GENERAL ELECTRIC COMPANY
(Exact name of registrant as specified in its charter)

New York 14-0689340
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

5 Necco Street, Boston MA 02210
(Address of principal executive offices) (Zip Code)

(Registrant’s telephone number, including area code) (617) 443-3000

Securities Registered Pursuant to Section 12(b) of the Act:

<table>
<thead>
<tr>
<th>Title of each class</th>
<th>Trading Symbol(s)</th>
<th>Name of each exchange on which registered</th>
</tr>
</thead>
<tbody>
<tr>
<td>Common stock, par value $0.06 per share</td>
<td>GE</td>
<td>New York Stock Exchange</td>
</tr>
<tr>
<td>Floating Rate Notes due 2020</td>
<td>GE 20E</td>
<td>New York Stock Exchange</td>
</tr>
<tr>
<td>0.375% Notes due 2022</td>
<td>GE 22A</td>
<td>New York Stock Exchange</td>
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<tr>
<td>1.250% Notes due 2023</td>
<td>GE 23E</td>
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<td>0.875% Notes due 2025</td>
<td>GE 25</td>
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</tr>
<tr>
<td>1.875% Notes due 2027</td>
<td>GE 27E</td>
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</tr>
<tr>
<td>1.500% Notes due 2029</td>
<td>GE 29</td>
<td>New York Stock Exchange</td>
</tr>
<tr>
<td>7 1/2% Guaranteed Subordinated Notes due 2035</td>
<td>GE /35</td>
<td>New York Stock Exchange</td>
</tr>
<tr>
<td>2.125% Notes due 2037</td>
<td>GE 37</td>
<td>New York Stock Exchange</td>
</tr>
</tbody>
</table>

Securities Registered Pursuant to Section 12(g) of the Act:

(Title of class)

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes ☒ No ☐

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes ☐ No ☒

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See definitions of “large accelerated filer,” “accelerated filer,” “smaller reporting company” and “emerging growth company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☒
Accelerated filer ☐
Non-accelerated filer ☐
Smaller reporting company ☐
Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

The aggregate market value of the outstanding common equity of the registrant not held by affiliates as of the last business day of the registrant’s most recently completed second fiscal quarter was at least $90.1 billion. There were 8,740,232,000 shares of voting common stock with a par value of $0.06 outstanding at January 31, 2020.

DOCUMENTS INCORPORATED BY REFERENCE

The definitive proxy statement relating to the registrant’s Annual Meeting of Shareholders, to be held May 5, 2020, is incorporated by reference into Part III to the extent described therein.
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General Electric Company (General Electric or the Company) is a high-tech industrial company that operates worldwide through its four industrial segments, Power, Renewable Energy, Aviation and Healthcare, and its financial services segment, Capital. The Power segment offers technologies, solutions, and services related to energy production, including gas and steam turbines, generators, and power generation services. The Renewable Energy segment provides wind turbine platforms, hardware and software, offshore wind turbines, solutions, products and services to hydropower industry, blades for onshore and offshore wind turbines, and high voltage equipment. The Aviation segment provides jet engines and turboprops for commercial and military airframes, maintenance, component repair, and overhaul services, as well as replacement parts, additive machines and materials, and engineering services. The Healthcare segment provides healthcare technologies in medical imaging, digital solutions, patient monitoring and diagnostics, drug discovery, biopharmaceutical manufacturing technologies and performance enhancement solutions. The Capital segment leases and finances aircraft, aircraft engines and helicopters, provides financial and underwriting solutions, and manages our run-off insurance operations. See the Consolidated Results section of Management’s Discussion and Analysis of Financial Condition and Results of Operations and Note 2 to the consolidated financial statements for information regarding our recent business portfolio actions.

We serve customers in over 170 countries. Manufacturing and service operations are carried out at 94 manufacturing plants located in 30 states in the United States and Puerto Rico and at 190 manufacturing plants located in 37 other countries.

In all of our global business activities, we encounter aggressive and able competition. In many instances, the competitive climate is characterized by changing technology that requires continuing research and development. With respect to manufacturing operations, we believe that, in general, we are one of the leading firms in most of the major industries in which we participate. The businesses in which GE Capital engages are subject to competition from various types of financial institutions.

As a diverse global company, we are affected by world economies, instability in certain regions, commodity prices, foreign currency volatility and policies regarding trade and imports. See the Segment Operations section within Management's Discussion and Analysis (MD&A) for further information. Other factors impacting our business include:

- product development cycles for many of our products are long and product quality and efficiency are critical to success,
- research and development expenditures are important to our business,
- many of our products are subject to a number of regulatory standards and changing end markets, including shifts in energy sources and demand and the impact of technology changes.

At year-end 2019, General Electric Company and consolidated affiliates employed approximately 205,000 people, of whom approximately 70,000 were employed in the United States. Our Power, Renewable Energy, Aviation, Healthcare, and Capital segments employed approximately 38,000, 43,000, 52,000, 56,000 and 2,000 people, respectively. Our Corporate business employed approximately 13,000 employees.

Approximately 6,750 GE and GE affiliate manufacturing and service employees in the United States (U.S.) are represented for collective bargaining purposes by a union. A majority of such employees are represented by union locals that are affiliated with the IUE-CWA, The Industrial Division of the Communication Workers of America, AFL-CIO, CLC. In August 2019, most of GE's U.S. unions, including the IUE-CWA, ratified new four-year labor agreements to replace the current agreements.

General Electric's address is 1 River Road, Schenectady, NY 12345-6999; we also maintain executive offices at 5 Necco Street, Boston, MA 02210.

GE’s Internet address at www.ge.com, Investor Relations website at www.ge.com/investor-relations and our corporate blog at www.gereports.com, as well as GE’s Facebook page, Twitter accounts and other social media, including @GE_Reports, contain a significant amount of information about GE, including financial and other information for investors. GE encourages investors to visit these websites from time to time, as information is updated and new information is posted. Additional information on non-financial matters, including environmental and social matters and our integrity policies, is available at www.ge.com/sustainability. Website references in this report are provided as a convenience and do not constitute, and should not be viewed as, incorporation by reference of the information contained on, or available through, the websites. Therefore, such information should not be considered part of this report.

Our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports are available, without charge, on our website, www.ge.com/investor-relations/events-reports, as soon as reasonably practicable after they are filed electronically with the U.S. Securities and Exchange Commission (SEC). Copies are also available, without charge, from GE Corporate Investor Communications. Reports filed with the SEC may be viewed at www.sec.gov.
This document contains “forward-looking statements” - for details about the uncertainties that could cause our actual results to be materially different than those expressed in our forward-looking statements, see the Risk Factors and Forward-Looking Statements sections.

CONSOLIDATED RESULTS

2019 SIGNIFICANT DEVELOPMENTS. In October 2019, we announced changes to the U.S. GE Pension Plan and the U.S. GE Supplementary Plan. As a result of these actions, we recognized a pre-tax increase in non-operating benefit costs of $0.6 billion in the fourth quarter of 2019. See Note 13 to the consolidated financial statements for further information.

We performed this year’s premium deficiency testing in the aggregate across our run-off insurance portfolio in the third quarter of 2019. As a result of our testing, we identified a premium deficiency resulting in a $1.0 billion pre-tax ($0.8 billion after-tax) charge to earnings. See the Other Items - Insurance section within MD&A and Note 12 to the consolidated financial statements for further information.

In the third quarter of 2019, we completed a tender offer to purchase $4.8 billion of GE senior unsecured debt. The total cash consideration paid for these purchases was $5.0 billion, resulting in a pre-tax loss of $0.3 billion (including fees and other costs associated with the tender). See Note 11 to the consolidated financial statements for further information.

In September 2019, we sold a total of 144.1 million shares in Baker Hughes for $3.0 billion in cash (net of certain deal related costs) which reduced our ownership interest from 50.2% to 36.8%. As a result, we have deconsolidated our Baker Hughes segment and reclassified its results to discontinued operations for all periods presented, and recorded a loss of $8.7 billion ($8.2 billion after-tax) in discontinued operations. See Notes 2 and 3 to the consolidated financial statements for further information.

In the second and third quarters of 2019, we recognized non-cash pre-tax impairment charges of $0.7 billion and $0.7 billion related to goodwill at our Grid Solutions equipment and services reporting unit and at our Hydro reporting unit, respectively, both within our Renewable Energy segment. These charges were recorded within earnings from continuing operations at Corporate. See Note 8 to the consolidated financial statements for further information.
In February 2019, we completed the spin-off and subsequent merger of our Transportation segment with Wabtec Corporation, a U.S. rail equipment manufacturer. As a result, we reclassified our Transportation segment to discontinued operations in the first quarter of 2019, for all periods presented, and recorded a gain of $3.5 billion ($2.5 billion after-tax) in discontinued operations. Total proceeds from the sale of the business, including the sale of Wabtec common stock during 2019 were $6.2 billion. See Notes 2 and 3 to the consolidated financial statements for further information.

Also in February 2019, we announced an agreement to sell our BioPharma business within our Healthcare segment to Danaher Corporation for total consideration of approximately $21.4 billion, subject to certain adjustments. Correspondingly, we classified BioPharma as a business held for sale. We expect to complete the sale in the first quarter of 2020, subject to regulatory approval, providing us flexibility and optionality with respect to our remaining Healthcare businesses. See Note 2 to the consolidated financial statements for further information.

**SUMMARY OF 2019 RESULTS.** Consolidated revenues were $95.2 billion, down $1.8 billion (2%) for the year primarily driven by decreased Corporate revenues of $1.0 billion, largely attributable to the sale of our Current business in November 2018 and decreased GE Capital revenues of $0.8 billion. The overall foreign currency impact on consolidated revenues was a decrease of $1.4 billion. Industrial segment organic revenues* increased $4.6 billion (5.5%) driven by our Aviation, Renewable Energy and Healthcare segments, partially offset by our Power segment.

Continuing earnings per share was $(0.01). Excluding non-operating benefit costs, gains (losses) on business dispositions, restructuring and other charges, goodwill impairments, unrealized gains (losses) on investments, BioPharma deal taxes, debt extinguishment costs, U.S. tax reform enactment and an insurance premium deficiency test charge, Adjusted earnings per share* was $0.65.

For the year ended December 31, 2019, GE Industrial profit was $1.8 billion and profit margins were 2.1%, up $22.4 billion, driven by decreased non-cash goodwill impairment charges of $20.6 billion, decreased restructuring and other costs of $1.5 billion and decreased interest and other financial charges of $0.3 billion, partially offset by increased non-operating benefit costs of $0.1 billion. Industrial segment profit increased $0.8 billion (8%) primarily due to higher results within our Power, Healthcare and Aviation segments, partially offset by the performance of our Renewable Energy segment. Industrial segment organic profit* increased $1.0 billion (11%).

GE cash flows from operating activities (CFOA) from continuing operations was $4.6 billion and $0.7 billion for the years ended December 31, 2019 and 2018, respectively. GE CFOA increased primarily due to no GE Pension Plan contributions in 2019 compared to $6.0 billion in 2018 and lower net disbursements for equipment project costs, partially offset by higher cash used for working capital compared to 2018. GE Industrial free cash flows (FCF)* were $2.3 billion and $4.3 billion for the years ended December 31, 2019 and 2018, respectively. The decrease was primarily due to higher cash used for working capital compared to 2018, partially offset by lower net disbursements for equipment project costs compared to 2018. See the Capital Resources and Liquidity - Statement of Cash Flows section for further information.

Orders are contractual commitments with customers to provide specified goods or services for an agreed upon price. Backlog is unfilled customer orders for products and product services (expected life of contract sales for product services).

<table>
<thead>
<tr>
<th>(In billions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment</td>
<td>$79.0</td>
<td>$77.1</td>
<td>$75.1</td>
</tr>
<tr>
<td>Services</td>
<td>325.6</td>
<td>273.5</td>
<td>256.8</td>
</tr>
<tr>
<td><strong>Total backlog</strong></td>
<td><strong>$404.6</strong></td>
<td><strong>350.6</strong></td>
<td><strong>331.9</strong></td>
</tr>
<tr>
<td>Equipment</td>
<td>$45.0</td>
<td>$49.3</td>
<td>$48.8</td>
</tr>
<tr>
<td>Services</td>
<td>45.3</td>
<td>45.5</td>
<td>46.5</td>
</tr>
<tr>
<td><strong>Total orders</strong></td>
<td><strong>$90.3</strong></td>
<td><strong>94.8</strong></td>
<td><strong>95.3</strong></td>
</tr>
</tbody>
</table>

**As of December 31, 2019,** backlog increased $53.9 billion (15%) from the prior year due to an increase in services backlog of $48.4 billion at Aviation and $1.9 billion at Renewable Energy and an increase in equipment backlog of $1.9 billion at Renewable Energy.

**For the year ended December 31, 2019,** orders decreased $4.5 billion (5%) on a reported basis and increased $0.6 billion (1%) organically driven by an increase in services orders of $1.5 billion primarily at Aviation, partially offset by Renewable Energy, and a decrease in equipment orders of $0.9 billion, primarily at Power and Aviation, partially offset by Renewable Energy.

**As of December 31, 2018,** backlog increased $18.8 billion (6%), primarily due to an increase in services backlog of $16.7 billion primarily at Aviation and an increase in equipment backlog of $2.1 billion, also primarily at Aviation.

**For the year ended December 31, 2018,** orders decreased $5.5 billion (1%) on a reported basis and increased $2.9 billion (3%) organically driven by an increase in equipment orders of $2.5 billion, primarily at Aviation, partially offset by Power and Renewable Energy, and an increase in services orders of $0.5 billion, primarily at Aviation and Renewable Energy, partially offset by Power.

*Non-GAAP Financial Measure
Remaining performance obligation (RPO), a defined term under GAAP, is backlog excluding any purchase order that provides the customer with the ability to cancel or terminate without incurring a substantive penalty, even if the likelihood of cancellation is remote based on historical experience. We plan to continue reporting backlog as we believe that it is a useful metric for investors, given its relevance to total orders. See Note 26 to the consolidated financial statements for further information.

<table>
<thead>
<tr>
<th>December 31, 2019 (In billions)</th>
<th>Equipment</th>
<th>Services</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Backlog</td>
<td>$ 79.0</td>
<td>$ 325.6</td>
<td>$ 404.6</td>
</tr>
<tr>
<td>Adjustments</td>
<td>(30.5)</td>
<td>(128.7)</td>
<td>(159.1)</td>
</tr>
<tr>
<td>Remaining performance obligation</td>
<td>$ 48.5</td>
<td>$ 196.9</td>
<td>$ 245.4</td>
</tr>
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</table>

Adjustments to reported backlog of $159.1 billion as of December 31, 2019 are largely driven by adjustments of $149.5 billion in our Aviation segment: (1) backlog includes engine contracts for which we have received purchase orders that are cancelable. We have included these in backlog as our historical experience has shown no net cancellations, as any canceled engines are typically moved by the airframer to other program customers; (2) our services backlog includes contracts that are cancelable without substantive penalty, primarily time and materials contracts; (3) backlog includes engines contracted under long-term service agreements, even if the engines have not yet been put into service. These adjustments to reported backlog are expected to be satisfied beyond one year.

<table>
<thead>
<tr>
<th>(In billions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Consolidated revenues</td>
<td>$ 95.2</td>
<td>$ 97.0</td>
<td>$ 99.3</td>
</tr>
<tr>
<td>Equipment</td>
<td>42.9</td>
<td>42.4</td>
<td>48.0</td>
</tr>
<tr>
<td>Services</td>
<td>43.9</td>
<td>44.4</td>
<td>41.7</td>
</tr>
<tr>
<td>Industrial segment revenues</td>
<td>$ 86.8</td>
<td>$ 86.8</td>
<td>$ 89.8</td>
</tr>
<tr>
<td>Corporate items and Industrial eliminations</td>
<td>0.9</td>
<td>2.3</td>
<td>2.5</td>
</tr>
<tr>
<td>GE Industrial revenues</td>
<td>$ 87.7</td>
<td>$ 89.0</td>
<td>$ 92.2</td>
</tr>
<tr>
<td>GE Capital revenues</td>
<td>$ 8.7</td>
<td>$ 9.6</td>
<td>$ 9.1</td>
</tr>
</tbody>
</table>

For the year ended December 31, 2019, consolidated revenues decreased $1.8 billion (2%) primarily driven by decreased Corporate revenues of $1.0 billion, largely attributable to the sale of our Current business in November 2018, and decreased GE Capital revenues of $0.8 billion. The overall foreign currency impact on consolidated revenues was a decrease of $1.4 billion.

**Industrial segment** revenues remained flat as a decrease at Power was offset by increases at Aviation, Renewable Energy and Healthcare. This was driven by the net effects of disposizioni of $3.3 billion, primarily attributable to the sales of Industrial Solutions, Value-Based Care and Distributed Power in 2018 and the effects of a stronger U.S. dollar of $1.4 billion, partially offset by the net effects of acquisitions of $0.1 billion. Industrial segment organic revenues* (excluding the effects of acquisitions, disposizioni and foreign currency) increased $4.6 billion (5%).

GE Capital revenues decreased $0.8 billion (8%), primarily due to volume declines and lower gains, partially offset by lower impairments.

For the year ended December 31, 2018, consolidated revenues decreased $2.3 billion (2%), primarily driven by decreased industrial segment revenues of $3.0 billion, partially offset by increased GE Capital revenues of $0.5 billion. The overall foreign currency impact on consolidated revenues was $0.5 billion.

**Industrial segment** revenues decreased $3.0 billion (3%) as a decrease at Power was partially offset by increases at Healthcare and Aviation. This decrease was driven in part by the net effects of disposizioni of $3.5 billion, partially offset by the effects of a weaker U.S. dollar of $0.5 billion. Industrial segment organic revenues* remained flat.

GE Capital revenues increased $0.5 billion (5%) primarily due to lower impairments and volume growth, partially offset by lower gains.

<table>
<thead>
<tr>
<th>(In billions; per-share amounts in dollars and diluted)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continuing earnings (loss) attributable to GE common shareholders</td>
<td>$ -</td>
<td>$(21.4)</td>
<td>$(8.7)</td>
</tr>
<tr>
<td>Continuing earnings (loss) per share</td>
<td>$(0.01)</td>
<td>$(2.47)</td>
<td>$(1.00)</td>
</tr>
</tbody>
</table>

For the year ended December 31, 2019, consolidated continuing losses decreased $21.4 billion, due to decreased GE goodwill impairment charges of $20.6 billion, increased GE Industrial segment profit of $0.8 billion, decreased corporate items and eliminations of $0.6 billion and decreased GE interest and other financial charges of $0.3 billion, partially offset by increased provision for GE Industrial income taxes of $0.8 billion and increased GE non-operating benefit costs of $0.1 billion.

**GE Industrial** segment profit increased $0.8 billion (8%) with higher profit at Power, Aviation and Healthcare partially offset by lower profit at Renewable Energy. Industrial segment profit was also driven in part by the net effects of disposizioni of $0.3 billion, primarily associated with the sales of Industrial Solutions, Value-Based Care and Distributed Power in 2018, offset by the effects of a weaker U.S. dollar of $0.1 billion. Excluding the effects of acquisitions, disposizioni and foreign currency translation, industrial segment organic profit* increased $1.0 billion (11%). Corporate items and eliminations decreased $0.6 billion primarily attributable to decreased restructuring and other costs of $1.6 billion, increased net unrealized gains on investments of $0.8 billion, partially offset by decreased net gains from disposed or held for sale businesses of $1.4 billion and increased adjusted Corporate operating costs* of $0.4 billion.

*Non-GAAP Financial Measure
**Non-GAAP Financial Measure**

- The effects of currency fluctuations on reported results were as follows:
  - 5% in Asia.

The decrease in non-U.S. revenues in 2018 was primarily due to a decrease of 22% in Middle East and Africa, partially offset by increases of 6% in Europe and the remainder of the Americas.

**For the year ended December 31, 2018, consolidated** continuing losses increased $12.7 billion driven by increased GE goodwill impairment charges of $21.0 billion, decreased GE Industrial segment profit of $1.8 billion and increased GE non-operating benefit costs of $0.3 billion, partially offset by decreased GE Capital losses of $6.3 billion, decreased provision for GE Industrial income taxes of $3.0 billion, decreased corporate items and eliminations of $1.0 billion and decreased GE interest and other financial charges of $0.1 billion.

**GE Industrial** segment profit decreased $1.8 billion (16%) with decreases at Power and Renewable Energy, partially offset by higher earnings at Aviation and Healthcare. Industrial segment profit was also driven in part by the net effects of dispositions of $0.4 billion, primarily associated with the absence of Water following its sale in the third quarter of 2017 and Industrial Solutions following its sale in the second quarter of 2018. Excluding the effects of acquisitions, dispositions and foreign currency translation, industrial segment organic profit* decreased $1.4 billion. Corporate items and eliminations decreased $1.0 billion primarily attributable to higher net gains from disposed or held for sale businesses of $0.4 billion, decreased adjusted Corporate operating costs* of $0.4 billion and decreased restructuring and other costs of $0.1 billion.

**GE Capital** continuing losses decreased $6.3 billion (93%) primarily due to the nonrecurrence of the 2017 charges associated with the GE Capital insurance premium deficiency review and EFS strategic actions, partially offset by the nonrecurrence of 2017 tax benefits.

### GEOGRAPHIC INFORMATION

Our global activities span all geographic regions and primarily encompass manufacturing for local and export markets, import and sale of products produced in other regions, leasing of aircraft, sourcing for our plants domiciled in other global regions and provisioning of financial services within these regional economies. Thus, when countries or regions experience currency and/or economic stress, we often have increased exposure to certain risks, but also often have new opportunities that include, among other things, expansion of industrial activities through purchases of companies or assets at reduced prices and lower U.S. debt financing costs.

Financial results of our non-U.S. activities reported in U.S. dollars are affected by currency exchange. We use a number of techniques to manage the effects of currency exchange, including selective borrowings in local currencies and selective hedging of significant cross-currency transactions. Such principal currencies are the euro, the pound sterling, the Brazilian real and the Chinese renminbi.

Revenues are classified according to the region to which products and services are sold. For purposes of this analysis, the U.S. is presented separately from the remainder of the Americas.

<table>
<thead>
<tr>
<th></th>
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<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S.</td>
<td>$39.4</td>
<td>$40.0</td>
<td>$41.5</td>
<td>(2) %</td>
<td>(4) %</td>
</tr>
<tr>
<td>Non-U.S.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Europe</td>
<td>19.1</td>
<td>19.8</td>
<td>18.7</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Asia</td>
<td>20.2</td>
<td>19.3</td>
<td>18.3</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Americas</td>
<td>6.3</td>
<td>7.9</td>
<td>7.8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Middle East and Africa</td>
<td>10.3</td>
<td>10.1</td>
<td>13.0</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Non-U.S.</td>
<td>$55.8</td>
<td>$57.1</td>
<td>$57.8</td>
<td>(2) %</td>
<td>(1) %</td>
</tr>
<tr>
<td>Total geographic revenues</td>
<td>$95.2</td>
<td>$97.0</td>
<td>$99.3</td>
<td>(2) %</td>
<td>(2) %</td>
</tr>
<tr>
<td>Non-U.S. revenues as a % of consolidated revenues</td>
<td>59%</td>
<td>59%</td>
<td>58%</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The decrease in non-U.S. revenues in 2019 was primarily due to a decrease of 20% in Americas, partially offset by an increase of 4% in Asia.

