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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

**FORM 8-K**

**CURRENT REPORT**

**Pursuant to Section 13 OR 15(d) of  
the Securities Exchange Act of 1934**

Date of Report (Date of earliest event reported) **February 4, 2021**

**Merck & Co., Inc.**

(Exact name of registrant as specified in its charter)

**New Jersey**  
(State or other jurisdiction of  
incorporation)

**1-6571**  
(Commission  
File Number)

**22-1918501**  
(I.R.S Employer  
Identification No.)

**2000 Galloping Hill Road, Kenilworth, NJ**  
(Address of principal executive offices)

**07033**  
(Zip Code)

(Registrant's telephone number, including area code) **(908)740-4000**

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Securities registered pursuant to Section 12(b) of the Act:

<i>Title of each class</i>	<i>Trading Symbol(s)</i>	<i>Name of each exchange on which registered</i>
Common Stock (\$0.50 par value)	MRK	New York Stock Exchange
1.125% Notes due 2021	MRK/21	New York Stock Exchange
0.500% Notes due 2024	MRK 24	New York Stock Exchange
1.875% Notes due 2026	MRK/26	New York Stock Exchange
2.500% Notes due 2034	MRK/34	New York Stock Exchange
1.375% Notes due 2036	MRK 36A	New York Stock Exchange

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Item 2.02. Results of Operations and Financial Condition.

The following information, including the exhibits hereto, is being furnished pursuant to this Item 2.02.

Incorporated by reference is a press release issued by Merck & Co., Inc. on February 4, 2021, regarding earnings for the fourth quarter and year end of 2020, attached as Exhibit 99.1. Also incorporated by reference is certain supplemental information not included in the press release, attached as Exhibit 99.2.

This information shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that Section, and is not incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits

[Exhibit 99.1](#) [Press release issued February 4, 2021, regarding earnings for the fourth quarter and year end of 2020](#)

[Exhibit 99.2](#) [Certain supplemental information not included in the press release](#)

Exhibit 104 Cover Page Interactive Data File (embedded within the Inline XBRL document)

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Merck & Co., Inc.

Date: February 4, 2021

By: /s/ Kelly E. W. Grez

Kelly E. W. Grez

Deputy Corporate Secretary

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**FOR IMMEDIATE RELEASE**

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**Merck Announces Fourth-Quarter and Full-Year 2020 Financial Results**

- Fourth-Quarter 2020 Worldwide Sales Were \$12.5 Billion, an Increase of 5%
- Fourth-Quarter 2020 GAAP Loss per Share Was \$0.83, Reflecting Charges Related to Acquisitions and Intangible Asset Impairments; Fourth-Quarter Non-GAAP EPS Was \$1.32
- Full-Year 2020 Worldwide Sales Were \$48.0 Billion, an Increase of 2%; Excluding the Impact from Foreign Exchange, Sales Grew 4%
  - KEYTRUDA 2020 Worldwide Sales Grew 30% to \$14.4 Billion
  - BRIDION 2020 Worldwide Sales Grew 6% to \$1.2 Billion; Excluding the Impact from Foreign Exchange, Sales Grew 7%
  - Animal Health 2020 Worldwide Sales Grew 7% to \$4.7 Billion; Excluding the Impact from Foreign Exchange, Sales Grew 10%
- Full-Year 2020 GAAP EPS Was \$2.78, Reflecting Charges Related to Acquisitions, Collaborations and Intangible Asset Impairments; Full-Year Non-GAAP EPS Was \$5.94
- 2021 Financial Outlook
  - Anticipates Full-Year 2021 Worldwide Sales to Be Between \$51.8 Billion and \$53.8 Billion, Including a Positive Impact from Foreign Exchange of Approximately 2%
  - Expects Full-Year 2021 GAAP EPS to Be Between \$5.52 and \$5.72; Expects Non-GAAP EPS to Be Between \$6.48 and \$6.68, Including a Positive Impact from Foreign Exchange of Approximately 3%
  - Changes to the Treatment of Certain Items for Purposes of Non-GAAP Reporting to Begin in 2021
- Expects Organon & Co. Spinoff in Late Second-Quarter 2021

KENILWORTH, N.J., Feb. 4, 2021 – Merck (NYSE: MRK), known as MSD outside the United States and Canada, today announced financial results for the fourth quarter and full year of 2020.

“Despite extraordinary challenges brought on by the COVID-19 pandemic, Merck achieved solid growth and made meaningful progress in our pipeline in 2020. We remain focused on our science-led strategy and are confident that this approach will continue to deliver value to patients and shareholders,” said Kenneth C. Frazier, chairman and chief executive officer, Merck. “Our scientists continue to advance our internal pipeline of promising medicines and vaccines, including in oncology, HIV, and pneumococcal disease, and, more recently, therapeutics for COVID-19. These pipeline developments provide us with increasing line-of-sight to significant potential growth drivers later this decade and into the next.”

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## Financial Summary

	Fourth Quarter				Year Ended			
	2020	2019	Change	Change Ex- Exchange	Dec. 31, 2020	Dec. 31, 2019	Change	Change Ex- Exchange
\$ in millions, except EPS amounts								
Sales	\$ 12,514	\$ 11,868	5%	5%	\$ 47,994	\$ 46,840	2%	4%
GAAP net (loss) income <sup>1</sup>	(2,094)	2,357	*	*	7,067	9,843	-28%	-25%
Non-GAAP net income that excludes certain items <sup>1,2**</sup>	3,350	2,978	12%	16%	15,082	13,382	13%	16%
GAAP EPS	(0.83)	0.92	*	*	2.78	3.81	-27%	-24%
Non-GAAP EPS that excludes certain items <sup>2**</sup>	1.32	1.16	14%	17%	5.94	5.19	14%	17%

\*Greater than 100%.

\*\*Refer to table on page 12.

GAAP (generally accepted accounting principles) (loss) earnings per share assuming dilution (EPS) was \$(0.83) for the fourth quarter and \$2.78 for the full year of 2020. Non-GAAP EPS was \$1.32 for the fourth quarter and \$5.94 for the full year of 2020. GAAP EPS for the fourth quarter and full year of 2020 reflect a \$2.7 billion charge for the acquisition of VelosBio Inc. (VelosBio). The fourth quarter and full year of 2020 also include a \$1.6 billion pretax intangible asset impairment charge related to ZERBAXA (ceftolozane and tazobactam), resulting from a recall in December 2020 and a temporary suspension of sales which reduced expected future cash flows of this product. In addition, the full year of 2020 reflects pretax charges of \$1.1 billion related to certain license and collaboration agreements. Non-GAAP EPS excludes the charges noted above, other acquisition- and divestiture-related costs, restructuring costs and certain other items. Refer to the GAAP to non-GAAP reconciliation table on page 12 for further details.

### COVID-19 Research Highlights

Building on the company's experience with antivirals, Merck advanced its scientific programs in an effort to help combat SARS-CoV-2, specifically:

- **Molnupiravir** (also known as MK-4482) – Merck continued the clinical development of molnupiravir, an orally available antiviral candidate for the treatment of COVID-19, in collaboration with Ridgeback Biotherapeutics LP. It is currently being evaluated in Phase 2/3 clinical trials in both the hospital and outpatient settings. The primary completion date for the Phase 2/3 studies is May 2021. The company anticipates interim efficacy data in the first quarter of 2021.

<sup>1</sup> Net (loss) income attributable to Merck & Co., Inc.

<sup>2</sup> Merck is providing certain 2020 and 2019 non-GAAP information that excludes certain items because of the nature of these items and the impact they have on the analysis of underlying business performance and trends. Management believes that providing this information enhances investors' understanding of the company's results and permits investors to understand how management assesses performance. Management uses these measures internally for planning and forecasting purposes and to measure the performance of the company along with other metrics. In addition, senior management's annual compensation is derived in part using non-GAAP pretax income. This information should be considered in addition to, but not as a substitute for or superior to, information prepared in accordance with GAAP. For a description of the items, see Tables 2a and 2b attached to this release.

- **MK-7110** (also known as CD24Fc) – In December 2020, Merck acquired OncoImmune, a privately held, clinical-stage biopharmaceutical company, to accelerate the development of MK-7110, a therapeutic candidate for the treatment of patients with severe and critical COVID-19.
  - o In December 2020, Merck entered into a supply agreement with the U.S. government to support the development, manufacture and initial distribution of MK-7110 upon approval or Emergency Use Authorization from the U.S. Food and Drug Administration (FDA).
  - o Topline results from a pre-planned interim efficacy analysis from a Phase 3 study of MK-7110 were released in Sept. 2020. Full study results are expected in the first quarter of 2021.

#### **Oncology Pipeline Highlights**

Merck continued to advance the development programs for KEYTRUDA (pembrolizumab), the company's anti-PD-1 therapy; Lynparza (olaparib), a PARP inhibitor being co-developed and co-commercialized with AstraZeneca; and Lenvima (lenvatinib mesylate), an orally available tyrosine kinase inhibitor being co-developed and co-commercialized with Eisai Co., Ltd. (Eisai).

- Merck announced the following regulatory milestones for KEYTRUDA:
  - o Approval in the United States by the FDA in combination with chemotherapy for the treatment of patients with locally recurrent unresectable or metastatic triple-negative breast cancer whose tumors express PD-L1 (Combined Positive Score [CPS]  $\geq 10$ ), based on results from the KEYNOTE-355 study;
  - o Approval in the United States by the FDA of an expanded indication as monotherapy for the treatment of adult patients with relapsed or refractory classical Hodgkin lymphoma (cHL) based on the Phase 3 KEYNOTE-204 trial; and an updated pediatric indication for the treatment of pediatric patients with refractory cHL or cHL that has relapsed after two or more lines of therapy, both of which were previously approved under the FDA's accelerated approval process;
  - o Filing acceptance with priority review by the FDA for a supplemental Biologics License Application (sBLA) for KEYTRUDA plus chemotherapy as first-line treatment for locally advanced unresectable or metastatic esophageal and gastroesophageal junction cancer based on results from the KEYNOTE-590 study. A Prescription Drug User Fee Act (PDUFA) date is set for April 18, 2021;
  - o Filing acceptance in January 2021 by the FDA for an sBLA seeking use of KEYTRUDA for the treatment of patients with locally advanced cutaneous squamous cell carcinoma (cSCC) that is not curable by surgery or radiation based on the results of the KEYNOTE-629 trial. The FDA has set a PDUFA date of Sept. 9, 2021; and

- o Approval in January 2021 in the European Union for KEYTRUDA as first-line treatment in adult patients with metastatic microsatellite instability-high (MSI-H) or mismatch repair deficient (dMMR) colorectal cancer based on results from the KEYNOTE-177 study.
- Merck announced that the FDA's Oncologic Drugs Advisory Committee will discuss Merck's application for KEYTRUDA for the treatment of patients with high-risk, early-stage triple-negative breast cancer based on the results from the Phase 3 KEYNOTE-522 study. The meeting will be held on Feb. 9, 2021.
- Merck's Phase 3 KEYNOTE-122 trial evaluating KEYTRUDA versus standard of care (capecitabine, gemcitabine, or docetaxel) for the treatment of recurrent or metastatic nasopharyngeal cancer (NPC) did not meet its primary endpoint of overall survival (OS). Full results will be presented at a future medical meeting.
- Merck and Eisai announced the Phase 3 KEYNOTE-581/CLEAR trial (Study 307) met its primary endpoint of progression free survival (PFS) and its key secondary endpoints of OS and objective response rate (ORR) for KEYTRUDA plus Lenvima as a first-line treatment for patients with advanced renal cell carcinoma (RCC). In a second arm of the trial, Lenvima plus everolimus also met the trial's primary endpoint of OS and the key secondary endpoint of ORR as a first-line treatment for patients with advanced RCC. Full results from the trial will be presented at the 2021 Genitourinary Cancers Symposium (ASCO GU) on Feb. 13, 2021.
- Merck and Eisai announced the Phase 3 KEYNOTE-775/Study 309 trial evaluating the investigational use of KEYTRUDA and Lenvima met its dual primary endpoints of OS and PFS and its secondary endpoint of ORR in patients with advanced endometrial cancer following at least one prior platinum-based regimen.
- Merck and AstraZeneca announced two European Union approvals of Lynparza:
  - o As monotherapy for the treatment of adult patients with metastatic castration-resistant prostate cancer and *BRCA1/2* mutations (germline and/or somatic) who have progressed following a prior therapy that included a new hormonal agent; and
  - o As first-line maintenance treatment in combination with bevacizumab for adult patients with advanced (FIGO stages III and IV) high-grade epithelial ovarian, fallopian tube or primary peritoneal cancer who are in response (complete or partial) following completion of first-line platinum-based chemotherapy in combination with bevacizumab and whose cancer is associated with homologous recombination deficiency (HRD)-positive status defined by either a breast susceptibility gene 1/2 (*BRCA1/2*) mutation and/or genomic instability.
- Merck and AstraZeneca announced three approvals of Lynparza in Japan for:
  - o Maintenance treatment after first-line chemotherapy containing bevacizumab (genetical recombination) in patients with HRD ovarian cancer;

- o Treatment of patients with *BRCA* gene-mutated (*BRCAm*) castration-resistant prostate cancer with distant metastasis; and
- o Maintenance treatment after platinum-based chemotherapy for patients with *BRCAm* curatively unresectable pancreas cancer.

