UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report: January 6, 2023 (Date of earliest event reported)



EARTHSTONE ENERGY, INC.

(Exact name of registrant as specified in its charter)

Delaware	001-35049	84-0592823
(State or other jurisdiction of incorporation)	(Commission File Number)	(IRS Employer Identification No.)

1400 Woodloch Forest Drive, Suite 300 The Woodlands, Texas 77380

(Address of principal executive offices) (Zip Code)

(281) 298-4246

(Registrant's telephone number, including area code)

(Former name or former address, if changed since last report)

Check the ap	ppropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following
provisions:	
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230 425)

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Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Class A Common Stock, \$0.001 par value per share	ESTE	New York Stock Exchange

Indicate by check mark whet	ther the registrant is an en	nerging growth comp	any as defined in Rule	e 405 of the Securities	s Act of 1933 (§230	0.405 of this chapter
or Rule 12b-2 of the Securitie	es Exchange Act of 1934 ((§240.12b-2 of this ch	apter).			

or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).	
Emerging growth company □	

revised financial accounting	ng standards provided pu	ursuant to Section 13((a) of the Exchange A	Act. 🗆	

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On January 6, 2023, the Compensation Committee (the "Committee") of the Board of Directors (the "Board") of Earthstone Energy, Inc. (the "Company"), approved (i) a form of performance restricted stock unit award agreement based on the Company's annualized total shareholder return for executive officers (the "Annualized PRSU Agreement") that are granted performance restricted stock units ("PRSUs") pursuant to the Company's Amended and Restated 2014 Long-Term Incentive Plan (as amended, the "Plan"); (ii) a form of performance restricted stock unit award agreement based on the Company's relative total shareholder return for executive officers (the "Relative PRSU Agreement") that are granted PRSUs pursuant to the Plan; (iii) a form of restricted stock unit agreement for executive officers (the "RSU Agreement") that are granted restricted stock units ("RSUs") pursuant to the Plan; and (iv) a form of restricted stock unit agreement for non-employee directors (the "Director RSU Agreement") that are granted RSUs pursuant to the Plan.

The description of the forms of Annualized PRSU Agreement, Relative PRSU Agreement, RSU Agreement and Director RSU Agreement contained in this Item 5.02 do not purport to be complete and are qualified in their entireties by reference to the forms of Annualized PRSU Agreement, Relative PRSU Agreement, RSU Agreement and Director RSU Agreement included as Exhibit 10.1, Exhibit 10.2, Exhibit 10.3 and Exhibit 10.4, respectively, to this Current Report on Form 8-K and incorporated herein by reference.

Also, on January 6, 2023, the Board approved the Earthstone Energy, Inc. Second Amended and Restated Change in Control and Severance Benefit Plan (the "Amended Plan"), as recommended by the Committee, which provides for severance benefits to the Company's named executive officers (and certain other officers and key employees), including: Frank A. Lodzinski, Robert J. Anderson (collectively, the "Tier 1 NEOs"), and Steven C. Collins, Mark Lumpkin, Jr., Timothy D. Merrifield and Tony Oviedo (collectively, the "Tier 2 NEOs"). The Amended Plan replaces the Company's previous Amended and Restated Change of Control and Severance Benefit Plan that was adopted effective January 27, 2021.

Pursuant to the Amended Plan, following a Change in Control (as such term is defined in the Amended Plan) and during the "protection period," which period extends from the date of the Change in Control until the date 24 months following the occurrence of a Change in Control, if the Tier 1 NEO's employment is terminated by the Company without Cause (as such term is defined in the Amended Plan) or by the Tier 1 NEO for a CIC Good Reason (as such term is defined in the Amended Plan), the Tier 1 NEO is entitled to (1) 300% of the executive's annual base salary; (2) 300% of the greatest of (i) the executive's annual bonus during the prior year, (ii) the executive's annual bonus two years prior to termination date, and (iii) the executive's current target bonus (the "AIP Amount"); (3) 100% of the executive's pro-rated AIP Amount (based on the number of days employed during the year of termination); and (4) reimbursement of 24 months of health benefits.

Pursuant to the Amended Plan, following the Tier 1 NEO's death or disability, the Tier 1 NEO would be entitled to (1) 150% of the executive's annual base salary; (2) 150% of the executive's AIP Amount; and (3) reimbursement of 18 months of health benefits.

Pursuant to the Amended Plan, if the Tier 1 NEO's employment with the Company is terminated by the Company without Cause or by the Tier 1 NEO for a Good Reason (as such term is defined in the Amended Plan) and not during the applicable protection period, the Tier 1 NEO is entitled to receive (1) 200% of the executive's annual base salary, (2) 200% of the executive's pro-rated AIP Amount (based on the number of days employed during the year of termination), and (3) reimbursement of 18 months of health benefits.

Pursuant to the Amended Plan, following a Change in Control and during the "protection period," which period extends from the date of the Change in Control until the date 18 months following the occurrence of a Change in Control, if the Tier 2 NEO's employment is terminated by the Company without Cause or by the Tier 2 NEO for a CIC Good Reason, the Tier 2 NEO is entitled to (1) 200% of the executive's annual base salary; (2) 200% of the executive's AIP Amount; (3) 100% of the executive's pro-rated AIP Amount (based on the number of days employed during the year of termination); and (4) reimbursement of 18 months of health benefits.

Pursuant to the Amended Plan, following the Tier 2 NEO's death or disability, the Tier 2 NEO would be entitled to (1) 100% of the executive's annual base salary; (2) 100% of the executive's AIP Amount; and (3) reimbursement of 12 months of health benefits.

Pursuant to the Amended Plan, if the Tier 2 NEO's employment with the Company is terminated by the Company without Cause or by the Tier 2 NEO for a Good Reason and not during the applicable protection period, the Tier 2 NEO is entitled to receive (1) 100% of the executive's annual base salary, (2) 100% of the executive's pro-rated AIP Amount (based on the number of days employed during the year of termination), and (3) reimbursement of 12 months of health benefits.

Entitlement to the above benefits is conditioned on the timely execution of a general release in the form and substance approved by the Committee.

The description of the Amended Plan contained in this Item 5.02 does not purport to be complete and is qualified in its entirety by reference to the Amended Plan included as Exhibit 10.5 to this Current Report on Form 8-K.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits are included with this Current Report on Form 8-K:

Exhibit No.	Description
10.1	Form of Performance Restricted Stock Unit Agreement (Annualized TSR).
10.2	Form of Performance Restricted Stock Unit Agreement (Relative TSR).
10.3	Form of Restricted Stock Unit Agreement.
10.4	Form of Restricted Stock Unit Agreement (non-employee director).
10.5	Earthstone Energy, Inc. Second Amended and Restated Change in Control and Severance Benefit Plan.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

EARTHSTONE ENERGY, INC.

January 12, 2023 By: /s/ Tony Oviedo

Date:

Tony Oviedo

Executive Vice President - Accounting and Administration

Earthstone Energy, Inc.

AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN NOTICE OF PERFORMANCE RESTRICTED STOCK UNIT AWARD

Award No.:			
Participant:			
Notice:	You have been granted the following award of performance restricted stock units ("Performance Restricted Stock Units") of Earthstone Energy, Inc. (the "Company"), in accordance with the terms of this Notice of Performance Restricted Stock Unit Award (this "Notice"), the Earthstone Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as approved by shareholders in June 2018, as amended from time to time (the "Plan"), and the attached Performance Restricted Stock Unit Agreement (the "Agreement").		
Grant Date:	(the "Grant Date")		
Number of Performance Restricted Stock Units:	(the "Units")		
Performance Period:	(the "Performance Period")		
opportunity to obtain the advicand provisions of the Agreement	Any payment with respect to the settlement of the Units is subject to (i) the achievement of the performance objective set forth in the Agreement, (ii) except as otherwise provided in the Agreement, your continued service as an employee or as a director of the Company or any of its subsidiaries through the end of the Performance Period, and (iii) upon the terms and conditions of this Notice, the Plan and the Agreement. Participant below, acknowledge that you (i) have reviewed the Agreement and the Plan in their entirety and have had the ce of counsel prior to executing this Notice, (ii) understand that the award of the Units is granted under and governed by the terms ent and the Plan, and (iii) agree to accept as binding all of the determinations and interpretations made by the Board of Directors o matters arising under or relating to this Notice, the Agreement and the Plan.		
PARTICIPA	NT EARTHSTONE ENERGY, INC.		
	By: Name:		
	Title:		

EARTHSTONE ENERGY, INC. AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN

PERFORMANCE RESTRICTED STOCK UNIT AGREEMENT

- 1. Award of Performance Restricted Stock Units and Cash Dividend Rights. Earthstone Energy, Inc., a Delaware corporation (the "Company"), hereby grants to the Participant under the Plan an award (the "Award") of (a) the number of Performance Restricted Stock Units (each individually, a "Unit" and collectively, the "Units") set forth in the Notice of Performance Restricted Stock Unit Award (the "Notice") to which this Performance Restricted Stock Unit Agreement (this "Agreement") is attached and (b) with respect to each Unit a contingent right to receive an amount of cash equal to the cash distributions, if any, made by the Company with respect to one share of Class A Common Stock with a record date after the Grant Date and prior to the date the applicable Unit is settled, forfeited or otherwise expires ("Cash Dividend Right"). Each Cash Dividend Right entitles the Participant to receive the equivalent value of any such cash distribution paid on a single share of Class A Common Stock. The Company will establish a separate bookkeeping account (a "Cash Dividend Account") for each Unit and credit the Cash Dividend Account (without interest) on the applicable dividend payment date with the equivalent amount of any such cash distribution made. Except as may be explicitly provided otherwise, any reference in this Agreement to the Award shall be deemed to refer to the Units and Cash Dividend Right provided herein. This Agreement consists of the Notice and the terms and conditions of the Earthstone Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as amended from time to time (the "Plan"). Unless otherwise provided herein, capitalized terms herein will have the same meanings as in the Plan or in the Notice.
- 2. Overview of the Units. Each Unit represents a contractual right to receive one share of Class A common stock, \$0.001 par value per share, of the Company (the "Class A Common Stock"), or an amount of cash as determined by Section 4 hereof, subject to the terms and conditions of this Agreement, the Plan and the Notice; provided that, based on the achievement of the performance objective outlined in Section 3 hereof (the "Performance Objective"), the number of shares of Class A Common Stock that may be deliverable hereunder (or an amount of cash to the extent provided in Section 4) in respect of the Units will range from a minimum of 0% to a maximum of 200% of the number of Units stated in the Notice (such number of Units stated in the Notice hereafter referred to as, the "Target Units"). The Participant's right to receive shares of Class A Common Stock (or an amount in cash to the extent provided in Section 4) in respect of the Units is generally contingent, in whole or in part, upon (a) the achievement of the Performance Objective and (b) except as provided in Section 5(a) or Section 6 hereof, the Participant's continued service as an employee or as a director of the Company or any of its subsidiaries through the end of the Performance Period.
- 3. <u>Performance Objective</u>. The Performance Objective with respect to the Target Units is based on the Company's annualized total shareholder return as determined by the Company's Board of Directors or its Compensation Committee (collectively, the "Board") in its sole discretion following the end of the Performance Period as described in <u>Schedule A</u> hereto. As soon as administratively practicable following the end of the Performance Period (to be not later than forty-five (45) days following the end of the Performance Period), the Board shall certify (such date that the Board certifies the results, the "Determination Date") whether and to the extent that the Performance Objective has been achieved and will determine the number of Units, if any, determined to be earned for the Performance Period as calculated pursuant to <u>Schedule A</u> hereto. The number of Units, if any, determined by the Board to be earned pursuant to this Section 3 shall be referred to as the "Earned Performance Units."

Settlement.

(a) Subject to the terms and conditions of this Agreement, within ninety (90) days following the end of the Performance Period, except in no event later than March 15th of the calendar year following the calendar year in which the Award is no longer subject to substantial risk of forfeiture hereunder (which payment schedule is intended to comply with the "short-term deferral" and/or "specified payment date" exemptions from the application of Section 409A of the Internal Revenue Code of 1986, as amended (the "Code")), the Company will issue one share of Class A Common Stock (or pay cash to the extent provided in Section 4(b)) for each Earned Performance Unit in a book-entry account in the name of the Participant with the Company's transfer agent and pay in cash any applicable Cash Dividend Rights for such Earned Performance Units. Any fractional Earned Performance Units shall be rounded up to the nearest whole Earned Performance Unit. Prior to the issuance of Class A Common Stock upon the settlement of a Unit, the Participant will have no ownership interest in the Class A Common Stock represented by such Unit and the Participant will have no right to vote or exercise proxies with respect to the Class A Common Stock represented by such Unit. Except as set forth in Section 1 above, the Participant will not receive any dividends or be entitled to any dividend equivalents on or with respect to the Units.

- (b) Notwithstanding anything to the contrary herein, to the extent the total number of shares of Class A Common Stock that would otherwise be issued to the Participant in settlement of the Earned Performance Units pursuant to the terms of this Agreement exceeds One Hundred percent (100%) of the Target Units (which, for purposes of clarity, shall be the Target Units on the date of this Agreement (subject to adjustment as set forth in Section 9 hereof)), the Participant shall be paid cash equal to the Fair Market Value on the Determination Date of such excess shares of Class A Common Stock in lieu of being issued shares of Class A Common Stock; provided, however, to the extent that there are shares of Class A Common Stock available for issuance under the Plan or any successor plan at the time the Earned Performance Units are settled (or any portion of the applicable Earned Performance Units are settled), then the Board may, in its sole discretion, determine to settle the applicable Earned Performance Units (or any portion of the applicable Earned Performance Units) by delivering to the Participant a number of shares of Class A Common Stock equal to the number of Earned Performance Units.
- (c) Upon conversion into shares of Class A Common Stock (or common stock of a Successor Corporation) pursuant to Section 4(a) or Section 6 hereof, a cash settlement of the Participant's rights pursuant to Section 4(b) or at the election of the Board at its sole discretion pursuant to Section 6(d) hereof, or a combination of the issuance of Class A Common Stock and the payment of cash in accordance with any applicable provisions of this Agreement, all of the Units and Cash Dividend Rights subject to the Award shall be cancelled and terminated. If and to the extent that the Participant is still employed or serves as a director of the Company or any of its subsidiaries at the end of the Performance Period, and none of the Units shall have become earned in accordance with the terms of this Agreement, all such Units and Cash Dividend Rights (including the Cash Dividend Account balance) subject to the Award shall be cancelled and terminated.

5. <u>Termination of Employment</u>.

Termination for Death, Disability, Without Cause or For Good Reason. If the Participant's continued service as an employee or as a director of the Company or any of its subsidiaries ends as a result of the Participant's death or Disability, by the Company without Cause or by the Participant for Good Reason, then the Participant shall be deemed to have earned, as of the end of the Performance Period, that number of Units and Cash Dividend Rights equal to the number of Earned Performance Units that the Participant would have earned in accordance with Section 3 hereof had the Participant remained employed through the end of the Performance Period. Any portion of the Units and Cash Dividend Rights that are eligible to be earned pursuant to the preceding sentence, but are not earned as of the end of the Performance Period, shall terminate and be canceled upon the expiration of the Performance Period. Distribution of shares of Class A Common Stock (or the payment in cash to the extent provided by Section 4(b)) in respect of the Units and payment of cash in respect of the Cash Dividend Rights determined to be earned by reason of this Section 5(a) shall be made at the time provided in Section 4 hereof. For purposes of this Agreement, the term "Good Reason" means without the Participant's written consent (i) a material reduction in the Participant's position, authority, power, functions, duties or responsibilities compared to the Participant's position, authority, power, functions, duties or responsibilities as of the Grant Date; (ii) the Participant's primary work location being moved more than fifty (50) miles, from the Participant's primary work location immediately prior to the relocation; (iii) the Company or any of its subsidiaries materially reduces the Participant's base salary (unless the base salaries of substantially all other senior executives of the Company are similarly reduced); or (iv) if the Participant is a party to an employment agreement with the Company, any material breach of such employment agreement by the Company. The Participant will not resign for Good Reason without first providing the Company with written notice of the acts or omissions constituting the condition(s) for "Good Reason" within ninety (90) days of the initial existence of the condition(s) for "Good Reason" and the Company must have an opportunity within thirty (30) days following delivery of such notice to cure the Good Reason condition (the "Cure Period"). If the condition(s) are not remedied during such Cure Period, the Participant may terminate such Participant's employment with the Company for Good Reason, by delivering a written notice of termination to the Company; provided, however, that such termination must occur no later than five (5) days after the conclusion of the Cure Period; otherwise, the Participant is deemed to have accepted the condition(s), or the Company's correction of such condition(s), that may have given rise to the existence of such Good Reason. For purposes of this Agreement, the term "Cause" means (A) the Participant's failure to perform (other than due to Disability or death) the duties of the Participant's position (as they may exist from time to time) to the reasonable satisfaction of the Company or any of its subsidiaries after receipt of a written warning and at least fifteen (15) days' opportunity for the Participant to cure the failure, (B) any act of fraud or dishonesty committed by the Participant against or with respect to the Company or any of its subsidiaries or customers as shall be reasonably determined to have occurred by the Board, (C) the Participant's conviction or plea of no contest to a crime that negatively reflects on the Participant's fitness to perform the Participant's duties or harms the Company's or any of its subsidiaries' reputation or business, (D) the Participant's willful or gross misconduct, moral turpitude, or breach of fiduciary duty that may be or is injurious to the Company or any of its subsidiaries, or (E) the Participant's willful violation of a

material policy of the Company or any of its subsidiaries. The preceding definition shall not be deemed to be inclusive of all the acts or omissions that the Company or any of its subsidiaries may consider as grounds for the dismissal or discharge of the Participant or any other individual in the service of the Company or any of its subsidiaries. Notwithstanding the foregoing, if the Participant is a party to an employment agreement with the Company, the definition of "cause" as defined in the employment agreement will supersede the above definition.

- (b) Other Termination of Employment. Unless otherwise determined by the Board at or after grant, if the Participant's continued service with the Company and its subsidiaries terminates, such that the Participant is no longer serving the Company or any of its subsidiaries as an employee or director, prior to the end of the Performance Period for any reason other than those listed in Section 5(a) hereof, all of the Units and Cash Dividend Rights (including the Cash Dividend Account balance) subject to the Award shall terminate and automatically be canceled upon such termination of service.
- 6. Change of Control Event. Notwithstanding the provisions of Section 2 through Section 5 hereof, if the Participant has been continuously employed or continuously served as a director of the Company or any of its subsidiaries from the Grant Date until the date of a Change of Control Event (the "Change of Control Date"), then upon the occurrence of a Change of Control Event the Participant's rights in respect of the Units shall be determined as provided in Section 6(a) hereof. If the Participant's continued service with the Company and its subsidiaries terminates, such that the Participant is no longer serving the Company or any of its subsidiaries as an employee or director prior to the Change of Control Date, but the Units remain outstanding pursuant to Section 5(a) hereof, then the Participant's rights in respect of the outstanding Units shall be determined as provided in Section 6(b) hereof.
 - (a) Continuous Employment. If a Change of Control Event occurs and the Participant's employment or service as a director of the Company or any of its subsidiaries has not terminated prior to the Change of Control Date, then the Participant will be issued a number of shares of Class A Common Stock (or paid an amount of cash to the extent provided by Section 4(b)) equal to the number of Units that would have become Earned Performance Units and paid an amount of cash for any Cash Dividend Rights equal to the number of Earned Performance Units in accordance with the provisions of Section 3 hereof assuming that: (i) the Performance Period ended on the Change of Control Date, and (ii) the determination of whether, and to what extent, the Performance Objective is achieved is based on actual performance against the stated performance criteria through the Change of Control Date; provided, however, that in no event shall the number of Earned Performance Units be less than the number of Target Units granted.
 - (b) Prior Termination of Employment. If the Participant's continued service with the Company and its subsidiaries terminates, such that the Participant is no longer serving the Company or any of its subsidiaries as an employee or director prior to the Change of Control Date, but the Units are still outstanding on such date pursuant to Section 5(a) hereof, then the Participant shall receive a number of shares of Class A Common Stock (or an amount in cash to the extent provided by Section 4(b)) equal to the number of shares of Class A Common Stock that would have been issued to the Participant determined as though Section 6(a) hereof was applicable to the Participant.
 - Time and Form of Payment. Any shares of Class A Common Stock issuable pursuant to this Section 6 shall be issued immediately following (and not later than five (5) business days after) the Change of Control Date (or, if so provided by the Board, immediately prior to the Change of Control Event) and shall be fully earned and freely transferable as of the Change of Control Date. Any cash payment for any Unit pursuant to this Section 6 shall be equal to the fair market value (as determined in good faith by the Board) of the consideration received by the shareholders of the Company with respect to each share of Class A Common Stock as of the effective time of the Change of Control Event; provided, however, that if such Change of Control Event is effected in a manner that does not result in the shareholders of the Company receiving consideration in exchange for their Class A Common Stock, then any cash payment for any Unit pursuant to this Section 6 shall be equal to the Fair Market Value on the Change of Control Date. Notwithstanding anything else contained in this Section 6 to the contrary (other than Section 6(d)), if the Change of Control Event involves a merger, reclassification or other reorganization or business combination pursuant to which the Class A Common Stock is exchanged for or converted to stock of the surviving or continuing corporation in such transaction, the successor or continuing entity to the Company or the direct or indirect parent of the Company (collectively, the "Successor Corporation"), then the Participant shall receive, instead of each share of Class A Common Stock otherwise deliverable hereunder to the extent provided in Section 4(b), the same consideration (whether stock, cash or other property) payable or distributable in such transaction in respect of a share of Class A Common Stock. Any property distributed pursuant to this Section 6(c), whether in shares of the Successor Corporation or otherwise, shall in all cases be freely transferable without any restriction (other than any such restriction that may be imposed by applicable law), and any securities issued hereunder shall be registered to trade under the Exchange Act, and shall have been registered under the Securities Act of 1933, as amended (the "Securities Act").