The decrease in non-U.S. revenues in 2018 was primarily due to a decrease of 22% in Middle East and Africa, partially offset by increases of 6% in Europe and 5% in Asia.

The effects of currency fluctuations on reported results were as follows:

- Decreased revenues by $1.4 billion in 2019, primarily driven by the euro ($0.7 billion), the Chinese renminbi ($0.2 billion), the Brazilian real ($0.1 billion), the pound sterling ($0.1 billion), and the Australian dollar ($0.1 billion).
- Increased revenues by $0.5 billion in 2018, primarily driven by the euro ($0.3 billion).

*Non-GAAP Financial Measure*
AVIATION AND GECAS 737 MAX. Aviation develops, produces, and sells LEAP aircraft engines through CFM International (CFM), a company jointly owned by GE and Safran Aircraft Engines, a subsidiary of the Safran Group of France. The LEAP-1B engine is the exclusive engine for the Boeing 737 MAX. In March 2019, global regulatory authorities ordered a temporary fleet grounding of the Boeing 737 MAX. During the second quarter of 2019, Boeing announced a temporary reduction in the 737 MAX production rate, and CFM reduced its production rate for the LEAP-1B to meet Boeing’s revised aircraft build rate. In December 2019, Boeing announced that it would temporarily suspend production of the 737 MAX beginning in January 2020. CFM is working closely with Boeing to align production rates for 2020 and ensure a successful reentry into service, with a strong commitment to safety while navigating near-term industry disruption. As a result of the 737 MAX grounding, GE CFOA was adversely affected by approximately $1.4 billion for the year ended December 31, 2019, which primarily represents the growth in receivables, net of progress collections, and lower collections on new purchase orders. Within Aviation, this effect was more than offset by: higher commercial aftermarket earnings and higher long-term service agreement billings of $0.6 billion; cash receipts from contract modifications of $0.3 billion; a new spare parts distribution deal for a legacy engine program of $0.3 billion; and lower customer allowance payments of $0.4 billion. Other Aviation working capital cash flows, excluding the impact of the 737 MAX grounding, largely offset. Any impact to GE CFOA in 2020 is dependent on the timing of the 737 MAX return to service and engine production rates.

At December 31, 2019, GECAS owned 29 737 MAX aircraft, 26 of which are contracted for lease to airlines that remain obligated to make contractual rental payments. In addition, GECAS has made pre-delivery payments to Boeing related to 144 of these aircraft on order and has made financing commitments to acquire a further 18 aircraft under purchase and leaseback contracts with airlines.

As of December 31, 2019, we have approximately $2.5 billion of net assets ($4.8 billion of assets and $2.3 billion of liabilities) related to the 737 MAX program that primarily comprise accounts receivable, pre-delivery payments and owned aircraft subject to lease offset by progress collections. No impairment charges were incurred related to the 737 MAX aircraft and related balances in 2019 as we continue to believe these assets are fully recoverable. We continue to monitor these developments with our airline customers, lessees and Boeing.

LEAP continues to be a strong engine program for us, and we delivered 1,736 LEAP engines for Boeing and Airbus platforms in the year.

SEGMENT OPERATIONS. Segment revenues include sales of products and services by the segment. Industrial segment profit is determined based on performance measures used by our Chief Operating Decision Maker (CODM), who is our Chief Executive Officer (CEO), to assess the performance of each business in a given period. In connection with that assessment, the CEO may exclude matters, such as charges for impairments, restructuring, rationalization and other similar expenses, acquisition costs and other related charges, certain gains and losses from acquisitions or dispositions, and certain litigation settlements. See the GE Corporate Items and Eliminations section within MD&A for additional information about costs excluded from segment profit.

Segment profit excludes results reported as discontinued operations and the portion of earnings or loss attributable to noncontrolling interests of consolidated subsidiaries, and as such only includes the portion of earnings or loss attributable to our share of the consolidated earnings or loss of consolidated subsidiaries.

Interest and other financial charges, income taxes and non-operating benefit costs are excluded in determining segment profit for the industrial segments. Interest and other financial charges, income taxes, non-operating benefit costs and GE Capital preferred stock dividends are included in determining segment profit (which we sometimes refer to as net earnings) for the Capital segment. Other income is included in segment profit for the industrial segments.

Certain corporate costs, such as those related to shared services, employee benefits, and information technology, are allocated to our segments based on usage. A portion of the remaining corporate costs is allocated based on each segment’s relative net cost of operations.

GE 2019 FORM 10-K 8
MD&A

SEGMENT OPERATIONS

SUMMARY OF REPORTABLE SEGMENTS (In millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td>$18,625</td>
<td>$22,150</td>
<td>$29,426</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>15,337</td>
<td>14,288</td>
<td>14,321</td>
</tr>
<tr>
<td>Aviation</td>
<td>32,875</td>
<td>30,566</td>
<td>27,013</td>
</tr>
<tr>
<td>Healthcare</td>
<td>19,942</td>
<td>19,784</td>
<td>19,017</td>
</tr>
<tr>
<td><strong>Total industrial segment revenues</strong></td>
<td>$66,778</td>
<td>$66,789</td>
<td>$69,776</td>
</tr>
<tr>
<td>Capital</td>
<td>8,741</td>
<td>9,551</td>
<td>9,070</td>
</tr>
<tr>
<td><strong>Total segment revenues</strong></td>
<td>$95,519</td>
<td>$96,339</td>
<td>$98,847</td>
</tr>
<tr>
<td>Corporate items and eliminations</td>
<td>(305)</td>
<td>673</td>
<td>433</td>
</tr>
<tr>
<td><strong>Consolidated revenues</strong></td>
<td>$95,214</td>
<td>$97,012</td>
<td>$99,279</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td>$386</td>
<td>(808)</td>
<td>1,894</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>(666)</td>
<td>292</td>
<td>728</td>
</tr>
<tr>
<td>Aviation</td>
<td>6,820</td>
<td>6,466</td>
<td>5,370</td>
</tr>
<tr>
<td>Healthcare</td>
<td>3,896</td>
<td>3,698</td>
<td>3,488</td>
</tr>
<tr>
<td><strong>Total industrial segment profit</strong></td>
<td>10,436</td>
<td>9,647</td>
<td>11,479</td>
</tr>
<tr>
<td>Capital</td>
<td>(530)</td>
<td>(489)</td>
<td>(6,765)</td>
</tr>
<tr>
<td><strong>Total segment profit</strong></td>
<td>9,906</td>
<td>9,158</td>
<td>4,714</td>
</tr>
<tr>
<td>Corporate items and eliminations</td>
<td>(2,212)</td>
<td>(2,837)</td>
<td>(3,798)</td>
</tr>
<tr>
<td>GE goodwill impairments</td>
<td>(1,486)</td>
<td>(22,136)</td>
<td>(1,165)</td>
</tr>
<tr>
<td>GE interest and other financial charges</td>
<td>(2,115)</td>
<td>(2,415)</td>
<td>(2,538)</td>
</tr>
<tr>
<td>GE non-operating benefit costs</td>
<td>(2,828)</td>
<td>(2,740)</td>
<td>(2,409)</td>
</tr>
<tr>
<td>GE benefit (provision) for income taxes</td>
<td>(1,309)</td>
<td>(467)</td>
<td>(3,493)</td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations attributable to GE common shareholders</td>
<td>(44)</td>
<td>(21,438)</td>
<td>(8,689)</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations, net of taxes</td>
<td>(5,335)</td>
<td>(1,363)</td>
<td>(312)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests, discontinued operations</td>
<td>60</td>
<td>1</td>
<td>81</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations, net of taxes and noncontrolling interests</td>
<td>(5,395)</td>
<td>(1,364)</td>
<td>(231)</td>
</tr>
<tr>
<td><strong>Consolidated net earnings (loss) attributable to GE common shareholders</strong></td>
<td>$(5,439)</td>
<td>$(22,802)</td>
<td>$(8,920)</td>
</tr>
</tbody>
</table>

POWER

Products & Services. Power serves power generation, industrial, government and other customers worldwide with products and services related to energy production. Our products and technologies harness resources such as oil, gas, fossil, diesel, nuclear and water to produce electric power and include gas and steam turbines, full balance of plant, upgrade and service solutions, as well as data-leveraging software.

In 2019, we reorganized the businesses within our Power segment into Gas Power and Power Portfolio, and we completed the reorganization of our Grid Solutions equipment and services business into our Renewable Energy segment and our Grid Solutions software and Power Digital businesses into Corporate for all periods presented. Power Portfolio's 2018 and 2017 results also include our former Industrial Solutions and Distributed Power businesses which were sold in June 2018 and November 2018, respectively.

Gas Power – offers a wide spectrum of heavy-duty and aeroderivative gas turbines for utilities, independent power producers and numerous industrial applications, ranging from small, mobile power to utility scale power plants. Gas Power also delivers maintenance, service and upgrade solutions across total plant assets and over their operational lifecycle. Our gas turbine installed base was approximately 7,700 units as of December 31, 2019.

Power Portfolio – offers steam power technology for fossil and nuclear applications including boilers, generators, steam turbines and Air Quality Control Systems (AQCS) to help efficiently produce power and provide performance over the life of a power plant. Power Portfolio also applies the science and systems of power conversion to provide motors, generators, automation and control equipment and drives for energy intensive industries such as marine, oil and gas, renewable energy, mining, rail, metals, test systems and water. It also offers advanced reactor technologies solutions, including reactors, fuels and support services for boiling water reactors, through joint ventures with Hitachi and Toshiba for nuclear fleets.

Competition & Regulation. Worldwide competition for power generation products and services is intense. Demand for power generation is global, and as a result, is sensitive to the economic and political environments of each country in which we do business. Our products and services sold to end customers are often subject to many regulatory requirements and performance standards under different federal, state, foreign and energy industry standards.

Significant Trends & Developments. The power market as well as its operating environment continue to be challenging. Over the past several quarters, our outlook for Power was driven by the significant overcapacity in the industry, increased price pressure from competition on servicing the installed base, and the uncertain timing of deal closures due to financing and the complexities of working in emerging markets. Market factors such as increasing energy efficiency and renewable energy penetration, the growth in global supply of liquefied natural gas, as well as the cost-competitiveness of different sources of power generation continue to impact how we evaluate long-term market demand.
We have and will continue to take actions to right size our business for the current market conditions and our long-term outlook, including restructuring our operations to dispose of non-core businesses, resizing our remaining businesses to better align with market demand and driving these businesses with an operational rigor and discipline that is focused on our customers’ lifecycle experience. We are building a cost structure to support an average 25 to 30 gigawatt new unit gas turbine market; however, actual orders in a given year can vary. As a result of these actions and overall market conditions, we believe the business is showing early signs of stabilization. We expect incremental improvements in 2020 with further acceleration in 2021 and beyond.

We continue to invest in new product development, such as our HA-Turbines, including upgrades, as these are critical to our customers and the long-term strategy of the business.

<table>
<thead>
<tr>
<th>(In units)</th>
<th>Orders</th>
<th>Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>GE Gas Turbines</td>
<td>74</td>
<td>52</td>
</tr>
<tr>
<td>Heavy-Duty Gas Turbines(a)</td>
<td>63</td>
<td>43</td>
</tr>
<tr>
<td>HA-Turbines(b)</td>
<td>18</td>
<td>10</td>
</tr>
<tr>
<td>Aeroderivatives(a)</td>
<td>11</td>
<td>9</td>
</tr>
<tr>
<td>GE Gas Turbine Gigawatts(c)</td>
<td>13.6</td>
<td>8.0</td>
</tr>
</tbody>
</table>

(a) Heavy-Duty Gas Turbines and Aeroderivatives are subsets of GE Gas Turbines.
(b) HA-Turbines are a subset of Heavy-Duty Gas Turbines.
(c) Gigawatts reported associated with financial orders in the periods presented.

<table>
<thead>
<tr>
<th>(Dollars in billions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment</td>
<td>$17.7</td>
<td>$18.8</td>
<td>$19.3</td>
</tr>
<tr>
<td>Services</td>
<td>67.6</td>
<td>66.2</td>
<td>70.4</td>
</tr>
<tr>
<td><strong>Total backlog</strong></td>
<td>$85.3</td>
<td>$85.0</td>
<td>$89.7</td>
</tr>
<tr>
<td>Equipment</td>
<td>$5.2</td>
<td>$9.3</td>
<td>$13.0</td>
</tr>
<tr>
<td>Services</td>
<td>11.7</td>
<td>13.3</td>
<td>17.0</td>
</tr>
<tr>
<td><strong>Total orders</strong></td>
<td>$16.9</td>
<td>$22.6</td>
<td>$30.0</td>
</tr>
<tr>
<td>Gas Power</td>
<td>$13.1</td>
<td>$13.3</td>
<td>$17.1</td>
</tr>
<tr>
<td>Power Portfolio</td>
<td>5.5</td>
<td>8.9</td>
<td>12.3</td>
</tr>
<tr>
<td><strong>Total segment revenues</strong></td>
<td>$18.6</td>
<td>$22.1</td>
<td>$29.4</td>
</tr>
</tbody>
</table>

U.S. | $6.0 | $7.5 | $9.9 |
Non-U.S. | | | |
| Europe | 3.1 | 4.5 | 5.1 |
| Asia | 4.0 | 4.1 | 5.0 |
| Americas | 1.9 | 2.5 | 2.6 |
| Middle East and Africa | 3.6 | 3.5 | 6.8 |
| **Total Non-U.S.** | $12.6 | $14.7 | $19.5 |
| **Total segment revenues** | $18.6 | $22.1 | $29.4 |

Non-U.S. revenues as a % of segment revenues | 68% | 66% | 66% |
| Equipment | $6.2 | $8.1 | $12.9 |
| Services | 12.4 | 14.1 | 16.5 |
| **Total segment revenues(a)** | $18.6 | $22.1 | $29.4 |

Segment profit(b) | $0.4 | $(0.8) | $1.9 |
Segment profit margin | 2.1% | (3.6)% | 6.4% |

(a) Power segment revenues represent 21% and 19% of total industrial segment revenues and total segment revenues, respectively, for the year ended December 31, 2019.
(b) Power segment profit represents 4% of total industrial segment profit for the year ended December 31, 2019.
For the year ended December 31, 2019, segment orders were down $5.7 billion (25%), segment revenues were down $3.5 billion (16%) and segment profit was up $1.2 billion.

Backlog as of December 31, 2019 increased $0.3 billion from December 31, 2018, primarily due to an increase in services backlog of $1.4 billion attributable to Gas Power, partially offset by a decrease in equipment backlog of $1.1 billion from both Gas Power and Power Portfolio.

Orders decreased $2.5 billion (13%) organically mainly due to a decrease in Steam orders at Power Portfolio, partially offset by 20 more heavy duty gas turbine orders.

Revenues decreased $0.2 billion (1%) organically* primarily due to a decrease in services revenue at Power Portfolio.

Profit increased $1.4 billion organically* due to improved variable cost productivity driven by the absence of significant warranty and project cost updates, as well as liquidated damages recognized in 2018.

For the year ended December 31, 2018, segment orders were down $7.4 billion (25%), segment revenues were down $7.3 billion (25%) and segment profit was down $2.7 billion.

Backlog as of December 31, 2018 decreased $4.7 billion (5%) primarily due to a reduction in services backlog of $4.2 billion attributable to Gas Power and due to the absence of our Distributed Power and Industrial Solutions businesses in Power Portfolio.

Orders decreased $4.0 billion (15%) organically mainly due to Gas Power lower gas turbine and services orders.

Revenues decreased $4.5 billion (17%) organically*. Equipment revenues decreased primarily at Gas Power, due to lower unit sales, including 60 fewer gas turbines, 26 fewer Heat Recovery Steam Generators and 23 fewer aeroderivative units. Services revenues also decreased primarily due to 27 fewer AGP upgrades.

Profit decreased $2.4 billion organically* due to negative variable cost productivity driven by warranty, project cost updates as well as liquidated damages, and various assumption updates for unfavorable pricing, lower utilization, and cost updates on our long-term service agreements recognized by Gas Power.

RENEWABLE ENERGY

Products & Services. Renewable Energy engineers and manufactures energy equipment and projects, grid solutions and digital services that create industry-leading value for our customers globally. Combining onshore and offshore wind, blades, hydro and grid solutions, as well as hybrid renewables and digital services offerings, we have installed more than 400 gigawatts of clean renewable energy equipment and more than 90 percent of utilities worldwide with our grid solutions.

Onshore Wind – delivers technology and services for the onshore wind power industry by providing smart turbines that are uniquely situated for a variety of wind environments. Wind services help customers improve availability and value of their assets over the lifetime of the fleet. The Digital Wind Farm is a site level solution, creating a dynamic, connected and adaptable ecosystem that improves our customers’ fleet operations. Our Onshore Wind turbine installed base was approximately 45,000 units as of December 31, 2019.

Offshore Wind – leads the industry in offshore wind power technologies to be used in offshore wind farm development with the Haliade X-12MW prototype, the most powerful offshore wind turbine in the world.

Grid Solutions Equipment and Services (Grid) – equips power utilities and industries worldwide to bring power reliably and efficiently from the point of generation to end customers through offering products, such as high voltage equipment, power electronics, automation and protection equipment, and servicing the generation, transmission, distribution, oil and gas, telecommunication, mining and water industries. In the second quarter of 2019, we completed the reorganization of our Grid business into our Renewable Energy segment for all periods presented.

Hydro – represents more than 25 percent of the total installed hydropower capacity worldwide through a portfolio of solutions and services, including the design, management, construction, installation, maintenance and operation of both large hydropower plants and small hydropower solutions, as well as offering a comprehensive asset management program to hydro power plant operators.

Competition & Regulation. While many factors, including government incentives and specific market rules, affect how renewable energy can deliver outcomes for customers in a given region, renewable energy is increasingly able to compete with fossil fuels in terms of levelized cost of electricity. However, continued competitive pressure from other wind and hydro turbine manufacturers as well as from other energy sources, such as solar photovoltaic, reinforced by a general move to electricity auction mechanisms, have increased price pressure and the need for innovation.

We continue to invest in exploring new ways of further improving the efficiency and flexibility of our hydropower technology with digital solutions and in generating wind turbine product improvements, including larger rotors, taller towers and higher nameplate ratings that continue to drive down the cost of wind energy. As industry models continue to evolve, our digital strategy and investments in technical innovation will position us to add value for customers looking for clean, renewable energy.

Significant Trends & Developments. Renewable energy is in a rapid transition period and now competing in the marketplace against existing and new conventional energy sources. Wind energy is currently the second-largest contributor to renewable capacity growth with hydropower projected to remain the largest renewable electricity source through 2023.

*Non-GAAP Financial Measure
During 2019, the onshore wind market in the U.S. continued to see the positive impact from the Production Tax Credit (PTC) cycle and customer preference shifting to larger, more efficient units to drive down costs and compete with other power generation options. Despite the competitive nature of the market, onshore wind order pricing stabilized in 2019 due to demand caused by the progressive phase-down of PTCs in the U.S. starting in 2020 and auction stabilization in international markets. The phase-down of PTCs in the U.S. has recently been extended by a year such that certain projects completed through 2024 could qualify for these credits and we expect to continue high levels of production for 2020 deliveries at Onshore Wind. We will continue to closely monitor our execution during this period including risks of delivery delays due to customer site readiness issues and possible project postponements.

We expect additional opportunities to repower existing wind turbines. Repowering allows customers to increase the annual energy output of their installed base, provides more competitively priced energy and extends the life of their assets. The repower market remains robust, and we expect continued strong demand in 2020 and beyond.

The grid market continues to be challenging as we have experienced current year order declines in the High Voltage Direct Current (HVDC) and High Voltage (HV) product lines. Given price pressure, the need for grid flexibility to accommodate more renewable energy, and the diversification of energy players, the hydropower industry continues to maximize value with new small-scale and pumped storage projects to support both wind and solar expansion. The Grid and Hydro businesses are executing their turnaround plans and we are expecting improvements in contribution margin in 2020.

New product introductions continue to be important to our customers who are demonstrating the willingness to adopt the new technology of larger turbines that decrease the levelized cost of energy. We continue to focus on cost reduction initiatives of our products, in-sourcing blade production and developing larger, more efficient turbines like the Haliade-X (Offshore Wind) and Cypress (Onshore Wind). During 2019, we signed our largest Cypress order to date, and were selected as the preferred supplier for two Offshore wind projects in the U.S. and United Kingdom (U.K.), an important commercial milestone for the Haliade-X. In October 2019, the prototype for the Haliade-X was successfully installed with final certification expected by the middle of 2020.

### Orders vs Sales (In units)  

<table>
<thead>
<tr>
<th></th>
<th>Orders</th>
<th>Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>Wind Turbines</td>
<td>4,325</td>
<td>3,198</td>
</tr>
<tr>
<td>Wind Turbine Megawatts</td>
<td>12,758</td>
<td>8,591</td>
</tr>
<tr>
<td>Repower</td>
<td>1,269</td>
<td>1,621</td>
</tr>
<tr>
<td></td>
<td>3,424</td>
<td>2,491</td>
</tr>
<tr>
<td></td>
<td>9,525</td>
<td>6,823</td>
</tr>
<tr>
<td></td>
<td>1,057</td>
<td>1,160</td>
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</table>

### Orders vs Sales (Dollars in billions)  

<table>
<thead>
<tr>
<th></th>
<th>Orders</th>
<th>Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>Equipment</td>
<td>$16.3</td>
<td>$14.4</td>
</tr>
<tr>
<td>Services</td>
<td>$11.2</td>
<td>$9.3</td>
</tr>
<tr>
<td>Total backlog</td>
<td>$27.5</td>
<td>$23.7</td>
</tr>
<tr>
<td></td>
<td>$14.0</td>
<td>$11.8</td>
</tr>
<tr>
<td></td>
<td>$2.9</td>
<td>$3.5</td>
</tr>
<tr>
<td>Total orders</td>
<td>$16.9</td>
<td>$15.3</td>
</tr>
</tbody>
</table>

### Total segment revenues  

<table>
<thead>
<tr>
<th></th>
<th>U.S.</th>
<th>Non-U.S.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Onshore Wind</td>
<td>$10.4</td>
<td>$8.2</td>
</tr>
<tr>
<td>Grid Solutions</td>
<td>4.1</td>
<td>4.8</td>
</tr>
<tr>
<td>Other</td>
<td>0.9</td>
<td>1.3</td>
</tr>
<tr>
<td>Total Non-U.S.</td>
<td>$7.9</td>
<td>$9.4</td>
</tr>
</tbody>
</table>

### Total segment revenues  

|                     | $15.3    | $14.3    | $14.3    |

Non-U.S. revenues as a % of segment revenues  

52%  66%  61%
For the year ended December 31, 2019, segment orders were up $1.6 billion (10%), segment revenues were up $1.0 billion (7%) and segment profit was down $1.0 billion.

