidance is a range of \$4.04 to \$4.16 per share. <sup>(a)</sup>

Key assumptions as compared with 2025 actual levels unless noted:

- Constructive outcomes in all pending rate case and regulatory proceedings.
- Normal weather patterns for the year.
- Weather-normalized retail electric sales are projected to increase ~3%.
- Weather-normalized retail firm natural gas sales are projected to increase ~1%.
- Capital rider revenue is projected to increase \$535 million to \$545 million.
- O&M expenses are projected to increase ~3%.
- Depreciation expense is projected to increase approximately \$350 million to \$360 million.
- Property taxes are projected to increase \$30 million to \$40 million.
- Interest expense (net of AFUDC - debt) is projected to increase \$300 million to \$310 million, net of interest income.
- AFUDC - equity is projected to increase \$140 million to \$150 million.

(a) Ongoing earnings is calculated using net income and adjusting for certain nonrecurring or infrequent items that are, in management's view, not reflective of ongoing operations. Ongoing earnings could differ from those prepared in accordance with GAAP for unplanned and/or unknown adjustments. As Xcel Energy is unable to quantify the financial impacts of any additional adjustments that may occur for the year, we are unable to provide a quantitative reconciliation of the guidance for ongoing EPS to corresponding GAAP EPS.

**Long-Term EPS and Dividend Growth Rate Objectives** — Xcel Energy expects to deliver an attractive total return to our shareholders through a combination of earnings growth and dividend yield, based on the following long-term objectives:

- Deliver long-term annual EPS growth of 6% to 8+% based off of \$3.80 per share.
- Deliver annual dividend increases of 4% to 6%.
- Target a dividend payout ratio of 45% to 55%.
- Maintain senior secured debt credit ratings in the A range.

## ITEM 7A — QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

See the "Derivatives, Risk Management and Market Risk" section in Item 7, incorporated by reference.

## ITEM 8 — FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA

See Item 15-1 for an index of financial statements included herein.

See Note 15 to the consolidated financial statements for further information.

### Management Report on Internal Control Over Financial Reporting

The management of Xcel Energy Inc. is responsible for establishing and maintaining adequate internal control over financial reporting. Xcel Energy Inc.'s internal control system was designed to provide reasonable assurance to Xcel Energy Inc.'s management and Board of Directors regarding the preparation and fair presentation of published financial statements.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective can provide only reasonable assurance with respect to financial statement preparation and presentation.

Xcel Energy Inc. management assessed the effectiveness of Xcel Energy Inc.'s internal control over financial reporting as of Dec. 31, 2025. In making this assessment, it used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) in Internal Control — Integrated Framework (2013). Based on our assessment, we believe that, as of Dec. 31, 2025, Xcel Energy Inc.'s internal control over financial reporting is effective at the reasonable assurance level based on those criteria.

Xcel Energy Inc.'s independent registered public accounting firm has issued an attestation report on Xcel Energy Inc.'s internal control over financial reporting. Its report appears herein.

/s/ ROBERT C. FRENZEL

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Robert C. Frenzel  
Chairman, President, Chief Executive Officer and Director  
Feb. 25, 2026

/s/ BRIAN J. VAN ABEL

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Brian J. Van Abel  
Executive Vice President, Chief Financial Officer  
Feb. 25, 2026

## REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the stockholders and the Board of Directors of Xcel Energy Inc.

### Opinions on the Financial Statements and Internal Control over Financial Reporting

We have audited the accompanying consolidated balance sheets of Xcel Energy Inc. and subsidiaries (the "Company") as of December 31, 2025 and 2024, the related consolidated statements of income, comprehensive income, common stockholders' equity, and cash flows, for each of the three years in the period ended December 31, 2025, and the related notes and the schedules listed in the Index at Item 15 (collectively referred to as the "financial statements"). We also have audited the Company's internal control over financial reporting as of December 31, 2025, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2025 and 2024, and the results of its operations and its cash flows for each of the three years in the period ended December 31, 2025, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2025, based on criteria established in *Internal Control — Integrated Framework (2013)* issued by COSO.

### Basis for Opinions

The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying *Management Report on Internal Controls over Financial Reporting*. Our responsibility is to express an opinion on these financial statements and an opinion on the Company's internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the financial statements included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures to respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

### Definition and Limitations of Internal Control over Financial Reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### Critical Audit Matter

The critical audit matter communicated below is a matter arising from the current-period audit of the financial statements that was communicated or required to be communicated to the audit committee and that (1) relates to accounts or disclosures that are material to the financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the financial statements, taken as a whole, and we are not, by communicating the critical audit matter below, providing a separate opinion on the critical audit matter or on the accounts or disclosures to which it relates.

**Regulatory Assets and Liabilities - Impact of Rate Regulation on the Financial Statements — Refer to Notes 4 and 12 to the consolidated financial statements.**

*Critical Audit Matter Description*

The Company is subject to rate regulation by state utility regulatory agencies, which have jurisdiction with respect to the rates of electric and natural gas distribution companies in Minnesota, North Dakota, South Dakota, Wisconsin, Michigan, Colorado, New Mexico, and Texas. The Company is also subject to the jurisdiction of the Federal Energy Regulatory Commission for its wholesale electric operations, hydroelectric generation licensing, accounting practices, wholesale sales for resale, transmission of electricity in interstate commerce, compliance with North American Electric Reliability Corporation standards, asset transactions and mergers and natural gas transactions in interstate commerce, (collectively with state utility regulatory agencies, the “Commissions”). Management has determined it meets the requirements under accounting principles generally accepted in the United States of America to prepare its financial statements applying the specialized rules to account for the effects of cost-based rate regulation. Accounting for the economics of rate regulation affects multiple financial statement line items and disclosures, including property, plant and equipment, regulatory assets and liabilities, operating revenues and expenses, and income taxes.

The Company is subject to regulatory rate setting processes. Rates are determined and approved in regulatory proceedings based on an analysis of the Company’s costs to provide utility service and a return on, and recovery of, the Company’s investment in assets required to deliver services to customers. Accounting for the Company’s regulated operations provides that rate-regulated entities report assets and liabilities consistent with the recovery of those incurred costs in rates, if it is probable that such rates will be charged and collected. The Commissions’ regulation of rates is premised on the full recovery of incurred costs and a reasonable rate of return on invested capital. Decisions by the Commissions in the future will impact the accounting for regulated operations, including decisions about the amount of allowable costs and return on invested capital included in rates and any refunds that may be required. In the rate setting process, the Company’s rates result in the recording of regulatory assets and liabilities based on the probability of future cash flows. Regulatory assets generally represent incurred or accrued costs that have been deferred because future recovery from customers is probable. Regulatory liabilities generally represent amounts that are expected to be refunded to customers in future rates or amounts collected in current rates for future costs.

We identified the impact of rate regulation as a critical audit matter due to the significant judgments made by management to support its assertions about impacted account balances and disclosures and the high degree of subjectivity involved in assessing the impact of future regulatory orders on the financial statements. Management judgments include assessing the likelihood of recovery in future rates of incurred costs and requirements to refund amounts to customers. Given that management’s accounting judgments are based on assumptions about the outcome of future decisions by the Commissions, auditing these judgments required specialized knowledge of accounting for rate regulation and the rate setting process due to its inherent complexities.

*How the Critical Audit Matter Was Addressed in the Audit*

Our audit procedures related to the uncertainty of future decisions by the Commissions included the following, among others:

- We tested the effectiveness of management’s controls over the evaluation of the likelihood of (1) the recovery in future rates of costs deferred as regulatory assets, and (2) a refund or a future reduction in rates that should be reported as regulatory liabilities. We also tested the effectiveness of management’s controls over the recognition of regulatory assets or liabilities and the monitoring and evaluation of regulatory developments that may affect the likelihood of recovering costs in future rates or of a future reduction in rates.
- We evaluated the Company’s disclosures related to the impacts of rate regulation, including the balances recorded and regulatory developments.
- We read relevant regulatory orders issued by the Commissions for the Company, other regulatory filings, legal decisions and recommendations being evaluated by the Commissions, and other publicly available information to assess the likelihood of recovery in future rates or of a future reduction in rates. We evaluated historic orders for precedents of the Commissions’ treatment of similar costs under similar circumstances. We compared the regulatory orders, filings and other publicly available information to the Company’s recorded regulatory assets and liabilities for completeness.
- We obtained management’s analysis and correspondence from counsel, as appropriate, regarding regulatory assets or liabilities not yet addressed in a regulatory order to assess management’s assertion that amounts are probable of recovery or a future reduction in rates.

/s/ DELOITTE & TOUCHE LLP  
Minneapolis, Minnesota  
February 25, 2026

We have served as the Company’s auditor since 2002.

**XCEL ENERGY INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME**  
(amounts in millions, except per share data)

	Year Ended Dec. 31		
	2025	2024	2023
<b>Operating revenues</b>			
Electric	\$ 12,160	\$ 11,147	\$ 11,446
Natural gas	2,452	2,230	2,645
Other	57	64	115
Total operating revenues	14,669	13,441	14,206
<b>Operating expenses</b>			
Electric fuel and purchased power	3,961	3,788	4,278
Cost of natural gas sold and transported	1,041	951	1,456
Cost of sales — other	11	14	49
Operating and maintenance expenses	2,732	2,540	2,444
Conservation and demand side management expenses	406	394	286
Depreciation and amortization	2,953	2,744	2,448
Taxes (other than income taxes)	686	624	657
Marshall Wildfire litigation	296	—	—
Loss on Comanche Unit 3 litigation	—	—	35
Workforce reduction expenses	—	—	72
Total operating expenses	12,086	11,055	11,725
<b>Operating income</b>	2,583	2,386	2,481
Other income, net	235	143	22
Earnings from equity method investments	17	19	35
Allowance for funds used during construction — equity	281	168	91
<b>Interest charges and financing costs</b>			
Interest charges — includes other financing costs	1,468	1,255	1,055
Allowance for funds used during construction — debt	(125)	(73)	(51)
<b>Total interest charges and financing costs</b>	1,343	1,182	1,004
<b>Income before income taxes</b>	1,773	1,534	1,625
Income tax benefit	(245)	(402)	(146)
<b>Net income</b>	\$ 2,018	\$ 1,936	\$ 1,771
<b>Weighted average common shares outstanding:</b>			
Basic	587	563	552
Diluted	589	563	552
<b>Earnings per average common share:</b>			
Basic	\$ 3.44	\$ 3.44	\$ 3.21
Diluted	3.42	3.44	3.21

See Notes to Consolidated Financial Statements

**XCEL ENERGY INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
*(amounts in millions)*

	Year Ended Dec. 31		
	2025	2024	2023
<b>Net income</b>	\$ 2,018	\$ 1,936	\$ 1,771
<b>Other comprehensive income</b>			
Pension and retiree medical benefits:			
Net pension and retiree medical losses arising during the period, net of tax	(1)	(3)	(4)
Reclassification of losses to net income, net of tax	2	5	2
Derivative instruments:			
Net fair value increase (decrease), net of tax	2	22	(2)
Reclassification of losses to net income, net of tax	2	2	3
Total other comprehensive income (loss)	5	26	(1)
<b>Total comprehensive income</b>	<b>\$ 2,023</b>	<b>\$ 1,962</b>	<b>\$ 1,770</b>

See Notes to Consolidated Financial Statements

**XCEL ENERGY INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
(amounts in millions)

	Year Ended Dec. 31		
	2025	2024	2023
<b>Operating activities</b>			
Net income	\$ 2,018	\$ 1,936	\$ 1,771
Adjustments to reconcile net income to cash provided by operating activities:			
Depreciation and amortization	2,968	2,769	2,471
Nuclear fuel amortization	114	106	96
Deferred income taxes	414	225	(59)
Allowance for equity funds used during construction	(281)	(168)	(91)
Earnings from equity method investments	(17)	(19)	(35)
Dividends from equity method investments	32	34	35
Provision for bad debts	61	47	79
Share-based compensation expense	46	33	25
Changes in operating assets and liabilities:			
Accounts receivable	(129)	19	(27)
Accrued unbilled revenues	(48)	21	252
Inventories	(300)	(140)	(98)
Other current assets	(122)	(139)	86
Accounts payable	(50)	37	(149)
Net regulatory assets and liabilities	(189)	436	911
Other current liabilities	(174)	(317)	200
Pension and other employee benefit obligations	(100)	(89)	17
Other, net	(160)	(150)	(157)
Net cash provided by operating activities	4,083	4,641	5,327
<b>Investing activities</b>			
Capital/construction expenditures	(10,908)	(7,364)	(5,854)
Purchase of investment securities	(1,200)	(998)	(994)
Proceeds from the sale of investment securities	1,197	961	959
Other, net	(58)	(27)	(37)
Net cash used in investing activities	(10,969)	(7,428)	(5,926)
<b>Financing activities</b>			
Proceeds (repayments) of short-term borrowings, net	855	(90)	(28)
Proceeds from issuances of long-term debt	5,763	3,647	2,630
Repayments of long-term debt	(1,713)	(656)	(1,151)
Proceeds from issuance of common stock	3,349	1,117	270
Dividends paid	(1,282)	(1,175)	(1,092)
Other, net	9	(6)	(12)
Net cash provided by financing activities	6,981	2,837	617
Net change in cash and cash equivalents	95	50	18
Cash, cash equivalents and restricted cash at beginning of period	179	129	111
Cash, cash equivalents and restricted cash at end of period	\$ 274	\$ 179	\$ 129
<b>Supplemental disclosure of cash flow information:</b>			
Cash paid for interest (net of amounts capitalized)	\$ (1,262)	\$ (1,131)	\$ (945)
<b>Supplemental disclosure of non-cash investing and financing transactions:</b>			
Accrued property, plant and equipment additions	\$ 1,170	\$ 964	\$ 553
Inventory transfers to property, plant and equipment	348	258	197
Operating and finance lease right-of-use assets	1,253	138	238
Allowance for equity funds used during construction	281	168	91
Issuance of common stock for reinvested dividends and/or equity awards	80	68	64

See Notes to Consolidated Financial Statements

**XCEL ENERGY INC. AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(amounts in millions, except share and per share)

	Dec. 31	
	2025	2024
<b>Assets</b>		
Current assets		
Cash and cash equivalents	\$ 274	\$ 179
Accounts receivable, net	1,330	1,249
Accrued unbilled revenues	880	832
Inventories	761	666
Regulatory assets	529	561
Derivative instruments	165	114
Prepayments and other	1,075	724
Total current assets	5,014	4,325
Property, plant and equipment, net	65,639	57,198
Other assets		
Nuclear decommissioning fund and other investments	4,389	3,896
Regulatory assets	2,998	2,849
Derivative instruments	54	72
Operating lease right-of-use assets	893	1,060
Finance lease right-of-use assets	1,348	111
Other	1,036	524
Total other assets	10,718	8,512
Total assets	\$ 81,371	\$ 70,035
<b>Liabilities and Equity</b>		
Current liabilities		
Current portion of long-term debt	\$ 501	\$ 1,103
Short-term debt	1,550	695
Accounts payable	2,307	1,781
Regulatory liabilities	714	852
Taxes accrued	579	535
Accrued interest	337	280
Dividends payable	355	314
Derivative instruments	31	37
Operating lease liabilities	110	227
Other	605	635
Total current liabilities	7,089	6,459
Deferred credits and other liabilities		
Deferred income taxes	6,004	5,319
Regulatory liabilities	6,277	6,010
Asset retirement obligations	3,888	3,713
Derivative instruments	67	77
Customer advances	129	146
Pension and employee benefit obligations	365	477
Operating lease liabilities	788	867
Finance lease liabilities	1,262	60
Other	61	69
Total deferred credits and other liabilities	18,841	16,738
Commitments and contingencies		
Capitalization		
Long-term debt	31,832	27,316
Common stock — 1,000,000,000 shares authorized of \$2.50 par value; 623,600,715 and 574,365,598 shares outstanding at Dec. 31, 2025 and Dec. 31, 2024, respectively	1,559	1,436
Additional paid in capital	12,906	9,601
Retained earnings	9,207	8,553
Accumulated other comprehensive loss	(63)	(68)
Total common stockholders' equity	23,609	19,522
Total liabilities and equity	\$ 81,371	\$ 70,035

See Notes to Consolidated Financial Statements

**XCEL ENERGY INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMMON STOCKHOLDERS' EQUITY**  
*(amounts in millions, except per share data; shares in actual amounts)*

	Common Stock Issued			Retained Earnings	Accumulated Other Comprehensive Loss	Total Common Stockholders' Equity
	Shares	Par Value	Additional Paid In Capital			
<b>Balance at Dec. 31, 2022</b>	549,578,018	\$ 1,374	\$ 8,155	\$ 7,239	\$ (93)	\$ 16,675
Net income				1,771		1,771
Other comprehensive loss					(1)	(1)
Dividends declared on common stock (\$2.08 per share)				(1,148)		(1,148)
Issuances of common stock	5,363,685	13	295			308
Share-based compensation			15	(4)		11
<b>Balance at Dec. 31, 2023</b>	<u>554,941,703</u>	<u>\$ 1,387</u>	<u>\$ 8,465</u>	<u>\$ 7,858</u>	<u>\$ (94)</u>	<u>\$ 17,616</u>
Net Income				1,936		1,936
Other comprehensive income					26	26
Dividends declared on common stock (\$2.19 per share)				(1,236)		(1,236)
Issuances of common stock	19,423,895	49	1,098			1,147
Share-based compensation			38	(5)		33
<b>Balance at Dec. 31, 2024</b>	<u>574,365,598</u>	<u>\$ 1,436</u>	<u>\$ 9,601</u>	<u>\$ 8,553</u>	<u>\$ (68)</u>	<u>\$ 19,522</u>
Net income				2,018		2,018
Other comprehensive income					5	5
Dividends declared on common stock (\$2.28 per share)				(1,357)		(1,357)
Issuances of common stock	49,235,117	123	3,253			3,376
Share-based compensation			52	(7)		45
<b>Balance at Dec. 31, 2025</b>	<u>623,600,715</u>	<u>\$ 1,559</u>	<u>\$ 12,906</u>	<u>\$ 9,207</u>	<u>\$ (63)</u>	<u>\$ 23,609</u>

See Notes to Consolidated Financial Statements

**XCEL ENERGY INC. AND SUBSIDIARIES**  
**Notes to Consolidated Financial Statements**

**1. Summary of Significant Accounting Policies**

**General** — Xcel Energy Inc.'s utility subsidiaries are engaged in the regulated generation, purchase, transmission, distribution and sale of electricity and the regulated purchase, transportation, distribution and sale of natural gas.

Xcel Energy's regulated operations include the activities of NSP-Minnesota, NSP-Wisconsin, PSCo and SPS. These utility subsidiaries serve electric and natural gas customers in portions of Colorado, Michigan, Minnesota, New Mexico, North Dakota, South Dakota, Texas and Wisconsin. Also included in regulated operations are WGI, an interstate natural gas pipeline company, and WYCO, a joint venture with CIG to develop and lease natural gas pipeline and storage facilities.

Xcel Energy Inc.'s nonregulated subsidiaries include:

Nonregulated Subsidiary	Purpose
Eloigne	Invests in rental housing projects that qualify for low-income housing tax credits.
Capital Services	Procures equipment for Xcel Energy subsidiaries for construction of generation facilities and for other items with long lead times.
Xcel Energy Venture Holdings, Inc.	Invests in limited partnerships, including funds with portfolios of investments in energy technology companies.
Nicollet Project Holdings	Invests in nonregulated assets such as the Minnesota community solar gardens.

Xcel Energy Inc. owns the following additional direct subsidiaries, some of which are intermediate holding companies with additional subsidiaries:

**Direct Subsidiary**

Xcel Energy Wholesale Group Inc.
Xcel Energy Markets Holdings Inc.
Xcel Energy Ventures Inc.
Xcel Energy Retail Holdings Inc.
Xcel Energy Communication Group Inc.
Xcel Energy International Inc.
Xcel Energy Transmission Holding Company, LLC
Nicollet Holdings Company, LLC
Xcel Energy Nuclear Services Holdings, LLC
Xcel Energy Services Inc.

Xcel Energy and its subsidiaries collectively are referred to as Xcel Energy.

Xcel Energy's consolidated financial statements include its wholly-owned subsidiaries and VIEs for which it is the primary beneficiary. All intercompany transactions and balances are eliminated unless a different treatment is appropriate for rate regulated transactions. The equity method of accounting is used for investments in energy technology funds and WYCO.

Investments in certain plants and transmission facilities are jointly owned with nonaffiliated utilities. A proportionate share of jointly owned facilities is recorded as property, plant and equipment on the consolidated balance sheets, and Xcel Energy's share of depreciation and other operating costs associated with these facilities is included in the consolidated statements of income.

The consolidated financial statements are presented in accordance with GAAP. All of the utility subsidiaries' underlying accounting records also conform to the FERC uniform system of accounts.

Certain amounts in the consolidated financial statements or notes have been reclassified for comparative purposes; however, such reclassifications did not affect net income, total assets, liabilities, equity or cash flows.

Xcel Energy has evaluated events occurring after Dec. 31, 2025 up to the date of issuance of these consolidated financial statements. These statements contain all necessary adjustments and disclosures resulting from that evaluation.

**Use of Estimates** — Xcel Energy uses estimates based on the best information available to record transactions and balances resulting from business operations.

Estimates are used for items such as plant depreciable lives or potential disallowances, AROs, certain regulatory assets and liabilities, tax provisions, uncollectible amounts, environmental costs, unbilled revenues, jurisdictional fuel and energy cost allocations, actuarially determined benefit costs and wildfire contingencies. Recorded estimates are revised when better information becomes available or actual amounts can be determined. Revisions can affect operating results.

**Regulatory Accounting** — The regulated utility subsidiaries account for income and expense items in accordance with accounting guidance for regulated operations. Under this guidance:

- Certain costs, which would otherwise be charged to expense or other comprehensive income, are deferred as regulatory assets based on the expected ability to recover the costs in future rates.
- Certain credits, which would otherwise be reflected as income or other comprehensive income, are deferred as regulatory liabilities based on the expectation the amounts will be returned to customers in future rates, or because the amounts were collected in rates prior to the costs being incurred.

Estimates and assumptions for recovery of deferred costs and refund of deferred credits are based on specific ratemaking decisions, precedent or other available information. Regulatory assets and liabilities are reversed or amortized consistent with the treatment in the rate setting process.

If changes in the regulatory environment occur, the utility subsidiaries may no longer be eligible to apply this accounting treatment and may be required to eliminate regulatory assets and liabilities. Such changes could have a material effect on Xcel Energy's results of operations, financial condition and cash flows.

See Note 4 for further information.

**Income Taxes** — Xcel Energy accounts for income taxes using the asset and liability method, which requires recognition of deferred tax assets and liabilities for the expected future tax consequences of events that have been included in the consolidated financial statements. Income taxes are deferred for all temporary differences between pretax financial and taxable income and between the book and tax bases of assets and liabilities utilizing rates that are scheduled to be in effect when the temporary differences are expected to reverse. The effect of a change in tax rates on deferred tax assets and liabilities is recognized in the period that includes the enactment date.

Utility rate regulation has resulted in the recognition of regulatory assets and liabilities related to income taxes. The effects of tax rate changes that are attributable to the utility subsidiaries are generally subject to a normalization method of accounting. Therefore, the revaluation of most of the utility subsidiaries' net deferred taxes upon a tax rate reduction results in the establishment of a net regulatory liability, refundable to utility customers over the remaining life of the related assets.



Xcel Energy anticipates that a tax rate increase would predominantly result in the establishment of a regulatory asset, subject to an evaluation of whether future recovery is expected.

Reversal of certain temporary differences are accounted for as current income tax expense due to the effects of past regulatory practices when deferred taxes were not required to be recorded due to the use of flow through accounting for ratemaking purposes.

Tax credits are recorded when earned unless there is a requirement to defer the benefit and amortize over the book depreciable lives of related property, as determined by tax regulations and Xcel Energy tax elections. For tax credits eligible to be recognized when earned, Xcel Energy considers the impact of rate regulation to determine if these credits and related adjustments should be deferred as regulatory assets or liabilities.

Deferred tax assets are reduced by a valuation allowance if it is more likely than not that some portion or all of the deferred tax asset will not be realized. This evaluation includes consideration of whether tax credits are expected to be sold at a discount and impact the realization of amounts presented as deferred tax assets. Transferable tax credits are accounted for under ASC 740, *Income Taxes*, and valuation allowances and any adjustments for discounts incurred on sales transactions are recorded to deferred tax expense, typically recovered in the utility subsidiaries' regulatory mechanisms.

Xcel Energy measures and discloses uncertain tax positions that it has taken or expects to take in its income tax returns. A tax position is recognized in the consolidated financial statements when it is more likely than not that the position will be sustained upon examination based on the technical merits of the position. Recognition of changes in uncertain tax positions are reflected as a component of income tax expense.

Interest and penalties related to income taxes are reported within other income, net or interest charges in the consolidated statements of income.

Xcel Energy Inc. and its subsidiaries file consolidated federal income tax returns as well as consolidated or separate state income tax returns. Federal income taxes paid by Xcel Energy Inc. are allocated to its subsidiaries based on separate company computations. A similar allocation is made for state income taxes paid by Xcel Energy Inc. in connection with consolidated state filings. Xcel Energy Inc. also allocates its own income tax benefits to its direct subsidiaries.

See Note 7 for further information.

**Property, Plant and Equipment and Depreciation in Regulated Operations** — Property, plant and equipment is stated at original cost. The cost of plant includes direct labor and materials, contracted work, overhead costs and AFUDC. The cost of plant retired is charged to accumulated depreciation and amortization. Amounts recovered in rates for future removal costs are recorded as regulatory liabilities. Significant additions or improvements extending asset lives are capitalized, while repairs and maintenance costs and replacement of items determined to be less than a unit of property are charged to expense as incurred.

Property, plant and equipment is tested for impairment when it is determined that the carrying value of the assets may not be recoverable. A loss is recognized in the current period if it becomes probable that part of a cost of a plant under construction or recently completed plant will be disallowed for recovery from customers and a reasonable estimate of the disallowance can be made.

For investments in property, plant and equipment that are abandoned and not expected to go into service, incurred costs and related deferred tax amounts are compared to the discounted estimated future rate recovery, and a loss is recognized, if necessary.

Depreciation expense is recorded using the straight-line method over assets' commission approved useful lives. Actuarial life studies are performed and submitted to the state and federal commissions for review. Upon acceptance by the various commissions, the resulting lives and net salvage rates are used to calculate depreciation. Plant removal costs are typically recognized at the amounts recovered in rates as authorized by the applicable regulator. Accumulated removal costs are reflected in the consolidated balance sheet as a regulatory liability. Depreciation expense, expressed as a percentage of average depreciable property, was approximately 3.9% for 2025, 3.8% for 2024 and 3.6% for 2023.

**Nuclear Refueling Outage Costs** — Xcel Energy uses a deferral and amortization method for nuclear refueling costs. This method amortizes costs over the period between refueling outages.

See Note 3 for further information.

**AROs** — Xcel Energy records AROs as a liability in the period incurred (if fair value can be reasonably estimated), with the offsetting/associated costs capitalized as a long-lived asset. The liability is generally increased over time by applying the effective interest method of accretion and the capitalized costs are typically depreciated over the useful life of the long-lived asset. Changes resulting from revisions to timing or amounts of expected asset retirement cash flows are recognized as an increase or a decrease in the ARO.

See Note 12 for further information.

**Nuclear Decommissioning** — Nuclear decommissioning studies that estimate NSP-Minnesota's costs of decommissioning its nuclear power plants are normally performed at least every three years and submitted to the state commissions for approval. The latest decommissioning study was completed in 2024.

NSP-Minnesota recovers regulator-approved decommissioning costs of its nuclear power plants over each facility's expected service life, typically based on the triennial decommissioning studies. The studies consider estimated future costs of decommissioning and the market value of investments in trust funds and recommend annual funding amounts. Amounts collected in rates are deposited in the trust funds. For financial reporting purposes, NSP-Minnesota accounts for nuclear decommissioning as an ARO.

Restricted funds for future decommissioning expenditures for NSP-Minnesota's nuclear facilities are included in nuclear decommissioning fund and other assets on the consolidated balance sheets.

See Notes 10 and 12 for further information.

**Leases** — Xcel Energy evaluates contracts that may contain leases, including PPAs and arrangements for the use of office space and other facilities, as well as certain contracts for the use of land, vehicles and other equipment. A contract contains a lease if it conveys the exclusive right to control the use of a specific asset. A contract determined to contain a lease is evaluated further to determine whether the arrangement is an operating lease or a finance lease, including an assessment of whether the contract requires payments for substantially all of the value of the leased asset or whether the term of the contract is for substantially all of the expected remaining economic life of the leased asset, among other criteria for finance lease classification.

See Note 12 for further information.

**Benefit Plans and Other Postretirement Benefits** — Xcel Energy maintains pension and postretirement benefit plans for eligible employees. Recognizing the cost of providing benefits and measuring the projected benefit obligation of these plans requires management to make various assumptions and estimates.

Certain unrecognized actuarial gains and losses and unrecognized prior service costs or credits are deferred as regulatory assets and liabilities, rather than recorded as other comprehensive income, based on regulatory recovery mechanisms.

See Note 11 for further information.

**Environmental Costs** — Environmental costs are recorded when it is probable Xcel Energy is liable for remediation costs and the amount can be reasonably estimated. Costs are deferred as a regulatory asset if it is probable the costs will be recovered from customers in future rates. Otherwise, the costs are expensed. For certain environmental costs related to facilities currently in use, such as for emission-control equipment, the cost is capitalized and depreciated over the life of the plant.

Estimated remediation costs are regularly adjusted as estimates are revised and remediation is performed. If other participating potentially responsible parties exist and acknowledge their potential involvement with a site, costs are estimated and recorded only for Xcel Energy's expected share of the cost.

Estimated future expenditures to restore sites are generally treated as a capitalized cost of plant retirement. The depreciation expense levels recoverable in rates include a provision for removal expenses. Removal costs recovered in rates before the related costs are incurred are classified as a regulatory liability. When separate mechanisms are expected to provide cost recovery or when changes in projected costs occur near the end of a facility's useful life, regulatory accounting may be applied.

See Note 12 for further information.

**Revenue from Contracts with Customers** — Performance obligations related to the sale of energy are satisfied as energy is delivered to customers. Xcel Energy recognizes revenue that corresponds to the price of the energy delivered to the customer. The measurement of energy sales to customers is generally based on the reading of their meters, which occurs systematically throughout the month. At the end of each month, amounts of energy delivered to customers since the date of the last meter reading are estimated, and the corresponding unbilled revenue is recognized.

A separate financing component of collections from customers is not recognized as contract terms are short-term in nature. Revenues are net of any excise or sales taxes or fees. The utility subsidiaries recognize physical sales to customers (native load and wholesale) on a gross basis in electric revenues and cost of sales. Revenues and charges for short-term physical wholesale sales of excess energy transacted through RTO/ISOs are also recorded on a gross basis. Other revenues and charges settled/facilitated through an RTO/ISO are recorded on a net basis in cost of sales.

Xcel Energy's subsidiaries have various rate-adjustment mechanisms that provide for the recovery of natural gas, electric fuel and purchased energy costs. Cost-adjustment tariffs may increase or decrease the level of revenue collected from customers and are revised periodically for differences between the total amount collected under the clauses and the costs incurred.

When applicable, fuel cost over-recoveries (the excess of fuel revenue billed to customers over fuel costs incurred) are deferred as regulatory liabilities and under-recoveries (the excess of fuel costs incurred over fuel revenues billed to customers) are deferred as regulatory assets.

See Note 6 for further information.

**Cash and Cash Equivalents** — Xcel Energy considers investments in instruments with a remaining maturity of three months or less at the time of purchase to be cash equivalents.

**Accounts Receivable and Allowance for Bad Debts** — Accounts receivable are stated at the actual billed amount net of an allowance for bad debts. Xcel Energy establishes an allowance for uncollectible receivables based on a policy that reflects its expected exposure to the credit risk of customers.

As of Dec. 31, 2025 and 2024, the allowance for bad debts was \$89 million and \$111 million, respectively.

**Inventory** — Inventory is recorded at the lower of average cost or net realizable value and consisted of the following:

(Millions of Dollars)	Dec. 31, 2025	Dec. 31, 2024
<b>Inventories</b>		
Materials and supplies	\$ 489	\$ 406
Fuel	156	164
Natural gas	116	96
Total inventories	<u>\$ 761</u>	<u>\$ 666</u>

**Equity Method Investments** — The equity method of accounting is used for certain investments including WYCO and energy technology funds, which requires Xcel Energy's recognition of its share of these investees' results, based on Xcel Energy's proportional ownership interest. For investments in energy technology funds, this includes Xcel Energy's share of fund expenses and realized gains and losses, as well as unrealized gains and losses resulting from valuations of the funds' investments.

**Fair Value Measurements** — Xcel Energy presents cash equivalents, interest rate derivatives, rabbi trust assets, commodity derivatives, pension and postretirement plan assets and nuclear decommissioning fund assets at estimated fair values in its consolidated financial statements.

For interest rate derivatives, quoted prices based primarily on observable market interest rate curves are used to estimate fair value. For commodity derivatives, the most observable inputs available are generally used to determine the fair value of each contract. In the absence of a quoted price, quoted prices for similar contracts or internally prepared valuation models may be used to determine fair value.



For rabbi trust assets, pension and postretirement plan assets and nuclear decommissioning fund assets, published trading data and pricing models, generally using the most observable inputs available, are utilized to determine fair value for each security.

See Notes 10 and 11 for further information.

**Derivative Instruments** — Xcel Energy uses derivative instruments in connection with its commodity trading activities, and to manage risk associated with changes in interest rates and utility commodity prices, including forward contracts, futures, swaps and options. Derivatives that have not been designated or do not qualify for the normal purchases and normal sales exception are recorded on the consolidated balance sheets at fair value as derivative instruments. Classification of changes in fair value for those derivative instruments is dependent on the designation of a qualifying hedging relationship.

Changes in fair value of derivative instruments not designated in a qualifying hedging relationship are reflected in current earnings or as a regulatory asset or liability. Classification as a regulatory asset or liability is based on commission approved regulatory recovery mechanisms.

Gains or losses on commodity trading transactions are recorded as a component of electric operating revenues.

**Normal Purchases and Normal Sales** — Xcel Energy enters into contracts for purchases and sales of commodities for use and sale in its operations. At inception, contracts are evaluated to determine whether they contain a derivative, and if so, whether they may be exempted from derivative accounting if designated as normal purchases or normal sales.

See Note 10 for further information.

**Commodity Trading Operations** — All applicable gains and losses related to commodity trading activities are shown on a net basis in electric operating revenues in the consolidated statements of income.

Commodity trading activities are not associated with energy produced from generation assets or energy and capacity purchased to serve native load. Commodity trading contracts are recorded at fair market value and commodity trading results include the impact of all margin-sharing mechanisms.

See Note 10 for further information.

#### **Other Utility Items**

**AFUDC** — AFUDC represents the cost of capital used to finance utility construction activity and is computed by applying a composite financing rate to qualified CWIP. The amount of AFUDC capitalized as a utility construction cost is credited to other nonoperating income (for equity capital) and interest charges (for debt capital). AFUDC amounts capitalized are included in Xcel Energy's rate base.

**Alternative Revenue** — Certain rate rider mechanisms (including transmission and distribution cost recovery, decoupling/sales true up and CIP/DSM programs) qualify as alternative revenue programs. These mechanisms arise from instances in which the regulator authorizes a future surcharge in response to past activities or completed events. When certain criteria are met, including expected collection within 24 months, revenue is recognized, which may include incentives and return on rate base items.