#### **Other Pipeline Highlights**

- In January 2021, Merck announced approval in the United States by the FDA of Verquvo (vericiguat), a soluble guanylate cyclase (sGC) stimulator, to reduce the risk of cardiovascular death and heart failure hospitalization following a hospitalization for heart failure or need for outpatient intravenous (IV) diuretics in adults with symptomatic chronic heart failure and ejection fraction less than 45%, based on the results of the Phase 3 VICTORIA trial. Verquvo is being jointly developed with Bayer AG.
- In January 2021, Merck announced filing acceptance with priority review by the FDA of a Biologics License Application (BLA) for V114, Merck's investigational 15-valent pneumococcal conjugate vaccine for use in adults 18 years of age and older. A PDUFA date is set for July 18, 2021. Previously, Merck also announced the submission of an application for V114 to the European Medicines Agency.
- Merck announced that two Phase 3 adult studies (the PNEU-PATH [V114-016] and PNEU-DAY [V114-017] trials), evaluating the safety, tolerability and immunogenicity of V114, each met their primary immunogenicity objectives.
- Merck presented Week 96 data from the Phase 2b trial (NCT03272347) that showed islatravir, the company's investigational oral nucleoside reverse transcriptase translocation inhibitor (NRTTI), in combination with doravirine (PIFELTRO), maintained viral suppression in treatment-naïve adults with HIV-1 infection.
- Merck announced a collaboration with the Bill & Melinda Gates Foundation where the foundation will provide funding to support the Phase 3 IMPOWER 22 trial evaluating the safety and efficacy of investigational islatravir for both treatment and prevention in women and adolescent girls at high-risk for acquiring HIV-1 infection in sub-Saharan Africa.
- Merck also announced plans to conduct additional studies in HIV prevention with investigational islatravir including IMPOWER 24, a global Phase 3 clinical trial to evaluate islatravir as a once-monthly oral agent for pre-exposure prophylaxis (PrEP) at sites across the world and among other key populations impacted by the epidemic, including men who have sex with men and transgender women.
- In January 2021, Merck announced interim data from the Phase 2a trial (NCT04003103) in adults evaluating the safety, tolerability and pharmacokinetics (PK) of the investigational once-monthly oral islatravir tablet for PrEP. Interim findings demonstrated that once-monthly oral islatravir achieved the pre-specified efficacy PK threshold for PrEP at both of the two doses studied (60 mg and 120 mg).



- Merck continued to advance MK-8507, the company's investigational once-weekly oral non-nucleoside reverse transcriptase inhibitor (NNRTI). The company presented results from Phase 1/1b studies that supported further investigation for once-weekly oral administration as part of combination antiretroviral therapy. Enrollment in a Phase 2 trial evaluating a switch to islatravir and MK-8507 once weekly in adult participants with HIV-1 who have been virologically suppressed for  $\geq 6$  months on bicitegravir/emtricitabine/tenofovir alafenamide (BIC/FTC/TAF) once-daily, is currently ongoing.

#### **Business Development**

- In December 2020, Merck acquired VelosBio, a privately held, clinical-stage biopharmaceutical company, to strengthen Merck's oncology pipeline with MK-2140 (formerly known as VLS-101), an investigational antibody-drug conjugate to treat hematological malignancies and solid tumors.

#### **Fourth-Quarter and Full-Year Financial Impact of COVID-19**

In the fourth quarter, the estimated negative impact of the COVID-19 pandemic to Merck's pharmaceutical revenue was approximately \$400 million. As expected, within the company's human health business, revenue was negatively impacted by reduced access to health care providers given social distancing measures, which negatively affected vaccine sales in particular.

Operating expenses were positively impacted in the fourth quarter by approximately \$50 million, primarily driven by lower promotional and selling costs, partially offset by higher research and development (R&D) expenses, net of investments in COVID-19-related antiviral and vaccine research programs.

The estimated overall negative impact of the COVID-19 pandemic to Merck's revenue for the full year 2020 was approximately \$2.5 billion, largely attributable to the human health business but including approximately \$50 million attributable to Animal Health.

Operating expenses for the full year were positively impacted by approximately \$600 million, primarily driven by lower promotional and selling costs, as well as lower R&D expenses, net of investments in COVID-19-related antiviral and vaccine research programs.

## Fourth-Quarter and Full-Year Revenue Performance

The following table reflects sales of the company's top pharmaceutical products, as well as sales of animal health products.

	Fourth Quarter				Year Ended			
			Change				Change	
	2020	2019		Ex-Exchange	Dec. 31, 2020	Dec. 31, 2019		Ex-Exchange
Total Sales	\$ 12,514	\$ 11,868	5%	5%	\$ 47,994	\$ 46,840	2%	4%
Pharmaceutical	11,367	10,533	8%	6%	43,021	41,751	3%	4%
KEYTRUDA	3,993	3,111	28%	27%	14,380	11,084	30%	30%
JANUVIA / JANUMET	1,328	1,418	-6%	-7%	5,276	5,524	-4%	-4%
GARDASIL / GARDASIL 9	998	693	44%	41%	3,938	3,737	5%	6%
PROQUAD, M-M-R II and VARIVAX	488	481	2%	1%	1,878	2,275	-17%	-17%
BRIDION	355	313	13%	13%	1,198	1,131	6%	7%
PNEUMOVAX 23	339	334	1%	0%	1,087	926	17%	18%
SIMPONI	223	205	9%	4%	838	830	1%	1%
ISENTRESS / ISENTRESS HD	211	223	-5%	-6%	857	975	-12%	-11%
Lynparza*	206	132	56%	53%	725	444	63%	62%
ROTATEQ	196	227	-14%	-14%	797	791	1%	1%
IMPLANON / NEXPLANON	165	206	-20%	-20%	680	787	-14%	-13%
Lenvima*	158	124	28%	26%	580	404	44%	43%
Animal Health	1,168	1,122	4%	6%	4,703	4,393	7%	10%
Livestock	794	777	2%	4%	2,939	2,784	6%	9%
Companion Animals	374	345	8%	9%	1,764	1,609	10%	11%
Other Revenues**	(21)	213	-110%	-45%	270	696	-61%	-22%

\*Alliance revenue for these products represents Merck's share of profits, which are product sales net of cost of sales and commercialization costs.

\*\*Other revenues are comprised primarily of third-party manufacturing sales and miscellaneous corporate revenues, including revenue hedging activities. The revenue hedging activities resulted in negative revenue in the fourth quarter of 2020.

### Pharmaceutical Revenue

Fourth-quarter pharmaceutical sales increased 8% to \$11.4 billion. Excluding the favorable effect from foreign exchange, sales grew 6%. The increase was driven by growth in oncology, vaccines, reflecting the replenishment of GARDASIL 9 doses previously borrowed from the U.S. Centers for Disease Control and Prevention (CDC) Pediatric Vaccine Stockpile as discussed below, and hospital acute care, partially offset by the negative impact of the COVID-19 pandemic and the ongoing impacts of the loss of market exclusivity for several products.

Growth in oncology was largely driven by sales of KEYTRUDA, which were \$4.0 billion for the quarter. Global sales growth of KEYTRUDA reflects continued strong momentum from the non-small-cell lung cancer indications as well as continued uptake in other indications, including adjuvant melanoma, RCC, bladder, head and neck squamous cell carcinoma (HNSCC) and MSI-H cancers, as well as uptake following the recent launch of the 400mg every 6 week adult dosing regimen in the U.S., partially offset by the negative impacts of the COVID-19 pandemic and pricing in Japan. Also contributing to growth in oncology was higher alliance revenue related to Lynparza and Lenvima reflecting continued uptake in approved indications in the U.S., Europe and China.

Growth in vaccines for the fourth quarter was driven by higher sales of GARDASIL [Human Papillomavirus Quadrivalent (Types 6, 11, 16 and 18) Vaccine, Recombinant] and GARDASIL 9 (Human Papillomavirus 9-valent Vaccine, Recombinant). Fourth-quarter 2020 GARDASIL 9 sales were increased by \$120 million due to the replenishment of doses that were borrowed in the fourth quarter of 2019 from the CDC Pediatric Vaccine Stockpile. GARDASIL 9 sales in the fourth quarter of 2019 were decreased by \$120 million due to the borrowing. GARDASIL/GARDASIL 9 sales growth also reflects higher demand in China. Growth was partially offset by the negative impact of the COVID-19 pandemic globally. Excluding the borrowing-related activity in both periods, GARDASIL/GARDASIL 9 sales grew 8% in the quarter, or 6% excluding the favorable impact from foreign exchange.

Growth in hospital acute care reflects higher demand globally for BRIDION (sugammadex) Injection 100 mg/mL, a medicine for the reversal of neuromuscular blockade induced by rocuronium bromide or vecuronium bromide in adults undergoing surgery; and the continued uptake of PREVYMIS (letermovir), a medicine for prophylaxis (prevention) of cytomegalovirus (CMV) infection and disease in adult CMV-seropositive recipients of an allogeneic hematopoietic stem cell transplant.

Pharmaceutical sales in the quarter were negatively affected by the ongoing impacts from the loss of market exclusivity, including for NUVARING (etonogestrel/ethinyl estradiol vaginal ring), ZETIA (ezetimibe) and certain products in diversified brands. In addition, the decline in sales of JANUVIA (sitagliptin) and JANUMET (sitagliptin and metformin HCl) reflects continued pricing pressure in the United States, which more than offset higher demand in certain international markets.

Full-year 2020 pharmaceutical sales increased 3% to \$43.0 billion; excluding the unfavorable effect from foreign exchange, sales grew 4%, primarily due to higher sales in oncology, reflecting strong growth in KEYTRUDA, higher sales of certain vaccines including PNEUMOVAX 23 (pneumococcal vaccine polyvalent), a vaccine to help prevent pneumococcal disease, and higher sales of certain hospital acute care products, including PREVYMIS and BRIDION. As discussed above, the COVID-19 pandemic negatively affected sales in 2020. Also negatively affecting sales in 2020 was the ongoing impacts of the loss of market exclusivity for several products, lower sales of pediatric vaccines, as well as pricing pressure in diabetes.

