

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): April 21, 2026

Commerce Bancshares, Inc.

(Exact name of registrant as specified in its charter)

Missouri
(State of Incorporation)

001-36502
(Commission File Number)

43-0889454
(IRS Employer Identification No.)

1000 Walnut,
Kansas City, MO
(Address of principal executive offices)

64106
(Zip Code)

(816) 234-2000
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of class
\$5 Par Value Common Stock

Trading symbol(s)
CBSH

Name of exchange on which registered
NASDAQ Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 or Rule 12b-2 of the Securities Exchange Act of 1934.

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition

A copy of the press release issued April 21, 2026 by Commerce Bancshares, Inc. announcing First Quarter 2026 earnings is furnished under Item 2.02 of this Current Report on Form 8-K as Exhibit 99.1. Additionally, a slide presentation for investors and analysts is being furnished as Exhibit 99.2 to this Current Report on Form 8-K.

The information in this Current Report on Form 8-K, including the exhibits, is furnished pursuant to Item 2.02 and shall not be deemed “filed” for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or otherwise subject to the liabilities under that Section. Furthermore, the information in this Current Report on Form 8-K, including the exhibits, shall not be deemed to be incorporated by reference into the filings of Commerce Bancshares, Inc. under the Securities Act of 1933, as amended.

All information included in this Current Report on Form 8-K is available on the Company’s website at <https://investor.commercebank.com/news-info/financial-news-releases/default.aspx>.

Item 9.01 Financial Statements and Exhibits

Exhibits

99.1 [Press release](#) dated April 21, 2026

99.2 [Slide presentation](#) for investors and analysts dated April 21, 2026

104 The XBRL tags on the cover page of this Form 8-K are embedded within the Inline XBRL document.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

COMMERCE BANCSHARES, INC.

By: /s/ Paul A. Steiner
Paul A. Steiner
Controller
(Chief Accounting Officer)

Date: April 21, 2026

**Commerce Bancshares, Inc.**

1000 Walnut Street / Suite 700 / Kansas City, Missouri 64106 / 816.234.2000

CBSHFOR IMMEDIATE RELEASE:
Tuesday, April 21, 2026**COMMERCE BANCSHARES, INC. REPORTS
FIRST QUARTER EARNINGS PER SHARE OF \$.96**

Commerce Bancshares, Inc. announced earnings of \$.96 per share for the three months ended March 31, 2026, compared to \$.93 per share in the same quarter last year and \$1.01 per share in the fourth quarter of 2025. Net income for the first quarter of 2026 amounted to \$141.6 million, compared to \$131.6 million in the first quarter of 2025 and \$140.7 million in the prior quarter.

In making this announcement, John Kemper, Chief Executive Officer, said, "We delivered a strong first quarter highlighted by solid profitability and continued momentum across our diversified fee businesses. This was also our first full quarter incorporating FineMark, a strategic investment that meaningfully enhances our private banking and wealth management capabilities and expands our presence in highly attractive growth markets. Our overall performance reflected the strength of our franchise, supported by resilient net interest income, continued trust fee growth, and solid returns across our core profitability measures.

Mr. Kemper continued, "Our return on average assets remained solid at 1.62% while maintaining excellent credit quality, with non-accrual loans at just .05% of total loans. Non-interest income was \$175.9 million and comprised 37% of total revenue."

"We also remained focused on thoughtful capital deployment, returning excess capital to shareholders through the repurchase of more than \$84 million of common stock this quarter while maintaining a conservative capital posture that underpins our long-term strength and flexibility. As we look ahead, Commerce is well positioned to navigate an uncertain economic environment with discipline and confidence, balancing near-term conditions with continued investment in long-term growth. Our strategy remains centered on delivering consistent performance and creating durable, long-term value for our shareholders."

First Quarter 2026 Financial Highlights:

- On January 1, 2026, Commerce Bancshares, Inc. completed its acquisition of FineMark Holdings, Inc.
- Net interest income was \$299.8 million, a \$16.7 million increase over the prior quarter. The net yield on interest earning assets decreased one basis point to 3.59%.
- Non-interest income totaled \$175.9 million, an increase of \$16.9 million, or 10.6%, over the same quarter last year.

- Trust fees grew \$14.5 million, or 25.5%, over the same period last year, mostly due to higher private client fees.
- Non-interest expense totaled \$291.1 million and included \$14.0 million in acquisition-related expense.
- Assets under administration grew \$14.9 billion, or 19.5%, over the same period last year.
- Average loan balances totaled \$20.3 billion, an increase of \$2.7 billion, or 15.2%, over the prior quarter.
- Total average available for sale debt securities decreased \$269.0 million from the prior quarter to \$8.9 billion, at fair value.
- Total average deposits increased \$2.1 billion, or 8.2%, over the prior quarter to \$27.7 billion.
- The ratio of annualized net loan charge-offs to average loans was .30% in the current quarter compared to .22% in the prior quarter.
- The allowance for credit losses on loans increased \$19.1 million during the first quarter of 2026 to \$198.6 million, and the ratio of the allowance for credit losses on loans to total loans was .97% at March 31, 2026, compared to 1.01% at December 31, 2025.
- Total assets on March 31, 2026 were \$35.7 billion, an increase of \$2.8 billion over the prior quarter.
- For the quarter, the return on average assets was 1.62%, the return on average equity was 13.22%, and the efficiency ratio was 60.0%. Quarterly profitability metrics reflected elevated acquisition-related expenses of approximately \$14 million, which temporarily pressured the efficiency ratio and return on average assets.

Commerce Bancshares, Inc. is a regional bank holding company offering a full line of banking services through its subsidiaries, including payment solutions, wealth management and securities brokerage. Commerce Bank, its primary subsidiary, brings over 160 years of experience helping individuals and businesses through high-touch service and sophisticated, personalized financial solutions. Commerce maintains an extensive network of banking centers, wealth offices, and ATMs throughout the Midwest, as well as commercial offices in 11 states and offers payment solutions nationwide. With the acquisition of FineMark Holdings, Inc., Commerce builds on its existing private banking and wealth management presence in Florida and adds wealth offices in Arizona and South Carolina. Customers can conveniently access their account 24/7 using mobile and online platforms, as well as a customer service line.

This financial news release and the supplementary Earnings Highlights presentation are available on the Company's website at <https://investor.commercebank.com/news-info/financial-news-releases/default.aspx>.

 For additional information, contact
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COMMERCE BANCSHARES, INC. and SUBSIDIARIES
FINANCIAL HIGHLIGHTS

(Unaudited) (Dollars in thousands, except per share data)	For the Three Months Ended		
	Mar. 31, 2026	Dec. 31, 2025	Mar. 31, 2025
FINANCIAL SUMMARY			
Net interest income	\$299,840	\$283,152	\$269,102
Non-interest income	175,851	166,208	158,949
Total revenue	475,691	449,360	428,051
Investment securities gains (losses)	11,647	2,929	(7,591)
Provision for credit losses	10,960	15,993	14,487
Non-interest expense	291,126	252,995	238,376
Income before taxes	185,252	183,301	167,597
Income taxes	40,881	40,620	36,964
Non-controlling interest expense (income)	2,748	2,019	(959)
Net income attributable to Commerce Bancshares, Inc.	\$141,623	\$140,662	\$131,592
Earnings per common share:			
Net income — basic	\$0.96	\$1.01	\$0.93
Net income — diluted	\$0.96	\$1.01	\$0.93
Effective tax rate	22.40%	22.41%	21.93%
Fully-taxable equivalent net interest income	\$302,204	\$285,830	\$271,416
Average total interest earning assets ⁽¹⁾	\$34,130,985	\$31,468,907	\$30,901,110
Diluted wtd. average shares outstanding	145,856,608	137,599,105	139,725,305
RATIOS			
Average loans to deposits ⁽²⁾	73.44%	69.01%	69.38%
Return on total average assets	1.62	1.73	1.69
Return on average equity ⁽³⁾	13.22	14.70	15.82
Non-interest income to total revenue	36.97	36.99	37.13
Efficiency ratio ⁽⁴⁾	60.00	56.23	55.61
Net yield on interest earning assets	3.59	3.60	3.56
EQUITY SUMMARY			
Cash dividends per share	\$.275	\$.262	\$.262
Cash dividends on common stock	\$40,355	\$36,236	\$36,866
Book value per share ⁽⁵⁾	\$29.64	\$27.75	\$24.94
Market value per share ⁽⁵⁾	\$49.20	\$52.34	\$59.27
High market value per share	\$56.06	\$57.36	\$65.59
Low market value per share	\$46.99	\$48.69	\$56.00
Common shares outstanding ⁽⁶⁾	145,979,271	137,457,138	140,277,275
Tangible common equity to tangible assets ⁽⁶⁾	11.07%	11.11%	10.33%
Tier I leverage ratio	12.60%	12.65%	12.29%
OTHER QTD INFORMATION			
Number of bank/ATM locations	249	236	242
Full-time equivalent employees	4,960	4,667	4,662

(1) Excludes allowance for credit losses on loans and unrealized gains/(losses) on available for sale debt securities.

(2) Includes loans held for sale.

(3) Annualized net income attributable to Commerce Bancshares, Inc. divided by average total equity.

(4) The efficiency ratio is calculated as non-interest expense (excluding intangibles amortization) as a percent of total revenue.

(5) As of period end.

(6) The tangible common equity ratio is a non-gaap ratio and is calculated as stockholders' equity reduced by goodwill and other intangible assets (excluding mortgage servicing rights) divided by total assets reduced by goodwill and other intangible assets (excluding mortgage servicing rights).

All share and per share amounts have been restated to reflect the 5% stock dividend distributed in December 2025.