Backlog as of December 31, 2019 increased $3.9 billion (16%) primarily driven by increases at Onshore Wind of $3.0 billion due to increased demand in anticipation of the U.S. PTC phase-down, increased services backlog due to the larger installed equipment base and a large scale 6MW turbine order in Offshore Wind.

Orders increased $1.9 billion (12%) organically due to increased demand in domestic and international Onshore Wind markets, partially offset by lower repower unit orders and lower orders at Grid and Hydro.

Revenues increased $1.6 billion (11%) organically*. Equipment revenues increased due to 933 more wind turbine units shipped, or 40% more megawatts, than in the prior year, partially offset by decreases in Offshore Wind due to the nonrecurrence of a project completed in the prior year and due to lower HVDC and Automated Control Systems (ACS) project revenues and HV product shipments at Grid. Services revenues increased primarily due to an increase in repower units pricing and volume at Onshore Wind.

Profit decreased $1.0 billion organically* due to $0.3 billion higher losses in Grid, Hydro and Offshore Wind resulting from no longer allocating losses to noncontrolling interest holders following the buy-out of those joint venture interests from Alstom in the fourth quarter of 2018. The lower profit was also due to $0.2 billion related to project execution challenges, primarily on legacy contracts as well as price pressure and execution challenges at Grid, increased research and development spend, depreciation on capitalized expenditures for Haliade-X and Cypress and the impact of U.S.-China tariffs.

For the year ended December 31, 2018, segment orders were down $0.1 billion (1%), segment revenues were flat and segment profit was down $0.4 billion (60%).

Backlog increased $1.2 billion (5%) primarily driven by Onshore Wind due to increased demand associated with U.S. PTCs, partially offset by a decrease in Grid ACS and HVDC and non-repeat of a 6MW turbine order in Offshore Wind.

Orders decreased $0.2 billion (1%) organically due to lower ACS and HVDC orders at Grid, partially offset by an increase in Onshore Wind due to the U.S. PTC cycle compared to the prior year.

Revenues were flat organically*. Services volume increased due to a larger installed base and more repower units than in the prior year. Equipment volume decreased driven by lower Grid ACS and HVDC activity.

Profit decreased $0.4 billion (60%) organically* due to pricing pressure, unfavorable business mix as well as liquidated damages related to partner execution and project delays, and higher losses in Hydro and Offshore as we began fully consolidating these entities in the fourth quarter, partially offset by materials deflation and positive base cost productivity.

AVIATION

Products & Services. Aviation designs and produces commercial and military aircraft engines, integrated digital components, electric power and mechanical aircraft systems. We also provide aftermarket services to support our products.

Commercial – manufactures jet engines for commercial airframes. Our commercial engines power aircraft in all categories; regional, narrowbody and widebody. We also produce and market engines through joint ventures with Safran Group of France and United Technologies Corporation. Commercial provides maintenance, component repair and overhaul services (MRO), including sales of replacement parts. Our commercial engine installed base was approximately 37,800 units as of December 31, 2019.

Military – manufactures jet engines for military airframes. Our military engines power a wide variety of military aircraft including fighters, bombers, tankers, helicopters and surveillance aircraft, as well as marine applications. We provide maintenance, component repair and overhaul services, including sales of replacement parts. Our military engine installed base was approximately 26,600 units as of December 31, 2019.

Systems & Other – provides engines components, systems and services for commercial and military segments. This includes engines and components for business and general aviation segments, along with avionics systems, aviation electric power systems, flight efficiency and intelligent operation services, aircraft structures and Avio Aero. Additionally, we provide a wide variety of products and services including additive machines from Concept Laser and Arcam EBM, additive materials (including metal powders from AP&C), and additive engineering services through our consultancy brand AddWorks™.

*Non-GAAP Financial Measure
Competition & Regulation. The global businesses for aircraft jet engines, maintenance component repair and overhaul services (including parts sales) are highly competitive. Both U.S. and non-U.S. markets are important to the growth and success of the business. Product development cycles are long and product quality and efficiency are critical to success. Research and development expenditures are important in this business, as are focused intellectual property strategies and protection of key aircraft engine design, manufacture, repair and product upgrade technologies. Aircraft engine orders and systems tend to follow civil air travel and demand and military procurement cycles.

Our product, services and activities are subject to a number of regulators such as the U.S. Federal Aviation Administration (FAA), European Aviation Safety Agency (EASA) and other regulatory bodies.

Significant Trends & Developments. Global passenger air travel continued to grow (measured in revenue passenger kilometers (RPK)) at 4.2%* in the current year. Oil prices remained stable, and global traffic growth was broad-based across global regions. We expect this trend to drive continued demand in the installed base of commercial engines and increased focus on newer, more fuel-efficient aircraft. Industry-load factors for airlines remain at all-time high levels above 80%*. Air freight volume decreased, particularly in international markets driven by economic conditions and slowing global trade.

As it relates to the military environment, the U.S. Department of Defense has increased its budget and foreign governments have increased spending to upgrade and modernize their existing fleets, creating future opportunities. Military shipments grew to 717 engines in 2019 from 674 engines in 2018. In 2019, the United States Army awarded Aviation a contract for its T901 engine as the replacement engine for the Army's Apache and Black Hawk helicopters, and in 2018 the United States Air Force selected Boeing as the contractor to produce 351 new advanced T-7A Red Hawk trainer aircraft powered by Aviation's F404 engine.

The installed base continues to grow with new product launches. We announced record commercial wins at the Paris Air Show in June 2019, some of which contributed to backlog growth of 22% from December 31, 2018. We continue to expect future orders as a result of these wins. In 2018, we shipped the first Passport engines, powering the Bombardier Global 7000 business jet. We are also continuing development on the Advanced Turbo Prop program and the GESX engine, incorporating the latest technologies for application in the widebody aircraft space.

Total engineering, comprised of both company and customer funded spending, remained consistent with 2018. Company funded research and development spend has decreased compared to prior year. However, customer funded engineering efforts, primarily in our Military business, continue to increase. Our digital initiatives, including analytics on flight operations, technical operations, and advanced manufacturing, are enabling our customers, internal operations and suppliers to reduce costs, cycle time and improve quality.

LEAP continues to be a strong engine program for us, and we delivered 1,736 LEAP engines for Boeing and Airbus platforms in the year.

Refer to the Aviation and GECAS 737 MAX discussion in Consolidated Results for information regarding the Company's exposure related to the temporary fleet grounding of the Boeing 737 MAX.

<table>
<thead>
<tr>
<th>(In units, except where noted)</th>
<th>Orders</th>
<th>Sales</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>Commercial Engines</td>
<td>2,390</td>
<td>4,772</td>
</tr>
<tr>
<td>GEnx Engines(a)</td>
<td>164</td>
<td>407</td>
</tr>
<tr>
<td>LEAP Engines(a)</td>
<td>1,568</td>
<td>3,637</td>
</tr>
<tr>
<td>Military Engines</td>
<td>801</td>
<td>751</td>
</tr>
<tr>
<td>Spares Rate(b)</td>
<td>$31.0</td>
<td>$27.5</td>
</tr>
</tbody>
</table>

(a) GEnx and LEAP engines are subsets of Commercial Engines
(b) Commercial externally shipped spares and spares used in time & material shop visits in millions of dollars per day.

<table>
<thead>
<tr>
<th>(In billions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment</td>
<td>$39.1</td>
<td>$37.8</td>
<td>$34.1</td>
</tr>
<tr>
<td>Services</td>
<td>234.1</td>
<td>185.7</td>
<td>166.1</td>
</tr>
<tr>
<td>Total backlog</td>
<td>$273.2</td>
<td>$223.5</td>
<td>$200.2</td>
</tr>
<tr>
<td>Equipment</td>
<td>$14.5</td>
<td>$15.3</td>
<td>$10.6</td>
</tr>
<tr>
<td>Services</td>
<td>22.3</td>
<td>20.2</td>
<td>18.5</td>
</tr>
<tr>
<td>Total orders</td>
<td>$36.7</td>
<td>$35.5</td>
<td>$29.1</td>
</tr>
</tbody>
</table>

| Total segment revenues | $32.9| $30.6| $27.0|

* Based on the latest available information from the International Air Transport Association
<table>
<thead>
<tr>
<th>Region</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S.</td>
<td>$13.4</td>
<td>$12.5</td>
<td>$10.8</td>
</tr>
<tr>
<td>Non-U.S.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Europe</td>
<td>7.5</td>
<td>7.0</td>
<td>6.3</td>
</tr>
<tr>
<td>Asia</td>
<td>6.6</td>
<td>5.8</td>
<td>5.2</td>
</tr>
<tr>
<td>Americas</td>
<td>1.6</td>
<td>1.5</td>
<td>1.1</td>
</tr>
<tr>
<td>Middle East and Africa</td>
<td>3.8</td>
<td>3.8</td>
<td>3.6</td>
</tr>
<tr>
<td>Total Non-U.S.</td>
<td>$19.5</td>
<td>$18.0</td>
<td>$16.3</td>
</tr>
<tr>
<td>Total segment revenues</td>
<td>$32.9</td>
<td>$30.6</td>
<td>$27.0</td>
</tr>
</tbody>
</table>

Non-U.S. revenues as a % of segment revenues: 59% (2019), 59% (2018), 60% (2017)

<table>
<thead>
<tr>
<th>Category</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment</td>
<td>$12.8</td>
<td>$11.5</td>
<td>$10.2</td>
</tr>
<tr>
<td>Services</td>
<td>20.1</td>
<td>19.1</td>
<td>16.8</td>
</tr>
<tr>
<td>Total segment revenues(a)</td>
<td>$32.9</td>
<td>$30.6</td>
<td>$27.0</td>
</tr>
<tr>
<td>Segment profit(b)</td>
<td>$6.8</td>
<td>$6.5</td>
<td>$5.4</td>
</tr>
<tr>
<td>Segment profit margin</td>
<td>20.7%</td>
<td>21.2%</td>
<td>19.9%</td>
</tr>
</tbody>
</table>

(a) Aviation segment revenues represent 38% and 34% of total industrial segment revenues and total segment revenues, respectively, for the year ended December 31, 2019.

(b) Aviation segment profit represents 65% of total industrial segment profit for the year ended December 31, 2019.

For the year ended December 31, 2019, segment orders were up $1.2 billion (3%), segment revenues were up $2.3 billion (8%) and segment profit was up $0.4 billion (5%).

Backlog as of December 31, 2019 increased $49.7 billion (22%) primarily due to an increase in long-term service agreements. Orders increased $1.4 billion (4%) organically primarily driven by $1.9 billion of orders in the fourth quarter of 2019 for our newly formed Aeroderivatives joint venture between GE Power and Baker Hughes. Excluding the Aeroderivatives orders, total orders decreased $0.9 billion mainly due to a decline in LEAP engine orders as a result of the 737 MAX grounding, partially offset by services orders with continued strength in materials.

Revenues increased $2.6 billion (9%) organically*. Equipment revenues increased primarily due to 43 more military engine shipments and 38 more commercial units, including 618 more LEAP units, versus the prior year, partially offset by lower legacy commercial output in the CFM product line. Services revenues also increased primarily due to increased price, a higher commercial spare parts shipment rate and increased revenues on long-term service agreements.

Profit increased $0.4 billion (6%) organically* mainly due to services increased volume and increased price on commercial spare parts, and increased profitability on long-term service agreements. Profit also increased due to higher volume of commercial spares engines, including LEAP 1-B spare engines sold to our GECAS business to have an appropriate level of spare engines available in the market to meet customer needs in anticipation of the Boeing 737 MAX aircraft recertification, partially offset by continued negative mix from commercial engines, primarily the CFM to LEAP engine transition and Passport engine shipments. Additionally, we recorded a charge during the year related to the uncertainty of collection for an airline customer in a challenging financial position.

For the year ended December 31, 2018, segment orders were up $6.4 billion (22%), segment revenues were up $3.6 billion (13%) and segment profit was up $1.1 billion (20%).

Backlog as of December 31, 2018 increased $23.4 billion (12%) primarily due to an increase in services backlog of $19.6 billion.

Orders increased $6.4 billion (22%) organically mainly due to an increase in commercial and military equipment orders of $4.7 billion.

Revenues increased $3.5 billion (13%) organically*. Services revenues increased primarily due to a higher commercial spares shipment rate, as well as increased price. Equipment revenues increased primarily due to 57 more military engine shipments and 195 more commercial units, including 659 more LEAP units, versus the prior year, partially offset by lower legacy commercial output in the CFM and GE90 product lines.

Profit increased $1.1 billion (21%) organically* mainly due to increased price, increased volume, higher spare engine shipments and product and base cost productivity. These increases were partially offset by an unfavorable business mix driven by negative LEAP margin as well as higher overhaul shop costs due to increased volume and mix.

*Non-GAAP Financial Measure
**HEALTHCARE**

**Products & Services.** Healthcare provides essential healthcare technologies to developed and emerging markets and has expertise in medical imaging, digital solutions, patient monitoring and diagnostics, drug discovery, biopharmaceutical manufacturing technologies and performance improvement solutions that are the building blocks of precision health. Products and services are sold worldwide primarily to hospitals, medical facilities, pharmaceutical and biotechnology companies, and to the life science research market.

**Healthcare Systems** – develops, manufactures, markets and services a broad suite of products and solutions used in the diagnosis, treatment and monitoring of patients that is encompassed in imaging, ultrasound, life care solutions and enterprise software and solutions. Imaging includes magnetic resonance, computed tomography, molecular imaging, x-ray systems and complementary software and services, for use in general diagnostics, Women’s Health and image-guided therapies. Ultrasound includes high-frequency soundwave systems, and complementary software and services, for use in diagnostics tailored to a wide range of clinical settings. Life Care Solutions (LCS) includes clinical monitoring and acute care systems, and complementary software and services, for use in intensive care, anesthesia delivery, diagnostic cardiology and perinatal care. Enterprise Software & Solutions (ESS) includes enterprise digital, consulting and healthcare technology management offerings designed to improve efficiency in healthcare delivery and expand global access to advanced health care.

**Life Sciences** – delivers products, services and manufacturing solutions for drug discovery, the biopharmaceutical industry, and cellular and gene therapy technologies, so that scientists and specialists can discover new ways to predict, diagnose and treat disease. It also researches, manufactures and markets innovative imaging agents used during medical scanning procedures to highlight organs, tissue and functions inside the human body, to aid physicians in the early detection, diagnosis and management of disease through advanced in-vivo diagnostics.

**Competition & Regulation.** Healthcare competes with a variety of U.S. and non-U.S. manufacturers and services providers. Customers require products and services that allow them to provide better access to healthcare, improve the affordability of care and improve the quality of patient outcomes. Technology and solution innovation to provide products that meet these customer requirements and competitive pricing are among the key factors affecting competition for these products and services. New technologies and solutions could make our products and services obsolete unless we continue to develop new and improved offerings.

Our products are subject to regulation by numerous government agencies, as well as laws and regulations that apply to various reimbursement schemes or other government funded healthcare programs.

**Significant Trends & Developments.** In February 2019, we announced an agreement to sell our BioPharma business to Danaher Corporation for total consideration of approximately $21.4 billion subject to certain adjustments. In the first quarter of 2019, we classified BioPharma as a business held for sale. We expect to complete the sale in the first quarter of 2020, subject to regulatory approval, providing us flexibility and optionality with respect to our remaining Healthcare businesses.

Effective January 1, 2019, the Healthcare Equipment Finance (HEF) financing business within our Capital segment was transferred to our Healthcare segment and is presented within Healthcare Systems.

The global healthcare market has continued to expand, driven by macro trends relating to growing and aging populations, increasing chronic and lifestyle-related disease, accelerating demand for healthcare in emerging markets, increasing demand for biologic drugs and insulin, and increasing use of diagnostic imaging. Technological innovation that makes it possible to address an increasing number of diseases, conditions and patients in a more cost-effective manner has also driven growth across each of our global markets.

The China market was a source of growth in 2018 in both the public market and private markets. Dynamics related to tariffs tempered this growth in 2019. The impact of tariffs on certain types of medical equipment and components that we import from China resulted in increased product costs. We continue to take mitigating actions including moving our sourcing and manufacturing for these parts outside of China. In the U.S., the underlying market remains stable, with a trend toward customers looking for more complete solutions that offer greater capacity and productivity. However, the market continues to face uncertainties driven by the increasing cost of providing healthcare that has led to a trend of increasing hospital and provider consolidation.

The Healthcare Systems equipment market continues to expand at low single-digit rates or better, while demand continues for services on new equipment as well as on our existing installed base. However, there is short-term variation driven by market-specific political and economic cycles. Growth in emerging markets is driven by long-term trends of expanding demand and access to healthcare. Developed markets are expected to remain steady in the near term driven by macro trends in the healthcare industry.

The Life Sciences market, which encompasses Bioprocess and Pharmaceutical diagnostics, continues to be strong. The Bioprocess market is growing at a high single-digit rate, driven by growth in biologic drugs. The Pharmaceutical diagnostics business is positioned in the contrast agent and nuclear tracer markets. This market is expected to grow, driven by continued diagnostic imaging procedure growth and increasing contrast and tracer-enhancement of these same procedures, as these products help to increase the precision of the diagnostic information provided to clinicians.
We continue focusing on creating new products and solutions as well as expanding uses of existing offerings that are tailored to the different needs of our global customers. We strive to introduce technology innovation that enables our customers to improve their patient and operational outcomes as they diagnose, treat and monitor an increasing number of medical conditions and patients. GE Senographe Pristina with Dueta was named to TIME magazine’s list of 2019’s Best Inventions for its patient-assisted mammography exam feature. Additionally, we launched Revolution Maxima CT, the latest addition to the GE Revolution family of intelligent CT scanners during the quarter. Designed to maximize productivity in the CT workflow, Revolution Maxima offers a variety of applications and services to improve efficiency, including its new, AI-based Auto Positioning solution (cleared for sale in all planned major worldwide markets in January 2020).

<table>
<thead>
<tr>
<th>(Dollars in billions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Equipment</strong></td>
<td>$7.0</td>
<td>$6.3</td>
<td>$6.4</td>
</tr>
<tr>
<td><strong>Services</strong></td>
<td>11.5</td>
<td>11.2</td>
<td>11.7</td>
</tr>
<tr>
<td><strong>Total backlog</strong></td>
<td>$18.5</td>
<td>$17.4</td>
<td>$18.1</td>
</tr>
<tr>
<td><strong>Equipment</strong></td>
<td>$13.0</td>
<td>$12.6</td>
<td>$12.2</td>
</tr>
<tr>
<td><strong>Services</strong></td>
<td>8.2</td>
<td>8.3</td>
<td>8.2</td>
</tr>
<tr>
<td><strong>Total orders</strong></td>
<td>$21.2</td>
<td>$20.9</td>
<td>$20.4</td>
</tr>
<tr>
<td>Healthcare Systems</td>
<td>$14.6</td>
<td>$14.9</td>
<td>$14.5</td>
</tr>
<tr>
<td>Life Sciences</td>
<td>5.3</td>
<td>4.9</td>
<td>4.6</td>
</tr>
<tr>
<td><strong>Total segment revenues</strong></td>
<td>$19.9</td>
<td>$19.8</td>
<td>$19.0</td>
</tr>
<tr>
<td><strong>U.S.</strong></td>
<td>$8.5</td>
<td>$8.6</td>
<td>$8.4</td>
</tr>
<tr>
<td><strong>Non-U.S.</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Europe</td>
<td>4.1</td>
<td>4.2</td>
<td>3.9</td>
</tr>
<tr>
<td>Asia</td>
<td>5.4</td>
<td>5.2</td>
<td>4.9</td>
</tr>
<tr>
<td>Americas</td>
<td>1.1</td>
<td>1.0</td>
<td>1.0</td>
</tr>
<tr>
<td>Middle East and Africa</td>
<td>0.8</td>
<td>0.8</td>
<td>0.9</td>
</tr>
<tr>
<td><strong>Total Non-U.S.</strong></td>
<td>$11.4</td>
<td>$11.2</td>
<td>$10.6</td>
</tr>
<tr>
<td><strong>Total segment revenues</strong></td>
<td>$19.9</td>
<td>$19.8</td>
<td>$19.0</td>
</tr>
</tbody>
</table>

Non-U.S. revenues as a % of segment revenues

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equipment</td>
<td>$11.6</td>
<td>$11.4</td>
<td>$10.8</td>
</tr>
<tr>
<td>Services</td>
<td>8.4</td>
<td>8.4</td>
<td>8.2</td>
</tr>
<tr>
<td><strong>Total segment revenues (a)</strong></td>
<td>$19.9</td>
<td>$19.8</td>
<td>$19.0</td>
</tr>
<tr>
<td><strong>Segment profit (b)</strong></td>
<td>$3.9</td>
<td>$3.7</td>
<td>$3.5</td>
</tr>
</tbody>
</table>

Segment profit margin

19.5% 18.7% 18.3%

(a) Healthcare segment revenues represent 23% and 21% of total industrial segment revenues and total segment revenues, respectively, for the year ended December 31, 2019.
(b) Healthcare segment profit represents 37% of total industrial segment profit for the year ended December 31, 2019.

For the year ended December 31, 2019, segment orders were up $0.3 billion (1%), segment revenues were up $0.2 billion (1%) and segment profit was up $0.2 billion (5%).

Backlog as of December 31, 2019 increased $1.0 billion (6%) primarily due to an increase in equipment backlog of $0.7 billion primarily driven by Healthcare Systems.

Orders increased $0.9 billion (4%) organically, primarily attributable to continued strength in Life Sciences.

Revenues increased $0.7 billion (3%) organically* due to higher volume in Life Sciences, driven by BioPharma and Pharmaceutical Diagnostics, as well as higher volume in Healthcare Systems.

Profit increased $0.3 billion (7%) organically* primarily driven by volume growth and cost productivity due to cost reduction actions, including sourcing and logistic initiatives, design engineering and restructuring actions. These increases were partially offset by inflation, the impact of U.S.-China tariffs, and investments in programs including digital product innovations and Healthcare Systems new product introductions.

*Non-GAAP Financial Measure
For the year ended December 31, 2018, segment orders were up $0.5 billion (2%), segment revenues were up $0.8 billion (4%) and segment profit was up $0.2 billion (6%).

Backlog as of December 31, 2018 decreased $0.7 billion (4%), primarily due to a decrease in services backlog of $0.5 billion.

Orders increased $0.6 billion (3%) organically, primarily due to Life Sciences up 8%, while Healthcare Systems was up 1%.

Revenues increased $0.9 billion (5%) organically* due to higher volume in Healthcare Systems, attributable to global growth in Imaging and Ultrasound in both developed regions such as the U.S. and Europe as well as developing regions such as China and emerging markets. Volume also increased in Life Sciences, driven by Bioprocess and Pharmaceutical Diagnostics, partially offset by price pressure at Healthcare Systems.