### **Animal Health Revenue**

Animal Health sales totaled \$1.2 billion for the fourth quarter of 2020, an increase of 4% compared with the fourth quarter of 2019; excluding the unfavorable effect from foreign exchange, Animal Health sales grew 6%. Growth in the quarter reflects a net favorable impact of one-time items, including an additional month of sales in the current quarter related to the 2019 acquisition of Antellic Corporation (Antellic), partially offset by distributor purchasing patterns. Also contributing to growth were contributions from smaller acquisitions, as well as the underlying performance of the business driven by companion animal products, reflecting higher demand in companion animal vaccines and parasiticides.

Worldwide sales for the full year of 2020 were \$4.7 billion, an increase of 7%; excluding the unfavorable effect from foreign exchange, sales grew 10%. Full-year sales growth was primarily driven by livestock sales which included an additional five months of sales in the year related to the 2019 acquisition of Antellic, along with higher sales of companion animal products, primarily the BRAVECTO (fluralaner) line of products for parasitic control, and companion animal vaccines.

#### Fourth-Quarter and Full-Year Expense, EPS and Related Information

The tables below present selected expense information.

	\$ in millions				
	GAAP	Acquisition- and Divestiture- Related Costs <sup>3,4</sup>	Restructuring Costs	Certain Other Items	Non-GAAP <sup>2</sup>
<b>Fourth-Quarter 2020</b>					
Cost of sales	\$ 5,532	\$ 1,855	\$ 44	\$ 260	\$ 3,373
Selling, general and administrative	3,086	287	10	-	2,789
Research and development	5,838	13	16	3,161	2,648
Restructuring costs	309	-	309	-	-
Other (income) expense, net	(258)	(2)	-	(3)	(253)

<b>Fourth-Quarter 2019</b>					
Cost of sales	\$ 3,669	\$ 325	\$ 90	\$ -	\$ 3,254
Selling, general and administrative	2,888	44	1	-	2,843
Research and development	2,548	166	-	11	2,371
Restructuring costs	194	-	194	-	-
Other (income) expense, net	(223)	(37)	-	7	(193)

	\$ in millions				
	GAAP	Acquisition- and Divestiture- Related Costs <sup>3,4</sup>	Restructuring Costs	Certain Other Items	Non-GAAP <sup>2</sup>
<b>Year Ended Dec. 31, 2020</b>					
Cost of sales	\$ 15,485	\$ 2,718	\$ 175	\$ 260	\$ 12,332
Selling, general and administrative	10,468	935	47	-	9,486
Research and development	13,558	1	83	4,243	9,231
Restructuring costs	578	-	578	-	-
Other (income) expense, net	(886)	50	-	(20)	(916)

<b>Year Ended Dec. 31, 2019</b>					
Cost of sales	\$ 14,112	\$ 2,126	\$ 251	\$ -	\$ 11,735
Selling, general and administrative	10,615	126	34	-	10,455
Research and development	9,872	145	4	993	8,730
Restructuring costs	638	-	638	-	-
Other (income) expense, net	139	284	-	55	(200)

<sup>3</sup> Includes expenses for the amortization of intangible assets and purchase accounting adjustments to inventories recognized as a result of acquisitions and expense or income related to changes in the estimated fair value measurement of liabilities for contingent consideration. Also includes integration, transaction and certain other costs related to business acquisitions and divestitures.

<sup>4</sup> Fourth-quarter and full-year 2020 include a \$1.6 billion impairment charge related to ZERBAXA. Full-year 2019 includes a \$612 million impairment charge related to SIVEXTRO (tedizolid phosphate).

## GAAP Expense, EPS and Related Information

Gross margin was 55.8% for the fourth quarter of 2020 compared to 69.1% for the fourth quarter of 2019. The decrease reflects higher acquisition- and divestiture-related costs, including an impairment charge related to ZERBAXA, a charge related to the discontinuation of COVID-19 vaccine development programs, higher inventory write-offs due to a recall of ZERBAXA, pricing pressure and foreign exchange, partially offset by the favorable effects of product mix and manufacturing variances.

Gross margin was 67.7% for the full year of 2020 compared to 69.9% for the full year of 2019. The decrease in gross margin for the full year of 2020 reflects higher acquisition- and divestiture-related costs, including an impairment charge related to ZERBAXA, pricing pressure, a charge related to the discontinuation of COVID-19 vaccine development programs, higher amortization of intangible assets related to collaborations, and higher inventory write-offs, partially offset by the favorable effects of product mix and lower restructuring costs.

Selling, general and administrative expenses were \$3.1 billion in the fourth quarter of 2020, an increase of 7% compared to the fourth quarter of 2019. The increase was largely driven by higher acquisition- and divestiture-related costs, primarily reflecting costs related to the company's planned spinoff of Organon & Co. (Organon), as well as a \$100 million contribution to the Merck Foundation to support philanthropic programs and initiatives that help address health disparities and strengthen communities in the U.S. and around the world; partially offset by lower selling and administrative costs, including less travel and meeting expenses, due in part to the COVID-19 pandemic. Full-year 2020 selling, general and administrative expenses were \$10.5 billion, a decrease of 1% compared to the full year of 2019. The decrease primarily reflects lower administrative, selling and promotional costs, due in part to the COVID-19 pandemic, largely offset by higher acquisition- and divestiture-related costs, primarily reflecting costs related to the company's planned spinoff of Organon.

R&D expenses were \$5.8 billion in the fourth quarter of 2020, compared with \$2.5 billion in the fourth quarter of 2019. R&D expenses were \$13.6 billion for the full year of 2020, a 37% increase compared to the full year of 2019. The increase in both periods was primarily driven by higher upfront payments for acquisitions and collaborations, including a \$2.7 billion charge in 2020 for the acquisition of VelosBio. In addition, the increase in both periods reflects higher expenses related to clinical development and increased investment in discovery research and early drug development. These increases were partially offset by lower travel and meeting expenses due to the COVID-19 pandemic, as well as lower acquisition- and divestiture-related costs.

Other (income) expense, net, was \$258 million of income in the fourth quarter of 2020 compared to \$223 million of income in the fourth quarter of 2019, primarily reflecting higher income from investments in equity securities, net, which was \$375 million in 2020 compared with \$119 million in 2019, largely from the recognition of unrealized gains on securities. Other (income) expense, net, was \$886 million of income for the full year of 2020 compared to \$139 million of expense for the full year of 2019, primarily reflecting higher income from investments in equity securities, net, which was \$1.3 billion in 2020 compared with \$170 million in 2019, largely from the recognition of unrealized gains on securities.

The effective income tax rates were (5.0)% for the fourth quarter and 19.4% for the full year of 2020. The effective income tax rates for the fourth quarter and full year of 2020 reflect the unfavorable impact of the charge for the acquisition of VelosBio for which no tax benefit was recognized.

GAAP EPS was \$(0.83) for the fourth quarter of 2020 compared with \$0.92 for the fourth quarter of 2019. GAAP EPS was \$2.78 for the full year of 2020 compared with \$3.81 for the full year of 2019.

### **Non-GAAP Expense, EPS and Related Information**

Non-GAAP gross margin was 73.0% for the fourth quarter of 2020 compared to 72.6% for the fourth quarter of 2019. The increase in the fourth quarter reflects the favorable effects of product mix and manufacturing variances, partially offset by higher inventory write-offs due to a recall of ZERBAXA, pricing pressure and foreign exchange.

Non-GAAP gross margin was 74.3% for the full year of 2020 compared to 74.9% for the full year of 2019. The decrease reflects pricing pressure, higher amortization of intangible assets related to collaborations and higher inventory write-offs, partially offset by the favorable effect of product mix.

Non-GAAP selling, general and administrative expenses were \$2.8 billion in the fourth quarter of 2020, a decrease of 2% compared to the fourth quarter of 2019. Full-year 2020 non-GAAP selling, general and administrative expenses were \$9.5 billion, a decrease of 9% compared to the full year of 2019. The decrease in both periods primarily reflects lower administrative and selling costs, including less travel and meeting expenses, due in part to the COVID-19 pandemic. The declines were partially offset by the contribution to the Merck Foundation.

Non-GAAP R&D expenses were \$2.6 billion in the fourth quarter of 2020, a 12% increase compared to the fourth quarter of 2019. Non-GAAP R&D expenses were \$9.2 billion for the full year of 2020, a 6% increase compared to the full year of 2019. The increase in both periods was primarily driven by higher expenses related to clinical development and increased investment in discovery research and early drug development, partially offset by lower travel and meeting expenses due to the COVID-19 pandemic.

Non-GAAP other (income) expense, net, was \$253 million of income in the fourth quarter of 2020 compared to \$193 million of income in the fourth quarter of 2019, primarily reflecting higher income from investments in equity securities, net, which was \$375 million in 2020 compared with \$119 million in 2019, largely from the recognition of unrealized gains on securities. Non-GAAP other (income) expense, net, for the full year of 2020 was \$916 million of income compared to \$200 million of income for the full year of 2019, primarily driven by higher income from investments in equity securities, net, which was \$1.3 billion in 2020 compared with \$170 million in 2019, largely from the recognition of unrealized gains on securities.

The non-GAAP effective income tax rates were 15.3% for the fourth quarter of 2020 and 15.5% for the full year of 2020.

Non-GAAP EPS was \$1.32 for the fourth quarter of 2020 compared with \$1.16 for the fourth quarter of 2019. Non-GAAP EPS was \$5.94 for the full year of 2020 compared with \$5.19 for the full year of 2019.

A reconciliation of GAAP to non-GAAP net income and EPS is provided in the table that follows.

\$ in millions, except EPS amounts

	Fourth Quarter		Year Ended	
	2020	2019	Dec. 31, 2020	Dec. 31, 2019
<b>EPS</b>				
GAAP EPS	\$ (0.83)	\$ 0.92	\$ 2.78	\$ 3.81
Difference	2.15	0.24	3.16	1.38
Non-GAAP EPS that excludes items listed below <sup>2</sup>	\$ 1.32	\$ 1.16	\$ 5.94	\$ 5.19
<b>Net Income</b>				
GAAP net (loss) income <sup>1</sup>	\$ (2,094)	\$ 2,357	\$ 7,067	\$ 9,843
Difference	5,444	621	8,015	3,539
Non-GAAP net income that excludes items listed below <sup>1,2</sup>	\$ 3,350	\$ 2,978	\$ 15,082	\$ 13,382
<b>Decrease (Increase) in Net Income Due to Excluded Items:</b>				
Acquisition-related intangible asset impairment charges <sup>4</sup>	\$ 1,594	\$ 12	\$ 1,609	\$ 705
Other acquisition- and divestiture-related costs <sup>3</sup>	559	486	2,095	1,976
Total acquisition- and divestiture-related costs	2,153	498	3,704	2,681
Restructuring costs	379	285	883	927
Charge for the acquisition of VelosBio	2,660	-	2,660	-
Charge for the acquisition of Oncolmmune	462	-	462	-
Charge for the discontinuation of COVID-19 vaccine development programs	305	-	305	-
Charges for the formation of collaborations <sup>5</sup>	(6)	-	1,076	-
Charge for the acquisition of Peloton Therapeutics, Inc.	-	11	-	993
Other	(3)	7	(20)	55
Net decrease (increase) in income before taxes	5,950	801	9,070	4,656
Income tax (benefit) expense <sup>6</sup>	(506)	(180)	(1,055)	(1,028)
Acquisition- and divestiture-related costs attributable to non-controlling interests	-	-	-	(89)
Decrease (increase) in net income	\$ 5,444	\$ 621	\$ 8,015	\$ 3,539

<sup>5</sup> Amount for full-year 2020 includes \$826 million related to collaborations with Seagen, Inc.