(d) Alternative Form of Payment. Notwithstanding anything else contained in this Section 6 to the contrary, the Board may elect, at its sole discretion by resolution adopted prior to the Change of Control Date, to have the Company satisfy the Participant's rights in respect of the Units (as determined pursuant to the foregoing provisions of this Section 6), in whole or in part, by having the Company make a cash payment to the Participant within five (5) business days of the Change of Control Date in respect of all such Units or such portion of such Units as the Board shall determine. Any cash payment for any Unit shall be equal to the Fair Market Value of the number of shares of Class A Common Stock into which it would convert, determined on the Change of Control Date.

7. Taxes.

- (a) <u>Tax Liability</u>. The Participant is ultimately liable and responsible for all taxes owed by the Participant in connection with the Award, regardless of any action the Company takes with respect to any tax withholding obligations that arise in connection with the Award. The Company does not make any representation or undertaking regarding the treatment of any tax withholding in connection with the grant or vesting of the Award or the subsequent sale of Class A Common Stock. The Company does not commit and is under no obligation to structure the Award to reduce or eliminate the Participant's tax liability.
- (b) Payment of Withholding Taxes. In the event required by federal, state or local law, the Company will have the right and is hereby authorized to withhold, and/or to require the Participant to pay upon the occurrence of an event triggering the requirement, any applicable withholding taxes in respect of the Award, whether upon its grant, vesting, settlement, and/or otherwise, and to take such other action as may be necessary in the opinion of the Board to satisfy all obligations for the payment of such withholding taxes. The Company may, in its sole discretion, and subject to compliance with all applicable laws as set forth in Section 12 hereof, permit the Participant to satisfy such tax withholding obligation, in whole or in part, without limitation, by: (i) causing the Participant to tender a cash payment or withholding cash otherwise payable hereunder; (ii) permitting the Participant to enter into a "same-day-sale" commitment with a broker-dealer that is a member of the Financial Industry Regulatory Authority (a "FINRA Dealer") whereby the Participant shall irrevocably elect to sell a portion of any shares of Class A Common Stock to be delivered upon settlement in an amount necessary to satisfy the withholding taxes and the FINRA Dealer irrevocably commits to forward the proceeds directly to the Company; (iii) withholding otherwise then deliverable shares of Class A Common Stock or Cash Dividend Rights having a fair market value not to exceed the maximum statutory withholding amount permissible in the applicable jurisdictions; (iv) causing the Participant to surrender Class A Common Stock of the Company which (A) in the case of Class A Common Stock initially acquired pursuant to an Award or otherwise, has been owned by the Participant for any applicable holding period, and (B) has a fair market value on the date of surrender equal to the amount required to be withheld; or (v) through any other lawful manner. The Participant agrees to indemnify and hold the Company harmless from any losses, costs, damages, o
- (c) THE PARTICIPANT FURTHER ACKNOWLEDGES THAT THE COMPANY HAS DIRECTED HIM OR HER TO SEEK INDEPENDENT ADVICE REGARDING THE APPLICABLE PROVISIONS OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED, AND THE INCOME TAX LAWS OF ANY MUNICIPALITY OR STATE IN WHICH HE OR SHE MAY RESIDE.
- 8. No Right to Employment or Service. The Participant's employment with the Company and any of its subsidiaries is on an at-will basis only, subject to the provisions of applicable law. Accordingly, subject to any written, express employment contract with the Participant, nothing in this Agreement or the Plan will confer upon the Participant any right to employment by the Company or any of its subsidiaries or will interfere with, or restrict in any way, the rights of the Company or any of its subsidiaries, which are hereby expressly reserved, to terminate the employment of the Participant at any time for any reason whatsoever, with or without good cause. Such reservation of rights can be modified only in an express written contract executed by a duly authorized officer of the Company.
- 9. Adjustments in Respect of Units. In the event of any common stock dividend or common stock split, recapitalization (including, but not limited to, the payment of an extraordinary dividend), merger, consolidation, combination, spin-off, distribution of assets to shareholders, exchange of shares, or other similar corporate change with regard to the Company (other than the payment of cash dividends), appropriate adjustments shall be made by the Board to the Initial Value of the corresponding Class A Common Stock and in the aggregate number of Units subject to this Agreement. The Board's determination with respect to any such adjustment shall be conclusive and binding on the Participant.
- 10. Address for Notices. Any notice to be given to the Company under the terms of this Agreement will be addressed to the Company, Attn: President, 1400 Woodloch Forest Drive, Suite 300, The Woodlands, Texas 77380, or at such other address as the Company may hereafter designate in writing. Any notice to be given to the Participant will be addressed to such Participant

at the address maintained by the Company for such person or at such other address as the Participant may specify in writing to the Company.

11. Award is Not Transferable. The Award and the rights and privileges conferred hereby (including the Units and the Cash Dividend Rights) may not be transferred, assigned, pledged or hypothecated in any way (whether by operation of law or otherwise) and may not be subject to sale under execution, attachment or similar process. Upon any attempt to transfer, assign, pledge, hypothecate or otherwise dispose of the Award, or of any right or privilege conferred hereby, or upon any attempted sale under any execution, attachment or similar process, this grant and the rights and privileges conferred hereby immediately will become null and void.

12. Compliance with Laws and Regulations.

- (a) If the Participant is an "affiliate" of the Company, as that term is defined in Rule 144 ("Rule 144") under the Securities Act, the Participant may not sell any shares of Class A Common Stock that are received upon settlement of the Units unless in compliance with Rule 144. Further, the Participant's subsequent sale of any shares of Class A Common Stock received upon the settlement of Units will be subject to any market blackout-period that may be imposed by the Company and must comply with the Company's insider trading policies and any other applicable securities laws. The Participant acknowledges and agrees that, prior to the sale of any shares of Class A Common Stock acquired hereunder, it is the Participant's responsibility to determine whether or not such sale of such Class A Common Stock will subject the Participant to liability under insider trading rules or other applicable federal securities laws.
- (b) The Units and any obligation of the Company to deliver shares of Class A Common Stock hereunder will be subject in all respects to (i) all applicable federal and state laws, rules and regulations and (ii) any registration, qualification, approvals or other requirements imposed by any government or regulatory agency or body which the Board may, in its discretion, determine to be necessary or applicable. Moreover, the Company will not issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement if doing so would be contrary to applicable law. If at any time the Company determines, in its discretion, that the listing, registration or qualification of the Class A Common Stock upon any national securities exchange or under any state or federal law, or the consent or approval of any governmental regulatory body, is necessary or desirable, the Company will not be required to issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement unless and until such listing, registration, qualification, consent or approval has been effected or obtained, or otherwise provided for, free of any conditions not acceptable to the Company.
- It is the intention of the Company and the Participant that the payments, benefits and rights to which the Participant could be entitled pursuant to this Agreement comply with or be exempt from Section 409A of the Code and the Treasury Regulations promulgated thereunder (together, "Section 409A") (to the extent that the requirements of Section 409A are applicable thereto), after application of all available exemptions (including without limitation the short-term deferral rule, the involuntary separation pay plan exception, or the specified payment date rule). The provisions of this Agreement shall be construed in a manner consistent with that intention. If any provision of this Agreement contravenes Section 409A, or would cause Participant to incur any additional tax, interest or penalty under Section 409A, the Company and Participant agree in good faith to reform this Agreement to comply with Section 409A, or to take such other actions as the Company and the Participant deem necessary or appropriate, to maintain, to the maximum extent practicable, without violating the provisions of Section 409A, the original intent and economic benefit to the Participant and the Company of the applicable provision; provided that the Company shall have no obligation to make any changes that could create any additional economic cost or loss of benefit to the Company. Any provision required for compliance with Section 409A that is omitted from this Agreement shall be incorporated herein by reference and shall apply retroactively, if necessary, and be deemed a part of this Agreement to the same extent as though expressly set forth herein. Notwithstanding anything to the contrary, the Company makes no representation with respect to the tax treatment of the payments and/or benefits provided under this Agreement, and in no event will Company be liable for, pay or reimburse any additional tax, interest or penalties that may be imposed on the Participant under Section 409A. In the event that the Participant is deemed to be a "specified employee" within the meaning of that term under Code Section 409A(a)(2)(B), the Company is authorized to delay any payments otherwise required hereunder following termination of employment until the first business day after the end of the six (6) month period following termination of employment, to the extent that such delay is necessary in order to comply with the requirements of Section 409A. If required to comply with Section 409A (but only to the extent so required), a termination of employment shall not be deemed to have occurred for purposes of this Agreement providing for the payment of any amounts or benefits upon or following a termination of employment unless such termination is also a "Separation" from Service" within the meaning of Section 409A (excluding death) and, for purposes of any provision of this Agreement, references to "termination of employment," "separation from employment," "termination," or like terms shall mean "Separation from Service" (excluding death).

13. <u>Binding Agreement</u>. This Agreement will be binding upon and inure to the benefit of the heirs, legatees, legal representatives, successors and assigns of the parties hereto.

14. Plan Governs.

- (a) Except as set forth in this Section 14 and where explicitly stated in this Agreement, this Agreement is subject to all terms and provisions of the Plan. In the event of a conflict between one or more provisions of this Agreement and one or more provisions of the Plan, the provisions of the Plan will govern.
- (b) Any interpretation of the Plan as the Plan applies to this Agreement shall be in compliance with Section 409A. If a provision of this Agreement is compliant with Section 409A and the conflicting provision of the Plan is not compliant with Section 409A, the provision of this Agreement shall govern.
- 15. <u>Board Authority</u>. The Board will have the power to interpret the Plan and this Agreement and to adopt such rules for the administration, interpretation and application of the Plan as are consistent therewith and to interpret or revoke any such rules (including, but not limited to, the determination of whether or not any Units have been earned and the determination of the number of Earned Performance Units). All actions taken and all interpretations and determinations made by the Board will be final and binding upon the Participant, the Company and all other persons, and will be given the maximum deference permitted by law. No member of the Board will be personally liable for any action, determination or interpretation made in good faith with respect to the Plan or this Agreement.
- 16. Captions. Captions provided herein are for convenience only and are not to serve as a basis for interpretation or construction of this Agreement.
- 17. <u>Provisions Severable</u>. In the event that any provision in this Agreement will be held invalid or unenforceable, such provision will be severable from, and such invalidity or unenforceability will not be construed to have any effect on, the remaining provisions of this Agreement.
- 18. <u>Entire Agreement.</u> This Agreement, including the Notice, and the Plan constitute the entire understanding of the parties relating to the subjects covered herein. The Participant expressly warrants that he or she is not executing the Notice in reliance on any promises, representations or inducements other than those contained herein and in the Plan.
- 19. <u>Modifications to this Agreement</u>. No modification of or amendment to this Agreement, nor any waiver of any rights under this Agreement, will be effective unless made in writing signed by the Participant and a duly authorized officer of the Company. All modifications of or amendments to this Agreement must either (a) comply with Section 409A or (b) not cause the Award to be subject to Section 409A if the Award is not already subject to Section 409A.
- 20. <u>Amendment, Suspension or Termination of the Plan</u>. The Participant understands that the Plan is discretionary in nature and may be modified, suspended or terminated by the Company at any time.
- 21. <u>Clawback</u>. Notwithstanding any provision in the Notice, this Agreement or the Plan to the contrary, to the extent required by (a) applicable law, including, without limitation, the requirements of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, any SEC rule or any applicable securities exchange listing standards and/or (b) any policy that may be adopted or amended by the Board from time to time, all shares of Class A Common Stock issued hereunder or cash paid hereunder shall be subject to forfeiture, repurchase, recoupment and/or cancellation to the extent necessary to comply with such law(s) and/or policy.
- 22. Governing Law. This Agreement will be governed by, and construed in accordance with, the laws of the State of Delaware, without regard to its conflict of law provisions.
- 23. <u>Data Protection</u>. By accepting the Award the Participant agrees and consents:
 - (a) to the collection, use, processing and transfer by the Company of certain personal information about the Participant, including the Participant's name, home address and telephone number, date of birth, other employee information, details of the Units and Cash Dividend Rights granted to the Participant, and of cash or shares of Class A Common Stock issued or transferred to the Participant pursuant to this Agreement ("Data"); and
 - (b) to the Company transferring Data to any subsidiary or affiliate of the Company for the purposes of implementing, administering and managing this Agreement; and

- (c) to the use of such Data by any person for such purposes; and
- (d) to the transfer to and retention of such Data by third parties in connection with such purposes.
- 24. <u>Electronic Delivery and Acceptance</u>. The Company may, in its sole discretion, decide to deliver any documents related to current or future participation in the Plan by electronic means or to request the Participant's consent to participate in the Plan by electronic means. The Participant hereby consents to receive such documents by electronic delivery and, if requested, agrees to participate in the Plan through an on-line or electronic system established and maintained by the Company or a third party designated by the Company.
- 25. No Guarantee of Interests. The Board and the Company do not guarantee the Units from loss or depreciation.
- 26. <u>Beneficiary Designation</u>. The Participant may from time to time name any beneficiary or beneficiaries (who may be named contingently or successively) to whom shall be delivered or paid under this Agreement following the Participant's death any shares of Class A Common Stock that are distributable or cash payable hereunder in respect of the Units and cash distributable hereunder in respect of the Cash Dividend Rights at the time specified in Section 4 hereof or, if applicable, Section 6 hereof. Each designation will revoke all prior designations, shall be in a form prescribed by the Board, and will be effective only when filed in writing with the Board during the Participant's lifetime. In the absence of any such effective designation, shares issuable and cash payable in connection with the Participant's death shall be paid to the Participant's surviving spouse, if any, or otherwise to the Participant's estate.
- 27. <u>Participant Acknowledgements</u>. The Participant acknowledges receipt of a copy of the Plan and represents that he or she is familiar with the terms and provisions thereof, and hereby accepts the Award subject to all of the terms and provisions hereof and thereof. The Participant has reviewed this Agreement and the Plan in their entirety, has had an opportunity to obtain the advice of counsel prior to executing the Notice and fully understands all provisions of this Agreement and the Plan.

THE PARTICIPANT ACKNOWLEDGES AND AGREES THAT THE UNITS AND CASH DIVIDEND RIGHTS WILL BE EARNED, IF AT ALL, ONLY UPON THE ACHIEVEMENT OF THE PERFORMANCE OBJECTIVE AND THE PARTICIPANT'S CONTINUED SERVICE AS AN EMPLOYEE OR AS A DIRECTOR OF THE COMPANY OR ANY OF ITS SUBSIDIARIES (NOT THROUGH THE ACT OF BEING GRANTED THE AWARD OR ACQUIRING THE UNITS OR THE CASH DIVIDEND RIGHTS HEREUNDER) THROUGH THE END OF THE PERFORMANCE PERIOD. THE PARTICIPANT FURTHER ACKNOWLEDGES AND AGREES THAT NOTHING IN THE NOTICE, THIS AGREEMENT NOR THE PLAN WILL CONFER UPON THE PARTICIPANT ANY RIGHT WITH RESPECT TO CONTINUATION OF THE PARTICIPANT'S EMPLOYMENT WITH THE COMPANY OR SERVICE AS A DIRECTOR OF THE COMPANY OR ANY OF ITS SUBSIDIARIES.

Schedule A

Determination of Earned Performance Units (Annualized Total Shareholder Return)

1. Performance Objective

The number of Earned Performance Units, if any, shall be determined based upon the Company's Total Shareholder Return during the Performance Period as further described and defined below.

The number of Earned Performance Units shall be equal to the product of (i) the Target Units multiplied by (ii) the TSR Percentage.

2. Definitions

"Initial Value" means \$[•] per share of Class A Common Stock which was the volume weighted average price of a share of Class A Common Stock for the twenty (20) trading days ending on and including [•].

"Cash Dividends" means the aggregate amount of cash dividends per share of Class A Common Stock paid over the Performance Period by the Company.

"Closing Value" means the volume weighted average price of a share of Class A Common Stock for the twenty (20) trading days ending on and including the last day of the Performance Period (as reported by Bloomberg, L.P. or another authoritative source selected by the Board). Notwithstanding the foregoing, if Total Shareholder Return for the Company is required to be determined for purposes of Section 6(a), then the Closing Value with respect to the Company shall mean the fair market value (as determined in good faith by the Board) of the consideration received by the shareholders of the Company with respect to each share of Class A Common Stock as of the effective time of the Change of Control Event; provided, however, that if such Change of Control Event is effected in a manner that does not result in the shareholders of the Company receiving consideration in exchange for their Class A Common Stock, then such Closing Value shall mean the Fair Market Value on the Change of Control Date (as defined in Section 6).

"Fair Market Value" means (a) during such time as the Class A Common Stock is registered under Section 12 of the Exchange Act, the closing sales price of the Class A Common Stock as quoted by an established stock exchange or automated quotation system on the day for which such value is to be determined, or, if there was no quoted price for such day, then for the last preceding business day on which there was a quoted price as reported in The Wall Street Journal or such other sources as the Board deems reliable, or (b) during any such time as the Class A Common Stock is not listed upon an established stock exchange or automated quotation system, the mean between dealer "bid" and "ask" prices of the Class A Common Stock in the over-the-counter market on the day for which such value is to be determined, as reported in The Wall Street Journal or such other source as the Board deems reliable, or (c) during any such time as the Class A Common Stock cannot be valued pursuant to (a) or (b) above, the fair market value of the Class A Common Stock as determined in good faith by the Board using a "reasonable application of a reasonable valuation method" within the meaning of Treasury Regulation Section 1.409A-1(b)(5) (iv)(B) or any successor provision.

"Total Shareholder Return" or "TSR" shall mean the percentage rate of return the Company's shareholders receive through stock price changes and the receipt of Cash Dividends paid over the Performance Period, determined in accordance with the following formula: ((a) the sum of (i) Closing Value minus (ii) Initial Value plus (iii) Cash Dividends) divided by (b) Initial Value.

2. Determination of TSR Percentage Attributable to Annualized TSR

The applicable "TSR Percentage" shall be as set forth in the table below (with straight line interpolation between the TSR Percentages set forth below), based on the Company's Annualized TSR over the Performance Period. The Company's "Annualized TSR" shall be calculated as follows: (i) the sum of (A) 1.00 plus (B) the Total Shareholder Return for the Performance Period, with the sum of (A) and (B) raised to the power of 1/3, minus (ii) 1.00. In the event of a Change of Control Event or the Performance Period is less than three (3) years, the "raised to the power of 1/3" shall be adjusted to reflect such shortened Performance Period.

Company's Annualized TSR	TSR Percentage
23.9% or greater	200%
14.5%	100%
8.4%	50%
Less than 8.4%	0%

Earthstone Energy, Inc.

AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN NOTICE OF PERFORMANCE RESTRICTED STOCK UNIT AWARD

Award No.:	
Participant:	
Notice:	You have been granted the following award of performance restricted stock units ("Performance Restricted Stock Units") of Earthstone Energy, Inc. (the "Company"), in accordance with the terms of this Notice of Performance Restricted Stock Unit Award (this "Notice"), the Earthstone Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as approved by shareholders in June 2018, as amended from time to time (the "Plan"), and the attached Performance Restricted Stock Unit Agreement (the "Agreement").
Grant Date:	(the "Grant Date")
Number of Performance Restricted Stock Units:	(the "Units")
Performance Period:	(the "Performance Period")
opportunity to obtain the advi and provisions of the Agreem	Any payment with respect to the settlement of the Units is subject to (i) the achievement of the performance objective set forth in the Agreement, (ii) except as otherwise provided in the Agreement, your continued service as an employee or as a director of the Company or any of its subsidiaries through the end of the Performance Period, and (iii) upon the terms and conditions of this Notice, the Plan and the Agreement. e Participant below, acknowledge that you (i) have reviewed the Agreement and the Plan in their entirety and have had the ce of counsel prior to executing this Notice, (ii) understand that the award of the Units is granted under and governed by the terms ent and the Plan, and (iii) agree to accept as binding all of the determinations and interpretations made by the Board of Directors to matters arising under or relating to this Notice, the Agreement and the Plan.
PARTICIPA	NT EARTHSTONE ENERGY, INC.
	By:Name: Title:

EARTHSTONE ENERGY, INC. AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN

PERFORMANCE RESTRICTED STOCK UNIT AGREEMENT

- 1. Award of Performance Restricted Stock Units and Cash Dividend Rights. Earthstone Energy, Inc., a Delaware corporation (the "Company"), hereby grants to the Participant under the Plan an award (the "Award") of (a) the number of Performance Restricted Stock Units (each individually, a "Unit" and collectively, the "Units") set forth in the Notice of Performance Restricted Stock Unit Award (the "Notice") to which this Performance Restricted Stock Unit Agreement (this "Agreement") is attached and (b) with respect to each Unit a contingent right to receive an amount of cash equal to the cash distributions, if any, made by the Company with respect to one share of Class A Common Stock with a record date after the Grant Date and prior to the date the applicable Unit is settled, forfeited or otherwise expires ("Cash Dividend Right"). Each Cash Dividend Right entitles the Participant to receive the equivalent value of any such cash distribution paid on a single share of Class A Common Stock. The Company will establish a separate bookkeeping account (a "Cash Dividend Account") for each Unit and credit the Cash Dividend Account (without interest) on the applicable dividend payment date with the equivalent amount of any such cash distribution made. Except as may be explicitly provided otherwise, any reference in this Agreement to the Award shall be deemed to refer to the Units and Cash Dividend Right provided herein. This Agreement consists of the Notice and the terms and conditions of the Earthstone Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as amended from time to time (the "Plan"). Unless otherwise provided herein, capitalized terms herein will have the same meanings as in the Plan or in the Notice.
- 2. Overview of the Units. Each Unit represents a contractual right to receive one share of Class A common stock, \$0.001 par value per share, of the Company (the "Class A Common Stock"), or an amount of cash as determined by Section 4 hereof, subject to the terms and conditions of this Agreement, the Plan and the Notice; provided that, based on the achievement of the performance objective outlined in Section 3 hereof (the "Performance Objective"), the number of shares of Class A Common Stock that may be deliverable hereunder (or an amount of cash to the extent provided in Section 4) in respect of the Units will range from a minimum of 0% to a maximum of 200% of the number of Units stated in the Notice (such number of Units stated in the Notice hereafter referred to as, the "Target Units"). The Participant's right to receive shares of Class A Common Stock (or an amount in cash to the extent provided in Section 4) in respect of the Units is generally contingent, in whole or in part, upon (a) the achievement of the Performance Objective and (b) except as provided in Section 5(a) or Section 6 hereof, the Participant's continued service as an employee or as a director of the Company or any of its subsidiaries through the end of the Performance Period.
- 3. <u>Performance Objective</u>. The Performance Objective with respect to the Target Units is based on the Company's relative total shareholder return as determined by the Company's Board of Directors or its Compensation Committee (collectively, the "Board") in its sole discretion following the end of the Performance Period as described in <u>Schedule A</u> hereto. As soon as administratively practicable following the end of the Performance Period (to be not later than forty-five (45) days following the end of the Performance Period), the Board shall certify (such date that the Board certifies the results, the "Determination Date") whether and to the extent that the Performance Objective has been achieved and will determine the number of Units, if any, determined to be earned for the Performance Period as calculated pursuant to <u>Schedule A</u> hereto. The number of Units, if any, determined by the Board to be earned pursuant to this Section 3 shall be referred to as the "Earned Performance Units."