Profit increased $0.3 billion (8%) organically*, primarily driven by volume growth and cost productivity due to cost reduction actions, including sourcing and logistic initiatives, design engineering and restructuring actions. These increases were partially offset by price pressure at Healthcare Systems, inflation, investments in programs including digital product innovations and Healthcare Systems new product introductions and the nonrecurrence of a small gain on the disposition of a non-strategic operation in Life Sciences.

CAPITAL

Products & Services. Capital is the financial services division of GE focused on customers and markets aligned with GE’s industrial businesses across developed and emerging markets. We provide financial products and services around the globe that build on GE’s industry specific expertise in aviation, power, renewables, healthcare and other activities to capitalize on market-specific opportunities. While there are customer benefits and knowledge sharing advantages linking GE’s industrial and capital businesses, the financial and operational relationships are maintained with arms-length terms as though the businesses were independent.

GE Capital Aviation Services (GECAS) - is an aviation lessor and financier with over 50 years of experience. GECAS provides a wide range of assets including narrow- or widebody aircraft, regional jets, turboprops, freighters, engines, helicopters, financing and materials. GECAS offers a broad array of financing products and services on these assets including operating leases, sale-leasebacks, asset trading and servicing, and airframe parts management. GECAS owns, services or has on order more than 1,700 aircraft and serves approximately 225 customers in 75 countries from a network of 20 offices around the world.

Energy Financial Services (EFS) - a global energy investor that provides financial solutions and underwriting capabilities for Power and Renewable Energy to meet rising demand and sustainability imperatives.

Industrial Finance (IF) - its Working Capital Solutions (WCS) business provides working capital services to GE and through December 31, 2018, it also provided healthcare equipment financing.

Insurance - Refer to the Other Items - Insurance section within MD&A for a detailed business description.

Competition & Regulation. The businesses in which we engage are highly competitive and are subject to competition from various types of financial institutions including banks, equity investors, leasing companies, finance companies associated with manufacturers and insurance and reinsurers companies. For our GECAS operations, competition is based on lead rate financing terms, aircraft delivery dates, condition and availability, as well as available capital demand for financing. For our EFS operations, competition is primarily based on deal structure and terms. As we compete globally, EFS’ success is sensitive to project execution and merchant electricity prices, as well as the economic and political environment of each country in which we do business.

The businesses in which we engage are subject to a variety of U.S. federal and state laws and regulations. Our insurance operations are regulated by the insurance departments in the states in which they are domiciled or licensed, with the Kansas Insurance Department (KID) being our primary state regulator.

Significant Trends & Developments. In 2018, we announced plans to take actions to make GE Capital smaller and more focused, including a substantial reduction in the size of GE Capital’s EFS and IF businesses. With respect to this announcement, we completed $15 billion of asset reductions during 2018 and approximately $12 billion of asset reductions during 2019, including approximately $8 billion during the fourth quarter of 2019. In August 2019, we announced that we entered into a definitive agreement for Apollo Global Management, LLC and Athene Holding Ltd. to purchase PK AirFinance, an aviation lending business, from GECAS and we completed the sale of a substantial portion of the business for a small premium in the fourth quarter of 2019. We expect to complete the sale of the remaining assets in the first half of 2020. We continue to evaluate strategic options to accelerate the further reduction in the size of GE Capital, some of which could have a material financial charge depending on the timing, negotiated terms and conditions of any ultimate arrangements.

GE Capital received $1.5 billion and $2.5 billion in capital contributions from GE in the second quarter and fourth quarter of 2019, respectively.

We annually perform premium deficiency testing in the aggregate across our run-off insurance portfolio. We performed this year's testing in the third quarter of 2019, and, as a result, identified a premium deficiency resulting in a $1.0 billion pre-tax ($0.8 billion after-tax) charge to earnings. See the Other Items - Insurance section within MD&A and Note 12 to the consolidated financial statements for further information.

GE Capital made capital contributions to its insurance subsidiaries of $2.0 billion and $1.9 billion in the first quarters of 2020 and 2019, respectively, and expects to provide further capital contributions of approximately $7 billion through 2024. See the Capital Resources and Liquidity section within MD&A for further information.

*Non-GAAP Financial Measure

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Effective January 1, 2019, the HEF business was transferred from our Capital segment to our Healthcare segment.

Refer to the Aviation and GECAS 737 MAX discussion in Consolidated Results within MD&A for information regarding the Company’s exposure related to the temporary fleet grounding of the Boeing 737 MAX.

<table>
<thead>
<tr>
<th>(Dollars in billions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>GECAS</td>
<td>$38.0</td>
<td>$41.7</td>
</tr>
<tr>
<td>EFS</td>
<td>1.8</td>
<td>3.0</td>
</tr>
<tr>
<td>IF and WCS</td>
<td>9.0</td>
<td>15.8</td>
</tr>
<tr>
<td>Insurance</td>
<td>46.3</td>
<td>40.3</td>
</tr>
<tr>
<td>Other continuing operations</td>
<td>22.5</td>
<td>18.6</td>
</tr>
<tr>
<td><strong>Total segment assets</strong></td>
<td>$117.5</td>
<td>$119.3</td>
</tr>
</tbody>
</table>

GE Capital debt to equity ratio

<table>
<thead>
<tr>
<th>(In billions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>GECAS</td>
<td>$4.9</td>
<td>$4.9</td>
<td>$5.1</td>
</tr>
<tr>
<td>EFS</td>
<td>0.1</td>
<td>0.1</td>
<td>(0.5)</td>
</tr>
<tr>
<td>IF and WCS</td>
<td>0.8</td>
<td>1.5</td>
<td>1.5</td>
</tr>
<tr>
<td>Insurance</td>
<td>2.9</td>
<td>2.9</td>
<td>2.9</td>
</tr>
<tr>
<td>Other continuing operations</td>
<td>—</td>
<td>0.1</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total segment revenues(a)</strong></td>
<td>$8.7</td>
<td>$9.6</td>
<td>$9.1</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>(Dollars in billions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>GECAS</td>
<td>$1.0</td>
<td>$1.2</td>
</tr>
<tr>
<td>EFS</td>
<td>0.1</td>
<td>0.1</td>
</tr>
<tr>
<td>IF and WCS</td>
<td>0.2</td>
<td>0.3</td>
</tr>
<tr>
<td>Insurance</td>
<td>(0.6)</td>
<td>(0.2)</td>
</tr>
<tr>
<td>Other continuing operations(b)</td>
<td>(1.3)</td>
<td>(1.9)</td>
</tr>
<tr>
<td><strong>Total segment profit</strong></td>
<td>$(0.5)</td>
<td>$(0.5)</td>
</tr>
</tbody>
</table>

(a) Capital segment revenues represent 9% of total segment revenues for the year ended December 31, 2019.

(b) Other continuing operations primarily comprised excess interest costs from debt previously allocated to assets that have been sold as part of the GE Capital Exit Plan, preferred stock dividend costs and interest costs not allocated to GE Capital segments, which are driven by GE Capital’s interest allocation process. Interest costs are allocated to GE Capital segments based on the tenor of their assets using the market rate at the time of origination, which differs from the asset profile when the debt was originated. As a result, actual interest expense is higher than interest expense allocated to the remaining GE Capital segments. Substantially all preferred stock dividend costs will become a GE obligation in January 2021. See Note 16 to the consolidated financial statements for further information. The excess interest costs from debt previously allocated to assets that have been sold are expected to run off by 2020. In addition, we anticipate unallocated interest costs to gradually decline as debt matures and/or is refinanced.

For the year ended December 31, 2019, segment revenues decreased $0.8 billion (8%) and segment losses were flat.

Capital revenues decreased primarily due to volume declines and lower gains, partially offset by lower impairments. Capital losses were flat primarily due to a $1.0 billion pre-tax charge identified through the completion of our annual insurance premium deficiency review, lower gains, lower tax benefits and volume declines, offset by lower impairments, lower excess interest costs and tax law changes. Gains were $0.7 billion and $0.8 billion in 2019 and 2018, respectively, which primarily related to sales of certain GECAS aircraft and engines resulting in gains of $0.4 billion and $0.3 billion in 2019 and 2018, respectively, as well as the sale of equity method investments resulting in gains of $0.2 billion in 2019 at EFS and the sale of EFS’ debt origination business and equity investments resulting in gains of $0.4 billion in 2018.
For the year ended December 31, 2018, segment revenues increased $0.5 billion (5%) and segment losses decreased $6.3 billion (93%). Capital revenues increased primarily due to lower impairments and volume growth, partially offset by lower gains. Capital losses decreased primarily due to the nonrecurrence of the 2017 charges associated with the GE Capital insurance premium deficiency review and EFS strategic actions, partially offset by the nonrecurrence of 2017 tax benefits.

CORPORATE ITEMS AND ELIMINATIONS. Corporate Items and Eliminations is a caption used in the Segment Operations—Summary of Reportable Segments table to reconcile the aggregated results of our segments to the consolidated results of the Company. The Corporate Items and Eliminations amounts related to revenues and earnings include the results of disposed businesses, certain amounts not included in industrial operating segment results because they are excluded from measurement of their operating performance for internal and external purposes and the elimination of inter-segment activities. In addition, the Corporate Items and Eliminations amounts related to earnings include certain costs of our principal retirement plans, restructuring and other costs reported in Corporate, and the unallocated portion of certain corporate costs (such as research and development spending and costs related to our Global Growth Organization).

Corporate items and eliminations includes the results of our Lighting segment and GE Digital business for all periods presented.

(In millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corporate revenues</td>
<td>$1,791</td>
<td>$2,783</td>
<td>$2,897</td>
</tr>
<tr>
<td>Eliminations and other</td>
<td>(2,096)</td>
<td>(2,110)</td>
<td>(2,464)</td>
</tr>
<tr>
<td>Total Corporate Items andEliminations</td>
<td>$ (305)</td>
<td>$673</td>
<td>$433</td>
</tr>
</tbody>
</table>

| Operating profit (cost)           |          |          |          |
| Gains (losses) on disposals and held for sale businesses | $4       | $1,370   | $926     |
| Restructuring and other charges  | (1,315)  | (2,952)  | (3,023)  |
| Unrealized gains (losses)(a)     | 793      | —        | —        |
| Goodwill impairments (Note 8)    | (1,486)  | (22,136) | (1,165)  |
| Adjusted total corporate operating costs (Non-GAAP) | (1,693)  | (1,255)  | (1,701)  |

| Total Corporate Items and Eliminations (GAAP) | $ (3,698) | $24,973 | $4,963 |
| Less: gains (losses), impairments and restructuring & other | (2,004) | (23,719) | (3,262) |
| Adjusted total corporate operating costs (Non-GAAP) | $ (1,693) | (1,255) | (1,701) |

(a) Related to mark-to-market impact on our Baker Hughes shares for 2019. See Notes 2, 3 and 19 to the consolidated financial statements for further information.

Adjusted total corporate operating costs* excludes gains (losses) on disposals and held for sale businesses, restructuring and other charges, unrealized gains (losses) and goodwill impairments. We believe that adjusting corporate costs to exclude the effects of items that are not closely associated with ongoing corporate operations provides management and investors with a meaningful measure that increases the period-to-period comparability of our ongoing corporate costs.

For the year ended December 31, 2019, revenues decreased by $1.0 billion, primarily as the result of the sale of our Current business in April 2019. Corporate costs decreased by $21.3 billion primarily as the result of $20.6 billion lower goodwill impairment charges (see Note 8 to the consolidated financial statements). Corporate costs also decreased due to $0.8 billion of higher net unrealized gains primarily due to our mark-to-market impact on our Baker Hughes shares in 2019 and $1.6 billion of lower restructuring costs in 2019. These decreases were partially offset by $1.4 billion of lower net gains from disposed or held for sale businesses, which was primarily related to a $0.7 billion gain from the sale of our Value-Based Care business in 2018, a $0.7 billion gain from the sale of our Distributed Power business in 2018, $0.3 billion gain from the sale of our Industrial Solutions business in 2018 and a $0.2 billion gain from the sale of our Pivotal Software investment in 2018. These realized gains were partially offset by $0.3 billion of lower held for sale losses in 2019 primarily related to our Lighting and Aviation segments and a $0.2 billion gain from the sale of our Digital ServiceMax business in 2019.

Adjusted total corporate operating costs* increased by $0.4 billion in 2019 primarily as a result of a $0.2 billion increase in costs associated with existing environmental, health and safety matters in 2019 and $0.2 billion due to the non-recurrence of gains associated with the sale of intangible assets in 2018. In addition, there was $0.1 billion of higher intercompany profit eliminations primarily as the result of $0.2 billion higher volume of spare LEAP 1-B engines sold from our Aviation segment to our GECAS business to provide an appropriate level of spare engines available in the market to meet customer needs in anticipation of the Boeing 737 MAX aircraft recertification. These increases were partially offset by $0.1 billion of lower costs due to restructuring and cost out actions in our functions and operating businesses.

*Non-GAAP Financial Measure
For the year ended December 31, 2018, revenues increased by $0.2 billion, primarily as a result of a $0.4 billion decrease in inter-segment eliminations partially offset by a $0.1 billion decrease in Corporate revenues primarily related to our Current & Lighting segment. Corporate costs increased by $20.0 billion, primarily as a result of $21.0 billion of higher goodwill impairment charges (see Note 8 to the consolidated financial statements). These increases were partially offset by $0.4 billion of higher net gains from disposed or held for sale businesses, which is primarily related to the $0.7 billion gain from the sale of our Distributed Power business in 2018, a $0.7 billion gain from the sale of our Value-Based Care business in 2018, a $0.3 billion gain from the sale of our Industrial Solutions business in 2018, a $0.2 billion gain from the sale of our Pivotal Software investment in 2018 and $0.4 billion of lower held for sales losses in 2018 primarily related to our Lighting and Aviation segments. These realized gains were partially offset by a $1.9 billion gain from the sale of our Water business in 2017. Corporate costs further decreased due to $0.1 billion of lower restructuring and other charges.

Adjusted total corporate operating costs* decreased by $0.4 billion primarily as the result of $0.6 billion of lower costs due to restructuring and cost out actions in our functions and operating businesses. These decreases were partly offset by $0.1 billion of higher intercompany profit eliminations and $0.1 billion of higher EHS and other items in 2018.

RESTRICTING. Restructuring actions are essential to our cost improvement efforts for both existing operations and those recently acquired. Restructuring and other charges relate primarily to workforce reductions, facility exit costs associated with the consolidation of sales, service and manufacturing facilities, the integration of acquisitions, and certain other asset write-downs such as those associated with product line exits. We continue to closely monitor the economic environment and expect to undertake further restructuring actions to more closely align our cost structure with earnings goals.

### Restructuring and Other Charges by Business

<table>
<thead>
<tr>
<th>Business</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Workforce reductions</td>
<td>$0.6</td>
<td>$1.1</td>
<td>$1.5</td>
</tr>
<tr>
<td>Plant closures &amp; associated costs and other asset write-downs</td>
<td>$0.2</td>
<td>$0.6</td>
<td>$0.5</td>
</tr>
<tr>
<td>Total restructuring and other charges</td>
<td>$1.3</td>
<td>$3.0</td>
<td>$3.0</td>
</tr>
<tr>
<td>Cost of product/services</td>
<td>$0.4</td>
<td>$1.1</td>
<td>$1.8</td>
</tr>
<tr>
<td>Selling, general and administrative expenses</td>
<td>$1.0</td>
<td>$1.7</td>
<td>$1.2</td>
</tr>
<tr>
<td>Total restructuring and other charges</td>
<td>$1.3</td>
<td>$3.0</td>
<td>$3.0</td>
</tr>
<tr>
<td>Power</td>
<td>$0.4</td>
<td>$1.3</td>
<td>$0.9</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>$0.2</td>
<td>$0.3</td>
<td>$0.3</td>
</tr>
<tr>
<td>Aviation</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Healthcare</td>
<td>$0.2</td>
<td>$0.2</td>
<td>$0.3</td>
</tr>
<tr>
<td>Corporate</td>
<td>$0.6</td>
<td>$1.1</td>
<td>$1.5</td>
</tr>
<tr>
<td>Total segments</td>
<td>$2.2</td>
<td>$4.0</td>
<td>$2.7</td>
</tr>
<tr>
<td>Corporate Items and Eliminations</td>
<td>$0.6</td>
<td>$1.1</td>
<td>$1.5</td>
</tr>
<tr>
<td>Total Industrial</td>
<td>$2.8</td>
<td>$5.1</td>
<td>$4.2</td>
</tr>
</tbody>
</table>

Cash expenditures for restructuring and other charges were approximately $1.2 billion, $1.5 billion and $1.5 billion for the years ended December 31, 2019, 2018 and 2017, respectively.

COSTS AND GAINS NOT INCLUDED IN SEGMENT RESULTS. As discussed in the Segment Operations section within MD&A, certain amounts are not included in industrial segment results because they are excluded from measurement of their operating performance for internal and external purposes. These costs relate primarily to goodwill impairment charges, restructuring and acquisition and disposition activities.

<table>
<thead>
<tr>
<th>Business</th>
<th>Costs</th>
<th>Gains (Losses)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td>$0.4</td>
<td>$1.0</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>1.7</td>
<td>(0.3)</td>
</tr>
<tr>
<td>Aviation</td>
<td>—</td>
<td>(0.1)</td>
</tr>
<tr>
<td>Healthcare</td>
<td>0.2</td>
<td>0.8</td>
</tr>
<tr>
<td>Total segments</td>
<td>$2.2</td>
<td>$1.7</td>
</tr>
<tr>
<td>Corporate Items and Eliminations</td>
<td>0.6</td>
<td>(0.3)</td>
</tr>
<tr>
<td>Total Industrial</td>
<td>$2.8</td>
<td>$1.4</td>
</tr>
</tbody>
</table>

*Non-GAAP Financial Measure
OTHER CONSOLIDATED INFORMATION

INTEREST AND OTHER FINANCIAL CHARGES (In billions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE</td>
<td>$2.1</td>
<td>$2.4</td>
<td>$2.5</td>
</tr>
<tr>
<td>GE Capital</td>
<td>2.5</td>
<td>3.0</td>
<td>3.1</td>
</tr>
<tr>
<td>Consolidated</td>
<td>$4.2</td>
<td>$4.8</td>
<td>$4.7</td>
</tr>
</tbody>
</table>

The decrease in GE interest and other financial charges for the year ended December 31, 2019 was driven primarily by lower expenses on sales of GE current and long-term receivables as well as the reversal of $0.1 billion of accrued interest on tax liabilities due to the completion of the 2012-2013 Internal Revenue Service (IRS) audit in June 2019, partially offset by the $0.3 billion loss resulting from the completion of a tender offer to purchase GE senior notes (including fees and other costs associated with the tender). The primary components of GE interest and other financial charges are interest on short- and long-term borrowings and financing costs on sales of receivables. Total GE interest and other financial charges of $1.3 billion and $1.5 billion were recorded at Corporate and $0.8 billion and $0.9 billion were recorded by GE segments for the years ended December 31, 2019 and 2018, respectively.

The decrease in GE Capital interest and other financial charges for the year ended December 31, 2019 were primarily due to lower average borrowings balances due to maturities and lower net interest on assumed debt resulting from an increase in intercompany loans to GE which bear the right of offset (see the Borrowings section of Capital Resources and Liquidity within MD&A for an explanation of assumed debt and right-of-offset loans), partially offset by an increase in average interest rates due to changes in market rates. GE Capital average borrowings were $61.8 billion, $78.7 billion and $103.8 billion in 2019, 2018 and 2017, respectively. The GE Capital average composite effective interest rate (including interest allocated to discontinued operations) was 4.2%, 3.9% and 3.1% in 2019, 2018 and 2017, respectively.

POSTRETIRED BENEFIT PLANS. The Employee Retirement Income Security Act (ERISA) determines minimum pension funding requirements in the U.S. We made $6.0 billion in contributions to the GE Pension Plan in 2018. On an ERISA basis, our preliminary estimate is that the GE Pension Plan was approximately 93% funded at January 1, 2020. The ERISA funded status is higher than the GAAP funded status (81% funded) primarily because the ERISA prescribed interest rate is calculated using an average interest rate. As a result, the ERISA interest rate is higher than the year-end GAAP discount rate. The higher ERISA interest rate lowers pension liabilities for ERISA funding purposes. Our 2018 contributions satisfied our minimum ERISA funding requirement of $1.5 billion and the remaining $4.5 billion was a voluntary contribution to the plan. This voluntary contribution is sufficient to satisfy our minimum ERISA funding requirement for 2019 and 2020. In October 2019, we announced our intent to contribute approximately $4 to $5 billion to the GE Pension Plan in 2020. We expect this amount to equal our estimated future minimum ERISA funding requirements at least through 2022.

We expect 2020 postretirement benefit plans cost to be about $3.2 billion, which is a decrease of approximately $0.6 billion from 2019.

We expect to contribute in 2020 approximately $0.5 billion and $0.4 billion to our other pension plans and principal retiree benefit plans, respectively.

The funded status of our postretirement benefit plans and future effects on operating results depend on economic conditions, interest rates and investment performance. See the Critical Accounting Estimates section within MD&A and Note 13 to the consolidated financial statements for further information about our benefit plans, pension actions and the effects of this activity on our financial statements.

INCOME TAXES

CONсолIDATED (Dollars in billions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Effective tax rate (ETR)</td>
<td>63.2%</td>
<td>(0.4)%</td>
<td>24.8%</td>
</tr>
<tr>
<td>Provision (benefit) for income taxes</td>
<td>$0.7</td>
<td>$0.1</td>
<td>$2.8</td>
</tr>
<tr>
<td>Cash income taxes paid(a)</td>
<td>2.2</td>
<td>1.9</td>
<td>2.4</td>
</tr>
</tbody>
</table>

(a) Included taxes paid related to discontinued operations.

For the year ended December 31, 2019, the consolidated income tax provision was $0.7 billion. The increase in the tax provision for 2019 was primarily due to tax expense associated with the preparatory internal restructuring for the planned BioPharma sale and the effect of higher pre-tax income excluding non-deductible impairment charges, partially offset by the benefit from the completion of the IRS audit of the 2012-2013 consolidated U.S. income tax returns.

In June 2019, the IRS completed the audit of our consolidated U.S. income tax returns for 2012-2013, which resulted in a decrease in our balance of unrecognized tax benefits (i.e., the aggregate tax effect of differences between tax return positions and the benefits recognized in our financial statements). The Company recognized a resulting non-cash continuing operations tax benefit of $0.4 billion plus an additional net interest benefit of $0.1 billion. Of these amounts, GE recorded $0.4 billion of tax benefits and $0.1 billion of net interest benefits, and GE Capital recorded insignificant amounts of tax and net interest benefits. GE Capital also recorded a non-cash benefit in discontinued operations of $0.3 billion of tax benefits and an insignificant amount of net interest benefits. See Notes 2 and 15 to the consolidated financial statements for further information.