<sup>6</sup> Includes the estimated tax impact on the reconciling items. Amount for full-year 2020 includes a tax cost of \$67 million, representing an adjustment to the tax benefits recorded in conjunction with the 2015 acquisition of Cubist Pharmaceuticals, Inc. Amount for full-year 2019 includes a \$364 million net tax benefit related to the settlement of certain federal income tax matters, an \$86 million tax benefit related to the reversal of tax reserves established in conjunction with the divestiture of Merck's Consumer Care business in 2014 as a result of the lapse in the statute of limitations, and a \$117 million tax charge related to the finalization of treasury regulations associated with the 2017 enactment of U.S. tax legislation.

## Financial Outlook

The guidance provided below is based on the assumption that the Organon business will be part of Merck for all of 2021; however, the Company expects that the Organon spinoff will occur late in the second quarter of 2021. If the spinoff occurs, these financial estimates will be updated.

At mid-January 2021 exchange rates, Merck anticipates full-year 2021 revenue to be between \$51.8 billion and \$53.8 billion, including a positive impact from foreign exchange of approximately 2%.

Merck expects full-year 2021 GAAP EPS to be between \$5.52 and \$5.72.

Beginning in 2021, the Company will be changing the treatment of certain items for the purposes of its non-GAAP reporting. Historically, Merck's non-GAAP results excluded the amortization of intangible assets recognized in connection with business acquisitions but did not exclude the amortization of intangibles originating from collaborations, asset acquisitions or licensing arrangements. Beginning in 2021, Merck's non-GAAP results will no longer differentiate between the nature of the intangible assets being amortized and will exclude all amortization of intangible assets. Also, beginning in 2021, Merck's non-GAAP results will exclude gains and losses on investments in equity securities.

On this new basis, Merck expects full-year 2021 non-GAAP EPS to be between \$6.48 and \$6.68, including an approximately 3% positive impact from foreign exchange. The non-GAAP range also excludes acquisition- and divestiture-related costs and costs related to restructuring programs. The changes to non-GAAP reporting resulted in a positive impact to projected 2021 non-GAAP EPS of approximately \$0.08. For comparative purposes, Merck's non-GAAP EPS in 2020 would have been \$5.79 if reported under the new basis.

The full-year guidance includes Merck's current assumption of the impact from the COVID-19 pandemic. Merck projects strong underlying business growth for 2021. This growth is partially offset by the anticipated continuing impacts of the pandemic into 2021. Merck believes that global health systems and patients have largely adapted to the impacts of COVID-19 disease, but the company's assumption is that ongoing residual negative impacts will persist, particularly during the first half of 2021 and most notably with respect to vaccine sales, which are expected to be more acute in the United States.

For full-year 2021, Merck assumes an unfavorable impact to revenue of approximately 2% due to the COVID-19 pandemic, all of which relates to pharmaceutical segment sales. For full-year 2021, with respect to the COVID-19 pandemic, Merck expects a net negative impact on operating expenses, as spending on the development of its COVID-19 antiviral programs is expected to exceed the favorable impact of lower spending in other areas due to the COVID-19 pandemic. Neither the sales nor the EPS guidance ranges provided above include the impact of the potential launches of Merck's COVID-19 antiviral drug candidates.



The following table summarizes the company's full-year 2021 financial guidance.

	GAAP	Non-GAAP <sup>2</sup>
Revenue	\$51.8 to \$53.8 billion	\$51.8 to \$53.8 billion*
Operating expenses	Lower than 2020 by a low-double-digit rate	Higher than 2020 by a high-single to low-double-digit rate
Effective tax rate	15% to 16%	15% to 16%
EPS**	\$5.52 to \$5.72	\$6.48 to \$6.68

\*The company does not have any non-GAAP adjustments to revenue.

\*\*EPS guidance for 2021 assumes a share count (assuming dilution) of approximately 2.53 billion shares.

A reconciliation of anticipated 2021 GAAP EPS to non-GAAP EPS and the items excluded from non-GAAP EPS are provided in the table below.

\$ in millions, except EPS amounts	<b>Full-Year 2021</b>
GAAP EPS	\$5.52 to \$5.72
Difference	\$0.96
Non-GAAP EPS that excludes items listed below <sup>2</sup>	\$6.48 to \$6.68
Acquisition- and divestiture-related costs	\$2,900
Restructuring costs	700
(Gains) losses on investments in equity securities	(800)
Net decrease (increase) in income before taxes	2,800
Estimated income tax (benefit) expense	(360)
Decrease (increase) in net income	\$2,440

#### Organon Update

Merck expects the spinoff of Organon to be completed late in the second quarter of 2021. The transaction is expected to create two companies with enhanced strategic and operational focus, improved agility, simplified operating models, optimized capital structures and improved financial profiles. Merck believes the transaction will deliver significant benefits for both Merck and Organon and create value for Merck shareholders.

In 2020, the products that will comprise Organon achieved revenues of \$6.5 billion. In 2021, assuming it operated as an independent company for the full year, Organon is expected to generate \$6.0 billion to \$6.5 billion in revenue. As it nears the end of loss of exclusivity exposure to key brands, Organon will be well positioned for growth led by its Women's Health and Biosimilars portfolios, with expected low to mid-single digit annual revenue growth off of a 2021 base year.

As a standalone company post spinoff, Organon anticipates having non-GAAP operating margins in the mid-30% range. This compares to a non-GAAP operating margin of approximately 45% within Merck, with the difference reflecting additional costs Organon will incur to operate as an independent company. Earnings before interest, taxes, depreciation and amortization (EBITDA) margins are anticipated in the high 30% range post spinoff. Organon's operating and EBITDA margins are expected to increase over time.

At this time, Organon is expected to have \$9.0 billion to \$9.5 billion in initial debt and is expected to pay a special tax-free dividend to Merck of approximately \$8.5 billion to \$9.0 billion. The remaining cash, as well as ongoing cash flows from operations, is expected to provide the company with ample cash flow and financial flexibility for potential business development opportunities, debt paydown and a meaningful dividend that will be incremental to the dividend Merck currently pays its shareholders. Actual debt balances will be determined based on market conditions and desired bond rating.

For Merck, the spinoff of Organon will allow it to increase focus on key growth pillars, result in higher revenue and EPS growth rates and enable incremental operating efficiencies of approximately \$1.5 billion which are expected to be achieved ratably over three years, with approximately \$500 million reflected in Merck's 2021 financial outlook. Merck will continue to incur overhead costs previously allocated to the Organon products, which are estimated to be approximately \$400 million on a full-year basis. These costs are expected to be reduced over time and are netted into the overall efficiency target. In addition, the special tax-free dividend from Organon will be allocated to business development or share repurchase.

As a result of stronger growth Organon is expected to achieve as a standalone company, combined with the benefit of operating efficiencies at Merck enabled by the spinoff, Merck expects combined non-GAAP EPS of the two companies to be higher within 12-24 months post-spinoff versus what would have been achieved assuming no transaction.

Merck will host an investor event prior to the completion of the spinoff at which time Organon management will present its strategy, opportunities for growth and financial outlook. Further details will be announced at a future date.

### **Earnings Conference Call**

Investors, journalists and the general public may access a live audio webcast of the call today at 8:00 a.m. EST on Merck's website at <https://www.merck.com/investor-relations/events-and-presentations/>. Institutional investors and analysts can participate in the call by dialing (833) 353-0277 or (469) 886-1947 and using ID code number 2268598. Members of the media are invited to monitor the call by dialing (833) 353-0277 or (469) 886-1947 and using ID code number 2268598. Journalists who wish to ask questions are requested to contact a member of Merck's Media Relations team at the conclusion of the call.

### **About Merck**

For 130 years, Merck, known as MSD outside of the United States and Canada, has been inventing for life, bringing forward medicines and vaccines for many of the world's most challenging diseases in pursuit of our mission to save and improve lives. We demonstrate our commitment to patients and population health by increasing access to health care through far-reaching policies, programs and partnerships. Today, Merck continues to be at the forefront of research to prevent and treat diseases that threaten people and animals – including cancer, infectious diseases such as HIV and Ebola, and emerging animal diseases – as we aspire to be the premier research-intensive biopharmaceutical company in the world. For more information, visit [www.merck.com](http://www.merck.com) and connect with us on Twitter, Facebook, Instagram, YouTube and LinkedIn.

## **Forward-Looking Statement of Merck & Co., Inc., Kenilworth, N.J., USA**

This news release of Merck & Co., Inc., Kenilworth, N.J., USA (the “company”) includes “forward-looking statements” within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. These statements are based upon the current beliefs and expectations of the company’s management and are subject to significant risks and uncertainties. There can be no guarantees with respect to pipeline products that the products will receive the necessary regulatory approvals or that they will prove to be commercially successful. If underlying assumptions prove inaccurate or risks or uncertainties materialize, actual results may differ materially from those set forth in the forward-looking statements.

Risks and uncertainties include but are not limited to, general industry conditions and competition; general economic factors, including interest rate and currency exchange rate fluctuations; the impact of the global outbreak of novel coronavirus disease (COVID-19); the impact of pharmaceutical industry regulation and health care legislation in the United States and internationally; global trends toward health care cost containment; technological advances, new products and patents attained by competitors; challenges inherent in new product development, including obtaining regulatory approval; the company’s ability to accurately predict future market conditions; manufacturing difficulties or delays; financial instability of international economies and sovereign risk; dependence on the effectiveness of the company’s patents and other protections for innovative products; and the exposure to litigation, including patent litigation, and/or regulatory actions.

The company undertakes no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise. Additional factors that could cause results to differ materially from those described in the forward-looking statements can be found in the company’s 2019 Annual Report on Form 10-K and the company’s other filings with the Securities and Exchange Commission (SEC) available at the SEC’s Internet site ([www.sec.gov](http://www.sec.gov)).

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**MERCK & CO., INC.**  
**CONSOLIDATED STATEMENT OF INCOME - GAAP**  
**(AMOUNTS IN MILLIONS, EXCEPT PER SHARE FIGURES)**  
**(UNAUDITED)**

**Table 1**

	GAAP			GAAP		
	4Q20	4Q19	% Change	Full Year 2020	Full Year 2019	% Change
Sales	\$ 12,514	\$ 11,868	5%	\$ 47,994	\$ 46,840	2%
<b>Costs, Expenses and Other</b>						
Cost of sales <sup>(1)</sup>	5,532	3,669	51%	15,485	14,112	10%
Selling, general and administrative <sup>(1)</sup>	3,086	2,888	7%	10,468	10,615	-1%
Research and development <sup>(1)</sup>	5,838	2,548	*	13,558	9,872	37%
Restructuring costs <sup>(2)</sup>	309	194	59%	578	638	-9%
Other (income) expense, net <sup>(1)</sup>	(258)	(223)	16%	(886)	139	*
(Loss) Income Before Taxes	(1,993)	2,792	*	8,791	11,464	-23%
Income Tax Provision <sup>(1)</sup>	99	428		1,709	1,687	
Net (Loss) Income	(2,092)	2,364	*	7,082	9,777	-28%
Less: Net Income (Loss) Attributable to Noncontrolling Interests <sup>(1)</sup>	2	7		15	(66)	
Net (Loss) Income Attributable to Merck & Co., Inc.	\$ (2,094)	\$ 2,357	*	\$ 7,067	\$ 9,843	-28%
(Loss) Earnings per Common Share Assuming Dilution <sup>(3)</sup>	\$ (0.83)	\$ 0.92	*	\$ 2.78	\$ 3.81	-27%
Average Shares Outstanding Assuming Dilution <sup>(3)</sup>	2,540	2,559		2,541	2,580	
Tax Rate <sup>(4)</sup>	-5.0%	15.3%		19.4%	14.7%	

\* 100% or greater

<sup>(1)</sup> Amounts include the impact of acquisition and divestiture-related costs, restructuring costs and certain other items. See accompanying tables for details.

<sup>(2)</sup> Represents separation and other related costs associated with restructuring activities under the company's formal restructuring programs.