4. Settlement.

(a) Subject to the terms and conditions of this Agreement, within ninety (90) days following the end of the Performance Period, except in no event later than March 15th of the calendar year following the calendar year in which the Award is no longer subject to substantial risk of forfeiture hereunder (which payment schedule is intended to comply with the "short-term deferral" and/or "specified payment date" exemptions from the application of Section 409A of the Internal Revenue Code of 1986, as amended (the "Code")), the Company will issue one share of Class A Common Stock (or pay cash to the extent provided in Section 4(b)) for each Earned Performance Unit in a book-entry account in the name of the Participant with the Company's transfer agent and pay in cash any applicable Cash Dividend Rights for such Earned Performance Units. Any fractional Earned Performance Units shall be rounded up to the nearest whole Earned Performance Unit. Prior to the issuance of Class A Common Stock upon the settlement of a Unit, the Participant will have no ownership interest in the Class A Common Stock represented by such Unit and the Participant will have no right to vote or exercise proxies with respect to the Class A Common Stock represented by such Unit. Except as set forth in Section 1 above, the Participant will not receive any dividends or be entitled to any dividend equivalents on or with respect to the Units.

- (b) Notwithstanding anything to the contrary herein, to the extent the total number of shares of Class A Common Stock that would otherwise be issued to the Participant in settlement of the Earned Performance Units pursuant to the terms of this Agreement exceeds One Hundred percent (100%) of the Target Units (which, for purposes of clarity, shall be the Target Units on the date of this Agreement (subject to adjustment as set forth in Section 9 hereof)), the Participant shall be paid cash equal to the Fair Market Value on the Determination Date of such excess shares of Class A Common Stock in lieu of being issued shares of Class A Common Stock, provided, however, to the extent that there are shares of Class A Common Stock available for issuance under the Plan or any successor plan at the time the Earned Performance Units are settled (or any portion of the applicable Earned Performance Units are settled), then the Board may, in its sole discretion, determine to settle the applicable Earned Performance Units (or any portion of the applicable Earned Performance Units) by delivering to the Participant a number of shares of Class A Common Stock equal to the number of Earned Performance Units.
- (c) Upon conversion into shares of Class A Common Stock (or common stock of a Successor Corporation) pursuant to Section 4(a) or Section 6 hereof, a cash settlement of the Participant's rights pursuant to Section 4(b) or at the election of the Board at its sole discretion pursuant to Section 6(d) hereof, or a combination of the issuance of Class A Common Stock and the payment of cash in accordance with any applicable provisions of this Agreement, all of the Units and Cash Dividend Rights subject to the Award shall be cancelled and terminated. If and to the extent that the Participant is still employed or serves as a director of the Company or any of its subsidiaries at the end of the Performance Period, and none of the Units shall have become earned in accordance with the terms of this Agreement, all such Units and Cash Dividend Rights (including the Cash Dividend Account balance) subject to the Award shall be cancelled and terminated.

5. Termination of Employment.

Termination for Death, Disability, Without Cause or For Good Reason. If the Participant's continued service as an employee or as a director of the Company or any of its subsidiaries ends as a result of the Participant's death or Disability, by the Company without Cause or by the Participant for Good Reason, then the Participant shall be deemed to have earned, as of the end of the Performance Period, that number of Units and Cash Dividend Rights equal to the number of Earned Performance Units that the Participant would have earned in accordance with Section 3 hereof had the Participant remained employed through the end of the Performance Period. Any portion of the Units and Cash Dividend Rights that are eligible to be earned pursuant to the preceding sentence, but are not earned as of the end of the Performance Period, shall terminate and be canceled upon the expiration of the Performance Period. Distribution of shares of Class A Common Stock (or the payment in cash to the extent provided by Section 4(b)) in respect of the Units and payment of cash in respect of the Cash Dividend Rights determined to be earned by reason of this Section 5(a) shall be made at the time provided in Section 4 hereof. For purposes of this Agreement, the term "Good Reason" means without the Participant's written consent (i) a material reduction in the Participant's position, authority, power, functions, duties or responsibilities compared to the Participant's position, authority, power, functions, duties or responsibilities as of the Grant Date; (ii) the Participant's primary work location being moved more than fifty (50) miles, from the Participant's primary work location immediately prior to the relocation; (iii) the Company or any of its subsidiaries materially reduces the Participant's base salary (unless the base salaries of substantially all other senior executives of the Company are similarly reduced); or (iv) if the Participant is a party to an employment agreement with the Company, any material breach of such employment agreement by the Company. The Participant will not resign for Good Reason without first providing the Company with written notice of the acts or omissions constituting the condition(s) for "Good Reason" within ninety (90) days of the initial existence of the condition(s) for "Good Reason" and the Company must have an opportunity within thirty (30) days following delivery of such notice to cure the Good Reason condition (the "Cure" Period"). If the condition(s) are not remedied during such Cure Period, the Participant may terminate such Participant's employment with the Company for Good Reason, by delivering a written notice of termination to the Company; provided, however, that such termination must occur no later than five (5) days after the conclusion of the Cure Period; otherwise, the Participant is deemed to have accepted the condition(s), or the Company's correction of such condition(s), that may have given rise to the existence of such Good Reason. For purposes of this Agreement, the term "Cause" means (A) the Participant's failure to perform (other than due to Disability or death) the duties of the Participant's position (as they may exist from time to time) to the reasonable satisfaction of the Company or any of its subsidiaries after receipt of a written warning and at least fifteen (15) days' opportunity for the Participant to cure the failure, (B) any act of fraud or dishonesty committed by the Participant against or with respect to the Company or any of its subsidiaries or customers as shall be reasonably determined to have occurred by the Board, (C) the Participant's conviction or plea of no contest to a crime that negatively reflects on the Participant's fitness to perform the Participant's duties or harms the Company's or any of its subsidiaries' reputation or business, (D) the Participant's willful or gross misconduct, moral turpitude, or breach of fiduciary duty

that may be or is injurious to the Company or any of its subsidiaries, or (E) the Participant's willful violation of a material policy of the Company or any of its subsidiaries. The preceding definition shall not be deemed to be inclusive of all the acts or omissions that the Company or any of its subsidiaries may consider as grounds for the dismissal or discharge of the Participant or any other individual in the service of the Company or any of its subsidiaries. Notwithstanding the foregoing, if the Participant is a party to an employment agreement with the Company, the definition of "cause" as defined in the employment agreement will supersede the above definition.

- (b) Other Termination of Employment. Unless otherwise determined by the Board at or after grant, if the Participant's continued service with the Company and its subsidiaries terminates, such that the Participant is no longer serving the Company or any of its subsidiaries as an employee or director, prior to the end of the Performance Period for any reason other than those listed in Section 5(a) hereof, all of the Units and Cash Dividend Rights (including the Cash Dividend Account balance) subject to the Award shall terminate and automatically be canceled upon such termination of service.
- 6. Change of Control Event. Notwithstanding the provisions of Section 2 through Section 5 hereof, if the Participant has been continuously employed or continuously served as a director of the Company or any of its subsidiaries from the Grant Date until the date of a Change of Control Event (the "Change of Control Date"), then upon the occurrence of a Change of Control Event the Participant's rights in respect of the Units shall be determined as provided in Section 6(a) hereof. If the Participant's continued service with the Company and its subsidiaries terminates, such that the Participant is no longer serving the Company or any of its subsidiaries as an employee or director prior to the Change of Control Date, but the Units remain outstanding pursuant to Section 5(a) hereof, then the Participant's rights in respect of the outstanding Units shall be determined as provided in Section 6(b) hereof.
 - (a) Continuous Employment. If a Change of Control Event occurs and the Participant's employment or service as a director of the Company or any of its subsidiaries has not terminated prior to the Change of Control Date, then the Participant will be issued a number of shares of Class A Common Stock (or paid an amount of cash to the extent provided by Section 4(b)) equal to the number of Units that would have become Earned Performance Units and paid an amount of cash for any Cash Dividend Rights equal to the number of Earned Performance Units in accordance with the provisions of Section 3 hereof assuming that: (i) the Performance Period ended on the Change of Control Date, and (ii) the determination of whether, and to what extent, the Performance Objective is achieved is based on actual performance against the stated performance criteria through the Change of Control Date; provided, however, that in no event shall the number of Earned Performance Units be less than the number of Target Units granted.
 - (b) Prior Termination of Employment. If the Participant's continued service with the Company and its subsidiaries terminates, such that the Participant is no longer serving the Company or any of its subsidiaries as an employee or director prior to the Change of Control Date, but the Units are still outstanding on such date pursuant to Section 5(a) hereof, then the Participant shall receive a number of shares of Class A Common Stock (or an amount in cash to the extent provided by Section 4(b)) equal to the number of shares of Class A Common Stock that would have been issued to the Participant determined as though Section 6(a) hereof was applicable to the Participant.
 - (c) Time and Form of Payment. Any shares of Class A Common Stock issuable pursuant to this Section 6 shall be issued immediately following (and not later than five (5) business days after) the Change of Control Date (or, if so provided by the Board, immediately prior to the Change of Control Event) and shall be fully earned and freely transferable as of the Change of Control Date. Any cash payment for any Unit pursuant to this Section 6 shall be equal to the fair market value (as determined in good faith by the Board) of the consideration received by the shareholders of the Company with respect to each share of Class A Common Stock as of the effective time of the Change of Control Event; provided, however, that if such Change of Control Event is effected in a manner that does not result in the shareholders of the Company receiving consideration in exchange for their Class A Common Stock, then any cash payment for any Unit pursuant to this Section 6 shall be equal to the Fair Market Value on the Change of Control Date. Notwithstanding anything else contained in this Section 6 to the contrary (other than Section 6(d)), if the Change of Control Event involves a merger, reclassification or other reorganization or business combination pursuant to which the Class A Common Stock is exchanged for or converted to stock of the surviving or continuing corporation in such transaction, the successor or continuing entity to the Company or the direct or indirect parent of the Company (collectively, the "Successor Corporation"), then the Participant shall receive, instead of each share of Class A Common Stock otherwise deliverable hereunder to the extent provided in Section 4(b), the same consideration (whether stock, cash or other property) payable or distributable in such transaction in respect of a share of Class A Common Stock. Any property distributed pursuant to this Section 6(c), whether in shares of the Successor Corporation or otherwise, shall in all cases be freely transferable without any restriction (other than any

- imposed by applicable law), and any securities issued hereunder shall be registered to trade under the Exchange Act, and shall have been registered under the Securities Act of 1933, as amended (the "Securities Act").
- (d) Alternative Form of Payment. Notwithstanding anything else contained in this Section 6 to the contrary, the Board may elect, at its sole discretion by resolution adopted prior to the Change of Control Date, to have the Company satisfy the Participant's rights in respect of the Units (as determined pursuant to the foregoing provisions of this Section 6), in whole or in part, by having the Company make a cash payment to the Participant within five (5) business days of the Change of Control Date in respect of all such Units or such portion of such Units as the Board shall determine. Any cash payment for any Unit shall be equal to the Fair Market Value of the number of shares of Class A Common Stock into which it would convert, determined on the Change of Control Date.

7. Taxes.

- (a) <u>Tax Liability</u>. The Participant is ultimately liable and responsible for all taxes owed by the Participant in connection with the Award, regardless of any action the Company takes with respect to any tax withholding obligations that arise in connection with the Award. The Company does not make any representation or undertaking regarding the treatment of any tax withholding in connection with the grant or vesting of the Award or the subsequent sale of Class A Common Stock. The Company does not commit and is under no obligation to structure the Award to reduce or eliminate the Participant's tax liability.
- (b) Payment of Withholding Taxes. In the event required by federal, state or local law, the Company will have the right and is hereby authorized to withhold, and/or to require the Participant to pay upon the occurrence of an event triggering the requirement, any applicable withholding taxes in respect of the Award, whether upon its grant, vesting, settlement, and/or otherwise, and to take such other action as may be necessary in the opinion of the Board to satisfy all obligations for the payment of such withholding taxes. The Company may, in its sole discretion, and subject to compliance with all applicable laws as set forth in Section 12 hereof, permit the Participant to satisfy such tax withholding obligation, in whole or in part, without limitation, by: (i) causing the Participant to tender a cash payment or withholding cash otherwise payable hereunder; (ii) permitting the Participant to enter into a "same-day-sale" commitment with a broker-dealer that is a member of the Financial Industry Regulatory Authority (a "FINRA Dealer") whereby the Participant shall irrevocably elect to sell a portion of any shares of Class A Common Stock to be delivered upon settlement in an amount necessary to satisfy the withholding taxes and the FINRA Dealer irrevocably commits to forward the proceeds directly to the Company; (iii) withholding otherwise then deliverable shares of Class A Common Stock or Cash Dividend Rights having a fair market value not to exceed the maximum statutory withholding amount permissible in the applicable jurisdictions; (iv) causing the Participant to surrender Class A Common Stock of the Company which (A) in the case of Class A Common Stock initially acquired pursuant to an Award or otherwise, has been owned by the Participant for any applicable holding period, and (B) has a fair market value on the date of surrender equal to the amount required to be withheld; or (v) through any other lawful manner. The Participant agrees to indemnify and hold the Company harmless from any losses, costs, damages, o
- (c) THE PARTICIPANT FURTHER ACKNOWLEDGES THAT THE COMPANY HAS DIRECTED HIM OR HER TO SEEK INDEPENDENT ADVICE REGARDING THE APPLICABLE PROVISIONS OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED, AND THE INCOME TAX LAWS OF ANY MUNICIPALITY OR STATE IN WHICH HE OR SHE MAY RESIDE.
- 8. No Right to Employment or Service. The Participant's employment with the Company and any of its subsidiaries is on an at-will basis only, subject to the provisions of applicable law. Accordingly, subject to any written, express employment contract with the Participant, nothing in this Agreement or the Plan will confer upon the Participant any right to employment by the Company or any of its subsidiaries or will interfere with, or restrict in any way, the rights of the Company or any of its subsidiaries, which are hereby expressly reserved, to terminate the employment of the Participant at any time for any reason whatsoever, with or without good cause. Such reservation of rights can be modified only in an express written contract executed by a duly authorized officer of the Company.
- 9. Adjustments in Respect of Units. In the event of any common stock dividend or common stock split, recapitalization (including, but not limited to, the payment of an extraordinary dividend), merger, consolidation, combination, spin-off, distribution of assets to shareholders, exchange of shares, or other similar corporate change with regard to the Company or any Peer Group company (other than the payment of cash dividends), appropriate adjustments shall be made by the Board to the Initial Value of the corresponding common stock, and, if any such event occurs with respect to the Company, in the aggregate number of Units

subject to this Agreement. The Board's determination with respect to any such adjustment shall be conclusive and binding on the Participant.

- 10. Address for Notices. Any notice to be given to the Company under the terms of this Agreement will be addressed to the Company, Attn: President, 1400 Woodloch Forest Drive, Suite 300, The Woodlands, Texas 77380, or at such other address as the Company may hereafter designate in writing. Any notice to be given to the Participant will be addressed to such Participant at the address maintained by the Company for such person or at such other address as the Participant may specify in writing to the Company.
- 11. Award is Not Transferable. The Award and the rights and privileges conferred hereby (including the Units and the Cash Dividend Rights) may not be transferred, assigned, pledged or hypothecated in any way (whether by operation of law or otherwise) and may not be subject to sale under execution, attachment or similar process. Upon any attempt to transfer, assign, pledge, hypothecate or otherwise dispose of the Award, or of any right or privilege conferred hereby, or upon any attempted sale under any execution, attachment or similar process, this grant and the rights and privileges conferred hereby immediately will become null and void.

12. Compliance with Laws and Regulations.

- (a) If the Participant is an "affiliate" of the Company, as that term is defined in Rule 144 ("Rule 144") under the Securities Act, the Participant may not sell any shares of Class A Common Stock that are received upon settlement of the Units unless in compliance with Rule 144. Further, the Participant's subsequent sale of any shares of Class A Common Stock received upon the settlement of Units will be subject to any market blackout-period that may be imposed by the Company and must comply with the Company's insider trading policies and any other applicable securities laws. The Participant acknowledges and agrees that, prior to the sale of any shares of Class A Common Stock acquired hereunder, it is the Participant's responsibility to determine whether or not such sale of such Class A Common Stock will subject the Participant to liability under insider trading rules or other applicable federal securities laws.
- (b) The Units and any obligation of the Company to deliver shares of Class A Common Stock hereunder will be subject in all respects to (i) all applicable federal and state laws, rules and regulations and (ii) any registration, qualification, approvals or other requirements imposed by any government or regulatory agency or body which the Board may, in its discretion, determine to be necessary or applicable. Moreover, the Company will not issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement if doing so would be contrary to applicable law. If at any time the Company determines, in its discretion, that the listing, registration or qualification of the Class A Common Stock upon any national securities exchange or under any state or federal law, or the consent or approval of any governmental regulatory body, is necessary or desirable, the Company will not be required to issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement unless and until such listing, registration, qualification, consent or approval has been effected or obtained, or otherwise provided for, free of any conditions not acceptable to the Company.
- (c) It is the intention of the Company and the Participant that the payments, benefits and rights to which the Participant could be entitled pursuant to this Agreement comply with or be exempt from Section 409A of the Code and the Treasury Regulations promulgated thereunder (together, "Section 409A") (to the extent that the requirements of Section 409A are applicable thereto), after application of all available exemptions (including without limitation the short-term deferral rule, the involuntary separation pay plan exception, or the specified payment date rule). The provisions of this Agreement shall be construed in a manner consistent with that intention. If any provision of this Agreement contravenes Section 409A, or would cause Participant to incur any additional tax, interest or penalty under Section 409A, the Company and Participant agree in good faith to reform this Agreement to comply with Section 409A, or to take such other actions as the Company and the Participant deem necessary or appropriate, to maintain, to the maximum extent practicable, without violating the provisions of Section 409A, the original intent and economic benefit to the Participant and the Company of the applicable provision; provided that the Company shall have no obligation to make any changes that could create any additional economic cost or loss of benefit to the Company. Any provision required for compliance with Section 409A that is omitted from this Agreement shall be incorporated herein by reference and shall apply retroactively, if necessary, and be deemed a part of this Agreement to the same extent as though expressly set forth herein. Notwithstanding anything to the contrary, the Company makes no representation with respect to the tax treatment of the payments and/or benefits provided under this Agreement, and in no event will Company be liable for, pay or reimburse any additional tax, interest or penalties that may be imposed on the Participant under Section 409A. In the event that the Participant is deemed to be a "spec

period following termination of employment, to the extent that such delay is necessary in order to comply with the requirements of Section 409A. If required to comply with Section 409A (but only to the extent so required), a termination of employment shall not be deemed to have occurred for purposes of this Agreement providing for the payment of any amounts or benefits upon or following a termination of employment unless such termination is also a "Separation from Service" within the meaning of Section 409A (excluding death) and, for purposes of any provision of this Agreement, references to "termination of employment," "separation from employment," "termination," or like terms shall mean "Separation from Service" (excluding death).

13. <u>Binding Agreement</u>. This Agreement will be binding upon and inure to the benefit of the heirs, legatees, legal representatives, successors and assigns of the parties hereto.