Billing amounts are revised periodically for differences between total amount collected and revenue earned, which may increase or decrease the level of revenue collected from customers. Alternative revenues arising from these programs are presented on a gross basis and disclosed separately from revenue from contracts with customers.

See Note 6 for further information.

**Conservation Programs** — Costs incurred for DSM and CIP programs are deferred if it is probable future revenue will recover the incurred cost. Revenues recognized for incentive programs for the recovery of lost margins and/or conservation performance incentives are limited to amounts expected to be collected within 24 months from the annual period in which they are earned. Regulatory assets are recognized to reflect the amount of costs or earned incentives that have not yet been collected from customers.

**Emissions Allowances** — Emissions allowances are recorded at cost, including broker commission fees. The inventory accounting model is utilized for all emissions allowances and any sales of these allowances are included in electric revenues.

**RECs** — Cost of RECs that are utilized for compliance is recorded as electric fuel and purchased power expense. In certain jurisdictions, Xcel Energy reduces recoverable fuel and purchased power costs for the cost of RECs received.

An inventory accounting model is used to account for RECs, however these assets are classified as regulatory assets if amounts are recoverable in future rates.

Sales of RECs are recorded in electric revenues on a gross basis. The cost of these RECs and amounts credited to customers under margin-sharing mechanisms are recorded in electric fuel and purchased power expense.

Cost of RECs that are utilized to support commodity trading activities are recorded in a similar manner as the associated commodities and are presented on a net basis in electric operating revenues in the consolidated statements of income.

## **2. Accounting Pronouncements**

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### **Recently Adopted**

**Income Taxes** — In December 2023, the FASB issued ASU 2023-09 – *Income Taxes (Topic 740) – Improvements to Income Tax Disclosures*, with new disclosure requirements including presentation of prescribed line items in the ETR reconciliation and disclosures regarding state and local tax payments. Xcel Energy retrospectively implemented this guidance in the year ended Dec. 31, 2025. The adoption impacts were not material.

See Note 7 for further information.

### **Recently Issued**

**Government Grants** — In December 2025, the FASB issued ASU 2025-10 – *Government Grants (Topic 832)*, which includes amended recognition, measurement and presentation requirements for asset and income-related grants. The ASU is effective for annual and interim reporting periods beginning after Dec. 15, 2028. Xcel Energy is currently evaluating the new guidance, but adoption impacts are expected to be immaterial.

**Disaggregation of Income Statement Expenses** — In November 2024, the FASB issued ASU 2024-03 – *Disaggregation of Income Statement Expenses*, which requires disclosure of additional detail for certain categories of income statement expenses. The ASU is effective for annual reporting periods beginning after Dec. 15, 2026 and interim reporting periods beginning after Dec. 15, 2027. Xcel Energy is currently evaluating the impact of the new disclosure guidance.

### 3. Property, Plant and Equipment

#### Major classes of property, plant and equipment

(Millions of Dollars)	Dec. 31, 2025	Dec. 31, 2024
<b>Property, plant and equipment, net</b>		
Electric plant	\$ 61,892	\$ 56,791
Natural gas plant	10,517	9,834
Common and other property	3,790	3,515
Plant to be retired <sup>(a)</sup>	1,595	1,793
CWIP	8,085	4,720
Total property, plant and equipment	85,879	76,653
Less accumulated depreciation	(20,710)	(19,852)
Nuclear fuel	3,678	3,491
Less accumulated amortization	(3,208)	(3,094)
Property, plant and equipment, net	<u>\$ 65,639</u>	<u>\$ 57,198</u>

<sup>(a)</sup> Amounts include Sherco 1 and 3 and A.S. King for NSP-Minnesota; Comanche Unit 3, Craig Unit 2, Hayden Units 1 and 2 for PSCo; and Tolk Unit 1 and 2 for SPS. The Dec. 31, 2024 amounts also include coal generation assets at Pawnee (assets were retired in 2025 and the conversion to natural gas is complete). Additionally, 2024 amounts included both Comanche Unit 2 and Craig Unit 1, which had planned retirement dates in 2025. Amounts are presented net of accumulated depreciation.

#### Joint Ownership of Generation, Transmission and Gas Facilities

The utility subsidiaries' jointly owned assets as of Dec. 31, 2025:

(Millions of Dollars, Except Percent Owned)	Plant in Service	Accumulated Depreciation	Percent Owned
<b>NSP-Minnesota</b>			
Electric generation:			
Sherco Unit 3	\$ 638	\$ 515	59 %
Sherco common facilities	189	134	80
Sherco substation	5	4	59
Electric transmission:			
Grand Meadow	11	4	50
Huntley Wilmarth	49	4	50
CapX2020	887	169	51
Total NSP-Minnesota <sup>(a)</sup>	<u>\$ 1,779</u>	<u>\$ 830</u>	

<sup>(a)</sup> Projects additionally include \$26 million in CWIP.

(Millions of Dollars, Except Percent Owned)	Plant in Service	Accumulated Depreciation	Percent Owned
<b>NSP-Wisconsin</b>			
Electric transmission:			
La Crosse, WI to Madison, WI	\$ 179	\$ 33	37 %
CapX2020	169	46	80
Total NSP-Wisconsin <sup>(a)</sup>	<u>\$ 348</u>	<u>\$ 79</u>	

<sup>(a)</sup> Projects additionally include \$3 million in CWIP.

(Millions of Dollars, Except Percent Owned)	Plant in Service	Accumulated Depreciation	Percent Owned
<b>PSCo</b>			
Electric generation:			
Hayden Unit 1	\$ 159	\$ 126	76 %
Hayden Unit 2	152	99	37
Hayden common facilities	45	36	53
Craig Units 1 and 2	82	60	10
Craig common facilities	40	28	7
Comanche Unit 3	971	233	67
Comanche common facilities	29	6	77
Electric transmission:			
Transmission and other facilities	193	76	Various
Gas transmission:			
Rifle, CO to Avon, CO	31	10	60
Gas transmission compressor	8	3	60
Total PSCo <sup>(a)</sup>	<u>\$ 1,710</u>	<u>\$ 677</u>	

<sup>(a)</sup> Projects additionally include \$16 million in CWIP.

Each company separately records its share of operating expenses and construction expenditures. Respective owners are responsible for providing their own financing.

#### 4. Regulatory Assets and Liabilities

Regulatory assets and liabilities are created for amounts that regulators may allow to be collected or may require to be paid back to customers in future electric and natural gas rates. Xcel Energy would be required to recognize the write-off of regulatory assets and liabilities in net income or other comprehensive income if changes in the utility industry no longer allow for the application of regulatory accounting guidance under GAAP.

Components of regulatory assets:

(Millions of Dollars)	See Note(s)	Remaining Amortization Period	Dec. 31, 2025		Dec. 31, 2024 <sup>(a)</sup>	
			Current	Noncurrent	Current	Noncurrent
<b>Regulatory Assets</b>						
Pension and retiree medical obligations	11	Various	\$ 39	\$ 1,121	\$ 39	\$ 1,167
Recoverable deferred taxes on AFUDC		Plant lives	—	434	—	368
Net AROs	1, 12	Various	—	422	—	387
Depreciation differences		Various	22	320	17	250
Excess deferred taxes — TCJA	7	Various	11	162	10	184
Grid modernization costs		Various	2	67	3	30
Excess liability insurance costs		Various	5	64	—	6
Environmental remediation costs	1, 12	Various	9	34	13	39
Prairie Island extended power uprate		Nine years	4	30	4	34
Conservation programs <sup>(b)</sup>	1	One to two years	18	28	20	30
Nuclear refueling outage costs	1	One to two years	58	20	51	20
Benson biomass PPA termination and asset purchase		Three years	10	16	10	26
Deferred natural gas, electric, steam energy/fuel costs		One to two years	88	15	99	25
Renewable resources and environmental initiatives		One to two years	40	4	34	4
Sales true-up and MN MISO capacity revenue		Various	75	2	123	68
Gas pipeline inspection and remediation costs		Less than one year	31	—	47	9
Other		Various	117	259	91	202
Total regulatory assets			\$ 529	\$ 2,998	\$ 561	\$ 2,849

(a) Prior period amounts have been reclassified to conform with current year presentation.

(b) Includes costs for conservation programs, as well as incentives allowed in certain jurisdictions.

Components of regulatory liabilities:

(Millions of Dollars)	See Note(s)	Remaining Amortization Period	Dec. 31, 2025		Dec. 31, 2024	
			Current	Noncurrent	Current	Noncurrent
<b>Regulatory Liabilities</b>						
Deferred income tax adjustments and TCJA refunds <sup>(a)</sup>	7	Various	\$ 7	\$ 2,758	\$ 7	\$ 2,888
Plant removal costs	1, 12	Various	—	2,336	—	2,208
Net AROs <sup>(b)</sup>		Various	—	354	—	161
Renewable resources and environmental initiatives		Various	16	319	16	232
Effects of regulation on employee benefit costs <sup>(c)</sup>	11	Various	—	261	—	259
ITC deferrals	1	Various	—	64	—	70
IRA deferral		One to two years	19	19	3	37
Deferred natural gas, electric, steam energy/fuel costs		One to two years	296	13	480	12
Contract valuation adjustments <sup>(d)</sup>	1, 10	Less than one year	144	—	89	—
Conservation programs <sup>(e)</sup>	1	Less than one year	39	—	52	—
Other		Various	193	153	205	143
Total regulatory liabilities			\$ 714	\$ 6,277	\$ 852	\$ 6,010

(a) Includes the revaluation of recoverable/regulated plant ADIT and revaluation impact of non-plant ADIT due to the TCJA.

(b) Includes amounts recorded for future recovery of AROs, less amounts recovered through nuclear decommissioning accruals and gains from decommissioning investments.

(c) Includes regulatory amortization and certain 2018 TCJA benefits approved by the CPUC to offset the PSCo prepaid pension asset.

(d) Includes the fair value of FTR instruments utilized/intended to offset the impacts of transmission system congestion.

(e) Includes costs for conservation programs, as well as incentives allowed in certain jurisdictions.

Xcel Energy's regulatory assets not earning a return include past expenditures of \$799 million and \$892 million at Dec. 31, 2025 and 2024 respectively, which predominately relate to certain prepaid pension amounts, purchased natural gas and electric energy costs, deferred excess liability insurance costs, sales true-up and revenue decoupling and other renewable resources/environmental initiatives. Additionally, the unfunded portion of pension and retiree medical obligations and net AROs (i.e., deferrals for which cash has not been disbursed) do not earn a return.

## 5. Borrowings and Other Financing Instruments

### Short-Term Borrowings

**Short-Term Debt** — Xcel Energy meets its short-term liquidity requirements primarily through the issuance of commercial paper and borrowings under its credit facilities and term loan agreements.

Commercial paper and other borrowings outstanding:

(Millions of Dollars, Except Interest Rates)	Three Months Ended Dec. 31, 2025	Year Ended Dec. 31		
		2025	2024	2023
Borrowing limit	\$ 4,750	\$ 4,750	\$ 3,550	\$ 3,550
Amount outstanding at period end	1,550	1,550	695	785
Average amount outstanding	1,622	1,026	508	491
Maximum amount outstanding	2,965	2,965	1,314	1,241
Weighted average interest rate, computed on a daily basis	4.14 %	4.41 %	5.47 %	5.12 %
Weighted average interest rate at period end	3.95	3.95	4.64	5.52

**Bilateral Credit Agreement** — In April 2025, NSP-Minnesota's uncommitted bilateral credit agreement was renewed for an additional one-year term. The credit agreement is limited in use to support letters of credit.

As of Dec. 31, 2025, NSP-Minnesota had \$69 million outstanding letters of credit under the \$75 million Bilateral Credit Agreement.

**Letters of Credit** — Xcel Energy uses letters of credit, typically with terms of one year, to provide financial guarantees for certain operating obligations. As of Dec. 31, 2025 and 2024, there were \$92 million and \$42 million of letters of credit outstanding under the credit facilities, respectively. Amounts approximate their fair value.

**Credit Facilities** — In order to use commercial paper programs to fulfill short-term funding needs, Xcel Energy Inc. and its utility subsidiaries must have revolving credit facilities in place at least equal to the amount of their respective commercial paper borrowing limits and cannot issue commercial paper exceeding available capacity under these credit facilities.

The lines of credit provide short-term financing in the form of notes payable to banks, letters of credit and back-up support for commercial paper borrowings.

In May 2025, Xcel Energy Inc., NSP-Minnesota, NSP-Wisconsin, PSCo and SPS each entered into an amended five-year credit agreement with a syndicate of banks. The aggregate borrowing limit is \$4.75 billion. The amended credit agreements mature in December 2029.

Features of the credit facilities:

	Debt-to-Total Capitalization Ratio <sup>(a)</sup>		Amount Facility May Be Increased (millions of dollars) <sup>(b)</sup>	Additional Periods for Which a One-Year Extension May Be Requested <sup>(c)</sup>
	2025	2024		
Xcel Energy Inc. <sup>(d)</sup>	59.80 %	59.80 %	\$ 450	2
NSP-Minnesota	50.00	47.00	170	2
NSP-Wisconsin	47.00	47.10	N/A	1
SPS	47.20	46.60	60	2
PSCo	44.90	45.20	170	2

(a) Each credit facility has a financial covenant requiring that the debt-to-total capitalization ratio be less than or equal to 65% (70% for Xcel Energy Inc.).

(b) Amounts authorized by state commissions in respective jurisdictions.

(c) All extension requests are subject to majority bank group approval.

(d) The Xcel Energy Inc. credit facility has a cross-default provision that Xcel Energy Inc. would be in default on its borrowings under the facility if it or any of its subsidiaries (except NSP-Wisconsin as long as its total assets do not comprise more than 15% of Xcel Energy's consolidated total assets) default on indebtedness in an aggregate principal amount exceeding \$75 million.

If Xcel Energy Inc. or its utility subsidiaries do not comply with the covenant, an event of default may be declared, and if not remedied, any outstanding amounts due under the facility can be declared due by the lender. As of Dec. 31, 2025, Xcel Energy Inc. and its subsidiaries were in compliance with the financial covenant.

Xcel Energy Inc. and its utility subsidiaries had the following committed credit facilities available as of Dec. 31, 2025:

(Millions of Dollars)	Credit Facility <sup>(a)</sup>	Drawn <sup>(b)</sup>	Available
Xcel Energy Inc.	\$ 2,000	\$ 850	\$ 1,150
PSCo	1,200	308	892
NSP-Minnesota	800	264	536
SPS	600	220	380
NSP-Wisconsin	150	—	150
Total	\$ 4,750	\$ 1,642	\$ 3,108

(a) These credit facilities mature in December 2029.

(b) Includes outstanding commercial paper and letters of credit.

All credit facility bank borrowings, outstanding letters of credit and outstanding commercial paper reduce the available capacity under the credit facilities. Xcel Energy Inc. and its utility subsidiaries had no direct advances on facilities outstanding as of Dec. 31, 2025 and 2024.

**Term Loan Agreement** — In January 2026, Xcel Energy Inc. entered into a \$1.5 billion, 364-Day Delayed Draw Term Loan Agreement and borrowed \$750 million under the term loan facility. The loan is unsecured and matures Jan. 30, 2027. The term loan includes one financial covenant, requiring Xcel Energy's consolidated funded debt to total capitalization ratio to be less than or equal to 70 percent. Interest is at a rate equal to the Term SOFR rate, plus 85.0 basis points, or an alternate base rate.

### Long-Term Borrowings and Other Financing Instruments

Generally, the property of NSP-Minnesota, NSP-Wisconsin, PSCo and SPS is subject to the liens of their respective first mortgage indentures for the benefit of bondholders.

Debt premiums, discounts and expenses are amortized over the life of the related debt. The premiums, discounts and expenses for refinanced debt are deferred and amortized over the life of the new issuance.

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Long-term debt obligations for Xcel Energy Inc. and its utility subsidiaries as of Dec. 31 (in millions of dollars, except interest rates):

Xcel Energy Inc.				
Financing Instrument	Interest Rate	Maturity Date	2025	2024
Unsecured senior notes	3.30 %	June 1, 2025	\$ —	\$ 250
Unsecured senior notes	3.30	June 1, 2025	—	350
Unsecured senior notes	3.35	Dec. 1, 2026	500	500
Unsecured senior notes	1.75	March 15, 2027	500	500
Unsecured senior notes	4.00	June 15, 2028	130	130
Unsecured senior notes (a)	4.75	March 21, 2028	350	—
Unsecured senior notes	4.00	June 15, 2028	500	500
Unsecured senior notes	2.60	Dec. 1, 2029	500	500
Unsecured senior notes	3.40	June 1, 2030	600	600
Unsecured senior notes	2.35	Nov. 15, 2031	300	300
Unsecured senior notes	4.60	June 1, 2032	700	700
Unsecured senior notes	5.45	Aug. 15, 2033	800	800
Unsecured senior notes (b)	5.50	March 15, 2034	800	800
Unsecured senior notes (a)	5.60	April 15, 2035	750	—
Unsecured senior notes	6.50	July 1, 2036	300	300
Unsecured senior notes	4.80	Sept. 15, 2041	250	250
Unsecured senior notes	3.50	Dec. 1, 2049	500	500
Junior subordinated notes (a)(c)	6.25	Oct. 15, 2085	900	—
Unamortized discount			(10)	(9)
Unamortized debt issuance cost			(38)	(34)
Current maturities			(500)	(600)
Total long-term debt			<u>\$ 7,832</u>	<u>\$ 6,337</u>

(a) 2025 financing.

(b) 2024 financing.

(c) The notes may be redeemed at par value on or after Oct. 15, 2030.

NSP-Minnesota

Financing Instrument	Interest Rate	Maturity Date	2025	2024
First mortgage bonds	7.125 %	July 1, 2025	\$ —	\$ 250
First mortgage bonds	6.50	March 1, 2028	150	150
First mortgage bonds	2.25	April 1, 2031	425	425
First mortgage bonds (a)	5.05	May 15, 2035	600	—
First mortgage bonds	5.25	July 15, 2035	250	250
First mortgage bonds	6.25	June 1, 2036	400	400
First mortgage bonds	6.20	July 1, 2037	350	350
First mortgage bonds	5.35	Nov. 1, 2039	300	300
First mortgage bonds	4.85	Aug. 15, 2040	250	250
First mortgage bonds	3.40	Aug. 15, 2042	500	500
First mortgage bonds	4.125	May 15, 2044	300	300
First mortgage bonds	4.00	Aug. 15, 2045	300	300
First mortgage bonds	3.60	May 15, 2046	350	350
First mortgage bonds	3.60	Sept. 15, 2047	600	600
First mortgage bonds	2.90	March 1, 2050	600	600
First mortgage bonds	2.60	June 1, 2051	700	700
First mortgage bonds	3.20	April 1, 2052	425	425
First mortgage bonds	4.50	June 1, 2052	500	500
First mortgage bonds	5.10	May 15, 2053	800	800
First mortgage bonds (b)	5.40	March 15, 2054	700	700
First mortgage bonds (a)	5.65	May 15, 2055	500	—
Other long-term debt			1	2
Long-term debt — related parties principal amount outstanding	2.60 - 4.125	2044 - 2052	(953)	(166)
Unamortized discount			(50)	(49)
Unamortized debt issuance cost			(90)	(80)
Current maturities			—	(250)
Total long-term debt			<u>\$ 7,908</u>	<u>\$ 7,607</u>

(a) 2025 financing.

(b) 2024 financing.

NSP-Wisconsin

Financing Instrument	Interest Rate	Maturity Date	2025	2024
First mortgage bonds	6.375 %	Sept. 1, 2038	\$ 200	\$ 200
First mortgage bonds	3.70	Oct. 1, 2042	100	100
First mortgage bonds	3.75	Dec. 1, 2047	100	100
First mortgage bonds	4.20	Sept. 1, 2048	200	200
First mortgage bonds	3.05	May 1, 2051	100	100
First mortgage bonds	2.82	May 1, 2051	100	100
First mortgage bonds	4.86	Sept. 15, 2052	100	100
First mortgage bonds	5.30	June 15, 2053	125	125
First mortgage bonds (a)	5.65	June 15, 2054	400	400
First mortgage bonds (b)	5.65	June 15, 2054	250	—
Unamortized discount			(10)	(4)
Unamortized debt issuance cost			(18)	(15)
Total long-term debt			<u>\$ 1,647</u>	<u>\$ 1,406</u>

(a) 2024 financing.

(b) 2025 financing.

## PSCo

Financing Instrument	Interest Rate	Maturity Date	2025	2024
First mortgage bonds	2.90 %	May 15, 2025	\$ —	\$ 250
First mortgage bonds	3.70	June 15, 2028	350	350
First mortgage bonds	1.90	Jan. 15, 2031	375	375
First mortgage bonds	1.875	June 15, 2031	750	750
First mortgage bonds	4.10	June 1, 2032	300	300
First mortgage bonds <sup>(a)</sup>	5.35	May 15, 2034	400	—
First mortgage bonds <sup>(b)</sup>	5.35	May 15, 2034	450	450
First mortgage bonds <sup>(a)</sup>	5.15	Sep 15, 2035	800	—
First mortgage bonds	6.25	Sept. 1, 2037	350	350
First mortgage bonds	6.50	Aug. 1, 2038	300	300
First mortgage bonds	4.75	Aug. 15, 2041	250	250
First mortgage bonds	3.60	Sept. 15, 2042	500	500
First mortgage bonds	3.95	March 15, 2043	250	250
First mortgage bonds	4.30	March 15, 2044	300	300
First mortgage bonds	3.55	June 15, 2046	250	250
First mortgage bonds	3.80	June 15, 2047	400	400
First mortgage bonds	4.10	June 15, 2048	350	350
First mortgage bonds	4.05	Sept. 15, 2049	400	400
First mortgage bonds	3.20	March 1, 2050	550	550
First mortgage bonds	2.70	Jan. 15, 2051	375	375
First mortgage bonds	4.50	June 1, 2052	400	400
First mortgage bonds	5.25	April 1, 2053	850	850
First mortgage bonds <sup>(b)</sup>	5.75	May 15, 2054	750	750
First mortgage bonds <sup>(a)</sup>	5.85	May 15, 2055	800	—
Unamortized discount			(42)	(42)
Unamortized debt issuance cost			(82)	(67)
Current maturities			—	(250)
Total long-term debt			\$ 10,376	\$ 8,391

(a) 2025 financing.

(b) 2024 financing.

## SPS

Financing Instrument	Interest Rate	Maturity Date	2025	2024
Unsecured senior notes	6.00 %	Oct. 1, 2033	\$ 100	\$ 100
First mortgage bonds <sup>(a)</sup>	5.30	May 15, 2035	500	—
Unsecured senior notes	6.00	Oct. 1, 2036	250	250
First mortgage bonds	4.50	Aug. 15, 2041	200	200
First mortgage bonds	4.50	Aug. 15, 2041	100	100
First mortgage bonds	4.50	Aug. 15, 2041	100	100
First mortgage bonds	3.40	Aug. 15, 2046	300	300
First mortgage bonds	3.70	Aug. 15, 2047	450	450
First mortgage bonds	4.40	Nov. 15, 2048	300	300
First mortgage bonds	3.75	June 15, 2049	300	300
First mortgage bonds	3.15	May 1, 2050	350	350
First mortgage bonds	3.15	May 1, 2050	250	250
First mortgage bonds	5.15	June 1, 2052	200	200
First mortgage bonds	6.00	Sept. 15, 2053	100	100
First mortgage bonds <sup>(b)</sup>	6.00	June 1, 2054	600	600
Unamortized discount			(14)	(14)
Unamortized debt issuance cost			(40)	(35)
Total long-term debt			\$ 4,046	\$ 3,551

(a) 2025 financing.

(b) 2024 financing.

## Other Subsidiaries

Financing Instrument	Interest Rate	Maturity Date	2025	2024
Various Eloigne affordable housing project notes	0.00% - 8.50%	2026 - 2055	\$ 24	\$ 27
Current maturities			(1)	(3)
Total long-term debt			\$ 23	\$ 24

Maturities of long-term debt:

(Millions of Dollars)

2026	\$ 501
2027	501
2028	1,483
2029	503
2030	600

**Xcel Energy Inc.'s Purchase of NSP-Minnesota's First Mortgage Bonds** — During 2024, Xcel Energy Inc. purchased \$166 million in aggregate principal amounts of NSP-Minnesota's 2.60% First Mortgage Bonds Series due June 1, 2051 for \$105 million.

During 2025, Xcel Energy Inc. purchased \$787 million in aggregate principal amounts of NSP-Minnesota's 4.125% First Mortgage Bonds Series due May 15, 2044, 4.00% First Mortgage Bonds Series due August 15, 2045, 3.60% First Mortgage Bonds Series due May 15, 2046, 2.90% First Mortgage Bonds Series due March 1, 2050, 2.60% First Mortgage Bonds Series due June 1, 2051, and 3.20% First Mortgage Bonds Series due April 1, 2052, for \$607 million.

On a consolidated basis, Xcel Energy Inc.'s repurchases of NSP-Minnesota first mortgage bonds were accounted for as debt extinguishments and resulted in pre-tax gains of approximately \$162 million and \$56 million in the years ended Dec. 31, 2025 and 2024, respectively, net of unamortized discount and debt issuance costs. Interest expense related to the repurchased bonds was \$6 million and immaterial for the years ended Dec. 31, 2025 and 2024, respectively.

**Deferred Financing Costs** — Deferred financing costs of approximately \$270 million and \$235 million, net of amortization, are presented as a deduction from the carrying amount of long-term debt as of Dec. 31, 2025 and 2024, respectively.

**ATM Equity Offering** — In October 2023, Xcel Energy Inc. filed a prospectus supplement under which it may sell up to \$2.5 billion of its common stock through an ATM program. In 2023, 3.1 million shares of common stock were issued (\$188 million in net proceeds and \$2 million in transaction fees paid). In 2024, 18.3 million shares of common stock were issued (\$1.10 billion in net proceeds and \$9 million in transaction fees paid). In 2025, 16.4 million shares (\$1.16 billion in net proceeds and \$9 million in transaction fees paid) were issued under the ATM program. As of August 1, 2025, no further transactions will occur under this ATM program.

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In August 2025, Xcel Energy Inc. filed a prospectus supplement under which it may sell up to \$4 billion of its common stock through an ATM program. As of Dec. 31, 2025, Xcel Energy Inc. has issued 1.9 million shares of common stock (\$142 million in net proceeds and \$1 million in transaction fees paid) to or through its sales agents under the 2025 ATM program. In addition to these immediate issuances and sales of shares of common stock, Xcel Energy Inc. also may use the 2025 ATM program to enter into forward sale agreements under separate forward sale agreements between Xcel Energy Inc. and a banking counterparty. See below for information regarding shares issued or expected to be issued under forward sale agreements entered through Dec. 31, 2025.

**Equity through DRIP and Benefits Program** — Xcel Energy issued \$67 million of equity in both 2025 and 2024 through the DRIP and benefits programs. The program allows shareholders to reinvest their dividends directly in Xcel Energy Inc. common stock.

**Forward Equity Agreements** — Xcel Energy Inc. has entered into multiple forward sale agreements in 2025 and 2024 in connection with completed public offerings of Xcel Energy common stock.

During the year ended Dec. 31, 2025, Xcel Energy Inc. physically settled its obligations under the following forward sale agreements (in millions of dollars, except per share data):

Agreements Entered	Common Shares (in millions)	Forward Sale Price per Share	Cash Proceeds at Settlement
Forward sale agreements settled in December 2025:			
2024 forward equity agreements	21.1	\$64.70 - 64.76	\$ 1,364
2025 forward equity agreements	8.9	71.91 - 80.97	684
	<u>30.0</u>		<u>\$ 2,048</u>

The following forward sale agreements remain outstanding as of Dec. 31, 2025:

Agreements Entered	Common Shares (in millions)	Final Maturity	Minimum Expected Proceeds (millions of dollars)
2025 forward equity agreements <sup>(a)</sup>	12.2	Feb. 2026 to Dec. 2028 <sup>(b)</sup>	935 <sup>(c)</sup>
2025 collared forward equity agreements <sup>(a)</sup>	15.1	Dec. 2026	1,084 <sup>(d)</sup>

(a) Entered under the 2025 ATM prospectus supplement.

(b) Xcel Energy may settle the agreements at any time until final maturity.

(c) Actual cash proceeds will be impacted by the timing of settlement. Forward prices are based on the public offering price (net of underwriting fees), increased for the overnight bank funding rate, less a spread and less expected dividends on Xcel Energy's common stock during the period the agreements are outstanding.

(d) Pricing for the physical delivery of common shares will be based on an average market price for Xcel Energy's common stock during a period preceding settlement in December 2026, subject to a cap price and floor price derived from the September 2025 and December 2025 public offerings.

If settled in physical shares, stockholders' equity equal to cash proceeds will be recorded at settlement.

The 2025 collared forward equity agreements cannot be settled until December 2026, and net cash settlement and net share settlement are generally unavailable. The 2025 forward equity agreements could have been settled at Dec. 31, 2025 with physical delivery of common shares to the banking counterparties in exchange for cash; if Xcel Energy unilaterally elected net cash or net share settlement, these agreements also could have been settled with delivery of cash or shares of common stock to the banking counterparties, as follows:

Agreements Entered	Pro-Forma/Hypothetical Transactions		
	Net Settlement:		
	Common Shares (in millions)	Net Cash (millions of dollars)	Physical Share Delivery Proceeds (millions of dollars)
2025 forward equity agreements	0.1	\$ 7	\$ 934

**Capital Stock** — Preferred stock authorized/outstanding:

	Preferred Stock Authorized (Shares)	Par Value of Preferred Stock	Preferred Stock Outstanding (Shares) 2025 and 2024
Xcel Energy Inc.	7,000,000	\$ 100	—
PSCo	10,000,000	0.01	—
SPS	10,000,000	1.00	—

Xcel Energy Inc. had the following common stock authorized/outstanding:

Common Stock Authorized (Shares)	Par Value of Common Stock	Common Stock Outstanding (Shares) as of Dec. 31, 2025	Common Stock Outstanding (Shares) as of Dec. 31, 2024
1,000,000,000	\$ 2.50	623,600,715	574,365,598

**Dividend and Other Capital-Related Restrictions** — Xcel Energy depends on its utility subsidiaries to pay dividends. Xcel Energy Inc.'s utility subsidiaries' dividends are subject to the FERC's jurisdiction, which prohibits the payment of dividends out of capital accounts. Dividends are solely to be paid from retained earnings. Certain covenants also require Xcel Energy Inc. to be current on interest payments prior to dividend disbursements.

State regulatory commissions impose dividend limitations for NSP-Minnesota, NSP-Wisconsin and SPS, which are more restrictive than those imposed by the FERC.

Requirements and actuals as of Dec. 31, 2025:

	Equity to Total Capitalization Ratio Required Range		Equity to Total Capitalization Ratio Actual
	Low	High	2025
NSP-Minnesota	47.25 %	57.75 %	53.16 %
NSP-Wisconsin <sup>(a)</sup>	52.50	N/A	52.66
SPS <sup>(b)</sup>	45.00	55.00	54.47

(a) Cannot pay annual dividends in excess of forecasted levels if its average equity-to-total capitalization ratio falls below the commission authorized level.

(b) Excludes short-term debt.

(Amounts in Millions)	Unrestricted Retained Earnings	Total Capitalization	Limit on Total Capitalization
NSP-Minnesota	\$ 2,185	\$ 19,547	\$ 22,607
NSP-Wisconsin	12	3,318	N/A
SPS <sup>(a)</sup>	622	8,888	N/A

(a) May not pay a dividend that would cause a loss of its investment grade bond rating.

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Issuance of securities by Xcel Energy Inc. is not generally subject to regulatory approval. However, utility financings and intra-system financings are subject to the jurisdiction of state regulatory commissions and/or the FERC. Xcel Energy may seek additional authorization as necessary.

Amounts authorized to issue as of Dec. 31, 2025:

(Millions of Dollars)	Long-Term Debt	Short-Term Debt
NSP-Minnesota <sup>(a)</sup>	52.8% of total capitalization	\$ 3,391
NSP-Wisconsin	\$ 500	150
PSCo	3,500	1,200
SPS	100	700

(a) NSP-Minnesota has authorization to issue long-term securities provided the equity-to-total capitalization remains within the required range, and to issue short-term debt provided it does not exceed 15% of total capitalization.

## 6. Revenues

Revenue is classified by the type of goods/services rendered and market/customer type. Xcel Energy's operating revenues consisted of the following:

(Millions of Dollars)	Year Ended Dec. 31, 2025			
	Electric	Natural Gas	All Other	Total
<b>Major revenue types</b>				
Revenue from contracts with customers:				
Residential	\$ 3,904	\$ 1,411	\$ 3	\$ 5,318
C&I	5,948	742	30	6,720
Other	149	—	10	159
<b>Total retail</b>	<b>10,001</b>	<b>2,153</b>	<b>43</b>	<b>12,197</b>
Wholesale	715	—	—	715
Transmission	705	—	—	705
Other	69	174	—	243
<b>Total revenue from contracts with customers</b>	<b>11,490</b>	<b>2,327</b>	<b>43</b>	<b>13,860</b>
Alternative revenue and other	670	125	14	809
<b>Total revenues</b>	<b>\$ 12,160</b>	<b>\$ 2,452</b>	<b>\$ 57</b>	<b>\$ 14,669</b>

(Millions of Dollars)	Year Ended Dec. 31, 2024			
	Electric	Natural Gas	All Other	Total
<b>Major revenue types</b>				
Revenue from contracts with customers:				
Residential	\$ 3,552	\$ 1,299	\$ 11	\$ 4,862
C&I	5,420	646	30	6,096
Other	142	—	9	151
<b>Total retail</b>	<b>9,114</b>	<b>1,945</b>	<b>50</b>	<b>11,109</b>
Wholesale	645	—	—	645
Transmission	648	—	—	648
Other	64	175	—	239
<b>Total revenue from contracts with customers</b>	<b>10,471</b>	<b>2,120</b>	<b>50</b>	<b>12,641</b>
Alternative revenue and other	676	110	14	800
<b>Total revenues</b>	<b>\$ 11,147</b>	<b>\$ 2,230</b>	<b>\$ 64</b>	<b>\$ 13,441</b>

(Millions of Dollars)	Year Ended Dec. 31, 2023			
	Electric	Natural Gas	All Other	Total
<b>Major revenue types</b>				
Revenue from contracts with customers:				
Residential	\$ 3,560	\$ 1,560	\$ 59	\$ 5,179
C&I	5,703	833	30	6,566
Other	150	—	13	163
<b>Total retail</b>	<b>9,413</b>	<b>2,393</b>	<b>102</b>	<b>11,908</b>
Wholesale	815	—	—	815
Transmission	649	—	—	649
Other	63	156	—	219
<b>Total revenue from contracts with customers</b>	<b>10,940</b>	<b>2,549</b>	<b>102</b>	<b>13,591</b>
Alternative revenue and other	506	96	13	615
<b>Total revenues</b>	<b>\$ 11,446</b>	<b>\$ 2,645</b>	<b>\$ 115</b>	<b>\$ 14,206</b>

## 7. Income Taxes

Total income tax expense from operations differs from the amount computed by applying the statutory federal income tax rate to income before income tax expense.