<sup>(3)</sup> Because the company recorded a net loss in the fourth quarter of 2020, no potential dilutive common shares were used in the computation of loss per common share assuming dilution as the effect would have been anti-dilutive.

<sup>(4)</sup> The effective income tax rates for the fourth quarter and the full year of 2020 include the unfavorable impact of charges for the acquisitions of VelosBio Inc. and OncoImmune for which no tax benefits were recognized. The effective income tax rates for the fourth quarter and the full year of 2019 include the unfavorable impact of a charge for the acquisition of Peloton Therapeutics, Inc. for which no tax benefit was recognized and the favorable impact of product mix. The effective income tax rate for the full year of 2019 also reflects a net tax benefit of \$364 million related to the settlement of certain federal income tax matters.

**MERCK & CO., INC.**  
**GAAP TO NON-GAAP RECONCILIATION**  
**FOURTH QUARTER 2020**  
**(AMOUNTS IN MILLIONS, EXCEPT PER SHARE FIGURES)**  
**(UNAUDITED)**

**Table 2a**

	<b>GAAP</b>	<b>Acquisition and Divestiture-Related Costs <sup>(1)</sup></b>	<b>Restructuring Costs <sup>(2)</sup></b>	<b>Certain Other Items <sup>(4)</sup></b>	<b>Adjustment Subtotal</b>	<b>Non-GAAP</b>
Cost of sales	\$ 5,532	1,855	44	260	2,159	\$ 3,373
Selling, general and administrative	3,086	287	10		297	2,789
Research and development	5,838	13	16	3,161	3,190	2,648
Restructuring costs	309		309		309	-
Other (income) expense, net	(258)	(2)		(3)	(5)	(253)
(Loss) Income Before Taxes	(1,993)	(2,153)	(379)	(3,418)	(5,950)	3,957
Income Tax Provision (Benefit)	99	(423) <sup>(3)</sup>	(22) <sup>(3)</sup>	(61) <sup>(3)</sup>	(506)	605
Net (Loss) Income	(2,092)	(1,730)	(357)	(3,357)	(5,444)	3,352
Net (Loss) Income Attributable to Merck & Co., Inc.	(2,094)	(1,730)	(357)	(3,357)	(5,444)	3,350
(Loss) Earnings per Common Share Assuming Dilution	\$ (0.83)	(0.68)	(0.15)	(1.32)	(2.15)	\$ 1.32
Tax Rate	-5.0%					15.3%

Only the line items that are affected by non-GAAP adjustments are shown.

Merck is providing certain non-GAAP information that excludes certain items because of the nature of these items and the impact they have on the analysis of underlying business performance and trends. Management believes that providing this information enhances investors' understanding of the company's results as it permits investors to understand how management assesses performance. Management uses these measures internally for planning and forecasting purposes and to measure the performance of the company along with other metrics. In addition, senior management's annual compensation is derived in part using non-GAAP pretax income. This information should be considered in addition to, but not as a substitute for or superior to, information prepared in accordance with GAAP.

<sup>(1)</sup> Amount included in cost of sales primarily reflects a \$1.6 billion intangible asset impairment charge related to ZERBAXA and \$274 million for the amortization of intangible assets recognized as a result of business acquisitions. Amount included in selling, general and administrative expenses reflects \$244 million related to the company's planned spin-off of Organon & Co., and other acquisition and divestiture-related costs.

<sup>(2)</sup> Amounts primarily include employee separation costs and accelerated depreciation associated with facilities to be closed or divested related to activities under the company's formal restructuring programs.

<sup>(3)</sup> Represents the estimated tax impact on the reconciling items based on applying the statutory rate of the originating territory of the non-GAAP adjustments.

<sup>(4)</sup> Amount included in cost of sales represents a charge for the discontinuation of COVID-19 vaccine development programs. Amount included in research and development represents the charges of \$2.7 billion for the acquisition of VelosBio Inc., \$462 million for the acquisition of OncoImmune and \$45 million for the discontinuation of COVID-19 vaccine development programs.

**MERCK & CO., INC.**  
**GAAP TO NON-GAAP RECONCILIATION**  
**FULL YEAR 2020**  
**(AMOUNTS IN MILLIONS, EXCEPT PER SHARE FIGURES)**  
**(UNAUDITED)**

**Table 2b**

	<b>GAAP</b>	<b>Acquisition and Divestiture-Related Costs <sup>(1)</sup></b>	<b>Restructuring Costs <sup>(2)</sup></b>	<b>Certain Other Items <sup>(4)</sup></b>	<b>Adjustment Subtotal</b>	<b>Non-GAAP</b>
Cost of sales	\$ 15,485	2,718	175	260	3,153	\$ 12,332
Selling, general and administrative	10,468	935	47		982	9,486
Research and development	13,558	1	83	4,243	4,327	9,231
Restructuring costs	578		578		578	-
Other (income) expense, net	(886)	50		(20)	30	(916)
Income Before Taxes	8,791	(3,704)	(883)	(4,483)	(9,070)	17,861
Income Tax Provision (Benefit)	1,709	(671) <sup>(3)</sup>	(81) <sup>(3)</sup>	(303) <sup>(3)</sup>	(1,055)	2,764
Net Income	7,082	(3,033)	(802)	(4,180)	(8,015)	15,097
Net Income Attributable to Merck & Co., Inc.	7,067	(3,033)	(802)	(4,180)	(8,015)	15,082
Earnings per Common Share Assuming Dilution	\$ 2.78	(1.19)	(0.32)	(1.65)	(3.16)	\$ 5.94
Tax Rate	19.4%					15.5%

Only the line items that are affected by non-GAAP adjustments are shown.

Merck is providing certain non-GAAP information that excludes certain items because of the nature of these items and the impact they have on the analysis of underlying business performance and trends. Management believes that providing this information enhances investors' understanding of the company's results as it permits investors to understand how management assesses performance. Management uses these measures internally for planning and forecasting purposes and to measure the performance of the company along with other metrics. In addition, senior management's annual compensation is derived in part using non-GAAP pretax income. This information should be considered in addition to, but not as a substitute for or superior to, information prepared in accordance with GAAP.

<sup>(1)</sup> Amount included in cost of sales primarily reflects a \$1.6 billion intangible asset impairment charge related to ZERBAXA and \$1.1 billion for the amortization of intangible assets recognized as a result of business acquisitions. Amount included in selling, general and administrative expenses reflects \$710 million related to the company's planned spin-off of Organon & Co., approximately \$95 million of costs related to the acquisition of ArQule, Inc., and other acquisition and divestiture-related costs. Amount included in other (income) expense, net, primarily reflects expenses related to an increase in the estimated fair value measurement of liabilities for contingent consideration, partially offset by royalty income related to the termination of the Sanofi-Pasteur MSD joint venture.

<sup>(2)</sup> Amounts primarily include employee separation costs and accelerated depreciation associated with facilities to be closed or divested related to activities under the company's formal restructuring programs.

<sup>(3)</sup> Represents the estimated tax impact on the reconciling items based on applying the statutory rate of the originating territory of the non-GAAP adjustments. Acquisition and divestiture-related costs also includes a tax cost of \$67 million, representing an adjustment to the tax benefits recorded in conjunction with the 2015 Cubist Pharmaceuticals, Inc. acquisition.

<sup>(4)</sup> Amount included in cost of sales represents a charge for the discontinuation of COVID-19 vaccine development programs. Amount included in research and development represents the charges for the acquisitions of VelosBio Inc. and OncoImmune, a charge for the discontinuation of COVID-19 vaccine development programs, and upfront payments related to license and collaboration agreements.

**MERCK & CO., INC.**  
**FRANCHISE / KEY PRODUCT SALES**  
**(AMOUNTS IN MILLIONS)**  
**(UNAUDITED)**

**Table 3**

	2020					2019					4Q		Full Year	
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	Nom %	Ex-Exch %	Nom %	Ex-Exch %
<b>TOTAL SALES (1)</b>	<b>\$ 12,057</b>	<b>\$ 10,872</b>	<b>\$ 12,551</b>	<b>\$ 12,514</b>	<b>\$ 47,994</b>	<b>\$ 10,816</b>	<b>\$ 11,760</b>	<b>\$ 12,397</b>	<b>\$ 11,868</b>	<b>\$ 46,840</b>	<b>5</b>	<b>5</b>	<b>2</b>	<b>4</b>
<b>PHARMACEUTICAL</b>	<b>10,655</b>	<b>9,679</b>	<b>11,320</b>	<b>11,367</b>	<b>43,021</b>	<b>9,663</b>	<b>10,460</b>	<b>11,095</b>	<b>10,533</b>	<b>41,751</b>	<b>8</b>	<b>6</b>	<b>3</b>	<b>4</b>
<b>Oncology</b>														
Keytruda	3,284	3,388	3,715	3,993	14,380	2,269	2,634	3,070	3,111	11,084	28	27	30	30
Alliance Revenue – Lynparza (2)	145	178	196	206	725	79	111	123	132	444	56	53	63	62
Alliance Revenue – Lenvima (2)	128	151	142	158	580	74	97	109	124	404	28	26	44	43
Emend	43	33	39	31	145	117	121	98	53	388	-42	-42	-63	-62
<b>Vaccines (3)</b>														
Gardasil / Gardasil 9	1,097	656	1,187	998	3,938	838	886	1,320	693	3,737	44	41	5	6
ProQuad / M-M-R II / Varivax	435	378	576	488	1,878	496	675	623	481	2,275	2	1	-17	-17
Pneumovax 23	256	117	375	339	1,087	185	170	237	334	926	1	1	17	18
RotaTeq	222	168	210	196	797	211	172	180	227	791	-14	-14	1	1
Vaqta	60	28	51	31	170	47	58	62	71	238	-56	-56	-29	-27
<b>Hospital Acute Care</b>														
Bridion	299	224	320	355	1,198	255	278	284	313	1,131	13	13	6	7
Noxafil	94	73	79	82	329	190	193	177	103	662	-20	-22	-50	-50
Prevymis	60	63	77	80	281	32	38	45	50	165	61	57	70	69
Primaxin	51	64	74	62	251	59	71	77	67	273	-8	-12	-8	-8
Cancidas	55	43	50	65	213	61	67	62	58	249	13	11	-14	-13
Invanz	64	43	51	53	211	72	78	57	57	263	-7	-4	-20	-16
Cubicin	46	32	39	36	152	88	67	52	50	257	-27	-28	-41	-40
Zerbaxa	37	32	43	19	130	26	27	35	32	121	-42	-42	8	10
<b>Immunology</b>														
Simponi	215	191	209	223	838	208	214	203	205	830	9	4	1	1
Remicade	88	73	82	88	330	123	98	101	89	411	-2	-5	-20	-20
<b>Neuroscience</b>														
Belsomra	79	84	81	83	327	67	76	80	83	306	1	-2	7	5
<b>Virology</b>														
Isentress / Isentress HD	245	196	205	211	857	255	247	250	223	975	-5	-6	-12	-11
Zepatier	55	39	28	45	167	114	108	83	66	370	-32	-32	-55	-54
<b>Cardiovascular</b>														
Zetia	145	137	103	98	482	140	156	147	146	590	-33	-36	-18	-19
Vytorin	53	39	47	43	182	97	76	57	54	285	-19	-20	-36	-34
Atozet	122	115	111	105	453	94	92	97	108	391	-3	-7	16	16
Alliance Revenue - Adempas (4)	53	79	83	65	281	42	51	50	60	204	8	8	38	38
Adempas (5)	56	57	55	53	220	48	53	57	57	215	-7	-11	3	2
<b>Diabetes (6)</b>														
Januvia	774	854	821	857	3,306	824	908	807	943	3,482	-9	-11	-5	-5
Janumet	503	490	506	472	1,971	530	533	503	475	2,041	-1	-1	-3	-2
<b>Women's Health</b>														
Implanon / Nexplanon	195	132	189	165	680	199	183	199	206	787	-20	-20	-14	-13
NuvaRing	63	63	58	53	236	219	240	241	179	879	-70	-70	-73	-73
<b>Diversified Brands</b>														
Singular	155	100	82	124	462	191	160	152	195	698	-36	-38	-34	-34
Cozaar / Hyzaar	102	98	91	94	386	103	109	116	113	442	-17	-18	-13	-11
Arcoxia	70	65	68	54	258	75	75	72	67	288	-19	-18	-11	-8
Nasonex	71	49	41	57	218	96	72	58	67	293	-14	-13	-26	-24
Follistim AQ	41	44	50	57	193	57	63	62	58	241	-2	-4	-20	-20
<b>Other Pharmaceutical (7)</b>	<b>1,194</b>	<b>1,103</b>	<b>1,186</b>	<b>1,228</b>	<b>4,709</b>	<b>1,082</b>	<b>1,203</b>	<b>1,149</b>	<b>1,183</b>	<b>4,615</b>	<b>4</b>	<b>2</b>	<b>2</b>	<b>3</b>
<b>ANIMAL HEALTH</b>	<b>1,214</b>	<b>1,101</b>	<b>1,220</b>	<b>1,168</b>	<b>4,703</b>	<b>1,025</b>	<b>1,124</b>	<b>1,122</b>	<b>1,122</b>	<b>4,393</b>	<b>4</b>	<b>6</b>	<b>7</b>	<b>10</b>
Livestock	739	648	758	794	2,939	611	671	726	777	2,784	2	4	6	9
Companion Animals	475	453	462	374	1,764	414	453	396	345	1,609	8	9	10	11
<b>Other Revenues (8)</b>	<b>188</b>	<b>92</b>	<b>11</b>	<b>(21)</b>	<b>270</b>	<b>128</b>	<b>176</b>	<b>180</b>	<b>213</b>	<b>696</b>	<b>-110</b>	<b>-45</b>	<b>-61</b>	<b>-22</b>