COMMERCE BANCSHARES, INC. and SUBSIDIARIES
CONSOLIDATED STATEMENTS OF INCOME

(Unaudited) (In thousands, except per share data)	For the Three Months Ended				
	Mar. 31, 2026	Dec. 31, 2025	Sep. 30, 2025	Jun. 30, 2025	Mar. 31, 2025
Interest income	\$396,507	\$373,617	\$374,105	\$371,636	\$364,365
Interest expense	96,667	90,465	94,648	91,489	95,263
Net interest income	299,840	283,152	279,457	280,147	269,102
Provision for credit losses	10,960	15,993	20,061	5,597	14,487
Net interest income after credit losses	288,880	267,159	259,396	274,550	254,615
NON-INTEREST INCOME					
Trust fees	71,049	62,125	58,412	55,571	56,592
Bank card transaction fees	45,585	46,761	45,551	46,362	45,593
Deposit account charges and other fees	28,578	27,949	27,427	26,248	26,622
Consumer brokerage services	5,444	5,185	6,698	5,383	4,785
Capital market fees	5,338	4,230	5,138	6,175	5,112
Loan fees and sales	3,243	3,594	3,465	3,419	3,404
Other	16,614	16,364	14,820	22,455	16,841
Total non-interest income	175,851	166,208	161,511	165,613	158,949
INVESTMENT SECURITIES GAINS (LOSSES), NET	11,647	2,929	7,885	437	(7,591)
NON-INTEREST EXPENSE					
Salaries and employee benefits	180,787	162,889	157,461	155,025	153,078
Data processing and software	38,328	35,273	33,555	32,904	32,238
Professional and other services	18,792	14,573	11,284	12,973	10,026
Net occupancy	15,308	13,172	13,474	13,654	14,020
Marketing	6,957	6,201	6,670	5,974	5,843
Equipment	5,671	5,682	5,421	5,157	5,248
Supplies and communication	5,238	4,841	4,837	4,962	5,046
Deposit Insurance	3,914	(81)	3,074	3,312	3,744
Other	16,131	10,445	8,242	10,476	9,133
Total non-interest expense	291,126	252,995	244,018	244,437	238,376
Income before income taxes	185,252	183,301	184,774	196,163	167,597
Less income taxes	40,881	40,620	41,152	42,400	36,964
Net income	144,371	142,681	143,622	153,763	130,633
Less non-controlling interest expense (income)	2,748	2,019	2,104	1,284	(959)
Net income attributable to Commerce Bancshares, Inc.	\$141,623	\$140,662	\$141,518	\$152,479	\$131,592
Net income per common share — basic	\$0.96	\$1.01	\$1.01	\$1.09	\$0.93
Net income per common share — diluted	\$0.96	\$1.01	\$1.01	\$1.09	\$0.93
OTHER INFORMATION					
Return on total average assets	1.62%	1.73%	1.78%	1.95%	1.69%
Return on average equity ⁽¹⁾	13.22	14.70	15.26	17.40	15.82
Efficiency ratio ⁽²⁾	60.00	56.23	55.26	54.77	55.61
Effective tax rate	22.40	22.41	22.53	21.76	21.93
Net yield on interest earning assets	3.59	3.60	3.64	3.70	3.56
Fully-taxable equivalent net interest income	\$302,204	\$285,830	\$281,770	\$282,428	\$271,416

(1) Annualized net income attributable to Commerce Bancshares, Inc. divided by average total equity.

(2) The efficiency ratio is calculated as non-interest expense (excluding intangibles amortization) as a percent of total revenue.

COMMERCE BANCSHARES, INC. and SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS - PERIOD END

(Unaudited) (In thousands)	Mar. 31, 2026	Dec. 31, 2025	Mar. 31, 2025
ASSETS			
Loans			
Business	\$6,750,356	\$6,439,380	\$6,239,276
Real estate — construction and land	1,581,789	1,438,012	1,419,572
Real estate — business	4,059,539	3,674,567	3,628,635
Real estate — personal	4,407,606	3,053,435	3,047,809
Consumer	2,475,353	2,196,822	2,116,160
Revolving home equity	619,178	375,159	356,675
Consumer credit card	557,733	589,694	568,163
Overdrafts	9,510	4,194	3,131
Total loans	20,461,064	17,771,263	17,379,421
Allowance for credit losses on loans	(198,605)	(179,468)	(167,031)
Net loans	20,262,459	17,591,795	17,212,390
Loans held for sale	2,081	4,329	2,890
Investment securities:			
Available for sale debt securities	8,646,127	9,095,513	9,264,947
Trading debt securities	44,329	40,080	56,569
Equity securities	56,193	57,354	58,182
Other securities	248,339	230,459	221,370
Total investment securities	8,994,988	9,423,406	9,601,068
Federal funds sold	630	—	—
Securities purchased under agreements to resell	850,000	850,000	850,000
Interest earning deposits with banks	3,270,046	2,744,393	2,756,521
Cash and due from banks	572,588	803,239	517,332
Premises and equipment — net	527,211	485,700	476,921
Goodwill	253,805	146,539	146,539
Other intangible assets — net	145,985	13,311	13,441
Other assets	837,463	852,377	787,862
Total assets	\$35,717,256	\$32,915,089	\$32,364,964
LIABILITIES AND STOCKHOLDERS' EQUITY			
Deposits:			
Non-interest bearing	\$8,058,024	\$8,205,711	\$7,518,243
Savings, interest checking and money market	17,877,836	15,047,406	15,975,283
Certificates of deposit of less than \$100,000	1,032,114	1,023,406	985,878
Certificates of deposit of \$100,000 and over	1,416,345	1,363,053	1,362,393
Total deposits	28,384,319	25,639,576	25,841,797
Federal funds purchased and securities sold under agreements to repurchase	2,576,723	2,989,641	2,400,036
Other borrowings	8,045	12,798	17,743
Other liabilities	421,771	458,302	606,986
Total liabilities	31,390,858	29,100,317	28,866,562
Stockholders' equity:			
Common stock	742,606	692,944	676,054
Capital surplus	3,986,353	3,522,292	3,381,960
Retained earnings	233,094	131,826	140,220
Treasury stock	(120,692)	(48,001)	(85,871)
Accumulated other comprehensive income (loss)	(539,592)	(507,690)	(634,576)
Total stockholders' equity	4,301,769	3,791,371	3,477,787
Non-controlling interest	24,629	23,401	20,615
Total equity	4,326,398	3,814,772	3,498,402
Total liabilities and equity	\$35,717,256	\$32,915,089	\$32,364,964

COMMERCE BANCSHARES, INC. and SUBSIDIARIES
AVERAGE BALANCE SHEETS

(Unaudited) (In thousands)	For the Three Months Ended				
	Mar. 31, 2026	Dec. 31, 2025	Sep. 30, 2025	Jun. 30, 2025	Mar. 31, 2025
ASSETS:					
Loans:					
Business	\$6,687,131	\$6,317,805	\$6,230,019	\$6,247,252	\$6,106,185
Real estate — construction and land	1,592,328	1,408,339	1,396,977	1,430,758	1,415,349
Real estate — business	4,045,670	3,730,679	3,715,597	3,692,405	3,667,833
Real estate — personal	4,417,131	3,058,834	3,059,913	3,048,895	3,045,876
Consumer	2,421,541	2,200,500	2,160,637	2,148,666	2,082,360
Revolving home equity	611,101	372,194	360,820	362,312	358,684
Consumer credit card	555,697	565,896	563,351	559,858	560,534
Overdrafts	7,144	6,592	7,037	5,663	5,860
Total loans	20,337,743	17,660,839	17,494,351	17,495,809	17,242,681
Allowance for credit losses on loans	(201,769)	(175,129)	(164,623)	(166,391)	(162,186)
Net loans	20,135,974	17,485,710	17,329,728	17,329,418	17,080,495
Loans held for sale	2,361	2,532	2,369	1,741	1,584
Investment securities:					
U.S. government and federal agency obligations	3,190,796	3,197,720	2,693,327	2,623,896	2,586,944
Government-sponsored enterprise obligations	54,800	54,955	55,014	55,038	55,330
State and municipal obligations	709,332	724,737	756,137	780,063	804,363
Mortgage-backed securities	4,211,068	4,316,799	4,461,056	4,641,295	4,788,102
Asset-backed securities	1,201,187	1,336,859	1,466,770	1,585,364	1,655,701
Other debt securities	176,676	196,633	204,281	237,385	258,136
Unrealized gain (loss) on debt securities	(630,778)	(645,595)	(766,025)	(838,028)	(935,054)
Total available for sale debt securities	8,913,081	9,182,108	8,870,560	9,085,013	9,213,522
Trading debt securities	97,801	61,160	56,032	51,131	38,298
Equity securities	50,378	52,387	50,823	54,472	57,028
Other securities	250,641	227,395	220,041	216,560	233,461
Total investment securities	9,311,901	9,523,050	9,197,456	9,407,176	9,542,309
Federal funds sold	862	—	23	158	2,089
Securities purchased under agreements to resell	850,000	850,000	850,000	850,000	788,889
Interest earning deposits with banks	2,997,340	2,786,891	2,422,441	2,036,803	2,388,504
Other assets	2,074,538	1,700,147	1,709,247	1,671,763	1,698,296
Total assets	\$35,372,976	\$32,348,330	\$31,511,264	\$31,297,059	\$31,502,166
LIABILITIES AND EQUITY:					
Non-interest bearing deposits	\$7,874,488	\$7,592,431	\$7,345,156	\$7,356,882	\$7,298,686
Savings	1,301,768	1,261,285	1,283,671	1,303,391	1,294,174
Interest checking and money market	16,019,323	14,335,613	13,740,770	13,901,634	13,906,827
Certificates of deposit of less than \$100,000	1,035,130	1,015,617	991,877	984,845	991,826
Certificates of deposit of \$100,000 and over	1,465,168	1,389,149	1,416,572	1,371,428	1,363,655
Total deposits	27,695,877	25,594,095	24,778,046	24,918,180	24,855,168
Borrowings:					
Federal funds purchased	141,888	130,487	130,622	129,891	128,340
Securities sold under agreements to repurchase	2,674,484	2,429,746	2,519,660	2,371,031	2,723,227
Other borrowings	90,796	1,230	1,860	2,748	616
Total borrowings	2,907,168	2,561,463	2,652,142	2,503,670	2,852,183
Other liabilities	423,998	395,336	402,265	360,204	421,370
Total liabilities	31,027,043	28,550,894	27,832,453	27,782,054	28,128,721
Equity	4,345,933	3,797,436	3,678,811	3,515,005	3,373,445
Total liabilities and equity	\$35,372,976	\$32,348,330	\$31,511,264	\$31,297,059	\$31,502,166