Effective income tax reconciliation for years ended Dec. 31:

(Millions of Dollars)	2025	2024	2023
Income before income taxes (domestic)	\$ 1,773	\$ 1,534	\$ 1,625
Federal statutory rate impact	372	322	341
(Decreases) increases in tax from:			
Tax credits			
PTCs <sup>(a)</sup>	(569)	(663)	(455)
Other	(14)	(16)	(17)
Regulatory adjustments <sup>(b)</sup>			
Plant related excess deferred taxes	(87)	(87)	(83)
AFUDC equity	(58)	(34)	(19)
Other	29	14	17
State income taxes, net of federal tax effect <sup>(c)</sup>	78	58	73
Other	4	4	(3)
Income tax benefit	\$ (245)	\$ (402)	\$ (146)
	<b>2025</b>	<b>2024</b>	<b>2023</b>
Federal statutory rate	21.0 %	21.0 %	21.0 %
(Decreases) increases in tax from:			
Tax credits			
PTCs <sup>(a)</sup>	(32.3)	(43.2)	(28.1)
Other	(0.8)	(1.1)	(1.1)
Regulatory adjustments <sup>(b)</sup>			
Plant related excess deferred taxes	(4.9)	(5.6)	(5.1)
AFUDC equity	(3.2)	(2.2)	(1.2)
Other	1.6	0.9	1.0
State income taxes, net of federal tax effect <sup>(c)</sup>	4.4	3.8	4.5
Other	0.4	0.2	—
Effective income tax rate	<b>(13.8)%</b>	<b>(26.2)%</b>	<b>(9.0)%</b>

(a) Wind, Solar and Nuclear PTCs (net of transfer discounts) are generally credited to customers (reduction to revenue) and do not materially impact earnings.

(b) Regulatory adjustments primarily relate to the credit of plant related excess deferred taxes to customers for tax rate increases as well as the capitalization of AFUDC equity for book purposes only. Income tax benefits associated with the credit of excess deferred taxes are offset by corresponding revenue reductions.

(c) State and local income taxes are primarily made up of the following jurisdictions: Minnesota, Colorado

Components of income tax expense for years ended Dec. 31:

(Millions of Dollars)	2025	2024	2023
Current federal tax (benefit) expense	\$ (6)	\$ 36	\$ 113
Current state tax expense	2	28	16
Current change in unrecognized tax expense (benefit)	1	2	(21)
Deferred federal tax benefit	(333)	(510)	(331)
Deferred state tax expense	96	46	75
Deferred change in unrecognized tax (benefit) expense	(1)	—	7
Deferred ITCs	(4)	(4)	(5)
Total income tax benefit	\$ (245)	\$ (402)	\$ (146)

Components of deferred income tax expense as of Dec. 31:

(Millions of Dollars)	2025	2024	2023
Deferred tax expense excluding items below	\$ 685	\$ 434	\$ 129
Adjustments to deferred income taxes for tax credit cash transfers	(652)	(689)	(190)
Amortization and adjustments to deferred income taxes on income tax regulatory assets and liabilities	(269)	(201)	(188)
Tax expense allocated to other comprehensive income and other	(2)	(8)	—
Deferred tax benefit	\$ (238)	\$ (464)	\$ (249)

Components of net deferred tax liability as of Dec. 31:

(Millions of Dollars)	2025	2024 <sup>(a)</sup>
Deferred tax liabilities:		
Differences between book and tax bases of property	\$ 7,587	\$ 7,008
Regulatory assets	500	559
Operating lease assets	232	282
Pension expense	171	155
Other	98	93
Total deferred tax liabilities	\$ 8,588	\$ 8,097
Deferred tax assets:		
Tax credit carryforward	\$ 1,546	\$ 1,589
Regulatory liabilities	663	744
Operating lease liabilities	231	282
Other employee benefits	116	102
Deferred ITCs	10	11
NOL carryforward	1	1
NOL and tax credit valuation allowances	(74)	(73)
Other	91	122
Total deferred tax assets	2,584	2,778
Net deferred tax liability	\$ 6,004	\$ 5,319

(a) Prior periods have been reclassified to conform to current year presentation.

Cash received (paid) for income taxes for the years ended Dec. 31:

(Millions of Dollars)	2025	2024	2023
Cash received for income taxes: federal, net <sup>(a)</sup>	\$ 671	\$ 633	\$ 104
Cash paid for income taxes: state	(30)	(45)	(12)
Total	\$ 641	\$ 588	\$ 92

(a) Includes proceeds from tax credit transfers.

**Other Income Tax Matters** — NOL amounts represent the tax loss that is carried forward and tax credits represent the deferred tax asset. NOL and tax credit carryforwards as of Dec. 31:

(Millions of Dollars)	2025	2024
Federal tax credit carryforwards	\$ 1,474	\$ 1,519
Valuation allowances for federal credit carryforwards	(10)	(14)
State NOL carryforwards	8	9
Valuation allowances for state NOL carryforwards	(5)	(2)
State tax credit carryforwards, net of federal detriment <sup>(a)</sup>	71	70
Valuation allowances for state credit carryforwards, net of federal benefit <sup>(b)</sup>	(64)	(58)

(a) State tax credit carryforwards are net of federal detriment of \$19 million as of Dec. 31, 2025 and 2024.

(b) Valuation allowances for state tax credit carryforwards were net of federal benefit of \$17 million and \$16 million as of Dec. 31, 2025 and 2024, respectively.

Federal carryforward periods expire between 2038 and 2045. State carryforward periods, not including those with indefinite carryforward periods, expire between 2026 and 2038.

**Unrecognized Tax Benefits**

**Federal Audit** — In 2023 the IRS issued its Revenue Agent's Report related to the federal tax loss carryback claim. The Company materially agreed with the report and re-recognized the related benefit in 2023.

Statute of limitations applicable to Xcel Energy's consolidated federal income tax returns expire as follows:

Tax Year	Expiration
2022	September 2026

Additionally, the statute of limitations related to federal tax credit carryforwards will remain open until those credits are utilized in subsequent returns.

**State Audits** — Xcel Energy files consolidated state tax returns based on income in its major operating jurisdictions and various other state income-based tax returns.

As of Dec. 31, 2025, Xcel Energy's earliest open tax years (subject to examination by state taxing authorities in its major operating jurisdictions) were as follows:

State	Tax Year(s)	Expiration
Colorado	2014 - 2016	March 2026
Colorado	2021	October 2026
Minnesota	2021	June 2026
Texas	2020	June 2028
Texas	2021	June 2029
Texas	2022	August 2027
Texas	2023	November 2028
Wisconsin	2021	October 2026

- In 2025, Minnesota began an audit of tax years 2021-2023. As of Dec. 31, 2025, no material adjustments have been proposed.
- In 2021, Texas began an audit of tax years 2016 - 2019. As of Dec. 31, 2025, no material adjustments have been proposed.
- In 2021, Wisconsin began an audit of tax years 2016-2019. As of Dec. 31, 2025, no material adjustments have been proposed.
- No other state income tax audits are in progress for its major operating jurisdictions as of Dec. 31, 2025.

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Unrecognized tax benefit balance may include permanent tax positions, which if recognized would affect the ETR. In addition, the unrecognized tax benefit balance may include temporary tax positions for which deductibility is highly certain, but for which there is uncertainty about the timing. A change in the period of deductibility would not affect the ETR but would accelerate the payment to the taxing authority.

Unrecognized tax benefits - permanent vs. temporary:

(Millions of Dollars)	Dec. 31, 2025	Dec. 31, 2024
Unrecognized tax benefit — Permanent tax positions	\$ 43	\$ 43
Unrecognized tax benefit — Temporary tax positions	—	—
Total unrecognized tax benefit	<u>\$ 43</u>	<u>\$ 43</u>

Changes in unrecognized tax benefits:

(Millions of Dollars)	2025	2024	2023
Balance at Jan. 1	\$ 43	\$ 41	\$ 67
Additions based on tax positions related to the current year	3	5	5
Additions for tax positions of prior years	2	2	1
Reductions for tax positions of prior years	(5)	(3)	(29)
Reductions for tax positions related to settlements with taxing authorities	—	—	(1)
Reductions for tax positions related to statute of limitations	—	(2)	(2)
Balance at Dec. 31	<u>\$ 43</u>	<u>\$ 43</u>	<u>\$ 41</u>

Unrecognized tax benefits were reduced by tax benefits associated with NOL and tax credit carryforwards:

(Millions of Dollars)	Dec. 31, 2025	Dec. 31, 2024
NOL and tax credit carryforwards	\$ (33)	\$ (35)

Payable for interest related to unrecognized tax benefits is partially offset by the interest benefit associated with NOL and tax credit carryforwards.

Interest payable related to unrecognized tax benefits:

(Millions of Dollars)	2025	2024	2023
Payable for interest related to unrecognized tax benefits at Jan. 1	\$ (2)	\$ (1)	\$ (4)
Interest (expense) benefit related to unrecognized tax benefits	(2)	(1)	3
Payable for interest related to unrecognized tax benefits at Dec. 31	<u>\$ (4)</u>	<u>\$ (2)</u>	<u>\$ (1)</u>

Penalties accrued related to unrecognized tax benefits as of Dec. 31, 2025 were not material. No penalties were accrued related to unrecognized tax benefits as of Dec. 31, 2024 or 2023.

## 8. Share-Based Compensation

**Incentive Plan Including Share-Based Compensation** — Xcel Energy has authorized 13.0 million shares under the Xcel Energy Inc. 2024 Equity Incentive Plan for grants made on May 22, 2024 or later and 6.0 million shares under the Amended and Restated 2015 Omnibus Incentive Plan for grants made prior to May 22, 2024.

Xcel Energy's Board of Directors has granted share based awards under these plans, which include various service, performance and market conditions. Following measurement at the end of a three-year restricted period settlement in shares or cash will occur if these conditions are met.

Awards granted in 2023 and 2024 with conditions incremental to service requirements contain goals based on environmental performance or Xcel Energy TSR relative to a peer group of utility companies. For 2025, awards with conditions incremental to service contain goals based on EPS, operations and environmental performance, each with adjustments for relative TSR ranking.

Equity award units granted to employees:

(Units in Thousands)	2025	2024	2023
Granted units <sup>(a)</sup>	683	658	586
Weighted average grant date fair value	\$ 68.19	\$ 63.02	\$ 67.06

(a) Includes 2025, 2024 and 2023 grants of 379, 457 and 413 units (each in thousands), respectively, subject only to service conditions.

Equity awards vested:

(Units in Thousands, Fair Value in Millions)	2025	2024	2023
Vested Units	502	282	329
Total Fair Value	\$ 37	\$ 19	\$ 20

Changes in the nonvested portion of equity award units:

(Units in Thousands)	Units	Weighted Average Grant Date Fair Value
Nonvested Units at Jan. 1, 2025	1,139	\$ 64.55
Granted	683	68.19
Forfeited	(170)	65.85
Vested	(502)	66.27
Dividend equivalents	62	65.85
Nonvested Units at Dec. 31, 2025	<u>1,212</u>	65.77

Liability awards granted:

(In Thousands)	2025	2024	2023
Awards granted <sup>(a)</sup>	109	193	216

(a) All grants contain performance and/or market conditions.

Liability awards settled:

(Units in Thousands, Settlement Amount in Millions)	2025	2024	2023
Awards settled	74	—	282
Settlement amount (cash, common stock and deferred amounts)	\$ 5	\$ —	\$ 19

The amount of cash used to settle liability awards in 2025 was \$2 million.

**Stock Equivalent Units** — Non-employee members of Xcel Energy's Board of Directors may elect to receive their annual equity grant as stock equivalent units in lieu of common stock. Each unit's value is equal to one share of common stock. The annual equity grant is vested as of the date of each member's election to the Board of Directors; there is no further service or other condition. Directors may also elect to receive their fees as stock equivalent units in lieu of cash. Stock equivalent units are payable as a distribution of common stock upon a director's termination of service.

Stock equivalent units granted:

(Units in Thousands)	2025	2024	2023
Granted units	32	44	38
Weighted average grant date fair value	\$ 70.68	\$ 57.03	\$ 63.12

Changes in stock equivalent units:

(Units in Thousands)	Units	Weighted Average Grant Date Fair Value
Stock equivalent units at Jan. 1, 2025	528	\$ 48.68
Granted	32	70.68
Units distributed	(53)	52.88
Dividend equivalents	16	71.79
Stock equivalent units at Dec. 31, 2025	523	50.31

**Share-Based Compensation Expense** — Award settlement determination (cash or share settlement) is made by Xcel Energy, not the participants. Equity awards have not been previously settled in cash and Xcel Energy plans to continue electing share settlement. The grant date fair value of equity awards is expensed over the service period.

Awards with history of past settlement in cash or features that result in normal course cash settlement are accounted for as liability awards. For liability awards, the fair value expensed over the service period is remeasured periodically based on the expected cash settlement amounts.

Compensation costs related to share-based awards:

(Millions of Dollars)	2025	2024	2023
Cost for share-based awards <sup>(a)</sup>	\$ 57	\$ 30	\$ 27
Tax benefit recognized in income	15	8	7

<sup>(a)</sup> Compensation costs for share-based payments are included in O&M expense. Amount for equity awards (non-cash) was \$46 million, \$33 million and \$25 million in 2025, 2024 and 2023, respectively.

There was approximately \$52 million and \$38 million as of Dec. 31, 2025 and 2024, respectively, of total unrecognized compensation cost related to nonvested share-based compensation awards. Xcel Energy expects to recognize this amount over a weighted average period of 1.7 years.

## 9. Earnings Per Share

Basic EPS was computed by dividing the earnings available to common shareholders by the weighted average number of common shares outstanding. Diluted EPS was computed by dividing the earnings available to common shareholders by the diluted weighted average number of common shares outstanding.

Diluted EPS reflects the potential dilution that could occur if securities or other agreements to issue common stock (i.e., common stock equivalents) were settled. The weighted average number of potentially dilutive shares outstanding used to calculate diluted EPS is calculated using the treasury stock method.

**Common Stock Equivalents** — Common stock equivalents include commitments to issue common stock related to forward equity agreements, collared equity agreements and time-based equity compensation awards.

Stock equivalent units granted to Xcel Energy's Board of Directors are included in common shares outstanding upon grant date as there is no further service, performance or market condition following the grant of these awards. Restricted stock issued to employees under the Executive Annual Incentive Award Plan is included in common shares outstanding when granted.

Share-based compensation arrangements for which there is currently no dilutive impact to EPS include the following:

- Equity awards subject to a performance condition; included in common shares outstanding when all necessary conditions for settlement have been satisfied by the end of the reporting period.
- Liability awards subject to a performance condition; any portions settled in shares are included in common shares outstanding upon settlement.

Common shares outstanding used in the basic and diluted EPS computation:

(Shares in Millions)	2025	2024	2023
Basic	587	563	552
Diluted <sup>(a)</sup>	589	563	552

<sup>(a)</sup> Diluted common shares outstanding included common stock equivalents of 2.1 million, 0.5 million, and 0.3 million shares for 2025, 2024 and 2023, respectively.

## 10. Fair Value of Financial Assets and Liabilities

### Fair Value Measurements

Accounting guidance for fair value measurements and disclosures provides a hierarchical framework for disclosing the observability of the inputs utilized in measuring assets and liabilities at fair value.

- Level 1 — Quoted prices are available in active markets for identical assets or liabilities as of the reporting date. The types of assets and liabilities included in Level 1 are actively traded instruments with observable actual trading prices.
- Level 2 — Pricing inputs are other than actual trading prices in active markets but are either directly or indirectly observable as of the reporting date. The types of assets and liabilities included in Level 2 are typically either comparable to actively traded securities or contracts or priced with models using highly observable inputs.
- Level 3 — Significant inputs to pricing have little or no observability as of the reporting date. The types of assets and liabilities included in Level 3 include those valued with models requiring significant judgment or estimation.

Specific valuation methods include:

**Investments in equity securities and other funds** — Equity securities are valued using quoted prices in active markets. The fair values for commingled funds and partnerships are measured using NAVs. The investments in commingled funds may be redeemed for NAV with proper notice. Private equity commingled funds require approval of the fund for any unscheduled redemption, and such redemptions may be approved or denied by the fund at its sole discretion. Unscheduled distributions from real estate commingled funds may be redeemed with proper notice, however, withdrawals may be delayed or discounted as a result of fund illiquidity.

**Investments in debt securities** — Fair values for debt securities are determined by a third party pricing service using recent trades and observable spreads from benchmark interest rates for similar securities.

**Interest rate derivatives** — Fair values of interest rate derivatives are based on broker quotes that utilize current market interest rate forecasts.

**Commodity derivatives** — Methods used to measure the fair value of commodity derivative forwards and options utilize forward prices and volatilities, as well as pricing adjustments for specific delivery locations, and are generally assigned a Level 2 classification. When contracts relate to inactive delivery locations or extend to periods beyond those readily observable on active exchanges, the significance of the use of less observable inputs on a valuation is evaluated and may result in Level 3 classification.

Electric commodity derivatives held by NSP-Minnesota and SPS include transmission congestion instruments, generally referred to as FTRs. FTRs purchased from an RTO are financial instruments that entitle or obligate the holder to monthly revenues or charges based on transmission congestion across a given transmission path.

The values of these instruments are derived from, and designed to offset, the costs of transmission congestion. In addition to overall transmission load, congestion is also influenced by the operating schedules of power plants and the consumption of electricity pertinent to a given transmission path. Unplanned plant outages, scheduled plant maintenance, changes in the relative costs of fuels used in generation, weather and overall changes in demand for electricity can each impact the operating schedules of the power plants on the transmission grid and the value of these instruments.

FTRs are recognized at fair value and adjusted each period prior to settlement. Given the limited observability of certain variables underlying the reported auction values of FTRs, these fair value measurements have been assigned a Level 3 classification.

Net congestion costs, including the impact of FTR settlements, are shared through fuel and purchased energy cost recovery mechanisms. As such, the fair value of the unsettled instruments (i.e., derivative asset or liability) is offset/deferred as a regulatory asset or liability.

## Non-Derivative Fair Value Measurements

### Nuclear Decommissioning Fund

The NRC requires NSP-Minnesota to maintain a portfolio of investments to fund the costs of decommissioning its nuclear generating plants. Assets of the nuclear decommissioning fund are legally restricted for the purpose of decommissioning these facilities. The fund contains cash equivalents, debt securities, equity securities and other investments. NSP-Minnesota uses the MPUC approved asset allocation for the investment targets by asset class for the qualified trust.

NSP-Minnesota recognizes the costs of funding the decommissioning over the lives of the nuclear plants, assuming rate recovery of all costs. Realized and unrealized gains on fund investments over the life of the fund are deferred as an offset of NSP-Minnesota's regulatory asset or as a regulatory liability (dependent on funding status) for nuclear decommissioning costs. Consequently, any realized and unrealized gains and losses on securities in the nuclear decommissioning fund are deferred as a component of the regulatory asset/liability.

Unrealized gains for the nuclear decommissioning fund were \$1.8 billion and \$1.4 billion as of Dec. 31, 2025 and 2024, respectively, and unrealized losses were \$47 million and \$49 million as of Dec. 31, 2025 and 2024, respectively.

Non-derivative instruments with recurring fair value measurements in the nuclear decommissioning fund:

(Millions of Dollars)	Dec. 31, 2025					
	Cost	Fair Value				
		Level 1	Level 2	Level 3	NAV	Total
<b>Nuclear decommissioning fund</b> <sup>(a)</sup>						
Cash equivalents	\$ 60	\$ 60	\$ —	\$ —	\$ —	\$ 60
Commingled funds	720	—	—	—	1,072	1,072
Debt securities	944	—	934	11	—	945
Equity securities	505	1,861	2	—	—	1,863
<b>Total</b>	<b>\$ 2,229</b>	<b>\$ 1,921</b>	<b>\$ 936</b>	<b>\$ 11</b>	<b>\$ 1,072</b>	<b>\$ 3,940</b>

(a) Reported in nuclear decommissioning fund and other investments on the consolidated balance sheets, which also includes \$285 million of equity method investments and \$164 million of rabbi trust assets and other miscellaneous investments.

(Millions of Dollars)	Dec. 31, 2024					
	Cost	Fair Value				
		Level 1	Level 2	Level 3	NAV	Total
<b>Nuclear decommissioning fund</b> <sup>(a)</sup>						
Cash equivalents	\$ 39	\$ 39	\$ —	\$ —	\$ —	\$ 39
Commingled funds	703	—	—	—	1,025	1,025
Debt securities	866	—	832	14	—	846
Equity securities	522	1,583	1	—	—	1,584
<b>Total</b>	<b>\$ 2,130</b>	<b>\$ 1,622</b>	<b>\$ 833</b>	<b>\$ 14</b>	<b>\$ 1,025</b>	<b>\$ 3,494</b>

(a) Reported in nuclear decommissioning fund and other investments on the consolidated balance sheets, which also includes \$246 million of equity investments in unconsolidated subsidiaries and \$156 million of rabbi trust assets and other miscellaneous investments.

For the years ended Dec. 31, 2025 and 2024, there were immaterial Level 3 nuclear decommissioning fund investments or transfer of amounts between levels.

Contractual maturity dates of debt securities in the nuclear decommissioning fund as of Dec. 31, 2025:

(Millions of Dollars)	Final Contractual Maturity				Total
	Due in 1 Year or Less	Due in 1 to 5 Years	Due in 5 to 10 Years	Due after 10 Years	
Debt securities	\$ 10	\$ 344	\$ 292	\$ 299	\$ 945

### Rabbi Trusts

Xcel Energy has established rabbi trusts to provide partial funding for future deferred compensation plan distributions. The fair value of assets held in the rabbi trusts were \$107 million and \$96 million at Dec. 31, 2025 and 2024, respectively, comprised of cash equivalents and mutual funds (level 1 valuation methods). Amounts are reported in nuclear decommissioning fund and other investments on the consolidated balance sheet.

### Derivative Activities and Fair Value Measurements

Xcel Energy enters into derivative instruments, including forward contracts, futures, swaps and options, for trading purposes and to manage risk in connection with changes in interest rates, and utility commodity prices.

**Interest Rate Derivatives** — Xcel Energy enters into contracts that effectively fix the interest rate on a specified principal amount of a hypothetical future debt issuance. These financial swaps net settle based on changes in a specified benchmark interest rate, acting as a hedge of changes in market interest rates that will impact specified anticipated debt issuances. These derivative instruments are designated as cash flow hedges for accounting purposes, with changes in fair value prior to occurrence of the hedged transactions recorded as other comprehensive income.

As of Dec. 31, 2025, accumulated other comprehensive loss related to interest rate derivatives included \$2 million of net losses expected to be reclassified into earnings during the next 12 months as the hedged transactions impact earnings. As of Dec. 31, 2025, Xcel Energy had unsettled interest rate derivatives with a notional amount of \$240 million.

See Note 13 for the financial impact of qualifying interest rate cash flow hedges on Xcel Energy's accumulated other comprehensive loss included in the consolidated statements of common stockholder's equity and in the consolidated statements of comprehensive income.

**Wholesale and Commodity Trading** — Xcel Energy Inc.'s utility subsidiaries conduct various wholesale and commodity trading activities, including the purchase and sale of electric capacity, energy, energy-related instruments and natural gas-related instruments, including derivatives. Xcel Energy is allowed to conduct these activities within guidelines and limitations as approved by its risk management committee, comprised of management personnel not directly involved in the activities governed by this policy.

Results of derivative instrument transactions entered into for trading purposes are presented in the consolidated statements of income as electric revenues, net of any sharing with customers. These activities are not intended to mitigate commodity price risk associated with regulated electric and natural gas operations. Sharing of these margins is determined through state regulatory proceedings as well as the operation of the FERC-approved joint operating agreement.

**Commodity Derivatives** — Xcel Energy enters into derivative instruments to manage variability of future cash flows from changes in commodity prices in its electric and natural gas operations. This could include the purchase or sale of energy or energy-related products, natural gas to generate electric energy, natural gas for resale and FTRs.

The most significant derivative positions outstanding at Dec. 31, 2025 and 2024 for this purpose relate to FTR instruments administered by MISO and SPP. These instruments are intended to offset the impacts of transmission system congestion.

When Xcel Energy enters into derivative instruments that mitigate commodity price risk on behalf of electric and natural gas customers, the instruments are not typically designated as qualifying hedging transactions. The classification of unrealized losses or gains on these instruments as a regulatory asset or liability, if applicable, is based on approved regulatory recovery mechanisms.

As of Dec. 31, 2025, Xcel Energy had no commodity contracts designated as cash flow hedges.

Gross notional amounts of commodity forwards, options and FTRs:

(Amounts in Millions) <sup>(a)(b)</sup>	Dec. 31, 2025	Dec. 31, 2024
MWh of electricity	35	38
MMBtu of natural gas	31	77

(a) Not reflective of net positions in the underlying commodities.

(b) Notional amounts for options included on a gross basis but weighted for the probability of exercise.

**Consideration of Credit Risk and Concentrations** — Xcel Energy continuously monitors the creditworthiness of counterparties to its interest rate derivatives and commodity derivative contracts prior to settlement and assesses each counterparty's ability to perform on the transactions set forth in the contracts. Impact of credit risk was immaterial to the fair value of unsettled commodity derivatives presented on the consolidated balance sheets.

Xcel Energy's utility subsidiaries' often have significant concentrations of credit risk with particular entities or industries in their wholesale, trading and non-trading commodity activities.

As of Dec. 31, 2025, three of Xcel Energy's ten most significant counterparties for these activities, comprising \$22 million or 14% of this credit exposure, had investment grade credit ratings from S&P Global Ratings, Moody's Investor Services or Fitch Ratings.

Six of the ten most significant counterparties, comprising \$92 million or 57% of this credit exposure, were not rated by these external ratings agencies, but based on Xcel Energy's internal analysis, had credit quality consistent with investment grade.

One of these significant counterparties, comprising \$25 million or 15% of this credit exposure, had credit quality less than investment grade, based on internal analysis.

Nine of these significant counterparties are municipal or cooperative electric entities, RTOs or other utilities.

**Credit Related Contingent Features** — Contract provisions for derivative instruments that the utility subsidiaries enter, including those accounted for as normal purchase and normal sale contracts and therefore not reflected on the consolidated balance sheets, may require the posting of collateral or settlement of the contracts for various reasons, including if the applicable utility subsidiary's credit ratings are downgraded below its investment grade credit rating by any of the major credit rating agencies.

As of Dec. 31, 2025 and 2024, there were \$7 million and \$11 million, respectively, of derivative liabilities with such underlying contract provisions, respectively.

Certain contracts also contain cross default provisions that may require the posting of collateral or settlement of the contracts if there was a failure under other financing arrangements related to payment terms or other covenants.

As of Dec. 31, 2025 and 2024, there were approximately \$62 million and \$69 million of derivative liabilities with such underlying contract provisions, respectively.

Certain derivative instruments are also subject to contract provisions that contain adequate assurance clauses. These provisions allow counterparties to seek performance assurance, including cash collateral, in the event that a given utility subsidiary's ability to fulfill its contractual obligations is reasonably expected to be impaired.

Xcel Energy had no collateral posted related to adequate assurance clauses in derivative contracts as of Dec. 31, 2025 and 2024.

**Recurring Derivative Fair Value Measurements**

Impact of derivative activity:

(Millions of Dollars)	Pre-Tax Fair Value Gains (Losses) Recognized During the Period in:	
	Accumulated Other Comprehensive Loss	Regulatory (Assets) and Liabilities
<b>Year Ended Dec. 31, 2025</b>		
<b>Derivatives designated as cash flow hedges</b>		
Interest rate	\$ 2	\$ —
Total	\$ 2	\$ —
<b>Other derivative instruments</b>		
Electric commodity	\$ —	\$ 69
Natural gas commodity	—	(3)
Total	\$ —	\$ 66
<b>Year Ended Dec. 31, 2024</b>		
Interest rate	\$ 29	\$ —
Total	\$ 29	\$ —
<b>Other derivative instruments</b>		
Electric commodity	\$ —	\$ 44
Natural gas commodity	—	4
Total	\$ —	\$ 48
<b>Year Ended Dec. 31, 2023</b>		
Interest rate	\$ (2)	\$ —
Total	\$ (2)	\$ —
<b>Other derivative instruments</b>		
Electric commodity	\$ —	\$ (137)
Natural gas commodity	—	(13)
Total	\$ —	\$ (150)

(Millions of Dollars)	Pre-Tax (Gains) Losses Reclassified into Income During the Period from:		Pre-Tax Gains (Losses) Recognized During the Period in Income
	Accumulated Other Comprehensive Loss	Regulatory Assets and (Liabilities)	
<b>Year Ended Dec. 31, 2025</b>			
<b>Derivatives designated as cash flow hedges</b>			
Interest rate	\$ 3 <sup>(a)</sup>	\$ —	\$ —
Total	\$ 3	\$ —	\$ —
<b>Other derivative instruments</b>			
Commodity trading	\$ —	\$ —	\$ (3) <sup>(b)</sup>
Electric commodity	—	(36) <sup>(c)</sup>	—
Natural gas commodity	—	—	(22) <sup>(d)(e)</sup>
Total	\$ —	\$ (36)	\$ (25)
<b>Year Ended Dec. 31, 2024</b>			
<b>Derivatives designated as cash flow hedges</b>			
Interest rate	\$ 3 <sup>(a)</sup>	\$ —	\$ —
Total	\$ 3	\$ —	\$ —
<b>Other derivative instruments</b>			
Commodity trading	\$ —	\$ —	\$ (27) <sup>(b)</sup>
Electric commodity	—	(22) <sup>(c)</sup>	—
Natural gas commodity	—	—	(22) <sup>(d)(e)</sup>
Total	\$ —	\$ 22	\$ (49)
<b>Year Ended Dec. 31, 2023</b>			
<b>Derivatives designated as cash flow hedges</b>			
Interest rate	\$ 5 <sup>(a)</sup>	\$ —	\$ —
Total	\$ 5	\$ —	\$ —
<b>Other derivative instruments</b>			
Commodity trading	\$ —	\$ —	\$ (7) <sup>(b)</sup>
Electric commodity	—	123 <sup>(c)</sup>	—
Natural gas commodity	—	15 <sup>(d)</sup>	(27) <sup>(d)(e)</sup>
Total	\$ —	\$ 138	\$ (34)

(a) Recorded to interest charges.

(b) Recorded to electric revenues. Presented amounts do not reflect non-derivative transactions or margin sharing with customers.

(c) Recorded to electric fuel and purchased power. These derivative settlement gains and losses are shared with electric customers through fuel and purchased energy cost-recovery mechanisms and reclassified out of income as regulatory assets or liabilities, as appropriate. FTR settlements are shared with customers and do not have a material impact on net income. Presented amounts reflect changes in fair value between auction and settlement dates, but exclude the original auction fair value.

(d) Other than \$4 million of 2025 and \$3 million of 2024 losses recorded to electric fuel and purchased power, amounts are recorded to cost of natural gas sold and transported. Amounts are subject to cost-recovery mechanisms and reclassified out of income to a regulatory asset, as appropriate.

(e) Relates primarily to option premium amortization.

Xcel Energy had no derivative instruments designated as fair value hedges during the years ended Dec. 31, 2025, 2024 and 2023.

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Derivative assets and liabilities measured at fair value on a recurring basis were as follows:

(Millions of Dollars)	Dec. 31, 2025						Dec. 31, 2024					
	Fair Value			Fair Value Total	Netting <sup>(a)</sup>	Total	Fair Value			Fair Value Total	Netting <sup>(a)</sup>	Total
	Level 1	Level 2	Level 3				Level 1	Level 2	Level 3			
<b>Current derivative assets</b>												
Derivatives designated as cash flow hedges:												
Interest rate	\$ —	\$ 1	\$ —	\$ 1	\$ —	\$ 1	\$ —	\$ —	\$ —	\$ —	\$ —	\$ —
Other derivative instruments:												
Commodity trading	\$ 2	\$ 13	\$ 7	\$ 22	\$ (16)	\$ 6	\$ 6	\$ 20	\$ 8	\$ 34	\$ (23)	\$ 11
Electric commodity	—	—	147	147	(3)	144	—	—	90	90	(1)	89
Natural gas commodity	—	14	—	14	—	14	—	14	—	14	—	14
Total current derivative assets	\$ 2	\$ 28	\$ 154	\$ 184	\$ (19)	\$ 165	\$ 6	\$ 34	\$ 98	\$ 138	\$ (24)	\$ 114
<b>Noncurrent derivative assets</b>												
Other derivative instruments:												
Commodity trading	\$ 3	\$ 28	\$ 34	\$ 65	\$ (11)	\$ 54	\$ 8	\$ 37	\$ 47	\$ 92	\$ (20)	\$ 72
Total noncurrent derivative assets	\$ 3	\$ 28	\$ 34	\$ 65	\$ (11)	\$ 54	\$ 8	\$ 37	\$ 47	\$ 92	\$ (20)	\$ 72

(Millions of Dollars)	Dec. 31, 2025						Dec. 31, 2024					
	Fair Value			Fair Value Total	Netting <sup>(a)</sup>	Total	Fair Value			Fair Value Total	Netting <sup>(a)</sup>	Total
	Level 1	Level 2	Level 3				Level 1	Level 2	Level 3			
<b>Current derivative liabilities</b>												
Other derivative instruments:												
Commodity trading	5	22	6	33	(18)	15	7	35	5	47	(23)	24
Electric commodity	—	—	3	3	(3)	—	—	—	1	1	(1)	—
Natural gas commodity	—	10	—	10	—	10	—	7	—	7	—	7
Total current derivative liabilities	\$ 5	\$ 32	\$ 9	\$ 46	\$ (21)	25	\$ 7	\$ 42	\$ 6	\$ 55	\$ (24)	31
PPAs <sup>(b)</sup>						6						6
Current derivative instruments						\$ 31						\$ 37
<b>Noncurrent derivative liabilities</b>												
Other derivative instruments:												
Commodity trading	\$ 6	\$ 24	\$ 40	\$ 70	\$ (13)	\$ 57	\$ 11	\$ 32	\$ 40	\$ 83	\$ (22)	\$ 61
Total noncurrent derivative liabilities	\$ 6	\$ 24	\$ 40	\$ 70	\$ (13)	57	\$ 11	\$ 32	\$ 40	\$ 83	\$ (22)	61
PPAs <sup>(b)</sup>						10						16
Noncurrent derivative instruments						\$ 67						\$ 77

(a) Xcel Energy nets derivative instruments and related collateral on its consolidated balance sheets when supported by a legally enforceable master netting agreement. At Dec. 31, 2025 and 2024, derivative assets and liabilities include no obligations to return cash collateral. At Dec. 31, 2025 and 2024, derivative assets and liabilities include rights to reclaim cash collateral of \$4 million and \$2 million, respectively. Counterparty netting amounts presented exclude settlement receivables and payables and non-derivative amounts that may be subject to the same master netting agreements.

(b) Xcel Energy currently applies the normal purchase exception to qualifying PPAs. Balance relates to specific contracts that were previously recognized at fair value prior to applying the normal purchase exception, and are being amortized over the remaining contract lives along with the offsetting regulatory assets and liabilities.

Changes in Level 3 commodity derivatives:

(Millions of Dollars)	Year Ended Dec. 31		
	2025	2024	2023
Balance at Jan. 1	\$ 99	\$ 90	\$ 236
Purchases <sup>(a)</sup>	262	210	176
Settlements <sup>(a)</sup>	(322)	(303)	(154)
Net transactions recorded during the period:			
(Losses) gains recognized in earnings <sup>(b)</sup>	(13)	(9)	6
Net gains (losses) recognized as regulatory assets and liabilities <sup>(a)</sup>	113	111	(174)
Balance at Dec. 31	\$ 139	\$ 99	\$ 90

(a) Relates primarily to NSP-Minnesota and SPS FTR instruments administered by MISO and SPP, respectively.

(b) Relates to commodity trading and is subject to substantial offsetting losses and gains on derivative instruments categorized as levels 1 and 2 in the income statement. See above tables for the income statement impact of derivative activity, including commodity trading gains and losses.