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For the year ended December 31, 2018, the consolidated income tax provision was $0.1 billion. The effective tax rate was negative for 2018 reflecting a tax expense on a consolidated pre-tax loss. The increase in the consolidated provision for income taxes for 2018 was primarily attributable to the decrease in benefit from global operations including an increase in valuation allowances on non-U.S. deferred tax assets and the decrease in pre-tax loss (excluding non-deductible goodwill impairments) with a tax benefit above the average tax rate. Partially offsetting this increase was the decrease in the consolidated provision for income taxes attributable to an insignificant charge in 2018 to adjust the provisional estimate of the impact of the 2017 enactment of U.S. tax reform compared to the $4.5 billion charge in 2017 for the estimated impact of enactment.

Absent the effects of U.S. tax reform and non-U.S. losses without a tax benefit, our consolidated income tax provision is generally reduced because of the benefits of lower-taxed global operations. The benefit from non-U.S. rates below the U.S. statutory rate was significant prior to the decrease in the U.S. statutory rate to 21% beginning in 2018. While reduced, there is still generally a benefit as certain non-U.S. income is subject to local country tax rates that are below the new U.S. statutory tax rate.

The rate of tax on our profitable non-U.S. earnings is below the U.S. statutory tax rate because we have significant business operations subject to tax in countries where the tax on that income is lower than the U.S. statutory rate and because GE funds certain non-U.S. operations through foreign companies that are subject to lower foreign taxes. Most of these earnings have been reinvested in active non-U.S. business operations and as of December 31, 2019, we have not decided to repatriate these earnings to the U.S. Given U.S. tax reform, substantially all of our prior unrepatriated earnings were subject to U.S. tax but we accordingly expect to have the ability to repatriate available non-U.S. cash without additional U.S. federal tax cost and any foreign withholding taxes on a repatriation to the U.S. would potentially be partially offset by a U.S. foreign tax credit.

A substantial portion of the benefit for lower-taxed non-U.S. earnings related to business operations subject to tax in countries where the tax on that income is lower than the U.S. statutory rate is derived from our GECAS aircraft leasing operations located in Ireland where the earnings are taxed at 12.5%, from our Power operations located in Switzerland where the earnings are taxed at between 9% and 18.6%, and our Healthcare operations in Europe where tax deductions are allowed for certain intangible assets and earnings are taxed below the historic U.S. statutory rate.

The rate of tax on non-U.S. operations is increased, however, because we also incur losses in foreign jurisdictions where it is not likely that the losses can be utilized and no tax benefit is provided for those losses and valuation allowances against loss carryforwards are provided when it is no longer likely that the losses can be utilized. In addition, as part of U.S. tax reform, the U.S. has enacted a tax on “base eroding” payments from the U.S. We are continuing to undertake restructuring actions to mitigate the impact from this provision. The U.S. has also enacted a minimum tax on foreign earnings (global intangible low tax income). Because we have tangible assets outside the U.S. and pay significant foreign taxes, we generally do not expect a significant increase in tax liability from this new U.S. minimum tax. Overall, these newly enacted provisions increase the rate of tax on our non-U.S. operations.

<table>
<thead>
<tr>
<th>BENEFIT/(EXPENSE) FROM GLOBAL OPERATIONS (In billions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Benefit/(expense) of foreign tax rate difference on non-U.S. earnings</td>
<td>$ —</td>
<td>$ (0.3)</td>
<td>$ 0.5</td>
</tr>
<tr>
<td>Benefit of audit resolutions</td>
<td>0.1</td>
<td>0.2</td>
<td>—</td>
</tr>
<tr>
<td>Other</td>
<td>(1.1)</td>
<td>(0.9)</td>
<td>2.9</td>
</tr>
<tr>
<td>Total benefit/(expense)</td>
<td>$(1.0)</td>
<td>$(1.0)</td>
<td>$ 3.4</td>
</tr>
</tbody>
</table>

The amounts reported above exclude the impact of U.S. tax reform which is reported as a separate line in the reconciliation of the U.S. federal statutory income tax rate to the actual tax rate in Note 15 to the consolidated financial statements.

For the year ended December 31, 2019, the increase in expense from global operations reflects the tax expense associated with the preparatory internal restructuring for the planned BioPharma sale and an increase in valuation allowances on non-U.S. deferred tax assets offset by a benefit from change in foreign rate and by a tax benefit from additional guidance on provisions enacted as part of U.S. tax reform.

For the year ended December 31, 2018, the decrease in benefit from lower-taxed global operations reflects the lower U.S. statutory tax rate and losses without tax benefit. The decrease in other benefits reflects increases in incremental valuation allowances on non-U.S. deferred tax assets and for 2018 newly enacted taxes on non-U.S. earnings and the nonrecurrence of 2017 benefits associated with repatriation of foreign earnings.

A more detailed analysis of differences between the U.S. federal statutory rate and the consolidated effective rate, as well as other information about our income tax provisions, is provided in the Critical Accounting Estimates section within MD&A and Note 15 to the consolidated financial statements. The nature of business activities and associated income taxes differ for GE and for GE Capital; therefore, a separate analysis of each is presented in the paragraphs that follow.
For the year ended December 31, 2019, the GE provision for income taxes increased compared to 2018 primarily due to tax expense associated with the preparatory internal restructuring for the planned BioPharma sale and the effect of higher pre-tax income excluding non-deductible impairment charges, partially offset by the benefit from the completion of the IRS audit of the 2012-2013 consolidated U.S. income tax returns.

For the year ended December 31, 2018, the GE provision for income taxes decreased compared to 2017 because of the nonrecurrence of the $4.9 billion charge for the provisional charge associated with the enactment of U.S. tax reform. Excluding the 2017 charge associated with U.S. tax reform, the GE tax provision increased by $1.9 billion. The increase was primarily due to the decrease in benefit from global operations including an increase in valuation allowances on non-U.S. deferred tax assets partially offset by the effect of lower pretax income excluding non-deductible impairment charges.

**GE EFFECTIVE TAX RATE (EXCLUDING GE CAPITAL EARNINGS) (Dollars in billions)**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE ETR, excluding GE Capital earnings*</td>
<td>72.7%</td>
<td>(2.3)%</td>
<td>271.0%</td>
</tr>
<tr>
<td>GE provision for income taxes</td>
<td>$1.3</td>
<td>$0.5</td>
<td>$3.5</td>
</tr>
</tbody>
</table>

For the year ended December 31, 2019, the increase in the tax benefit at GE Capital from a benefit of $0.4 billion in 2018 to a benefit of $0.6 billion in 2019 is primarily due to a benefit from additional guidance on the transition tax on historic foreign earnings enacted as part of U.S. tax reform, compared to a charge associated with the enactment of U.S. tax reform during 2018.

For the year ended December 31, 2018, the decrease in the tax benefit at GE Capital from a benefit of $6.3 billion in 2017 to a benefit of $0.4 billion in 2018 is primarily due to the decrease in the pre-tax loss with a tax benefit above the average tax rate including the nonrecurrence of the one-time charge to revalue insurance reserves.

**RESEARCH AND DEVELOPMENT.** We conduct research and development (R&D) activities to continually enhance our existing products and services, develop new products and services to meet our customers’ changing needs and requirements, and address new market opportunities. R&D expenses are classified in cost of goods and services sold in our consolidated Statement of Earnings (Loss). In addition, R&D funding from customers, principally the U.S. government, is recorded as an offset to such costs.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td>$310</td>
<td>$407</td>
<td>$641</td>
<td>$16</td>
<td>$7</td>
<td>$35</td>
<td>$327</td>
<td>$414</td>
<td>$676</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>522</td>
<td>413</td>
<td>448</td>
<td>9</td>
<td>11</td>
<td>3</td>
<td>531</td>
<td>424</td>
<td>451</td>
</tr>
<tr>
<td>Aviation</td>
<td>906</td>
<td>950</td>
<td>907</td>
<td>911</td>
<td>564</td>
<td>586</td>
<td>1,817</td>
<td>1,514</td>
<td>1,492</td>
</tr>
<tr>
<td>Healthcare</td>
<td>994</td>
<td>968</td>
<td>908</td>
<td>25</td>
<td>23</td>
<td>26</td>
<td>1,019</td>
<td>991</td>
<td>934</td>
</tr>
<tr>
<td>Corporate(a)</td>
<td>382</td>
<td>675</td>
<td>1,271</td>
<td>89</td>
<td>48</td>
<td>65</td>
<td>471</td>
<td>722</td>
<td>1,336</td>
</tr>
<tr>
<td>Total</td>
<td>$3,115</td>
<td>$3,414</td>
<td>$4,175</td>
<td>$1,049</td>
<td>$652</td>
<td>$715</td>
<td>$4,164</td>
<td>$4,065</td>
<td>$4,890</td>
</tr>
</tbody>
</table>

(a) Includes Global Research Center and Digital.

(b) Customer funded is principally U.S. Government funded in our Aviation segment. R&D funded through consolidated partnerships was immaterial for all periods presented.

**DISCONTINUED OPERATIONS.** Discontinued operations primarily include our Baker Hughes and Transportation segments, our mortgage portfolio in Poland, residual assets and liabilities related to our exited U.S. mortgage business (WMC), as discussed in Notes 2 and 23 to the consolidated financial statements, and trailing liabilities associated with the sale of our GE Capital businesses.

In September 2019, we sold a total of 144.1 million shares in Baker Hughes for $3.0 billion in cash (net of certain deal related costs) which reduced our ownership interest from 50.2% to 36.8%. As a result, we have deconsolidated our Baker Hughes segment and reclassified its results to discontinued operations for all periods presented. In addition, as disclosed in prior filings, including our 2018 Form 10-K, we expected to record a significant loss upon deconsolidation. In 2019, we recorded a loss of $8.7 billion ($8.2 billion after-tax) in discontinued operations.

In February 2019, as a result of the spin-off and subsequent merger of our Transportation business with Wabtec, we reclassified our Transportation segment to discontinued operations for all periods presented. In the first quarter of 2019, we recorded a gain of $3.5 billion ($2.5 billion after-tax) in discontinued operations. See Notes 2 and 3 to the consolidated financial statements for further information.

*Non-GAAP Financial Measure

**GE 2019 FORM 10-K 24**
In June 2019, GE Capital recorded $0.3 billion of tax benefits and an insignificant amount of net interest benefits due to a decrease in our balance of unrecognized tax benefits. See the Consolidated Income Tax section above and Note 15 to the consolidated financial statements for further information.

In January 2019, we announced an agreement in principle with the United States to settle the investigation by the U.S. Department of Justice (DOJ) regarding potential violations of the Financial Institutions Reform, Recovery and Enforcement Act of 1989 (FIRREA) by WMC and GE Capital, and in April 2019, the parties entered into a definitive settlement agreement. Under the agreement, which concludes this investigation, GE, without admitting liability or wrongdoing, paid the United States a civil penalty of $1.5 billion. See Note 23 to the consolidated financial statements for further information.

The mortgage portfolio in Poland (Bank BPH) comprises floating rate residential mortgages, with approximately 86% of the portfolio indexed to or denominated in foreign currencies (primarily Swiss francs) and the remaining 14% denominated in the local currency in Poland. At December 31, 2019, the total portfolio had a carrying value of $2.5 billion with a 1.4% 90-day delinquency rate and an average loan to value ratio of approximately 65%. The portfolio is recorded at fair value less cost to sell and includes a $0.3 billion impairment, which reflects our best estimate of the effects of potential legislative relief to borrowers and of ongoing litigation in Poland related to foreign currency-denominated mortgages. Future adverse developments in the potential for legislative relief or in litigation across the Polish banking industry could result in further impairment or other losses related to these loans in future reporting periods. See Note 23 to the consolidated financial statements for further information.

### FINANCIAL INFORMATION FOR DISCONTINUED OPERATIONS

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earnings (loss) of discontinued operations, net of taxes</td>
<td>$0.3</td>
<td>$(1.4)</td>
<td>$(0.4)</td>
</tr>
<tr>
<td>Gain (loss) on disposal, net of taxes</td>
<td>(5.7)</td>
<td>—</td>
<td>0.1</td>
</tr>
<tr>
<td><strong>Earnings (loss) from discontinued operations, net of taxes</strong></td>
<td>$(5.3)</td>
<td>$(1.4)</td>
<td>$(0.3)</td>
</tr>
</tbody>
</table>

See Note 2 to the consolidated financial statements for further information for our businesses in discontinued operations.

### CAPITAL RESOURCES AND LIQUIDITY

#### FINANCIAL POLICY.
We intend to maintain a disciplined financial policy, targeting a sustainable long-term credit rating in the Single-A range with a GE Industrial net debt*-to-EBITDA ratio of less than 2.5x and a dividend in line with our peers over time, as well as a less than 4-to-1 debt-to-equity ratio for GE Capital. Both GE and GE Capital are on track to meet their respective leverage goals in 2020. In addition to net debt*-to-EBITDA, we also evaluate other measures, including gross debt-to-EBITDA, and we will ultimately size our deleveraging actions across a range of measures to ensure we are operating the Company based on a strong balance sheet. We will evaluate additional potential actions based on deleveraging impact, economics, risk mitigation and target capital structure while also monitoring key risks.

#### LIQUIDITY POLICY.
We maintain a strong focus on liquidity and define our liquidity risk tolerance based on sources and uses to maintain a sufficient liquidity position to meet our obligations under both normal and stressed conditions. At both GE and GE Capital, we manage our liquidity to provide access to sufficient funding to meet our business needs and financial obligations, as well as capital allocation and growth objectives, throughout business cycles.

### CONSOLIDATED LIQUIDITY.
Following is a summary of cash, cash equivalents and restricted cash at December 31, 2019.

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2019</th>
<th>December 31, 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE</td>
<td>$17.6</td>
<td>$14.9</td>
</tr>
<tr>
<td>GE Capital</td>
<td>18.8</td>
<td>21.4</td>
</tr>
<tr>
<td>Consolidated</td>
<td>$36.4</td>
<td>$36.4</td>
</tr>
</tbody>
</table>

Cash held in non-U.S. entities has generally been reinvested in active foreign business operations; however, substantially all of our unrepatriated earnings were subject to U.S. federal tax and, if there is a change in reinvestment, we would expect to be able to repatriate available cash (excluding amounts held in countries with currency controls) without additional federal tax cost. Any foreign withholding tax on a repatriation to the U.S. would potentially be partially offset by a U.S. foreign tax credit.

Following is an overview of the primary sources of liquidity for GE and GE Capital. See the Statement of Cash Flows section within MD&A for information regarding GE and GE Capital cash flow results.

#### GE LIQUIDITY.
GE’s primary sources of liquidity consist of cash and cash equivalents, free cash flows from our operating businesses, monetization of receivables, proceeds from announced dispositions, and short-term borrowing facilities. Cash generation can be subject to variability based on many factors, including seasonality, receipt of down payments on large equipment orders, timing of billings on long-term contracts, the effects of changes in end markets and our ability to execute dispositions.

GE also has available short-term borrowing facilities to fund its operations, including a commercial paper program, revolving credit facilities and short-term intercompany loans from GE Capital, which are generally repaid within the same quarter. See the Borrowings section for details of our credit facilities and borrowing activity in our external short-term borrowing facilities.

*Non-GAAP Financial Measure*
GE cash, cash equivalents and restricted cash totaled $17.6 billion at December 31, 2019, including $2.6 billion of cash held in countries with currency control restrictions and $0.5 billion of restricted use cash. Cash held in countries with currency controls represents amounts held in countries which may restrict the transfer of funds to the U.S. or limit our ability to transfer funds to the U.S. without incurring substantial costs. Restricted use cash represents amounts that are not available to fund operations, and primarily comprised collateral for receivables sold and funds restricted in connection with certain ongoing litigation matters.

GE realized a total of approximately $10.3 billion of disposition proceeds for the year ended December 31, 2019, comprising $4.7 billion in the third quarter of 2019, primarily from the sale of a portion of our stake in Baker Hughes and our remaining stake in Wabtec; $2.2 billion in the second quarter of 2019 primarily from the sale of a portion of our stake in Wabtec, and $3.4 billion in the first quarter of 2019 primarily from the completion of the merger of our Transportation business with Wabtec and the sale of our Digital ServiceMax business.

In the first quarter of 2020, GE expects to receive approximately $20 billion of proceeds from the sale of our BioPharma business within our Healthcare segment, subject to regulatory approval. GE expects to use these proceeds as well as existing liquidity to repay the remaining $12.2 billion of intercompany loans from GE Capital, to contribute approximately $4 to $5 billion to the GE Pension Plan, which will equal our future minimum ERISA funding requirements through at least 2022, and to execute additional deleveraging actions of approximately $5 billion. Additionally, GE expects to receive proceeds from an orderly sale of our remaining stake in Baker Hughes.

**GE CAPITAL LIQUIDITY.** GE Capital’s primary sources of liquidity consist of cash and cash equivalents, cash generated from asset sales and cash flows from our businesses. Based on asset and liability management actions we have taken, GE Capital does not plan to issue any incremental GE Capital senior unsecured term debt until at least 2021. We expect to maintain an adequate liquidity position to fund our insurance obligations and debt maturities primarily as a result of cash flows from our businesses, GE repayments of intercompany loans and capital contributions from GE. See the Segment Operations - Capital section within MD&A for further information regarding allocation of GE Capital interest expense to the GE Capital businesses.

GE Capital cash, cash equivalents and restricted cash totaled $18.8 billion at December 31, 2019, including $0.9 billion which was subject to regulatory restrictions, primarily in insurance entities.

GE Capital generated proceeds of approximately $12 billion from asset reductions for the year ended December 31, 2019, including $3.6 billion from the sale of a substantial portion of the assets and liabilities of PK AirFinance in the fourth quarter of 2019, exceeding our plan to execute total asset reductions of approximately $10 billion in 2019 and our overall $25 billion target, and completing our asset reduction plan. GE Capital also received an additional capital contribution of $2.5 billion from GE in the fourth quarter of 2019, totaling $4.0 billion for 2019.

GE Capital provided capital contributions to its insurance subsidiaries of $2.0 billion, $1.9 billion and $3.5 billion in the first quarters of 2020, 2019 and 2018, respectively, and expects to provide further capital contributions of approximately $7 billion through 2024. These contributions are subject to ongoing monitoring by KID, and the total amount to be contributed could increase or decrease, or the timing could be accelerated, based upon the results of reserve adequacy testing or a decision by KID to modify the schedule of contributions set forth in January 2018. GE maintains specified capital levels at these insurance subsidiaries under capital maintenance agreements. Going forward, we anticipate funding any capital needs for insurance through a combination of GE Capital liquidity, GE Capital asset sales, GE Capital future earnings and capital contributions from GE.

**BORROWINGS.** Consolidated total borrowings were $90.9 billion and $103.6 billion at December 31, 2019 and December 31, 2018, respectively. The reduction was driven primarily by completion of a tender offer to purchase GE long-term debt of $4.8 billion and net repayments of GE Capital debt of $9.5 billion (including $9.3 billion of long-term debt maturities), partially offset by an increase of $0.8 billion in fair value adjustments for GE Capital debt in fair value hedge relationships as a result of lower interest rates.

GE Industrial net debt* was $47.9 billion and $55.1 billion at December 31, 2019 and 2018, respectively. The reduction was driven primarily by the completion of a tender offer to purchase GE long-term debt of $4.8 billion in the third quarter of 2019 and total repayments of $1.5 billion of intercompany loans from GE Capital, as well as a higher ending cash balance.

In 2015, senior unsecured notes and commercial paper were assumed by GE upon its merger with GE Capital. Under the conditions of the 2015 assumed debt agreement, GE Capital agreed to continue making required principal and interest payments on behalf of GE, resulting in the establishment of an intercompany receivable and payable between GE and GE Capital. In addition, GE Capital has periodically made intercompany loans to GE with maturity terms that mirror the assumed debt. As these loans qualify for right-of-offset presentation, they reduce the assumed debt intercompany receivable and payable between GE and GE Capital, as noted in the table below.

*Non-GAAP Financial Measure

GE 2019 FORM 10-K 26
The following table provides a reconciliation of total short- and long-term borrowings as reported on the respective GE and GE Capital Statements of Financial Position to borrowings adjusted for assumed debt and intercompany loans:

<table>
<thead>
<tr>
<th>December 31, 2019 (In billions)</th>
<th>GE</th>
<th>GE Capital</th>
<th>Consolidated(a)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total short- and long-term borrowings</td>
<td>$52.1</td>
<td>$39.9</td>
<td>$90.9</td>
</tr>
<tr>
<td>Debt assumed by GE from GE Capital</td>
<td>(31.4)</td>
<td>31.4</td>
<td>—</td>
</tr>
<tr>
<td>Intercompany loans with right of offset</td>
<td>12.2</td>
<td>(12.2)</td>
<td>—</td>
</tr>
<tr>
<td>Total intercompany payable (receivable) between GE and GE Capital</td>
<td>(19.1)</td>
<td>19.1</td>
<td>—</td>
</tr>
<tr>
<td>Total borrowings adjusted for assumed debt and intercompany loans</td>
<td>$32.9</td>
<td>$59.0</td>
<td>$90.9</td>
</tr>
</tbody>
</table>

(a) Included elimination of other GE borrowings from GE Capital, primarily related to timing of cash settlements associated with GE receivables monetization programs.

When measuring the individual financial positions of GE and GE Capital, assumed debt should be considered a GE Capital debt obligation, and the intercompany loans with the right of offset mentioned above should be considered a GE debt obligation and a reduction of GE Capital’s total debt obligations. The following table illustrates the primary components of GE and GE Capital borrowings, adjusted for assumed debt and intercompany loans.

<table>
<thead>
<tr>
<th>GE (In billions)</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
<th>GE Capital (In billions)</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Commercial paper</td>
<td>$3.0</td>
<td>$3.0</td>
<td>Commercial paper</td>
<td>$—</td>
<td>$—</td>
</tr>
<tr>
<td>GE senior notes</td>
<td>15.5</td>
<td>20.4</td>
<td>Senior and subordinated notes</td>
<td>36.5</td>
<td>39.1</td>
</tr>
<tr>
<td>Intercompany loans from GE Capital</td>
<td>12.2</td>
<td>13.7</td>
<td>Senior and subordinated notes assumed by GE</td>
<td>31.4</td>
<td>36.3</td>
</tr>
<tr>
<td>Other GE borrowings</td>
<td>2.2</td>
<td>2.6</td>
<td>Intercompany loans to GE</td>
<td>(12.2)</td>
<td>(13.7)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Other GE Capital borrowings(a)</td>
<td>3.4</td>
<td>3.9</td>
</tr>
<tr>
<td>Total GE adjusted borrowings</td>
<td>$32.9</td>
<td>$39.7</td>
<td>Total GE adjusted borrowings</td>
<td>$59.0</td>
<td>$65.5</td>
</tr>
</tbody>
</table>

(a) Included $1.7 billion and $1.9 billion at December 31, 2019 and December 31, 2018, respectively, of non-recourse borrowings of consolidated securitization entities where GE Capital has securitized financial assets as an alternative source of funding.

