
**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): February 18, 2026

ARMSTRONG WORLD INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

Pennsylvania
(State or other jurisdiction
of incorporation or organization)

1-2116
(Commission
File Number)

23-0366390
(IRS Employer
Identification No.)

2500 Columbia Avenue P.O. Box 3001
Lancaster, Pennsylvania
(Address of principal executive offices)

17603
(Zip Code)

Registrant's telephone number, including area code: (717) 397-0611

NA
(Former name or former address if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--|----------------------|---|
| Common Stock, \$0.01 par value per share | AWI | New York Stock Exchange |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§ 230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§ 240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Section 8 – Other Events

Item 8.01. Other Events

On February 19, 2026, Armstrong World Industries, Inc. (the “Company”) issued a press release announcing it has completed the acquisition of Eventscape, Inc. (“Eventscape”) headquartered in Toronto, Ontario, Canada with additional operations in New York City, New York. Eventscape is a leader in the design, fabrication and installation of custom ceilings, walls, facades and other architectural features made of a broad range of materials.

AWI funded the transaction with existing cash and its revolving credit facility.

A copy of the press release is attached as Exhibit 99.1 hereto and incorporated herein by reference.

Section 9 – Financial Statements and Exhibits

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

No. 99.1 [Press Release of Armstrong World Industries, Inc. dated February 19, 2026](#)

No. 104 [Cover Page Interactive Data File \(embedded within the Inline XBRL document\)](#)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ARMSTRONG WORLD INDUSTRIES, INC.

By: /s/ Mark A. Hershey
Mark A. Hershey
Senior Vice President & Chief Operating Officer

Date: February 19, 2026

Armstrong[®]

World Industries

Exhibit 99.1

Armstrong World Industries Expands Architectural Specialties Design and Fabrication Capabilities with Acquisition of Eventscape, Inc.

LANCASTER, Pa. (Feb. 19, 2026) — Armstrong World Industries, Inc. (NYSE: AWI), an Americas leader in the design and manufacture of innovative interior and exterior architectural applications including ceilings, specialty walls and exterior metal solutions, announced today that it has acquired Eventscape, Inc., a globally recognized design and fabrication company known for delivering complex, design-driven architectural environments. Based in New York City and Toronto, Canada, Eventscape specializes in the design, fabrication and installation of high-design, complex architectural features for multiple applications including ceilings, feature walls and facades.

“We are thrilled to welcome Eventscape to the Armstrong family and further increase our custom design and fabrication capabilities, expanding our access to more project opportunities in commercial buildings,” said Mark Hershey, Senior Vice President and Chief Operating Officer, Armstrong World Industries. “This acquisition represents a continuation of our portfolio expansion into custom design leadership, building on our prior acquisitions of Zahner, Arktura, Turf and 3form and boosting our ability to collaborate more closely with architects and designers from early concept through execution. By combining Eventscape’s advanced design, engineering and fabrication capabilities with our rich portfolio of Architectural Specialty solutions, Armstrong is now uniquely positioned to help our customers achieve any design ambition within the built environment.”

Over three decades, Eventscape has become a trusted partner for architects and designers by offering a material-agnostic approach for both interior and exterior architectural features that bring into reality the most unique and creative visions through advanced parametric modelling and state of the art fabrication. The company’s design and fabrication teams provide comprehensive turnkey solutions, overseeing projects from concept development through to final installation. Eventscape uses a broad range of materials and technologies—including metal, wood, resin, glass, and integrated lighting—to execute bespoke designs across diverse applications such as ceilings, statement walls, facades, and public art installations. The work of Eventscape has added inspiring architectural details that distinguish the interior and exterior spaces for some of the most iconic brands and institutions in North America. Recent examples include JP Morgan Chase’s recently opened global headquarters in New York, the David Geffen Hall at Lincoln Center and the Cleveland Cavaliers Rocket Mortgage Fieldhouse arena.

“On behalf of our entire team, we are honored and excited to join Armstrong and its growing portfolio of best-in-class Architectural Specialties companies,” said Eventscape president and founder Gareth Brennan. “Eventscape has been driven by a commitment to innovate, evolve and expand what is possible in the built environment, a mindset that aligns naturally with Armstrong’s innovation focus. Together, we are creating a powerful platform for growth and industry

leadership, translating bold architectural intent into precise, buildable reality. We look forward to building the extraordinary together for many years to come.”

Eventscape was founded in 1999 and now employs 150 highly skilled professionals including architects, industrial and interior designers, engineers, specialized fabricators and expert craftsmen. The business has headquarters along with a design studio and fabrication facility in Toronto and a showroom and fabrication facility in New York. In 2025, the company generated approximately \$30 million in revenue.

Armstrong funded the acquisition with a combination of available cash and its revolving credit facility, and District Capital Partners acted as its buy-side adviser.

About Armstrong World Industries

Armstrong World Industries, Inc. (AWI) is an Americas leader in the design and manufacture of innovative interior and exterior architectural applications including ceilings, specialty walls and exterior metal solutions. For more than 165 years, Armstrong has delivered products and capabilities that enable architects, designers and contractors to transform building design and construction with elevated aesthetics, acoustics and sustainable attributes. With \$1.4 billion in revenue in 2024, AWI has approximately 4,000 employees and a manufacturing network of 24 facilities, plus seven facilities dedicated to its WAVE joint venture.

Contact

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