## Fair Value of Long-Term Debt

As of Dec. 31, other financial instruments for which the carrying amount did not equal fair value:

(Millions of Dollars)	2025		2024	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Long-term debt, including current portion	\$ 32,333	\$ 29,943	\$ 28,419	\$ 25,115

Fair value of Xcel Energy's long-term debt is estimated based on recent trades and observable spreads from benchmark interest rates for similar securities. Fair value estimates are based on information available to management as of Dec. 31, 2025 and 2024, and given the observability of the inputs, fair values presented for long-term debt were assigned as Level 2.

## 11. Benefit Plans and Other Postretirement Benefits

### Pension and Postretirement Health Care Benefits

Xcel Energy has several noncontributory, qualified, defined benefit pension plans that cover almost all employees. All newly hired or rehired employees participate under the Cash Balance formula, which is based on pay credits using a percentage of annual eligible pay and annual interest credits.

The average annual interest crediting rates for these plans was 4.76, 4.90 and 4.72% in 2025, 2024, and 2023, respectively.

Some employees may participate under legacy formulas such as the traditional final average pay or pension equity. Xcel Energy's policy is to fully fund into an external trust the actuarially determined pension costs subject to the limitations of applicable employee benefit and tax laws.

In addition to the qualified pension plans, Xcel Energy maintains a nonqualified pension plan, which provides benefits for compensation that is in excess of the limits applicable to the qualified pension plans, with distributions funded by Xcel Energy's consolidated operating cash flows.

Obligations of the nonqualified plan as of Dec. 31, 2025 and 2024 were \$13 million. Xcel Energy recognized net benefit cost for the nonqualified plan of \$3 million in 2025 and \$2 million in 2024.

## Plan Assets

For each of the fair value hierarchy levels, Xcel Energy's pension plan assets measured at fair value:

(Millions of Dollars)	Dec. 31, 2025 <sup>(a)</sup>					Dec. 31, 2024 <sup>(a)</sup>				
	Level 1	Level 2	Level 3	Measured at NAV	Total	Level 1	Level 2	Level 3	Measured at NAV	Total
Cash equivalents	\$ 110	\$ —	\$ —	\$ —	\$ 110	\$ 117	\$ —	\$ —	\$ —	\$ 117
Commingled funds <sup>(b)</sup>	—	—	—	1,097	1,097	—	—	—	1,015	1,015
Debt securities	—	745	3	—	748	—	656	6	—	662
Equity securities	23	—	—	—	23	25	—	—	—	25
Partnerships <sup>(b)</sup>	—	—	—	704	704	—	—	—	679	679
Other	—	8	—	—	8	—	6	—	—	6
<b>Total</b>	<b>\$ 133</b>	<b>\$ 753</b>	<b>\$ 3</b>	<b>\$ 1,801</b>	<b>\$ 2,690</b>	<b>\$ 142</b>	<b>\$ 662</b>	<b>\$ 6</b>	<b>\$ 1,694</b>	<b>\$ 2,504</b>

<sup>(a)</sup> See Note 10 for further information regarding fair value measurement inputs and methods.

<sup>(b)</sup> Prior period amounts have been reclassified to conform with current year presentation.

Xcel Energy's postretirement health care benefit plan is a continuation of certain welfare benefit programs for current employees. A full-time employee's date of hire or a retiree's date of retirement determine eligibility for each of the programs.

Xcel Energy's investment-return assumption considers the expected long-term performance for each of the asset classes in its pension and postretirement health care portfolio. Xcel Energy considers the historical returns achieved by its asset portfolios over long time periods, as well as the long-term projected return levels from investment experts.

Pension cost determination assumes a forecasted mix of investment types over the long-term.

- Investment returns in 2025 were above the assumed level of 7.13%.
- Investment returns in 2024 were below the assumed level of 6.93%.
- Investment returns in 2023 were above the assumed level of 6.93%.
- In 2026, expected investment-return assumption is 7.13%.

Pension plan and postretirement benefit assets are invested in a portfolio according to Xcel Energy's return, liquidity and diversification objectives to provide a source of funding for plan obligations and minimize contributions to the plan, within appropriate levels of risk.

The principal mechanism for achieving these objectives is the asset allocation given the long-term risk, return, correlation and liquidity characteristics of each particular asset class.

There were no significant concentrations of risk in any industry, index, or entity. Market volatility can impact even well-diversified portfolios and significantly affect the return levels achieved by the assets in any year.

State agencies also have issued guidelines to the funding of postretirement benefit costs. SPS is required to fund postretirement benefit plans for Texas and New Mexico equal to amounts collected in rates. These assets are invested in a manner consistent with the investment strategy for the pension plan.

Xcel Energy's ongoing investment strategy is based on plan-specific investment recommendations that seek to minimize potential investment and interest rate risk as a plan's funded status increases over time.

The investment recommendations consider many factors and generally result in a greater percentage of long-duration fixed income securities being allocated to specific plans having relatively higher funded status ratios and a greater percentage of growth assets being allocated to plans having relatively lower funded status ratios.

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For each of the fair value hierarchy levels, Xcel Energy's postretirement benefit plan assets that were measured at fair value:

(Millions of Dollars)	Dec. 31, 2025 <sup>(a)</sup>					Dec. 31, 2024 <sup>(a)</sup>				
	Level 1	Level 2	Level 3	Measured at NAV	Total	Level 1	Level 2	Level 3	Measured at NAV	Total
Cash equivalents	\$ 35	\$ —	\$ —	\$ —	\$ 35	\$ 35	\$ —	\$ —	\$ —	\$ 35
Insurance contracts	—	40	—	—	40	—	40	—	—	40
Commingled funds <sup>(b)</sup>	—	—	—	67	67	—	—	—	23	23
Debt securities	—	154	—	—	154	—	201	—	—	201
Partnerships <sup>(b)</sup>	—	—	—	45	45	—	—	—	45	45
Other	—	1	—	—	1	—	—	—	—	—
<b>Total</b>	<b>\$ 35</b>	<b>\$ 195</b>	<b>\$ —</b>	<b>\$ 112</b>	<b>\$ 342</b>	<b>\$ 35</b>	<b>\$ 241</b>	<b>\$ —</b>	<b>\$ 68</b>	<b>\$ 344</b>

(a) See Note 10 for further information on fair value measurement inputs and methods.

(b) Prior period amounts have been reclassified to conform with current year presentation.

Immaterial assets were transferred in or out of Level 3 for 2025 and 2024.

**Funded Status** — Comparisons of the actuarially computed benefit obligation, changes in plan assets and funded status of the pension and postretirement health care plans for Xcel Energy are as follows:

(Millions of Dollars)	Pension Benefits		Postretirement Benefits	
	2025	2024	2025	2024
<b>Change in Benefit Obligation:</b>				
Obligation at Jan. 1	\$ 2,752	\$ 2,943	\$ 427	\$ 394
Service cost	76	76	1	1
Interest cost	155	151	24	21
Actuarial loss (gain)	67	(77)	21	55
Plan participants' contributions	—	—	9	9
Medicare subsidy reimbursements	—	—	3	—
Benefit payments	(230)	(341) <sup>(a)</sup>	(55)	(53)
Obligation at Dec. 31	\$ 2,820	\$ 2,752	\$ 430	\$ 427
<b>Change in Fair Value of Plan Assets:</b>				
Fair value of plan assets at Jan. 1	\$ 2,504	\$ 2,690	\$ 344	\$ 356
Actual return on plan assets	291	55	31	21
Employer contributions	125	100	13	11
Plan participants' contributions	—	—	9	9
Benefit payments	(230)	(341)	(55)	(53)
Fair value of plan assets at Dec. 31	2,690	2,504	342	344
Funded status of plans at Dec. 31	\$ (130)	\$ (248)	\$ (88)	\$ (83)
<b>Amounts recognized in the Consolidated Balance Sheet at Dec. 31:</b>				
Noncurrent assets	\$ —	\$ —	\$ 7	\$ 10
Current liabilities	—	—	(2)	(4)
Noncurrent liabilities	(130)	(248)	(93)	(89)
Net amounts recognized	\$ (130)	\$ (248)	\$ (88)	\$ (83)

(a) Includes \$168 million of lump-sum benefit payments used in the determination of settlement charges in 2024.

Significant Assumptions Used to Measure Benefit Obligations:	Pension Benefits		Postretirement Benefits	
	2025	2024	2025	2024
Discount rate for year-end valuation	5.78 %	5.88 %	5.66 %	5.88 %
Expected average long-term increase in compensation level	4.25 %	4.25 %	N/A	N/A
Mortality table	PRI-2012	PRI-2012	PRI-2012	PRI-2012
Health care costs trend rate — initial: Pre-65	N/A	N/A	7.00 %	7.00 %
Health care costs trend rate — initial: Post-65	N/A	N/A	7.50 %	7.50 %
Ultimate trend assumption — initial: Pre-65	N/A	N/A	4.50 %	4.50 %
Ultimate trend assumption — initial: Post-65	N/A	N/A	4.50 %	4.50 %
Years until ultimate trend is reached	N/A	N/A	8	9

Accumulated benefit obligation for the pension plan was \$2,624 million and \$2,554 million as of Dec. 31, 2025 and 2024, respectively.

**Net Periodic Benefit Cost** — Net periodic benefit cost, other than the service cost component, is included in other income (expense) in the consolidated statements of income.

Components of net periodic benefit cost and amounts recognized in other comprehensive income and regulatory assets and liabilities:

(Millions of Dollars)	Pension Benefits			Postretirement Benefits		
	2025	2024	2023	2025	2024	2023
Service cost	\$ 76	\$ 76	\$ 74	\$ 1	\$ 1	\$ 1
Interest cost	155	151	158	24	21	22
Expected return on plan assets	(208)	(206)	(209)	(20)	(17)	(17)
Amortization of prior service credit	(2)	(2)	(1)	—	—	(1)
Amortization of net loss	28	30	22	4	2	1
Settlement charge <sup>(a)</sup>	—	67	—	—	—	—
Net periodic pension cost	49	116	44	9	7	6
Effects of regulation	10	(37)	30	—	—	—
Net benefit cost recognized for financial reporting	\$ 59	\$ 79	\$ 74	\$ 9	\$ 7	\$ 6
<b>Significant Assumptions Used to Measure Costs:</b>						
Discount rate	5.88 %	5.49 %	5.80 %	5.88 %	5.54 %	5.80 %
Expected average long-term increase in compensation level	4.25	4.25	4.25	—	—	—
Expected average long-term rate of return on assets	7.13	6.93	6.93	6.25	5.00	5.00

(a) A settlement charge is required when the amount of all lump-sum distributions during the year is greater than the sum of the service and interest cost components of the annual net periodic pension cost. In 2024, as a result of lump-sum distributions during the plan year, Xcel Energy recorded a total pension settlement charge of \$67 million, the majority of which was not recognized due to the effects of regulation. A total of \$8 million was recorded in the consolidated statements of income in 2024. There were no settlement charges recorded for the qualified pension plans in 2025 and 2023.

(Millions of Dollars)	Pension Benefits		Postretirement Benefits	
	2025	2024	2025	2024
<b>Amounts Not Yet Recognized as Components of Net Periodic Benefit Cost:</b>				
Net loss	\$ 1,029	\$ 1,074	\$ 117	\$ 113
Prior service credit	(6)	(8)	—	—
Total	\$ 1,023	\$ 1,066	\$ 117	\$ 113
<b>Amounts Not Yet Recognized as Components of Net Periodic Benefit Cost Have Been Recorded as Follows Based Upon Expected Recovery in Rates:</b>				
Current regulatory assets	\$ 36	\$ 32	\$ 5	\$ 2
Noncurrent regulatory assets	938	983	125	127
Current regulatory liabilities	—	—	(1)	(1)
Noncurrent regulatory liabilities	—	—	(15)	(18)
Deferred income taxes	13	14	1	1
Net-of-tax accumulated other comprehensive income	36	37	2	2
Total	\$ 1,023	\$ 1,066	\$ 117	\$ 113
Measurement date	Dec. 31, 2025	Dec. 31, 2024	Dec. 31, 2025	Dec. 31, 2024

**Cash Flows** — Funding requirements can be impacted by changes to actuarial assumptions, actual asset levels and other calculations prescribed by the requirements of income tax and other pension-related regulations. Required contributions were made in 2023 - 2026 to meet minimum funding requirements.

Voluntary and required pension funding contributions:

- \$75 million in January 2026.
- \$125 million in 2025.
- \$100 million in 2024.
- \$50 million in 2023.

The postretirement health care plans have no funding requirements other than fulfilling benefit payment obligations when claims are presented and approved. Additional cash funding requirements are prescribed by certain state and federal rate regulatory authorities.

Voluntary postretirement funding contributions:

- \$8 million expected during 2026.
- \$13 million during 2025.
- \$11 million during 2024.
- \$11 million during 2023.

Targeted asset allocations:

	Pension Benefits		Postretirement Benefits	
	2025	2024	2025	2024
Long-duration fixed income securities	38 %	38 %	— %	— %
Domestic and international equity securities	30	31	25	25
Alternative investments	19	20	13	11
Short-to-intermediate fixed income securities	11	9	61	61
Cash	2	2	1	3
Total	100 %	100 %	100 %	100 %

The asset allocations above reflect target allocations approved in the calendar year to take effect in the subsequent year.

**Plan Amendments** — There were no significant plan amendments made in 2025 and 2024 which affected the pension or postretirement benefit obligation.

In 2023, Xcel Energy amended the Xcel Energy Pension Plan and Xcel Energy Inc. Nonbargaining Pension Plan (South) to reduce supplemental social security benefits for all active participants on and after Jan. 1, 2024.

### Projected Benefit Payments

Xcel Energy's projected benefit payments:

(Millions of Dollars)	Projected Pension Benefit Payments	Gross Projected Postretirement Health Care Benefit Payments	Expected Medicare Part D Subsidies	Net Projected Postretirement Health Care Benefit Payments
2026	\$ 252	\$ 43	\$ 3	\$ 40
2027	243	42	3	39
2028	244	41	3	38
2029	249	40	3	37
2030	243	39	3	36
2031-2035	1,165	183	16	167

### Voluntary Retirement Program

Incremental to amounts presented above for postretirement benefits, Xcel Energy has postemployment costs and obligations for its Voluntary Retirement Program, under which approximately 400 eligible non-bargaining employees retired in the fourth quarter of 2023.

Utilizing employee information and the following inputs, unfunded obligations of \$22 million and \$29 million for health plan subsidies and \$4 million and \$4 million for other medical benefits are presented in other current liabilities and noncurrent pension and employee benefit obligations in the consolidated balance sheets as of Dec. 31, 2025 and 2024, respectively.

Significant Assumptions to Measure Benefit Obligations:	2025	2024
Discount rate for year-end valuation	4.50 %	5.00 %
Mortality table	PRI-2012	PRI-2012
Health care costs trend rate	7.00 %	7.00 %
Ultimate trend assumption	4.50 %	4.50 %
Years until ultimate trend is reached	8	9

### Defined Contribution Plans

Xcel Energy maintains 401(k) and other defined contribution plans that cover most employees. Total expense to these plans was approximately \$53 million in 2025, \$50 million in 2024 and \$49 million in 2023.

### Multiemployer Plans

NSP-Minnesota and NSP-Wisconsin each contribute to several union multiemployer pension and other postretirement benefit plans, none of which are individually significant. These plans provide pension and postretirement health care benefits to certain union employees who may perform services for multiple employers and do not participate in the NSP-Minnesota and NSP-Wisconsin sponsored pension and postretirement health care plans.

Contributing to these types of plans creates risk that differs from providing benefits under NSP-Minnesota and NSP-Wisconsin sponsored plans, in that if another participating employer ceases to contribute to a multiemployer pension plan, additional unfunded obligations may need to be funded over time by remaining participating employers.

## 12. Commitments and Contingencies

### Legal

Xcel Energy is involved in various litigation matters in the ordinary course of business. The assessment of whether a loss is probable or is a reasonable possibility, and whether the loss or a range of loss is estimable, often involves a series of complex judgments about future events. Management maintains accruals for losses probable of being incurred and subject to reasonable estimation.

Management is sometimes unable to estimate an amount or range of a reasonably possible loss in certain situations, including but not limited to when (1) the damages sought are indeterminate, (2) the proceedings are in the early stages, or (3) the matters involve novel or unsettled legal theories.

In such cases, there is considerable uncertainty regarding the timing or ultimate resolution, including a possible eventual loss. For current proceedings not specifically reported herein, management does not anticipate that the ultimate liabilities, if any, would have a material effect on Xcel Energy's consolidated financial statements. Legal fees are generally expensed as incurred.

**Gas Trading Litigation** — e prime is a wholly owned subsidiary of Xcel Energy. e prime was in the business of natural gas trading and marketing but has not engaged in natural gas trading or marketing activities since 2003. Multiple lawsuits involving multiple plaintiffs seeking monetary damages were commenced against e prime and its affiliates, including Xcel Energy, between 2003 and 2009 alleging fraud and anticompetitive activities in conspiring to restrain the trade of natural gas and manipulate natural gas prices. Cases were all consolidated in the U.S. District Court in Nevada.

One case remains open, which is the multi-district litigation matter consisting of a Wisconsin purported class (Arandell Corp.). In October 2025, a settlement in principle was reached, resulting in an immaterial loss consistent with previously accrued amounts. This settlement is subject to court approval.

**Marshall Wildfire Litigation** — In December 2021, a wildfire ignited in Boulder County, Colorado (Marshall Fire). On June 8, 2023, the Boulder County Sheriff's Office released its Marshall Fire Investigative Summary and Review and its supporting documents (Sheriff's Report). According to the Sheriff's Report, on Dec. 30, 2021, a fire ignited on a residential property in Boulder, Colorado, located in PSCo's service territory, for reasons unrelated to PSCo's power lines. According to the Sheriff's Report, approximately one hour and 20 minutes after the first ignition, a second fire ignited just south of the Marshall Mesa Trailhead in unincorporated Boulder County, Colorado, also located in PSCo's service territory. According to the Sheriff's Report, the second ignition started approximately 80 to 110 feet away from PSCo's power lines in the area.

PSCo received notice or otherwise became aware of 307 complaints on behalf of at least 4,087 plaintiffs, most of which also named Xcel Energy Inc. and Xcel Energy Services Inc. as additional defendants, relating to the Marshall Fire. The complaints generally alleged that PSCo's equipment ignited the Marshall Fire and asserted various causes of action under Colorado law. In addition to asserting claims against PSCo, Xcel Energy Inc. and Xcel Energy Services Inc., various plaintiffs, including insurance company plaintiffs, asserted claims against certain telecommunications companies (the Telecom Companies). In April 2025, most of the remaining plaintiffs amended their complaints to also assert claims against the Telecom Companies. In June 2025, the Boulder County District Court dismissed Xcel Energy Inc. from the complaints that named that entity as a defendant, due to lack of jurisdiction.

An initial trial on liability issues was scheduled to start in September 2025. Prior to trial, in September 2025, Xcel Energy, Qwest Corporation and Teleport Communications America, LLC reached settlement agreements in principle that resolve all claims asserted by the subrogation insurers, the public entity plaintiffs and individual plaintiffs, and require PSCo to make settlement payments of \$640 million. PSCo did not admit any fault, wrongdoing or negligence in connection with these settlement agreements.

As a result of settlements as well as legal and other costs of the matter, PSCo recognized charges to earnings of \$287 million and \$12 million in the quarterly periods ended Sept. 30 and Dec. 31, 2025, respectively, after consideration of total costs expected to be reimbursed by insurance. As of February 2026, final settlement documentation has been executed with the subrogation insurers, the public entity plaintiffs and nearly all the individual plaintiffs, and nearly all have received payment. If complaints of the remaining individual plaintiffs who have not accepted a settlement or have otherwise stopped prosecuting their claims are not resolved, they may be subject to further litigation.

A remaining estimated liability of \$5 million is presented in other current liabilities as of Dec. 31, 2025; no estimated liability was recognized as of Dec. 31, 2024. PSCo records insurance recoveries when it is deemed probable that recovery will occur, and PSCo can reasonably estimate the amount or range. Insurance receivables of \$353 million related to settlements are presented in prepayments and other current assets as of Dec. 31, 2025; no such insurance receivables were recognized as of Dec. 31, 2024.

**2024 Smokehouse Creek Fire Complex** — On February 26, 2024, multiple wildfires began in the Texas Panhandle, including the Smokehouse Creek Fire and the 687 Reamer Fire, which burned into the perimeter of the Smokehouse Creek Fire (together, referred to herein as the "Smokehouse Creek Fire Complex"). The Texas A&M Forest Service issued incident reports that determined that the Smokehouse Creek Fire and the 687 Reamer Fire were caused by power lines owned by SPS after wooden poles near each fire origin failed. According to the Texas A&M Forest Service's Incident Viewer and news reports, the Smokehouse Creek Fire Complex burned approximately 1,055,000 acres.

SPS is aware of approximately 56 complaints, most of which have also named Xcel Energy Services Inc. as an additional defendant, relating to the Smokehouse Creek Fire Complex. The complaints, which assert claims on behalf of one or more plaintiffs, generally allege that SPS' equipment ignited the Smokehouse Creek Fire Complex and seek compensation for losses resulting from the fire, asserting various causes of action under Texas law. In addition to seeking compensatory damages, certain of the complaints also seek exemplary damages. Of the 56 complaints, 22 have been resolved and dismissed.

SPS has received 296 claims through its claims process, net of duplicative, withdrawn and denied claims, and has reached final settlements on 223 of those claims as of the date of this filing. In addition to filed complaints and claims made through SPS' claims process, SPS has also received information from attorneys for approximately 101 claims which have not been submitted through the claims process and have also not been filed as lawsuits and has reached settlement of 79 of those claims through mediation.

SPS has settled claims related to both of the fatalities believed to be associated with the Smokehouse Creek Fire Complex. Settlements have also been reached with the subrogated insurer plaintiffs as well as the three largest claims asserted from the fire, as measured by fire-impacted acreage. Settlements reached as of the date of this filing total \$382 million of expected loss payments, of which \$374 million and \$35 million were paid through Dec. 31, 2025 and 2024, respectively.

In December 2025, the Texas Attorney General's office filed a lawsuit against SPS regarding the Smokehouse Creek Fire, seeking monetary damages and civil penalties for losses to property and wildlife resulting from the fires. In February 2026, pending resolution of the lawsuit, SPS and the Texas Attorney General's office jointly filed a temporary injunction agreeing to certain distribution pole replacement procedures, largely consistent with current procedures.

Based on the current state of the law and the facts and circumstances available as of the date of this filing, Xcel Energy has recorded \$430 million of total estimated losses for the matter (before available insurance). A remaining estimated liability of \$56 million and \$180 million is presented in other current liabilities as of Dec. 31, 2025 and 2024, respectively.

The cumulative estimated probable losses of \$430 million for complaints and claims in connection with the Smokehouse Creek Fire Complex (before available insurance) represents the total of actual settlements reached to date plus the low end of the range for remaining reasonably estimable losses, and is subject to change as additional information becomes available. This \$430 million estimate does not include amounts for (i) potential penalties or fines that may be imposed by governmental entities on Xcel Energy, (ii) exemplary or punitive damages, (iii) compensation claims by federal, state, county and local government entities or agencies, (iv) unsettled compensation claims for damage to trees and oil and gas equipment, or (v) other amounts that are not reasonably estimable.



Xcel Energy remains unable to reasonably estimate any additional loss or the upper end of the range because there are a number of unknown facts and legal considerations that may impact the amount of any potential liability, including whether additional complaints and demands may be made. In the event that SPS or Xcel Energy Services Inc. was found liable related to the litigation related to the Smokehouse Creek Fire Complex and was required to pay damages, such amounts could exceed our insurance coverage of approximately \$500 million for the annual policy period and could have a material adverse effect on our financial condition, results of operations or cash flows.

The process for estimating losses associated with potential claims related to the Smokehouse Creek Fire Complex requires management to exercise significant judgment based on a number of assumptions and subjective factors, including the factors identified above and estimates based on currently available information and prior experience with wildfires. As more information becomes available, management estimates and assumptions regarding the potential financial impact of the Smokehouse Creek Fire Complex may change.

Texas law does not apply strict liability in determining an electric utility company's liability for fire-related damages. For negligence claims under Texas law, a public utility has a duty to exercise ordinary and reasonable care.

Potential liabilities related to the Smokehouse Creek Fire Complex depend on various factors, including the cause of the equipment failure and the extent and magnitude of potential damages, including damages to residential and commercial structures, personal property, vegetation, livestock and livestock feed (including replacement feed), personal injuries and any other damages, penalties, fines or restitution that may be imposed by courts or other governmental entities if SPS is found to have been negligent.

SPS records insurance recoveries when it is deemed probable that recovery will occur, and SPS can reasonably estimate the amount or range. Insurance receivables for estimated losses of approximately \$195 million and \$210 million, net of recoveries received are presented in prepayments and other current assets as of Dec. 31, 2025 and 2024, respectively. While SPS plans to seek recovery of all insured losses, it is unable to predict the ultimate amount and timing of such insurance recoveries.

**Nuclear Antitrust Class Action** — A class action complaint was filed in federal court for the District of Maryland in July 2025, alleging violations of the Sherman Antitrust Act in establishing wages for employees at nuclear facilities since 2003. The amended complaint names 46 defendants, including 45 entities that allegedly “own and/or operate all 54 commercial nuclear power plants in the United States,” including Xcel Energy Inc., Xcel Energy Services Inc., and NSP-Minnesota. NSP-Minnesota owns and operates two nuclear facilities in Minnesota, and disputes the allegations set forth against it and the other company entities. The litigation is ongoing, and Xcel Energy assesses the risk of a material impact to its consolidated financial statements as remote.

## Rate Matters and Other

Xcel Energy's operating subsidiaries are involved in various regulatory proceedings arising in the ordinary course of business. Until resolution, typically in the form of a rate order, uncertainties may exist regarding the ultimate rate treatment for certain activities and transactions. Amounts have been recognized for probable and reasonably estimable losses that may result. Unless otherwise disclosed, any reasonably possible range of loss in excess of any recognized amount is not expected to have a material effect on the consolidated financial statements.

**Prairie Island Outage Prudency Review** — In March 2024, NSP-Minnesota filed its annual fuel clause adjustment true-up petition to the MPUC. In a response to that petition, intervenors recommended refunds for replacement power costs related to an outage at the Prairie Island generating station (October 2023 through February 2024).

In a September 2024 decision, the MPUC ruled NSP-Minnesota was imprudent in the operation of the Prairie Island nuclear plant based on an incident that resulted in the extended outage. The MPUC did not quantify the refund and referred the determination of the refund amount to the Office of Administrative Hearings. NSP-Minnesota recorded an estimated liability for a customer refund in 2024.

In May 2025, in the resulting case currently before an ALJ to determine the refund amount, NSP-Minnesota submitted direct testimony asserting that no more than \$6 million of customer refunds are warranted for the outage.

Rebuttal and surrebuttal testimony were filed in August and September 2025 and final briefs were filed in January 2026. Intervenor briefs included recommendations for customer refunds of approximately \$40 million to account for the total impact of the outage on 2023 and 2024. An ALJ report is expected in March 2026, with a MPUC decision expected in the second quarter of 2026.

## Environmental

New and changing federal and state environmental mandates can create financial liabilities for Xcel Energy, which are normally recovered through the regulated rate process.

### Site Remediation

Various federal and state environmental laws impose liability where hazardous substances or other regulated materials have been released to the environment. Xcel Energy Inc.'s subsidiaries may sometimes pay all or a portion of the cost to remediate sites where past activities of their predecessors or other parties have caused environmental contamination.

Environmental contingencies could arise from various situations, including sites of former MGPs; and third-party sites, such as landfills, for which one or more of Xcel Energy Inc.'s subsidiaries are alleged to have sent wastes to that site.

### MGP, Landfill and Disposal Sites

Xcel Energy is investigating, remediating or performing post-closure actions at 11 historical MGP, landfill or other disposal sites across its service territories, excluding sites that are being addressed under current coal ash regulations (see below).

Xcel Energy has approximately \$15 million of remaining liabilities for resolution of these issues, however, the final outcome and timing are unknown. In addition, there may be regulatory recovery, insurance recovery and/or recovery from other potentially responsible parties, offsetting a portion of costs incurred.

**Environmental Requirements — Water and Waste**

**Coal Ash Regulation** — Xcel Energy is subject to the CCR Rule, which imposes requirements for handling, storage, treatment and disposal of coal ash and other solid waste.

In May 2024, final amendments to the CCR Rule were published, widening its scope to include legacy CCR surface impoundments at inactive facilities and previously exempt areas where CCR was placed directly on land at CCR-regulated facilities, including areas of beneficial use.

As a requirement of the CCR Rule, utilities must complete facility evaluations and groundwater sampling around their subject landfills, surface impoundments and certain other areas where coal ash was placed on land.

If certain impacts to groundwater are detected, utilities are required to perform additional groundwater investigations and/or perform corrective actions beginning with an Assessment of Corrective Measures.

Investigation and/or corrective action related to groundwater impacts are currently underway at certain active and closed coal-generating facilities at a current estimated cost of at least \$45 million. In addition, Xcel Energy expects to incur \$15 million for investigations through 2028 to perform required reporting and assess whether corrective actions are necessary. AROs have been recorded for each of these activities, and amounts are expected to be recoverable through regulatory mechanisms.

Xcel Energy has also identified coal ash that is expected to be required to be removed from certain closed coal generating facilities at estimated costs totaling approximately \$105 million. AROs have been recorded, with the costs expected to be recoverable through regulatory mechanisms.

Xcel Energy continues to perform site investigation activities related to the CCR Rule, which may result in updates to estimated costs as well as identification of additional required corrective actions.

In February 2026, the EPA issued a final rule amending the CCR Legacy rule. The ruling extends deadlines for various regulatory actions and clarifies previous information regarding implementation of the rule. Xcel Energy is still evaluating the final rule, but anticipates impacts to be consistent with prior accruals.

**Clean Water Act Section 316(b)** — The Federal Clean Water Act requires the EPA to regulate cooling water intake structures to assure they reflect the best technology available for minimizing impingement and entrainment of aquatic species.

Estimated capital expenditures of approximately \$50 million may be required to comply with the requirements. Xcel Energy anticipates these costs will be recoverable through regulatory mechanisms.

**Environmental Requirements — Air**

**Clean Air Act NOx Allowance Allocations** — In June 2023, the EPA published final regulations for ozone under the “Good Neighbor” provisions of the Clean Air Act that established NOx allowance budgets for fossil fuel-fired electric generating facilities in subject states. The final rule applies to generation facilities in Minnesota, Texas and Wisconsin, as well as other states outside of our service territory. In February 2024, the EPA proposed to include New Mexico in the rule. In March 2025, the 5th Circuit Court of Appeals denied petitions challenging EPA’s disapproval of Texas’s state implementation plan, affirming inclusion of Texas facilities in the EPA’s plan. However, the plan is subject to both judicial and administrative stays.

Compliance with the published plan would require subject facilities to secure additional allowances, install NOx controls and/or develop a strategy of operations that utilizes the existing allowance allocations. While the financial impacts of the final rule are uncertain and dependent on market forces and anticipated generation, if the rule is implemented, Xcel Energy anticipates the annual costs could be significant but would be recoverable through regulatory mechanisms.

In January 2026, the EPA proposed Phase 1 of its reconsideration of the “Good Neighbor” rule. Under Phase 1, the agency would approve eight State Implementation Plans, including Minnesota and New Mexico, which were partially disapproved in 2023. Xcel Energy will continue to evaluate any additional phases of the reconsideration of this rule as they are published by the EPA.

**AROs** — AROs have been recorded for Xcel Energy’s assets. For nuclear assets, the ARO is associated with the decommissioning of NSP-Minnesota nuclear generating plants.

Aggregate fair value of NSP-Minnesota’s legally restricted assets, for funding future nuclear decommissioning was \$3.9 billion and \$3.5 billion for 2025 and 2024, respectively.

Xcel Energy’s AROs were as follows:

(Millions of Dollars)	Jan. 1, 2025	Amounts Incurred (a)	Accretion	Cash Flow Revisions (b)	Dec. 31, 2025
<b>Electric</b>					
Nuclear	\$ 2,476	\$ —	\$ 127	\$ —	\$ 2,603
Wind	509	—	18	(12)	515
Steam, hydro and other production	495	16	21	(1)	531
Distribution	51	—	3	—	54
<b>Natural gas</b>					
Transmission and distribution	179	—	9	(6)	182
<b>Other</b>					
Miscellaneous	3	—	—	—	3
<b>Total liability</b>	<b>\$ 3,713</b>	<b>\$ 16</b>	<b>\$ 178</b>	<b>\$ (19)</b>	<b>\$ 3,888</b>

(a) Amounts incurred largely pertain to obligations associated with new solar facilities.

(b) In 2025, AROs were revised for changes in timing and estimates of cash flows. Wind was revised due to the repowering of two wind facilities in NSP-Minnesota.

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(Millions of Dollars)	Jan. 1, 2024	Amounts Incurred (a)	Amounts Settled	Accretion	Cash Flow Revisions (b)	Dec. 31, 2024
<b>Electric</b>						
Nuclear	\$ 2,107	\$ —	\$ —	\$ 106	\$ 263	\$2,476
Wind	526	—	—	19	(36)	509
Steam, hydro and other production	361	109	(6)	18	13	495
Distribution	49	—	—	2	—	51
<b>Natural gas</b>						
Transmission and distribution	172	—	—	8	(1)	179
<b>Other</b>						
Miscellaneous	3	—	—	—	—	3
<b>Total liability</b>	<b>\$ 3,218</b>	<b>\$ 109</b>	<b>\$ (6)</b>	<b>\$ 153</b>	<b>\$ 239</b>	<b>\$3,713</b>

(a) Amounts incurred largely pertain to CCR coal ash regulations and new obligations associated with Sherco Solar Unit 1, which was placed in service in 2024.

(b) In 2024, AROs were revised for changes in timing and estimates of cash flows. Changes were driven by updated assumptions in the NSP-Minnesota nuclear decommissioning triennial filing coupled with discount rate and escalation rate changes. Wind, steam, hydro and other production AROs were revised due to the results of the 2024 dismantling studies and changes in cost estimates to remediate ash containment facilities.

**Indeterminate AROs** — Outside of the recorded asbestos AROs, other plants or buildings may contain asbestos due to the age of many of Xcel Energy's facilities, but no confirmation or measurement of the cost of removal could be determined as of Dec. 31, 2025. Therefore, an ARO was not recorded for these facilities.

### Nuclear

**Nuclear Insurance** — NSP-Minnesota's public liability for claims from any nuclear incident is limited to \$16.3 billion under the Price-Anderson amendment to the Atomic Energy Act. NSP-Minnesota has \$500 million of coverage for its public liability exposure with a pool of insurance companies. The remaining \$15.8 billion of exposure is funded by the Secondary Financial Protection Program available from assessments by the federal government.

NSP-Minnesota is subject to assessments of up to \$166 million per reactor-incident for each of its three reactors, for public liability arising from a nuclear incident at any licensed nuclear facility in the United States. The maximum funding requirement is \$25 million per reactor-incident during any one year. Maximum assessments are subject to inflation adjustments.

NSP-Minnesota purchases insurance for property damage and site decontamination cleanup costs from NEIL and EMANI for each of NSP-Minnesota's two nuclear plant sites. The coverage limits are \$2.8 billion for both Monticello and Prairie Island. NEIL also provides business interruption insurance coverage up to \$490 million and \$420 million at Monticello and Prairie Island, respectively, including the cost of replacement power during prolonged accidental outages of nuclear generating units. Premiums are expensed over the policy term.

All companies insured with NEIL are subject to retroactive premium adjustments if losses exceed accumulated reserve funds. Capital has been accumulated in the reserve funds of NEIL and EMANI to the extent that NSP-Minnesota would have no exposure for retroactive premium assessments in case of a single incident under the business interruption and the property damage insurance coverage. NSP-Minnesota could be subject to annual maximum assessments of \$21 million for business interruption insurance and \$38 million for property damage insurance if losses exceed accumulated reserve funds.