COMMERCE BANCSHARES, INC. and SUBSIDIARIES
AVERAGE RATES

(Unaudited)	For the Three Months Ended				
	Mar. 31, 2026	Dec. 31, 2025	Sep. 30, 2025	Jun. 30, 2025	Mar. 31, 2025
ASSETS:					
Loans:					
Business ⁽¹⁾	5.41%	5.48%	5.72%	5.72%	5.75%
Real estate — construction and land	6.59	7.05	7.37	7.39	7.30
Real estate — business	5.75	5.76	5.92	5.92	5.88
Real estate — personal	4.82	4.38	4.34	4.30	4.28
Consumer	6.20	6.23	6.42	6.43	6.52
Revolving home equity	7.29	7.25	7.94	7.41	7.26
Consumer credit card	12.64	12.81	13.21	13.18	13.49
Overdrafts	—	—	—	—	—
Total loans	5.79	5.84	6.02	6.01	6.02
Loans held for sale	4.98	5.01	6.03	9.22	5.89
Investment securities:					
U.S. government and federal agency obligations	3.60	4.07	4.06	4.28	4.09
Government-sponsored enterprise obligations	2.40	2.36	2.35	2.38	2.40
State and municipal obligations ⁽¹⁾	2.10	2.06	2.05	2.05	2.05
Mortgage-backed securities	2.12	2.05	2.01	2.08	2.08
Asset-backed securities	3.80	3.78	3.69	3.73	3.46
Other debt securities	3.17	2.97	2.97	2.94	2.69
Total available for sale debt securities	2.85	2.96	2.86	2.95	2.83
Trading debt securities ⁽¹⁾	3.14	4.61	4.67	4.63	4.97
Equity securities ⁽¹⁾	6.49	6.35	6.09	6.26	8.02
Other securities ⁽¹⁾	6.81	9.08	7.29	11.63	7.85
Total investment securities	2.97	3.12	2.99	3.16	2.98
Federal funds sold	3.29	—	—	5.08	5.63
Securities purchased under agreements to resell	4.03	4.00	4.00	4.02	3.81
Interest earning deposits with banks	3.70	3.95	4.45	4.46	4.46
Total interest earning assets	4.74	4.74	4.86	4.90	4.81
LIABILITIES AND EQUITY:					
Interest bearing deposits:					
Savings	.07	.05	.05	.05	.05
Interest checking and money market	1.48	1.45	1.54	1.49	1.52
Certificates of deposit of less than \$100,000	3.17	3.25	3.33	3.44	3.65
Certificates of deposit of \$100,000 and over	3.35	3.60	3.71	3.78	3.96
Total interest bearing deposits	1.61	1.62	1.71	1.67	1.72
Borrowings:					
Federal funds purchased	3.66	3.92	4.34	4.37	4.37
Securities sold under agreements to repurchase	2.39	2.54	2.88	2.85	2.86
Other borrowings	3.88	.65	1.71	3.79	.66
Total borrowings	2.50	2.61	2.95	2.93	2.93
Total interest bearing liabilities	1.72%	1.75%	1.87%	1.83%	1.89%
Net yield on interest earning assets	3.59%	3.60%	3.64%	3.70%	3.56%

(1) Stated on a fully taxable-equivalent basis using a federal income tax rate of 21%.

COMMERCE BANCSHARES, INC. and SUBSIDIARIES
CREDIT QUALITY

(Unaudited) (In thousands, except ratios)	For the Three Months Ended				
	Mar. 31, 2026	Dec. 31, 2025	Sep. 30, 2025	Jun. 30, 2025	Mar. 31, 2025
ALLOWANCE FOR CREDIT LOSSES ON LOANS					
Balance at beginning of period	\$179,468	\$175,671	\$165,260	\$167,031	\$162,742
Initial allowance for credit loss at acquisition	22,828	—	—	—	—
Provision for credit losses on loans	11,283	13,660	20,739	7,919	15,095
Net charge-offs (recoveries):					
Commercial portfolio:					
Business	241	222	826	432	46
Real estate — construction and land	—	16	—	24	—
Real estate — business	5,405	(24)	(23)	(425)	377
	5,646	214	803	31	423
Personal banking portfolio:					
Consumer credit card	7,139	6,488	6,515	7,085	6,967
Consumer	1,768	2,498	2,310	2,168	2,852
Overdraft	413	485	432	360	495
Real estate — personal	2	180	269	35	72
Revolving home equity	6	(2)	(1)	11	(3)
	9,328	9,649	9,525	9,659	10,383
Total net loan charge-offs	14,974	9,863	10,328	9,690	10,806
Balance at end of period	\$198,605	\$179,468	\$175,671	\$165,260	\$167,031
LIABILITY FOR UNFUNDED LENDING COMMITMENTS	\$17,699	\$17,660	\$15,327	\$16,005	\$18,327
NET CHARGE-OFF RATIOS ⁽¹⁾					
Commercial portfolio:					
Business	.01%	.01%	.05%	.03%	—%
Real estate — construction and land	—	—	—	.01	—
Real estate — business	.54	—	—	(.05)	.04
	.19	.01	.03	—	.02
Personal banking portfolio:					
Consumer credit card	5.21	4.55	4.59	5.08	5.04
Consumer	.30	.45	.42	.40	.56
Overdraft	23.45	29.19	24.36	25.50	34.26
Real estate — personal	—	.02	.03	—	.01
Revolving home equity	—	—	—	.01	—
	.47	.62	.61	.63	.70
Total	.30%	.22%	.23%	.22%	.25%
CREDIT QUALITY RATIOS					
Non-accrual loans to total loans	.05%	.09%	.09%	.11%	.13%
Allowance for credit losses on loans to total loans	.97	1.01	.99	.94	.96
NON-ACCRUAL AND PAST DUE LOANS					
Non-accrual loans:					
Business	\$201	\$123	\$255	\$410	\$1,112
Real estate — construction and land	—	—	191	426	220
Real estate — business	9,369	14,785	14,940	15,109	18,305
Real estate — personal	1,316	842	867	948	989
Revolving home equity	34	—	—	1,977	1,977
Total	10,920	15,750	16,253	18,870	22,603
Loans past due 90 days and still accruing interest	\$22,824	\$24,659	\$21,536	\$25,303	\$19,417

(1) Net charge-offs are annualized and calculated as a percentage of average loans (excluding loans held for sale).

COMMERCE BANCSHARES, INC.
Management Discussion of First Quarter Results
March 31, 2026

For the quarter ended March 31, 2026, net income amounted to \$141.6 million, compared to \$140.7 million in the previous quarter and \$131.6 million in the same quarter last year. The increase in net income over the previous quarter was primarily the result of higher net interest income, non-interest income, gains on investment securities, and a decrease in the provision for credit losses, partly offset by higher non-interest expense. The net yield on interest earning assets decreased one basis point from the previous quarter to 3.59%. Average loans and deposits increased \$2.7 billion and \$2.1 billion, respectively, while available for sale investment securities, at fair value, decreased \$269.0 million compared to the prior quarter. For the quarter, the return on average assets was 1.62%, the return on average equity was 13.22%, and the efficiency ratio was 60.0%.

On January 1, 2026, the Company closed on its previously announced acquisition of FineMark Holdings, Inc. ("FineMark"), Ft. Meyers, Florida, with 13 banking locations in Florida, Arizona, and South Carolina. The acquisition added total assets of approximately \$3.9 billion, including loans of \$2.7 billion, total deposits of \$3.1 billion and assets under administration of \$8.7 billion.

Balance Sheet Review

During the 1st quarter of 2026, average loans totaled \$20.3 billion, an increase of \$2.7 billion over the prior quarter, and an increase of \$3.1 billion over the same quarter last year. The increase in average balances over both periods was primarily due to the acquisition of FineMark, which added \$2.7 billion in loan balances. Compared to the previous quarter, average balances of personal real estate, business, business real estate, revolving home equity and consumer loans grew \$1.4 billion, \$369.3 million, \$315.0 million, \$238.9 million and \$221.0 million, respectively. During the current quarter, the Company sold certain fixed rate personal real estate loans totaling \$26.2 million, compared to \$27.0 million in the prior quarter.

Total average available for sale debt securities decreased \$269.0 million from the previous quarter to \$8.9 billion, at fair value. The decrease in available for sale debt securities was mainly the result of lower average balances of mortgage-backed and asset-backed securities. During the 1st quarter of 2026, the unrealized loss on available for sale debt securities increased \$40.7 million to \$687.5 million, at period end. Also, during the 1st quarter of 2026, maturities and pay downs of available for sale debt securities were \$410.7 million. On March 31, 2026, the duration of the available for sale investment portfolio was 4.2 years, and maturities and pay downs of approximately \$1.2 billion are expected to occur during the next 12 months.