14. Plan Governs.

- (a) Except as set forth in this Section 14 and where explicitly stated in this Agreement, this Agreement is subject to all terms and provisions of the Plan. In the event of a conflict between one or more provisions of this Agreement and one or more provisions of the Plan, the provisions of the Plan will govern.
- (b) Any interpretation of the Plan as the Plan applies to this Agreement shall be in compliance with Section 409A. If a provision of this Agreement is compliant with Section 409A and the conflicting provision of the Plan is not compliant with Section 409A, the provision of this Agreement shall govern.
- 15. <u>Board Authority</u>. The Board will have the power to interpret the Plan and this Agreement and to adopt such rules for the administration, interpretation and application of the Plan as are consistent therewith and to interpret or revoke any such rules (including, but not limited to, the determination of whether or not any Units have been earned and the determination of the number of Earned Performance Units). All actions taken and all interpretations and determinations made by the Board will be final and binding upon the Participant, the Company and all other persons, and will be given the maximum deference permitted by law. No member of the Board will be personally liable for any action, determination or interpretation made in good faith with respect to the Plan or this Agreement.
- 16. Captions. Captions provided herein are for convenience only and are not to serve as a basis for interpretation or construction of this Agreement.
- 17. <u>Provisions Severable</u>. In the event that any provision in this Agreement will be held invalid or unenforceable, such provision will be severable from, and such invalidity or unenforceability will not be construed to have any effect on, the remaining provisions of this Agreement.
- 18. <u>Entire Agreement.</u> This Agreement, including the Notice, and the Plan constitute the entire understanding of the parties relating to the subjects covered herein. The Participant expressly warrants that he or she is not executing the Notice in reliance on any promises, representations or inducements other than those contained herein and in the Plan.
- 19. <u>Modifications to this Agreement</u>. No modification of or amendment to this Agreement, nor any waiver of any rights under this Agreement, will be effective unless made in writing signed by the Participant and a duly authorized officer of the Company. All modifications of or amendments to this Agreement must either (a) comply with Section 409A or (b) not cause the Award to be subject to Section 409A if the Award is not already subject to Section 409A.
- 20. <u>Amendment, Suspension or Termination of the Plan</u>. The Participant understands that the Plan is discretionary in nature and may be modified, suspended or terminated by the Company at any time.
- 21. <u>Clawback</u>. Notwithstanding any provision in the Notice, this Agreement or the Plan to the contrary, to the extent required by (a) applicable law, including, without limitation, the requirements of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, any SEC rule or any applicable securities exchange listing standards and/or (b) any policy that may be adopted or amended by the Board from time to time, all shares of Class A Common Stock issued hereunder or cash paid hereunder shall be subject to forfeiture, repurchase, recoupment and/or cancellation to the extent necessary to comply with such law(s) and/or policy.
- 22. Governing Law. This Agreement will be governed by, and construed in accordance with, the laws of the State of Delaware, without regard to its conflict of law provisions.

- 23. <u>Data Protection</u>. By accepting the Award the Participant agrees and consents:
 - (a) to the collection, use, processing and transfer by the Company of certain personal information about the Participant, including the Participant's name, home address and telephone number, date of birth, other employee information, details of the Units and Cash Dividend Rights granted to the Participant, and of cash or shares of Class A Common Stock issued or transferred to the Participant pursuant to this Agreement ("**Data**"); and
 - (b) to the Company transferring Data to any subsidiary or affiliate of the Company for the purposes of implementing, administering and managing this Agreement; and
 - (c) to the use of such Data by any person for such purposes; and
 - (d) to the transfer to and retention of such Data by third parties in connection with such purposes.
- 24. <u>Electronic Delivery and Acceptance</u>. The Company may, in its sole discretion, decide to deliver any documents related to current or future participation in the Plan by electronic means or to request the Participant's consent to participate in the Plan by electronic means. The Participant hereby consents to receive such documents by electronic delivery and, if requested, agrees to participate in the Plan through an on-line or electronic system established and maintained by the Company or a third party designated by the Company.
- 25. No Guarantee of Interests. The Board and the Company do not guarantee the Units from loss or depreciation.
- 26. <u>Beneficiary Designation</u>. The Participant may from time to time name any beneficiary or beneficiaries (who may be named contingently or successively) to whom shall be delivered or paid under this Agreement following the Participant's death any shares of Class A Common Stock that are distributable or cash payable hereunder in respect of the Units and cash distributable hereunder in respect of the Cash Dividend Rights at the time specified in Section 4 hereof or, if applicable, Section 6 hereof. Each designation will revoke all prior designations, shall be in a form prescribed by the Board, and will be effective only when filed in writing with the Board during the Participant's lifetime. In the absence of any such effective designation, shares issuable and cash payable in connection with the Participant's death shall be paid to the Participant's surviving spouse, if any, or otherwise to the Participant's estate.
- 27. <u>Participant Acknowledgements</u>. The Participant acknowledges receipt of a copy of the Plan and represents that he or she is familiar with the terms and provisions thereof, and hereby accepts the Award subject to all of the terms and provisions hereof and thereof. The Participant has reviewed this Agreement and the Plan in their entirety, has had an opportunity to obtain the advice of counsel prior to executing the Notice and fully understands all provisions of this Agreement and the Plan.

THE PARTICIPANT ACKNOWLEDGES AND AGREES THAT THE UNITS AND CASH DIVIDEND RIGHTS WILL BE EARNED, IF AT ALL, ONLY UPON THE ACHIEVEMENT OF THE PERFORMANCE OBJECTIVE AND THE PARTICIPANT'S CONTINUED SERVICE AS AN EMPLOYEE OR AS A DIRECTOR OF THE COMPANY OR ANY OF ITS SUBSIDIARIES (NOT THROUGH THE ACT OF BEING GRANTED THE AWARD OR ACQUIRING THE UNITS OR THE CASH DIVIDEND RIGHTS HEREUNDER) THROUGH THE END OF THE PERFORMANCE PERIOD. THE PARTICIPANT FURTHER ACKNOWLEDGES AND AGREES THAT NOTHING IN THE NOTICE, THIS AGREEMENT NOR THE PLAN WILL CONFER UPON THE PARTICIPANT ANY RIGHT WITH RESPECT TO CONTINUATION OF THE PARTICIPANT'S EMPLOYMENT WITH THE COMPANY OR SERVICE AS A DIRECTOR OF THE COMPANY OR ANY OF ITS SUBSIDIARIES.

Schedule A

<u>Determination of Earned Performance Units</u> (Relative Total Shareholder Return)

1. <u>Performance Objective</u>

The number of Earned Performance Units, if any, shall be determined based upon the Company's Relative Total Shareholder Return during the Performance Period as further described and defined below.

The number of Earned Performance Units shall be equal to the product of (i) the Target Units multiplied by (ii) the RTSR Applicable Percentage.

2. Definitions

"Initial Value" means the volume weighted average price of a share of Class A Common Stock or stock of such Peer Group company, as applicable, for the twenty (20) trading days ending on and including [•] (as reported by Bloomberg, L.P. or another authoritative source selected by the Board).

"Cash Dividends" means the aggregate amount of cash dividends per share paid over the Performance Period by the Company or such Peer Group company, as applicable.

"Closing Value" means the volume weighted average price of a share of Class A Common Stock or stock of such Peer Group company, as applicable, for the twenty (20) trading days ending on and including the last day of the Performance Period (as reported by Bloomberg, L.P. or another authoritative source selected by the Board). Notwithstanding the foregoing, if Total Shareholder Return for the Company is required to be determined for purposes of Section 6(a), then the Closing Value with respect to the Company shall mean the fair market value (as determined in good faith by the Board) of the consideration received by the shareholders of the Company with respect to each share of Class A Common Stock as of the effective time of the Change of Control Event; provided, however, that if such Change of Control Event is effected in a manner that does not result in the shareholders of the Company receiving consideration in exchange for their Class A Common Stock, then such Closing Value shall mean the Fair Market Value on the Change of Control Date (as defined in Section 6).

"Fair Market Value" means (a) during such time as the Class A Common Stock is registered under Section 12 of the Exchange Act, the closing sales price of the Class A Common Stock as quoted by an established stock exchange or automated quotation system on the day for which such value is to be determined, or, if there was no quoted price for such day, then for the last preceding business day on which there was a quoted price as reported in The Wall Street Journal or such other sources as the Board deems reliable, or (b) during any such time as the Class A Common Stock is not listed upon an established stock exchange or automated quotation system, the mean between dealer "bid" and "ask" prices of the Class A Common Stock in the over-the-counter market on the day for which such value is to be determined, as reported in The Wall Street Journal or such other source as the Board deems reliable, or (c) during any such time as the Class A Common Stock cannot be valued pursuant to (a) or (b) above, the fair market value of the Class A Common Stock as determined in good faith by the Board using a "reasonable application of a reasonable valuation method" within the meaning of Treasury Regulation Section 1.409A-1(b)(5) (iv)(B) or any successor provision.

"Peer Group" means each of the companies (other than the Company) included in the SPDR S&P Oil & Gas Exploration & Production ETF (NYSEARCA: XOP) as of the first day of the Performance Period.

"Relative Total Shareholder Return" or "RTSR" means the TSR achieved by the Company relative to each of companies in the Peer Group for the Performance Period.

"Total Shareholder Return" or "TSR" shall mean, as to the Company and each of the Peer Group companies, the percentage rate of return shareholders receive through stock price changes and the receipt of Cash Dividends paid over the Performance Period, determined in accordance with the following formula: ((a) the sum of (i) Closing Value minus (ii) Initial Value plus (iii) Cash Dividends) divided by (b) Initial Value.

2. <u>Determination of RTSR Applicable Percentage Attributable to Relative Total Shareholder Return</u>

The Board shall determine (i) the Company's TSR for the Performance Period and (ii) the TSR for the Performance Period of each of the companies in the Peer Group. The Company's RTSR performance is the percentile ranking of the Company determined by comparing the TSR of the Company to the TSRs of each of the companies in the Peer Group.

The percentage attributable to the achievement of Relative Total Shareholder Return shall be determined in accordance with the following table based on the Company's relative ranking in respect of the Performance Period with regard to the Company's Total Shareholder Return compared to Total Shareholder Return of each of the companies in the Peer Group (with straight line interpolation between the RTSR Applicable Percentages set forth below):

Company's Relative Ranking	RTSR Applicable Percentage
90 th Percentile or Above	200%
75th Percentile	150%
60 th Percentile	100%
35 th Percentile	50%
Below the 35 th Percentile	0%

Notwithstanding the above, in the event that the Company's TSR for the Performance Period is negative, the maximum RTSR Applicable Percentage shall be 100%.

<u>Changes in Peer Group.</u> When calculating TSR for the Performance Period for the Company and the Peer Group, the following guidelines apply:

- a. In the event there is a merger or acquisition involving any of the Peer Group companies during the Performance Period, only the performance of a Peer Group company that is the surviving entity in such merger or acquisition (based on the determination that such company's pre-transaction shareholders receive the majority of the equity of the post-transaction entity) will continue to be considered as part of the Peer Group on a go-forward basis;
- b. In the event there is a public announcement or other public disclosure during the Performance Period regarding the execution of a definitive agreement with respect to a merger, acquisition, consolidation or similar transaction upon the consummation of which a Peer Group company will cease to be a publicly traded company, then such Peer Group company shall be removed from the Peer Group without regard to whether such transaction is ultimately consummated;
- c. No new companies will be added to the Peer Group during the Performance Period (including a company that is not a Peer Group member which acquires a member of the Peer Group); and
- d. A Peer Group company which files for bankruptcy or is delisted from its stock exchange during the Performance Period will remain in the Peer Group, but its TSR will be permanently deemed below the Company's TSR for the Performance Period.

Notwithstanding the foregoing, the Board may disregard any of these guidelines when evaluating changes in the membership of the Peer Group during the Performance Period in any particular situation, as it deems reasonable in the exercise of its discretion.

Earthstone Energy, Inc.

AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN NOTICE OF RESTRICTED STOCK UNIT AWARD

Award No.:				_			
Participant:							
Notice:	You have been granted the following award of restricted stock units ("Restricted Stock Units") of Earthstone Energy, In (the "Company"), in accordance with the terms of this Notice of Restricted Stock Unit Award (this "Notice"), the Earthsto Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as approved by shareholders in June 2018, as amend from time to time (the "Plan"), and the attached Restricted Stock Unit Agreement (the "Agreement").						
Grant Date:	(the "Grant Date")						
Number of Units:	Aggregate Number of F	Restricted Stock Units (the "Units"):					
Vesting Schedule:	Units	Vesting Date	Units	Vesting Date			
opportunity to obtain the and provisions of the As	employee or as a direc "Vesting Date"), and (i as the Participant below, a e advice of counsel prior to e greement and the Plan, and (its is subject to (i) except as otherwector of the Company or any of its sui) upon the terms and conditions of this acknowledge that you (i) have review executing this Notice, (ii) understand the conditions of this ror relating to this Notice, the Agreem	ubsidiaries through each vesting is Notice, the Plan and the Agreem and the Agreement and the Plan and the award of the Units is grantate determinations and interpretations.	date set forth above (each, a ent. in their entirety and have had the dunder and governed by the term			
PARTICIPAN	NT	1	EARTHSTONE ENERGY, INC	•			
		By: _					
		Name: Title:					

EARTHSTONE ENERGY, INC. AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN

RESTRICTED STOCK UNIT AGREEMENT

1. Award of Restricted Stock Units and Cash Dividend Rights. Earthstone Energy, Inc., a Delaware corporation (the "Company"), hereby grants to the Participant under the Plan an award (the "Award") of (a) the number of Restricted Stock Units (each individually, a "Unit" and collectively, the "Units") set forth in the Notice of Restricted Stock Unit Award (the "Notice") to which this Restricted Stock Unit Agreement (this "Agreement") is attached and (b) with respect to each Unit a contingent right to receive an amount of cash equal to the cash distributions, if any, made by the Company with respect to one share of Class A Common Stock with a record date after the Grant Date and prior to the date the applicable Unit is settled, forfeited or otherwise expires ("Cash Dividend Right"). Each Cash Dividend Right entitles the Participant to receive the equivalent value of any such cash distribution paid on a single share of Class A Common Stock. The Company will establish a separate bookkeeping account (a "Cash Dividend Account") for each Unit and credit the Cash Dividend Account (without interest) on the applicable dividend payment date with the equivalent amount of any such cash distribution made. Except as may be explicitly provided otherwise, any reference in this Agreement to the Award shall be deemed to refer to the Units and Cash Dividend Right provided herein. This Agreement consists of the Notice and the terms and conditions of the Earthstone Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as amended from time to time (the "Plan"). Unless otherwise provided herein, capitalized terms herein will have the same meanings as in the Plan or in the Notice.

2. Vesting Schedule.

- (a) Vesting of the Units. Each Unit held by the Participant will entitle the Participant to receive one share of Class A common stock, \$0.001 par value per share, of the Company (the "Class A Common Stock"), upon the applicable Vesting Date of each such Unit. Prior to the issuance of Class A Common Stock upon the settlement of a Unit, the Participant will have no ownership interest in the Class A Common Stock represented by such Unit and the Participant will have no right to vote or exercise proxies with respect to the Class A Common Stock represented by such Unit. Except as set forth in Section 1 above, the Participant will not receive any dividends or be entitled to any dividend equivalents on or with respect to the Units. No stock certificates will be issued as of the Grant Date set forth in the Notice and the Units will be subject to forfeiture and other restrictions as set forth below. Cash Dividend Rights (including any Cash Dividend Account balance) will vest or be forfeited, as applicable, upon the applicable Vesting Date or forfeiture event of the Unit with respect to which the Cash Dividend Right (including the Cash Dividend Account) relates.
- (b) Continuous Service; Forfeiture on Separation From Service. Units scheduled to vest on a Vesting Date will vest only if the Participant remains in continued service as an employee or as a director of the Company through such Vesting Date. If the Participant's continued service with the Company and its subsidiaries terminates, such that the Participant is no longer serving the Company or any of its subsidiaries as an employee or as a director (a "Separation From Service"), any unvested Units will be immediately forfeited. However, the Company's Board of Directors or its Compensation Committee (collectively, the "Board") may, in its sole discretion, vest any unvested Units upon a Separation From Service, provided the Award or such vesting is not deemed a "deferral of compensation" pursuant to Section 409A of the Internal Revenue Code of 1986, as amended (the "Code") and the Treasury Regulations promulgated thereunder. The Participant will receive no payment for unvested forfeited Units or Cash Dividend Rights. The term "Separation From Service" shall have the same meaning as attributed to it under Section 409A of the Code.
- (c) <u>Termination for Death or Disability</u>. Notwithstanding Section 2(b) above, if the Participant's continued service as an employee or as a director of the Company or any of its subsidiaries ends as a result of the Participant's death or Disability, any unvested Units and Cash Dividend Rights (including any Cash Dividend Account balance) that have not been previously forfeited will automatically vest in full on the date of such death or Disability.
- (d) <u>Change of Control Event</u>. Notwithstanding Section 2(b) above, in the event there occurs a Change in Control Event of the Company, then, except as provided herein, any unvested Units and Cash Dividend Rights (including any Cash Dividend Account balance) outstanding immediately prior to such Change in Control Event will accelerate and become fully vested upon (or, as may be necessary to effect such acceleration, immediately prior to) the consummation of the Change in Control Event.

Termination of Employment. Notwithstanding Section 2(b) above, in the event the employment of the Participant is terminated by the Company without Cause or by the Participant for Good Reason, then, any unvested Units and Cash Dividend Rights (including any Cash Dividend Account balance) outstanding immediately prior to such termination will accelerate and become fully vested upon such termination. For purposes of this Agreement, the term "Good Reason" means without the Participant's written consent (i) a material reduction in the Participant's position, authority, power, functions, duties or responsibilities compared to the Participant's position, authority, power, functions, duties or responsibilities as of the Grant Date; (ii) the Participant's primary work location being moved more than fifty (50) miles, from the Participant's primary work location immediately prior to the relocation; (iii) the Company or any of its subsidiaries materially reduces the Participant's base salary (unless the base salaries of substantially all other senior executives of the Company are similarly reduced); or (iv) if the Participant is a party to an employment agreement with the Company, any material breach of such employment agreement by the Company. The Participant will not resign for Good Reason without first providing the Company with written notice of the acts or omissions constituting the condition(s) for "Good Reason" within ninety (90) days of the initial existence of the condition(s) for "Good Reason" and the Company must have an opportunity within thirty (30) days following delivery of such notice to cure the Good Reason condition (the "Cure Period"). If the condition(s) are not remedied during such Cure Period, the Participant may terminate such Participant's employment with the Company for Good Reason, by delivering a written notice of termination to the Company; provided, however, that such termination must occur no later than five (5) days after the conclusion of the Cure Period; otherwise, the Participant is deemed to have accepted the condition(s), or the Company's correction of such condition(s), that may have given rise to the existence of such Good Reason. For purposes of this Agreement, the term "Cause" means (A) the Participant's failure to perform (other than due to Disability or death) the duties of the Participant's position (as they may exist from time to time) to the reasonable satisfaction of the Company or any of its subsidiaries after receipt of a written warning and at least fifteen (15) days' opportunity for the Participant to cure the failure, (B) any act of fraud or dishonesty committed by the Participant against or with respect to the Company or any of its subsidiaries or customers as shall be reasonably determined to have occurred by the Board, (C) the Participant's conviction or plea of no contest to a crime that negatively reflects on the Participant's fitness to perform the Participant's duties or harms the Company's or any of its subsidiaries' reputation or business, (D) the Participant's willful or gross misconduct, moral turpitude, or breach of fiduciary duty that may be or is injurious to the Company or any of its subsidiaries, or (E) the Participant's willful violation of a material policy of the Company or any of its subsidiaries. The preceding definition shall not be deemed to be inclusive of all the acts or omissions that the Company or any of its subsidiaries may consider as grounds for the dismissal or discharge of the Participant or any other individual in the service of the Company or any of its subsidiaries. Notwithstanding the foregoing, if the Participant is a party to an employment agreement with the Company, the definition of "cause" as defined in the employment agreement will supersede the above definition.

3. Settlement.

- (a) Subject to the terms and conditions of this Agreement, within ninety (90) days following each Vesting Date, except in no event later than March 15th of the calendar year following the calendar year in which vesting occurs (which payment schedule is intended to comply with the "short-term deferral" and/or "specified payment date" exemptions from the application of Section 409A of the Code), the Company will issue one share of Class A Common Stock for each Unit which vested on such Vesting Date in a book-entry account in the name of the Participant with the Company's transfer agent and pay in cash any applicable Cash Dividend Rights for such settled Units.
- (b) In the event a portion or all of the Units granted in the Notice are deemed to provide for the "deferral of compensation" pursuant to Section 409A of the Code and the Treasury Regulations promulgated thereunder (together, "Section 409A"), and the Participant is a "Specified Employee" (as such term is defined in Treasury Regulation Section 1.409A-1(i)) as of the date of the Participant's Separation From Service from the Company, any shares of Class A Common Stock and corresponding Cash Dividend Rights (including any Cash Dividend Account balance) due to the Participant due to the vesting of Units which have yet to be issued to the Participant as of the Participant's Separation From Service (together, the "Withheld Common Stock") may not be issued or paid to the Participant before the date which is six (6) months after the Participant's Separation From Service or the date of the Participant's death, if earlier. Any Withheld Common Stock will be accumulated and issued or paid to the Participant on the earlier of the first day of the seventh month following the Participant's Separation From Service or the Participant's death. This Section 3(b) is intended to comply with Treasury Regulation Section 1.409A-3(i)(2) and will be interpreted in compliance therewith.