Sum of quarterly amounts may not equal year-to-date amounts due to rounding.

(1) Only select products are shown.

(2) Alliance Revenue represents Merck's share of profits, which are product sales net of cost of sales and commercialization costs.

(3) Total Vaccines sales were \$2,155 million, \$1,418 million, \$2,521 million and \$2,163 million in the first, second, third and fourth quarters of 2020 and \$1,887 million, \$2,037 million, \$2,517 million and \$1,928 million in the first, second, third and fourth quarters of 2019, respectively.

(4) Alliance Revenue represents Merck's share of profits from sales in Bayer's marketing territories, which are product sales net of cost of sales and commercialization costs.

(5) Net product sales in Merck's marketing territories.

(6) Total Diabetes sales were \$1,353 million, \$1,418 million, \$1,405 million and \$1,412 million in the first, second, third and fourth quarters of 2020 and \$1,402 million, \$1,480 million, \$1,360 million and \$1,472 million in the first, second, third and fourth quarters of 2019, respectively.

(7) Includes Pharmaceutical products not individually shown above.

(8) Other Revenues are comprised primarily of Healthcare Services segment revenues, third-party manufacturing sales and miscellaneous corporate revenues, including revenue hedging activities.

**MERCK & CO., INC.**  
**CONSOLIDATED STATEMENT OF INCOME - GAAP**  
**(AMOUNTS IN MILLIONS, EXCEPT PER SHARE FIGURES)**  
**(UNAUDITED)**

Table 1a

	2020					2019					% Change	
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year	4Q	Full Year
Sales	\$ 12,057	\$ 10,872	\$ 12,551	\$ 12,514	\$ 47,994	\$ 10,816	\$ 11,760	\$ 12,397	\$ 11,868	\$ 46,840	5%	2%
Costs, Expenses and Other												
Cost of sales	3,312	3,159	3,481	5,532	15,485	3,052	3,401	3,990	3,669	14,112	51%	10%
Selling, general and administrative	2,555	2,378	2,450	3,086	10,468	2,425	2,712	2,589	2,888	10,615	7%	-1%
Research and development	2,209	2,123	3,390	5,838	13,558	1,931	2,189	3,204	2,548	9,872	*	37%
Restructuring costs	72	83	114	309	578	153	59	232	194	638	59%	-9%
Other (income) expense, net	71	(390)	(312)	(258)	(886)	188	140	35	(223)	139	16%	*
Income (Loss) Before Taxes	3,838	3,519	3,428	(1,993)	8,791	3,067	3,259	2,347	2,792	11,464	*	-23%
Income Tax Provision	619	509	483	99	1,709	205	615	440	428	1,687		
Net Income (Loss)	3,219	3,010	2,945	(2,092)	7,082	2,862	2,644	1,907	2,364	9,777	*	-28%
Less: Net Income (Loss) Attributable to Noncontrolling Interests	-	8	4	2	15	(53)	(26)	6	7	(66)		
Net Income (Loss) Attributable to Merck & Co., Inc.	\$ 3,219	\$ 3,002	\$ 2,941	\$ (2,094)	\$ 7,067	\$ 2,915	\$ 2,670	\$ 1,901	\$ 2,357	\$ 9,843	*	-28%
Earnings (Loss) per Common Share Assuming Dilution <sup>(1)</sup>	\$ 1.26	\$ 1.18	\$ 1.16	\$ (0.83)	\$ 2.78	\$ 1.12	\$ 1.03	\$ 0.74	\$ 0.92	\$ 3.81	*	-27%
Average Shares Outstanding Assuming Dilution <sup>(1)</sup>	2,547	2,536	2,538	2,540	2,541	2,603	2,588	2,572	2,559	2,580		
Tax Rate	16.1%	14.5%	14.1%	-5.0%	19.4%	6.7%	18.9%	18.7%	15.3%	14.7%		

\* 100% or greater

Sum of quarterly amounts may not equal year-to-date amounts due to rounding.

<sup>(1)</sup> Because the company recorded a net loss in the fourth quarter of 2020, no potential dilutive common shares were used in the computation of loss per common share assuming dilution as the effect would have been anti-dilutive.



**MERCK & CO., INC.**  
**GAAP TO NON-GAAP RECONCILIATION**  
**FOURTH QUARTER 2019**  
**(AMOUNTS IN MILLIONS, EXCEPT PER SHARE FIGURES)**  
**(UNAUDITED)**  
**Table 2c**

	GAAP	Acquisition and Divestiture-Related Costs <sup>(1)</sup>	Restructuring Costs <sup>(2)</sup>	Certain Other Items	Adjustment Subtotal	Non-GAAP
Cost of sales	\$ 3,669	325	90		415	\$ 3,254
Selling, general and administrative	2,888	44	1		45	2,843
Research and development	2,548	166		11	177	2,371
Restructuring costs	194		194		194	-
Other (income) expense, net	(223)	(37)		7	(30)	(193)
Income Before Taxes	2,792	(498)	(285)	(18)	(801)	3,593
Income Tax Provision (Benefit)	428	(55) <sup>(3)</sup>	(49) <sup>(3)</sup>	(76) <sup>(4)</sup>	(180)	608
Net Income	2,364	(443)	(236)	58	(621)	2,985
Net Income Attributable to Merck & Co., Inc.	2,357	(443)	(236)	58	(621)	2,978
Earnings per Common Share Assuming Dilution	\$ 0.92	(0.17)	(0.09)	0.02	(0.24)	\$ 1.16
Tax Rate	15.3%					16.9%

Only the line items that are affected by non-GAAP adjustments are shown.

Merck is providing certain non-GAAP information that excludes certain items because of the nature of these items and the impact they have on the analysis of underlying business performance and trends. Management believes that providing this information enhances investors' understanding of the company's results as it permits investors to understand how management assesses performance. Management uses these measures internally for planning and forecasting purposes and to measure the performance of the company along with other metrics. In addition, senior management's annual compensation is derived in part using non-GAAP pretax income. This information should be considered in addition to, but not as a substitute for or superior to, information prepared in accordance with GAAP.

<sup>(1)</sup> Amount included in cost of sales primarily reflects \$306 million of expenses for the amortization of intangible assets recognized as a result of business acquisitions, as well as \$12 million of intangible asset impairment charges. Amount included in selling, general and administrative expenses primarily reflects integration, transaction and certain other costs related to business acquisitions and divestitures. Amount included in research and development expenses primarily reflects \$164 million of in-process research and development (IPR&D) impairment charges.

<sup>(2)</sup> Amounts primarily include employee separation costs and accelerated depreciation associated with facilities to be closed or divested related to activities under the company's formal restructuring programs.

<sup>(3)</sup> Represents the estimated tax impact on the reconciling items based on applying the statutory rate of the originating territory of the non-GAAP adjustments.

<sup>(4)</sup> Primarily reflects an \$86 million tax benefit related to the reversal of tax reserves established in conjunction with the divestiture of Merck's Consumer Care business in 2014 as a result of the lapse in the statute of limitations.

**MERCK & CO., INC.**  
**GAAP TO NON-GAAP RECONCILIATION**  
**FULL YEAR 2019**  
**(AMOUNTS IN MILLIONS, EXCEPT PER SHARE FIGURES)**  
**(UNAUDITED)**  
**Table 2d**

	GAAP	Acquisition and Divestiture-Related Costs <sup>(1)</sup>	Restructuring Costs <sup>(2)</sup>	Certain Other Items <sup>(4)</sup>	Adjustment Subtotal	Non-GAAP
Cost of sales	\$ 14,112	2,126	251		2,377	\$ 11,735
Selling, general and administrative	10,615	126	34		160	10,455
Research and development	9,872	145	4	993	1,142	8,730
Restructuring costs	638		638		638	-
Other (income) expense, net	139	284		55	339	(200)
Income Before Taxes	11,464	(2,681)	(927)	(1,048)	(4,656)	16,120
Income Tax Provision (Benefit)	1,687	(493) <sup>(3)</sup>	(155) <sup>(3)</sup>	(380) <sup>(5)</sup>	(1,028)	2,715
Net Income	9,777	(2,188)	(772)	(668)	(3,628)	13,405
Less: Net (Loss) Income Attributable to Noncontrolling Interests	(66)	(89)			(89)	23
Net Income Attributable to Merck & Co., Inc.	9,843	(2,099)	(772)	(668)	(3,539)	13,382
Earnings per Common Share Assuming Dilution	\$ 3.81	(0.82)	(0.30)	(0.26)	(1.38)	\$ 5.19
Tax Rate	<u>14.7%</u>					<u>16.8%</u>

Only the line items that are affected by non-GAAP adjustments are shown.

Merck is providing certain non-GAAP information that excludes certain items because of the nature of these items and the impact they have on the analysis of underlying business performance and trends. Management believes that providing this information enhances investors' understanding of the company's results as it permits investors to understand how management assesses performance. Management uses these measures internally for planning and forecasting purposes and to measure the performance of the company along with other metrics. In addition, senior management's annual compensation is derived in part using non-GAAP pretax income. This information should be considered in addition to, but not as a substitute for or superior to, information prepared in accordance with GAAP.

<sup>(1)</sup> Amount included in cost of sales primarily reflects \$1.4 billion of expenses for the amortization of intangible assets recognized as a result of business acquisitions, as well as \$705 million of intangible asset impairment charges, including \$612 million related to SIVEXTRO. Amount included in selling, general and administrative expenses primarily reflects integration, transaction and certain other costs related to business acquisitions and divestitures, including costs related to the acquisition of Antelliq Corporation. Amounts included in research and development expenses primarily reflect \$172 million of in-process research and development (IPR&D) impairment charges, partially offset by a reduction in expenses related to a decrease in the estimated fair value measurement of liabilities for contingent consideration. Amount included in other (income) expense, net primarily reflects goodwill and intangible asset impairment charges related to certain businesses in the Healthcare Services segment and expenses related to an increase in the estimated fair value measurement of liabilities for contingent consideration, partially offset by royalty income related to the termination of the Sanofi-Pasteur MSD joint venture.