The intercompany loans from GE Capital to GE bear the right of offset against amounts owed by GE Capital to GE under the assumed debt agreement and can be prepaid by GE at any time, in whole or in part, without premium or penalty. These loans are priced at market terms and have a collective weighted average interest rate of 3.5% and term of approximately 11.7 years at December 31, 2019. In 2019, GE repaid a total of $1.5 billion of intercompany loans from GE Capital.

GE has in place committed credit lines which it may use from time to time to meet its short-term liquidity needs. The following table provides a summary of committed and available credit lines.

<table>
<thead>
<tr>
<th>GE COMMITTED AND AVAILABLE CREDIT FACILITIES (In billions)</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unused back-up revolving credit facility</td>
<td>$20.0</td>
<td>$20.0</td>
</tr>
<tr>
<td>Revolving credit facilities (exceeding one year)</td>
<td>18.9</td>
<td>23.9</td>
</tr>
<tr>
<td>Bilateral revolving credit facilities (364-day)</td>
<td>3.1</td>
<td>3.6</td>
</tr>
<tr>
<td>Total committed credit facilities</td>
<td>$42.0</td>
<td>$47.5</td>
</tr>
<tr>
<td>Less offset provisions</td>
<td>6.7</td>
<td>6.7</td>
</tr>
<tr>
<td>Total net available credit facilities</td>
<td>$35.3</td>
<td>$40.8</td>
</tr>
</tbody>
</table>

Included in our credit facilities is an unused $20.0 billion back-up revolving syndicated credit facility extended by 36 banks, expiring in 2021, and an unused $14.8 billion revolving syndicated credit facility extended by six banks, expiring on December 31, 2020. The commitments under these syndicated credit facilities may be reduced by up to $6.7 billion due to offset provisions for any bank that holds a commitment to lend under both facilities.
The amount committed and available under the syndicated credit facility expiring on December 31, 2020 will periodically be reduced by the greater of specified contractual commitment reductions or calculated commitment reductions, which is determined based on any potential specified issuances of equity and incurrences of incremental debt by GE or its subsidiaries, as well as a portion of industrial business disposition proceeds. In the first quarter of 2019, the amount committed and available under this facility was reduced by the calculated commitment reduction of $5.0 billion to $14.8 billion. Pursuant to an amendment entered into in the first quarter 2019, further commitment reductions (other than those related to incremental debt issuances or equity issuances) are deferred until the earlier of the closing of the BioPharma transaction or September 30, 2020. If the BioPharma transaction closes prior to June 30, 2020, the commitments under the facility are reduced by the greater of $7.4 billion or the calculated commitment reductions through the BioPharma closing date (including all deferred reductions). If the BioPharma transaction closes on or after June 30, 2020, the commitments under the facility are reduced by the greater of $9.9 billion or the calculated commitment reductions through the BioPharma closing date (including all deferred reductions). The $20.0 billion syndicated back-up revolving credit facility expiring in 2021 does not contain any contractual commitment reduction features.

Under the terms of an agreement between GE Capital and GE, GE Capital has the right to compel GE to borrow under all credit facilities except the syndicated facility expiring on December 31, 2020 and transfer the proceeds to GE Capital as intercompany loans, which would be subject to the same terms and conditions as those between GE and the lending banks. GE Capital has not exercised this right.

The following table provides a summary of the activity in the primary external sources of short-term borrowings for GE in the fourth quarters of 2019 and 2018.

<table>
<thead>
<tr>
<th>(In billions)</th>
<th>GE Commercial Paper</th>
<th>Revolving Credit Facilities</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average borrowings during the fourth quarter</td>
<td>$3.0</td>
<td>$1.3</td>
<td>$4.3</td>
</tr>
<tr>
<td>Maximum borrowings outstanding during the fourth quarter</td>
<td>3.2</td>
<td>1.5</td>
<td>4.7</td>
</tr>
<tr>
<td>Ending balance at December 31</td>
<td>3.0</td>
<td>—</td>
<td>3.0</td>
</tr>
<tr>
<td>2018</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Average borrowings during the fourth quarter</td>
<td>$7.9</td>
<td>$2.5</td>
<td>$10.4</td>
</tr>
<tr>
<td>Maximum borrowings outstanding during the fourth quarter</td>
<td>10.7</td>
<td>5.1</td>
<td>14.8</td>
</tr>
<tr>
<td>Ending balance at December 31</td>
<td>3.0</td>
<td>—</td>
<td>3.0</td>
</tr>
</tbody>
</table>

Total average and maximum borrowings in the table above are calculated based on the daily outstanding balance of the sum of commercial paper and revolving credit facilities.

The reduction in total GE average and maximum short-term borrowings during the fourth quarter of 2019 compared to the fourth quarter of 2018 was driven by holding higher cash balances and improvements in our global funding and cash management operations.

In addition to its external liquidity sources, GE may from time to time enter into short-term intercompany loans from GE Capital to utilize GE Capital’s excess cash as an efficient source of liquidity. These loans are repaid within the same quarter. No such loans were made in 2019. GE Capital did not issue any commercial paper or draw on any revolving credit facilities in 2019.

CREDIT RATINGS AND CONDITIONS. We have relied, and may continue to rely, on the short- and long-term debt capital markets to fund, among other things, a significant portion of our operations. The cost and availability of debt financing is influenced by our credit ratings. Moody’s Investors Service (Moody’s), Standard and Poor’s Global Ratings (S&P), and Fitch Ratings (Fitch) currently issue ratings on GE and GE Capital short- and long-term debt. The credit ratings of GE and GE Capital as of the date of this filing are set forth in the table below.

<table>
<thead>
<tr>
<th></th>
<th>Moody’s</th>
<th>S&amp;P</th>
<th>Fitch</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE</td>
<td>Outlook</td>
<td>Stable</td>
<td>Stable</td>
</tr>
<tr>
<td>Short term</td>
<td>P-2</td>
<td>A-2</td>
<td>F2</td>
</tr>
<tr>
<td>Long term</td>
<td>Baa1</td>
<td>BBB+</td>
<td>BBB+</td>
</tr>
<tr>
<td>GE Capital</td>
<td>Outlook</td>
<td>Stable</td>
<td>Stable</td>
</tr>
<tr>
<td>Short term</td>
<td>P-2</td>
<td>A-2</td>
<td>F2</td>
</tr>
<tr>
<td>Long term</td>
<td>Baa1</td>
<td>BBB+</td>
<td>BBB+</td>
</tr>
</tbody>
</table>

There were no changes in GE or GE Capital ratings from the end of the first quarter of 2019 through the date of this filing.

We are disclosing our credit ratings and any current quarter updates to these ratings to enhance understanding of our sources of liquidity and the effects of our ratings on our costs of funds. Our ratings may be subject to a revision or withdrawal at any time by the assigning rating organization, and each rating should be evaluated independently of any other rating. For a description of some of the potential consequences of a reduction in our credit ratings, see the Financial Risks section of Risk Factors in this report.
The following table provides a summary of the estimated potential liquidity impact in the event of further downgrades with regards to the most significant contractual credit ratings conditions of the Company based on their proximity to our current ratings.

<table>
<thead>
<tr>
<th>(In billions)</th>
<th>Triggers Below</th>
<th>At December 31, 2019</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Derivatives</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terminations</td>
<td>BBB/Baa2</td>
<td>$ (0.2)</td>
</tr>
<tr>
<td>Cash margin posting</td>
<td>BBB/Baa2</td>
<td>(0.5)</td>
</tr>
<tr>
<td><strong>Receivables Sales Programs</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loss of cash commingling</td>
<td>A-2/P-2/F2</td>
<td>$ (0.3)</td>
</tr>
<tr>
<td>Alternative funding sources</td>
<td>A-2/P-2/F2</td>
<td>(1.1)</td>
</tr>
</tbody>
</table>

The timing within the quarter of the potential liquidity impact of these areas may differ, as described in the following sections which provide additional details regarding the significant credit rating conditions of the Company.

**DEBT CONDITIONS.** Substantially all of our debt agreements do not contain material credit rating covenants. If our short-term credit ratings were to fall below A-2/P-2/F2, it is possible that we would lose all or part of our access to the tier-2 commercial paper markets, which would reduce our borrowing capacity in those markets. This may result in increased utilization of our revolving credit facilities to fund our intra-quarter operations.

**DERIVATIVE CONDITIONS.** Swap, forward and option contracts are executed under standard master agreements that typically contain mutual downgrade provisions that provide the ability of the counterparty to require termination if the credit ratings of the applicable GE entity were to fall below specified ratings levels agreed upon with the counterparty, primarily BBB/Baa2. Our master agreements also typically contain provisions that provide termination rights upon the occurrence of certain other events, such as a bankruptcy or events of default by one of the parties. If an agreement was terminated under any of these circumstances, the termination amount payable would be determined on a net basis and could also take into account any collateral posted. The net amount of our derivative liability subject to such termination provisions, after consideration of collateral posted by us and outstanding interest payments was $0.2 billion at December 31, 2019. This excludes exposure related to embedded derivatives, which are not subject to these provisions.

In addition, certain of our derivatives, primarily interest rate swaps, are subject to additional cash margin posting requirements if our credit ratings were to fall below BBB/Baa2. The amount of additional margin will vary based on, among other factors, market movements and changes in our positions. At December 31, 2019, the amount of additional margin that we could be required to post if we fell below these ratings levels was approximately $0.5 billion.

See Note 21 to the consolidated financial statements for further information about our risk exposures, our use of derivatives, and the effects of this activity on our financial statements.

**OTHER CONDITIONS.** Where we provide servicing for third-party investors under certain of our receivable sales programs, GE is contractually permitted to commingle cash collected from customers on financing receivables sold to third-party investors with our own cash prior to payment to third-party investors, provided our short-term credit rating does not fall below A-2/P-2/F2. In the event any of our ratings were to fall below such levels, we may be required to segregate certain of these cash collections owed to third-party investors into restricted bank accounts and would lose the short-term liquidity benefit of commingling with respect to such collections. The financial impact to our intra-quarter liquidity would vary based on collections activity for a given quarter and may result in increased utilization of our revolving credit facilities. The loss of cash commingling would have resulted in an estimated maximum reduction of approximately $0.3 billion to GE intra-quarter liquidity during the fourth quarter of 2019.

In addition, we have relied, and may continue to rely, on securitization programs to provide alternative funding for sales of GE receivables to third-party investors. If any of our short-term credit ratings were to fall below A-2/P-2/F2, the timing or amount of liquidity generated by these programs could be adversely impacted. In the fourth quarter of 2019, the estimated maximum reduction to our ending liquidity had our credit ratings fallen below these levels was approximately $1.1 billion.

**FOREIGN EXCHANGE AND INTEREST RATE RISKS.** As a result of our global operations, we generate and incur a significant portion of our revenues and expenses in currencies other than the U.S. dollar. Such principal currencies include the euro, the Australian dollar, the Brazilian real and the Chinese renminbi, among others. The effects of foreign currency fluctuations on earnings, excluding the earnings impact of the underlying hedged item, was less than $0.1 billion, $0.3 billion, and $0.1 billion for the years ended December 31, 2019, 2018 and 2017, respectively. This analysis excludes any offsetting effect from the forecasted future transactions that are economically hedged.
Exchange rate and interest rate risks are managed with a variety of techniques, including selective use of derivatives. We apply policies to manage each of these risks, including prohibitions on speculative activities. Following is an analysis of the potential effects of changes in interest rates and currency exchange rates.

- It is our policy to minimize exposure to interest rate changes and their impact to interest and other financial charges. We fund our financial investments using a combination of debt and hedging instruments so that the interest rates of our borrowings match the expected interest rate profile on our assets. It is our policy to minimize currency exposures and to conduct operations either within functional currencies or using the protection of hedge strategies. To test the effectiveness of our hedging actions, for interest rate risk we assumed that, on January 1, 2020, interest rates decreased by 100 basis points and the decrease remained in place for the next 12 months and for currency risk of assets and liabilities denominated in other than their functional currencies, we evaluated the effect of a 10% shift in exchange rates against the U.S. dollar. The analyses indicated that our 2019 consolidated net earnings would decline by less than $0.1 billion for interest rate risk and approximately $0.1 billion for foreign exchange risk.

**LIBOR REFORM.** In connection with the potential transition away from the use of the London interbank offered rate (LIBOR) as an interest rate benchmark, we are currently in the process of identifying and managing the potential impact to the Company. The majority of the Company’s exposure to LIBOR relates to debt securities issued by GE Capital, for which contractual fallback language exists, as well as preferred stock issued by GE, substantially all of which converts to LIBOR in January 2021. Additionally, with respect to our derivatives portfolio, we will review industry-wide LIBOR reform efforts and expect that such efforts will provide guidance on how to manage the transition from LIBOR for derivatives.

**STATEMENT OF CASH FLOWS – OVERVIEW FROM 2017 THROUGH 2019.** We manage the cash flow performance of our industrial and financial services businesses separately. We therefore believe it is useful to report separate GE and GE Capital columns in our Statement of Cash Flows because it enables us and our investors to evaluate the cash from operating activities of our industrial businesses (the principal source of cash generation for our industrial businesses) separately from the cash flows of our financial services business, as well as to evaluate the cash flows between our industrial businesses and GE Capital.

In preparing our Statement of Cash Flows, we make certain adjustments to reflect cash flows that cannot otherwise be calculated by changes in our Statement of Financial Position. These adjustments may include, but are not limited to, the effects of currency exchange, acquisitions and dispositions of businesses, businesses classified as held for sale, the timing of settlements to suppliers for property, plant and equipment, non-cash gains/losses and other balance sheet reclassifications.

All other operating activities reflect cash sources and uses as well as non-cash adjustments to net earnings (loss). See Note 24 to the consolidated financial statements for further information regarding All other operating activities, All other investing activities and All other financing activities for both GE and GE Capital.

The following investing and financing activities affected recognized assets or liabilities but did not result in cash receipts or payments in 2019: the ownership interest received and tax benefits receivable as a result of the spin-off and subsequent merger of our Transportation segment with Wabtec; our retained ownership interest in Baker Hughes; additional non-cash deferred purchase price received by GE Capital related to sales of current receivables; and right-of-use assets obtained in operating leases. See Notes 2, 4 and 7, respectively, to the consolidated financial statements.

See the Intercompany Transactions between GE and GE Capital section within MD&A and Notes 4 and 25 to the consolidated financial statements for further information regarding certain transactions affecting our consolidated Statement of Cash Flows.

**GE CASH FLOWS FROM CONTINUING OPERATIONS.** The most significant source of cash in GE CFOA is customer-related activities, the largest of which is collecting cash resulting from product or services sales. The most significant operating use of cash is to pay our suppliers, employees, tax authorities, contribute to post retirement plans and pay others for a wide range of material, services and taxes.

GE measures itself on a GE Industrial free cash flows* basis. This metric includes GE CFOA plus investments in property, plant and equipment and additions to internal-use software; this metric excludes any dividends received from GE Capital and any cash received from dispositions of property, plant and equipment. We believe that investors may also find it useful to compare GE’s Industrial free cash flows* performance without the effects of cash used for taxes related to business sales and contributions to the GE Pension Plan. We believe that this measure better allows management and investors to evaluate the capacity of our industrial operations to generate free cash flows.

*Non-GAAP Financial Measure
2019 CFOA (GAAP) AND FREE CASH FLOWS (FCF) BY SEGMENT (NON-GAAP)

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Power</th>
<th>Renewable Energy</th>
<th>Aviation</th>
<th>Healthcare</th>
<th>Corporate &amp; Eliminations</th>
<th>GE Industrial</th>
</tr>
</thead>
<tbody>
<tr>
<td>CFOA (GAAP)</td>
<td>$1,200</td>
<td>$512</td>
<td>5,552</td>
<td>3,024</td>
<td>(2,250)</td>
<td>4,614</td>
</tr>
<tr>
<td>Add: gross additions to property, plant and equipment</td>
<td>(277)</td>
<td>(455)</td>
<td>(1,031)</td>
<td>(395)</td>
<td>(59)</td>
<td>(2,216)</td>
</tr>
<tr>
<td>Add: gross additions to internal-use software</td>
<td>(46)</td>
<td>(14)</td>
<td>(107)</td>
<td>(79)</td>
<td>(28)</td>
<td>(274)</td>
</tr>
<tr>
<td>Less: GE Pension Plan funding</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Less: taxes related to business sales</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(198)</td>
<td>(198)</td>
</tr>
<tr>
<td>Free cash flows (Non-GAAP)</td>
<td>$1,523</td>
<td>$980</td>
<td>4,415</td>
<td>2,550</td>
<td>(2,139)</td>
<td>2,322</td>
</tr>
</tbody>
</table>

2018 CFOA (GAAP) AND FREE CASH FLOWS (FCF) BY SEGMENT (NON-GAAP)

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Power</th>
<th>Renewable Energy</th>
<th>Aviation</th>
<th>Healthcare</th>
<th>Corporate &amp; Eliminations</th>
<th>GE Industrial</th>
</tr>
</thead>
<tbody>
<tr>
<td>CFOA (GAAP)</td>
<td>$1,849</td>
<td>406</td>
<td>5,373</td>
<td>3,485</td>
<td>(6,714)</td>
<td>701</td>
</tr>
<tr>
<td>Add: gross additions to property, plant and equipment</td>
<td>(358)</td>
<td>(297)</td>
<td>(1,070)</td>
<td>(378)</td>
<td>(131)</td>
<td>(2,234)</td>
</tr>
<tr>
<td>Add: gross additions to internal-use software</td>
<td>(66)</td>
<td>(11)</td>
<td>(73)</td>
<td>(90)</td>
<td>(67)</td>
<td>(306)</td>
</tr>
<tr>
<td>Less: GE Pension Plan funding</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(6,000)</td>
<td>(6,000)</td>
</tr>
<tr>
<td>Less: taxes related to business sales</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(180)</td>
<td>(180)</td>
</tr>
<tr>
<td>Free cash flows (Non-GAAP)</td>
<td>$2,273</td>
<td>98</td>
<td>4,230</td>
<td>3,018</td>
<td>(731)</td>
<td>4,341</td>
</tr>
</tbody>
</table>

GE cash from operating activities was $4.6 billion in 2019 compared with $0.7 billion in 2018 (including $0.3 billion and $0.5 billion cash received for Baker Hughes Class B shareholder dividends in 2019 and 2018, respectively). The $3.9 billion increase was primarily due to: the nonrecurrence of GE Pension Plan contributions of $6.0 billion in 2018 (which are excluded from GE Industrial free cash flows*); a decrease in payments of equipment project cost accruals of $0.6 billion; a net decrease in payments of Aviation-related customer allowance accruals of $0.4 billion; and an increase in cash generated from contract & other deferred assets of $0.1 billion, primarily due to higher billings on our long-term service agreements, partially offset by lower liquidations of deferred inventory. These increases in cash were partially offset by: an increase in cash used for working capital of $2.6 billion; and an increase in cash paid for income taxes of $0.6 billion.

The increase in cash used for working capital was due to: an increase in cash used for current receivables of $2.9 billion, primarily driven by lower sales of receivables and receivables growth resulting from the 737 MAX grounding; a decrease in cash from accounts payable of $0.9 billion; and higher inventory build of $0.5 billion, mainly as a result of the expected timing of deliveries in 2020. These increases in cash used for working capital were partially offset by higher progress collections of $1.8 billion, mainly as a result of higher utilization of collections in 2018, including the impact of the timing of progress collections received in the fourth quarter of 2017. As discussed in the Aviation and GECAS 737 MAX section within the Consolidated Results section of MD&A, the 737 MAX grounding had an adverse net effect on GE CFOA of approximately $1.4 billion in 2019. Within Aviation, this effect was more than offset by: higher commercial aftermarket earnings and higher long-term service agreement billings of $0.6 billion; cash receipts from contract modifications of $0.3 billion; a new spare parts distribution deal for a legacy engine program of $0.3 billion; and lower customer allowance payments of $0.4 billion as discussed above. Other Aviation working capital cash flows, excluding the impact of the 737 MAX grounding, largely offset.

GE cash from investing activities was $4.1 billion in 2019 compared with $3.1 billion in 2018. The $0.9 billion increase was primarily due to: proceeds from the spin-off of our Transportation business of $6.2 billion (including the secondary offerings of Wabtec common stock shares in the second and third quarters of 2019), the sale of a portion of our stake in Baker Hughes of $3.0 billion and from other business dispositions in Aviation, Corporate and Power (net of cash transferred) of $1.1 billion in 2019, compared with total proceeds of $6.0 billion in 2018, primarily from the sale of businesses at Power and Healthcare; a decrease in net cash paid for settlements of derivative hedges of $0.9 billion; the nonrecurrence of the purchase of an aviation technology joint venture of $0.6 billion in 2018; partially offset by the 2019 capital contribution to GE Capital of $4.0 billion; business acquisitions of $0.4 billion, primarily related to the transfer of the HEF business from GE Capital to our Healthcare segment in 2019; and an increase in cash used related to net settlements between our continuing operations and discontinued operations of $0.4 billion. Cash used for additions to property, plant and equipment and internal-use software, which is a component of GE Industrial free cash flows*, was $2.5 billion in both 2019 and 2018.

*Non-GAAP Financial Measure
GE cash used for financing activities was $7.7 billion in 2019 compared with cash from financing activities of $1.5 billion in 2018. The $9.1 billion increase in cash used was primarily due to: the nonrecurrence of intercompany loans from GE Capital to GE of $6.5 billion in 2018 (including $6.0 billion to fund contributions to the GE Pension Plan); completion of a tender offer to purchase GE long-term debt of $4.8 billion in 2019; the nonrecurrence of dispositions of noncontrolling interests in Baker Hughes of $4.4 billion in 2018; the repayment of GE Capital intercompany loans by GE of $1.5 billion in 2019; partially offset by a decrease in common dividends paid to shareholders of $3.8 billion; and the nonrecurrence of the acquisition of Alstom’s interest in grid technology, renewable energy, and global nuclear and French steam power joint ventures for $3.1 billion in 2018.

GE cash from operating activities was $0.7 billion in 2018 compared with $11.5 billion in 2017 (including $0.5 billion and $0.3 billion cash received for Baker Hughes Class B shareholder dividends in 2018 and 2017, respectively). The $10.8 billion decrease was primarily due to: an increase in GE Pension Plan contributions (which are excluded from GE Industrial free cash flows*) of $4.3 billion; the nonrecurrence of common dividends received from GE Capital (which are excluded from GE Industrial free cash flows*) of $4.0 billion in 2017; an increase in cash used for working capital of $3.4 billion; and an increase in payments of equipment project cost accruals of $0.7 billion. These decreases in cash were partially offset by: a decrease in cash used for contract & other deferred assets of $1.2 billion, primarily due to the timing of revenue recognized relative to the timing of billings and collections on our long-term equipment agreements and lower cash used for deferred inventory; and a decrease in cash paid for income taxes of $0.8 billion.

The increase in cash used for working capital was due to: lower progress collections of $2.4 billion, mainly as a result of net utilization in 2018, including the impact of the timing of progress collections received in the fourth quarter of 2017; an increase in cash used for current receivables of $2.0 billion, primarily driven by lower sales of receivables; and higher inventory build of $0.7 billion, mainly as a result of expected deliveries in 2019. These increases in cash used for working capital were partially offset by an increase in cash from accounts payable of $1.6 billion, primarily driven by inventory build and improved payment terms.