**Nuclear Fuel Disposal** — NSP-Minnesota is responsible for temporarily storing spent nuclear fuel from its nuclear plants. The DOE is responsible for permanently storing spent fuel from U.S. nuclear plants, but no such facility is yet available.

NSP-Minnesota owns temporary on-site storage facilities for spent fuel at its Monticello and Prairie Island nuclear plants, which consist of storage pools and dry cask facilities. In October 2023, the MPUC approved additional storage at the Monticello site to support extended operations to 2040. The decommissioning plan addresses the disposition of spent fuel at the end of the licensed life in 2050.

In October 2025, the MPUC approved additional storage at the Prairie Island site to support extended operations to 2054.

**Regulatory Plant Decommissioning Recovery** — Decommissioning activities for NSP-Minnesota's nuclear facilities are planned to begin at the end of each unit's authorized retirement dates, which can be different than the currently approved NRC operating licenses. These decommissioning activities are planned to be completed at both facilities by 2101.

NSP-Minnesota's current operating licenses allow continued use of its Monticello nuclear plant until 2050 and its Prairie Island nuclear plant until 2033 for Unit 1 and 2034 for Unit 2. NSP-Minnesota's authorized retirement dates are 2040 for Monticello, 2033 for Prairie Island Unit 1 and 2034 for Prairie Island Unit 2. As of Dec. 31, 2025, the planned retirement dates of the Prairie Island Unit 1 and Unit 2 and Monticello were 2053, 2054 and 2050, based off the approved 2024-2040 Upper Midwest Resource Plan. These will be incorporated in decommissioning estimates once additional approvals have been received. Approvals are expected in the third quarter of 2026.

Future decommissioning costs of nuclear facilities are estimated through triennial periodic studies that assess the costs and timing of planned nuclear decommissioning activities for each unit. The most recent triennial decommissioning study was filed in November 2024 and approved by the MPUC in May 2025.

Obligations for decommissioning are expected to be funded 100% by the external decommissioning trust fund. NSP-Minnesota had \$3.9 billion and \$3.5 billion of assets held in external decommissioning trusts at Dec. 31, 2025 and 2024, respectively.

See Note 10 to the consolidated financial statements for additional discussion.

### Leases

ROU assets represent Xcel Energy's rights to use leased assets. The present value of future operating lease payments is recognized in other current operating lease liabilities and noncurrent operating lease liabilities. The present value of future finance lease payments is included in other current liabilities and noncurrent finance lease liabilities. These amounts, adjusted for any prepayments or incentives, are recognized as ROU assets.

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Leases with an initial term of 12 months or less are classified as short-term leases and are not recognized on the consolidated balance sheet.

### Operating lease ROU assets:

(Millions of Dollars)	Dec. 31, 2025	Dec. 31, 2024
PPAs	\$ 1,087	\$ 1,802
Other	462	373
Gross operating lease ROU assets	1,549	2,175
Accumulated amortization	(656)	(1,115)
Net operating lease ROU assets	\$ 893	\$ 1,060

### Finance lease ROU assets:

(Millions of Dollars)	Dec. 31, 2025	Dec. 31, 2024
Generation facilities	\$ 1,254	\$ —
Gas storage facilities	160	160
Gas pipeline	21	21
Gross finance lease ROU assets	1,435	181
Accumulated amortization	(87)	(70)
Net finance lease ROU assets	\$ 1,348	\$ 111

In the third quarter of 2025, certain PPAs for natural gas fueled generating facilities were amended, extending NSP-Minnesota's use of these plants to 2039 and 2048. The amended agreements qualify for classification as finance leases. As of Dec. 31, 2025, other current liabilities and non-current finance lease liabilities include \$37 million and \$1.2 billion of finance lease obligations for these amended PPAs, respectively. Prior to these amendments, the agreements were classified as operating leases.

Certain of Xcel Energy's finance lease activities are related to WYCO, a joint venture with CIG, to develop and lease natural gas pipeline and storage facilities. Xcel Energy Inc. has a 50% ownership interest in WYCO. WYCO leases its facilities to CIG and CIG operates the facilities, providing natural gas storage and transportation services to PSCo under separate service agreements.

PSCo accounts for its Totem natural gas storage service and Front Range pipeline arrangements with CIG and WYCO, respectively, as finance leases. Xcel Energy Inc. eliminates 50% of the finance lease obligation related to WYCO in the consolidated balance sheet along with an equal amount of Xcel Energy Inc.'s equity investment in WYCO.

Commitments under operating and finance leases as of Dec. 31, 2025:

(Millions of Dollars)	PPA <sup>(a)</sup> <sup>(b)</sup> Operating Leases	Other Operating Leases	Total Operating Leases	Finance Leases <sup>(c)</sup>
2026	\$ 121	\$ 31	\$ 152	\$ 112
2027	90	40	130	111
2028	80	40	120	114
2029	78	37	115	115
2030	78	33	111	117
Thereafter	185	446	631	1,614
Total minimum obligation	632	627	1,259	2,183
Interest component of obligation	(91)	(270)	(361)	(882)
Present value of minimum obligation	\$ 541	357	898	1,301
Less current portion			(110)	(39)
Noncurrent operating and finance lease liabilities			\$ 788	\$ 1,262
Weighted-average remaining lease term in years			11.8	18.1

(a) Amounts do not include PPAs accounted for as executory contracts and/or contingent payments, such as energy payments on renewable PPAs.

(b) PPA operating leases contractually expire at various dates through 2033.

(c) Excludes certain amounts related to Xcel Energy's 50% ownership interest in WYCO.

PPA finance lease payments are allocated between interest charges and depreciation and amortization on the consolidated statements of income. PPA operating lease payments are included in electric fuel and purchased power, and expense for other operating leases is included in O&M expense and electric fuel and purchased power.

### Components of lease expense:

(Millions of Dollars)	2025	2024	2023
Operating leases			
PPA capacity payments	\$ 192	\$ 228	\$ 241
Other operating leases <sup>(a)</sup>	43	43	42
Total operating lease expense	\$ 235	\$ 271	\$ 283
Finance leases			
Amortization of ROU assets	\$ 16	\$ 3	\$ 3
Interest expense on lease liability	42	15	15
Total finance lease expense	\$ 58	\$ 18	\$ 18

(a) Includes immaterial short-term lease expense.

Most of Xcel Energy's leases do not contain a readily determinable discount rate. Therefore, the present value of future lease payments is generally calculated using the applicable Xcel Energy subsidiary's estimated incremental borrowing rate at commencement of each lease (weighted average of 5.1%).

## PPAs and Fuel Contracts

**Non-Lease PPAs** — NSP-Minnesota, PSCo and SPS have entered into PPAs with other utilities and energy suppliers for purchased power to meet system load and energy requirements, operating reserve obligations and as part of wholesale and commodity trading activities. In general, these agreements provide for energy payments, based on actual energy delivered, and may also include capacity payments. Certain non-lease PPAs with various expiration dates through 2040, contain minimum energy purchase commitments. Total energy payments on those contracts were \$111 million, \$212 million and \$214 million in 2025, 2024 and 2023, respectively.

Included in electric fuel and purchased power expenses for PPAs accounted for as executory contracts were payments for capacity of \$49 million, \$81 million and \$77 million in 2025, 2024 and 2023, respectively.

Capacity and energy payments are contingent on the IPPs meeting contract obligations, including plant availability requirements. Certain contractual payments are adjusted based on market indices. The effects of price adjustments on financial results are mitigated through purchased energy cost recovery mechanisms.

At Dec. 31, 2025, the estimated future payments for capacity and energy that the utility subsidiaries of Xcel Energy are obligated to purchase pursuant to these non-lease contracts, subject to availability, were as follows:

(Millions of Dollars)	Capacity	Energy <sup>(a)</sup>
2026	\$ 34	\$ 99
2027	31	72
2028	25	72
2029	25	70
2030	20	51
Thereafter	206	411
Total	\$ 341	\$ 775

(a) Excludes contingent energy payments for renewable energy PPAs.

**Fuel Contracts** — Xcel Energy has entered into various long-term commitments for the purchase and delivery of a significant portion of its coal, nuclear fuel and natural gas requirements. These contracts expire between 2026 and 2060. Xcel Energy is required to pay additional amounts depending on actual quantities delivered under these agreements.

Estimated minimum purchases under these contracts as of Dec. 31, 2025:

(Millions of Dollars)	Coal	Nuclear fuel	Natural gas supply	Natural gas storage and transportation
2026	\$ 300	\$ 67	\$ 365	\$ 399
2027	135	148	3	349
2028	11	35	1	215
2029	1	129	—	127
2030	1	24	—	72
Thereafter	—	49	—	717
Total	\$ 448	\$ 452	\$ 369	\$ 1,879

## VIEs

**PPAs** — Under certain PPAs, NSP-Minnesota, PSCo and SPS purchase power from IPPs for which the utility subsidiaries are required to reimburse fuel costs, or to participate in tolling arrangements under which the utility subsidiaries procure the natural gas required to produce the energy that they purchase. Xcel Energy has determined that certain IPPs are VIEs, however Xcel Energy is not subject to risk of loss from the operations of these entities, and no significant financial support is required other than contractual payments for energy and capacity.

In addition, certain solar PPAs provide an option to purchase emission allowances or sharing provisions related to production credits generated by the solar facility under contract. These specific PPAs create a variable interest in the IPP.

Xcel Energy evaluated each of these VIEs for possible consolidation, including review of qualitative factors such as the length and terms of the contract, control over O&M, control over dispatch of electricity, historical and estimated future fuel and electricity prices and financing activities. Xcel Energy concluded that these entities are not required to be consolidated in its consolidated financial statements because Xcel Energy does not have the power to direct the activities that most significantly impact the entities' economic performance.

The utility subsidiaries had 3,476 MW and 3,751 MW of capacity under long-term PPAs at Dec. 31, 2025 and 2024, respectively, with entities that have been determined to be VIEs. These agreements have expiration dates through 2048.

**Fuel Contracts** — SPS purchases all of its coal requirements for its Tolk plant from TUCO Inc. under contracts that will expire in December 2027. TUCO arranges for the purchase, receiving, transporting, unloading, handling, crushing, weighing and delivery of coal to meet SPS' requirements. TUCO is responsible for negotiating and administering contracts with coal suppliers, transporters and handlers.

SPS has not provided any significant financial support to TUCO, other than contractual payments for delivered coal. However, the fuel contracts create a variable interest in TUCO due to SPS' reimbursement of fuel procurement costs.

SPS has determined that TUCO is a VIE, however it has concluded that SPS is not the primary beneficiary because it does not have the power to direct the activities that most significantly impact TUCO's economic performance.

**Low-Income Housing Limited Partnerships** — Eloigne and NSP-Wisconsin have entered into limited partnerships with affordable rental housing activities that qualify for low-income housing tax credits.

Eloigne and NSP-Wisconsin, as primary beneficiaries of these activities, consolidate these limited partnerships in their consolidated financial statements.

Amounts reflected in Xcel Energy's consolidated balance sheets for these investments include \$39 million of assets and \$34 million of liabilities at Dec. 31, 2025, and \$40 million of assets and \$34 million of liabilities at Dec. 31, 2024.

## Other

**Guarantees and Bond Indemnifications** — Xcel Energy Inc. and its subsidiaries provide guarantees and bond indemnities, which guarantee payment or performance. Xcel Energy Inc.'s exposure is based upon the net liability under the specified agreements or transactions. Most of the guarantees and bond indemnities issued by Xcel Energy Inc. and its subsidiaries have a stated maximum amount.

As of Dec. 31, 2025 and 2024, Xcel Energy Inc. and its subsidiaries had no assets held as collateral related to their guarantees, bond indemnities and indemnification agreements. Guarantees and bond indemnities issued and outstanding for Xcel Energy were \$120 million and \$93 million at Dec. 31, 2025 and 2024, respectively.

**Other Indemnification Agreements** — Xcel Energy Inc. and its subsidiaries provide indemnifications through various contracts. These are primarily indemnifications against adverse litigation outcomes in connection with underwriting agreements, as well as breaches of representations and warranties, including corporate existence and transaction authorization. Additionally, Xcel Energy Inc. and its subsidiaries have agreed to reimburse purchasers of the subsidiaries' transferable tax credits for any unexpected reductions or IRS disallowances.

Xcel Energy Inc.'s and its subsidiaries' obligations under these agreements may be limited in terms of duration and amount. Maximum future payments under these indemnifications cannot be reasonably estimated as the dollar amounts are often not explicitly stated.

### 13. Other Comprehensive Income

Changes in accumulated other comprehensive loss, net of tax, for the years ended Dec. 31:

(Millions of Dollars)	2025		
	Gains and Losses on Interest Rate Cash Flow Hedges	Defined Benefit Pension and Postretirement Items	Total
Accumulated other comprehensive loss at Jan. 1	\$ (29)	\$ (39)	\$ (68)
Other comprehensive income (loss) before reclassifications	2	(1)	1
Losses reclassified from net accumulated other comprehensive loss:			
Interest rate derivatives <sup>(a)</sup>	2	—	2
<sup>(b)</sup> Amortization of net actuarial losses	—	2	2
Net current period other comprehensive income	4	1	5
Accumulated other comprehensive loss at Dec. 31	\$ (25)	\$ (38)	\$ (63)

(a) Included in interest charges.

(b) Included in the computation of net periodic pension and postretirement benefit costs. See Note 11 for further information.

(Millions of Dollars)	2024		
	Gains and Losses on Interest Rate Cash Flow Hedges	Defined Benefit Pension and Postretirement Items	Total
Accumulated other comprehensive loss at Jan. 1	\$ (53)	\$ (41)	\$ (94)
Other comprehensive income (loss) before reclassifications	22	(3)	19
Losses reclassified from net accumulated other comprehensive loss:			
Interest rate derivatives <sup>(a)</sup>	2	—	2
<sup>(b)</sup> Amortization of net actuarial losses	—	5	5
Net current period other comprehensive income	24	2	26
Accumulated other comprehensive loss at Dec. 31	\$ (29)	\$ (39)	\$ (68)

(a) Included in interest charges.

(b) Included in the computation of net periodic pension and postretirement benefit costs. See Note 11 for further information.

### 14. Segment Information

Xcel Energy's chief operating decision maker, the CEO, sets financial performance objectives and budgets and establishes separate targets for the regulated electric utility net income of NSP-Minnesota, NSP-Wisconsin, PSCo and SPS, as well as the regulated natural gas utility net income of NSP-Minnesota, NSP-Wisconsin and PSCo.

The regulated electric utility and regulated natural gas utility segments are managed separately because of inherent differences between activities to serve electric customers and those required to serve natural gas customers, and as the revenue streams are dependent upon regulated rate recovery, which is separately determined for each segment. The CEO assesses financial performance, including quarterly and annual budget-to-actual and year-over-year variances in revenues and expenses, to inform operating decisions, capital investments and cost recovery strategies.

Xcel Energy has the following reportable segments:

- **Regulated Electric Utility** — The regulated electric utility segment generates, purchases, transmits, distributes and sells electricity in Colorado, Michigan, Minnesota, New Mexico, North Dakota, South Dakota, Texas and Wisconsin; each state's regulated electric utility activities qualify as an operating segment, and is aggregated into Xcel Energy's regulated electric utility segment. In addition, this segment includes sales for resale and provides wholesale transmission service to various entities in the United States. The regulated electric utility segment also includes wholesale commodity and trading operations.
- **Regulated Natural Gas Utility** — The regulated natural gas utility segment purchases, transports, stores, distributes and sells natural gas primarily in portions of Colorado, Michigan, Minnesota, North Dakota and Wisconsin; each state's regulated natural gas utility activities qualify as an operating segment, and is aggregated into Xcel Energy's regulated natural gas utility segment.

Equity method investments in the regulated natural gas utility segment of \$81 million and \$85 million at Dec. 31, 2025 and 2024, respectively, primarily relate to WYCO. Non-segment equity method investments of \$204 million and \$161 million as of Dec. 31, 2025 and 2024, respectively, relate to investments in energy technology funds.

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Asset and capital expenditure information is not provided for Xcel Energy's reportable segments. As an integrated electric and natural gas utility, Xcel Energy operates significant assets that are not dedicated to a specific business segment.

Reporting assets and capital expenditures by business segment would require arbitrary and potentially misleading allocations, which may not necessarily reflect the assets that would be required for the operation of the business segments on a stand-alone basis.

Certain costs, such as common depreciation, common O&M expenses and interest expense are allocated based on cost causation allocators across each segment. In addition, a general allocator is used for certain general and administrative expenses, including office supplies, rent, property insurance and general advertising.

Other segment expenses, net, for the reportable segments includes conservation and DSM expenses, taxes (other than income taxes), other income (expense), net, earnings from equity method investments, intersegment expenses and AFUDC - equity.

Non-segment revenues include steam, appliance repair and non-utility real estate activities and revenues associated with processing solid waste into RDF and from investments in rental housing projects that qualify for low-income housing tax credits. Non-segment net loss also includes costs associated with these activities as well as unallocated corporate O&M expenses, interest charges and income taxes as well as earnings from equity method investments in energy technology funds.

Segment information and reconciliations to Xcel Energy's consolidated operating revenues and net income:

(Millions of Dollars)	2025		
	Regulated electric utility	Regulated natural gas utility	Total segments
Operating revenues	\$ 12,160	\$ 2,452	\$ 14,612
Intersegment revenue	1	26	27
Total segment revenues	12,161	2,478	14,639
Electric fuel and purchased power	3,961	—	3,961
Cost of natural gas sold and transported	—	1,041	1,041
O&M expenses	2,259	425	2,684
Depreciation and amortization	2,525	413	2,938
Other segment expenses, net <sup>(a)</sup>	925	151	1,076
Interest charges and financing costs	886	125	1,011
Income tax (benefit) expense	(265)	67	(198)
Net income	\$ 1,870	\$ 256	\$ 2,126
Total segment revenues			\$ 14,639
Eliminate intersegment revenue			(27)
Non-segment revenues			57
Consolidated operating revenues			\$ 14,669
Total segment net income			\$ 2,126
Non-segment net loss			(108)
Consolidated net income			\$ 2,018

<sup>(a)</sup> Other segment expenses, net, for 2025 additionally includes Marshall Wildfire litigation expense.

(Millions of Dollars)	2024		
	Regulated electric utility	Regulated natural gas utility	Total segments
Operating revenues	\$ 11,147	\$ 2,230	\$ 13,377
Intersegment revenue	2	22	24
Total segment revenues	11,149	2,252	13,401
Electric fuel and purchased power	3,788	—	3,788
Cost of natural gas sold and transported	—	951	951
O&M expenses	2,102	409	2,511
Depreciation and amortization	2,373	357	2,730
Other segment expenses, net	693	123	816
Interest charges and financing costs	767	113	880
Income tax (benefit) expense	(420)	62	(358)
Net income	\$ 1,846	\$ 237	\$ 2,083
Total segment revenues			\$ 13,401
Eliminate intersegment revenue			(24)
Non-segment revenues			64
Consolidated operating revenues			\$ 13,441
Total segment net income			\$ 2,083
Non-segment net loss			(147)
Consolidated net income			\$ 1,936

(Millions of Dollars)	2023		
	Regulated electric utility	Regulated natural gas utility	Total segments
Operating revenues	\$ 11,446	\$ 2,645	\$ 14,091
Intersegment revenue	2	3	5
Total segment revenues	11,448	2,648	14,096
Electric fuel and purchased power	4,278	—	4,278
Cost of natural gas sold and transported	—	1,456	1,456
O&M expenses	2,011	386	2,397
Depreciation and amortization	2,111	323	2,434
Other segment expenses, net <sup>(a)</sup>	827	118	945
Interest charges and financing costs	670	96	766
Income tax (benefit) expense	(135)	50	(85)
Net income	\$ 1,686	\$ 219	\$ 1,905
Total segment revenues			\$ 14,096
Eliminate intersegment revenue			(5)
Non-segment revenues			115
Consolidated operating revenues			\$ 14,206
Total segment net income			\$ 1,905
Non-segment net loss			(134)
Consolidated net income			\$ 1,771

<sup>(a)</sup> Other segment expenses, net, for 2023 additionally includes loss on Comanche Unit 3 litigation with CORE Electric Cooperative related to lost power damages and other costs and workforce reduction expenses.

## 15. Workforce Reduction

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In 2023, Xcel Energy implemented workforce actions to align resources and investments with evolving business and customer needs, and streamline the organization for long-term success.

In September 2023, Xcel Energy announced a voluntary retirement program to a group of eligible non-bargaining employees, with an enhanced retirement package including certain health care and cash benefits for accepted employees. Approximately 400 employees retired under this program in December 2023.

In November 2023, Xcel Energy, Inc. also reduced its non-bargaining workforce by approximately 150 employees through an involuntary severance program.

In the fourth quarter of 2023, Xcel Energy recorded total expense of \$72 million related to these workforce actions, primarily related to the estimated cost of future health plan subsidies and other medical benefits for the voluntary retirement program, as well as severance and other employee payouts and legal and other professional fees.

No such activities occurred in 2024 or 2025.

For further information on the estimated costs and obligations for future health plan subsidies and other medical benefits, see Note 11 to the consolidated financial statements.

### ITEM 9 — CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

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None.

### ITEM 9A — CONTROLS AND PROCEDURES

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#### Disclosure Controls and Procedures

Xcel Energy maintains a set of disclosure controls and procedures designed to ensure that information required to be disclosed in reports that it files or submits under the Securities Exchange Act of 1934 is recorded, processed, summarized, and reported within the time periods specified in SEC rules and forms. In addition, the disclosure controls and procedures ensure that information required to be disclosed is accumulated and communicated to management, including the CEO and CFO, allowing timely decisions regarding required disclosure.

As of Dec. 31, 2025, based on an evaluation carried out under the supervision and with the participation of Xcel Energy's management, including the CEO and CFO, of the effectiveness of its disclosure controls and procedures, the CEO and CFO have concluded that Xcel Energy's disclosure controls and procedures were effective.

#### Internal Control Over Financial Reporting

No changes in Xcel Energy's internal control over financial reporting occurred during the most recent fiscal quarter ended Dec. 31, 2025 that materially affected, or are reasonably likely to materially affect, Xcel Energy's internal control over financial reporting. Xcel Energy maintains internal control over financial reporting to provide reasonable assurance regarding the reliability of the financial reporting. Xcel Energy has evaluated and documented its controls in process activities, general computer activities, and on an entity-wide level.

During the year and in preparation for issuing its report for the year ended Dec. 31, 2025 on internal controls under section 404 of the Sarbanes-Oxley Act of 2002, Xcel Energy conducted testing and monitoring of its internal control over financial reporting. Based on the control evaluation, testing and remediation performed, Xcel Energy did not identify any material control weaknesses, as defined under the standards and rules issued by the Public Company Accounting Oversight Board, as approved by the SEC and as indicated in Xcel Energy's Management Report on Internal Controls over Financial Reporting, which is contained in Item 8 herein.

### ITEM 9B — OTHER INFORMATION

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None of the Company's directors or officers adopted, modified, or terminated a Rule 10b5-1 trading arrangement or a non-Rule 10b5-1 trading arrangement during the Company's fiscal quarter ended Dec. 31, 2025.

On Feb. 24, 2026, the Company approved a new executive severance and change in control plan. Under the plan, a participant whose employment is terminated under certain circumstances will receive severance benefits (consisting of base salary, target annual incentive and certain retirement and health benefits), which are then applied to a multiple. The multiple applied to the severance benefits is 2 for the CEO and 1.5 for the other executive officers. If the participant is terminated within two years following a change in control, the multiple applied to the severance benefits is 3 for the CEO and 2 for the other executive officers. Notwithstanding the foregoing, the severance multiple applied for a change in control termination impacting our currently serving executive vice presidents will be 3. The Xcel Energy Inc. Executive Severance and Change in Control Plan which goes into effect on March 1, 2026 is filed as Exhibit 10.33 hereto.

### ITEM 9C — DISCLOSURE REGARDING FOREIGN JURISDICTIONS THAT PREVENT INSPECTIONS

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Not applicable.

### PART III

### ITEM 10 — DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

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Information required under this Item with respect to Directors and Corporate Governance will be set forth in Xcel Energy Inc.'s Proxy Statement for its 2026 Annual Meeting of Shareholders under the captions "Proposal No. 1 Election of Directors," "Board Committees," "Additional Compensation Program Features and Policies -- Insider Trading Policies and Policies on Hedging and Pledging" and "Delinquent Section 16(a) Reports" and is incorporated by reference. Information with respect to Executive Officers is included in Item 1 to this report under the caption "Information about our Executive Officers".

Our Code of Conduct applies to Xcel Energy Inc.'s board of directors and all Xcel Energy employees, including the Chief Executive Officer, Chief Financial Officer and Controller. The Code of Conduct is available on our website at [www.xcelenergy.com](http://www.xcelenergy.com).

If any substantive amendments to the Code of Conduct are made or any waivers are granted, including any implicit waiver, from a provision of the Code of Conduct, to our Chief Executive Officer, Chief Financial Officer or Controller, we will disclose the nature of such amendment or waiver on our website at [www.xcelenergy.com](http://www.xcelenergy.com), or in a report on Form 8-K.

### ITEM 11 — EXECUTIVE COMPENSATION

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Information required under this Item is set forth in Xcel Energy Inc.'s Proxy Statement for its 2026 Annual Meeting of Shareholders under the captions "Compensation Discussion and Analysis," "Report of the Compensation Committee," "Executive Compensation" and "Director Compensation" and is incorporated by reference.

**ITEM 12 — SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT AND RELATED STOCKHOLDER MATTERS**

Information required under this Item is contained in Xcel Energy Inc.'s Proxy Statement for its 2026 Annual Meeting of Shareholders under the captions "Ownership of Securities" and "Executive Compensation -- Securities Authorized for Issuance under Equity Compensation Plans" and is incorporated by reference.

**PART IV**

**ITEM 15 — EXHIBITS AND FINANCIAL STATEMENT SCHEDULES**

1	Consolidated Financial Statements Management Report on Internal Controls Over Financial Reporting — For the year ended Dec. 31, 2025. Report of Independent Registered Public Accounting Firm — Financial Statements and Internal Controls Over Financial Reporting Consolidated Statements of Income — For each of the three years ended Dec. 31, 2025, 2024 and 2023. Consolidated Statements of Comprehensive Income — For each of the three years ended Dec. 31, 2025, 2024 and 2023. Consolidated Statements of Cash Flows — For each of the three years ended Dec. 31, 2025, 2024 and 2023. Consolidated Balance Sheets — As of Dec. 31, 2025 and 2024. Consolidated Statements of Common Stockholders' Equity — For each of the three years ended Dec. 31, 2025, 2024 and 2023.
2	Schedule I — Condensed Financial Information of Registrant. Schedule II — Valuation and Qualifying Accounts and Reserves for the years ended Dec. 31, 2025, 2024 and 2023.
3	Exhibits
*	Indicates incorporation by reference
+	Executive Compensation Arrangements and Benefit Plans Covering Executive Officers and Directors

**Xcel Energy Inc.**

Exhibit Number	Description	Report or Registration Statement	Exhibit Reference
3.01*	Amended and Restated Articles of Incorporation of Xcel Energy Inc.	Xcel Energy Inc. Form 8-K dated May 16, 2012	3.01
3.02*	Bylaws of Xcel Energy Inc., as Amended and Restated on August 23, 2023	Xcel Energy Inc. Form 8-K dated August 23, 2023	3.02
4.01*	Description of Securities	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2019	4.01
4.02*	Indenture, dated as of Dec. 1, 2000, by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee	Xcel Energy Inc. Form 8-K dated Dec. 14, 2000	4.01
4.03*	Supplemental Indenture No. 3, dated as of June 1, 2006, by and between Xcel Energy Inc. and U.S. Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$300 million of 6.50% Senior Notes, Series due July 1, 2036	Xcel Energy Inc. Form 8-K dated June 6, 2006	4.01
4.04*	Supplemental Indenture No. 6, dated as of Sept. 1, 2011, by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$250 million of 4.80% Senior Notes, Series due Sept. 15, 2041	Xcel Energy Inc. Form 8-K dated Sept. 12, 2011	4.01
4.05*	Supplemental Indenture No. 10, dated as of Dec. 1, 2016, by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$500 million aggregate principal amount of 3.35% Senior Notes, Series due Dec. 1, 2026	Xcel Energy Inc. Form 8-K dated Dec. 1, 2016	4.01
4.06*	Supplemental Indenture No. 11, dated as of June 25, 2018, by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$500 million aggregate principal amount of 4.00% Senior Notes, Series due June 15, 2028	Xcel Energy Inc. Form 8-K dated June 25, 2018	4.01
4.07*	Supplemental Indenture No. 12, dated as of Nov. 7, 2019 by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$500 million aggregate principal amount of 2.60% Senior Notes, Series due Dec 1, 2029 and \$500 million aggregate principal amount of 3.50% Senior Notes, Series due Dec. 1, 2049	Xcel Energy Inc. Form 8-K dated Nov. 7, 2019	4.01

**ITEM 13 — CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS, AND DIRECTOR INDEPENDENCE**

Information required under this Item is contained in Xcel Energy Inc.'s Proxy Statement for its 2026 Annual Meeting of Shareholders under the captions "Related Person Transactions" and "Board Planning and Composition – Director Independence" and is incorporated by reference.

**ITEM 14 — PRINCIPAL ACCOUNTANT FEES AND SERVICES**

Information required under this Item (aggregate fees billed to us by our principal accountant, Deloitte & Touche LLP (PCAOB ID No. 34)) is contained in Xcel Energy Inc.'s Proxy Statement for its 2026 Annual Meeting of Shareholders under the caption "Independent Auditors" and is incorporated by reference.

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4.08*	Supplemental Indenture No. 13, dated as of April 1, 2020 by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$600 million aggregate principal amount of 3.40% Senior Notes, Series due June 1, 2030	Xcel Energy Inc. Form 8-K dated April 1, 2020	4.01
4.09*	Supplemental Indenture No. 15, dated as of Nov. 3, 2021 between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$500 million aggregate principal amount of 1.75% Senior Notes, Series due March 15, 2027 and \$300 million aggregate principal amount of 2.35% Senior Notes, Series due Nov. 15, 2031	Xcel Energy Inc. Form 8-K dated Nov. 3, 2021	4.01
4.10*	Supplemental Indenture No. 16, dated as of May 6, 2022, by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$700 million aggregate principal amount of 4.60% Senior Notes, Series due June 1, 2032	Xcel Energy Form 8-K dated May 6, 2022	4.01
4.11*	Supplemental Indenture No. 17, dated as of August 3, 2023, by and between Xcel Energy Inc. and U.S Bank Trust Company (as successor to Computershare Trust Company, N.A.), as Trustee, creating \$800 million aggregate principal amount of 5.45% Senior Notes, Series due August 15, 2033.	Xcel Energy Form 8-K dated August 3, 2023	4.01
4.12*	Supplemental Indenture No. 18, dated as of February 29, 2024 by and between Xcel Energy Inc. and U.S. Bank Trust Company, National Association (as successor to Computershare Trust Company, N.A.), as trustee, creating \$800,000,000 aggregate principal amount of 5.50% Senior Notes, Series due March 15, 2034.	Xcel Energy Inc Form 8-K dated February 29, 2024	4.01
4.13*	Supplemental Indenture No. 19, dated as of March 21, 2025 by and between Xcel Energy Inc. and U.S. Bank Trust Company, National Association (as successor to Computershare Trust Company, N.A.), as trustee, creating \$350,000,000 aggregate principal amount of 4.75% Senior Notes, Series due March 21, 2028 and \$750,000,000 aggregate principal amount of 5.60% Senior Notes, Series due April 15, 2035.	Xcel Energy Inc. Form 8-K dated March 21, 2025	4.01
4.14*	Junior Subordinated Indenture, dated as of October 1, 2025, by and between Xcel Energy Inc. and U.S. Bank Trust Company, National Association, as trustee.	Xcel Energy Inc. Form 8-K dated October 7, 2025	4.01
4.15*	Supplemental Indenture No. 1, dated as of October 7, 2025, by and between Xcel Energy Inc. and U.S. Bank Trust Company, National Association, as trustee, creating \$900,000,000 aggregate principal amount of 6.25% Junior Subordinated Notes, Series due 2085.	Xcel Energy Inc. Form 8-K dated October 7, 2025	4.02
10.01*+	Xcel Energy Inc. Nonqualified Pension Plan (2009 Restatement)	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2008	10.02
10.02*+	Xcel Energy Senior Executive Severance and Change-in-Control Policy (2009 Restatement)	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2008	10.05
10.03*+	Second Amendment to Exhibit 10.02 dated Oct. 26, 2011	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2011	10.18
10.04*+	Fifth Amendment to Exhibit 10.02 dated May 3, 2016	Xcel Energy Inc. Form 10-Q for the quarter ended June 30, 2016	10.01
10.05*+	Seventh Amendment to Exhibit 10.02 dated May 7, 2018	Xcel Energy Inc. Form 10-Q for the quarter ended June 30, 2018	10.01
10.06*+	Eighth Amendment to Exhibit 10.02 dated March 31, 2020	Xcel Energy Inc. Form 10-Q for the quarter ended March 31, 2020	10.02
10.07*+	Ninth Amendment to Exhibit 10.02 dated May 22, 2020	Xcel Energy Inc. Form 10-Q for the quarter ended June 30, 2020	10.01
10.08*+	Tenth Amendment to Exhibit 10.02 dated May 20, 2024	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2024	10.08
10.09*+	Eleventh Amendment to the Xcel Energy Senior Executive Severance and Change in Control Policy	Xcel Energy Inc. Form 10-Q for the quarter ended June 30, 2025	10.01
10.10*+	Twelfth Amendment to the Xcel Energy Senior Executive Severance and Change in Control Policy	Xcel Energy Inc. Form 10-Q for the quarter ended June 30, 2025	10.02
10.11*+	Xcel Energy Inc. Supplemental Executive Retirement Plan as amended and restated Jan. 1, 2009	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2008	10.17
10.12*+	Xcel Energy Inc. Nonqualified Deferred Compensation Plan (2009 Restatement)	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2008	10.07
10.13*+	First Amendment to Exhibit 10.12 effective Nov. 29, 2011	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2011	10.17
10.14*+	Second Amendment to Exhibit 10.12 dated May 21, 2013	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2013	10.22
10.15*+	Third Amendment to Exhibit 10.12 dated Sept. 30, 2016	Xcel Energy Inc. Form 10-Q for the quarter ended Sept. 30, 2016	10.01
10.16*+	Fourth Amendment to Exhibit 10.12 dated Oct. 23, 2017	Xcel Energy Inc. Form 10-Q for the quarter ended Sept. 30, 2017	10.1
10.17*+	Xcel Energy Inc. Amended and Restated 2015 Omnibus Incentive Plan	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2018	10.34
10.18*+	Form of Award Agreement for Restricted Stock Units and/or Performance Share Units under the Xcel Energy Inc. 2015 Omnibus Incentive Plan for awards between 2020-2023	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2019	10.32
10.19*+	Form of Award Agreement for Restricted Stock Units and/or Performance Share Units under the Xcel Energy Inc. 2015 Omnibus Incentive Plan for awards in 2024	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2023	10.16
10.20*+	Form of Award Agreement for Retention-Based Restricted Stock Units under the Xcel Energy Inc. Amended and Restated 2015 Omnibus Incentive Plan	Xcel Energy Inc. Form 8-K dated Dec. 10, 2021	10.01
10.21*+	Xcel Energy Inc. Annual Incentive Plan, effective Feb. 21, 2024	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2023	10.18
10.22*+	Summary of Non-Employee Director Compensation, effective as of May 24, 2023	Xcel Energy Inc. Form 8-K dated Jan. 20, 2025	10.01
10.23*+	Stock Equivalent Plan for Non-Employee Directors of Xcel Energy Inc. as amended and restated effective Feb. 23, 2011	Xcel Energy Inc. Definitive Proxy Statement dated April 5, 2011	Appendix A
10.24*+	Stock Program for Non-Employee Directors of Xcel Energy Inc. as Amended and Restated on Dec. 12, 2017 under the 2015 Omnibus Incentive Plan	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2018	10.36