Average interest earning deposits with banks increased \$210.4 million over average balances in the

previous quarter, and the average balances within other assets increased \$374.4 million mainly due to increases in goodwill, intangible assets, and premises and equipment related to the Company's acquisition of FineMark.

Total average deposits increased \$2.1 billion this quarter over the previous quarter. The increase in average balances was primarily due to the acquisition of FineMark, which added \$2.7 billion of interest bearing and \$425 million of non-interest bearing deposit balances. Shortly after the acquisition, the Company moved \$1.0 billion of FineMark's high-cost, money market deposit balances off-balance sheet. Compared to the prior quarter, average interest checking and money market deposits and demand deposits increased \$1.7 billion and \$282.1 million, respectively. Additionally, average balances of certificates of deposit of \$100,000 and over increased \$76.0 million compared to the prior quarter, mainly due to deposit balances acquired from FineMark. Compared to the previous quarter, total average wealth and retail banking deposits grew \$2.3 billion and \$251.0 million, respectively, while commercial deposits declined \$408.3 million. The average loans to deposits ratio was 73.4% in the current quarter and 69.0% in the prior quarter. The Company's average borrowings, which included average customer repurchase agreements of \$2.7 billion, increased \$345.7 million to \$2.9 billion in the 1st quarter of 2026. Federal Home Loan Bank advances of \$350.0 million, which the Company acquired from the FineMark acquisition, were paid off in January 2026.

Net Interest Income

Net interest income in the 1st quarter of 2026 amounted to \$299.8 million, an increase of \$16.7 million over the previous quarter. On a fully taxable-equivalent (FTE) basis, net interest income for the current quarter increased \$16.4 million over the previous quarter to \$302.2 million. The increase in net interest income was mostly due to the acquisition of FineMark on January 1, 2026. Accretion income on FineMark's loans resulting from purchase accounting adjustments totaled \$6.9 million. The net yield (FTE) on earning assets decreased to 3.59%, from 3.60% in the prior quarter.

Compared to the previous quarter, interest income on loans (FTE) increased \$30.4 million, mostly due to higher average balances in all loan categories, except consumer credit cards, and higher average rates earned on personal real estate loans, partly offset by lower average rates earned on business, construction, and business real estate loans. The average yield (FTE) on the loan portfolio decreased five basis points to 5.79% this quarter.

Interest income on investment securities (FTE) decreased \$7.3 million compared to the prior quarter, mostly due to lower average rates earned on U.S. government and federal agency obligations

COMMERCE BANCSHARES, INC.
Management Discussion of First Quarter Results
March 31, 2026

and other securities and lower average balances of asset-backed and mortgage-backed securities. Interest income earned on U.S. government and federal agency obligations included the impact of a \$3.8 million decrease in inflation income from Treasury inflation-protected securities compared to the previous quarter. In the prior quarter, interest on other securities included dividend income of \$2.1 million related to a private equity investment that did not reoccur in the current quarter. Additionally, the Company recorded a \$940 thousand adjustment to premium amortization on March 31, 2026, which increased interest income to reflect slower forward prepayment speed estimates on mortgage-backed securities. This increase was higher than the \$731 thousand adjustment that increased interest income in the prior quarter. The average yield (FTE) on total investment securities was 2.97% in the current quarter, compared to 3.12% in the previous quarter.

Compared to the previous quarter, interest income on deposits with banks decreased \$401 thousand as lower average rates more than offset higher average balances. Interest expense increased \$6.2 million over the previous quarter, mainly due to higher average interest bearing deposit balances, partly offset by lower average rates paid on interest bearing deposit balances. Interest expense on deposits increased \$5.1 million mostly due to higher average interest checking and money market deposit account balances. The average rate paid on interest bearing deposits totaled 1.61% in the current quarter compared to 1.62% in the prior quarter. The overall rate paid on interest bearing liabilities was 1.72% in the current quarter and 1.75% in the prior quarter.

Non-Interest Income

In the 1st quarter of 2026, total non-interest income amounted to \$175.9 million, an increase of \$16.9 million, or 10.6%, over the same period last year and an increase of \$9.6 million over the prior quarter. The increase in non-interest income compared to the same period last year was mainly due to higher trust fees and deposit account fees. The increase in non-interest income compared to the prior quarter was mainly due to higher trust fees.

Total net bank card fees in the current quarter were flat compared to the same period last year and decreased \$1.2 million compared to the prior quarter. Net corporate card fees were flat compared to the same quarter last year. Net merchant fees decreased \$184 thousand, or 3.2%, while net debit card fees increased \$301 thousand, or 2.9%, mainly due to higher interchange income. Net credit card fees decreased \$173 thousand, or 4.8%, mostly due to higher rewards expense. Total net bank card fees this quarter were comprised of fees on corporate card (\$26.0 million), debit card (\$10.6 million), merchant (\$5.6 million) and credit card (\$3.4 million) transactions.

In the current quarter, trust fees increased \$14.5 million, or 25.5%, over the same period last year, and increased \$8.9 million, or 14.4%, over the prior quarter, mostly resulting from higher private client fees. Compared to the same period last year, deposit account fees increased \$2.0 million, or 7.3%, mostly due to higher corporate cash management fees.

For the 1st quarter of 2026, non-interest income comprised 37.0% of the Company's total revenue.

Investment Securities Gains and Losses

The Company recorded net securities gains of \$11.6 million in the current quarter, compared to net gains of \$2.9 million in the prior quarter and net securities losses of \$7.6 million in the 1st quarter of 2025. Net securities gains in the current quarter mostly resulted from net fair value adjustments of \$10.9 million on the Company's portfolio of private equity investments.

Non-Interest Expense

Non-interest expense for the current quarter amounted to \$291.1 million, compared to \$238.4 million in the same period last year and \$253.0 million in the prior quarter. The current quarter included \$14.0 million in acquisition-related expense, compared to \$2.8 million in the previous quarter, as well as acquisition-related intangible amortization expense of \$5.4 million. The increase in non-interest expense over the same period last year was mainly due to higher salaries and benefits expense, data processing and software expense, professional and other services expense, and intangible amortization expense. The increase in non-interest expense over the prior quarter was mainly due to higher salaries and benefits expense, data processing and software expense, professional and other services expense, intangible amortization expense and deposit insurance expense.

Compared to the 1st quarter of 2025, salaries and employee benefits expense increased \$27.7 million, or 18.1%, mostly due to an accrual for retention bonuses, acquisition-related compensation payments and the onboarding of FineMark's team members. Acquisition-related salaries and benefits expense was \$6.6 million in the current quarter. Full-time equivalent employees totaled 4,960 and 4,662 at March 31, 2026 and 2025, respectively.

Compared to the same period last year, data processing and software expense increased \$6.1 million due to higher costs for service providers and software. Professional and other services, which increased \$8.8 million compared to the 1st quarter of 2025, included \$4.7 million in acquisition-related legal and professional services expense. The increase in other non-interest expense was mainly due to increases of \$5.4 million in intangible amortization expense related to the FineMark acquisition and \$2.0 million in other acquisition-related expense. Compared to the prior quarter, deposit insurance

COMMERCE BANCSHARES, INC.
Management Discussion of First Quarter Results
March 31, 2026

expense increased \$4.0 million due to a \$3.9 million accrual adjustment to the FDIC's special assessment, recorded in the 4th quarter of 2025.

Income Taxes

The effective tax rate for the Company was 22.4% in the current quarter, 22.4% in the prior quarter, and 21.9% in the 1st quarter of 2025.

Credit Quality

Net loan charge-offs in the 1st quarter of 2026 amounted to \$15.0 million, compared to \$9.9 million in the prior quarter, and \$10.8 million in the same period last year. The ratio of annualized net charge-offs to total average loans was .30% in the current quarter, .22% in the previous quarter, and .25% in the same quarter of last year. Compared to the prior quarter, net charge-offs on business real estate loans and consumer credit card loans increased \$5.4 million and \$651 thousand, respectively, while net charge-offs on consumer loans decreased \$730 thousand. The increase in business real estate loan net charge-offs was mainly due to a charge-off on a senior living non-accrual loan.

In the 1st quarter of 2026, annualized net charge-offs on average consumer credit card loans were 5.21%, compared to 4.55% in the previous quarter and 5.04% in the same quarter last year. Consumer loan net charge-offs were .30% of average consumer loans in the current quarter, .45% in the prior quarter, and .56% in the same quarter last year.

At March 31, 2026, the allowance for credit losses on loans totaled \$198.6 million, or .97% of total loans, and increased \$19.1 million compared to the prior quarter. The increase was mostly attributed to the acquisition of FineMark, which added \$22.8 million to the allowance for credit losses on January 1, 2026. Additionally, the liability for unfunded lending commitments on March 31, 2026 was \$17.7 million, flat compared to the liability on December 31, 2025.

At March 31, 2026, total non-accrual loans amounted to \$10.9 million, a decrease of \$4.8 million compared to the previous quarter. At March 31, 2026, the balance of non-accrual loans, which represented .05% of loans outstanding, included business real estate loans of \$9.4 million, personal real estate loans of \$1.3 million and business loans of \$201 thousand. Loans more than 90 days past due and still accruing interest totaled \$22.8 million at March 31, 2026.

Other

During the 1st quarter of 2026, the Company paid a cash dividend of \$.275 per common share, representing a 5% increase over the same period last year. The Company purchased approximately 1.6 million shares of treasury stock during the current quarter at an average price of \$51.57.

Forward Looking Information

This information contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include future financial and operating results, expectations, intentions, and other statements that are not historical facts. Such statements are based on current beliefs and expectations of the Company's management and are subject to significant risks and uncertainties. Actual results may differ materially from those set forth in the forward-looking statements. Additional information about risks and uncertainties is included in the "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections within the Company's Annual Report on Form 10-K.