4. Taxes.

- (a) Tax Liability. The Participant is ultimately liable and responsible for all taxes owed by the Participant in connection with the Award, regardless of any action the Company takes with respect to any tax withholding obligations that arise in connection with the Award. The Company does not make any representation or undertaking regarding the treatment of any tax withholding in connection with the grant or vesting of the Award or the subsequent sale of Class A Common Stock. The Company does not commit and is under no obligation to structure the Award to reduce or eliminate the Participant's tax liability.
- (b) Payment of Withholding Taxes. In the event required by federal, state or local law, the Company will have the right and is hereby authorized to withhold, and/or to require the Participant to pay upon the occurrence of an event triggering the requirement, any applicable withholding taxes in respect of the Award, whether upon its grant, vesting, settlement, and/or otherwise, and to take such other action as may be necessary in the opinion of the Board to satisfy all obligations for the payment of such withholding taxes. The Company may, in its sole discretion, and subject to compliance with all applicable laws as set forth in Section 8 hereof, permit the Participant to satisfy such tax withholding obligation, in whole or in part, without limitation, by: (i) causing the Participant to tender a cash payment; (ii) permitting the Participant to enter into a "same-day-sale" commitment with a broker-dealer that is a member of the Financial Industry Regulatory Authority (a "FINRA Dealer") whereby the Participant shall irrevocably elect to sell a portion of any shares of Class A Common Stock to be delivered upon settlement in an amount necessary to satisfy the withholding taxes and the FINRA Dealer irrevocably commits to forward the proceeds directly to the Company; (iii) withholding otherwise then deliverable shares of Class A Common Stock or Cash Dividend Rights having a fair market value not to exceed the maximum statutory withholding amount permissible in the applicable jurisdictions; (iv) causing the Participant to surrender Class A Common Stock of the Company which (A) in the case of Class A Common Stock initially acquired pursuant to an Award or otherwise, has been owned by the Participant for any applicable holding period, and (B) has a fair market value on the date of surrender equal to the amount required to be withheld; or (v) through any other lawful manner. The Participant agrees to indemnify and hold the Company harmless from any losses, costs, damages, or expenses relating to inadequate withholding.
- (c) THE PARTICIPANT FURTHER ACKNOWLEDGES THAT THE COMPANY HAS DIRECTED HIM OR HER TO SEEK INDEPENDENT ADVICE REGARDING THE APPLICABLE PROVISIONS OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED, AND THE INCOME TAX LAWS OF ANY MUNICIPALITY OR STATE IN WHICH HE OR SHE MAY RESIDE.
- 5. No Right to Employment or Service. The Participant's employment with the Company and any of its subsidiaries is on an at-will basis only, subject to the provisions of applicable law. Accordingly, subject to any written, express employment contract with the Participant, nothing in this Agreement or the Plan will confer upon the Participant any right to employment by the Company or any of its subsidiaries or will interfere with, or restrict in any way, the rights of the Company or any of its subsidiaries, which are hereby expressly reserved, to terminate the employment of the Participant at any time for any reason whatsoever, with or without good cause. Such reservation of rights can be modified only in an express written contract executed by a duly authorized officer of the Company.
- 6. <u>Address for Notices</u>. Any notice to be given to the Company under the terms of this Agreement will be addressed to the Company, Attn: President, 1400 Woodloch Forest Drive, Suite 300, The Woodlands, Texas 77380, or at such other address as the Company may hereafter designate in writing. Any notice to be given to the Participant will be addressed to such Participant at the address maintained by the Company for such person or at such other address as the Participant may specify in writing to the Company.
- 7. Award is Not Transferable. The Award and the rights and privileges conferred hereby (including the Units and the Cash Dividend Rights) may not be transferred, assigned, pledged or hypothecated in any way (whether by operation of law or otherwise) and may not be subject to sale under execution, attachment or similar process. Upon any attempt to transfer, assign, pledge, hypothecate or otherwise dispose of the Award, or of any right or privilege conferred hereby, or upon any attempted sale under any execution, attachment or similar process, this grant and the rights and privileges conferred hereby immediately will become null and void.
- 8. Compliance with Laws and Regulations.
 - (a) If the Participant is an "affiliate" of the Company, as that term is defined in Rule 144 ("Rule 144") under the Securities Act of 1933, as amended (the "Securities Act"), the Participant may not sell any shares of Class A

Common Stock received upon settlement of the Units unless in compliance with Rule 144. Further, the Participant's subsequent sale of any shares of Class A Common Stock received upon the settlement of Units will be subject to any market blackout-period that may be imposed by the Company and must comply with the Company's insider trading policies and any other applicable securities laws. The Participant acknowledges and agrees that, prior to the sale of any shares of Class A Common Stock acquired hereunder, it is the Participant's responsibility to determine whether or not such sale of such Class A Common Stock will subject the Participant to liability under insider trading rules or other applicable federal securities laws.

- (b) The Units and the obligation of the Company to deliver shares of Class A Common Stock hereunder will be subject in all respects to (i) all applicable federal and state laws, rules and regulations and (ii) any registration, qualification, approvals or other requirements imposed by any government or regulatory agency or body which the Board may, in its discretion, determine to be necessary or applicable. Moreover, the Company will not issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement if doing so would be contrary to applicable law. If at any time the Company determines, in its discretion, that the listing, registration or qualification of the Class A Common Stock upon any national securities exchange or under any state or federal law, or the consent or approval of any governmental regulatory body, is necessary or desirable, the Company will not be required to issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement unless and until such listing, registration, qualification, consent or approval has been effected or obtained, or otherwise provided for, free of any conditions not acceptable to the Company.
- (c) It is the intention of the Company and the Participant that the payments, benefits and rights to which the Participant could be entitled pursuant to this Agreement comply with or be exempt from Section 409A (to the extent that the requirements of Section 409A are applicable thereto), after application of all available exemptions (including without limitation the short-term deferral rule, the involuntary separation pay plan exception, or the specified payment date rule). The provisions of this Agreement shall be construed in a manner consistent with that intention. If any provision of this Agreement contravenes Section 409A, or would cause Participant to incur any additional tax, interest or penalty under Section 409A, the Company and Participant agree in good faith to reform this Agreement to comply with Section 409A, or to take such other actions as the Company and the Participant deem necessary or appropriate, to maintain, to the maximum extent practicable, without violating the provisions of Section 409A, the original intent and economic benefit to the Participant and the Company of the applicable provision; provided that the Company shall have no obligation to make any changes that could create any additional economic cost or loss of benefit to the Company. Any provision required for compliance with Section 409A that is omitted from this Agreement shall be incorporated herein by reference and shall apply retroactively, if necessary, and be deemed a part of this Agreement to the same extent as though expressly set forth herein. Notwithstanding anything to the contrary, the Company makes no representation with respect to the tax treatment of the payments and/or benefits provided under this Agreement, and in no event will Company be liable for, pay or reimburse any additional tax, interest or penalties that may be imposed on the Participant under Section 409A. If required to comply with Section 409A (but only to the extent so required), a termination of employment shall not be deemed to have occurred for p
- 9. <u>Binding Agreement</u>. This Agreement will be binding upon and inure to the benefit of the heirs, legal representatives, successors and assigns of the parties hereto.

Plan Governs.

- (a) Except as set forth in this Section 10 and where explicitly stated in this Agreement, this Agreement is subject to all terms and provisions of the Plan. In the event of a conflict between one or more provisions of this Agreement and one or more provisions of the Plan, the provisions of the Plan will govern.
- (b) Any interpretation of the Plan as the Plan applies to this Agreement shall be in compliance with Section 409A. If a provision of this Agreement is compliant with Section 409A and the conflicting provision of the Plan is not compliant with Section 409A, the provision of this Agreement shall govern.
- 11. <u>Board Authority</u>. The Board will have the power to interpret the Plan and this Agreement and to adopt such rules for the administration, interpretation and application of the Plan as are consistent therewith and to interpret or revoke any such rules

(including, but not limited to, the determination of whether or not any Units have vested). All actions taken and all interpretations and determinations made by the Board will be final and binding upon the Participant, the Company and all other persons, and will be given the maximum deference permitted by law. No member of the Board will be personally liable for any action, determination or interpretation made in good faith with respect to the Plan or this Agreement.

- 12. Captions. Captions provided herein are for convenience only and are not to serve as a basis for interpretation or construction of this Agreement.
- 13. <u>Provisions Severable</u>. In the event that any provision in this Agreement will be held invalid or unenforceable, such provision will be severable from, and such invalidity or unenforceability will not be construed to have any effect on, the remaining provisions of this Agreement.
- 14. <u>Entire Agreement.</u> This Agreement, including the Notice, and the Plan constitute the entire understanding of the parties relating to the subjects covered herein. The Participant expressly warrants that he or she is not executing the Notice in reliance on any promises, representations or inducements other than those contained herein and in the Plan.
- 15. <u>Modifications to this Agreement</u>. No modification of or amendment to this Agreement, nor any waiver of any rights under this Agreement, will be effective unless made in writing signed by the Participant and a duly authorized officer of the Company. All modifications of or amendments to this Agreement must either (a) comply with Section 409A or (b) not cause the Award to be subject to Section 409A if the Award is not already subject to Section 409A.
- 16. <u>Amendment, Suspension or Termination of the Plan</u>. The Participant understands that the Plan is discretionary in nature and may be modified, suspended or terminated by the Company at any time.
- 17. <u>Clawback.</u> Notwithstanding any provision in the Notice, this Agreement or the Plan to the contrary, to the extent required by (a) applicable law, including, without limitation, the requirements of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, any SEC rule or any applicable securities exchange listing standards and/or (b) any policy that may be adopted or amended by the Board from time to time, all shares of Class A Common Stock issued hereunder or cash paid hereunder shall be subject to forfeiture, repurchase, recoupment and/or cancellation to the extent necessary to comply with such law(s) and/or policy.
- 18. Governing Law. This Agreement will be governed by, and construed in accordance with, the laws of the State of Delaware, without regard to its conflict of law provisions.
- 19. Data Protection. By accepting the Award the Participant agrees and consents:
 - (a) to the collection, use, processing and transfer by the Company of certain personal information about the Participant, including the Participant's name, home address and telephone number, date of birth, other employee information, details of the Units and Cash Dividend Rights granted to the Participant, and of shares of Class A Common Stock issued or transferred to the Participant pursuant to this Agreement ("Data"); and
 - (b) to the Company transferring Data to any subsidiary or affiliate of the Company for the purposes of implementing, administering and managing this Agreement; and
 - (c) to the use of such Data by any person for such purposes; and
 - (d) to the transfer to and retention of such Data by third parties in connection with such purposes.
- 20. <u>Electronic Delivery and Acceptance</u>. The Company may, in its sole discretion, decide to deliver any documents related to current or future participation in the Plan by electronic means or to request the Participant's consent to participate in the Plan by electronic means. The Participant hereby consents to receive such documents by electronic delivery and, if requested, agrees to participate in the Plan through an on-line or electronic system established and maintained by the Company or a third party designated by the Company.
- 21. No Guarantee of Interests. The Board and the Company do not guarantee the Class A Common Stock from loss or depreciation.
- 22. <u>Beneficiary Designation</u>. The Participant may from time to time name any beneficiary or beneficiaries (who may be named contingently or successively) to whom shall be delivered or paid under this Agreement following the Participant's death any

shares of Class A Common Stock that are distributable hereunder in respect of the Units and cash distributable hereunder in respect of the Cash Dividend Rights at the time specified in Section 2 hereof. Each designation will revoke all prior designations, shall be in a form prescribed by the Board, and will be effective only when filed in writing with the Board during the Participant's lifetime. In the absence of any such effective designation, shares issuable in connection with the Participant's death shall be paid to the Participant's surviving spouse, if any, or otherwise to the Participant's estate.

23. <u>Participant Acknowledgements</u>. The Participant acknowledges receipt of a copy of the Plan and represents that he or she is familiar with the terms and provisions thereof, and hereby accepts the Award subject to all of the terms and provisions hereof and thereof. The Participant has reviewed this Agreement and the Plan in their entirety, has had an opportunity to obtain the advice of counsel prior to executing the Notice and fully understands all provisions of this Agreement and the Plan.

THE PARTICIPANT ACKNOWLEDGES AND AGREES THAT THE UNITS AND CASH DIVIDEND RIGHTS WILL VEST, IF AT ALL, ONLY DURING THE PERIOD OF THE PARTICIPANT'S CONTINUED SERVICE AS AN EMPLOYEE OR AS A DIRECTOR OF THE COMPANY OR ANY OF ITS SUBSIDIARIES (NOT THROUGH THE ACT OF BEING GRANTED THE AWARD OR ACQUIRING THE UNITS OR THE CASH DIVIDEND RIGHTS HEREUNDER). THE PARTICIPANT FURTHER ACKNOWLEDGES AND AGREES THAT NOTHING IN THE NOTICE, THIS AGREEMENT NOR THE PLAN WILL CONFER UPON THE PARTICIPANT ANY RIGHT WITH RESPECT TO CONTINUATION OF THE PARTICIPANT'S EMPLOYMENT WITH THE COMPANY OR SERVICE AS A DIRECTOR OF THE COMPANY OR ANY OF ITS SUBSIDIARIES.

Earthstone Energy, Inc.

AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN NOTICE OF RESTRICTED STOCK UNIT AWARD

Award No.:								
Participant:								
Notice:	You have been granted the following award of restricted stock units ("Restricted Stock Units") of Earthstone Energy, Inc. (the "Company"), in accordance with the terms of this Notice of Restricted Stock Unit Award (this "Notice"), the Earthstone Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as approved by shareholders in June 2018, as amended from time to time (the "Plan"), and the attached Restricted Stock Unit Agreement (the "Agreement").							
Grant Date:	(the "Grant Date")							
Number of Units:	Aggregate Number of R	Restricted Stock Units (the "Units"):						
Vesting Schedule:	Units	Vesting Date	Units	Vesting Date				
	The vesting of the Unit of the Company through this Notice, the Plan and	is is subject to (i) except as otherwise price heach vesting date set forth above (each discharge the Agreement.	rovided in the Agreement, your h, a "Vesting Date"), and (ii) up	continued service as a director on the terms and conditions of				
and provisions of the Agr	eement and the Plan, and (acknowledge that you (i) have reviewed executing this Notice, (ii) understand that (iii) agree to accept as binding all of the or or relating to this Notice, the Agreement	determinations and interpretation	in their entirety and have had the ed under and governed by the terms ons made by the Board of Directors				
PARTICIPAN'	г	E	EARTHSTONE ENERGY, INC.					
		Ву:						
		Name: Title:						

EARTHSTONE ENERGY, INC. AMENDED AND RESTATED 2014 LONG-TERM INCENTIVE PLAN

RESTRICTED STOCK UNIT AGREEMENT

1. Award of Restricted Stock Units and Cash Dividend Rights. Earthstone Energy, Inc., a Delaware corporation (the "Company"), hereby grants to the Participant under the Plan an award (the "Award") of (a) the number of Restricted Stock Units (each individually, a "Unit" and collectively, the "Units") set forth in the Notice of Restricted Stock Unit Award (the "Notice") to which this Restricted Stock Unit Agreement (this "Agreement") is attached and (b) with respect to each Unit a contingent right to receive an amount of cash equal to the cash distributions, if any, made by the Company with respect to one share of Class A Common Stock with a record date after the Grant Date and prior to the date the applicable Unit is settled, forfeited or otherwise expires ("Cash Dividend Right"). Each Cash Dividend Right entitles the Participant to receive the equivalent value of any such cash distribution paid on a single share of Class A Common Stock. The Company will establish a separate bookkeeping account (a "Cash Dividend Account") for each Unit and credit the Cash Dividend Account (without interest) on the applicable dividend payment date with the equivalent amount of any such cash distribution made. Except as may be explicitly provided otherwise, any reference in this Agreement to the Award shall be deemed to refer to the Units and Cash Dividend Right provided herein. This Agreement consists of the Notice and the terms and conditions of the Earthstone Energy, Inc. Amended and Restated 2014 Long-Term Incentive Plan, as amended from time to time (the "Plan"). Unless otherwise provided herein, capitalized terms herein will have the same meanings as in the Plan or in the Notice.

2. Vesting Schedule.

- (a) Vesting of the Units. Each Unit held by the Participant will entitle the Participant to receive one share of Class A common stock, \$0.001 par value per share, of the Company (the "Class A Common Stock"), upon the applicable Vesting Date of each such Unit. Prior to the issuance of Class A Common Stock upon the settlement of a Unit, the Participant will have no ownership interest in the Class A Common Stock represented by such Unit and the Participant will have no right to vote or exercise proxies with respect to the Class A Common Stock represented by such Unit. Except as set forth in Section 1 above, the Participant will not receive any dividends or be entitled to any dividend equivalents on or with respect to the Units. No stock certificates will be issued as of the Grant Date set forth in the Notice and the Units will be subject to forfeiture and other restrictions as set forth below. Cash Dividend Rights (including any Cash Dividend Account balance) will vest or be forfeited, as applicable, upon the applicable Vesting Date or forfeiture event of the Unit with respect to which the Cash Dividend Right (including the Cash Dividend Account) relates.
- (b) Continuous Service; Forfeiture on Separation From Service. Units scheduled to vest on a Vesting Date will vest only if the Participant remains in continued service as a director of the Company through such Vesting Date. If the Participant's continued service as a director of the Company ends at any time (a "Separation From Service"), any unvested Units will be immediately forfeited. However, the Company's Board of Directors or its Compensation Committee (collectively, the "Board") may, in its sole discretion, vest any unvested Units upon a Separation From Service, provided the Award or such vesting is not deemed a "deferral of compensation" pursuant to Section 409A of the Internal Revenue Code of 1986, as amended (the "Code") and the Treasury Regulations promulgated thereunder. The Participant will receive no payment for unvested forfeited Units or Cash Dividend Rights. The term "Separation From Service" shall have the same meaning as attributed to it under Section 409A of the Code.
- (c) <u>Termination for Death or Disability.</u> Notwithstanding Section 2(b) above, if the Participant's continued service as a director of the Company or any of its subsidiaries ends as a result of the Participant's death or Disability, any unvested Units and Cash Dividend Rights (including any Cash Dividend Account balance) that have not been previously forfeited will automatically vest in full on the date of such death or Disability.
- (d) <u>Change of Control Event</u>. Notwithstanding Section 2(b) above, in the event there occurs a Change in Control Event of the Company, then, except as provided herein, any unvested Units and Cash Dividend Rights (including any Cash Dividend Account balance) outstanding immediately prior to such Change in Control Event will accelerate and become fully vested upon (or, as may be necessary to effect such acceleration, immediately prior to) the consummation of the Change in Control Event.

3. Settlement.

(a) Subject to the terms and conditions of this Agreement, within ninety (90) days following each Vesting Date, except in no event later than March 15th of the calendar year following the calendar year in which vesting occurs (which

payment schedule is intended to comply with the "short-term deferral" and/or "specified payment date" exemptions from the application of Section 409A of the Code), the Company will issue one share of Class A Common Stock for each Unit which vested on such Vesting Date in a book-entry account in the name of the Participant with the Company's transfer agent and pay in cash any applicable Cash Dividend Rights for such settled Units.

(b) In the event a portion or all of the Units granted in the Notice are deemed to provide for the "deferral of compensation" pursuant to Section 409A of the Code and the Treasury Regulations promulgated thereunder (together, "Section 409A"), and the Participant is a "Specified Employee" (as such term is defined in Treasury Regulation Section 1.409A-1(i)) as of the date of the Participant's Separation From Service from the Company, any shares of Class A Common Stock and corresponding Cash Dividend Rights (including any Cash Dividend Account balance) due to the Participant due to the vesting of Units which have yet to be issued to the Participant as of the Participant's Separation From Service (together, the "Withheld Common Stock") may not be issued or paid to the Participant before the date which is six (6) months after the Participant's Separation From Service or the date of the Participant's death, if earlier. Any Withheld Common Stock will be accumulated and issued or paid to the Participant on the earlier of the first day of the seventh month following the Participant's Separation From Service or the Participant's death. This Section 3(b) is intended to comply with Treasury Regulation Section 1.409A-3(i)(2) and will be interpreted in compliance therewith.