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10.25*+	Xcel Energy Inc. 2024 Equity Incentive Plan	Xcel Energy Inc. Form S-8 dated May 22, 2024	4.03
10.26*+	Xcel Energy Inc. Stock Program for Non-Employee Directors (Effective May 22, 2024) under the 2024 Equity Incentive Plan	Xcel Energy Inc. Form 8-K dated May 22, 2024	10.01
10.27+	Form of Award Agreement for Restricted Stock Units under the Xcel Energy Inc. 2024 Equity Incentive Plan for awards since 2025.		
10.28+	Form of Award Agreement for Performance Stock Units under the Xcel Energy Inc. 2024 Equity Incentive Plan for awards since 2025.		
10.29*+	Form of Award Agreement for Retention-Based Restricted Stock Units under the Xcel Energy Inc. 2024 Equity Incentive Plan	Xcel Energy Inc. Form 8-K dated May 22, 2024	10.03
10.30*+	Form of Award Agreement for Restricted Stock under the Xcel Energy Inc. Equity Incentive Plan	Xcel Energy Inc. Form 8-K dated May 22, 2024	10.04
10.31*	Form of Services Agreement between Xcel Energy Services Inc. and utility companies	Xcel Energy Inc. Form U5B dated Nov. 16, 2000	H-1
10.32*+	Aircraft Time Sharing Agreement, effective Feb. 25, 2025, between Xcel Energy Services Inc., as Operator, and the Chief Executive Officer of Operator	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2024	10.30
10.33+	Xcel Energy Inc. Executive Severance and Change in Control Plan (Effective March 1, 2026)		
10.34*	Fifth Amended and Restated Credit Agreement, dated as of May 6, 2025, among Xcel Energy Inc., as Borrower, the several lenders from time to time parties thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, Bank of America, N.A. and Barclays Bank PLC, as Syndication Agents, Citibank, N.A., Mizuho Bank, Ltd., Morgan Stanley Senior Funding, Inc., MUFG Bank, Ltd. and Wells Fargo Bank, National Association, as Documentation Agents and the several lenders party thereto.	Xcel Energy Inc. Form 8-K dated May 6, 2025	99.01
10.35*	364-Day Delayed Draw Term Loan Agreement dated as of January 30, 2026 among Xcel Energy Inc., as Borrower, the several lenders from time to time parties thereto, and U.S. Bank National Association, as Administrative Agent.	Xcel Energy Inc. Form 8-K dated February 2, 2026	10.01
19.1*	Securities Trading Overall Policy	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2024	19.1
19.2*	Securities Trading for Pre-Clearance Persons Policy	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2024	19.2
<b>NSP-Minnesota</b>			
4.16*	Supplemental and Restated Trust Indenture, dated May 1, 1988, from NSP-Minnesota to Harris Trust and Savings Bank, as Trustee, providing for the issuance of First Mortgage Bonds, Supplemental Indentures between NSP-Minnesota and said Trustee	Xcel Energy Inc. Form S-3 dated April 18, 2018	4(b)(3)
4.17*	Supplemental Trust Indenture, dated as of March 1, 1998, from NSP-Minnesota to Harris Trust and Savings Bank, as Trustee, creating \$150 million aggregate principal amount of 6.5% First Mortgage Bonds, Series due March 1, 2028	Xcel Energy Inc. Form 10-K for the year ended Dec. 31, 2017	4.12
4.18*	Supplemental Trust Indenture, dated as of Aug. 1, 2000 (Assignment and Assumption of Trust Indenture)	NSP-Minnesota Form 10-12G dated Oct. 5, 2000	4.51
4.19*	Supplemental Trust Indenture, dated as of July 1, 2005, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, NA (as successor to BNY Midwest Trust Company), as Trustee, creating \$250 million aggregate principal amount of 5.25% First Mortgage Bonds, Series due July 15, 2035	NSP-Minnesota Form 8-K dated July 14, 2005	4.01
4.20*	Supplemental Trust Indenture, dated as of June 1, 2006, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, NA (as successor to BNY Midwest Trust Company), as Trustee, creating \$400 million aggregate principal amount of 6.25% First Mortgage Bonds, Series due June 1, 2036	NSP-Minnesota Form 8-K dated May 18, 2006	4.01
4.21*	Supplemental Trust Indenture, dated as of June 1, 2007, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, NA (as successor to BNY Midwest Trust Company), as Trustee, creating \$350 million aggregate principal amount of 6.20% First Mortgage Bonds, Series due July 1, 2037	NSP-Minnesota Form 8-K dated June 19, 2007	4.01
4.22*	Supplemental Trust Indenture, dated as of Nov. 1, 2009, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, NA, as Trustee, creating \$300 million aggregate principal amount of 5.35% First Mortgage Bonds, Series due Nov. 1, 2039	NSP-Minnesota Form 8-K dated Nov. 16, 2009	4.01
4.23*	Supplemental Trust Indenture, dated as of Aug. 1, 2010, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, NA, as Trustee, creating \$250 million aggregate principal amount of 4.85% First Mortgage Bonds, Series due Aug. 15, 2040	NSP-Minnesota Form 8-K dated Aug. 4, 2010	4.01
4.24*	Supplemental Trust Indenture, dated as of Aug. 1, 2012, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, NA, as Trustee, creating \$500 million aggregate principal amount of 3.40% First Mortgage Bonds, Series due Aug. 15, 2042	NSP-Minnesota Form 8-K dated Aug. 13, 2012	4.01
4.25*	Supplemental Trust Indenture, dated as of May 1, 2014, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as Trustee, creating \$300 million aggregate principal amount of 4.125% First Mortgage Bonds, Series due May 15, 2044	NSP-Minnesota Form 8-K dated May 13, 2014	4.01
4.26*	Supplemental Trust Indenture, dated as of Aug. 1, 2015, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as Trustee, creating \$300 million aggregate principal amount of 4.00% First Mortgage Bonds, Series due Aug. 15, 2045	NSP-Minnesota Form 8-K dated Aug. 11, 2015	4.01
4.27*	Supplemental Trust Indenture, dated as of May 1, 2016, by and between NSP-Minnesota and The Bank of NY Mellon Trust Company, N.A., as Trustee, creating \$350 million aggregate principal amount of 3.60% First Mortgage Bonds, Series due May 15, 2046	NSP-Minnesota Form 8-K dated May 31, 2016	4.01
4.28*	Supplemental Trust Indenture, dated as of Sept. 1, 2017, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as Trustee, creating \$600 million aggregate principal amount of 3.60% First Mortgage Bonds, Series due Sept. 15, 2047	NSP-Minnesota Form 8-K dated Sept. 13, 2017	4.01
4.29*	Supplemental Trust Indenture, dated as of Sept. 1, 2019, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as Trustee, creating \$600 million aggregate principal amount of 2.90% First Mortgage Bonds, Series due March 1, 2050	NSP-Minnesota Form 8-K dated Sept. 10, 2019	4.01
4.30*	Supplemental Indenture, dated as of June 8, 2020, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as Trustee, creating \$700 million aggregate principal amount of 2.60% First Mortgage Bonds, Series due June 1, 2051	NSP-Minnesota 8-K dated June 15, 2020	4.01
4.31*	Supplemental Indenture, dated as of March 1, 2021, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as Trustee, creating \$425 million principal amount of 2.25% First Mortgage Bonds, Series due April 1, 2031 and \$425 million principal amount of 3.20% First Mortgage Bonds, Series due April 1, 2052	NSP-Minnesota 8-K dated March 30, 2021	4.01

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4.32*	Supplemental Indenture, dated as of May 1, 2022, by and between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as Trustee, creating \$500 million aggregate principal amount of 4.50% First Mortgage Bonds, Series due June 1, 2052	NSP-Minnesota 8-K dated May 9, 2022	4.01
4.33*	Supplemental Trust Indenture dated as of May 1, 2023 between NSP-Minnesota and The Bank of New York Mellon Trust Company, N.A., as successor Trustee, creating \$800 million aggregate principal amount of 5.10% First Mortgage Bonds, Series due May 15, 2053.	NSP-Minnesota 8-K dated May 8, 2023	4.01
4.34*	Supplemental Trust Indenture dated as of February 1, 2024 between Northern States Power Company and The Bank of New York Mellon Trust Company, N.A., as successor Trustee, creating \$700,000,000 aggregate principal amount of 5.40% First Mortgage Bonds, Series due March 15, 2054.	NSP-Minnesota Form 8-K dated February 29, 2024	4.01
4.35*	Supplemental Trust Indenture dated as of April 1, 2025 between Northern States Power Company and The Bank of New York Mellon Trust Company, N.A., as successor Trustee, creating \$600,000,000 aggregate principal amount of 5.05% First Mortgage Bonds, Series due May 15, 2035 and \$500,000,000 aggregate principal amount of 5.65% First Mortgage Bonds, Series due May 15, 2055.	NSP-Minnesota Form 8-K dated May 5, 2025	4.01
10.35*	Restated Interchange Agreement dated Jan. 16, 2001 between NSP-Wisconsin and NSP-Minnesota	NSP-Wisconsin Form S-4 dated Jan. 21, 2004	10.01
10.36*	Fifth Amended and Restated Credit Agreement, dated as of May 6, 2025, among Northern States Power Company, a Minnesota corporation, as Borrower, the several lenders from time to time parties thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, Bank of America, N.A. and Barclays Bank PLC, as Syndication Agents, Citibank, N.A., Mizuho Bank, Ltd., Morgan Stanley Senior Funding, Inc., MUFG Bank, Ltd. and Wells Fargo Bank, National Association, as Documentation Agents and the several lenders party thereto.	Xcel Energy Inc. Form 8-K dated May 6, 2025	99.02
<b>NSP-Wisconsin</b>			
4.36*	Supplemental and Restated Trust Indenture, dated as of March 1, 1991, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to First Wisconsin Trust Company), as Trustee providing for the issuance of First Mortgage Bonds	Xcel Energy Inc. Form S-3 dated April 18, 2018	4(c)(3)
4.37*	Trust Indenture, dated Sept. 1, 2000, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to Firststar Bank, N.A.), as Trustee	NSP-Wisconsin Form 8-K dated Sept. 25, 2000	4.01
4.38*	Supplemental Trust Indenture, dated as of Sept. 1, 2008, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$200 million aggregate principal amount of 6.375% First Mortgage Bonds, Series due Sept. 1, 2038	NSP-Wisconsin Form 8-K dated Sept. 3, 2008	4.01
4.39*	Supplemental Trust Indenture, dated as of Oct. 1, 2012, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$100 million aggregate principal amount of 3.70% First Mortgage Bonds, Series due Oct. 1, 2042	NSP-Wisconsin Form 8-K dated Oct. 10, 2012	4.01
4.40*	Supplemental Trust Indenture, dated as of Nov 1, 2017, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$100 million aggregate principal amount of 3.75% First Mortgage Bonds, Series due Dec. 1, 2047	NSP-Wisconsin Form 8-K dated Dec. 4, 2017	4.01
4.41*	Supplemental Indenture, dated as of Sept. 1, 2018, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$200 million aggregate principal amount of 4.20% First Mortgage Bonds, Series due Sept. 1, 2048	NSP-Wisconsin Form 8-K dated Sept. 12, 2018	4.01
4.42*	Supplemental Trust Indenture, dated as of May 18, 2020, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$100 million aggregate principal amount of 3.05% First Mortgage Bonds, Series due May 1, 2051	NSP-Wisconsin Form 8-K dated May 26, 2020	4.01
4.43*	Supplemental Indenture dated as of July 19, 2021 between NSP-Wisconsin and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$100 million principal amount of 2.82% First Mortgage Bonds, Series due May 1, 2051	NSP-Wisconsin Form 8-K dated July 20, 2021	4.01
4.44*	Supplemental Trust Indenture, dated as of July 15, 2022, by and between NSP-Wisconsin and U.S. Bank Trust Company, National Association, as Trustee, creating \$100 million aggregate principal amount of 4.86% First Mortgage Bonds, Series due Sept. 15, 2052	NSP-Wisconsin Form 8-K dated July 15, 2022	4.01
4.45*	Supplemental Indenture dated as of May 10, 2023 between NSP-Wisconsin and U.S. Bank Trust Company, National Association, as successor Trustee, creating 5.30% First Mortgage Bonds, Series due June 15, 2053	NSP-Wisconsin Form 8-K dated May 10, 2023	4.01
4.46*	Supplemental Indenture dated as of May 13, 2024 between Northern States Power Company and U.S. Bank Trust Company, National Association, as successor Trustee, creating \$400 million principal amount of 5.65% First Mortgage Bonds, Series due June 15, 2054	NSP-Wisconsin Form 8-K dated May 16, 2024	4.01
10.37*	Restated Interchange Agreement dated Jan. 16, 2001 between NSP-Wisconsin and NSP-Minnesota	NSP-Wisconsin Form S-4 dated Jan. 21, 2004	10.01
10.38*	Fifth Amended and Restated Credit Agreement, dated as of May 6, 2025, among Northern States Power Company, a Wisconsin corporation, as Borrower, the several lenders from time to time parties thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, Bank of America, N.A. and Barclays Bank PLC, as Syndication Agents, Citibank, N.A., Mizuho Bank, Ltd., Morgan Stanley Senior Funding, Inc., MUFG Bank, Ltd. and Wells Fargo Bank, National Association, as Documentation Agents and the several lenders party thereto.	Xcel Energy Inc. Form 8-K dated May 6, 2025	99.05
<b>PSCo</b>			
4.47*	Indenture, dated as of Oct. 1, 1993, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to Morgan Guaranty Trust Company of New York), as Trustee, providing for the issuance of First Collateral Trust Bonds	Xcel Energy Inc. Form S-3 dated April 18, 2018	4(d)(3)
4.48*	Supplemental Indenture No. 17, dated as of Aug. 1, 2007, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$350 million of 6.25% First Mortgage Bonds, Series No. 17 due Sept. 1, 2037	PSCo Form 8-K dated Aug. 8, 2007	4.01
4.49*	Supplemental Indenture No. 18, dated as of Aug. 1, 2008, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$300 million aggregate principal amount of 6.50% First Mortgage Bonds, Series No. 19 due Aug. 1, 2038	PSCo Form 8-K dated Aug. 6, 2008	4.01
4.50*	Supplemental Indenture No. 21, dated as of Aug. 1, 2011, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$250 million aggregate principal amount of 4.75% First Mortgage Bonds, Series No. 22 due Aug. 15, 2041	PSCo Form 8-K dated Aug. 9, 2011	4.01
4.51*	Supplemental Indenture No. 22, dated as of Sept. 1, 2012, between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$500 million aggregate principal amount of 3.60% First Mortgage Bonds, Series No. 24 due Sept. 15, 2042	PSCo Form 8-K dated Sept. 11, 2012	4.01

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4.52*	Supplemental Indenture No. 24, dated as of March 1, 2014, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$300 million aggregate principal amount of 4.30% First Mortgage Bonds, Series No. 27 due March 15, 2044	PSCo Form 8-K dated March 10, 2014	4.01
4.53*	Supplemental Indenture No. 26, dated as of June 1, 2016, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$250 million aggregate principal amount of 3.55% First Mortgage Bonds, Series No. 29 due June 15, 2046	PSCo Form 8-K dated June 13, 2016	4.01
4.54*	Supplemental Indenture No. 27, dated as of June 1, 2017, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$400 million aggregate principal amount of 3.80% First Mortgage Bonds, Series No. 30 due June 15, 2047	PSCo Form 8-K dated June 19, 2017	4.01
4.55*	Supplemental Indenture No. 28, dated as of June 1, 2018, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$350 million aggregate principal amount of 3.70% First Mortgage Bonds, Series No. 31 due June 15, 2028, and \$350 million aggregate principal amount of 4.10% First Mortgage Bonds, Series No. 32 due June 15, 2048	PSCo Form 8-K dated June 21, 2018	4.01
4.56*	Supplemental Indenture No. 29, dated as of March 1, 2019, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$400 million aggregate principal amount of 4.05% First Mortgage Bonds, Series No. 33 due Sept. 15, 2049	PSCo Form 8-K dated March 13, 2019	4.01
4.57*	Supplemental Indenture No. 30, dated as of Aug. 1, 2019, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$550 million aggregate principal amount of 3.20% First Mortgage Bonds, Series No. 34 due March 1, 2050	PSCo Form 8-K dated August 13, 2019	4.01
4.58*	Supplemental Indenture No. 31, dated as of May 1, 2020, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$375 million aggregate principal amount of 2.70% First Mortgage Bonds, Series No. 35 due Jan. 15, 2051 and \$375 million aggregate principal amount of 1.90% First Mortgage Bonds, Series No. 36 due Jan. 15, 2031	PSCo Form 8-K dated May 15, 2020	4.01
4.59*	Supplemental Indenture No. 32, dated as of February 1, 2021, by and between PSCo and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$750 million aggregate principal amount of 1.875% First Mortgage Bonds, Series No. 37 due June 15, 2031	PSCo Form 8-K dated March 1, 2021	4.01
4.60*	Supplemental Indenture No. 33, dated as of May 1, 2022, by and between PSCo and U.S. Bank Trust Company, National Association, as Trustee, creating \$300 million aggregate principal amount of 4.10% First Mortgage Bonds, Series No. 38 due June 1, 2032 and \$400 million aggregate principal amount of 4.50% First Mortgage Bonds, Series No. 39 due June 1, 2052	PSCo Form 8-K dated May 17, 2022	4.01
4.61*	Supplemental Indenture No. 34, dated as of March 1, 2023, between PSCo and U.S. Bank Trust Company, National Association, as successor Trustee, creating \$850 million principal amount of 5.25% First Mortgage Bonds, Series No. 40 due April 1, 2053.	PSCo Form 8-K dated April 3, 2023	4.01
4.62*	Supplemental Indenture dated as of April 1, 2024, between Public Service Company of Colorado and U.S. Bank Trust Company, National Association, as successor Trustee, creating \$450 million principal amount of 5.35% First Mortgage Bonds, Series No. 41 due 2034 and \$750 million principal amount of 5.75% First Mortgage Bonds, Series No. 42 due 2054.	PSCo Form 8-K dated April 4, 2024	4.01
4.63*	Supplemental Indenture No. 36 dated as of March 1, 2025, between Public Service Company of Colorado and U.S. Bank Trust Company, National Association, as successor Trustee, creating \$600 million principal amount of 5.85% First Mortgage Bonds, Series No. 43 due 2055.	PSCo Form 8-K dated March 20, 2025	4.03
4.64*	Supplemental Indenture No. 37 dated as of August 1, 2025, between Public Service Company of Colorado and U.S. Bank Trust Company, National Association, as successor Trustee, creating \$800,000,000 million principal amount of 5.15% First Mortgage Bonds, Series No. 44 due 2035.	PSCo Form 8-K dated August 7, 2025	4.03
10.39*	Fifth Amended and Restated Credit Agreement, dated as of May 6, 2025, among Public Service Company of Colorado, as Borrower, the several lenders from time to time parties thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, Bank of America, N.A. and Barclays Bank PLC, as Syndication Agents, Citibank, N.A., Mizuho Bank, Ltd., Morgan Stanley Senior Funding, Inc., MUFG Bank, Ltd. and Wells Fargo Bank, National Association, as Documentation Agents and the several lenders party thereto.	Xcel Energy Inc. Form 8-K dated May 6, 2025	99.03
<b>SPS</b>			
4.65*	Indenture, dated as of Feb. 1, 1999, by and between SPS and The Chase Manhattan Bank, as Trustee	SPS Form 8-K dated Feb. 25, 1999	99.2
4.66*	Third Supplemental Indenture, dated as of Oct. 1, 2003, by and between SPS and JPMorgan Chase Bank (as successor to The Chase Manhattan Bank), as Trustee, creating \$100 million aggregate principal amount of Series C Notes, 6% due Oct. 1, 2033 and Series D Notes, 6% due Oct. 1, 2033	Xcel Energy Inc. Form 10-Q for the quarter ended Sept. 30, 2003	4.04
4.67*	Fourth Supplemental Indenture, dated as of Oct. 1, 2006, by and between SPS and The Bank of New York (as successor to The Chase Manhattan Bank), as Trustee, creating \$250 million aggregate principal amount of Series F Notes, 6% due Oct. 1, 2036	SPS Form 8-K dated Oct. 3, 2006	4.01
4.68*	Indenture, dated as of Aug. 1, 2011, by and between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee	SPS Form 8-K dated Aug. 10, 2011	4.01
4.69*	Supplemental Indenture No. 1, dated as of Aug. 3, 2011, by and between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$200 million aggregate principal amount of 4.50% First Mortgage Bonds, Series No. 1 due Aug. 15, 2041	SPS Form 8-K dated Aug. 10, 2011	4.02
4.70*	Supplemental Indenture No. 4, dated as of Aug. 1, 2016, by and between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$300 million aggregate principal amount of 3.40% First Mortgage Bonds, Series No. 4 due Aug. 15, 2046	SPS Form 8-K dated Aug. 12, 2016	4.02
4.71*	Supplemental Indenture No. 5, dated as of Aug. 1, 2017, by and between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$450 million aggregate principal amount of 3.70% First Mortgage Bonds, Series No. 5 due Aug. 15, 2047	SPS Form 8-K dated Aug 9, 2017	4.02
4.72*	Supplemental Indenture No. 6, dated as of Oct. 1, 2018, by and between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$300 million aggregate principal amount of 4.40% First Mortgage Bonds, Series No. 6 due Nov. 15, 2048	SPS Form 8-K dated Nov. 5, 2018	4.02
4.73*	Supplemental Indenture No. 7, dated as of June 1, 2019, by and between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$300 million aggregate principal amount of 3.75% First Mortgage Bonds, Series No. 7 due June 15, 2049	SPS Form 8-K dated June 18, 2019	4.02
4.74*	Supplemental Indenture No. 8, dated as of May 1, 2020, by and between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$600 million aggregate principal amount of 3.15% First Mortgage Bonds, Series No. 8 due May 1, 2050	SPS Form 8-K dated May 18, 2020	4.02

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4.75*	Supplemental Indenture No. 9, dated as of May 1, 2022, by and between SPS and U.S. Bank Trust Company, National Association, as Trustee, creating \$200 million aggregate principal amount of 5.15% First Mortgage Bonds, Series No. 9 due June 1, 2052	SPS Form 8-K dated May 31, 2022	4.02
4.76*	Supplemental Indenture No. 10 dated as of August 21, 2023 between SPS and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$100 million aggregate principal amount of 6.00% First Mortgage Bonds, Series No. 10 due 2053.	SPS Form 8-K dated August 21, 2023	4.01
4.77*	Supplemental Indenture No. 11 dated as of May 15, 2024 between Southwestern Public Service Company and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating \$600 million principal amount of 6.00% First Mortgage Bonds, Series No. 11 due 2054	SPS Form 8-K dated June 6, 2024	4.02
4.78*	Supplemental Indenture No. 12 dated as of April 15, 2025 between Southwestern Public Service Company and U.S. Bank Trust Company, National Association (as successor to U.S. Bank National Association), as Trustee, creating 5.30% First Mortgage Bonds, Series No. 12 due 2035.	SPS Form 8-K dated May 2, 2025	4.02
10.40*	Fifth Amended and Restated Credit Agreement, dated as of May 6, 2025, among Southwestern Public Service Company, as Borrower, the several lenders from time to time parties thereto, JPMorgan Chase Bank, N.A., as Administrative Agent, Bank of America, N.A. and Barclays Bank PLC, as Syndication Agents, Citibank, N.A., Mizuho Bank, Ltd., Morgan Stanley Senior Funding, Inc., MUFG Bank, Ltd. and Wells Fargo Bank, National Association, as Documentation Agents and the several lenders party thereto.	Xcel Energy Inc. Form 8-K dated May 6, 2025	99.04

### Xcel Energy Inc.

21.01	Subsidiaries of Xcel Energy Inc.		
23.01	Consent of Independent Registered Public Accounting Firm		
24.01	Powers of Attorney		
31.01	Principal Executive Officer's certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002		
31.02	Principal Financial Officer's certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002		
32.01	Certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002		
97.01	Mandatory Compensation Recovery Policy for Section 16 Officers		
101.INS	Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document		
101.SCH	Inline XBRL Schema		
101.CAL	Inline XBRL Calculation		
101.DEF	Inline XBRL Definition		
101.LAB	Inline XBRL Label		
101.PRE	Inline XBRL Presentation		
104	Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)		

**SCHEDULE I**

**XCEL ENERGY INC.**  
**CONDENSED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME**  
(amounts in millions, except per share data)

	Year Ended Dec. 31		
	2025	2024	2023
<b>Income</b>			
Equity earnings of subsidiaries	\$ 2,173	\$ 2,122	\$ 1,948
Total income	2,173	2,122	1,948
<b>Expenses and other deductions</b>			
Operating expenses	38	24	25
Other income	(179)	(76)	(13)
Interest charges and financing costs	366	300	235
Total expenses and other deductions	225	248	247
Income before income taxes	1,948	1,874	1,701
Income tax benefit	(70)	(62)	(70)
<b>Net income</b>	<u>\$ 2,018</u>	<u>\$ 1,936</u>	<u>\$ 1,771</u>
<b>Other Comprehensive Income</b>			
Pension and retiree medical benefits, net of tax	\$ 1	\$ 2	\$ (2)
Derivative instruments, net of tax	4	24	1
Other comprehensive income (loss)	5	26	(1)
<b>Comprehensive income</b>	<u>\$ 2,023</u>	<u>\$ 1,962</u>	<u>\$ 1,770</u>
<b>Weighted average common shares outstanding:</b>			
Basic	587	563	552
Diluted	589	563	552
<b>Earnings per average common share:</b>			
Basic	\$ 3.44	\$ 3.44	\$ 3.21
Diluted	3.42	3.44	3.21

See Notes to Condensed Financial Statements

**XCEL ENERGY INC.**  
**CONDENSED STATEMENTS OF CASH FLOWS**  
(amounts in millions)

	Year Ended Dec. 31		
	2025	2024	2023
<b>Operating activities</b>			
Net cash provided by operating activities	\$ 878	\$ 1,459	\$ 1,586
<b>Investing activities</b>			
Capital contributions to subsidiaries	(4,067)	(2,184)	(975)
Investment in debt securities — intercompany	(607)	(105)	—
Net return in the utility money pool	(171)	21	21
Net cash used in investing activities	(4,845)	(2,268)	(954)
<b>Financing activities</b>			
Proceeds from (repayment of) short-term borrowings, net	615	70	(66)
Proceeds from issuance of long-term debt	1,970	795	792
Repayment of long-term debt	(600)	—	(500)
Proceeds from issuance of common stock	3,349	1,117	270
Dividends paid	(1,282)	(1,175)	(1,092)
Other	(6)	(6)	(13)
Net cash provided by (used in) financing activities	4,046	801	(609)
Net change in cash, cash equivalents, and restricted cash	79	(8)	23
Cash, cash equivalents and restricted cash at beginning of period	16	24	1
Cash, cash equivalents and restricted cash at end of period	<u>\$ 95</u>	<u>\$ 16</u>	<u>\$ 24</u>

See Notes to Condensed Financial Statements

**XCEL ENERGY INC.**  
**CONDENSED BALANCE SHEETS**  
(amounts in millions)

	Dec. 31	
	2025	2024
<b>Assets</b>		
Cash and cash equivalents	\$ 95	\$ 16
Accounts receivable from subsidiaries, net	678	410
Other current assets	14	9
Total current assets	787	435
Investment in subsidiaries	31,496	26,519
Investment in debt securities — intercompany	953	166
Other assets	6	6
Total other assets	32,455	26,691
<b>Total assets</b>	<u>\$ 33,242</u>	<u>\$ 27,126</u>
<b>Liabilities and Equity</b>		
Current portion of long-term debt	500	600
Dividends payable	355	314
Short-term debt	850	235
Other current liabilities	78	90
Total current liabilities	1,783	1,239
Other liabilities	18	28
Total other liabilities	18	28
Commitments and contingencies		
Capitalization		
Long-term debt	7,832	6,337
Common stockholders' equity	23,609	19,522
Total capitalization	31,441	25,859
<b>Total liabilities and equity</b>	<u>\$ 33,242</u>	<u>\$ 27,126</u>

See Notes to Condensed Financial Statements

**Notes to Condensed Financial Statements**

Incorporated by reference are Xcel Energy's consolidated statements of common stockholders' equity and other comprehensive income in Part II, Item 8.

**Basis of Presentation**

The condensed financial information of Xcel Energy Inc. is presented to comply with Rule 12-04 of Regulation S-X. Xcel Energy Inc.'s investments in subsidiaries are presented under the equity method of accounting. Under this method, the assets and liabilities of subsidiaries are not consolidated. The investments in net assets of the subsidiaries are recorded in the balance sheets. The income from operations of the subsidiaries is reported on a net basis as equity in income of subsidiaries.

As a holding company with no business operations, Xcel Energy Inc.'s assets consist primarily of investments in its utility subsidiaries. Xcel Energy Inc.'s material cash inflows are only from dividends and other payments received from its utility subsidiaries and the proceeds raised from the sale of debt and equity securities. The ability of its utility subsidiaries to make dividend and other payments is subject to the availability of funds after taking into account their respective funding requirements, the terms of their respective indebtedness, the regulations of the FERC under the Federal Power Act, and applicable state laws. Management does not expect maintaining these requirements to have an impact on Xcel Energy Inc.'s ability to pay dividends at the current level in the foreseeable future. Each of its utility subsidiaries, however, is legally distinct and has no obligation, contingent or otherwise, to make funds available to Xcel Energy Inc.

## Guarantees and Indemnifications

Xcel Energy Inc. provides guarantees and bond indemnities under specified agreements or transactions, which guarantee payment or performance. Xcel Energy Inc.'s exposure is based upon the net liability of the relevant subsidiary under the specified agreements or transactions. Most of the guarantees and bond indemnities issued by Xcel Energy Inc. limit the exposure to a maximum stated amount. As of Dec. 31, 2025 and 2024, Xcel Energy Inc. had no assets held as collateral related to guarantees, bond indemnities and indemnification agreements.

Guarantees and bond indemnities issued and outstanding as of Dec. 31, 2025:

(Millions of Dollars)	Guarantor	Guarantee Amount	Current Exposure	Triggering Event
Guarantees of Capital Services equipment purchase contracts	Xcel Energy Inc.	1,173	(a)	(b)
Guarantees of Xcel Energy Services Inc. performance and payments on operating lease agreements	Xcel Energy Inc.	43	43	(b)
Guarantee performance and payment of surety bonds for Xcel Energy Inc.'s utility subsidiaries (c)	Xcel Energy Inc.	120	(d)	(e)

- (a) Relative to the guaranteed performance obligations of Capital Services, vendors have completed approximately 60% of the manufacturing required to deliver completed equipment.
- (b) Nonperformance and/or nonpayment.
- (c) The surety bonds primarily relate to workers compensation benefits and utility projects. The workers compensation bonds are renewed annually and the project based bonds expire in conjunction with the completion of the related projects.
- (d) Due to the number of projects associated with the surety bonds, the total current exposure of this indemnification cannot be determined. Xcel Energy Inc. believes the exposure to be significantly less than the total amount of the outstanding bonds.
- (e) Per the indemnity agreement between Xcel Energy Inc. and the various surety companies, surety companies have the discretion to demand that collateral be posted.

## Indemnification Agreements

Xcel Energy Inc. provides indemnifications through contracts entered into in the normal course of business. Indemnifications are primarily against adverse litigation outcomes in connection with underwriting agreements, breaches of representations and warranties, including corporate existence, transaction authorization and certain income tax matters. Obligations under these agreements may be limited in terms of duration or amount. Maximum future payments under these indemnifications cannot be reasonably estimated as the dollar amounts are often not explicitly stated.

## Related Party Transactions

Xcel Energy Inc. presents related party receivables net of payables. Accounts and notes receivable net of payables with affiliates at Dec. 31:

(Millions of Dollars)	2025	2024
NSP-Minnesota	\$ 113	\$ 79
NSP-Wisconsin	4	11
PSCo	83	77
SPS	29	41
Xcel Energy Services Inc.	434	163
Other subsidiaries of Xcel Energy Inc.	15	39
	<u>\$ 678</u>	<u>\$ 410</u>

**Dividends** — Cash dividends paid to Xcel Energy Inc. by its subsidiaries were \$1,258 million, \$1,685 million and \$1,693 million for the years ended Dec. 31, 2025, 2024 and 2023, respectively. These cash receipts are included in operating cash flows of the condensed statements of cash flows.

**Money Pool** — FERC approval was received to establish a utility money pool arrangement with the utility subsidiaries, subject to receipt of required state regulatory approvals. The utility money pool allows for short-term investments in and borrowings between the utility subsidiaries. Xcel Energy Inc. may make investments in the utility subsidiaries at market-based interest rates; however, the money pool arrangement does not allow the utility subsidiaries to make investments in Xcel Energy Inc.

Money pool lending for Xcel Energy Inc.:

(Amounts in Millions, Except Interest Rates)	Three Months Ended Dec. 31, 2025	Year Ended		
		2025	2024	2023
Loan outstanding at period end	\$ 171	\$ 171	\$ —	\$ 21
Average loan outstanding	27	14	18	27
Maximum loan outstanding	253	253	209	250
Weighted average interest rate, computed on a daily basis	3.89 %	4.11 %	5.34 %	5.33 %
Weighted average interest rate at end of period	3.88	3.88	5.34	N/A
Money pool interest income	\$ —	\$ 1	\$ 1	\$ 1

During 2024, Xcel Energy Inc. purchased \$166 million in aggregate principal amounts of NSP-Minnesota's 2.60% First Mortgage Bonds Series due June 1, 2051 for \$105 million.

During 2025, Xcel Energy Inc. purchased \$787 million in aggregate principal amounts of NSP-Minnesota's 4.125% First Mortgage Bonds Series due May 15, 2044, 4.00% First Mortgage Bonds Series due August 15, 2045, 3.60% First Mortgage Bonds Series due May 15, 2046, 2.90% First Mortgage Bonds Series due March 1, 2050, 2.60% First Mortgage Bonds Series due June 1, 2051, and 3.20% First Mortgage Bonds Series due April 1, 2052, for \$607 million.

See notes to the consolidated financial statements in Part II, Item 8.

## SCHEDULE II

### Xcel Energy Inc. and Subsidiaries Valuation and Qualifying Accounts Years Ended Dec. 31

(Millions of Dollars)	Allowance for bad debts			NOL and tax credit valuation allowances		
	2025	2024	2023	2025	2024	2023
Balance at Jan. 1	\$ 111	\$ 128	\$ 122	\$ 73	\$ 70	\$ 62
Additions charged to costs and expenses	64	64	79	37	45	26
Additions charged to other accounts	15 (a)	16 (a)	13 (a)	—	—	—
Deductions from reserves	(101) (b)	(97) (b)	(86) (b)	(36) (c)	(42) (c)	(18) (c)
Balance at Dec. 31	<u>\$ 89</u>	<u>\$ 111</u>	<u>\$ 128</u>	<u>\$ 74</u>	<u>\$ 73</u>	<u>\$ 70</u>

- (a) Recovery of amounts previously written-off.
- (b) Deductions related primarily to bad debt write-offs.
- (c) Primarily reversals of valuation allowances on completed tax credit sales and reductions of valuation allowances for items forecasted to be used prior to expiration.