COMMERCE BANCSHARES, INC.

EARNINGS HIGHLIGHTS

1st Quarter 2026



Commerce Bancshares, Inc.

CAUTIONARY STATEMENT

Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended, including, but not limited to, statements about the plans, expectations, goals, projections, and intentions of Commerce Bancshares, Inc. ("Commerce"). Statements that do not relate solely to historical facts may be deemed forward-looking statements. Forward-looking statements may be identified by the use of words and phrases such as "may," "will," "should," "could," "expect," "anticipate," "plan," "project," "believe," "estimate," "intend," "forecast," "outlook," "goal," "target," "guidance," "predict," or similar expressions or the negative thereof, or comparable terminology.

Forward-looking statements involve significant risks and uncertainties and are subject to change based on various factors, many of which are beyond Commerce's control. Factors that could cause Commerce's actual results to differ materially from those expressed or implied in forward-looking statements made herein or by management of Commerce include, but are not limited to: general competitive, economic, and market conditions; changes in interest rates and the impact thereof on net interest income, asset valuations, and funding costs; changes in credit quality and loan losses; failure to realize the anticipated benefits from business combination transactions; changes in U.S. and global trade, monetary, and fiscal policies, including tariffs and retaliatory trade measures; cybersecurity incidents, data breaches, ransomware attacks, and risks related to third-party vendors and technology service providers; legislative and regulatory changes, including changes in banking regulations and capital requirements; geopolitical events, armed conflicts, terrorist activities, natural disasters, and public health crises; competitive pressures from traditional and non-traditional financial service providers; changes in laws or accounting standards; the impacts of artificial intelligence and other technological developments on our business; and other risks and factors identified in Commerce's Annual Report on Form 10-K for the year ended December 31, 2025, including the discussion under "Item 1A. Risk Factors," which is accessible on the Securities and Exchange Commission's (the "SEC") website at www.sec.gov and at Investor.Commercebank.com, as well as in Commerce's subsequently filed Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Information on these websites is not part of this document. We caution readers not to place undue reliance on any such forward-looking statements, which speak only as of the date on which they are made, and Commerce does not undertake to update forward-looking statements to reflect circumstances or events that occur after the date the forward-looking statements are made or to reflect the occurrence of unanticipated events.

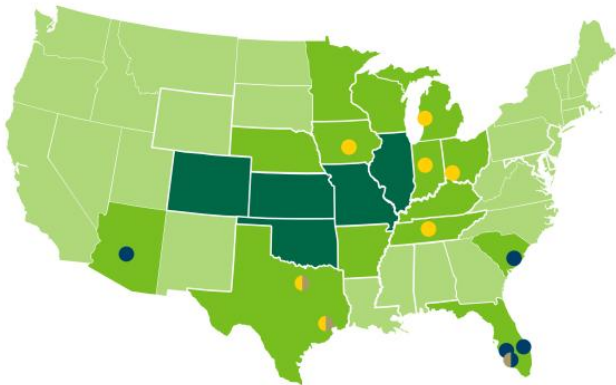
Non-GAAP Financial Measures

Certain financial information in this presentation has not been prepared in accordance with U.S. generally accepted accounting principles ("GAAP") and is presented on a non-GAAP basis. Commerce's management uses these non-GAAP financial measures in its analysis of the Company's performance and for internal planning and forecasting purposes. Management believes these measures provide meaningful supplemental information useful to investors in understanding the Company's financial performance, operating efficiency, and period-over-period trends. These measures generally adjust for items that management believes are not indicative of the Company's core operating performance or that may obscure trends in the Company's underlying performance.

These non-GAAP financial measures should be considered in addition to, and not as an alternative to, substitute for, or superior to, measures prepared in accordance with GAAP, and should not be considered in isolation or as a substitute for analysis of the Company's financial condition as reported under GAAP. A reconciliation of each non-GAAP financial measure to the most directly comparable GAAP financial measure can be found in the table at the back of this presentation. Because non-GAAP financial measures are not standardized, these measures may not be comparable to similarly titled measures used by other companies due to differences in methods of calculation. Commerce strongly encourages investors to review its consolidated financial statements in their entirety and not to rely on any single financial measure.

COMMERCE BANCSHARES

161 YEARS IN BUSINESS



CORE BANKING FOOTPRINT
COMMERCIAL | CONSUMER | WEALTH MANAGEMENT
St. Louis • Kansas City • Springfield
Central Missouri • Central Illinois • Wichita
Tulsa • Oklahoma City • Denver

COMMERCIAL OFFICES
Cincinnati • Nashville • Dallas • Des Moines
Indianapolis • Grand Rapids • Houston

WEALTH MANAGEMENT OFFICES
Dallas • Houston • Naples
Fort Myers • West Palm Beach
Charleston • Scottsdale

U.S. PRESENCE
Extended Market Area
Commercial Payments Services
Offered in 48 states across the U.S.

¹S&P Global Market Intelligence – U.S. publicly traded banks, rankings as of 12/31/2025. ²S&P Global Market Intelligence – Regulated U.S. depositories managed by bank holding companies, rankings as of 12/31/2025. ³Includes loans held for sale. ⁴Moody's Sector Profile: Banks, February 12, 2026. Baseline Credit Assessment (BCA) reflects a bank's standalone credit strength. Company reports and filings, information as of 3/31/2026 unless otherwise noted.

TOTAL ASSETS

\$35.7
BILLION

40TH

LARGEST U.S. BANK
BASED ON ASSET SIZE¹

MARKET CAP

\$7.2
BILLION

29TH

LARGEST U.S. BANK BASED
ON MARKET CAP¹

TOTAL TRUST ASSETS UNDER ADMINISTRATION

\$91.4
BILLION

16TH

LARGEST AMONG BANK-MANAGED
TRUST COMPANIES BASED ON AUM²

TIER 1 COMMON RISK- BASED CAPITAL RATIO

AS OF DECEMBER 31, 2025

17.34%

2ND

HIGHEST AMONG TOP 50 U.S.
BANKS BASED ON ASSET SIZE¹

TOTAL DEPOSITS **\$28.4**
BILLION

TOTAL LOANS⁴ **\$20.5**
BILLION

\$9.9 **COMMERCIAL CARD VOLUME**
BILLION AS OF DECEMBER 31, 2025

13.22% **RETURN ON AVERAGE COMMON EQUITY YTD**

3RD YTD ROACE FOR THE TOP 50 U.S. BANKS BASED ON ASSET SIZE¹

a2 **BASELINE CREDIT ASSESSMENT⁴**

TWO RATINGS ABOVE THE U.S. BANKING INDUSTRY MEDIAN RATING OF baal

TRACK RECORD OF LONG-TERM OUTPERFORMANCE

Revenue Diversification

Balanced earnings profile, fee revenue at 37% of total revenue, bolstered by growing wealth and national payments businesses



Continued Long-Term Investments

Core banking system implementation, Enterprise Digital, Expansion Markets, Wealth Management, **CommerceHealthcare**

Capital Management

Strong capital ratios, 58th consecutive year of common dividend increases³

Deposit Franchise

\$27.0 billion in low-cost, diverse deposits² with peer-leading historical deposit betas

Credit Quality

Conservative risk profile drives outperformance over peer averages across credit cycles

Consistent Earnings and Shareholder Value

Over 7% total annualized return to shareholders over the last 20 years, outperforming the annualized KBW Regional Bank Index return of over 4%⁴



¹As of YTD 3/31/2026; ²Excludes certificates of deposit greater than \$100,000, period-end balance as of 3/31/2026; ³Based on 1Q2026 paid dividend; ⁴As of 3/31/2026

1Q2026 HIGHLIGHTS



Performance

- Earnings of \$.96 per share, compared to \$.93 in the same quarter last year
- ROAA of 1.62% and ROAE of 13.22%
- Efficiency ratio of 60.0%
- Financial results reflect the first full quarter of the FineMark acquisition



Income Statement

- Net Income of \$142MM in Q1, an increase of \$10MM over the same quarter last year
- Net interest income of \$300MM, up 11% over the same quarter last year
- Net interest margin decreased 1 bp from Q4 to 3.59%
- Non-interest income increased 11% over the prior year and was 37% of total revenue
- Non-interest expense increased 22% over the same period in the prior year
 - Acquisition-related expense was \$14MM in Q1



Loans & Deposits

- Period-end loans increased 18% over the same quarter last year
- Quarterly average deposit balances increased \$2.8B, or 11%, compared to the same quarter last year
- Total cost of deposits increased 1 bp over Q4 to 1.15%
- Non interest-bearing deposits were 28% of average deposits as of Q1
- QTD average loan to deposit ratio of 73%



Capital / Other

- Purchased 1.6MM shares of common stock for \$84MM in Q1
- \$3.0B in average cash balances at Federal Reserve Bank (FRB) in Q1
- Net loan charge-offs of .30% annualized; non-accrual loans of .05%



FINEMARK PURCHASE ACCOUNTING IMPACTS

Net Interest Income Accretion	\$ in millions	As of Jan 1, 2026	Income (Expense) Recognized Q1 26	Methodology
	Fair Value Marks on Loans	\$89.6	\$6.9	
	Fair Value Marks on Time Deposits	.5	.4	(Amortized over 4 months)
	Total	\$90.1	\$7.3	

Non-Interest Expense Amortization	\$ in millions	As of Jan 1, 2026	Income (Expense) Recognized Q1 26	Methodology
	Core Deposit Intangible	\$67.0	\$(2.6)	Sum of years digits over 12 years
	Customer List Intangible	65.5	(2.5)	Sum of years digits over 12 years
	Other Intangible	5.6	(.3)	
	Total	\$138.1	\$(5.4)	

Loan Credit Mark	\$ in millions	As of Jan 1, 2026
	Loan Credit Mark	\$22.8

BALANCE SHEET HIGHLIGHTS

Quarterly Average Balances		1Q26 vs. 4Q25		1Q26 vs. 1Q25	
\$ in millions	1Q26	\$ Change	% Change	\$ Change	% Change
Commercial	\$12,325.1	\$868.3	8%	\$1,135.8	10%
Consumer	8,012.6	1,808.6	29%	1,959.3	32%
Total Loans	\$20,337.7	\$2,676.9	15%	\$3,095.1	18%
Investment Securities ¹	\$9,311.9	(\$211.1)	-2%	(\$230.4)	-2%
Interest Earning Deposits with Banks	\$2,997.3	\$210.4	8%	\$608.8	25%
Deposits	\$27,695.9	\$2,101.8	8%	\$2,840.7	11%
Book Value per Share ²	\$29.64	\$1.89	7%	\$4.70	19%

Average Loans:
Increased 18% compared to the prior year.