4. Taxes.

- (a) <u>Tax Liability</u>. The Participant is ultimately liable and responsible for all taxes owed by the Participant in connection with the Award, regardless of any action the Company takes with respect to any tax withholding obligations that arise in connection with the Award. The Company does not make any representation or undertaking regarding the treatment of any tax withholding in connection with the grant or vesting of the Award or the subsequent sale of Class A Common Stock. The Company does not commit and is under no obligation to structure the Award to reduce or eliminate the Participant's tax liability.
- (b) Payment of Withholding Taxes. In the event required by federal, state or local law, the Company will have the right and is hereby authorized to withhold, and/or to require the Participant to pay upon the occurrence of an event triggering the requirement, any applicable withholding taxes in respect of the Award, whether upon its grant, vesting, settlement, and/or otherwise, and to take such other action as may be necessary in the opinion of the Board to satisfy all obligations for the payment of such withholding taxes. The Company may, in its sole discretion, and subject to compliance with all applicable laws as set forth in Section 8 hereof, permit the Participant to satisfy such tax withholding obligation, in whole or in part, without limitation, by: (i) causing the Participant to tender a cash payment; (ii) permitting the Participant to enter into a "same-day-sale" commitment with a broker-dealer that is a member of the Financial Industry Regulatory Authority (a "FINRA Dealer") whereby the Participant shall irrevocably elect to sell a portion of any shares of Class A Common Stock to be delivered upon settlement in an amount necessary to satisfy the withholding taxes and the FINRA Dealer irrevocably commits to forward the proceeds directly to the Company; (iii) withholding otherwise then deliverable shares of Class A Common Stock or Cash Dividend Rights having a fair market value not to exceed the maximum statutory withholding amount permissible in the applicable jurisdictions; (iv) causing the Participant to surrender Class A Common Stock of the Company which (A) in the case of Class A Common Stock initially acquired pursuant to an Award or otherwise, has been owned by the Participant for any applicable holding period, and (B) has a fair market value on the date of surrender equal to the amount required to be withheld; or (v) through any other lawful manner. The Participant agrees to indemnify and hold the Company harmless from any losses, costs, damages, or expenses relating to inadequate withholding.
- (c) THE PARTICIPANT FURTHER ACKNOWLEDGES THAT THE COMPANY HAS DIRECTED HIM OR HER TO SEEK INDEPENDENT ADVICE REGARDING THE APPLICABLE PROVISIONS OF THE INTERNAL REVENUE CODE OF 1986, AS AMENDED, AND THE INCOME TAX LAWS OF ANY MUNICIPALITY OR STATE IN WHICH HE OR SHE MAY RESIDE.
- 5. No Right to Continued Service. Neither this Agreement nor the Plan will confer upon the Participant any right to be retained as a director of the Company or in any other capacity. Further, nothing in this Agreement or the Plan shall be construed to limit, interfere with, or restrict in any way, the rights of the Company, which are expressly reserved, to terminate the Participant's continued service as a director of the Company at any time for any reason whatsoever, with or without good cause.

- 6. <u>Address for Notices</u>. Any notice to be given to the Company under the terms of this Agreement will be addressed to the Company, Attn: President, 1400 Woodloch Forest Drive, Suite 300, The Woodlands, Texas 77380, or at such other address as the Company may hereafter designate in writing. Any notice to be given to the Participant will be addressed to such Participant at the address maintained by the Company for such person or at such other address as the Participant may specify in writing to the Company.
- 7. Award is Not Transferable. The Award and the rights and privileges conferred hereby (including the Units and the Cash Dividend Rights) may not be transferred, assigned, pledged or hypothecated in any way (whether by operation of law or otherwise) and may not be subject to sale under execution, attachment or similar process. Upon any attempt to transfer, assign, pledge, hypothecate or otherwise dispose of the Award, or of any right or privilege conferred hereby, or upon any attempted sale under any execution, attachment or similar process, this grant and the rights and privileges conferred hereby immediately will become null and void.

8. Compliance with Laws and Regulations.

- (a) If the Participant is an "affiliate" of the Company, as that term is defined in Rule 144 ("Rule 144") under the Securities Act of 1933, as amended (the "Securities Act"), the Participant may not sell any shares of Class A Common Stock received upon settlement of the Units unless in compliance with Rule 144. Further, the Participant's subsequent sale of any shares of Class A Common Stock received upon the settlement of Units will be subject to any market blackout-period that may be imposed by the Company and must comply with the Company's insider trading policies and any other applicable securities laws. The Participant acknowledges and agrees that, prior to the sale of any shares of Class A Common Stock acquired hereunder, it is the Participant's responsibility to determine whether or not such sale of such Class A Common Stock will subject the Participant to liability under insider trading rules or other applicable federal securities laws.
- (b) The Units and the obligation of the Company to deliver shares of Class A Common Stock hereunder will be subject in all respects to (i) all applicable federal and state laws, rules and regulations and (ii) any registration, qualification, approvals or other requirements imposed by any government or regulatory agency or body which the Board may, in its discretion, determine to be necessary or applicable. Moreover, the Company will not issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement if doing so would be contrary to applicable law. If at any time the Company determines, in its discretion, that the listing, registration or qualification of the Class A Common Stock upon any national securities exchange or under any state or federal law, or the consent or approval of any governmental regulatory body, is necessary or desirable, the Company will not be required to issue any shares of Class A Common Stock to the Participant or any other person pursuant to this Agreement unless and until such listing, registration, qualification, consent or approval has been effected or obtained, or otherwise provided for, free of any conditions not acceptable to the Company.
- (c) It is the intention of the Company and the Participant that the payments, benefits and rights to which the Participant could be entitled pursuant to this Agreement comply with or be exempt from Section 409A (to the extent that the requirements of Section 409A are applicable thereto), after application of all available exemptions (including without limitation the short-term deferral rule, the involuntary separation pay plan exception, or the specified payment date rule). The provisions of this Agreement shall be construed in a manner consistent with that intention. If any provision of this Agreement contravenes Section 409A, or would cause Participant to incur any additional tax, interest or penalty under Section 409A, the Company and Participant agree in good faith to reform this Agreement to comply with Section 409A, or to take such other actions as the Company and the Participant deem necessary or appropriate, to maintain, to the maximum extent practicable, without violating the provisions of Section 409A, the original intent and economic benefit to the Participant and the Company of the applicable provision; provided that the Company shall have no obligation to make any changes that could create any additional economic cost or loss of benefit to the Company. Any provision required for compliance with Section 409A that is omitted from this Agreement shall be incorporated herein by reference and shall apply retroactively, if necessary, and be deemed a part of this Agreement to the same extent as though expressly set forth herein. Notwithstanding anything to the contrary, the Company makes no representation with respect to the tax treatment of the payments and/or benefits provided under this Agreement, and in no event will Company be liable for, pay or reimburse any additional tax, interest or penalties that may be imposed on the Participant under Section 409A. If required to comply with Section 409A (but only to the extent so required), a termination of employment shall not be deemed to have occurred for purposes of this Agreement providing for the payment of any amounts or benefits upon or following a termination of employment unless such termination is also a "Separation from Service" within the meaning of Section 409A (excluding death) and, for purposes of any provision of this Agreement, references to "termination of employment,"

"separation from employment," "termination," or like terms shall mean "Separation from Service" (excluding death).

9. <u>Binding Agreement</u>. This Agreement will be binding upon and inure to the benefit of the heirs, legal representatives, successors and assigns of the parties hereto.

10. Plan Governs.

- (a) Except as set forth in this Section 10 and where explicitly stated in this Agreement, this Agreement is subject to all terms and provisions of the Plan. In the event of a conflict between one or more provisions of this Agreement and one or more provisions of the Plan, the provisions of the Plan will govern.
- (b) Any interpretation of the Plan as the Plan applies to this Agreement shall be in compliance with Section 409A. If a provision of this Agreement is compliant with Section 409A and the conflicting provision of the Plan is not compliant with Section 409A, the provision of this Agreement shall govern.
- 11. <u>Board Authority</u>. The Board will have the power to interpret the Plan and this Agreement and to adopt such rules for the administration, interpretation and application of the Plan as are consistent therewith and to interpret or revoke any such rules (including, but not limited to, the determination of whether or not any Units have vested). All actions taken and all interpretations and determinations made by the Board will be final and binding upon the Participant, the Company and all other persons, and will be given the maximum deference permitted by law. No member of the Board will be personally liable for any action, determination or interpretation made in good faith with respect to the Plan or this Agreement.
- 12. Captions. Captions provided herein are for convenience only and are not to serve as a basis for interpretation or construction of this Agreement.
- 13. <u>Provisions Severable</u>. In the event that any provision in this Agreement will be held invalid or unenforceable, such provision will be severable from, and such invalidity or unenforceability will not be construed to have any effect on, the remaining provisions of this Agreement.
- 14. <u>Entire Agreement</u>. This Agreement, including the Notice, and the Plan constitute the entire understanding of the parties relating to the subjects covered herein. The Participant expressly warrants that he or she is not executing the Notice in reliance on any promises, representations or inducements other than those contained herein and in the Plan.
- 15. <u>Modifications to this Agreement</u>. No modification of or amendment to this Agreement, nor any waiver of any rights under this Agreement, will be effective unless made in writing signed by the Participant and a duly authorized officer of the Company. All modifications of or amendments to this Agreement must either (a) comply with Section 409A or (b) not cause the Award to be subject to Section 409A if the Award is not already subject to Section 409A.
- 16. <u>Amendment, Suspension or Termination of the Plan</u>. The Participant understands that the Plan is discretionary in nature and may be modified, suspended or terminated by the Company at any time.
- 17. <u>Clawback</u>. Notwithstanding any provision in the Notice, this Agreement or the Plan to the contrary, to the extent required by (a) applicable law, including, without limitation, the requirements of the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, any SEC rule or any applicable securities exchange listing standards and/or (b) any policy that may be adopted or amended by the Board from time to time, all shares of Class A Common Stock issued hereunder or cash paid hereunder shall be subject to forfeiture, repurchase, recoupment and/or cancellation to the extent necessary to comply with such law(s) and/or policy.
- 18. Governing Law. This Agreement will be governed by, and construed in accordance with, the laws of the State of Delaware, without regard to its conflict of law provisions.
- 19. <u>Data Protection</u>. By accepting the Award the Participant agrees and consents:
 - (a) to the collection, use, processing and transfer by the Company of certain personal information about the Participant, including the Participant's name, home address and telephone number, date of birth, other information, details of the Units and Cash Dividend Rights granted to the Participant, and of shares of Class A Common Stock issued or transferred to the Participant pursuant to this Agreement ("Data"); and

- (b) to the Company transferring Data to any subsidiary or affiliate of the Company for the purposes of implementing, administering and managing this Agreement; and
- (c) to the use of such Data by any person for such purposes; and
- (d) to the transfer to and retention of such Data by third parties in connection with such purposes.
- 20. <u>Electronic Delivery and Acceptance</u>. The Company may, in its sole discretion, decide to deliver any documents related to current or future participation in the Plan by electronic means or to request the Participant's consent to participate in the Plan by electronic means. The Participant hereby consents to receive such documents by electronic delivery and, if requested, agrees to participate in the Plan through an on-line or electronic system established and maintained by the Company or a third party designated by the Company.
- 21. No Guarantee of Interests. The Board and the Company do not guarantee the Class A Common Stock from loss or depreciation.
- 22. <u>Beneficiary Designation</u>. The Participant may from time to time name any beneficiary or beneficiaries (who may be named contingently or successively) to whom shall be delivered or paid under this Agreement following the Participant's death any shares of Class A Common Stock that are distributable hereunder in respect of the Units and cash distributable hereunder in respect of the Cash Dividend Rights at the time specified in Section 2 hereof. Each designation will revoke all prior designations, shall be in a form prescribed by the Board, and will be effective only when filed in writing with the Board during the Participant's lifetime. In the absence of any such effective designation, shares issuable in connection with the Participant's death shall be paid to the Participant's surviving spouse, if any, or otherwise to the Participant's estate.
- 23. <u>Participant Acknowledgements</u>. The Participant acknowledges receipt of a copy of the Plan and represents that he or she is familiar with the terms and provisions thereof, and hereby accepts the Award subject to all of the terms and provisions hereof and thereof. The Participant has reviewed this Agreement and the Plan in their entirety, has had an opportunity to obtain the advice of counsel prior to executing the Notice and fully understands all provisions of this Agreement and the Plan.

THE PARTICIPANT ACKNOWLEDGES AND AGREES THAT THE UNITS AND CASH DIVIDEND RIGHTS WILL VEST, IF AT ALL, ONLY DURING THE PERIOD OF THE PARTICIPANT'S CONTINUED SERVICE AS A DIRECTOR OF THE COMPANY (NOT THROUGH THE ACT OF BEING GRANTED THE AWARD OR ACQUIRING THE UNITS OR THE CASH DIVIDEND RIGHTS HEREUNDER). THE PARTICIPANT FURTHER ACKNOWLEDGES AND AGREES THAT NOTHING IN THE NOTICE, THIS AGREEMENT NOR THE PLAN WILL CONFER UPON THE PARTICIPANT ANY RIGHT WITH RESPECT TO CONTINUATION OF THE PARTICIPANT'S SERVICE AS A DIRECTOR OF THE COMPANY.

EARTHSTONE ENERGY, INC.

SECOND AMENDED AND RESTATED CHANGE IN CONTROL AND SEVERANCE BENEFIT PLAN

- 1. Purpose and Effective Date. Earthstone Energy, Inc. (the "Company") has adopted this Second Amended and Restated Change in Control and Severance Benefit Plan (this "Plan") to provide for the payment of severance or change in control benefits to Eligible Individuals (as defined below). This Plan was approved by the Board of Directors (the "Board") of the Company to be effective as of January 6, 2023 (the "Effective Date"). This Plan completely supersedes and replaces the Company's previous Amended and Restated Change in Control and Severance Benefit Plan that was adopted effective January 27, 2021 which replaced the Company's Change in Control and Severance Benefit Plan that was adopted effective April 8, 2019.
 - 2. Definitions. For purposes of this Plan, the terms listed below will have the meanings specified herein:
- (a) "Accrued Obligations" means (i) payment to an Eligible Individual of all earned but unpaid Base Salary through the Date of Termination prorated for any partial period of employment; (ii) payment to an Eligible Individual of any unpaid annual incentive payment for the calendar year before the year in which the Date of Termination occurs, provided that an Eligible Individual shall not be entitled to payment of any annual incentive payment upon a termination of employment for Cause; (iii) payment to an Eligible Individual, in accordance with the terms of the applicable benefit plan of the Company or its Affiliates or to the extent required by law, of any benefits to which such Eligible Individual has a vested entitlement as of the Date of Termination; (iv) payment to an Eligible Individual of any approved but not yet reimbursed business expenses incurred in accordance with applicable policies of the Company and its Affiliates, including this Plan.
- (b) "Administrator" means the Compensation Committee of the Board or another person or committee appointed by the Board to administer this Plan.
- (c) "Affiliate" means (i) with respect to the Company, any person or entity that directly or indirectly through one or more intermediaries, controlled by, or is under common control with, the Company and any predecessor to any such person or entity; provided, however, that a natural person shall not be considered an Affiliate; and (ii) with respect to an Eligible Individual, any person or entity that directly, or through one or more intermediaries, is controlled by such Eligible Individual or members of such Eligible Individual's immediate family.
- (d) "AIP" means the annual incentive payment, being the greatest of (i) any annual incentive payment amount earned by the Eligible Individual during the calendar year immediately preceding the Date of Termination, (ii) any annual incentive payment amount earned by the Eligible Individual two calendar years immediately preceding the Date of Termination, and (iii) the Eligible Individual's then current "target" annual incentive payment amount.
- (e) "Base Salary" means an Eligible Individual's annual base salary as of the Notice of Termination (without regard to any reduction in such Base Salary which constitutes Good Reason or a CIC Good Reason).
 - (f) "Cause" means any of the following:
 - (i) the Eligible Individual's failure to perform (other than due to Disability or death) the duties of the Eligible Individual's position (as they may exist from time to time) to the reasonable satisfaction of the Company or any of its Affiliates,
 - (ii) any act of fraud or dishonesty committed by the Eligible Individual against or with respect to the Company or any of its Affiliates or customers as shall be reasonably determined to have occurred by the Administrator,

- (iii) the Eligible Individual's conviction or plea of no contest to a crime that negatively reflects on the Eligible Individual's fitness to perform the Eligible Individual's duties or harms the Company's or any of its Affiliates' reputation or business,
- (iv) the Eligible Individual's willful or gross misconduct, moral turpitude, or breach of fiduciary duty that may be or is injurious to the Company or any of its Affiliates, or
 - (v) the Eligible Individual's violation of a material policy of the Company or any of its Affiliates.
 - (g) "Change in Control" means each of the following:
- (i) Any transaction in which shares of voting securities of the Company representing more than 50% of the total combined voting power of all outstanding voting securities of the Company are issued by the Company, or sold or transferred by the stockholders of the Company, in either case resulting in those persons and entities who beneficially owned voting securities of the Company representing more than 50% of the total combined voting power of all outstanding voting securities of the Company immediately prior to such transaction ceasing to beneficially own voting securities of the Company representing more than 50% of the total combined voting power of all outstanding voting securities of the Company immediately after such transaction;
- (ii) The merger or consolidation of the Company with or into another entity resulting in those persons and entities immediately prior to such merger or consolidation who beneficially owned all of the outstanding voting securities of the Company ceasing to beneficially own voting securities representing more than 50% of the total combined voting power of all outstanding voting securities of the surviving corporation or resulting entity immediately after such merger or consolidation; or
- (iii) The sale of all or substantially all of the Company's assets unless those persons and entities who beneficially owned voting securities of the Company representing more than 50% of the total combined voting power of all outstanding voting securities of the Company immediately prior to such asset sale beneficially own voting securities of the purchasing entity representing more than 50% of the total combined voting power of all outstanding voting securities of the purchasing entity immediately after such asset sale.

Notwithstanding anything herein to the contrary, with respect to any amounts that constitute deferred compensation under Section 409A, to the extent required to avoid accelerated taxation or penalties, no Change in Control will be deemed to have occurred unless such Change in Control also constitutes a change in control in the ownership or effective control of the Company or a change in the ownership of a substantial portion of the Company's assets under Treasury Regulation Section 1.409A-3(i)(5).

- (h) "CIC Effective Date" means the date upon which a Change in Control occurs.
- (i) "CIC Good Reason" shall exist in the event any of the following actions are taken without an Eligible Individual's consent:
- (i) a material reduction in the Eligible Individual's position, authority, power, functions, duties or responsibilities compared to the Eligible Individual's position, authority, power, functions, duties or responsibilities as of the CIC Effective Date;
- (ii) the Eligible Individual's primary work location being moved more than fifty (50) miles from the Eligible Individual's primary work location immediately prior to the relocation;
 - (iii) the Company or any of its Affiliates materially reduces the Eligible Individual's Base Salary; or

- (iv) if the Eligible Individual is a party to an employment agreement with the Company, any material breach of such employment agreement by the Company.
 - (j) "COBRA" means the Consolidated Omnibus Budget Reconciliation Act of 1985, as amended from time to time.
 - (k) "Code" means the Internal Revenue Code of 1986, as amended from time to time.
- (l) "Date of Termination" means (i) if the Eligible Individual's employment with the Company and its Affiliates is terminated by death, the date of such Eligible Individual's death; (ii) if the Eligible Individual's employment is terminated because of the Eligible Individual becoming Disabled, then thirty (30) days after the Notice of Termination is given; or (iii) if (A) the Eligible Individual's employment is terminated by the Company or any of its Affiliates with or without Cause or (B) the Eligible Individual's employment is terminated by the Eligible Individual with or without Good Reason or CIC Good Reason, as applicable, then, in each case, the date specified in the Notice of Termination, which shall comply with the applicable notice requirements set forth herein. Transfer of employment between and among the Company and its Affiliates, by itself, shall not constitute a termination of employment for purposes of this Plan.
- (m) "Disability" or "Disabled" means, except as otherwise provided in this Plan, the Eligible Individual is unable to continue providing services by reason of any medically determinable physical or mental impairment which can be expected to result in death or can be expected to last for a continuous period of not less than twelve (12) months. For purposes of this Plan, the determination of Disability shall be made in the sole and absolute discretion of the Administrator.
- (n) "Employee Restrictive Covenants, Proprietary Information and Inventions Agreement" means any Employee Restrictive Covenants, Proprietary Information and Inventions Agreement executed by an Eligible Individual.
 - (o) "Exchange Act" means the Securities Exchange Act of 1934, as amended.
 - (p) "Good Reason" shall exist in the event any of the following actions are taken without an Eligible Individual's consent:
 - (i) a material reduction, in absolute terms, in the nature and scope of the Eligible Individual's position, authority, power, functions, duties and responsibilities, taking into account the Company's size, status as a public company and capitalization;
 - (ii) the Company or any of its Affiliates materially reduces the Eligible Individual's Base Salary (unless the base salaries of substantially all other similarly situated executives of the Company are similarly reduced); or
 - (iii) if the Eligible Individual is a party to an employment agreement with the Company, any material breach of such employment agreement by the Company.
- (q) "LTIP" means the Company's Amended and Restated 2014 Long-Term Incentive Plan (as amended and restated from time to time) or any successor equity incentive plan maintained by the Company.
- (r) "Notice of Termination" means a notice that indicates the specific termination provision in this Plan relied upon and sets forth in reasonable detail the facts and circumstances claimed to provide a basis for termination under the provision so indicated; provided, however, that any failure to provide such detail shall not delay the effectiveness of the termination.
- (s) "Post-Termination Obligations" means any obligations owed by an Eligible Individual to the Company or any of its Affiliates which survive such Eligible Individual's employment with the Company or its Affiliates, including, without limitation, any obligations and restrictive covenants (including covenants not to

compete and not to solicit) set forth in an Eligible Individual's Employee Restrictive Covenants, Proprietary Information and Invention Agreement or any other applicable agreement binding on the Eligible Individual.

- (t) "Section 409A" means Section 409A of the Code and the regulations and administrative guidance issued thereunder.
- (u) "Section 4999" means Section 4999 of the Code.
- (v) "Separation from Service" means a "separation from service" as such term is defined for purposes of Section 409A.
- (w) "Severance Obligations" means the Severance Obligations identified in Section 5(b), Section 5(c) and Section 5(d) of this Plan, as applicable.
 - (x) "Severance Obligation Period" means the period beginning on the Date of Termination and ending one (1) year thereafter.
 - (y) "Tier 1 Officer" means an Eligible Individual identified as a "Tier 1 Officer" in accordance with Schedule I attached hereto.
 - (z) "Tier 2 Officer" means an Eligible Individual identified as a "Tier 2 Officer" in accordance with Schedule I attached hereto.
 - (aa) "Tier 3 Officer" means an Eligible Individual identified as a "Tier 3 Officer" in accordance with Schedule II attached hereto.
- (bb) "Tier" means the level at which an Eligible Individual is identified immediately prior to the Eligible Individual's termination of employment (without regard to any reduction in such Tier that constitutes Good Reason).