## ITEM 16 — FORM 10-K SUMMARY

None.

## Signatures

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this annual report to be signed on its behalf by the undersigned thereunto duly authorized.

### XCEL ENERGY INC.

Feb. 25, 2026

By: /s/ BRIAN J. VAN ABEL

Brian J. Van Abel

Executive Vice President, Chief Financial Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities on the date indicated above.

/s/ ROBERT C. FRENZEL

Robert C. Frenzel

Chairman, President, Chief Executive Officer and Director  
(Principal Executive Officer)

/s/ BRIAN J. VAN ABEL

Brian J. Van Abel

Executive Vice President, Chief Financial Officer  
(Principal Financial Officer)

/s/ MELISSA L. OSTROM

Melissa L. Ostrom

Senior Vice President, Controller  
(Principal Accounting Officer)

\*

Megan Burkhart

Director

\*

Lynn Casey

Director

\*

Maria Demaree

Director

\*

Netha Johnson

Director

\*

Patricia L. Kampling

Director

\*

George J. Kehl

Director

\*

Richard T. O'Brien

Director

\*

Charles Pardee

Director

\*

James Prokopanko

Director

\*

Devin Stockfish

Director

\*

Timothy Welsh

Director

\*By: /s/ BRIAN J. VAN ABEL

Brian J. Van Abel

Attorney-in-Fact

**XCEL ENERGY INC. 2024 EQUITY INCENTIVE PLAN**

**Restricted Stock Unit Award Agreement – [YEAR] Grant**

Xcel Energy Inc. (the “Company” and collectively with its Affiliates, “Xcel Energy”), pursuant to its 2024 Equity Incentive Plan (the “Plan”), hereby grants to you, the Participant named below, an Award of Restricted Stock Units as set forth below. The terms and conditions of such Award are set forth in this Award agreement and any exhibits hereto (the “Agreement”) and in the Plan document, a copy of which has been provided to you. Any capitalized term used but not defined in this Agreement shall have the same meaning assigned to it in the Plan (as it currently exists or as it may be amended in the future).

**Participant:** [●]    **Grant Date:** [●]

**1. Granting of Award.** The Company has granted to you, subject to the terms and conditions in this Agreement and the Plan, an Award of the number of Restricted Stock Units specified below (“Units”). The grant of such Award is effective as of the Grant Date set forth above. As used herein, the term “Award” refers to the Award described below, and includes additional units credited with respect to that Award upon the deemed reinvestment of dividend equivalents, if any, that are credited in accordance with this Agreement (“Dividend Equivalent Units”).

Scheduled Vesting Date	Restricted Stock Units
[Month, date, year]	[#]

All of the Units granted to you as shown above will vest on the Scheduled Vesting Date noted above (which, along with any vesting date provided for in Sections 3 or 8 (each, a “Vesting Date”) for this Restricted Stock Unit Award (it being understood that if such Vesting Date is not a business day (defined below), that the Units will vest on the preceding business day to such date and such preceding business day shall be the “Vesting Date”), if your Service has been continuous from the Grant Date to the Vesting Date (the “Period of Restriction”).

**2. Nature of Units; No Shareholder Rights.** The Units subject to the Award will be credited to an account in your name maintained by the Company. This account shall be unfunded and maintained for bookkeeping purposes only, with the Units simply representing an unfunded and unsecured obligation of a general creditor of the Company. The Units subject to the Award may not be sold, assigned, transferred, pledged or otherwise encumbered by you, and do not entitle you to any rights as a shareholder of the Company unless and until Shares are issued to you upon settlement of the Units as provided in Section 5.

**3. Termination of Service.**

(a) Upon your termination of Service due to death during a Period of Restriction, your unvested Units, including any credited Dividend Equivalent Units, shall immediately vest one hundred percent (100%) and shall be paid as soon as administratively feasible in accordance with Section 5(b) hereof.

(b) Upon your termination of Service due to Disability during a Period of Restriction, your unvested Units, including any credited Dividend Equivalent Units, shall immediately vest one hundred percent (100%) and shall be paid to you (or your personal representative) as soon as administratively feasible in accordance with Section 5(a) hereof.

(c) Upon your termination of Service due to your Retirement (as defined herein):

(1) during the Period of Restriction, you will be eligible to have your Award vest on the Vesting Date for the Award set forth on the first page of this Agreement equal to the number of Units that would have otherwise vested on the Vesting Date had you not retired.

(2) For purposes of this Award, "Retirement" means any voluntary termination of your Service by you that occurs at or after you have attained at least age 55 with 10 years or more of continuous Service, provided that no less than three months and no more than six months prior to your termination of Service you provided notice to the Company of your intention to retire.

(d) After you have attained at least age 55 with 10 years or more of continuous Service, upon your termination of Service during the Period of Restriction by the Company other than for Cause or by you without notice and other than due to death or Disability, you will be eligible to have a pro rata portion of your Award vest on the Vesting Date, such pro rata portion to be equal to the number of Units that would otherwise vest on the Vesting Date had there not been a termination of Service, multiplied by a fraction whose numerator is the number of whole months during which you were providing Service during the Period of Restriction and whose denominator is the length of the Period of Restriction, expressed as a number of months.

(e) Upon your termination of Service during the Period of Restriction under any circumstances other than those set forth in Sections 3(a), (b), (c) and (d) above (including due to a retirement that does not meet the definition of "Retirement" set forth in this Agreement), your unvested Award shall be forfeited on the date of such termination. If a termination of Service occurs on the last business day of a Period of Restriction, then you will be deemed to have served through the remainder of the Period of Restriction.

**4. Vesting of Award.** Any vesting of this Award is conditioned on your compliance with Section 13. Notwithstanding the vesting and subsequent payment of this Award, it shall remain subject to the provisions of Section 13 of this Agreement.

**5. Payment of Vested Awards.**

(a) Timing and Form of Payment. As soon as administratively feasible following the Vesting Date, but in no event later than March 15 of the year following the calendar year of the applicable Vesting Date, the Company shall cause to be paid to you in settlement of each Unit (including any credited Dividend Equivalent Units) comprising a vested Award, one Share.

(b) Payment upon Death. In the event of your death, amounts that otherwise would have become payable to you in accordance with Section 3(a) will be paid in cash, in an amount equal to the Fair Market Value of one such Share as of the preceding business day to such payment date, to your designated beneficiary (if such beneficiary has been designated in accordance with the Plan), or if no beneficiary is designated, in accordance with Section 6(d) of the Plan.

**6. Dividend Equivalents.** When the Company declares a cash dividend on its Shares, dividend equivalents equal in amount to the dividends payable (at the normal common stock declared dividend rate) on a number of Shares equal to the number of Units subject to the Award held by you on a dividend record date occurring after the Grant Date and prior to the Vesting Date shall be deemed reinvested in additional Units as of the dividend payment date and credited to your account as additional Units. The number of additional Units so credited shall be determined based on the Fair Market Value of a Share on the dividend payment date. Any additional Units so credited will be subject to the same terms and restrictions applicable to the underlying Award as provided in this Agreement.

7. **Changes in Capitalization of the Company.** If there is any equity restructuring or other change in the Company's corporate capitalization as described in Section 12(a) of the Plan, the Committee shall determine the appropriate adjustment, if any, to each Award as provided in Section 12(a) of the Plan.

8. **Change in Control.** If any Change in Control occurs, provided that your Service continues to the date of the Change in Control, then:

(a) Your then-outstanding Restricted Stock Unit Award shall become fully vested.

(b) Any Award vested pursuant to Section 8(a) shall be settled in cash, Shares or a combination thereof, as determined by the Committee, in accordance with the timing set forth in Section 5, unless Section 8(c) applies.

(c) If a Change in Control which also constitutes a change in control of the Company as defined by Code Section 409A (a "409A Change in Control") occurs, any payment due under this Agreement will be made within 30 days following such 409A Change in Control.

9. **Recoupment.** In addition to the provisions in Section 13 of this Agreement, this Award and any compensation associated with may be made subject to forfeiture, recovery by the Company or other action, at any time, (a) in accordance with the Xcel Energy Inc. Mandatory Compensation Recovery Policy for Section 16 Officers, the Xcel Energy, Inc. Compensation Recovery Policy for Covered Employees, and any other compensation recovery, recoupment or forfeiture policies adopted by Xcel Energy from time to time, and (b) to the extent required by any law, rule of the Securities and Exchange Commission or any listing standard of the securities exchange upon which the Company's stock is listed, and this Award will be automatically amended to comply with any compensation recovery requirement.

10. **Withholding.** The Company may require you to remit to it, or may withhold from the settlement of an Award or from your other compensation, an amount sufficient to satisfy any applicable federal, state or local tax, employment, FICA or other mandated withholding requirements in regard to the Award in the year or years the Award becomes taxable to you. You may elect in accordance with the Plan to satisfy the withholding requirement, in whole or in part, by having the Company withhold Shares otherwise payable in settlement of the Award at the rate the Committee determines satisfies applicable withholding requirements of the Code. For this purpose, the Award will be valued using the Fair Market Value of a Share as of the preceding business day to such withholding date. If no election is made, you will be deemed to have elected Shares to be withheld.

11. **Plan Incorporated by Reference; Electronic Delivery.** The Award is subject in all respects to the terms and conditions of the Plan, which is controlling, and which shall be deemed incorporated into this Agreement. The Company, or a third party designated by the Company, may deliver to you by electronic means any documents related to your participation in the Plan. By accepting this Agreement, you acknowledge receipt of a copy of the Plan.

12. **No Right to Employment.** Nothing in this Agreement shall limit the right of the Company or any of its Affiliates to terminate your Service as provided in Section 13 of the Plan.

13. **Restrictive Covenants.**

(a) **Non-Disclosure and Return of Confidential Information.** During your Service you have or will be given access to and provided with information proprietary to Xcel Energy and not generally known (including trade secret information) about Xcel Energy's products, services, personnel, technology, research, development, methods, processes, systems, marketing plans, business strategies and

plans, merger and acquisition strategies and targets, financial and pricing information, computer programs, source codes, models and databases, analytical models, customer lists and information, and supplier and vendor lists and information (collectively, "Confidential Information"). You agree not to disclose or use Confidential Information, either during or after your Service, except as required by subpoena or other legal process, in which event you will give Xcel Energy's Chief Legal and Compliance Officer prompt notice of such subpoena or other legal process in order to permit Xcel Energy and any affected individual to seek appropriate protective orders. You further agree to return any and all Confidential Information, whether in hard or electronic format, regardless of the location on which such information may reside, no later than the date of your termination of Service. Notwithstanding any other language in this Agreement to the contrary, you understand that you may not be held criminally or civilly liable under any federal or state trade secret law for the disclosure of a trade secret that is made (i) in confidence to a federal, state or local government official, either directly or indirectly, or to an attorney if such disclosure is made solely for the purpose of reporting or investigating a suspected violation of law or for pursuing an anti-retaliation lawsuit; or (ii) in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal and you do not disclose the trade secret except pursuant to a court order. Additionally, notwithstanding any other language in this Agreement to the contrary, nothing in this Agreement prohibits you from providing confidential information to a government agency or otherwise participating in lawful investigation by any government agency. [*Notice for Colorado employees:* This paragraph 13(a) does not restrain you from disclosing (orally or in writing) the underlying facts of any alleged discriminatory or unfair employment practice: (1) to your immediate family members, religious advisor, medical or mental health provider, mental or behavioral health therapeutic support group, legal counsel, financial advisor, or tax preparer; (2) to any local, state, or federal government agency for any reason without first notifying Xcel Energy; (3) in response to legal process, such as a subpoena to testify at a deposition or in a court without first notifying Xcel Energy; or (4) for all other purposes as required by law. Also, the disclosure of the underlying facts of any alleged discriminatory or unfair employment practice within these parameters (which comply with C.R.S. § 24-34-407(1)(b)) does not constitute disparagement. The portion of this Non-Disclosure provision (with respect to any limitation on the ability of you/employee to disclose or discuss any alleged discriminatory or unfair employment practice) applies to Xcel Energy as well.]

(b) **No Solicitation.** During your Service, and for a period of two years after the end of your Service for any reason, you agree that you will not, directly or indirectly, solicit or encourage any Xcel Energy employee, contractor or vendor with whom you have had contact or about whom you have obtained information to terminate, curtail, fail to renew a relationship or otherwise adversely change its relationship with Xcel Energy, [*Notice for Colorado employees:* this applies only to the extent the foregoing activities involve the use, disclosure, and/or misappropriation of trade secrets as defined by the Colorado Uniform Trade Secret Act, C.R.S. Sec. 7-74-101, et seq.,] and you agree you will not provide any information to any other person or entity for use in any similar attempt to do the same.

(c) **No Competition.** Where permitted by law including state and local law, for one year following your termination of Service for any reason, you shall not, directly or indirectly, on your own behalf or on behalf of any person or entity, become employed, engaged or involved with any business that is engaged in or planning to become engaged in any business competitive with the business of Xcel Energy in a position that involves: (i) providing services that relate to or are similar in nature or purpose to the services you performed for Xcel Energy during your previous two years of Service if such services involve business or regulatory strategies; methodologies or strategies relating to the generation, transmission, brokering, marketing, distribution, development, acquisition, or sale and delivery of electric power or generation capacity; electric commodity trading and origination activities and strategies; and services to gas and electric customers that provide them with options and the ability to reduce usage; or transmission, brokering, marketing or sale and distribution of natural gas; (ii) supervision, management, direction or advice regarding such services; or (iii) products, services and business activities as to which you had access to Confidential Information in the two years preceding your termination of Service. [FOR

COLORADO EMPLOYEES ONLY: The restrictions on competitive activities delineated in this Section 13(c) shall be limited only to those activities which involve the use, disclosure, and/or misappropriation of trade secrets as defined by the Colorado Uniform Trade Secret Act, C.R.S. Sec. 7-74-101, et seq.] [FOR MINNESOTA EMPLOYEES ONLY: This paragraph does not apply]

(d) **Breach of Restrictive Covenant.** If you breach your obligations to Xcel Energy under any of the provisions of this Section 13, then (i) you shall immediately forfeit this Award (whether vested or unvested) and any right to receive Shares that has not yet been settled pursuant to Section 5, and (ii) with respect to Shares that have been issued pursuant to this Award, you shall (A) return such Shares to the Company, or (B) pay to the Company in cash an amount equal to the Fair Market Value of such Shares as used by the Company in initially determining settlement. You further agree that if you violate any of the terms of this Section 13, then you will be liable to Xcel Energy for injunctive relief and damages in the full value of any Award paid under this Agreement.

**14. Section 409A of the Code.** The provisions of this Award and the Units granted hereunder are intended to comply with or be exempt from the requirements of Code Section 409A, and to the maximum extent permitted this Agreement shall be limited, construed and interpreted in accordance with such intent. Each amount to be paid under this Agreement shall be construed as a separate and distinct payment for purposes of Code Section 409A. Notwithstanding anything to the contrary in this Agreement, with respect to any Award that constitutes a deferral of compensation subject to Code Section 409A:

(a) If any amount is payable under such Award upon a termination of Service, a termination of Service will be deemed to have occurred only at such time as you have experienced a “separation from service” as such term is defined for purposes of Code Section 409A.

(b) If any amount shall be payable with respect to such Award as a result of your “separation from service” at such time as you are a “specified employee” as designated by the Company in its discretion within the meaning of Code Section 409A, then no payment shall be made, except as permitted under Code Section 409A, prior to the first business day after the earlier of (i) the date that is six months after your separation from service or (ii) your death.

**15. Participant Acceptance.** You shall signify acceptance of this Agreement, including, if applicable to you, that you will abide by the Xcel Energy Stock Ownership Policy, by signing in the space provided below and returning a signed copy to the Company, or if available, by providing an electronic signature[, within the time frames specified by the Company’s Human Resources department].

**16. Mandatory Binding Arbitration.** You agree that any and all disputes related to the Award including but not limited to, eligibility, vesting, distribution and payment, withholding, targets, effect of termination of Service or rights related to an amendment or termination of the Plan, will be subject to mandatory binding arbitration in Minneapolis, Minnesota before the American Arbitration Association. You agree that you will be responsible for bearing your share of the costs to arbitrate. [FOR COLORADO EMPLOYEES ONLY: Any action pertaining to the restrictive covenants in Section 13 shall be brought in state or federal court in Colorado and shall be governed by Colorado law.]

**17. Severability.** Any provision of this Agreement that is prohibited or unenforceable in any jurisdiction shall, as to such jurisdiction, be ineffective to the extent of such prohibition or unenforceability without invalidating the remaining provisions hereof, and any such prohibition or unenforceability in any jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

**18. Securities Law Matters.** The Company shall not be required to deliver any Shares until the requirements of any federal or state securities or other laws, rules or regulations (including the rules of any securities exchange), as may be determined by the Company to be applicable, are satisfied.

**19. Headings.** Headings are given to sections and subsections of this Agreement solely as a convenience to facilitate reference. Such headings shall not be deemed in any way material or relevant to the construction or interpretation of this Agreement or any provision thereof.

**20. Definitions.**

(a) The term “business day” means any day other than a Saturday, Sunday or other day on which the principal national securities exchange on which the Company’s common stock is then listed is not open for business.

(b) The term “Committee” shall also include those persons to whom authority has been delegated under the Plan.

By signing below or otherwise evidencing your acceptance of this Agreement in a manner approved by the Company, you agree to all of the terms and conditions contained in this Agreement and in the Plan document. You acknowledge that you have received and reviewed these documents and that they set forth the entire Agreement between you and the Company regarding this Award of Units.

XCEL ENERGY INC.

By: \_\_\_\_\_

[NAME]

[TITLE]

ACCEPTED:

\_\_\_\_\_

Participant Signature

\_\_\_\_\_

Date

[FOR COLORADO EMPLOYEES ONLY: Note that this Agreement shall not be effective until 14 days after the date you sign it.]

**ADDENDUM FOR COLORADO EMPLOYEES ONLY**  
**[employees outside of Colorado do *not* need to sign]**

By signing below, Xcel Energy and Participant attest that the Xcel Energy Inc. 2024 Equity Incentive Plan, including the confidentiality provisions within the Agreement at Section 13, comply with C.R.S. § 24-34-407(1) (the Colorado POWR Act).

Dated: \_\_\_\_\_

\_\_\_\_\_

Participant Signature

Dated: \_\_\_\_\_

\_\_\_\_\_

Xcel Energy Inc.

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**XCEL ENERGY INC. 2024 EQUITY INCENTIVE PLAN**

**Performance Stock Unit Award Agreement – [YEAR] Grant**

Xcel Energy Inc. (the “Company” and collectively with its Affiliates, “Xcel Energy”), pursuant to its 2024 Equity Incentive Plan (the “Plan”), hereby grants to you, the Participant named below, an Award of Performance Stock Units as set forth below. The terms and conditions of such Award are set forth in this Award agreement and any exhibits hereto (the “Agreement”) and in the Plan document, a copy of which has been provided to you. Any capitalized term used but not defined in this Agreement shall have the same meaning assigned to it in the Plan (as it currently exists or as it may be amended in the future).

**Participant:** [●]    **Grant Date:** [●]

1.     **Granting of Award.** The Company has granted to you, subject to the terms and conditions in this Agreement and the Plan, an Award of the number of Performance Stock Units as specified below (“Units”). The grant of such Award is effective as of the Grant Date set forth above. As used herein, the term “Award” refers to the Award described below, and includes additional units credited with respect to that Award upon the deemed reinvestment of dividend equivalents, if any, that are credited in accordance with this Agreement (“Dividend Equivalent Units”).

Performance Period	Performance Stock Units (at Target)
[Performance Period]	[#]

The number of Performance Stock Units that shall be eligible to vest as provided in Section 3 and 4, which may be more or less than the Performance Stock Units target numbers shown above, will be based on the extent to which the performance goals set forth in Exhibit A to this Agreement have been achieved during the “Performance Period” noted above, with such number of Performance Stock Units adjusted as set forth in Exhibit B to this Agreement, and such performance has been certified in writing by the Committee. The “Vesting Date” for these Performance Stock Units shall be the last day of the Performance Period or any vesting date provided for in Sections 3(a), 3(b) or 8, provided that your Service has been continuous from the Grant Date to the Vesting Date (except as otherwise provided in Section 3). The payment and/or settlement of the Performance Stock Units will occur as specified in Section 5, or, if applicable, Section 8(c), below.

2.     **Nature of Units; No Shareholder Rights.** The Units subject to the Award will be credited to an account in your name maintained by the Company. This account shall be unfunded and maintained for bookkeeping purposes only, with the Units simply representing an unfunded and unsecured obligation of a general creditor of the Company. The Units subject to the Award may not be sold, assigned, transferred, pledged or otherwise encumbered by you, and do not entitle you to any rights as a shareholder of the Company unless and until Shares are issued to you upon settlement of the Units as provided in Section 5.

3.     **Termination of Service.**

(a) Upon your termination of Service due to death during a Performance Period, your unvested Units (at target level), including any credited Dividend Equivalent Units, shall immediately vest one hundred percent (100%) and shall be paid as soon as administratively feasible in accordance with Section 5(b) hereof.

(b) Upon your termination of Service due to Disability during a Performance Period, your unvested Units (at target level), including any credited Dividend Equivalent Units, shall immediately vest one hundred percent (100%) and shall be paid to you (or your personal representative) as soon as administratively feasible in accordance with Section 5(a) hereof.

(c) Upon your termination of Service due to your Retirement (as defined herein):

(1) during any Performance Period, you will be eligible to have your Award vest on the last day of the Performance Period equal to the number of Units that would have otherwise vested in accordance with the terms of Exhibit A (subject to adjustment under Exhibit B) had you not retired.

(2) For purposes of this Award, "Retirement" means any voluntary termination of your Service by you that occurs at or after you have attained at least age 55 with 10 years or more of continuous Service, provided that no less than three months and no more than six months prior to your termination of Service you provided notice to the Company of your intention to retire.

(d) After you have attained at least age 55 with 10 years or more of continuous Service, upon your termination of Service during the Performance Period by the Company other than for Cause or by you without notice and other than due to death or Disability, you will be eligible to have a pro rata portion of your Award vest on the Vesting Date, such pro rata portion to be equal to the number of Units that would otherwise vest in accordance with the terms of Exhibit A (subject to adjustment under Exhibit B) had there not been a termination of Service, multiplied by a fraction whose numerator is the number of whole months during which you were providing Service during the Performance Period and whose denominator is the length of the Performance Period, expressed as a number of months.

(e) Upon your termination of Service during the Performance Period under any circumstances other than those set forth in Sections 3(a), (b), (c) and (d) above (including due to a retirement that does not meet the definition of "Retirement" set forth in this Agreement), your unvested Award shall be forfeited on the date of such termination. If a termination of Service occurs on the last business day of the Performance Period, then you will be deemed to have served through the remainder of the Performance Period.

#### **4. Vesting of Awards.**

(a) Performance Stock Units. Subject to Section 3 above, Units shall vest only if, and to the extent, the performance goals set forth in Exhibit A have been achieved, subject to adjustment under Exhibit B, during the Performance Period. If, and to the extent that, any one or more of the performance goals have not been achieved at Threshold level during the Performance Period, your rights to the portion of the Award tied to such unachieved performance goal shall be immediately and irrevocably forfeited as of the last day of such Performance Period (unless previously forfeited pursuant to Section 3 above). The Committee shall determine, in its sole discretion, and certify, whether and to what extent the performance goals have been satisfied as soon practicable after the completion of the Performance Period.

(b) Restrictive Covenants. Any vesting of this Award is conditioned on your compliance with Section 13. Notwithstanding the vesting and subsequent payment of this Award, it shall remain subject to the provisions of Section 13 of this Agreement.

**5. Payment of Vested Awards.**

(a) **Timing and Form of Payment.** As soon as administratively feasible following the Vesting Date, but in no event later than March 15 of the year following the calendar year of the Vesting Date, the Company shall cause to be paid to you in settlement of each vested Unit (including any credited Dividend Equivalent Units), with respect to (i) 70% of the vested Units, one Share, and (ii) 30% of the vested Units, cash in an amount equal to the Fair Market Value of one such Share as of the preceding business day to such payment date. Payments shall be made in a lump sum.

(b) **Payment upon Death.** In the event of your death, amounts that otherwise would have become payable to you in accordance with Section 3(a) will be paid in cash, in an amount equal to the Fair Market Value of one such Share as of the preceding business day to such payment date, to your designated beneficiary (if such beneficiary has been designated in accordance with the Plan), or if no beneficiary is designated, in accordance with Section 6(d) of the Plan.

**6. Dividend Equivalents.** When the Company declares a cash dividend on its Shares, dividend equivalents equal in amount to the dividends payable (at the normal common stock declared dividend rate) on a number of Shares equal to the number of Units subject to the Award (at target level) held by you on a dividend record date occurring after the Grant Date and prior to the Vesting Date shall be deemed reinvested in additional Units as of the dividend payment date and credited to your account as additional Units. The number of additional Units so credited shall be determined based on the Fair Market Value of a Share on the dividend payment date. Any additional Units so credited will be subject to the same terms and restrictions applicable to the underlying Awards as provided in this Agreement.

**7. Changes in Capitalization of the Company.** If there is any equity restructuring or other change in the Company's corporate capitalization as described in Section 12(a) of the Plan, the Committee shall determine the appropriate adjustment, if any, to each Award as provided in Section 12(a) of the Plan.

**8. Change in Control.** If any Change in Control occurs, provided that your Service continues to the date of the Change in Control, then:

(a) Your then-outstanding Performance Stock Unit Award shall immediately vest and all performance conditions shall be deemed satisfied as if target performance was achieved.

(b) Any Awards vested pursuant to Section 8(a) shall be settled in cash, Shares or a combination thereof, as determined by the Committee, in accordance with the timing set forth in Section 5, unless Section 8(c) applies.

(c) If a Change in Control which also constitutes a change in control of the Company as defined by Code Section 409A (a "409A Change in Control") occurs, any payment due under this Agreement will be made within 30 days following such 409A Change in Control.

**9. Recoupment.** In addition to the provisions in Section 13 of this Agreement, this Award and any compensation associated with may be made subject to forfeiture, recovery by the Company or other action, at any time, (a) in accordance with the Xcel Energy Inc. Mandatory Compensation Recovery Policy for Section 16 Officers, the Xcel Energy, Inc. Compensation Recovery Policy for Covered Employees, and any other compensation recovery, recoupment or forfeiture policies adopted by Xcel Energy from time to time, and (b) to the extent required by any law, rule of the Securities and Exchange

Commission or any listing standard of the securities exchange upon which the Company's stock is listed, and this Award will be automatically amended to comply with any compensation recovery requirement.

**10. Withholding.** The Company may require you to remit to it, or may withhold from the settlement of an Award or from your other compensation, an amount sufficient to satisfy any applicable federal, state or local tax, employment, FICA or other mandated withholding requirements in regard to the Award in the year or years the Award becomes taxable to you. You may elect in accordance with the Plan to satisfy the withholding requirement, in whole or in part, by having the Company withhold Shares otherwise payable in settlement of an Award at the rate the Committee determines satisfies applicable withholding requirements of the Code. For this purpose, Awards will be valued using the Fair Market Value of a Share as of the preceding business day to such withholding date. If no election is made, you will be deemed to have elected Shares to be withheld.

**11. Plan Incorporated by Reference; Electronic Delivery.** The Award is subject in all respects to the terms and conditions of the Plan, which is controlling, and which shall be deemed incorporated into this Agreement. The Company, or a third party designated by the Company, may deliver to you by electronic means any documents related to your participation in the Plan. By accepting this Agreement, you acknowledge receipt of a copy of the Plan.

**12. No Right to Employment.** Nothing in this Agreement shall limit the right of the Company or any of its Affiliates to terminate your Service as provided in Section 13 of the Plan.

**13. Restrictive Covenants.**

(a) **Non-Disclosure and Return of Confidential Information.** During your Service you have or will be given access to and provided with information proprietary to Xcel Energy and not generally known (including trade secret information) about Xcel Energy's products, services, personnel, technology, research, development, methods, processes, systems, marketing plans, business strategies and plans, merger and acquisition strategies and targets, financial and pricing information, computer programs, source codes, models and databases, analytical models, customer lists and information, and supplier and vendor lists and information (collectively, "Confidential Information"). You agree not to disclose or use Confidential Information, either during or after your Service, except as required by subpoena or other legal process, in which event you will give Xcel Energy's Chief Legal and Compliance Officer prompt notice of such subpoena or other legal process in order to permit Xcel Energy and any affected individual to seek appropriate protective orders. You further agree to return any and all Confidential Information, whether in hard or electronic format, regardless of the location on which such information may reside, no later than the date of your termination of Service. Notwithstanding any other language in this Agreement to the contrary, you understand that you may not be held criminally or civilly liable under any federal or state trade secret law for the disclosure of a trade secret that is made (i) in confidence to a federal, state or local government official, either directly or indirectly, or to an attorney if such disclosure is made solely for the purpose of reporting or investigating a suspected violation of law or for pursuing an anti-retaliation lawsuit; or (ii) in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal and you do not disclose the trade secret except pursuant to a court order. Additionally, notwithstanding any other language in this Agreement to the contrary, nothing in this Agreement prohibits you from providing confidential information to a government agency or otherwise participating in lawful investigation by any government agency. [*Notice for Colorado employees:* This paragraph 13(a) does not restrain you from disclosing (orally or in writing) the underlying facts of any alleged discriminatory or unfair employment practice: (1) to your immediate family members, religious advisor, medical or mental health provider, mental or behavioral health

therapeutic support group, legal counsel, financial advisor, or tax preparer; (2) to any local, state, or federal government agency for any reason without first notifying Xcel Energy; (3) in response to legal process, such as a subpoena to testify at a deposition or in a court without first notifying Xcel Energy; or (4) for all other purposes as required by law. Also, the disclosure of the underlying facts of any alleged discriminatory or unfair employment practice within these parameters (which comply with C.R.S. § 24-34-407(1)(b)) does not constitute disparagement. The portion of this Non-Disclosure provision (with respect to any limitation on the ability of you/employee to disclose or discuss any alleged discriminatory or unfair employment practice) applies to Xcel Energy as well.]

(b) **No Solicitation.** During your Service, and for a period of two years after the end of your Service for any reason, you agree that you will not, directly or indirectly, solicit or encourage any Xcel Energy employee, contractor or vendor with whom you have had contact or about whom you have obtained information to terminate, curtail, fail to renew a relationship or otherwise adversely change its relationship with Xcel Energy, [*Notice for Colorado employees:* this applies only to the extent the foregoing activities involve the use, disclosure, and/or misappropriation of trade secrets as defined by the Colorado Uniform Trade Secret Act, C.R.S. Sec. 7-74-101, et seq.,] and you agree you will not provide any information to any other person or entity for use in any similar attempt to do the same.

(c) **No Competition.** Where permitted by law including state and local law, for one year following your termination of Service for any reason, you shall not, directly or indirectly, on your own behalf or on behalf of any person or entity, become employed, engaged or involved with any business that is engaged in or planning to become engaged in any business competitive with the business of Xcel Energy in a position that involves: (i) providing services that relate to or are similar in nature or purpose to the services you performed for Xcel Energy during your previous two years of Service if such services involve business or regulatory strategies; methodologies or strategies relating to the generation, transmission, brokering, marketing, distribution, development, acquisition, or sale and delivery of electric power or generation capacity; electric commodity trading and origination activities and strategies; and services to gas and electric customers that provide them with options and the ability to reduce usage; or transmission, brokering, marketing or sale and distribution of natural gas; (ii) supervision, management, direction or advice regarding such services; or (iii) products, services and business activities as to which you had access to Confidential Information in the two years preceding your termination of Service. [FOR COLORADO EMPLOYEES ONLY: The restrictions on competitive activities delineated in this Section 13(c) shall be limited only to those activities which involve the use, disclosure, and/or misappropriation of trade secrets as defined by the Colorado Uniform Trade Secret Act, C.R.S. Sec. 7-74-101, et seq.] [FOR MINNESOTA EMPLOYEES ONLY: This paragraph does not apply]

(d) **Breach of Restrictive Covenant.** If you breach your obligations to Xcel Energy under any of the provisions of this Section 13, then (i) you shall immediately forfeit this Award (whether vested or unvested) and any right to receive Shares or cash that has not yet been paid pursuant to Section 5, (ii) with respect to Shares that have been issued pursuant to this Award, you shall (A) return such Shares to the Company, or (B) pay to the Company in cash an amount equal to the Fair Market Value of such Shares as used by the Company in initially determining settlement, and (iii) with respect to cash that has been paid pursuant to Section 5, you will repay that amount to the Company. You further agree that if you violate any of the terms of this Section 13, then you will be liable to Xcel Energy for injunctive relief and damages in the full value of any Award paid under this Agreement.

**14. Section 409A of the Code.** The provisions of this Award and the Units granted hereunder are intended to comply with or be exempt from the requirements of Code Section 409A, and to the maximum extent permitted this Agreement shall be limited, construed and interpreted in accordance with such

intent. Each amount to be paid under this Agreement shall be construed as a separate and distinct payment for purposes of Code Section 409A. Notwithstanding anything to the contrary in this Agreement, with respect to any Award that constitutes a deferral of compensation subject to Code Section 409A:

(a) If any amount is payable under such Award upon a termination of Service, a termination of Service will be deemed to have occurred only at such time as you have experienced a “separation from service” as such term is defined for purposes of Code Section 409A.

(b) If any amount shall be payable with respect to such Award as a result of your “separation from service” at such time as you are a “specified employee” as designated by the Company in its discretion within the meaning of Code Section 409A, then no payment shall be made, except as permitted under Code Section 409A, prior to the first business day after the earlier of (i) the date that is six months after your separation from service or (ii) your death.

**15. Participant Acceptance.** You shall signify acceptance of this Agreement, including, if applicable to you, that you will abide by the Xcel Energy Stock Ownership Policy, by signing in the space provided below and returning a signed copy to the Company, or if available, by providing an electronic signature[, within the time frames specified by the Company’s Human Resources department].

**16. Mandatory Binding Arbitration.** You agree that any and all disputes related to the Award including but not limited to, eligibility, vesting, distribution and payment, withholding, targets, effect of termination of Service or rights related to an amendment or termination of the Plan, will be subject to mandatory binding arbitration in Minneapolis, Minnesota before the American Arbitration Association. You agree that you will be responsible for bearing your share of the costs to arbitrate. [FOR COLORADO EMPLOYEES ONLY: Any action pertaining to the restrictive covenants in Section 13 shall be brought in state or federal court in Colorado and shall be governed by Colorado law.]

**17. Severability.** Any provision of this Agreement that is prohibited or unenforceable in any jurisdiction shall, as to such jurisdiction, be ineffective to the extent of such prohibition or unenforceability without invalidating the remaining provisions hereof, and any such prohibition or unenforceability in any jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

**18. Securities Law Matters.** The Company shall not be required to deliver any Shares until the requirements of any federal or state securities or other laws, rules or regulations (including the rules of any securities exchange), as may be determined by the Company to be applicable, are satisfied.

**19. Headings.** Headings are given to sections and subsections of this Agreement solely as a convenience to facilitate reference. Such headings shall not be deemed in any way material or relevant to the construction or interpretation of this Agreement or any provision thereof.

**20. Definitions.**

(a) The term “business day” means any day other than a Saturday, Sunday or other day on which the principal national securities exchange on which the Company’s common stock is then listed is not open for business.

(b) The term “Committee” shall also include those persons to whom authority has been delegated under the Plan.

By signing below or otherwise evidencing your acceptance of this Agreement in a manner approved by the Company, you agree to all of the terms and conditions contained in this Agreement and in the Plan document. You acknowledge that you have received and reviewed these documents and that they set forth the entire Agreement between you and the Company regarding this Award of Units.