Interest Earning Deposits with Banks: Ample levels of liquidity on balance sheet.

Average Deposits:
Increased 11% compared to the prior year.

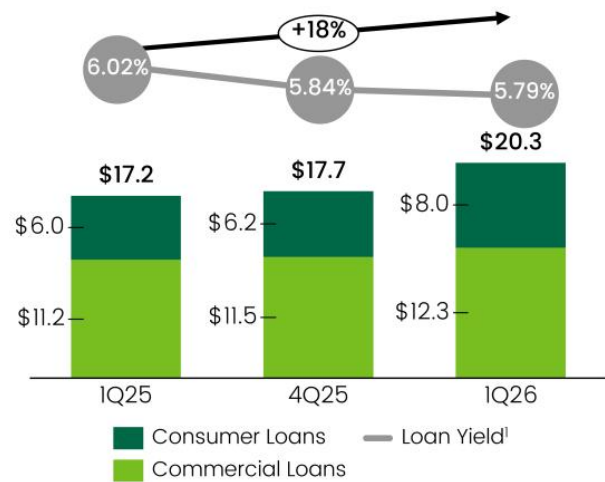
¹At fair value

²For the quarters ended March 31, 2026, December 31, 2025, and March 31, 2025

BALANCE SHEET

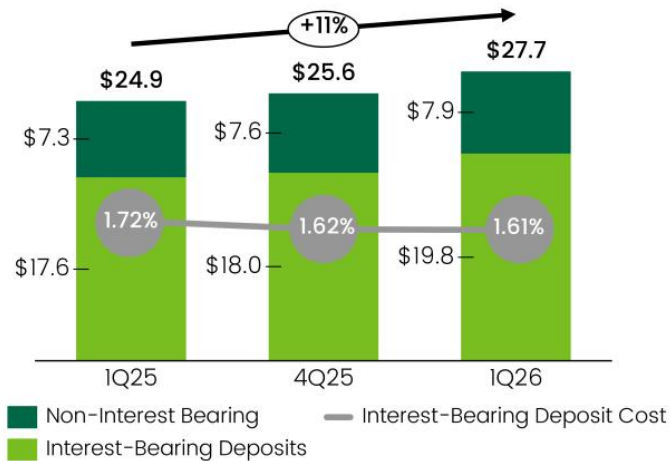
Loans

QTD Average Balances
\$ billions



Deposits

QTD Average Balances
\$ billions



¹Tax equivalent yield

LOAN PORTFOLIO

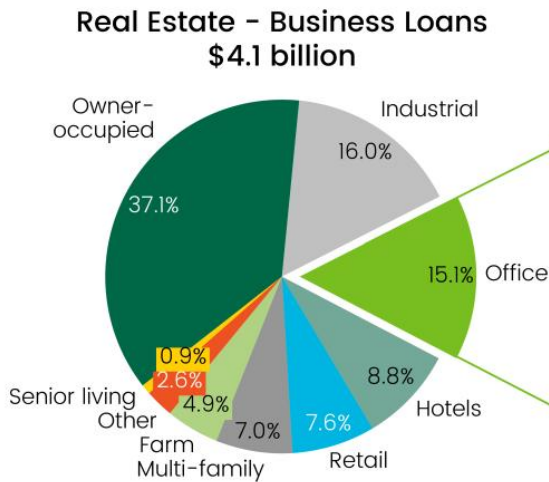
Period-End Balances

QTD Average Balances

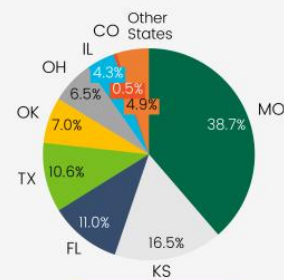
\$ in 000s	3/31/2026	12/31/2025	3/31/2025	QoQ	YoY	\$ in 000s	3/31/2026	12/31/2025	3/31/2025	QoQ	YoY
Business	\$6,750,356	\$6,439,380	\$6,239,276	4.8%	8.2%	Business	\$6,687,131	\$6,317,805	\$6,106,185	5.8%	9.5%
Construction	1,581,789	1,438,012	1,419,572	10.0%	11.4%	Construction	1,592,328	1,408,339	1,415,349	13.1%	12.5%
Business Real Estate	4,059,539	3,674,567	3,628,635	10.5%	11.9%	Business Real Estate	4,045,670	3,730,679	3,667,833	8.4%	10.3%
Personal Real Estate	4,407,606	3,053,435	3,047,809	44.3%	44.6%	Personal Real Estate	4,417,131	3,058,834	3,045,876	44.4%	45.0%
Consumer	2,475,353	2,196,822	2,116,160	12.7%	17.0%	Consumer	2,421,541	2,200,500	2,082,360	10.0%	16.3%
Revolving Home Equity	619,178	375,159	356,675	65.0%	73.6%	Revolving Home Equity	611,101	372,194	358,684	64.2%	70.4%
Consumer Credit Card	557,733	589,694	568,163	-5.4%	-1.8%	Consumer Credit Card	555,697	565,896	560,534	-1.8%	-9%
Overdrafts	9,510	4,194	3,131	126.8%	203.7%	Overdrafts	7,144	6,592	5,860	8.4%	21.9%
Total Loans	\$20,461,064	\$17,771,263	\$17,379,421	15.1%	17.7%	Total Loans	\$20,337,743	\$17,660,839	\$17,242,681	15.2%	18.0%

COMMERCIAL REAL ESTATE BREAKDOWN

Real Estate – Business Loans	% of Total Loans
Owner – Occupied	7.4%
Industrial	3.2%
Office	3.0%
Hotels	1.7%
Retail	1.5%
Multi-family	1.4%
Farm	1.0%
Senior living	.2%
Other	.4%
Total	19.8%



Real Estate – Business Loans: Office Outstanding Balances by Geography¹



Real Estate – Business Loans: Office Attributes
as of March 31, 2026

- TTM Net Charge-offs on Office loans: .00%
- Delinquent Office Loans: .00%
- Non-Performing Office Loans: .00%
- Criticized² Office Loans to Total Office Loans: 8.5%
- Weighted Average LTV of Office Loans: 65.0%³
- Percent of loans at floating interest rate: 68.8%

¹Geography determined by location of collateral. Includes only loans with a balance of \$1 million and above, which represents 94% of outstanding balance of the stabilized, non-owner occupied office loans

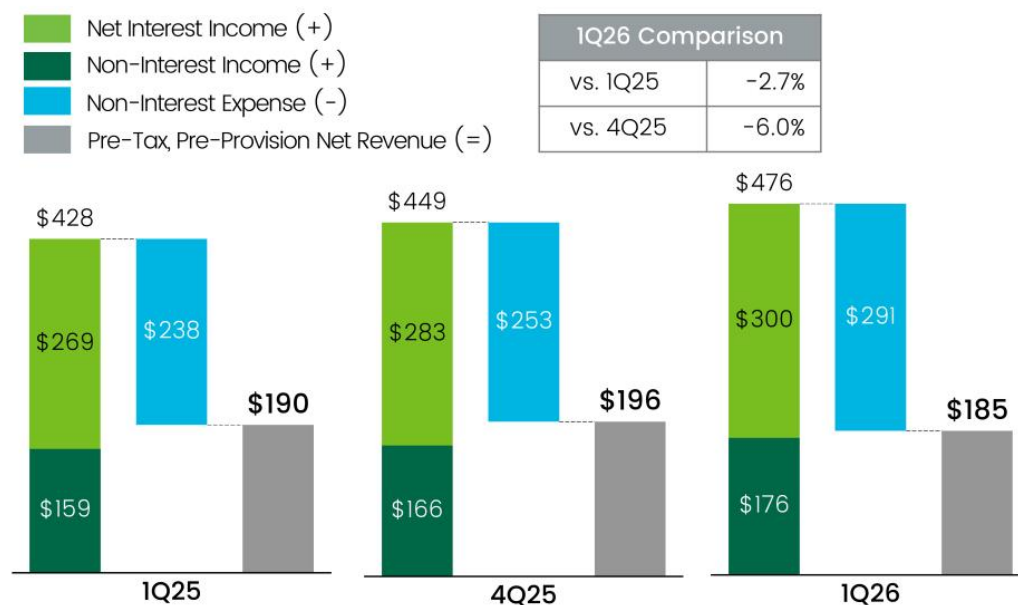
²Criticized is defined as special mention, substandard, and non-accrual loans

³LTV based on current exposure and property value at time of most recent valuation. Includes only loans with a balance of \$1 million and above, which represents 94% of outstanding balance of the stabilized, non-owner occupied office loans

INCOME STATEMENT HIGHLIGHTS

Pre-Tax, Pre-Provision Net Revenue (PPNR)

\$ in millions



1Q26 Comparison	
vs. 1Q25	-2.7%
vs. 4Q25	-6.0%

Revenue increased 5.9% over Q4 and increased 11.1% over the prior year.