<sup>(2)</sup> Amounts primarily include employee separation costs and accelerated depreciation associated with facilities to be closed or divested related to activities under the company's formal restructuring programs.

<sup>(3)</sup> Represents the estimated tax impact on the reconciling items based on applying the statutory rate of the originating territory of the non-GAAP adjustments.

<sup>(4)</sup> Amount included in research and development represents the charge related to the acquisition of Peloton Therapeutics, Inc.

<sup>(5)</sup> Primarily reflects a \$364 million net tax benefit related to the settlement of certain federal income tax matters, an \$86 million tax benefit related to the reversal of tax reserves established in conjunction with the divestiture of Merck's Consumer Care business in 2014 as a result of the lapse in the statute of limitations, and a \$117 million tax charge related to the finalization of treasury regulations associated with the 2017 enactment of U.S. tax legislation.

**MERCK & CO., INC.**  
**FRANCHISE / KEY PRODUCT SALES**  
**FOURTH QUARTER 2020**  
**(AMOUNTS IN MILLIONS)**  
**(UNAUDITED)**

Table 3a

	Global			U.S.			International		
	4Q 2020	4Q 2019	% Change	4Q 2020	4Q 2019	% Change	4Q 2020	4Q 2019	% Change
<b>TOTAL SALES <sup>(1)</sup></b>	<b>\$ 12,514</b>	<b>\$ 11,868</b>	<b>5</b>	<b>\$ 5,631</b>	<b>\$ 5,199</b>	<b>8</b>	<b>\$ 6,882</b>	<b>\$ 6,669</b>	<b>3</b>
<b>PHARMACEUTICAL</b>	<b>11,367</b>	<b>10,533</b>	<b>8</b>	<b>5,247</b>	<b>4,751</b>	<b>10</b>	<b>6,120</b>	<b>5,782</b>	<b>6</b>
<b>Oncology</b>									
Keytruda	3,993	3,111	28	2,246	1,780	26	1,747	1,331	31
Alliance Revenue - Lynparza <sup>(2)</sup>	206	132	56	120	82	46	85	49	73
Alliance Revenue - Lenvima <sup>(2)</sup>	158	124	28	90	70	27	69	53	29
Emend	31	53	-42		10	-102	31	42	-27
<b>Vaccines <sup>(3)</sup></b>									
Gardasil / Gardasil 9	998	693	44	546	252	117	452	441	2
ProQuad / M-M-R II / Varivax	488	481	2	345	358	-4	144	123	17
Pneumovax 23	339	334	1	249	251	-1	90	83	8
RotaTeq	196	227	-14	131	146	-10	65	81	-20
Vaqtia	31	71	-56	25	28	-11	7	43	-85
<b>Hospital Acute Care</b>									
Bridion	355	313	13	172	152	13	183	162	13
Noxafil	82	103	-20	15	14	6	67	89	-24
Prevymis	80	50	61	32	24	32	48	25	90
Cancidas	65	58	13	5	2	198	60	56	7
Primaxin	62	67	-8				62	67	-8
Invanz	53	57	-7	2		*	50	57	-11
Cubicin	36	50	-27	10	13	-22	26	36	-30
Zerbaxa	19	32	-42	17	18	-7	2	14	-86
<b>Immunology</b>									
Simponi	223	205	9				223	205	9
Remicade	88	89	-2				88	89	-2
<b>Neuroscience</b>									
Belsomra	83	83	1	14	24	-42	69	59	18
<b>Virology</b>									
Isentress / Isentress HD	211	223	-5	83	95	-13	128	128	
Zepatier	45	66	-32	22	23	-2	23	44	-47
<b>Cardiovascular</b>									
Zetia	98	146	-33	3	3	15	94	144	-34
Vytorin	43	54	-19	3	4	-27	40	49	-19
Atozet	105	108	-3				105	108	-3
Alliance Revenue - Adepas <sup>(4)</sup>	65	60	8	58	57	2	7	3	128
Adepas <sup>(5)</sup>	53	57	-7				53	57	-7
<b>Diabetes <sup>(6)</sup></b>									
Januvia	857	943	-9	360	502	-28	497	441	13
Janumet	472	475	-1	115	127	-9	356	348	2
<b>Women's Health</b>									
Implanon / Nexplanon	165	206	-20	114	147	-22	50	59	-14
NuvaRing	53	179	-70	25	150	-83	28	29	-4
<b>Diversified Brands</b>									
Singulair	124	195	-36	4	5	-18	120	190	-37
Cozaar / Hyzaar	94	113	-17	4	8	-52	91	105	-14
Nasonex	57	67	-14	3	7	-63	55	60	-9
Follistim AQ	57	58	-2	24	22	9	33	36	-9
Arcoxia	54	67	-19				54	67	-19
<b>Other Pharmaceutical <sup>(7)</sup></b>	<b>1,228</b>	<b>1,183</b>	<b>4</b>	<b>410</b>	<b>377</b>	<b>9</b>	<b>818</b>	<b>809</b>	<b>1</b>
<b>ANIMAL HEALTH</b>	<b>1,168</b>	<b>1,122</b>	<b>4</b>	<b>361</b>	<b>341</b>	<b>6</b>	<b>807</b>	<b>781</b>	<b>3</b>
Livestock	794	777	2	165	177	-7	629	600	5
Companion Animals	374	345	8	196	164	20	178	181	-2
<b>Other Revenues <sup>(8)</sup></b>	<b>(21)</b>	<b>213</b>	<b>-110</b>	<b>23</b>	<b>107</b>	<b>-78</b>	<b>(45)</b>	<b>106</b>	<b>-142</b>

\* 200% or greater

Sum of U.S. plus international may not equal global due to rounding.

<sup>(1)</sup> Only select products are shown.

<sup>(2)</sup> Alliance Revenue represents Merck's share of profits, which are product sales net of cost of sales and commercialization costs.

<sup>(3)</sup> Total Vaccines sales were \$2,163 million and \$1,928 million on a global basis in the fourth quarter of 2020 and 2019, respectively.

<sup>(4)</sup> Alliance Revenue represents Merck's share of profits from sales in Bayer's marketing territories, which are product sales net of cost of sales and commercialization costs.

<sup>(5)</sup> Net product sales in Merck's marketing territories.

(6) Total Diabetes sales were \$1,412 million and \$1,472 million on a global basis in the fourth quarter of 2020 and 2019, respectively.

(7) Includes Pharmaceutical products not individually shown above.

(8) Other Revenues are comprised primarily of Healthcare Services segment revenue, third-party manufacturing sales and miscellaneous corporate revenues, including revenue hedging activities.

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**MERCK & CO., INC.**  
**FRANCHISE / KEY PRODUCT SALES**  
**FULL YEAR 2020**  
**(AMOUNTS IN MILLIONS)**  
**(UNAUDITED)**  
**Table 3b**

	Global			U.S.			International		
	Full Year 2020	Full Year 2019	% Change	Full Year 2020	Full Year 2019	% Change	Full Year 2020	Full Year 2019	% Change
<b>TOTAL SALES <sup>(1)</sup></b>	<b>\$ 47,994</b>	<b>\$ 46,840</b>	<b>2</b>	<b>\$ 21,027</b>	<b>\$ 20,519</b>	<b>2</b>	<b>\$ 26,967</b>	<b>\$ 26,321</b>	<b>2</b>
<b>PHARMACEUTICAL</b>	<b>43,021</b>	<b>41,751</b>	<b>3</b>	<b>19,449</b>	<b>18,953</b>	<b>3</b>	<b>23,572</b>	<b>22,798</b>	<b>3</b>
<b>Oncology</b>									
Keytruda	14,380	11,084	30	8,352	6,305	32	6,028	4,779	26
Alliance Revenue - Lynparza <sup>(2)</sup>	725	444	63	417	269	55	308	176	75
Alliance Revenue - Lenvima <sup>(2)</sup>	580	404	44	359	239	50	220	165	34
Emend	145	388	-63	18	183	-90	127	205	-38
<b>Vaccines <sup>(3)</sup></b>									
Gardasil / Gardasil 9	3,938	3,737	5	1,755	1,831	-4	2,184	1,905	15
ProQuad / M-M-R II / Varivax	1,878	2,275	-17	1,378	1,683	-18	500	592	-16
Pneumovax 23	1,087	926	17	727	679	7	359	247	46
RotaTeq	797	791	1	486	506	-4	311	284	9
Vaqta	170	238	-29	103	130	-21	67	108	-38
<b>Hospital Acute Care</b>									
Bridion	1,198	1,131	6	583	533	10	615	598	3
Noxafil	329	662	-50	42	282	-85	287	380	-24
Prevymis	281	165	70	119	84	41	162	81	101
Primaxin	251	273	-8	2	2	31	248	271	-9
Cancidas	213	249	-14	7	6	9	207	242	-15
Invanz	211	263	-20	9	30	-70	202	233	-13
Cubicin	152	257	-41	46	92	-49	106	165	-36
Zerbaxa	130	121	8	74	63	17	56	58	-2
<b>Immunology</b>									
Simponi	838	830	1				838	830	1
Remicade	330	411	-20				330	411	-20
<b>Neuroscience</b>									
Belsomra	327	306	7	81	92	-12	247	214	15
<b>Virology</b>									
Isentress / Isentress HD	857	975	-12	326	398	-18	531	576	-8
Zepatier	167	370	-55	60	118	-49	107	252	-58
<b>Cardiovascular</b>									
Zetia	482	590	-18	(1)	14	-108	483	575	-16
Vytorin	182	285	-36	12	16	-24	171	269	-37
Atozet	453	391	16				453	391	16
Alliance Revenue - Adempas <sup>(4)</sup>	281	204	38	259	194	33	22	10	130
Adempas <sup>(5)</sup>	220	215	3				220	215	3
<b>Diabetes <sup>(6)</sup></b>									
Januvia	3,306	3,482	-5	1,470	1,724	-15	1,836	1,758	4
Janumet	1,971	2,041	-3	477	589	-19	1,494	1,452	3
<b>Women's Health</b>									
Implanon / Nexplanon	680	787	-14	488	568	-14	192	219	-12
NuvaRing	236	879	-73	110	742	-85	127	136	-7
<b>Diversified Brands</b>									
Singulair	462	698	-34	18	29	-40	444	669	-34
Cozaar / Hyzaar	386	442	-13	21	24	-13	365	418	-13
Arcoxia	258	288	-11				258	288	-11
Nasonex	218	293	-26	12	9	31	206	284	-27
Follistim AQ	193	241	-20	84	103	-18	109	138	-21
<b>Other Pharmaceutical <sup>(7)</sup></b>	<b>4,709</b>	<b>4,615</b>	<b>2</b>	<b>1,555</b>	<b>1,416</b>	<b>10</b>	<b>3,152</b>	<b>3,204</b>	<b>-2</b>
<b>ANIMAL HEALTH</b>	<b>4,703</b>	<b>4,393</b>	<b>7</b>	<b>1,484</b>	<b>1,306</b>	<b>14</b>	<b>3,219</b>	<b>3,086</b>	<b>4</b>
Livestock	2,939	2,784	6	612	582	5	2,327	2,201	6
Companion Animals	1,764	1,609	10	872	724	20	892	885	1
<b>Other Revenues <sup>(8)</sup></b>	<b>270</b>	<b>696</b>	<b>-61</b>	<b>94</b>	<b>260</b>	<b>-64</b>	<b>176</b>	<b>437</b>	<b>-60</b>

Sum of U.S. plus international may not equal global due to rounding.

<sup>(1)</sup> Only select products are shown.

<sup>(2)</sup> Alliance Revenue represents Merck's share of profits, which are product sales net of cost of sales and commercialization costs.