3. Administration of this Plan.

- (a) Authority of the Administrator. This Plan will be administered by the Administrator. Subject to the express provisions of this Plan and applicable law, the Administrator will have the authority, in its sole and absolute discretion, to: (i) adopt, amend, and rescind administrative and interpretive rules and regulations related to this Plan, (ii) delegate its duties under this Plan to such agents as it may appoint from time to time, and (iii) make all other determinations, perform all other acts and exercise all other powers and authority necessary or advisable for administering this Plan, including the delegation of those ministerial acts and responsibilities as the Administrator deems appropriate. The Administrator shall have complete discretion and authority with respect to this Plan and its application except to the extent that discretion is expressly limited by this Plan. The Administrator may correct any defect, supply any omission, or reconcile any inconsistency in this Plan in any manner and to the extent it deems necessary or desirable to carry this Plan into effect, and the Administrator will be the sole and final judge of that necessity or desirability. The determinations of the Administrator on the matters referred to in this Section 3(a) or otherwise arising under this Plan will be final and conclusive.
- (b) Manner of Exercise of Authority. Any action of, or determination by, the Administrator will be final, conclusive and binding on all persons, including the Company, the Company's Affiliates, the Board, the stockholders of the Company, each Eligible Individual, or other persons claiming rights from or through an Eligible Individual. The express grant of any specific power to the Administrator, and the taking of any action by the Administrator, will not be construed as limiting any power or authority of the Administrator. The Administrator may delegate to officers of the Company, or committees thereof, the authority, subject to such terms as the Administrator will determine, to perform such functions, including administrative functions, as the Administrator may determine. The Administrator may appoint agents to assist it in administering this Plan.
- (c) <u>Limitation of Liability.</u> The Administrator will be entitled to, in good faith, rely or act upon any report or other information furnished to the Administrator by any officer or employee of the Company or

any of its Affiliates, the Company's legal counsel, independent auditors, consultants or any other agents assisting in the administration of this Plan. The Administrator and any officer or employee of the Company or any of its Affiliates acting at the direction or on behalf of the Administrator will not be personally liable for any action or determination taken or made in good faith with respect to this Plan and will, to the fullest extent permitted by law, be indemnified and held harmless by the Company with respect to any such action or determination.

4. Eligibility. Each employee of the Company or any of its Affiliates eligible to receive the benefits described in this Plan as designated by the Administrator (collectively, the "**Eligible Individuals**" and each an "**Eligible Individuals**".

5. Plan Benefits.

- (a) <u>Payment of Accrued Obligations</u>. In the event an Eligible Individual's Date of Termination occurs for any reason, such Eligible Individual shall be entitled to receive the Accrued Obligations. Participation in all benefit plans of the Company and its Affiliates will terminate upon an Eligible Individual's Date of Termination except as otherwise specifically provided in the applicable plan.
- (b) <u>Severance Obligations Unrelated to a Change in Control</u>. In the event an Eligible Individual's employment with the Company and its Affiliates is terminated at any time either (A) by the Company or one of its Affiliates without Cause or (B) by such Eligible Individual resigning such Eligible Individual's employment for Good Reason (other than, in either case, a termination during the twenty-four (24)-month period following a CIC Effective Date with respect to Tier 1 Officers, during the eighteen (18)-month period following the CIC Effective Date with respect to Tier 2 Officers or during the twelve (12)-month period following the CIC Effective Date with respect to Tier 3 Officers in which case shall be governed by Section 5(c) below), the Company (or the Affiliate of the Company that is the employer of the Eligible Individual immediately prior to termination) shall provide the Severance Obligations set forth below; provided that the conditions of Section 5(e) and Section 7 of this Plan have been fulfilled.
 - (i) <u>Tier 1 Officers</u>. The Severance Obligations to a Tier 1 Officer shall be as follows:
 - (1) payment of an amount equal to 200% of the sum of (A) such officer's Base Salary as in effect on the applicable Date of Termination and (B) such officer's pro-rata AIP (such pro-rata amount to be equal to the product of (i) the amount of such officer's AIP, times (ii) a fraction, (x) the numerator of which shall be the number of calendar days commencing January 1 of such year and ending on the Date of Termination, and (y) the denominator of which shall equal 365);
 - (2) all equity incentives then held by such officer pursuant to the LTIP or otherwise will be governed by the award agreement applicable to the equity incentive award; and
 - (3) if and to the extent permitted under applicable law and without any penalty to the Company or the officer, during the eighteen (18)-month period commencing as of the date such officer is eligible to elect and timely elects to continue coverage for such officer and such officer's eligible dependents under the Company's or an Affiliate's group health plan pursuant to COBRA or similar state law, the Company (or the Affiliate of the Company that is the officer's employer immediately prior to termination) shall reimburse such officer for the amount such officer pays to effect and continue such coverage, with any such reimbursement payable for the sixty (60)-day period immediately following the Date of Termination being payable on the first business day sixty (60) days following the Date of Termination and any other such reimbursement payable being paid on a monthly basis thereafter.
 - (ii) <u>Tier 2 Officers</u>. The Severance Obligations to a Tier 2 Officer shall be as follows:
 (1) payment of an amount equal to 100% of the sum of (A) such officer's Base Salary as in effect on the applicable Date of Termination and (B) such officer's pro-rata AIP

(such pro-rata amount to be equal to the product of (i) the amount of such officer's AIP, times (ii) a fraction, (x) the numerator of which shall be the number of calendar days commencing January 1 of such year and ending on the Date of Termination, and (y) the denominator of which shall equal 365);

- (2) all equity incentives then held by such officer pursuant to the LTIP or otherwise will be governed by the award agreement applicable to the equity incentive award; and
- (3) if and to the extent permitted under applicable law and without any penalty to the Company or the officer, during the twelve (12)-month period commencing as of the date such officer is eligible to elect and timely elects to continue coverage for such officer and such officer's eligible dependents under the Company's or an Affiliate's group health plan pursuant to COBRA or similar state law, the Company (or the Affiliate of the Company that is the officer's employer immediately prior to termination) shall reimburse such officer for the amount such officer pays to effect and continue such coverage, with any such reimbursement payable for the sixty (60)-day period immediately following the Date of Termination being payable on the first business day sixty (60) days following the Date of Termination and any other such reimbursement payable being paid on a monthly basis thereafter.
 - (iii) <u>Tier 3 Officers</u>. The Severance Obligations to a Tier 3 Officer shall be as set forth in <u>Schedule III</u> attached hereto.

Provided that the conditions of Section 5(e) and Section 7 of this Plan have been fulfilled, an Eligible Individual's cash Severance Obligations will be paid in ratable installments in accordance with the Company's normal payroll process during the Eligible Individual's Severance Obligation Period, with the first payment being made on the first payroll payment date occurring at least sixty (60) days after such Eligible Individual's Date of Termination and including all payments that would otherwise have been made during such sixty (60) day period.

- (c) <u>Severance Obligations Related to a Change in Control.</u> In the event an Eligible Individual is employed by the Company or one of its Affiliates on the CIC Effective Date and such Eligible Individual (i) resigns such Eligible Individual's employment with the Company and its Affiliates for a CIC Good Reason or (ii) is terminated by the Company and its Affiliates without Cause, in each case, at any time within the twenty-four (24)-month period following the CIC Effective Date with respect to Tier 1 Officers, at any time within the eighteen (18)-month period following the CIC Effective Date with respect to Tier 3 Officers, then, the Company (or the Affiliate of the Company that is the employer of the Eligible Individual immediately prior to termination) shall provide the Severance Obligations set forth below, provided that the conditions of Section 5(e) and Section 7 of this Plan have been fulfilled. Notwithstanding the foregoing, in the event that an Eligible Individual's Date of Termination occurs by reason of the Eligible Individual's refusal to accept an offer of employment (including continued employment with the Company or any of its Affiliates) in connection with a Change in Control or other corporate transaction and if such offer of employment would not constitute a basis for a CIC Good Reason termination, then the Eligible Individual shall not be entitled to Severance Obligations under this Plan.
 - (i) <u>Tier 1 Officers</u>. The Severance Obligations to a Tier 1 Officer shall be as follows:
 - (1) on the first business day sixty (60) days after the Date of Termination, payment of a lump sum cash payment equal to 300% of the sum of (A) such officer's then current Base Salary as of the Date of Termination and (B) such officer's AIP;
 - (2) payment of an amount equal to 100% of such officer's pro-rata AIP (such pro-rata amount to be equal to the product of (i) the amount of such officer's AIP, times (ii) a fraction, (x) the numerator of which shall be the number of calendar days commencing January 1 of such year and ending on the Date of Termination, and (y) the denominator of which shall equal 365);

- (3) all equity incentives then held by such officer pursuant to the LTIP or otherwise will be governed by the award agreement applicable to the equity incentive award; and
- (4) if and to the extent permitted under applicable law and without any penalty to the Company or the officer, during the twenty-four (24)-month period commencing as of the date such officer is eligible to elect and timely elects to continue coverage for such officer and such officer's eligible dependents under the Company's or an Affiliate's group health plan pursuant to COBRA or similar state law, the Company (or the Affiliate of the Company that is the officer's employer immediately prior to termination) shall reimburse such officer for the amount such officer pays to effect and continue such coverage, with any such reimbursement payable for the sixty (60)-day period immediately following the Date of Termination being payable on the first business day sixty (60) days following the Date of Termination and any other such reimbursement payable being paid on a monthly basis thereafter.
 - (i) Tier 2 Officers. The Severance Obligations to a Tier 2 Officer shall be as follows:
- (1) on the first business day sixty (60) days after the Date of Termination, payment of a lump sum cash payment equal to 200% of the sum of (A) such officer's then current Base Salary as of the Date of Termination and (B) such officer's AIP;
- (2) payment of an amount equal to 100% of such officer's pro-rata AIP (such pro-rata amount to be equal to the product of (i) the amount of such officer's AIP, times (ii) a fraction, (x) the numerator of which shall be the number of calendar days commencing January 1 of such year and ending on the Date of Termination, and (y) the denominator of which shall equal 365);
- (3) all equity incentives then held by such officer pursuant to the LTIP or otherwise will be governed by the award agreement applicable to the equity incentive award; and
- (4) if and to the extent permitted under applicable law and without any penalty to the Company or the officer, during the eighteen (18)-month period commencing as of the date such officer is eligible to elect and timely elects to continue coverage for such officer and such officer's eligible dependents under the Company's or an Affiliate's group health plan pursuant to COBRA or similar state law, the Company (or the Affiliate of the Company that is the officer's employer immediately prior to termination) shall reimburse such officer for the amount such officer pays to effect and continue such coverage, with any such reimbursement payable for the sixty (60)-day period immediately following the Date of Termination being payable on the first business day sixty (60) days following the Date of Termination and any other such reimbursement payable being paid on a monthly basis thereafter.
 - (ii) <u>Tier 3 Officers</u>. The Severance Obligations to a Tier 3 Officer shall be as set forth in <u>Schedule III</u> attached hereto.
- (d) <u>Severance Obligations Death or Disability.</u> In the event an Eligible Individual's employment with the Company and its Affiliates is terminated by death or <u>Disability</u>, the Company (or the Affiliate of the Company that is the employer of the Eligible Individual immediately prior to termination) shall provide Severance Obligations set forth below; provided that the conditions of Section 5(e) of this Plan have been fulfilled.
 - (i) <u>Tier 1 Officers</u>. The Severance Obligations to a Tier 1 Officer shall be as follows:

 (1) on the first business day sixty (60) days after the Date of Termination, payment of a lump sum cash payment equal to 150% of the sum of (A) such officer's then current Base Salary as of the Date of Termination and (B) such officer's AIP;

- (2) all equity incentives then held by such officer pursuant to the LTIP or otherwise will be governed by the award agreement applicable to the equity incentive award; and
- (3) if and to the extent permitted under applicable law and without any penalty to the Company or the officer, during the eighteen (18)-month period commencing as of the date such officer or the officer's estate is eligible to elect and timely elects to continue coverage for such officer and/or such officer's eligible dependents under the Company's or an Affiliate's group health plan pursuant to COBRA or similar state law, the Company (or the Affiliate of the Company that is the officer's employer immediately prior to termination) shall reimburse such officer or the officer's estate for the amount such officer or the officer's estate pays to effect and continue such coverage, with any such reimbursement payable for the sixty (60)-day period immediately following the Date of Termination being payable on the first business day sixty (60) days following the Date of Termination and any other such reimbursement payable being paid on a monthly basis thereafter.
- (ii) <u>Tier 2 Officers</u>. The Severance Obligations to a Tier 2 Officer shall be as follows:

 (1) on the first business day sixty (60) days after the Date of Termination, payment of a lump sum cash payment equal to 100% of the sum of (A) such officer's then current Base Salary as of the Date of Termination plus (B) such officer's AIP;
- (2) all equity incentives then held by such officer pursuant to the LTIP or otherwise will be governed by the award agreement applicable to the equity incentive award; and
- (3) if and to the extent permitted under applicable law and without any penalty to the Company or the officer, during the twelve (12)-month period commencing as of the date such officer or the officer's estate is eligible to elect and timely elects to continue coverage for such officer and/or such officer's eligible dependents under the Company's or an Affiliate's group health plan pursuant to COBRA or similar state law, the Company (or the Affiliate of the Company that is the officer's employer immediately prior to termination) shall reimburse such officer or the officer's estate for the amount such officer or the officer's estate pays to effect and continue such coverage, with any such reimbursement payable for the sixty (60)-day period immediately following the Date of Termination being payable on the first business day sixty (60) days following the Date of Termination and any other such reimbursement payable being paid on a monthly basis thereafter.
 - (iii) Tier 3 Officers. The Severance Obligations to a Tier 3 Officer shall be as set forth in Schedule III attached hereto.
- (e) <u>Conditions to Severance Obligations</u>. Notwithstanding Section 5(b) or Section 5(c) of this Plan, in no event shall an Eligible Individual be entitled to the Severance Obligations unless such Eligible Individual (i) tenders his or her resignation as a member of the Board and of the board of directors, management committee or other management appointment of any Affiliate (in each case, to the extent applicable) effective as of the Date of Termination (the "**Resignation**"), and (ii) executes a General Release in a form and substance approved by the Administrator (the "**Release**") substantially similar to the Release attached hereto as <u>Exhibit A</u>, with any additional customary terms as the Administrator may deem appropriate in the circumstances, and such Release is not revoked. Notwithstanding Section 5(d) of this Plan, in no event shall an Eligible Individual or the estate of the Eligible Individual be entitled to the Severance Obligations unless such Eligible Individual (or, if applicable, the Eligible Individual's personal representative or estate) executes the Release, with any additional customary terms as the Administrator may deem appropriate in the circumstances, and such Release is not revoked. The Eligible Individual or the Eligible Individual's estate shall be eligible for the Severance Obligations only if the executed Release is returned to the Company and becomes irrevocable within sixty (60) days after the Date of Termination. Until the Release has become irrevocable, any such Severance Obligations shall not be provided by the Company or any of its Affiliates. If an Eligible Individual fails to return the Resignation so that it would, if accepted, be effective upon the Date of Termination, or if an Eligible Individual (or, if applicable, the Eligible Individual's personal representative or estate) fails to return the Release to the Company in sufficient time so that the Release becomes

irrevocable within sixty (60) days after the Date of Termination, such Eligible Individual's rights to the Severance Obligations shall be forfeited.

6. Parachute Payment Limitations. Notwithstanding any contrary provision in this Plan, if an Eligible Individual is a "disqualified individual" (as defined in Section 280G of the Code), and the Severance Obligations that would otherwise be paid to such Eligible Individual under this Plan together with any other payments or benefits that such Eligible Individual has a right to receive from the Company (and affiliated entities required to be aggregated in accordance with Q/A-10 and Q/A-46 of Treasury Regulation Section 1.280G-1) (collectively, the "Payments") would constitute a "parachute payment" (as defined in Section 280G of the Code), the Payments shall be either (a) reduced (but not below zero) so that the aggregate present value of such Payments and benefits received by the Eligible Individual from the Company and its Affiliates shall be \$1.00 less than three (3) times such Eligible Individual's "base amount" (as defined in Section 280G of the Code) (the "Safe Harbor Amount") and so that no portion of such Payments received by such Eligible Individual (taking into account any applicable excise tax under Section 4999 and any applicable federal, state and local income and employment taxes). The determination as to whether any such reduction in the amount of the Payments is necessary shall be made by the Company in good faith and such determination shall be conclusive and binding on such Eligible Individual. If reduced Payments are made to the Eligible Individual pursuant to this Section 6 and through error or otherwise those Payments exceed the Safe Harbor Amount, the Eligible Individual shall immediately repay such excess to the Company or its applicable Affiliate upon notification that an overpayment has been made.

The reduction of Payments, if applicable, shall be made by reducing, first, Severance Obligations to be paid in cash hereunder in the order in which such payments would be paid or provided (beginning with such payment or benefit that would be made last in time and continuing, to the extent necessary, through to such payment or benefit that would be made first in time), and second, by reducing any other cash payments that would be payable to the Eligible Individual outside of this Plan which are valued in full for purposes of Section 280G of the Code in a similar order (last to first), and third, by reducing any equity acceleration hereunder of awards which are valued in full for purposes of Section 280G of the Code in a similar order (last to first), and finally, by reducing any other payments or benefit provided hereunder in a similar order (last to first).

7. Conditions to Receipt of Severance Obligations.

- (a) <u>Compliance with Post-Termination Obligations</u>. Notwithstanding anything contained in this Plan to the contrary, the Company and its Affiliates shall have the right to cease providing any part of the Severance Obligations, and the Eligible Individual shall be required to immediately repay the Company and its Affiliates for any Severance Obligations already provided, but all other provisions of this Plan shall remain in full force and effect, if such Eligible Individual has been determined, pursuant to the dispute resolution provisions hereof, not to have fully complied with such Eligible Individual's Post-Termination Obligations during the Severance Obligation Period or longer, as may be the case.
- (b) <u>Separation from Service Required.</u> Notwithstanding anything contained in this Plan to the contrary, the Eligible Individual shall be entitled to Severance Obligations only if such Eligible Individual's termination of employment constitutes a Separation from Service.

8. Termination.

- (a) <u>Notice of Termination</u>. Any termination of an Eligible Individual's employment with the Company and its Affiliates (other than termination as a result of death) shall be communicated by written Notice of Termination to, (i) in the case of termination by an Eligible Individual, the Company or one of its Affiliates and (ii) in the case of termination by the Company and its Affiliates, the Eligible Individual.
- (b) <u>Death</u>. An Eligible Individual's employment with the Company and its Affiliates shall terminate immediately upon such Eligible Individual's death.

(c) <u>Disability</u>. An Eligible Individual's employment with the Company and its Affiliates shall terminate thirty (30) days after Notice of Termination is given by the Company or its Affiliates.

(d) For Cause.

- (i) Subject to Section 8(d)(ii), the Company and its Affiliates shall be entitled to terminate an Eligible Individual's employment with the Company and its Affiliates immediately for any Cause.
- (ii) If the Administrator determines, in its sole discretion, that a cure is possible and appropriate, the Company or the applicable Affiliate will give an Eligible Individual being terminated for Cause written notice of the acts or omissions constituting Cause and no termination of such Eligible Individual's employment with the Company and its Affiliates for Cause shall occur unless and until such Eligible Individual fails to cure such acts or omissions within fifteen (15) days following the receipt of such written notice. If the Administrator determines, in its sole discretion, that a cure is not possible or appropriate, an Eligible Individual being terminated for Cause shall have no notice or cure rights before such Eligible Individual's employment with the Company and its Affiliates is terminated for Cause.
- (e) <u>Without Cause</u>. The Company and its Affiliates shall be entitled to terminate an Eligible Individual's employment with the Company for any reason, at any time by providing written notice to such Eligible Individual that the Company and its Affiliates is terminating such Eligible Individual's employment with the Company and its Affiliates without Cause.

(f) With Good Reason.