Expenses increased 15.1% over Q4 and increased 22.1% over the prior year.

Acquisition-related expense was \$14MM in Q1 and \$3MM in Q4.

¹See the non-GAAP reconciliation on page 23

INCOME STATEMENT HIGHLIGHTS

\$ in millions	1Q26	1Q26 vs. 4Q25		1Q26 vs. 1Q25	
		\$ Change	% Change	\$ Change	% Change
Net Interest Income	\$299.8	\$16.7	6%	\$30.7	11%
Non-Interest Income	\$175.9	\$9.6	6%	\$16.9	11%
Non-Interest Expense	\$291.1	\$38.1	15%	\$52.8	22%
Pre-Tax, Pre-Provision Net Revenue ¹	\$184.6	-\$11.8	-6%	-\$5.1	-3%
Investment Securities Gains, Net	\$11.6	\$8.7	NM	\$19.2	NM
Provision for Credit Losses	\$11.0	-\$5.0	-31%	-\$3.5	-24%
Net-Income Attributable to Commerce Bancshares, Inc.	\$141.6	\$1.0	1%	\$10.0	8%
For the three months ended	1Q26	4Q25	1Q26 vs. 4Q25	1Q25	1Q26 vs. 1Q25
Net Income per Common Share – Diluted	\$.96	\$1.01	-5%	\$.93	3%
Net Yield on Interest Earning Assets	3.59%	3.60%	-1 bp	3.56%	3 bps

¹See the non-GAAP reconciliation on page 23

NON-INTEREST INCOME HIGHLIGHTS

\$ in millions	1Q26	1Q26 vs. 4Q25		1Q26 vs. 1Q25	
		\$ Change	% Change	\$ Change	% Change
Trust Fees	\$71.0	\$8.9	14%	\$14.5	26%
Bank Card Transaction Fees	45.6	(1.2)	-3%	.0	0%
Deposit Account Charges and Other Fees	28.6	.6	2%	2.0	7%
Consumer Brokerage Services	5.4	.3	5%	.7	14%
Capital Market Fees	5.3	1.1	26%	.2	4%
Loan Fees and Sales	3.2	(.4)	-10%	(.2)	-5%
Other	16.6	.3	2%	(.2)	-1%
Total Non-Interest Income	\$175.9	\$9.6	6%	\$16.9	11%

Total Non-Interest Income:
37% of total revenue.

Trust Fees:
Increase over the prior year mainly due to higher private client fees.

Deposit Account Charges and Other Fees:
Increase over the prior year due to higher corporate cash management fees.

NON-INTEREST EXPENSE HIGHLIGHTS

\$ in millions	1Q26	1Q26 vs. 4Q25		1Q26 vs. 1Q25	
		\$ Change	% Change	\$ Change	% Change
Salaries and Employee Benefits	\$180.8	\$17.9	11%	\$27.7	18%
Data Processing and Software	38.3	3.1	9%	6.1	19%
Professional and Other Services	18.8	4.2	29%	8.8	87%
Net Occupancy	15.3	2.1	16%	1.3	9%
Marketing	7.0	.8	12%	1.1	19%
Equipment	5.7	.0	0%	.4	8%
Supplies and Communication	5.2	.4	8%	.2	4%
Deposit Insurance	3.9	4.0	NM	.2	5%
Other	16.1	5.7	54%	7.0	77%
Total Non-Interest Expense	\$291.1	\$38.1	15%	\$52.8	22%

Salaries and Benefits:

Includes acquisition-related salaries and benefits expense of \$6.6 million in the current quarter.

Professional and Other Services:

Includes \$4.7 million in acquisition-related expense.

Deposit Insurance:

Increase in current quarter is due to a \$3.9 million accrual adjustment to the FDIC's special assessment recorded in Q4.

Other:

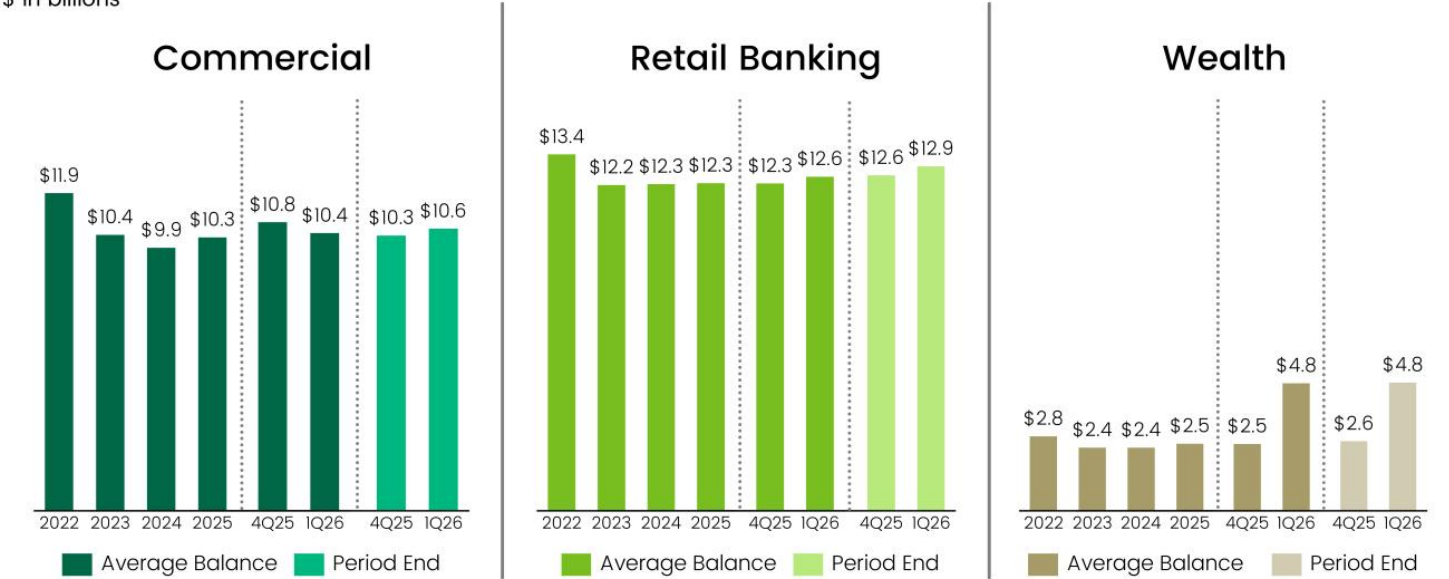
Includes \$5.4 million in acquisition-related intangible amortization expense and \$2.0 million in other acquisition-related expense.

LIQUIDITY AND CAPITAL

DEPOSIT BALANCE TRENDS

Segment view

\$ in billions

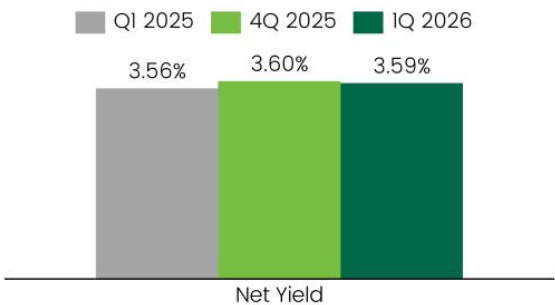


Segment balances do not include brokered deposits.
2022 through 2025 are year to date average balances.

OPPORTUNITIES TO ENHANCE AND PROTECT NET INTEREST INCOME

- Cash flows of approximately \$1.2B from maturities and paydowns of investments are expected over the next twelve months.
- Net yield on interest earning assets decreased 1 bp from Q4 to 3.59%.

Quarterly Net Yield on Interest Earning Assets



Hedging Structures:

Four floor contracts (indexed to 1 Month SOFR) to hedge the risk of declining interest rates on floating rate commercial loans. The contracts have a term of 6 years.

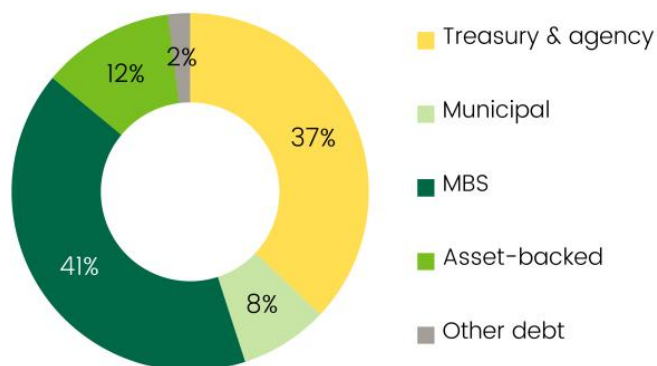
- 3.5% floor contract with a notional value of \$500 million. The contract began 7/2024.
- 3.25% floor contract with a notional value of \$500 million. The contract began 11/2024.
- 3.0% floor contract with a notional value of \$500 million. The contract began 3/2025.
- 2.75% floor contract with a notional value of \$500 million. The contract began 7/2025.
- 3.0% floor contract with a notional value of \$500 million. The contract begins on 10/2026.