GE cash from investing activities was $3.1 billion in 2018 compared with cash used for investing activities of $11.7 billion in 2017. The increase in cash of $14.9 billion was primarily due to: a decrease in cash used related to net settlements between our continuing operations and discontinued operations of $6.6 billion, primarily related to funding in the first half of 2017 in order to complete the Baker Hughes acquisition; an increase in proceeds from business dispositions (net of cash transferred) of $3.0 billion, primarily from the sale of businesses at Power and Healthcare; a decrease in cash used for business acquisitions (net of cash acquired) of $2.7 billion, primarily driven by the acquisitions of LM Wind Power and ServiceMax in 2017; lower cash used for additions to property, plant and equipment and internal-use software (which is a component of GE Industrial free cash flows*) of $1.3 billion; and the provision of a promissory note to Baker Hughes in the third quarter of 2017 of $1.1 billion; partially offset by the purchase of an aviation technology joint venture of $0.6 billion in 2018.

GE cash from financing activities was $1.5 billion in 2018 compared with $1.9 billion in 2017. The $0.4 billion decrease was primarily due to: a decrease in net borrowings of $7.9 billion, mainly as a result of the issuance of long-term euro debt, primarily to fund acquisitions in 2017; and the acquisition of Alstom’s interest in grid technology, renewable energy, and global nuclear and French steam power joint ventures for $3.1 billion in 2018. These decreases in cash were partially offset by: a decrease in common dividends paid to shareholders of $4.2 billion; an increase in dispositions of noncontrolling interests in Baker Hughes of $4.1 billion; and a decrease in net repurchases of GE treasury shares of $2.5 billion.

GE cash used for operating activities of discontinued operations was an insignificant amount in 2019 compared with cash generated of $2.1 billion in 2018. The $2.1 billion decrease was primarily as a result of the dispositions of Baker Hughes in the third quarter of 2019 and our Transportation segment in the first quarter of 2019, due to the nonrecurrence of operating cash generated in 2018, primarily in the fourth quarter.

GE cash used for investing activities of discontinued operations was $3.4 billion in 2019 compared with $0.7 billion in 2018. The $2.8 billion increase in cash used was primarily due to the deconsolidation of Baker Hughes cash of $3.1 billion as a result of the reduction in our ownership interest in the third quarter of 2019.

GE cash used for financing activities of discontinued operations was $0.4 billion in 2019 compared with $4.5 billion in 2018. The $4.1 billion decrease of cash used was primarily due to: the nonrecurrence of Baker Hughes share repurchases of $2.5 billion in 2018; and an increase in Baker Hughes borrowings of $0.3 billion in 2019 compared with net repayments of Baker Hughes borrowings of $1.1 billion in 2018.

GE cash from operating activities of discontinued operations was $2.1 billion in 2018 compared with cash used of $0.2 billion in 2017. The $2.2 billion increase in cash was primarily as a result of better operating performance at Baker Hughes.

GE cash used for investing activities of discontinued operations was $0.7 billion in 2018 compared with cash generated of $2.3 billion in 2017. The $3.0 billion increase in cash used was primarily due to: a decrease in net cash received from continuing operations of $6.6 billion, primarily related to funding in the first half of 2017 in order to complete the Baker Hughes acquisition; partially offset by the nonrecurrence of net cash paid for the Baker Hughes acquisition of $3.4 billion in 2017.

*Non-GAAP Financial Measure
**MD&A**

**CAPITAL RESOURCES AND LIQUIDITY**

**GE cash used for financing activities of discontinued operations** was $4.5 billion in 2018 compared with cash generated of $3.5 billion in 2017. The $8.0 billion increase in cash used was primarily due to: net repayments of Baker Hughes borrowings of $1.1 billion in 2018 compared with net new debt of $4.7 billion in 2017, including the issuance of long-term debt of $4.0 billion and a promissory note received from GE of $1.1 billion; and an increase in Baker Hughes share repurchases of $2.0 billion.

**GE CAPITAL CASH FLOWS FROM CONTINUING OPERATIONS. GE Capital cash from operating activities** was $1.9 billion in 2019 compared with $1.6 billion in 2018. The increase of $0.3 billion was primarily due to: a net increase in cash collateral received and settlements paid from counterparties on derivative contracts of $2.0 billion; partially offset by a general decrease in cash generated from earnings (loss) from continuing operations.

**GE Capital cash from investing activities** was $9.5 billion in 2019 compared with $11.8 billion in 2018. The decrease of $2.3 billion was primarily due to: lower collections of financing receivables of $6.6 billion; an increase of net purchases of investment securities of $4.2 billion; lower net sales of equity investments of $3.1 billion; and an increase in cash used related to net settlements between our continuing operations (primarily our Corporate function) and businesses in discontinued operations (primarily WMC) of $2.4 billion; partially offset by the nonrecurrence of intercompany loans from GE Capital to GE of $6.5 billion in 2018; an increase in cash related to our current receivables and supply chain finance programs with GE of $4.4 billion; higher proceeds from business dispositions $1.9 billion; and the repayment of GE Capital intercompany loans by GE of $1.5 billion in 2019.

**GE Capital cash used for financing activities** was $7.0 billion in 2019 compared with $23.9 billion in 2018. The decrease of $16.9 billion was primarily due to lower net repayments of borrowings of $11.4 billion; a capital contribution from GE to GE Capital of $4.0 billion; and lower cash settlements on derivatives hedging foreign currency debt of $1.4 billion.

**GE Capital cash from operating activities** was $1.6 billion in 2018 compared with $2.4 billion in 2017. The decrease of $0.8 billion was primarily due to: a net increase in cash collateral and settlements paid to counterparties on derivative contracts of $1.5 billion; partially offset by a general increase in cash generated from earnings (loss) from continuing operations.

**GE Capital cash from investing activities** was $11.8 billion in 2018 compared with $8.2 billion in 2017. The increase of $3.5 billion was primarily due to: higher collections of financing receivables of $7.1 billion and proceeds from the sales of EFS’ debt origination business and EFS equity investments of $6.1 billion in 2018; partially offset by a decrease in net investment securities of $4.6 billion; $2.5 billion in 2018 compared with $7.1 billion in 2017; an increase in net additions to property, plant and equipment of $1.6 billion; net proceeds from sales of discontinued operations of an insignificant amount in 2018 compared with $1.5 billion in 2017; an increase in net intercompany loans from GE Capital to GE of $6.5 billion in 2018 compared with $5.9 billion in 2017 and a general reduction in funding related to discontinued operations.

**GE Capital cash used for financing activities** was $23.9 billion in 2018 compared with $23.6 billion in 2017. The increase of $0.3 billion was primarily due to: higher net repayments of borrowings of $21.1 billion in 2018 compared with $19.0 billion in 2017 and a net increase in derivative cash settlements paid of $2.0 billion partially offset by no GE Capital common dividends paid to GE in 2018 compared with $4.0 billion in 2017.

**INTERCOMPANY TRANSACTIONS BETWEEN GE AND GE CAPITAL.** Transactions between related companies are made on arm’s length terms and are reported in the GE and GE Capital columns of our financial statements, which we believe provide useful supplemental information to our consolidated financial statements. See Note 25 to the consolidated financial statements for further information.

**Sales of Receivables.** In order to manage short-term liquidity and credit exposure, GE may sell current customer receivables to GE Capital and other third parties. These transactions are made on arm’s length terms and any discount related to time value of money, is recognized within the respective GE Industrial business in the period these receivables were sold to GE Capital or third parties. See Note 4 to the consolidated financial statements for further information.

**Supply Chain Finance Programs.** GE facilitates voluntary supply chain finance programs with third parties which provide participating GE suppliers the opportunity to sell their GE receivables to third parties at the sole discretion of both the suppliers and the third parties. The terms of these programs do not alter GE’s obligations to its suppliers which arise from independently negotiated contractual supply agreements. GE’s obligation remains limited to making payment on its supplier invoices on the terms originally negotiated with its suppliers, regardless of whether the supplier sells its receivable to a third party. GE has guaranteed the program providers that its participating affiliates will pay their supplier invoices on the terms originally negotiated with their suppliers.

At December 31, 2019 and 2018, included in GE’s accounts payable is $2.4 billion and $0.4 billion, respectively, of supplier invoices that are subject to the third-party programs. GE accounts for all payments made under the programs as reductions to CFOA. Total GE supplier invoices paid through these third-party programs were $1.4 billion and an insignificant amount for the years ended December 31, 2019 and 2018, respectively.

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Previously, GE Capital operated a supply chain finance program for suppliers to GE’s industrial businesses. Under that program, GE Capital may settle GE’s industrial businesses supplier invoices early in return for early pay discounts. In turn, GE settled invoices with GE Capital in accordance with the original supplier payment terms. On February 28, 2019, GE Capital sold the program platform to MUFG Union Bank, N.A. (MUFG) and is transitioning GE’s suppliers to a MUFG supply chain finance program. Information for suppliers which have already transitioned from GE Capital to MUFG is included within the third-party supply chain finance program data presented above. For the year ended December 31, 2019, there was not a significant effect on GE CFOA related to the MUFG transition.

The GE funded participation in the GE Capital program will continue to be settled following the original invoice payment terms with an expectation that the transition be completed by the end of 2020. The GE liability associated with the funded participation in the program is presented as accounts payable and amounted to $2.1 billion and $4.4 billion at December 31, 2019 and 2018, respectively.

**GE Capital Finance Transactions.** During the years ended December 31, 2019 and 2018, GE Capital acquired from third parties 51 aircraft with a list price totaling $6.4 billion and 64 aircraft with a list price totaling $7.8 billion, respectively, that will be leased to others and are powered by engines manufactured by GE Aviation and affiliates. GE Capital also made payments to GE Aviation and affiliates related to spare engines and engine parts of $0.7 billion and $0.4 billion, which included $0.6 billion and $0.2 billion to CFM International, during the years ended December 31, 2019 and 2018, respectively. Additionally, GE Capital had $2.0 billion and $1.2 billion of net book value of engines, originally manufactured by GE Aviation and affiliates and subsequently leased back to GE Aviation and affiliates at December 31, 2019 and 2018, respectively.

Also, during the years ended December 31, 2019 and 2018, GE recognized equipment revenues of $1.6 billion and $1.0 billion, respectively, from customers within our Power and Renewable Energy segments in which GE Capital has been an investee or is committed to be an investee in the underlying projects.

For certain of these investments, in order to meet its underwriting criteria, GE Capital may obtain a direct guarantee from GE related to the performance of the third party. GE guarantees include direct performance or payment guarantees, return on investment guarantees and asset value guarantees. As of December 31, 2019, GE had outstanding guarantees to GE Capital on $0.9 billion of funded exposure and $1.0 billion of unfunded commitments, which included guarantees issued by industrial businesses. The recorded contingent liability for these guarantees was insignificant as of December 31, 2019 and is based on individual transaction level defaults, losses and/or returns.

**CONTRACTUAL OBLIGATIONS.** As defined by reporting regulations, our contractual obligations for estimated future payments as of December 31, 2019, follow.

<table>
<thead>
<tr>
<th>(In billions)</th>
<th>Total</th>
<th>2020</th>
<th>2021-2022</th>
<th>2023-2024</th>
<th>Thereafter</th>
</tr>
</thead>
<tbody>
<tr>
<td>Borrowings (Note 11)</td>
<td>$90.9</td>
<td>$23.6</td>
<td>$15.9</td>
<td>$8.4</td>
<td>$42.9</td>
</tr>
<tr>
<td>Interest on borrowings</td>
<td>24.8</td>
<td>2.5</td>
<td>3.9</td>
<td>3.1</td>
<td>15.3</td>
</tr>
<tr>
<td>Purchase obligations(a)(b)</td>
<td>57.8</td>
<td>18.4</td>
<td>20.2</td>
<td>15.1</td>
<td>4.2</td>
</tr>
<tr>
<td>Insurance liabilities (Note 12)</td>
<td>39.7</td>
<td>2.4</td>
<td>4.1</td>
<td>4.1</td>
<td>29.0</td>
</tr>
<tr>
<td>Operating lease obligations (Note 7)</td>
<td>3.7</td>
<td>0.8</td>
<td>1.2</td>
<td>0.8</td>
<td>0.9</td>
</tr>
<tr>
<td>Other liabilities(c)</td>
<td>45.3</td>
<td>10.1</td>
<td>6.7</td>
<td>5.1</td>
<td>23.4</td>
</tr>
<tr>
<td>Contractual obligations of discontinued operations(d)</td>
<td>0.6</td>
<td>0.3</td>
<td>0.1</td>
<td>0.1</td>
<td>0.1</td>
</tr>
</tbody>
</table>

(a) Included all take-or-pay arrangements, capital expenditures, contractual commitments to purchase equipment that will be leased to others, software acquisition/license commitments, and other purchase commitments.

(b) Excluded funding commitments entered into in the ordinary course of business. See Notes 23 to the consolidated financial statements for further information on these commitments and other guarantees.

(c) Included an estimate of future expected funding requirements related to our postretirement benefit plans and included liabilities for unrecognized tax benefits. Because their future cash outflows are uncertain, the following non-current liabilities are excluded from the table above: derivatives, deferred income and other sundry items. See Notes 13, 15 and 21 to the consolidated financial statements for further information on certain of these items.

(d) Included payments for other liabilities.

**CRITICAL ACCOUNTING ESTIMATES.** Accounting estimates and assumptions discussed in this section are those that we consider to be the most critical to an understanding of our financial statements because they involve significant judgments and uncertainties. See Note 1 to the consolidated financial statements for further information on our most significant accounting policies.

**REVENUE RECOGNITION ON LONG-TERM SERVICES AGREEMENTS.** We have long-term service agreements with our customers predominately within our Power and Aviation segments that require us to maintain the customers’ assets over the contract terms, which generally range from 5 to 25 years. However, contract modifications that extend or revise contracts are not uncommon. We recognize revenue as we perform under the arrangements using the percentage of completion method which is based on our costs incurred to date relative to our estimate of total expected costs. This requires us to make estimates of customer payments expected to be received over the contract term as well as the costs to perform required maintenance services.
Customers generally pay us based on the utilization of the asset (per hour of usage for example) or upon the occurrence of a major event within the contract such as an overhaul. As a result, a significant estimate in determining expected revenues of a contract is estimating how customers will utilize their assets over the term of the agreement. The estimate of utilization, which can change over the contract life, impacts both the amount of customer payments we expect to receive and our estimate of future contract costs. Customers’ asset utilization will influence the timing and extent of overhauls and other service events over the life of the contract. We generally use a combination of both historical utilization trends as well as forward-looking information such as market conditions and potential asset retirements in developing our revenue estimates.

To develop our cost estimates, we consider the timing and extent of future maintenance and overhaul events, including the amount and cost of labor, spare parts and other resources required to perform the services. In developing our cost estimates, we utilize a combination of our historical cost experience and expected cost improvements. Cost improvements are only included in future cost estimates after savings have been observed in actual results or proven effective through an extensive regulatory or engineering approval process.

We routinely review estimates under long-term services agreements and regularly revise them to adjust for changes in outlook. These revisions are based on objectively verifiable information that is available at the time of the review. Contract modifications that change the rights and obligations, as well as the nature, timing and extent of future cash flows, are evaluated for potential price concessions, contract asset impairments and significant financing to determine if adjustments of earnings are required before effectively accounting for modified contract as a new contract.

We regularly assess expected billings adjustments and customer credit risk inherent in the carrying amounts of receivables and contract assets, including the risk that contractual penalties may not be sufficient to offset our accumulated investment in the event of customer termination. We gain insight into future utilization and cost trends, as well as credit risk, through our knowledge of the installed base of equipment and the close interaction with our customers that comes with supplying critical services and parts over extended periods. Revisions may affect a long-term services agreement’s total estimated profitability resulting in an adjustment of earnings.

On December 31, 2019, our net long-term service agreements balance of $5.1 billion represents approximately 2.9% of our total estimated life of contract billings of $176.7 billion. Our contracts (on average) are approximately 22.2% complete based on costs incurred to date and our estimate of future costs. Revisions to our estimates of future billings or costs that increase or decrease total estimated contract profitability by one percentage point would increase or decrease the long-term service agreements balance by $0.4 billion. Cash billings collected on these contracts were $11.5 billion and $10.2 billion during the years ended December 31, 2019 and 2018, respectively.

See Notes 1 and 9 to the consolidated financial statements for further information.

**IMPAIRMENT OF GOODWILL AND OTHER IDENTIFIED INTANGIBLE ASSETS.** During 2019, and in order to improve alignment of our annual goodwill impairment testing and strategic planning process, we changed our annual testing date from the third quarter to the fourth quarter. We determine fair value for each of the reporting units using the market approach, when available and appropriate, or the income approach, or a combination of both. We assess the valuation methodology based upon the relevance and availability of the data at the time we perform the valuation. If multiple valuation methodologies are used, the results are weighted appropriately.

Valuations using the market approach are derived from metrics of publicly traded companies or historically completed transactions of comparable businesses. The selection of comparable businesses is based on the markets in which the reporting units operate giving consideration to risk profiles, size, geography, and diversity of products and services. A market approach is limited to reporting units for which there are publicly traded companies that have the characteristics similar to our businesses.

Under the income approach, fair value is determined based on the present value of estimated future cash flows, discounted at an appropriate risk-adjusted rate. We use our internal forecasts to estimate future cash flows and include an estimate of long-term future growth rates based on our most recent views of the long-term outlook for each business. Actual results may differ from those assumed in our forecasts. We derive our discount rates using a capital asset pricing model and analyzing published rates for industries relevant to our reporting units to estimate the cost of equity financing. We use discount rates that are commensurate with the risks and uncertainty inherent in the respective businesses and in our internally developed forecasts. Discount rates used in our annual reporting unit valuations ranged from 8.9% to 22.0%.

Estimating the fair value of reporting units requires the use of significant judgments that are based on a number of factors including actual operating results, internal forecasts, market observable pricing multiples of similar businesses and comparable transactions, possible control premiums, determining the appropriate discount rate and long-term growth rate assumptions, and, if multiple approaches are being used, determining the appropriate weighting applied to each approach. It is reasonably possible that the judgments and estimates described above could change in future periods.

We review identified intangible assets with defined useful lives and subject to amortization for impairment whenever events or changes in circumstances indicate that the related carrying amounts may not be recoverable. Determining whether an impairment loss has occurred requires the use of our internal forecast to estimate future cash flows and the useful life over which these cash flows will occur. To determine fair value, we use our internal cash flow estimates discounted at an appropriate discount rate.

See Notes 1 and 8 to the consolidated financial statements for further information.
INSURANCE AND INVESTMENT CONTRACTS. Refer to the Other Items - Insurance section within MD&A for further discussion of the accounting estimates and assumptions in our insurance reserves and their sensitivity to change. Also see Notes 1 and 12 to the consolidated financial statements for further information.

PENSION ASSUMPTIONS. Our defined benefit pension plans are accounted for on an actuarial basis, which requires the selection of various assumptions, including a discount rate, an expected return on assets, mortality rates of participants and expectation of mortality improvement. We evaluate these critical assumptions at least annually on a plan and country-specific basis. We periodically evaluate other assumptions involving demographic factors such as retirement age and turnover, and update them to reflect our experience and expectations for the future. Actual results in any given year will often differ from actuarial assumptions because of economic and other factors.

Projected benefit obligations are measured as the present value of expected payments. We discount those cash payments using the weighted average of market-observed yields for high-quality fixed-income securities with maturities that correspond to the payment of benefits. Lower discount rates increase present values and generally increase subsequent-year pension expense; higher discount rates decrease present values and generally reduce subsequent-year pension expense.

Our discount rates for principal pension plans at December 31, 2019, 2018 and 2017 were 3.36%, 4.34% and 3.64%, respectively, reflecting market interest rates.

To determine the expected long-term rate of return on pension plan assets, we consider our asset allocation, as well as historical and expected returns on various categories of plan assets. In developing future long-term return expectations for our principal benefit plans’ assets, we formulate views on the future economic environment, both in the U.S. and abroad. We evaluate general market trends and historical relationships among a number of key variables that impact asset class returns such as expected earnings growth, inflation, valuations, yields and spreads, using both internal and external sources. We also take into account expected volatility by asset class and diversification across classes to determine expected overall portfolio results given our asset allocation. Assets in our principal pension plans earned 17.6% in 2019, and had annualized returns of 6.3%, 7.7% and 8.2% in the 5-, 10- and 25-year periods ended December 31, 2019, respectively. Based on our analysis of future expectations of asset performance, past return results, and our asset allocation, we have assumed a 6.25% long-term expected return on those assets for cost recognition in 2020, as compared to 6.75% in 2019 and 2018.

The Society of Actuaries issued new base and improvement mortality tables in 2019 and we updated mortality assumptions in the U.S. accordingly. These changes in assumptions decreased the December 31, 2019 U.S. pension and retiree benefit plans’ obligations by $0.5 billion.

Changes in key assumptions for our principal pension plans would have the following effects.

• Discount rate – A 25 basis point decrease in discount rate would increase pension cost in the following year by about $0.2 billion and would increase the pension benefit obligation at year-end by about $2.3 billion.
• Expected return on assets – A 50 basis point decrease in the expected return on assets would increase pension cost in the following year by about $0.3 billion.

See Other Consolidated Information – Postretirement Benefit Plans section within MD&A and Note 13 to the consolidated financial statements for further information.

INCOME TAXES. Our annual tax rate is based on our income, statutory tax rates and tax planning opportunities available to us in the various jurisdictions in which we operate. Tax laws are complex and subject to different interpretations by the taxpayer and respective governmental taxing authorities. Significant judgment is required in determining our tax expense and in evaluating our tax positions, including evaluating uncertainties. We review our tax positions quarterly and adjust the balances as new information becomes available. Our income tax rate is significantly affected by the tax rate on our global operations. In addition to local country tax laws and regulations, this rate can depend on the extent earnings are indefinitely reinvested outside the U.S. Historically U.S. taxes were due upon repatriation of foreign earnings. Due to the enactment of U.S. tax reform, most repatriations of foreign earnings will be free of U.S. federal income tax but may incur withholding or state taxes. Indefinite reinvestment is determined by management’s judgment about and intentions concerning the future operations of the Company. Most of these earnings have been reinvested in active non-U.S. business operations. At December 31, 2019, we have not changed our indefinite reinvestment decision as a result of tax reform but will reassess this on an ongoing basis.
Deferred income tax assets represent amounts available to reduce income taxes payable on taxable income in future years. Such assets arise because of temporary differences between the financial reporting and tax bases of assets and liabilities, as well as from net operating loss and tax credit carryforwards. We evaluate the recoverability of these future tax deductions and credits by assessing the adequacy of future expected taxable income from all sources, including reversal of taxable temporary differences, forecasted operating earnings and available tax planning strategies. These sources of income rely heavily on estimates. We use our historical experience and our short- and long-range business forecasts to provide insight. Further, our global and diversified business portfolio gives us the opportunity to employ various prudent and feasible tax planning strategies to facilitate the recoverability of future deductions. Amounts recorded for deferred tax assets related to non-U.S. net operating losses, net of valuation allowances, were $2.2 billion and $3.1 billion at December 31, 2019 and 2018, including $0.2 billion related to held for sale assets at December 31, 2019 and $0.2 billion and $0.5 billion at December 31, 2019 and 2018, respectively, associated with losses reported in discontinued operations, primarily related to our legacy financial services businesses and for 2018, our Baker Hughes segment. Such year-end 2019 amounts are expected to be fully recoverable within the applicable statutory expiration periods. To the extent we consider it more likely than not that a deferred tax asset will not be recovered, a valuation allowance is established.