XCEL ENERGY INC.

By: \_\_\_\_\_

[NAME]

[TITLE]

ACCEPTED:

\_\_\_\_\_

Participant Signature

\_\_\_\_\_

Date

[FOR COLORADO EMPLOYEES ONLY: Note that this Agreement shall not be effective until 14 days after the date you sign it.]

**ADDENDUM FOR COLORADO EMPLOYEES ONLY**  
**[employees outside of Colorado do *not* need to sign]**

By signing below, Xcel Energy and Participant attest that the Xcel Energy Inc. 2024 Equity Incentive Plan, including the confidentiality provisions within the Agreement at Section 13, comply with C.R.S. § 24-34-407(1) (the Colorado POWR Act).

Dated: \_\_\_\_\_

\_\_\_\_\_

Participant Signature

Dated: \_\_\_\_\_

\_\_\_\_\_

Xcel Energy Inc.

Name: \_\_\_\_\_

Title: \_\_\_\_\_

**XCEL ENERGY INC. EXECUTIVE SEVERANCE AND  
CHANGE IN CONTROL PLAN**

**EFFECTIVE MARCH 1, 2026**

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## XCEL ENERGY INC. EXECUTIVE SEVERANCE AND CHANGE IN CONTROL PLAN

This document constitutes the Xcel Energy Inc. Executive Severance and Change in Control Plan (the “Plan”) as in effect on March 1, 2026.

A resolution from the Governance, Compensation and Nominating Committee of the Board of Directors of Xcel Energy Inc. has declared that the Xcel Energy Senior Executive Severance and Change-in-Control Policy and the Xcel Energy Business Unit Vice President Severance Plan are terminated effective as of February 28, 2026.

Xcel Energy Inc. intends this Plan to be considered an “employee welfare benefit plan” as defined in Section 3(1) of the Employee Retirement Income Security Act of 1974 (“ERISA”). It is intended to cover Participants who are members of a “select group of management or highly compensated employees” within the meaning as defined in ERISA.

### PLAN DEFINITIONS

The following words and phrases will have the following respective meanings unless the context clearly indicates otherwise.

Term	Definition
<b>Annual Salary</b>	The Participant's regular annual rate of base salary payable by the Participant's Employer, including base salary deferred pursuant to a written plan or agreement with the Corporation or a Subsidiary, and excluding all other forms of compensation.
<b>Board</b>	The Board of Directors of the Corporation, including a Committee or Committees who have been delegated authority to act on behalf of the Board.
<b>Cause</b>	The definition of “Cause” as found in the Xcel Energy Inc. 2024 Equity Incentive Plan (or any successor plan thereto), as amended from time to time.
<b>CEO</b>	Chief Executive Officer, is the highest-ranking executive in the Corporation.
<b>Change in Control</b>	The definition of “Change in Control” as found in the Xcel Energy Inc. 2024 Equity Incentive Plan (or any successor plan thereto), as amended from time to time.

Term	Definition
<b>Change in Control Multiple</b>	For each Participant in Tiers 1 and 2, the multiple in Schedule I applies. Tier 3 participants are not eligible for a Change in Control benefit.
<b>Code</b>	The Internal Revenue Code of 1986, as amended from time to time.
<b>Committee</b>	The Governance, Compensation and Nominating Committee of the Board or any successor to such committee.
<b>Corporation</b>	Xcel Energy Inc. and any successor thereto.
<b>Date of Termination</b>	The date on which a Participant ceases to be an Employee and has a “separation from service” as defined in section 409A of the Code.
<b>Effective Date</b>	March 1, 2026.
<b>Employee</b>	Any regular-benefit, non-bargaining employee of an Employer. The term excludes all individuals employed as independent contractors, temporary employees, non-benefit employees or leased employees.
<b>Employer</b>	The Corporation or a Subsidiary which has adopted the Plan. If an Employee is transferred to a Subsidiary that is not otherwise a Participating Employer, the Employee shall be deemed, effective as of time of transfer, to have been removed from participating in the Plan.
<b>Good Reason</b>	Any one or more of the following conditions arising without the consent of the Participant as a result of any action or inaction by the Employer or any of its affiliates: (i) a material diminution of the Participant’s base compensation, or (ii) a material diminution in the Participant’s authority, duties or responsibilities.

Term	Definition
<b>Participant</b>	An Employee who is designated as such pursuant to the Plan's eligibility provisions.
<b>Participating Employers</b>	The Corporation and any Subsidiary that adopts this Plan with the consent of Xcel Energy, and any successor thereof that adopts the Plan. On and after the effective date, Xcel Energy Services Inc., Northern States Power Company Minnesota, Public Service Company of Colorado, Southwestern Public Service Company and Northern States Power Company Wisconsin have adopted the Plan as Participating Employers.
<b>Release Agreement</b>	An agreement created by the Corporation, with such amendments as the Corporation may determine to be necessary for such agreement to constitute a valid release by the Participant in question of all claims described therein.
<b>Severance Benefits</b>	The payments and benefits described in the Severance Benefits Section of the Plan that are provided to qualifying Participants under the Plan after a Qualifying Termination.
<b>Severance Multiple</b>	For each Participant in the schedule (Tiers 1-3) the multiple on Schedule I applies.
<b>Severance Period</b>	The period beginning on a Participant's Date of Termination and ending upon the number of consecutive 12-month periods as expressed in the Participant's Severance Multiple. The months of a particular Severance Period will not count towards retirement eligibility.

Term	Definition
<b>Subsidiary</b>	Any corporation or other entity in which the Corporation, directly or indirectly, holds a majority of the voting power of such corporation's or entity's outstanding shares of capital stock or ownership interests.
<b>Target Annual Incentive</b>	The Annual Incentive Award (or Award) under the Xcel Energy Inc. Annual Incentive Plan, Executive Annual Incentive Program or Business Unit Vice President Annual Incentive Program, as applicable, or successor thereto assuming target goals and performance had been achieved.

## PARTICIPATION

Each of the Employees in a tier or reporting relationship as defined in Schedule I shall be a Participant in the Plan as of the Effective Date. Schedule I may be amended by the Board or by the Committee or the CEO (with respect to those employees who are not designated as "Section 16 Officers" by the Board) to add or revise executive groupings or tiers as necessary.

### Duration of Participation

A Participant ceases to be a Participant in the Plan as a result of changing jobs to move out of an eligible existing tier per Schedule I, or with an amendment or termination of the Plan complying with the applicable section of the Plan, or when such Participant receiving long-term disability benefits or in any other way ceases to be an Employee, unless, at the time they cease to be an Employee, such Participant is entitled to payment of Severance Benefits as provided in the Plan.

A Participant entitled to payment of Severance Benefits under the Plan will remain a Participant in the Plan until the full amount of the Severance Benefits payable under the Plan have been paid to the Participant.

## ELIGIBILITY

### Right to Severance Benefits & Qualifying Terminations

A Participant is entitled to receive Severance Benefits if the Participant's Date of Termination satisfies one of the conditions of a Qualifying Termination below:

- (i) The Participant ceases to be an Employee by action of the Employer or any of its affiliates (excluding any transfer to another Employer or a Subsidiary); or
- (ii) At any time beginning on the effective date of a Change in Control and ending on the day before the second anniversary thereof, a Good Reason arises and the Participant voluntarily terminates within 120 days after the occurrence of such Good Reason;

With respect to a termination by the Participant pursuant to Good Reason, such termination is effective only if the Participant has given written notice to the Employer of their intent to terminate for Good Reason (stating the condition(s) relied upon for such Good Reason) within 90 days of initial existence of the condition(s) which constitute Good Reason, and the Employer or an affiliate, has failed to remedy such condition(s) specified in such notice which constitute Good Reason within the 30 day period following receipt of the notice.

### **Terminations Ineligible for Severance Benefits**

If a Participant ceases to be an Employee and incurs a Date of Termination because the Participant's employment is terminated for Cause, or by death or disability, or due to a qualified sale of business (as defined below), or voluntarily terminates or retires, the Participant is not entitled to Severance Benefits under the Plan.

- (i) A termination by retirement shall have occurred where a Participant's termination is due to the Participant's voluntary late, normal or early retirement as described in the defined benefit plan in which they participate.
- (ii) A termination due to a qualified sale of business shall have occurred where an Employer or an affiliate of an Employer has sold, distributed or otherwise disposed of the subsidiary, branch or other business unit in which the Participant was employed immediately before such sale, distribution or disposition and the Participant has been offered employment with the purchaser of such subsidiary, branch or other business unit or the corporation or other entity which is the owner thereof on substantially the same terms and conditions under which they worked for the Employer or Subsidiary (including, without limitation, duties and responsibilities, and the aggregate of the Participant's base salary and program of benefits).

## **SEVERANCE BENEFITS**

### **Severance Benefits (non Change in Control)**

If a Participant ceases to be an Employee in circumstances entitling the Participant to Severance Benefits, and the Participant executes within the applicable time period and does not revoke a Release Agreement, the Participant's Employer will pay, within thirty calendar days of the date such Release Agreement becomes irrevocable, the Severance Benefits as a cash lump sum as detailed below.

The cash lump sum equals the aggregate of the following as in effect on the Participant's Date of Termination:

Participant's non-Change in Control Severance Multiple per Schedule I multiplied by the following as in effect on Participant's Date of Termination:

- (i) Annual Salary;
- (ii) Target Annual Incentive for Tiers 1 and 2;
- (iii) Pension benefit that would have otherwise been credited during the Severance Period;
- (iv) Employer matching contribution that would have been received if contributions had continued to the 401(k) and/or deferred compensation plan accounts during the Severance Period, based on the deferral rate in effect on Date of Termination and;
- (v) The value of medical and dental benefits based as the employer cost sharing premium on the Date of Termination.

The following benefits are provided without the Severance Multiple:

- (i) Outplacement services of \$30,000 for Participants in Tiers 1 and 2 or \$15,000 for Participants in Tier 3 all on Schedule I; and
- (ii) If the Date of Termination is on or prior to December 31, a Target Annual Incentive for the applicable termination year will be prorated based on last day worked and paid as a cash lump sum.
- (iii) If the Date of Termination is after December 31 of the immediately preceding year and before Annual Incentive payment date for that preceding year, a Target Annual Incentive for that applicable year will be paid as a cash lump sum.

The following benefits are addressed independently:

- The treatment of Long-term Incentive awards is addressed in the Long-Term Incentive Plan terms and conditions.
- The Executive Physical benefit will end on Date of Termination, unless the Corporation agreed otherwise in a written agreement with the Participant.
- The Financial Planning benefit will end on Date of Termination, unless the Corporation agreed otherwise in a written agreement with the Participant.

### **Severance Benefits (Change in Control)**

If, following a Change in Control, a Participant in Tiers 1 or 2 ceases to be an Employee in circumstances entitling them to Severance Benefits, and the Participant executes within the applicable time period and does not revoke a Release Agreement, the Participant's Employer will pay, within 30 calendar days of the Date of Termination, or if later, upon the date such Release Agreement becomes irrevocable, a cash lump sum as set forth in the Severance Benefits Section above, provided however, that a Participant's Change in Control Multiple shall be substituted for their Severance Multiple (including in determining the length of the

Severance Period as used therein) inclusive of the other Executive Physical and Financial Planning benefits as described above.

For purposes of determining the cash lump sum, if on or after the occurrence of a Change in Control a Participant's Change in Control Multiple is reduced, or a reduction of the Participant's Annual Salary or benefits has occurred which would entitle the Participant to terminate employment and receive Severance Benefits, such reduction shall be ignored. Benefits will be based on the multiple immediately preceding when the Change in Control is effective.

## **PAYMENT ADJUSTMENTS**

### **280G Excise Tax Reductions**

For Tier 1 or 2 Participants, in the event it is determined a payment or benefit payable to a Participant would result in a "parachute payment" excise tax imposed by section 4999 of the Code by reason of being contingent on a change in ownership or control of the Corporation, within the meaning of section 280G of the Code (or any successor provision thereto) or to any similar tax imposed by state or local law, or any interest or penalties with respect to such excise tax (such tax or taxes, together with any such interest and penalties, are hereafter collectively referred to as the "Excise Tax"), then if it is determined that any payment or benefit payable by the Corporation to or for the Participant's benefit, whether paid or payable pursuant to the terms of this Plan or otherwise pursuant to or by reason of any other agreement, policy, plan, program or arrangement (a "Payment"), would be subject to the Excise Tax, and a reduction in the amount of Payment sufficient to avoid the Excise Tax would result in an increase in the total amount of all Payments, net of all applicable taxes, then and only then, the Payments shall be reduced to the amount that, when considered with all Payments taken into account under section 280G is One Dollar (\$1.00) less than the smallest sum that would subject the Participant to the Excise Tax. All determinations required under this section will be made by the Corporation.

### **Conditions to Payment Obligations**

The obligations of the Employer to pay the Severance Benefits are absolute and unconditional and are not affected by any circumstances, including, without limitation, any set-off, counterclaim, defense or other right which the Corporation or any of its Subsidiaries may have against any Participant.

- Any Severance Benefits that a Participant becomes entitled to receive under this Plan shall be reduced (but not below zero) by the aggregate amount of cash severance, separation, or similar benefits that the Participant may be entitled to receive under any other plan, program, contract, agreement or arrangement of the Employer or any Subsidiary, except to the extent the Participant waives their right thereto, and by the

aggregate amount of such cash benefits or pay in lieu of notice that the Participant may be entitled to receive under applicable law; and

- Any continued benefits that a Participant becomes entitled to receive under this Plan will be provided concurrently (not consecutively) with any benefits that such Participant may be entitled to receive under any other plan, program, contract, agreement or arrangement of the Employer or any Subsidiary or applicable law (including without limitation the health continuation coverage required by Section 4980B of the Code and Section 601 et seq. of ERISA). In no event will a Participant be obligated to seek other employment or take any other action to mitigate the amounts payable to a Participant under any of the provisions of this Plan, nor will the amount of any payment be reduced by any compensation earned by a Participant as a result of employment by another employer.

## SUCCESSOR TO CORPORATION

This Plan will bind any successor of the Corporation or other Employer, its assets or its businesses (whether direct or indirect, by purchase, merger, consolidation or otherwise), in the same manner and to the same extent that the Corporation or Employer would be obligated under this Plan if no succession had taken place.

In the case of any transaction in which a successor would not by the foregoing provision or by operation of law be bound by this Plan, the Corporation shall require such successor expressly and unconditionally to assume and agree to perform the Corporation's or Employer's obligations under this Plan, in the same manner and to the same extent that the Corporation or Employer would be required to perform if no such succession had taken place. The term "Corporation," as used in this Plan, shall mean the Corporation as hereinbefore defined and any successor or assignee to the business or assets which by reason hereof becomes bound by this Plan.

## AMENDMENT AND TERMINATION

The Plan may be amended by the Board or CEO (with respect to those employees who are not designated as "Section 16 Officers" by the Board) at any time and may be terminated by the Board or CEO at any time without notice to Participants or giving rise to any benefits payable under the Plan. Following a Change in Control, and for a twenty-four month period following a Change in Control, no amendment may be made which adversely affects the rights of any Participant without the consent of a majority of Participants. To the extent applicable, any such amendment or termination shall comply with section 409A of the Code.

The form of any amendment of the Plan shall be a written instrument signed by a duly authorized officer or officers of the Corporation or CEO, certifying that the amendment has been approved by the Board or CEO.

## CLAIMS PROCEDURE

If an Employee or former Employee makes a written request alleging a right to receive benefits under this Plan or alleging a right to receive an adjustment in benefits being paid under the Plan, the Corporation shall treat it as a claim for benefit. All claims for benefit under the Plan must be in writing, must be sent to the Human Resources Department of the Corporation and must be received within 30 days after termination of employment or, if earlier, within 30 days after the date as of which the alleged right to receive benefits arises.

If the Corporation determines that any individual who has claimed a right to receive benefits, or different benefits, under the Plan is not entitled to receive all or any part of the benefits claimed, it will inform the claimant in writing of its determination and the reasons therefor in terms calculated to be understood by the claimant. The notice of decision will be sent within 90 days of the claim unless the Corporation determines additional time, not exceeding an additional 90 days, is needed. The notice shall make specific reference to the pertinent Plan provisions on which the denial is based, and describe any additional material or information necessary to make a decision on the claim. Such notice shall, in addition, inform the claimant what procedure the claimant should follow to take advantage of the review procedures set forth below in the event the claimant desires to contest the denial of the claim, including a statement of the right to bring a civil suit under Section 502(a) of ERISA.

The claimant may within 60 days thereafter submit in writing to the Corporation a notice that the claimant contests the denial of their claim by the Corporation and desires further review. The notice may include comments, documents, records and other information relating to the claim. The claimant shall be provided, upon request and free of charge, reasonable access to, and copies of, all documents, records and other information relevant to the claim for benefits. The review will take into account all comments, documents, records and other information submitted relating to the claim, without regard to whether such information was submitted or considered in the initial determination. The Corporation will render its final decision with specific reasons therefor in writing and will transmit it to the claimant within 60 days of the written request for review, unless the Corporation determines additional time, not exceeding 60 days, is needed, and so notifies the Participant. In the case of an adverse benefit determination, the decision shall set forth, in a manner calculated to be understood by the claimant, the specific reasons for the adverse determination, reference to the specific Plan provisions on which the determination is based, a statement that the claimant is entitled to receive upon request and free of charge, reasonable access to, and copies of, all documents, records, and other information relevant to the claim for benefits, and a statement of the claimant's right to bring an action under Section 502(a) of ERISA.

## MISCELLANEOUS PLAN PROVISIONS

### **Governing Law**

The validity, interpretation, construction and performance of the Plan shall in all respects be governed by the laws of Minnesota, without reference to principles of conflict of law, except

to the extent pre-empted by federal law. To the extent applicable, the Plan sponsor intends the Plan to comply with Section 409A of the Code.

### **Funding and Vesting**

The Plan is considered as unfunded, and benefits are payable from the general assets of the Employer last employing the Participant. Terminated Employees who are entitled to benefits under the Plan will be considered a general creditor of the Corporation.

### **No Employment Contract**

This Plan does not constitute a contract of employment or impose on the Participant or the Participant's Employer any obligation to retain the Participant as an Employee, to change the status of the Participant's employment, or to change the Corporation's policies or those of its Subsidiaries regarding termination of employment. The terms of the Plan do not impact status as an at will employee.

### **Plan Administration**

The Corporation is designated as the "Plan Administrator" and has full authority and discretion to interpret Plan terms, decide cases of eligibility and amount of benefits due and to adopt administrative procedures to be used in operating the Plan. The Board and the CEO shall act for the Corporation as provided herein, except that the Board shall have exclusive authority (which may not be delegated except to a Committee of the Board) with respect to determining eligibility and benefits of employees who are designated as "Section 16 Officers" by the Board or as would otherwise be necessary to comply with the requirements of applicable exchange rules or applicable corporate law.

### **Validity and Severability**

The invalidity or unenforceability of any provision of the Plan shall not affect the validity or enforceability of any other provision of the Plan, which shall remain in full force and effect, and any prohibition or unenforceability in any jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

**Withholding**

The Corporation or other applicable Employer will withhold all federal, state, local and foreign taxes that are required to be withheld by applicable laws or regulations.

## SCHEDULE I

### Participants

	<b>Severance Multiple non-Change in Control</b>	<b>Severance Multiple Change in Control<sup>1</sup></b>
Tier 1: President and Chief Executive Officer (CEO)	2.0X	3.0X
Tier 2: Executive Committee members excluding the CEO (defined by salary plan EXC or successor salary plan)	1.5X	2.0X unless grandfathered  Grandfathered at 3.0X for individuals in EVP position prior to March 1, 2026
Tier 3: Business Unit Vice Presidents (defined by salary plan BVP or successor salary plan)	1.0X	-

<sup>1</sup> Applicable at any time beginning on the effective date of a Change in Control and ending on the day before the second anniversary thereof, a Good Reason arises and the Participant voluntarily terminates within 120 days after the occurrence of such Good Reason

## SUBSIDIARIES OF XCEL ENERGY INC.

SUBSIDIARY <sup>(a)</sup>	STATE OF INCORPORATION	PURPOSE
Northern States Power Company (a Minnesota corporation)	Minnesota	Electric and gas utility
Northern States Power Company (a Wisconsin corporation)	Wisconsin	Electric and gas utility
Public Service Company of Colorado	Colorado	Electric and gas utility
Southwestern Public Service Company	New Mexico	Electric utility
WestGas InterState, Inc.	Colorado	Natural gas transmission company
Xcel Energy Wholesale Group Inc.	Minnesota	Intermediate holding company for subsidiaries providing wholesale energy
Xcel Energy Markets Holdings Inc.	Minnesota	Intermediate holding company for subsidiaries providing energy marketing services
Xcel Energy International Inc.	Delaware	Intermediate holding company for international subsidiaries
Xcel Energy Ventures Inc.	Minnesota	Intermediate holding company for subsidiaries developing new businesses
Xcel Energy Retail Holdings Inc.	Minnesota	Intermediate holding company for subsidiaries providing services to retail customers
Xcel Energy Communications Group Inc.	Minnesota	Intermediate holding company for subsidiaries providing telecommunications and related services
Xcel Energy WYCO Inc.	Colorado	Intermediate holding company holding investment in WYCO
Xcel Energy Services Inc.	Delaware	Service company for Xcel Energy system
Xcel Energy Transmission Holding Company, LLC	Delaware	Intermediate holding company for subsidiaries developing and providing energy transmission services
Xcel Energy Venture Holdings, Inc.	Minnesota	Intermediate holding company holding investment in Energy Impact Fund
Nicollet Project Holdings LLC	Minnesota	Intermediate holding company holding investment in Nicollet Projects I LLC and Nicollet Projects II LLC
Nicollet Holdings Company LLC	Minnesota	Intermediate holding company for subsidiaries procuring equipment for renewable generation facilities at other subsidiaries
Xcel Energy Nuclear Services Holdings, LLC	Delaware	Intermediate holding company for nuclear subsidiaries

<sup>(a)</sup> Certain insignificant subsidiaries are omitted.

## **CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

We consent to the incorporation by reference in:

Registration Statements on Form S-8:

- No. 333-222157 (relating to the Xcel Energy Inc. Nonqualified Deferred Compensation Plan)
- No. 333-229949 (relating to the Xcel Energy 401(k) Savings Plan; and New Century Energies, Inc. Employees' Savings and Stock Ownership Plan for Bargaining Unit Employees and Former Non-Bargaining Unit Employees; New Century Energies, Inc. Employee Investment Plan for Bargaining Unit Employees and Former Non-Bargaining Unit Employees; and Nuclear Management Company, LLC NMC Savings and Retirement Plan)
- No. 333-213382 (relating to the Xcel Energy 401(k) Savings Plan; New Century Energies, Inc. Employees' Savings and Stock Ownership plan for Bargaining Unit Employees and Former Non-Bargaining Unit Employees; New Century Energies, Inc. Employee Investment Plan for Bargaining Unit Employees and Former Non-Bargaining Unit Employees)
- No. 333-175189 (relating to the Stock Equivalent Plan for Non-Employee Directors)
- No. 333-204325 (relating to the Xcel Energy Amended and Restated 2015 Omnibus Incentive Plan)
- No. 333-279635 (relating to the Xcel Energy Inc. 2024 Equity Incentive Plan)
- No. 333-285468 (relating to the Xcel Energy 401(k) Savings Plan)

Registration Statements on Form S-3:

- No. 333-270068 (relating to the Xcel Energy Dividend Reinvestment and Stock Purchase Plan)
- No. 333-278797 (relating to senior debt securities, subordinated debt securities, junior subordinated debt securities, common stock, and preferred stock)

of our reports dated February 25, 2026, relating to the financial statements of Xcel Energy Inc. and the effectiveness of Xcel Energy Inc.'s internal control over financial reporting, appearing in this Annual Report on Form 10-K of Xcel Energy Inc. for the year ended December 31, 2025.

Minneapolis, Minnesota  
February 25, 2026

POWER OF ATTORNEY

The undersigned director of Xcel Energy Inc., a Minnesota corporation (the "Company"), does hereby make, constitute and appoint **Robert C. Frenzel, Brian J. Van Abel and Ryan Long**, and each or any one of them, the undersigned's true and lawful attorneys-in-fact and agents, with full power of substitution, for the undersigned and in the undersigned's name, place and stead and in any and all capacities, to sign and affix the undersigned's name as such director of the Company to an Annual Report on Form 10-K for the year ended December 31, 2025, pursuant to the Securities Exchange Act of 1934, as amended (the "1934 Act"), including any and all exhibits, schedules, supplements, certifications and supporting documents thereto and all amendments, supplements and corrections thereto, to be filed by the Company with the Securities and Exchange Commission (the "SEC"), as required in connection with its registration under the 1934 Act, and to file the same, with all exhibits thereto and other supporting documents, with the SEC.

IN WITNESS WHEREOF, the undersigned has caused this Power of Attorney to be executed as of this 25 day of February, 2026.

/s/ MEGAN BURKHART

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Megan Burkhart  
Director

/s/ LYNN CASEY

\_\_\_\_\_  
Lynn Casey  
Director

/s/ MARIA DEMAREE

\_\_\_\_\_  
Maria Demaree  
Director

/s/ NETHA JOHNSON

\_\_\_\_\_  
Netha Johnson  
Director

/s/ PATRICIA KAMPLING

\_\_\_\_\_  
Patricia Kampling  
Director

/s/ GEORGE KEHL

\_\_\_\_\_  
George Kehl  
Director

/s/ RICHARD O'BRIEN

\_\_\_\_\_  
Richard O'Brien  
Director

/s/ CHARLES PARDEE

\_\_\_\_\_  
Charles Pardee  
Director

/s/ JAMES PROKOPANKO

\_\_\_\_\_  
James Prokopanko  
Director

/s/ DEVIN STOCKFISH

\_\_\_\_\_  
Devin Stockfish  
Director

/s/ TIM WELSH

\_\_\_\_\_  
Tim Welsh  
Director

## CERTIFICATION

I, Robert C. Frenzel, certify that:

1. I have reviewed this report on Form 10-K of Xcel Energy Inc. (a Minnesota corporation);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: Feb. 25, 2026

/s/ ROBERT C. FRENZEL

Robert C. Frenzel

Chairman, President, Chief Executive Officer and Director

## CERTIFICATION

I, Brian J. Van Abel, certify that:

1. I have reviewed this report on Form 10-K of Xcel Energy Inc. (a Minnesota corporation);
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: Feb. 25, 2026

/s/ BRIAN J. VAN ABEL

Brian J. Van Abel

Executive Vice President, Chief Financial Officer

**OFFICER CERTIFICATION**  
**CERTIFICATION PURSUANT TO**  
**18 U.S.C. SECTION 1350,**  
**AS ADOPTED PURSUANT TO**  
**SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Annual Report of Xcel Energy Inc. (Xcel Energy) on Form 10-K for the year ended Dec. 31, 2025, as filed with the SEC on the date hereof (Form 10-K), each of the undersigned officers of Xcel Energy certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to such officer's knowledge:

- (1) The Form 10-K fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Form 10-K fairly presents, in all material respects, the financial condition and results of operations of Xcel Energy as of the dates and for the periods expressed in the Form 10-K.

Date: Feb. 25, 2026

/s/ ROBERT C. FRENZEL

Robert C. Frenzel

Chairman, President, Chief Executive Officer and Director

/s/ BRIAN J. VAN ABEL

Brian J. Van Abel

Executive Vice President, Chief Financial Officer

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of the Report or as a separate disclosure document.

A signed original of this written statement required by Section 906, or other document authenticating, acknowledging or otherwise adopting the signature that appears in typed form within the electronic version of this written statement required by Section 906, has been provided to Xcel Energy and will be retained by Xcel Energy and furnished to the SEC or its staff upon request.

## XCEL ENERGY INC. MANDATORY COMPENSATION RECOVERY POLICY FOR SECTION 16 OFFICERS

As proposed to be Adopted on August 22, 2023

**Policy**

The Board of Directors (the “Board”) of Xcel Energy Inc. (the “Company”) has adopted this Mandatory Compensation Recovery Policy for Section 16 Officers (this “Policy”) pursuant to Rule 10D-1 of the Securities and Exchange Act of 1934, as amended (the “Exchange Act”), the Securities and Exchange Commission (“SEC”) regulations promulgated thereunder, and applicable Nasdaq Stock Market (“Nasdaq”) listing standards. Subject to and in accordance with the terms of this Policy, upon a Recoupment Event, each Covered Executive shall be obligated to return to the Company, reasonably promptly, the amount of Erroneously Awarded Compensation that was received by such Covered Executive during the Lookback Period.

**Administration**

This Policy will be administered by the Governance, Compensation and Nominating Committee of the Board (the “Committee”). Any determinations made by the Committee will be final and binding on all affected individuals.

**Definitions**

“Accounting Restatement” means an accounting restatement due to the material noncompliance of the Company with any financial reporting requirement under the securities laws, including any required accounting restatement to correct an error in previously issued financial statements that is (a) material to the previously issued financial statements (commonly referred to as a “Big R” restatement), or (b) would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period (commonly referred to as a “little r” restatement).

“Covered Executive” means each of the Company’s current and former Section 16 Officers.

“Erroneously Awarded Compensation” means, with respect to each Covered Executive in connection with an Accounting Restatement, the excess of the amount of Incentive-Based Compensation received by the Covered Executive during the Lookback Period over the amount of Incentive-Based Compensation that otherwise would have been received had it been determined based on the restated amounts, computed without regard to any taxes paid. For Incentive-Based Compensation based on stock price or total shareholder return, where the amount of Erroneously Awarded Compensation is not subject to mathematical recalculation directly from the information in an Accounting Restatement: (a) the amount must be based on a reasonable estimate of the effect of the Accounting Restatement on the stock price or total shareholder return upon which the Incentive-Based Compensation was received; and (b) the Company must maintain documentation of the determination of that reasonable estimate and provide such documentation to Nasdaq.

“Financial Reporting Measures” are any measures that are determined and presented in accordance with the accounting principles used in preparing the Company’s financial statements, and any measures derived wholly or in part from such measures. Stock price and total shareholder return are also Financial Reporting Measures. A Financial Reporting Measure need not be presented within the financial statements or included in a filing with the SEC.

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“Incentive-Based Compensation” is any compensation that is granted, earned or vested based wholly or in part upon the attainment of a Financial Reporting Measure.

“Lookback Period” means the three completed fiscal years immediately preceding the Required Restatement Date or such other period as may be required by the SEC or Nasdaq rules.

“Recoupment Event” refers to when the Company is required to prepare an Accounting Restatement.

“Required Restatement Date” means the earlier to occur of: (a) the date the Company’s Board, a committee of the Board, or the officer(s) of the Company authorized to take such action if Board action is not required, concludes, or reasonably should have concluded, that the Company is required to prepare an Accounting Restatement, or (b) the date a court, regulator or other legally authorized body directs the Company to prepare an Accounting Restatement.

“Section 16 Officer” is defined as an “officer” of the Company within the meaning of Rule 16a-1(f) of the Exchange Act.

“Section 409A” means Section 409A of the Internal Revenue Code and the regulations and guidance promulgated thereunder.

### **Amount Subject to Recovery**

The Incentive-Based Compensation that is subject to recovery under this Policy includes such compensation that is received by a Covered Executive (i) on or after October 2, 2023 (even if such Incentive-Based Compensation was approved, awarded or granted prior to this date), (ii) after the individual began service as a Covered Executive, (iii) if the individual served as a Section 16 Officer at any time during the performance period for such Incentive-Based Compensation, and (iv) while the Company has a class of securities listed on a national securities exchange or national securities association.

The amount of Incentive-Based Compensation subject to recovery from a Covered Executive upon a Recoupment Event is the Erroneously Awarded Compensation, which amount shall be determined by the Committee.

For purposes of this Policy, Incentive-Based Compensation is deemed “received” in the Company’s fiscal period during which the Financial Reporting Measure specified in the Incentive-Based Compensation award is attained, even if the payment or grant of the Incentive-Based Compensation occurs after the end of that period.

### **Recovery of Erroneously Awarded Compensation**

Promptly following a Recoupment Event, the Committee will determine the amount of Erroneously Awarded Compensation for each Covered Executive, and the Company will provide each such Covered Executive with a written notice of such amount and a demand for repayment or return. Upon receipt of such notice, each affected Covered Executive shall promptly repay or return such Erroneously Awarded Compensation to the Company.

If such repayment or return is not made within a reasonable time, the Company shall recover Erroneously Awarded Compensation in a reasonable and prompt manner using any lawful method determined by the Committee; provided that recovery of any Erroneously Awarded Compensation must be made in compliance with Section 409A.

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**Limited Exceptions**

Erroneously Awarded Compensation will be recovered in accordance with this Policy unless the Committee determines that recovery would be impracticable and one of the following conditions is met:

- a. the direct expense paid to a third party to assist in enforcing this Policy would exceed the amount to be recovered, provided the Company has first made a reasonable effort to recover the Erroneously Awarded Compensation; or
- b. the recovery would likely cause a U.S. tax-qualified retirement plan to fail to meet the requirements of Internal Revenue Code Sections 401(a)(13) and 411(a) and the regulations thereunder.

Reliance on any of the above exemptions will further comply with applicable listing standards, including without limitation, documenting the reason for the impracticability and providing required documentation to Nasdaq.

**No Insurance or Indemnification**

Neither the Company nor any of its affiliates or subsidiaries may indemnify any Covered Executive against the loss of any Erroneously Awarded Compensation (or related expenses incurred by the Covered Executive) pursuant to a recovery of Erroneously Awarded Compensation under this Policy, nor will the Company nor any of its affiliates or subsidiaries pay or reimburse a Covered Executive for any insurance premiums on any insurance policy obtained by the Covered Executive to protect against the forfeiture or recovery of any compensation pursuant to this Policy.

**Interpretation**

The Committee is authorized to interpret and construe this Policy and to make all determinations necessary, appropriate or advisable for the administration of this Policy. This Policy shall be applied and interpreted in a manner that is consistent with the requirements of Rule 10D-1 and any applicable regulations, rules or standards adopted by the SEC or Nasdaq. In the event that this Policy does not meet the requirements of Rule 10D-1, the SEC regulations promulgated thereunder, or Nasdaq's rules, this Policy shall be deemed to be amended to meet such requirements.

**Amendment; Termination**

The Board or the Committee may amend this Policy in its discretion and shall amend this Policy as it deems necessary to comply with the regulations adopted by the SEC under Rule 10D-1 and Nasdaq's rules. The Board or the Committee may terminate this Policy at any time. Notwithstanding anything herein to the contrary, no amendment or termination of this Policy shall be effective if that amendment or termination would cause the Company to violate any federal securities laws or SEC or Nasdaq rules.

**Other Recoupment Rights**

Any right of recoupment under this Policy is in addition to, and not in lieu of, any other remedies or rights of recoupment that may be available to the Company pursuant to the terms of any similar provision in any employment agreement or other compensation plan or agreement and any other legal remedies available to the Company. This Policy is in addition to any other clawback or compensation recovery, recoupment or forfeiture policy in effect or that may be adopted by the Company from time to time, or any laws, rules or listing standards applicable to the Company, including without limitation, the Company's right to recoup compensation subject

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to Section 304 of the Sarbanes-Oxley Act of 2002 and the Xcel Energy Inc. Compensation Recovery Policy for Covered Employees. To the extent that application of this Policy would provide for recovery of Erroneously Awarded Compensation that the Company recovers pursuant to another policy or provision, the amount that is recovered will be credited to the required recovery under this Policy.

**Successors**

This Policy shall be binding and enforceable against all Covered Executives and their beneficiaries, heirs, executors, administrators or other legal representatives.