HIGH QUALITY, HIGHLY LIQUID AND DIVERSE INVESTMENT PORTFOLIO

Composition of AFS Portfolio

As of March 31, 2026

Total available for sale securities
Average balance: \$8.9 billion, at fair value

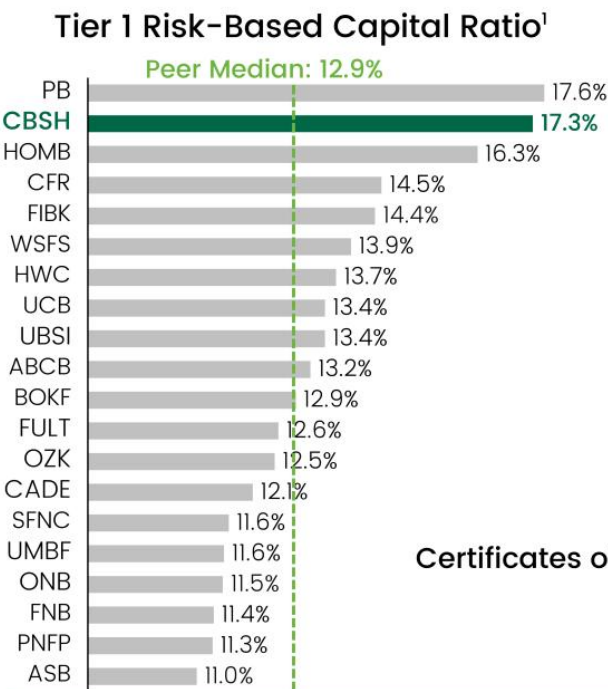


QTD – Mar. 31, 2026	Avg Rate	Duration (yrs)
Treasury & agency ¹	3.67%	3.5
Municipal	2.10% ²	4.2
MBS	2.12%	5.8
Asset-backed	3.80%	1.4
Other debt	3.17%	3.2
Total	2.85%	4.2

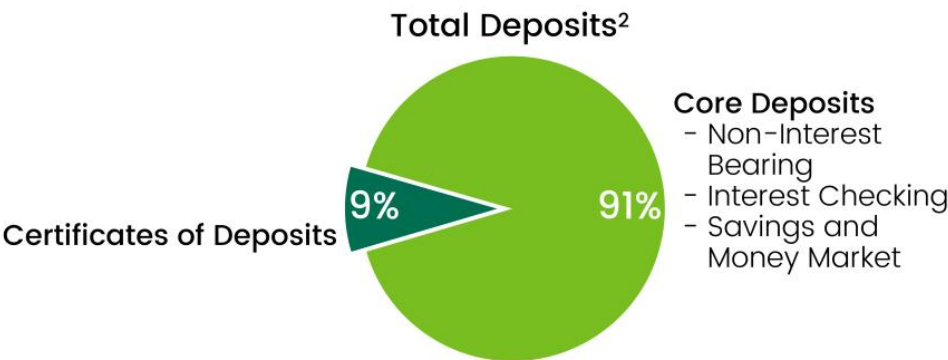
- AFS debt securities portfolio duration of 4.2 years.
- AOCI loss increased from \$ (508MM) at Q4 to \$ (540MM) at Q1.

¹Excludes inflation effect on TIPS; ²Tax equivalent yield

SOUND CAPITAL AND LIQUIDITY POSITION



Loan to Deposit Ratio
Large, stable deposit base



¹S&P Global Market Intelligence, Information as of December 31, 2025
²Period-end balances, as of March 31, 2026
³Includes loans held for sale, for the quarter ended March 31, 2026

MAINTAINING STRONG CREDIT QUALITY

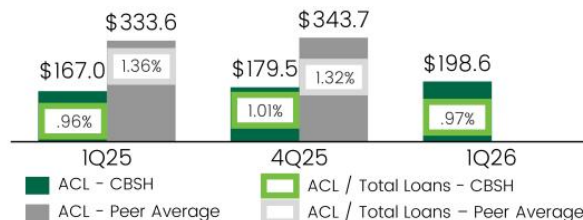
Net Loan Charge-Offs (NCOs)

\$ in millions



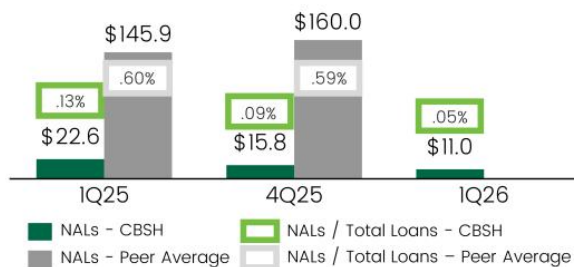
Allowance for Credit Losses on Loans (ACL)

\$ in millions

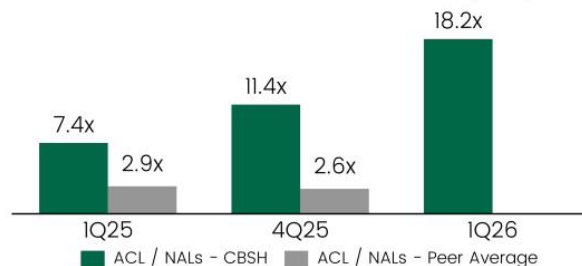


Non-Accrual Loans (NALs)

\$ in millions



Allowance for Credit Losses on Loans (ACL) to NALs

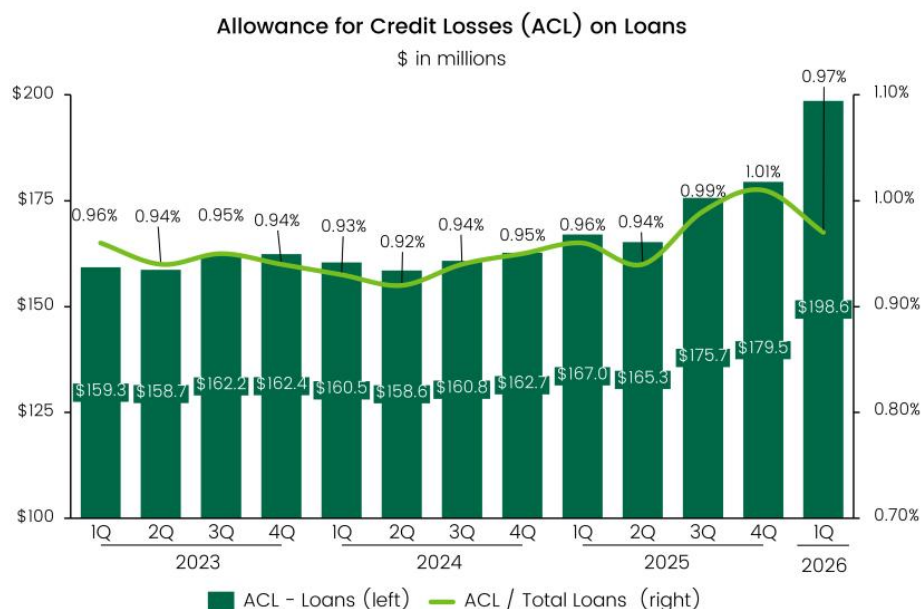


Percentages are illustrative and not to scale; Peer Banks include: ABCB, ASB, BOKF, CADE, CFR, FIBK, FNB, FULT, HOMB, HWC, ONB, OZK, PB, PNFP, SFNC, UBSI, UCB, UMBF, WSFS
¹As a percentage of average loans (excluding loans held for sale)

ALLOCATION OF ALLOWANCE

CECL allowances reflect the economic and market outlook

\$ in millions	December 31, 2025		March 31, 2026	
	Allowance for Credit Losses (ACL)	% of Outstanding Loans	Allowance for Credit Losses (ACL)	% of Outstanding Loans
Business	\$ 53.2	.83%	\$ 58.7	.87%
Bus R/E	34.6	.94%	35.1	.87%
Construction	29.1	2.02%	31.4	1.99%
Commercial total	\$ 116.9	1.01%	\$ 125.2	1.01%
Consumer	15.6	.71%	15.8	.64%
Consumer CC	34.2	5.80%	31.9	5.73%
Personal R/E	10.9	.36%	22.1	.50%
Revolving H/E	1.7	.46%	3.4	.55%
Overdrafts	.1	3.53%	.1	1.23%
Consumer total	\$ 62.6	1.01%	\$ 73.4	.91%
Allowance for credit losses on loans	\$ 179.5	1.01%	\$ 198.6	.97%



CAPITAL FOR BUSINESS®

A middle-market private equity firm focused on the success of industrial growth companies

Quick Facts:

Small Business Investment Company (SBIC) founded in 1959

Nationwide footprint with Greater Midwest Focus

30 Portfolio Companies Representing
\$998.8 million in Revenue
Nearly 3,000 Employees

Fair Value as of March 31, 2026:
\$183.8 million

Investment Criteria

- Manufacturing, distribution and certain service companies
- Cash flow positive
- Good management
- Consistent financial performers
- Operate in niche markets
- Significant and defensible market positions
- Differentiated products and services
- Scalable business platforms

Target Parameters

- Revenues – \$10 million to \$100 million
- EBITDA – \$2 million to \$7 million

Transaction Types

Management buyouts
Leveraged buyouts
Succession plans
Recapitalizations
Corporate divestitures

Investment Structures

Subordinated debt
Preferred stock
Common stock
Warrants

Other Information

Co-investors
Majority control
Target 5-7 year hold period
Management participation

NON-GAAP RECONCILIATIONS

Pre-tax, Pre-provision Net Revenue

		For The Three Months Ended		
(DOLLARS IN THOUSANDS)		Mar. 31, 2026	Dec. 31, 2025	Mar. 31, 2025
A	Net Interest Income	\$ 299,840	\$ 283,152	\$ 269,102
B	Non-Interest Income	\$ 175,851	\$ 166,208	\$ 158,949
C	Non-Interest Expense	\$ 291,126	\$ 252,995	\$ 238,376
Pre-Provision Net Revenue (A+B-C)		\$ 184,565	\$ 196,365	\$ 189,675

Investor Relations

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Commerce Bancshares, Inc.