<sup>(3)</sup> Total Vaccines sales were \$8,258 million and \$8,368 million on a global basis for December YTD 2020 and 2019, respectively.

<sup>(4)</sup> Alliance Revenue represents Merck's share of profits from sales in Bayer's marketing territories, which are product sales net of cost of sales and commercialization costs.

<sup>(5)</sup> Net product sales in Merck's marketing territories.

<sup>(6)</sup> Total Diabetes sales were \$5,588 million and \$5,714 million on a global basis for December YTD 2020 and 2019, respectively.

<sup>(7)</sup> Includes Pharmaceutical products not individually shown above.

<sup>(8)</sup> Other Revenues are comprised primarily of Healthcare Services segment revenues, third-party manufacturing sales and miscellaneous corporate revenues, including revenue hedging

activities.

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**MERCK & CO., INC.**  
**PHARMACEUTICAL GEOGRAPHIC SALES**  
**(AMOUNTS IN MILLIONS)**  
**(UNAUDITED)**

**Table 3c**

	2020					2019					% Change 4Q	% Change Full Year
	1Q	2Q	3Q	4Q	Full Year	1Q	2Q	3Q	4Q	Full Year		
<b>TOTAL PHARMACEUTICAL</b>	<b>\$ 10,655</b>	<b>\$ 9,679</b>	<b>\$ 11,320</b>	<b>\$ 11,367</b>	<b>\$ 43,021</b>	<b>\$ 9,663</b>	<b>\$ 10,460</b>	<b>\$ 11,095</b>	<b>\$ 10,533</b>	<b>\$ 41,751</b>	<b>8</b>	<b>3</b>
<b>United States <sup>(1)</sup></b>	<b>4,714</b>	<b>4,270</b>	<b>5,218</b>	<b>5,247</b>	<b>19,449</b>	<b>4,215</b>	<b>4,807</b>	<b>5,180</b>	<b>4,751</b>	<b>18,953</b>	<b>10</b>	<b>3</b>
% Pharmaceutical Sales	44.2%	44.1%	46.1%	46.2%	45.2%	43.6%	46.0%	46.7%	45.1%	45.4%		
<b>Europe <sup>(2)</sup></b>	<b>2,543</b>	<b>2,196</b>	<b>2,549</b>	<b>2,709</b>	<b>9,997</b>	<b>2,335</b>	<b>2,301</b>	<b>2,304</b>	<b>2,373</b>	<b>9,314</b>	<b>14</b>	<b>7</b>
% Pharmaceutical Sales	23.9%	22.7%	22.5%	23.8%	23.2%	24.2%	22.0%	20.8%	22.5%	22.3%		
<b>China</b>	<b>846</b>	<b>811</b>	<b>990</b>	<b>888</b>	<b>3,534</b>	<b>725</b>	<b>745</b>	<b>898</b>	<b>773</b>	<b>3,141</b>	<b>15</b>	<b>13</b>
% Pharmaceutical Sales	7.9%	8.4%	8.7%	7.8%	8.2%	7.5%	7.1%	8.1%	7.3%	7.5%		
<b>Japan</b>	<b>789</b>	<b>847</b>	<b>805</b>	<b>847</b>	<b>3,288</b>	<b>779</b>	<b>900</b>	<b>894</b>	<b>921</b>	<b>3,494</b>	<b>-8</b>	<b>-6</b>
% Pharmaceutical Sales	7.4%	8.8%	7.1%	7.5%	7.6%	8.1%	8.6%	8.1%	8.7%	8.4%		
<b>Asia Pacific (other than China and Japan)</b>	<b>613</b>	<b>555</b>	<b>601</b>	<b>603</b>	<b>2,372</b>	<b>642</b>	<b>606</b>	<b>638</b>	<b>614</b>	<b>2,500</b>	<b>-2</b>	<b>-5</b>
% Pharmaceutical Sales	5.8%	5.7%	5.3%	5.3%	5.5%	6.6%	5.8%	5.8%	5.8%	6.0%		
<b>Eastern Europe/Middle East/Africa</b>	<b>490</b>	<b>416</b>	<b>419</b>	<b>365</b>	<b>1,689</b>	<b>343</b>	<b>388</b>	<b>423</b>	<b>423</b>	<b>1,577</b>	<b>-14</b>	<b>7</b>
% Pharmaceutical Sales	4.6%	4.3%	3.7%	3.2%	3.9%	3.6%	3.7%	3.8%	4.0%	3.8%		
<b>Latin America</b>	<b>419</b>	<b>399</b>	<b>477</b>	<b>474</b>	<b>1,768</b>	<b>427</b>	<b>523</b>	<b>534</b>	<b>429</b>	<b>1,914</b>	<b>10</b>	<b>-8</b>
% Pharmaceutical Sales	3.9%	4.1%	4.2%	4.2%	4.1%	4.4%	5.0%	4.8%	4.1%	4.6%		
<b>Canada</b>	<b>212</b>	<b>160</b>	<b>216</b>	<b>194</b>	<b>782</b>	<b>177</b>	<b>179</b>	<b>211</b>	<b>216</b>	<b>783</b>	<b>-10</b>	<b>0</b>
% Pharmaceutical Sales	2.0%	1.7%	1.9%	1.7%	1.8%	1.8%	1.7%	1.9%	2.0%	1.9%		
<b>Other <sup>(1)</sup></b>	<b>29</b>	<b>25</b>	<b>45</b>	<b>40</b>	<b>142</b>	<b>20</b>	<b>11</b>	<b>13</b>	<b>33</b>	<b>75</b>	<b>21</b>	<b>89</b>
% Pharmaceutical Sales	0.3%	0.3%	0.4%	0.4%	0.3%	0.2%	0.1%	0.1%	0.3%	0.2%		

Sum of quarterly amounts may not equal year-to-date amounts due to rounding.

<sup>(1)</sup> Alliance revenue related to Adempas attributable to the United States has been reclassified from Other.

<sup>(2)</sup> Europe primarily represents all European Union countries and the European Union accession markets.

**MERCK & CO., INC.**  
**OTHER (INCOME) EXPENSE, NET - GAAP**  
**(AMOUNTS IN MILLIONS)**  
**(UNAUDITED)**

**Table 4**

**OTHER (INCOME) EXPENSE, NET**

	<b>4Q20</b>	<b>4Q19</b>	<b>Full Year 2020</b>	<b>Full Year 2019</b>
Interest income	\$ (11)	\$ (50)	\$ (59)	\$ (274)
Interest expense	206	220	831	893
Exchange losses	56	21	145	187
Income from investments in equity securities, net <sup>(1)</sup>	(375)	(119)	(1,338)	(170)
Net periodic defined benefit plan (credit) cost other than service cost	(80)	(136)	(339)	(545)
Other, net	(54)	(159)	(126)	48
<b>Total</b>	<b>\$ (258)</b>	<b>\$ (223)</b>	<b>\$ (886)</b>	<b>\$ 139</b>

<sup>(1)</sup> Includes net realized and unrealized gains and losses from investments in equity securities either owned directly or through ownership interests in investment funds. Unrealized gains and losses from investments that are directly owned are determined at the end of the reporting period, while ownership interests in investment funds are accounted for on a one quarter lag.



**MERCK & CO., INC.**  
**NON-GAAP REPORTING CHANGES**  
**(AMOUNTS IN MILLIONS)**  
**(UNAUDITED)**

**Table 5**

Beginning in 2021, the Company will be changing the treatment of certain items for purposes of its non-GAAP reporting. Historically, Merck's non-GAAP results excluded the amortization of intangible assets recognized in connection with business acquisitions, but did not exclude the amortization of intangibles originating from collaborations, asset acquisitions or licensing arrangements. In 2021, Merck's non-GAAP results will no longer differentiate between the nature of intangibles amortization and will exclude all amortization of intangible assets. Also, beginning in 2021, Merck's non-GAAP results will exclude gains and losses on investments in equity securities. These amounts are difficult to predict and can fluctuate significantly period to period affecting comparability of results. Non-GAAP results for the quarterly and annual periods of 2020 will be recast to conform to the new presentation. The table below provides details of the effects of these changes to the Company's non-GAAP results for the full year of 2020 and by quarter as will be presented in 2021 reporting.

	<b>Non-GAAP Results</b>		
	<b>As Reported 2020</b>	<b>Impact of non-GAAP reporting changes</b>	<b>As Recast 2020</b>
<b>Full Year 2020</b>			
Cost of sales	\$ 12,332	\$ 719	\$ 11,613
Selling, general and administrative	9,486		9,486
Research and development	9,231	11	9,220
Other (income) expense, net	(916)	(1,292)	376
Income Before Taxes	17,861	562	17,299
Income Tax Provision	2,764	186	2,578
Net Income	15,097	376	14,721
Net Income Attributable to Merck & Co., Inc.	15,082	376	14,706
Earnings per Common Share Assuming Dilution	\$ 5.94	\$ 0.15	\$ 5.79
Tax Rate	15.5%		14.9%
<b>First Quarter 2020</b>			
Cost of Sales	\$ 2,948	\$ 111	\$ 2,837
Selling, General and administrative	2,266		2,266
Research and development	2,155	3	2,152
Other (income) expense, net	82	(87)	169
Income Before Taxes	4,606	(27)	4,633
Income Tax Provision	784	2	782
Net Income	3,822	(29)	3,851
Net Income Attributable to Merck & Co., Inc.	3,822	(29)	3,851
Earnings Per Common Share Assuming Dilution	\$ 1.50	\$ (0.01)	\$ 1.51
Tax Rate	17.0%		16.9%
<b>Second Quarter 2020</b>			
Cost of Sales	\$ 2,852	\$ 319	\$ 2,533
Selling, General and administrative	2,204		2,204
Research and development	2,157	2	2,155
Other (income) expense, net	(437)	(511)	74
Income Before Taxes	4,096	190	3,906
Income Tax Provision	604	74	530
Net Income	3,492	116	3,376
Net Income Attributable to Merck & Co., Inc.	3,484	116	3,368
Earnings Per Common Share Assuming Dilution	\$ 1.37	\$ 0.05	\$ 1.32
Tax Rate	14.7%		13.6%
<b>Third Quarter 2020</b>			
Cost of Sales	\$ 3,158	\$ 138	\$ 3,020
Selling, General and administrative	2,228		2,228
Research and development	2,273	3	2,270
Other (income) expense, net	(311)	(346)	35
Income Before Taxes	5,203	205	4,998
Income Tax Provision	772	56	716
Net Income	4,431	149	4,282
Net Income Attributable to Merck & Co., Inc.	4,427	149	4,278
Earnings Per Common Share Assuming Dilution	\$ 1.74	\$ 0.06	\$ 1.68

Tax Rate		14.8%		14.3%		
<b>Fourth Quarter 2020</b>						
Cost of Sales	\$	3,373	\$	151	\$	3,222
Selling, General and administrative		2,789				2,789
Research and development		2,648		3		2,645
Other (income) expense, net		(253)		(348)		95
Income Before Taxes		3,957		194		3,763
Income Tax Provision		605		54		551
Net Income		3,352		140		3,212
Net Income Attributable to Merck & Co., Inc.		3,350		140		3,210
Earnings Per Common Share Assuming Dilution	\$	1.32	\$	0.05	\$	1.27
Tax Rate		15.3%				14.6%

Merck is providing certain 2020 non-GAAP information that excludes certain items because of the nature of these items and the impact they have on the analysis of underlying business performance and trends. Management believes that providing this information enhances investors' understanding of the company's results and permits investors to understand how management assesses performance. Management uses these measures internally for planning and forecasting purposes and to measure the performance of the company along with other metrics. In addition, senior management's annual compensation is derived in part using non-GAAP pretax income. This information should be considered in addition to, but not as a substitute for or superior to, information prepared in accordance with GAAP.