- (i) Subject to Section 8(f)(ii), an Eligible Individual shall be permitted to terminate such Eligible Individual's employment with the Company and its Affiliates for any Good Reason or CIC Good Reason, as applicable.
- (ii) To exercise an Eligible Individual's right to terminate such Eligible Individual's employment for Good Reason or CIC Good Reason, as applicable, such Eligible Individual must provide written notice to the Company or one of its Affiliates of such Eligible Individual's belief that Good Reason or CIC Good Reason, as applicable, exists within ninety (90) days of the initial existence of the condition(s) giving rise to such Good Reason or CIC Good Reason, as applicable, and such notice shall describe the conditions believed to constitute Good Reason or CIC Good Reason, as applicable. The Company and its Affiliates shall have thirty (30) days to remedy the Good Reason or CIC Good Reason, as applicable, condition(s) (the "Cure Period"). If the condition(s) are not remedied during such Cure Period, such Eligible Individual may terminate such Eligible Individual is deemed to have accepted the condition(s), or the Company's and its Affiliates correction of such condition(s), that may have given rise to the existence of such Good Reason or CIC Good Reason, as applicable.
- (g) Without Good Reason. An Eligible Individual shall be entitled to terminate such Eligible Individual's employment with the Company and its Affiliates at any time by providing thirty (30) days written Notice of Termination to the Company or one of its Affiliates and stating that such termination is without Good Reason or CIC Good Reason; provided, however, that notwithstanding anything to the contrary contained herein, the Company and its Affiliates shall be under no obligation to continue to employ such Eligible Individual for such thirty (30)-day period.
- (h) <u>Suspension of Duties</u>. Notwithstanding the foregoing provisions of this Section 8, the Company and its Affiliates may, to the extent doing so would not result in the Eligible Individual's Separation from Service, suspend an Eligible Individual from performing such Eligible Individual's duties, responsibilities, and authorities (including, without limitation, such Eligible Individual's duties, responsibilities and authorities as a member of the Board or the board of directors of any Affiliate) following the delivery by such Eligible Individual of

a Notice of Termination providing for such Eligible Individual's resignation, or following delivery by the Company or one of its Affiliates of a Notice of Termination providing for the termination of such Eligible Individual's employment for any reason; provided, however, that during the period of suspension (which shall end on or before the Date of Termination), and subject to the legal rules applicable to any Company benefit plans under Section 401(a) of the Code and the rules applicable to nonqualified deferred compensation plans under Section 409A, such Eligible Individual shall continue to be treated as employed by the Company and its Affiliates for other purposes, and such Eligible Individual's rights to compensation or benefits shall not be reduced by reason of the suspension; and provided, further, that any such suspension shall not serve as a basis for Good Reason or CIC Good Reason, as applicable, and shall not affect the determination of whether the resignation was for Good Reason or CIC Good Reason, as applicable, or whether the termination was for Cause or without Cause. The Company and its Affiliates may suspend an Eligible Individual with pay pending an investigation authorized by the Company or any of its Affiliates or a governmental authority in order to determine whether such Eligible Individual has engaged in acts or omissions constituting Cause, and in such case the paid suspension shall not constitute a termination of such Eligible Individual's employment with the Company and its Affiliates; provided, however, that such suspension shall not continue past the time that the Eligible Individual would incur a Separation from Service (at such point, the Company shall either terminate the Eligible Individual in accordance with this Plan or have the Eligible Individual return to active employment).

9. General Provisions.

- (a) <u>Taxes</u>. The Company and its Affiliates are authorized to withhold from any payments made hereunder amounts of withholding and other taxes due or potentially payable in connection therewith, and to take such other action as the Company and its Affiliates may deem advisable to enable the Company, its Affiliates and Eligible Individuals to satisfy obligations for the payment of withholding taxes and other tax obligations relating to any payments made under this Plan.
- (b) Offsets and Substitutions. Pursuant to Treasury Regulation Section 1.409A-3(j)(4)(xiii), the Company and its Affiliates may set off against, and each Eligible Individual authorizes the Company and its Affiliates to deduct from, any payments due to such Eligible Individual, or to such Eligible Individual's estate, heirs, legal representatives or successors, any amounts which may be due and owing to the Company or an Affiliate by such Eligible Individual, arising in the ordinary course of business whether under this Plan or otherwise. To the extent that any amounts would otherwise be payable (or benefits would otherwise be provided) to an Eligible Individual under another plan of the Company or its Affiliates or an agreement with the Eligible Individual and the Company or its Affiliates, including a change in control plan or agreement, an offer letter or letter agreement, or to the extent that an Eligible Individual moves between Tiers, and to the extent that such other payments or benefits or the Severance Obligations provided under this Plan are subject to Section 409A, this Plan shall be administered to ensure that no payment or benefit under this Plan will be (i) accelerated in violation of Section 409A or (ii) further deferred in violation of Section 409A.

(c) Term of this Plan; Amendment and Termination.

(i) Prior to a Change in Control, this Plan may be amended or modified in any respect, and may be terminated, in any such case, by resolution adopted by the Administrator and a majority of the Board; provided, however, that (A) any such amendment, modification or termination made prior to a Change in Control that adversely affects the benefits or protections of any Eligible Individual shall be unanimously approved by the Board, including any independent director(s) and the Chief Executive Officer, and (B) no such amendment, modification or termination that the Administrator determines in its sole discretion is required to be adopted as a condition to the consummation of Change in Control pursuant to the request of a third party who effectuates a Change in Control that would adversely affect the benefits or protections hereunder of any Eligible Individual as of the date such amendment, modification or termination is adopted shall be effective as it relates to such Eligible Individual. For a period of twenty-five (25) months following the occurrence of a Change in Control, this Plan may not be amended or modified in any manner that would in any way adversely affect the benefits or protections provided hereunder to any Eligible Individual under this Plan on the date the Change in Control occurs.

- (ii) Notwithstanding the provisions of paragraph (i) above, the Company may terminate and liquidate this Plan in accordance with the provisions of Section 409A.
- (iii) Notwithstanding the foregoing, no amendment, modification or termination of this Plan shall adversely affect any Eligible Individual's entitlement to payments under this Plan for qualifying terminations of employment occurring prior to such amendment, modification or termination (other than as required to permit termination of this Plan in accordance with Section 409A), nor shall such amendment, modification or termination relieve the Company of its obligation to pay vested benefits to Eligible Individuals who experienced a qualifying termination of employment prior to the date of such amendment, modification or termination as otherwise set forth herein, except as otherwise consented to by such Eligible Individual.
- (d) <u>Successors</u>. This Plan shall bind and inure to the benefit of and be enforceable by any Eligible Individual and the Company and their respective successors, permitted assigns, heirs and personal representatives and estates, as the case may be. Neither this Plan nor any right or obligation hereunder of the Company, any of its Affiliates or any Eligible Individual may be assigned or delegated without the prior written consent of the other party; provided, however, that the Company may assign this Plan to any of its Affiliates and an Eligible Individual may direct payment of any benefits that will accrue upon death. An Eligible Individual shall not have any right to pledge, hypothecate, anticipate or in any way create a lien upon any payments or other benefits provided under this Plan; and no benefits payable under this Plan shall be assignable in anticipation of payment either by voluntary or involuntary acts, or by operation of law, except by will or pursuant to the laws of descent and distribution. This Plan shall not confer any rights or remedies upon any person or legal entity other than the Company, its Affiliates and Eligible Individuals and their respective successors and permitted assigns.
- (e) <u>Unfunded Obligation</u>. All benefits due an Eligible Individual under this Plan are unfunded and unsecured and are payable out of the general funds of the Company and its Affiliates.
- (f) <u>Directed Payments</u>. If any Eligible Individual is determined by the Administrator to be Disabled, the Administrator may cause the payment or payments becoming due to such Eligible Individual to be made to another person for such person's benefit without responsibility on the part of the Administrator or the Company and its Affiliates to follow the application of such funds.
- (g) <u>Limitation on Rights Conferred Under Plan</u>. Neither this Plan nor any action taken hereunder will be construed as (i) giving an Eligible Individual the right to continue in the employ or service of the Company or any Affiliate; (ii) interfering in any way with the right of the Company or any Affiliate to terminate an Eligible Individual's employment or service at any time; or (iii) giving an Eligible Individual any claim to be treated uniformly with other employees of the Company or any of its Affiliates. The provisions of this document supersede any oral statements made by any employee, officer, or Board member of the Company or any of its Affiliates regarding eligibility, severance payments and benefits.
- (h) Governing Law. All questions arising with respect to the provisions of this Plan and payments due hereunder will be determined by application of the laws of the State of Texas, without giving effect to any conflict of law provisions thereof, except to the extent Texas law is preempted by federal law.
- (i) <u>Dispute Resolution</u>. Any and all disputes, claims or controversies arising out of or relating to this Plan (i) shall be brought by an Eligible Individual in such Eligible Individual's individual capacity, and not as a plaintiff or class member in any purported class or representative proceeding, and (ii) shall be resolved only in the courts of the State of Texas or the United States District Court for the Southern District of Texas and the appellate courts having jurisdiction of appeals in such courts. Any proceeding relating to this Plan or any Eligible Individual's benefits hereunder, or for the recognition and enforcement of any judgment in respect thereof (a "**Proceeding**"), to the exclusive jurisdiction of the courts of the State of Texas, the court of the United States of America for the Southern District of Texas, and appellate courts having jurisdiction of appeals from any of the foregoing, and (1) agrees that all claims in respect of any such Proceeding shall be heard and determined in such Texas State court or, to the extent permitted by law, in such federal court, (2) consents that any such Proceeding may and shall be brought in such courts and waives any objection that the Eligible Individual or the Company may now or thereafter have to the venue or jurisdiction of any such Proceeding in any such Proceeding was

brought in an inconvenient court and agrees not to plead or claim the same, (3) waives all right to trial by jury in any Proceeding (whether based on contract, tort or otherwise) arising out of or relating to this Plan or the Eligible Individual's employment by the Company or any affiliate of the Company, or the Eligible Individual's or the Company's performance under, or the enforcement of, this Plan, (4) agrees that service of process in any such Proceeding may be effected by mailing a copy of such process by registered or certified mail (or any substantially similar form of mail), postage prepaid, to such party at the Eligible Individual's or the Company's address on record with the Company and (5) agrees that nothing in this Plan shall affect the right to effect service of process in any other manner permitted by the laws of the State of Texas. The parties acknowledge and agree that in connection with any dispute hereunder, the non-prevailing party shall be responsible for the payment of the prevailing party's costs and expenses, including, without limitation, the prevailing party's legal fees and expenses; provided that if the dispute solely involves a dispute as to whether "Cause", "Good Reason" or "CIC Good Reason" exists, each party shall bear its own costs and expense, regardless of the outcome of such dispute.

(j) <u>Severability</u>. The invalidity or unenforceability of any provision of this Plan will not affect the validity or enforceability of any other provision of this Plan, which will remain in full force and effect, and any prohibition or unenforceability in any jurisdiction will not invalidate that provision, or render it unenforceable, in any other jurisdiction.

(k) Section 409A.

- (i) This Plan is intended to comply with Section 409A and shall be construed and operated accordingly. The Company may amend this Plan at any time to the extent necessary to comply with Section 409A. Any Eligible Individual shall perform any act, or refrain from performing any act, as reasonably requested by the Company to comply with any correction procedure promulgated pursuant to Section 409A. In no event shall the Company be responsible or liable for any additional tax, interest or penalty that may be imposed on an Eligible Individual by Section 409A or damages for failing to comply with Section 409A.
- (ii) To the extent required to avoid the imposition of penalties or interest under Section 409A, any payment or benefit to be paid or provided on account of an Eligible Individual's Separation from Service to an Eligible Individual who is a specified employee (within the meaning of Section 409A(a)(2)(B) of the Code) that would be paid or provided prior to the first day of the seventh (7th) month following the Eligible Individual's Separation from Service or, if earlier, the date of the Eligible Individual's death.
- (iii) Each payment to be made under this Plan shall be treated as a right to receive a series of separate payments and each such payment shall be a separately identifiable, determinable or designated amount for purposes of Section 409A.
- (l) PHSA § 2716. Notwithstanding anything to the contrary in this Plan, in the event that the Company or any of its Affiliates is subject to the sanctions imposed pursuant to Section 2716 of the Public Health Service Act by reason of this Plan, the Company may amend this Plan at any time with the goal of giving the Eligible Individual the economic benefits described herein in a manner that does not result in such sanctions being imposed.

[Signature Page Follows]

	IN WITNESS W	VHEREOF,	the Company	has adopted	this Second	d Amended	and Restated	Change in	Control and	Severance	Benefit	Plan as	of the
Effective	e Date.	Í	1 3	•				Ü					

EARTHSTONE ENERGY, INC.

By: /s/ Robert J. Anderson

Name: Robert J. Anderson

Title: President and Chief Executive Officer

[SIGNATURE PAGE TO THE SECOND AMENDED AND RESTATED CHANGE IN CONTROL AND SEVERANCE BENEFIT PLAN]

EXHIBIT A FORM OF GENERAL RELEASE

- The undersigned ("Employee"), on Employee's own behalf and on behalf of Employee's heirs, agents, representatives, attorneys, assigns, executors and/or anyone acting on Employee's behalf, and in consideration of the promises, assurances, and covenants set forth in the Earthstone Energy, Inc. Second Amended and Restated Change In Control and Severance Benefit Plan, as in effect on of January 6, 2023 (the "Plan"), under which Employee is an Eligible Individual, but to which Employee is not automatically entitled, including, but not limited to, the payment of any severance thereunder, hereby fully releases Earthstone Energy, Inc. and its successors and affiliates (the "Company"), its parents, subsidiaries, officers, shareholders, partners, members, individual employees, agents, representatives, directors, managers, employees, attorneys, affiliates, successors, and anyone acting on its behalf, known or unknown, from all claims and causes of action by reason of any injuries and/or damages or losses, known or unknown, foreseen or unforeseen, patent or latent which Employee has sustained or which may be sustained as a result of any facts and circumstances arising out of or in any way related to Employee's employment by the Company or the termination of that employment, and to any other disputes, claims, disagreements, or controversies between Employee and the Company up to and including the date this Release is signed by Employee. Employee's release includes, but is not limited to, any contract benefits, claims for quantum meruit, claims for wages, bonuses, employment benefits, moving expenses, stock options, profits units, or damages of any kind whatsoever, arising out of any contracts, express or implied, any covenant of good faith and fair dealing, express or implied, any theory of unlawful discharge, torts and related damages (including, but not limited to, emotional distress, loss of consortium, and defamation) any legal restriction on the Company's right to terminate Employee's employment and/or services, or any federal, state or other governmental statute or ordinance, including, without limitation, Title VII of the Civil Rights Act of 1964 (as amended), the federal Age Discrimination in Employment Act of 1967 (29 U.S.C. § 21, et seq.) (as amended) ("ADEA"), the federal Americans with Disabilities Act of 1990, the Americans with Disabilities Act of 1993, the Genetic Information Nondiscrimination Act of 2008, any state laws concerning discrimination or harassment including the Fair Employment and Housing Act, as well as other state employment laws including Chapter 21 of the Texas Labor Code (Tex. Lab. Code Ann. §§ 21.001 to 21.556), the Texas Anti-Retaliation Act (Tex. Lab. Code Ann. § 451.001), the Texas Payday Law (Tex. Lab. Code Ann. §§ 61.001 to 61.095), or any other legal limitation on contractual or employment relationships, and any and all claims for any loss, cost, damage, or expense with respect to Employee's liability for taxes, penalties, interest or additions to tax on or with respect to any amount received from the Company or otherwise includible in Employee's gross income, including, but not limited to, any liability for taxes, penalties, interest or additions to tax arising from the failure of the Plan, or any other employment, severance, profit sharing, bonus, equity incentive or other compensatory plan to which Employee and the Company are or were parties, to comply with, or to be operated in compliance with the Internal Revenue Code of 1986, as amended, including, but not limited to, Section 409A thereof, or any provision of state or local income tax law; provided, however, that notwithstanding the foregoing, the release set forth in this Section shall not extend to: (a) any vested rights under any pension, retirement, profit sharing or similar plan; or (b) Employee's rights, if any, to indemnification or defense under the Company's certificate of incorporation, bylaws and/or policy or procedure, any indemnification agreement with Employee or under any insurance contract, in connection with Employee's acts or omissions within the course and scope of Employee's employment with the Company (this "Release"). Appendix A to this Release sets forth the benefits, payments and obligations to which Employee is entitled under the Plan if, and only if, this Release is executed, delivered and become irrevocable by no later than , which is sixty (60) days after the Employee's Date of Termination. Employee acknowledges and agrees that he is not entitled to any other termination or severance benefits whether under the Plan or otherwise. Capitalized terms not otherwise defined herein shall have the meanings ascribed to them in the Plan.
- 2. [Employee acknowledges that Employee is knowingly and voluntarily waiving and releasing any rights Employee may have under the ADEA. Employee also acknowledges that the consideration given for the waiver and release hereunder is in addition to anything of value to which Employee is already entitled. Employee further acknowledges that Employee has been advised by this writing, as required by the ADEA, that: (a) Employee's waiver and release hereunder do not apply to any rights or claims that may arise after the execution date of this Release; (b) Employee has been advised hereby that Employee has the right to consult with an attorney prior to executing this Release; (c) Employee has [twenty-one (21) days][forty-five (45) days] to consider this Release (although Employee may choose to voluntarily execute this Release earlier); (d) Employee has seven

(7) days following the execution of this Release to revoke this Release; and (e) this Release will not be effective until the date upon which the revocation period has expired, which will be the eighth (8th) day after this Release is executed by Employee (the "Effective Date").]

3. Nothing in this Release (including, without limitation, Sections 4, 5 and 7 hereof), the Plan or any other Company agreement, policy or procedure (this Release, the Plan and such other agreements, policies and procedures, collectively, the "Company Arrangements") limits your ability to communicate directly with and provide information, including documents, not otherwise protected from disclosure by any applicable law or privilege to the Securities and Exchange Commission (the "SEC") or any other federal, state or local governmental agency or commission (each, a "Government Agency") regarding possible legal violations, without disclosure to the Company. The Company may not retaliate against you for any of these activities, and nothing in the Company Arrangements requires you to waive any monetary award or other payment that you might become entitled to from the SEC or any other Government Agency.

Further, nothing in the Company Arrangements precludes you from filing a charge of discrimination with the Equal Employment Opportunity Commission or a like charge or complaint with a state or local fair employment practice agency. However, once this Release becomes effective, you may not receive a monetary award or any other form of personal relief from the Company in connection with any such charge or complaint that you filed or is filed on your behalf.

Notwithstanding anything to the contrary in the Company Arrangements, as provided for in the Defend Trade Secrets Act of 2016 (18 U.S.C. § 1833(b)), you will not be held criminally or civilly liable under any federal or state trade secret law for the disclosure of a trade secret that (a) is made (i) in confidence to a federal, state, or local government official, either directly or indirectly, or to an attorney, and (ii) solely for the purpose of reporting or investigating a suspected violation of law; or (b) is made in a complaint or other document filed in a lawsuit or other proceeding, if such filing is made under seal. Without limiting the foregoing, if you file a lawsuit for retaliation by the Company for reporting a suspected violation of law, you may disclose the trade secret to your attorney and use the trade secret information in the court proceeding, if you (x) file any document containing the trade secret under seal, and (y) do not disclose the trade secret, except pursuant to court order.

- 4. [Employee acknowledges that Employee executed an [Employee Restrictive Covenants, Proprietary Information and Inventions Agreement] or [Employee Proprietary Information and Inventions Agreement] under which Employee assumed certain obligations relating to the Company's confidential and proprietary business information and trade secrets and containing certain covenants relating to competition, solicitation and assignment of invention ("Employee Proprietary Information and Inventions Agreement"). Employee agrees that, except to the extent it conflicts with Section 3, the Employee Proprietary Information and Inventions Agreement shall by its terms survive the execution of this Release and that the parties' rights and duties thereunder shall not in any way be affected by this Release. Employee also warrants and represents that Employee has returned any and all documents and other property of the Company constituting a trade secret or other confidential research, development or commercial information in Employee's possession, custody or control, and represents and warrants that Employee has not retained any copies or originals of any such property of the Company. Employee further warrants and represents that, except as provided by Section 3, Employee has never violated the Employee Proprietary Information and Inventions Agreement, and will not do so in the future.]
- 5. Employee acknowledges that because of Employee's position with the Company, Employee may possess information that may be relevant to or discoverable in connection with claims, litigation or judicial, arbitral or investigative proceedings initiated by a private party or by a regulator, governmental entity, or self-regulatory organization, that relates to or arises from matters with which Employee was involved during Employee's employment with the Company, or that concern matters of which Employee has information or knowledge (collectively, a "**Proceeding**"). Employee agrees that Employee shall testify truthfully in connection with any such Proceeding. Except as provided in Section 3, Employee agrees that Employee shall cooperate with the Company in connection with every such Proceeding, and that Employee's duty of cooperation shall include an obligation to meet with the Company representatives and/or counsel concerning all such Proceedings for such purposes, and at such times and places, as the Company reasonably requests, and to appear for deposition and/or testimony upon the Company's request and without a subpoena. The Company shall reimburse Employee for reasonable out-of-pocket expenses that Employee incurs in honoring Employee's obligation of cooperation under this Section 5 if the

Employee timely submits receipts or documentation that supports the reimbursement that the Employee requests from the Company.

- 6. Employee and the Company understand and agree that it is in their mutual best interest to minimize the effect of Employee's separation upon the Company's business and upon Employee's professional reputation. Accordingly, Employee agrees to take all actions reasonably requested of Employee by the Company in order to accomplish that objective. To this end, Employee shall consult with the Company concerning business matters on an as-needed and as-requested basis, the Company shall exercise reasonable efforts to avoid conflicts between such consulting and Employee's personal and other business commitments, and Employee shall exercise reasonable efforts to fulfill the Company's consulting requests in a timely manner.
- 7. Employee covenants never to disparage or speak ill of the Company or any Company product or service, or of any past or present employee, manager, officer or director of the Company, except as provided in Section 3. This obligation to never disparage the Company, its product or service or any past or present employee, manager, officer or director of the Company, except as provided in Section 3 shall include any verbal conversation, email/text/instant messaging statements, statements made to any electronic and print media, and any web-based social media site or blog (e.g., LinkedIn, Facebook, Glassdoor.com, Instagram and/or Twitter). Employee further agrees not to harass, intimidate, bully, or behave unprofessionally towards any past, present or future Company employee, manager, officer or director.
- 8. **Release of Unknown Claims.** It is the intention of Employee that this Release is a general release which shall be effective as a bar to each and every claim, demand, or cause of action it releases. Employee recognizes that Employee may have some claim, demand, or cause of action against the Company of which Employee is totally unaware and unsuspecting which Employee is giving up by execution of this release. It is the intention of Employee in executing this Release that it will deprive Employee of each such claim, demand or cause of action and prevent Employee from asserting it against the released parties.

[EMPLOYEE NAME]
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