See Other Consolidated Information – Income Taxes section within MD&A and Note 15 to the consolidated financial statements for further information.

LOSS CONTINGENCIES. Loss contingencies are uncertain and unresolved matters that arise in the ordinary course of business and result from events or actions by others that have the potential to result in a future loss. Such contingencies include, but are not limited to, environmental obligations, litigation, regulatory investigations and proceedings, product quality and losses resulting from other events and developments. When a loss is considered probable and reasonably estimable, we record a liability in the amount of our best estimate for the ultimate loss. When there appears to be a range of possible costs with equal likelihood, liabilities are based on the low-end of such range. However, the likelihood of a loss with respect to a particular contingency is often difficult to predict and determining a meaningful estimate of the loss or a range of loss may not be practicable based on the information available and the potential effect of future events and negotiations with or decisions by third parties that will determine the ultimate resolution of the contingency. Moreover, it is uncommon for such matters to be resolved over many years, during which time relevant developments and new information must be continuously evaluated to determine both the likelihood of potential loss and whether it is possible to reasonably estimate a range of possible loss. Disclosure is provided for material loss contingencies when a loss is probable but a reasonable estimate cannot be made, and when it is reasonably possible that a loss will be incurred or when it is reasonably possible that the amount of a loss will exceed the recorded provision. We regularly review contingencies to determine whether the likelihood of loss has changed and to assess whether a reasonable estimate of the loss or range of loss can be made. See Note 23 to the consolidated financial statements for further information.

OTHER ITEMS

INSURANCE. The run-off insurance operations of North American Life and Health (NALH) primarily include Employers Reassurance Corporation (ERAC) and Union Fidelity Life Insurance Company (UFLIC). ERAC was formerly part of Employers Reinsurance Corporation (ERC) until the sale of ERC to Swiss Re in 2006. UFLIC was formerly part of Genworth Financial Inc. (Genworth) but was retained by GE after Genworth’s initial public offering in 2004.

ERAC primarily assumes long-term care insurance and life insurance from numerous cedents under various types of reinsurance treaties and stopped accepting new policies after 2008. UFLIC primarily assumes long-term care insurance, structured settlement annuities with and without life contingencies and variable annuities from Genworth and has been closed to new business since 2004. The vast majority of NALH’s reinsurance exposures are long-duration arrangements that still involve substantial levels of premium collections and benefit payments even though ERAC and UFLIC have not entered into new reinsurance treaties in about a decade. These long-duration arrangements involve a number of direct writers and contain a range of risk transfer provisions and other contractual elements. In many instances, these arrangements do not transfer to ERAC or to UFLIC 100 percent of the risk embodied in the encompassed underlying policies issued by the direct writers. Furthermore, we cede insurance risk to third-party reinsurers for a portion of our insurance contracts, primarily on long-term care insurance policies.

Our run-off insurance liabilities and annuity benefits primarily comprise a liability for future policy benefits for those insurance contract claims not yet incurred and claim reserves for claims that have been incurred or are estimated to have been incurred but not yet reported. The insurance liabilities and annuity benefits amounted to $39.8 billion and $35.6 billion and primarily relate to individual long-term care insurance reserves of $21.0 billion and $20.0 billion and structured settlement annuities and life insurance reserves of $11.1 billion and $11.2 billion, at December 31, 2019 and December 31, 2018, respectively. The increase in insurance liabilities and annuity benefits of $4.2 billion from December 31, 2018 to December 31, 2019, is primarily due to an adjustment of $3.4 billion resulting from an increase in unrealized gains on investment securities that would result in a premium deficiency should those gains be realized and a $1.0 billion adjustment arising from the annual premium deficiency testing completed in third quarter 2019, as discussed further below.

In addition to NALH, Electric Insurance Company (EIC) is a property and casualty insurance company primarily providing insurance to GE and its employees with net claim reserves of $0.3 billion at December 31, 2019.
We regularly monitor emerging experience in our run-off insurance operations and industry developments to identify trends that may help us refine our reserve assumptions and evaluate opportunities to reduce our insurance risk profile and improve the results of our run-off insurance operations. These opportunities may include the pursuit of future premium rate increases and benefit reductions on long-term care insurance contracts with our ceding companies; recapture and reinsurance transactions to reduce risk where economically justified; investment strategies to improve asset and liability matching and enhance investment portfolio yields; and managing our expense levels.

Key Portfolio Characteristics

**Long-term care insurance contracts**. The long-term care insurance contracts we reinsure provide coverage at varying levels of benefits to policyholders and may include attributes that could result in claimants being on claim for longer periods or at higher daily claim costs, or alternatively limiting the premium paying period, compared to contracts with a lower level of benefits. For example, policyholders with a lifetime benefit period could receive coverage up to the specified daily maximum as long as the policyholder is claim eligible and receives care for covered services; inflation protection options increase the daily maximums to protect the policyholder from the rising cost of care with some options providing automatic annual increases of 3% to 5% or policyholder elected inflation-indexed increases for increased premium; joint life policies provide coverage for two lives which permit either life under a single contract to receive benefits at the same time or separately; and premium payment options may limit the period over which the policyholder pays premiums while still receiving coverage after premium payments cease, which may limit the impact of our benefit from future premium rate increases.

The ERAC long-term care insurance portfolio comprises more than two-thirds of our total long-term care insurance reserves and is assumed from approximately 30 ceding companies through various types of reinsurance and retrocession contracts having complex terms and conditions. Compared to the overall long-term care insurance block, it has a lower average attained age with a larger number of policies (and covered lives, as over one-third of the policies are joint life policies), with lifetime benefit periods and/or with inflation protection options which may result in a higher potential for future claims.

The UFLIC long-term care insurance block comprises the remainder of our total long-term care insurance reserves and is more mature with policies that are more uniform, as it is assumed from a single ceding company, Genworth, and has fewer policies with lifetime benefit periods, no joint life policies and slightly more policies with inflation protection options.

Long-term care insurance policies allow the issuing insurance entity to increase premiums, or alternatively allow the policyholder the option to decrease benefits, with approval by state regulators, should actual experience emerge worse than what was projected when such policies were initially underwritten. As a reinsurer, we are unable to directly or unilaterally pursue long-term care insurance premium rate increases. However, we engage actively with our ceding company clients in pursuing allowed long-term care insurance premium rate increases. The amount of times that rate increases have occurred varies by ceding company.

As further described within the Premium Deficiency Testing section below, we reconstructed our future claim cost projections in 2017 utilizing trends observed in our emerging experience for older claimant ages and later duration policies. Also described within that section are key assumption changes in 2019.

Presented in the table below are GAAP and statutory reserve balances and key attributes of our long-term care insurance portfolio.

<table>
<thead>
<tr>
<th>December 31, 2019 (Dollars in billions, except where noted)</th>
<th>ERAC</th>
<th>UFLIC</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gross GAAP future policy benefit reserves and claim reserves</td>
<td>$</td>
<td>15.2</td>
<td>$</td>
</tr>
<tr>
<td>Gross statutory future policy benefit reserves and claim reserves(a)</td>
<td>23.7</td>
<td>7.1</td>
<td>30.8</td>
</tr>
<tr>
<td>Number of policies in force</td>
<td>196,000</td>
<td>67,000</td>
<td>263,000</td>
</tr>
<tr>
<td>Number of covered lives in force</td>
<td>261,000</td>
<td>67,000</td>
<td>328,000</td>
</tr>
<tr>
<td>Average policyholder attained age</td>
<td>75</td>
<td>83</td>
<td>77</td>
</tr>
<tr>
<td>Gross GAAP future policy benefit reserve per policy (in actual dollars)</td>
<td>$66,500</td>
<td>$56,000</td>
<td>$64,000</td>
</tr>
<tr>
<td>Gross GAAP future policy benefit reserve per covered life (in actual dollars)</td>
<td>50,000</td>
<td>56,000</td>
<td>51,000</td>
</tr>
<tr>
<td>Gross statutory future policy benefit reserve per policy (in actual dollars)(a)</td>
<td>109,000</td>
<td>74,000</td>
<td>100,000</td>
</tr>
<tr>
<td>Gross statutory future policy benefit reserve per covered life (in actual dollars)(a)</td>
<td>81,000</td>
<td>74,000</td>
<td>80,000</td>
</tr>
<tr>
<td>Percentage of policies with:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lifetime benefit period</td>
<td>70%</td>
<td>35%</td>
<td>61%</td>
</tr>
<tr>
<td>Inflation protection option</td>
<td>81%</td>
<td>91%</td>
<td>84%</td>
</tr>
<tr>
<td>Joint lives</td>
<td>34%</td>
<td>—%</td>
<td>25%</td>
</tr>
<tr>
<td>Percentage of policies that are premium paying</td>
<td>73%</td>
<td>82%</td>
<td>75%</td>
</tr>
<tr>
<td>Policies on claim</td>
<td>10,700</td>
<td>9,300</td>
<td>20,000</td>
</tr>
</tbody>
</table>

(a) Statutory balances reflect recognition of the estimated remaining statutory increase in reserves of approximately $7 billion through 2023 under the permitted accounting practice discussed further below and in Note 12 to our consolidated financial statements.
Structured settlement annuities and life insurance contracts. We reinsure approximately 31,000 structured settlement annuities with an average attained age of 52. These structured settlement annuities were primarily underwritten on impaired lives (i.e., shorter-than-average life expectancies) at origination and have projected extensions extending decades into the future. Our primary risks associated with these contracts include mortality (i.e., life expectancy or longevity), morbidity improvement (i.e., assumed rate that mortality is expected to reduce over time), which may extend the duration of payments on life contingent contracts beyond our estimates, and reinvestment risk (i.e., a low interest rate environment may reduce our ability to achieve our targeted investment margins). Unlike long-term care insurance, structured settlement annuities offer no ability to require additional premiums or reduce benefits.

Our life reinsurance business typically covers the mortality risk associated with various types of life insurance policies that we reinsure from approximately 150 ceding company relationships where we pay a benefit based on the death of a covered life. Across our U.S. and Canadian life insurance blocks, we reinsure approximately $100 billion of net amount at risk (i.e., difference between the death benefit and any accrued cash value) from approximately 2.2 million policies with an average attained age of 58. In 2019, our incurred claims were approximately $0.5 billion with an average individual claim of approximately $48,000. The largest product types covered are 20-year level term policies which represent approximately 40% of the net amount at risk and are anticipated to lapse (i.e., the length of time a policy will remain in force) over the next 2 to 4 years as the policies reach the end of their 20-year level premium period.

Investment portfolio and other adjustments. Our insurance liabilities and annuity benefits are primarily supported by investment securities of $38.0 billion and $32.9 billion and commercial mortgage loans of $1.9 billion and $1.7 billion at December 31, 2019 and 2018, respectively. Additionally, we expect to purchase approximately $9 billion of new assets through 2024 in conjunction with expected capital contributions from GE Capital to our insurance subsidiaries, of which $2.0 billion was received in the first quarter of 2020. Our investment securities are classified as available-for-sale and comprise mainly investment-grade debt securities. The portfolio includes $5.7 billion of net unrealized gains that are recorded within Other comprehensive income, net of applicable taxes and other adjustments.

In calculating our future policy benefit reserves, we are required to consider the impact of net unrealized gains and losses on our available-for-sale investment securities supporting our insurance contracts as if those unrealized amounts were realized. To the extent that the realization of gains would result in a premium deficiency, an adjustment is recorded to increase future policy benefit reserves with an after-tax offset to Other comprehensive income. At December 31, 2019, the entire $5.7 billion balance of net unrealized gains on our investment securities required a related increase to future policy benefit reserves. This adjustment increased from $2.2 billion in 2018 to $5.7 billion in 2019 primarily from higher unrealized gains within the investment security portfolio supporting our insurance contracts in response to decreased market yields. See Note 3 to our consolidated financial statements for further information about our investment securities.

We manage the investments in our run-off insurance operations under strict investment guidelines, including limitations on asset class concentration, single issuer exposures, asset-liability duration variances, and other factors to meet credit quality, yield, liquidity and diversification requirements associated with servicing our insurance liabilities under reasonable circumstances. Investing in these assets exposes us to both credit risk (i.e., debtor’s ability to make timely payments of principal and interest) and interest rate risk (i.e., market price, cash flow variability, and reinvestment risk due to changes in market interest rates). We regularly review investment securities for impairment using both quantitative and qualitative criteria.

Additionally, our run-off insurance operations have approximately $0.7 billion of assets held by states or other regulatory bodies in statutorily required deposit accounts, and approximately $28.6 billion of assets held in trust accounts associated with reinsurance contracts in place between either ERAC or UFLIC as the reinsuring entity and a number of ceding insurers. Assets in these reinsurance trusts are held by an independent trustee for the benefit of the ceding insurer, and are subject to various investment guidelines as set forth in the respective reinsurance contacts.

We have studied and analyzed various options, along with several external investment advisors, to improve our investment yield subject to maintaining our ability to satisfy insurance liabilities when due, as well as considering our risk-based capital requirements, regulatory constraints, and tolerance for surplus volatility. With the expected capital contributions from GE Capital through 2024, we intend to add new asset classes to further diversify our portfolio, including private equity, senior secured loans and infrastructure debt, among others. We also hired a new Chief Investment Officer in 2018 to oversee our entire investment process and will be adding further investment managers.

Critical Accounting Estimates. Our insurance reserves include the following key accounting estimates and assumptions described below.

Future policy benefit reserves. Future policy benefit reserves represent the present value of future policy benefits less the present value of future gross premiums based on actuarial assumptions including, but not limited to, morbidity (i.e., frequency and severity of claim, including claim termination rates and benefit utilization rates); morbidity improvement (i.e., assumed rate of improvement in morbidity in the future); mortality (i.e., life expectancy or longevity); mortality improvement (i.e., assumed rate that mortality is expected to reduce over time); policyholder persistency or lapses (i.e., the length of time a policy will remain in force); anticipated premium increases or benefit reductions associated with future in-force rate actions, including actions that are: (a) approved and not yet implemented, (b) filed but not yet approved, and (c) estimated on future filings through 2028, on long-term care insurance policies; and interest rates. Assumptions are locked-in throughout the remaining life of a contract unless a premium deficiency develops.
Claim reserves. Claim reserves are established when a claim is incurred or is estimated to have been incurred and represents our best estimate of the present value of the ultimate obligations for future claim payments and claim adjustment expenses. Key inputs include actual known facts about the claim, such as the benefits available and cause of disability of the claimant, as well as assumptions derived from our actual historical experience and expected future changes in experience factors. Claim reserves are evaluated periodically for potential changes in loss estimates with the support of qualified actuaries, and any changes are recorded in earnings in the period in which they are determined.

Reinsurance recoverables. We cede insurance risk to third-party reinsurers for a portion of our insurance contracts, primarily on long-term care insurance policies, and record receivables as we are not relieved from our primary obligation to policyholders or cedents. These receivables are estimated in a manner consistent with the future policy benefit reserves and claim reserves. Reserves ceded to reinsurers, net of allowance, were $2.4 billion and $2.3 billion at December 31, 2019 and December 31, 2018, respectively, and are included in the caption “Other GE Capital receivables” on our consolidated Statement of Financial Position.

Premium Deficiency Testing. We annually perform premium deficiency testing in the third quarter in the aggregate across our run-off insurance portfolio. The premium deficiency testing assesses the adequacy of future policy benefit reserves, net of unamortized capitalized acquisition costs, using current assumptions without provision for adverse deviation. A comprehensive review of premium deficiency assumptions is a complex process and depends on a number of factors, many of which are interdependent and require evaluation individually and in the aggregate across all insurance products. The vast majority of our run-off insurance operations consists of reinsurance from multiple ceding insurance entities pursuant to treaties having complex terms and conditions. Premium deficiency testing relies on claim and policy information provided by these ceding entities and considers the reinsurance treaties and underlying policies. In order to utilize that information for purposes of completing experience studies covering all key assumptions, we perform detailed procedures to conform and validate the data received from the ceding entities. Our long-term care insurance business includes coverage where credible claim experience for higher attained ages is still emerging, and to the extent future experience deviates from current expectations, new projections of claim costs extending over the expected life of the policies may be required. Significant uncertainties exist in making projections for these long-term care insurance contracts, which requires that we consider a wide range of possible outcomes.

The primary assumptions used in the premium deficiency tests include:

Morbidity. Morbidity assumptions used in estimating future policy benefit reserves are based on estimates of expected incidences of disability among policyholders and the costs associated with these policyholders asserting claims under their contracts, and these estimates account for any expected future morbidity improvement. For long-term care exposures, estimating expected future costs includes assessments of incidence (probability of a claim), utilization (amount of available benefits expected to be incurred) and continuance (how long the claim will last). Prior to 2017, premium deficiency assumptions considered the risk of anti-selection by including issue age adjustments to morbidity based on an actuarial assumption that long-term care policies issued to younger individuals would exhibit lower expected incidences and claim costs than those issued to older policyholders. Recent claim experience and the development of reconstructed claim cost curves indicated issue age differences had minimal impact on claim cost projections, and, accordingly, beginning in 2017, issue age adjustments were eliminated in developing morbidity assumptions. Higher morbidity increases, while lower morbidity decreases, the present value of expected future benefit payments.

Rate of Change in Morbidity. Our annual premium deficiency testing incorporates our best estimates of projected future changes in the morbidity rates reflected in our base cost curves. These estimates draw upon a number of inputs, some of which are subjective, and all of which are interpreted and applied in the exercise of professional actuarial judgment in the context of the characteristics specific to our portfolios. This exercise of judgment considers factors such as the work performed by internal and external independent actuarial experts engaged to advise us in our annual testing, the observed actual experience in our portfolios measured against our base projections, industry developments, and other trends, including advances in the state of medical care and health-care technology development. With respect to industry developments, we take into account that there are differences between and among industry peers in portfolio characteristics (such as demographic features of the insured populations), the aggregate effect of improvement or deterioration as applied to base claim cost projections, the extent to which such base cost projections reflect the most current experience, and the accepted diversity of practice in actuarial professional judgment. We assess the potential for any change in morbidity with reference to our existing base claim cost projections, reconstructed in 2017. Projected improvement or deterioration in morbidity can have a material impact on our future claim cost projections, both on a stand-alone basis and also by virtue of influencing other variables such as discount rate and premium rate increases.

Mortality. Mortality assumptions used in estimating future policy benefit reserves are based on published mortality tables as adjusted for the results of our experience studies and estimates of expected future mortality improvement. For life insurance products, higher mortality increases the present value of expected future benefit payments, while for annuity and long-term care insurance contracts, higher mortality decreases the present value of expected future benefit payments.

Discount rate. Interest rate assumptions used in estimating the present value of future policy benefit reserves are based on expected investment yields, net of related investment expenses and expected defaults. In estimating future yields, we consider the actual yields on our current investment securities held by our run-off insurance operations and the future rates at which we expect to reinvest any proceeds from investment security maturities, net of other operating cash flows, and the projected future capital contributions into our run-off insurance operations. Lower future yields result in a lower discount rate and a higher present value of future policy benefit reserves.
Future long-term care premium rate increases. As a reinsurer, we rely upon the primary insurers that issued the underlying policies to file proposed premium rate increases on those policies with the relevant state insurance regulators, as we have no ability to seek or to institute such premium rate increases. We consider recent experience of rate increase filings made by our ceding companies along with state insurance regulatory processes and precedents in establishing our current expectations. Higher future premium rate increases lower the present value of future policy benefit reserves.

Terminations. Terminations refers to the rate at which the underlying policy is canceled due to either mortality, lapse (non-payment of premiums by a policyholder), or, in the case of long-term care insurance, benefit exhaustion. Termination rate assumptions used in estimating the present value of future policy benefit reserves are based on the results of our experience studies and reflect actuarial judgment. Lower termination rates increase, while higher termination rates decrease, the present value of expected future benefit payments.

In 2017, based on elevated claim experience for a portion of our long-term care insurance contracts, we initiated a comprehensive review of all premium deficiency testing assumptions across all insurance products, resulting in a reconstruction of our future claim cost projections for long-term care insurance products. Our internal claim experience has been consistent with those reconstructed projections, although the extent of actual experience since 2017 to date is limited in the context of a long-tailed, multi-decade portfolio.

2019 Premium Deficiency Testing. We annually perform premium deficiency testing in the aggregate across our run-off insurance portfolio. We performed this year's testing in the third quarter of 2019, consistent with our historical practice prior to 2017 when we reconstructed our claim cost curves. These procedures included updating experience studies since our last test completed in the fourth quarter of 2018, independent actuarial analysis and review of industry benchmarks. As we experienced a premium deficiency in 2018, our 2019 premium deficiency testing started with a zero margin and, accordingly, any net adverse development would result in a future charge to earnings. Using our most recent future policy benefit reserve assumptions, including changes to our assumptions related to discount rate and future premium rate increases, we identified a premium deficiency resulting in a $1.0 billion pre-tax charge to earnings in the third quarter 2019. The increase to future policy benefit reserves resulting from our 2019 testing was primarily attributable to the significant decline in market interest rates we observed this year, which has resulted in a lower discount rate and adversely impacted our reserve margin by $1.3 billion, and higher levels of projected long-term care premium rate increases due to larger rate filings by some ceding companies than previously planned, which favorably impacted our reserve margin by $0.3 billion.

Our discount rate assumption for purposes of performing the premium deficiency assessment resulted in a weighted average rate of 5.74% compared to 6.04% in 2018. This decline in the discount rate from 2018 to 2019 reflected a lower reinvestment rate increasing to an expected long-term average investment yield over a longer period, lower prospective expected returns on higher yielding assets classes introduced with our 2018 strategic initiatives, and slightly lower actual yields on our investment security portfolio.

As noted above, our observed claim experience in the period since the 2017 reconstruction of our future long-term care claim cost projections has been consistent with those projections. Based on the application of professional actuarial judgment to the factors discussed above, we have made no substantial change to our assumptions concerning morbidity, morbidity improvement, mortality, mortality improvement, or terminations in 2019.

As with all assumptions underlying our premium deficiency testing, we will continue to monitor these factors, which may result in future changes in our assumptions. See Note 12 to the consolidated financial statements for further information on the results of our 2019 premium deficiency testing.

GAAP Reserve Sensitivities. The results of our premium deficiency testing are sensitive to the assumptions described above. Certain future adverse changes in our assumptions could result in the unlocking of reserves, resetting of actuarial assumptions to current assumptions, an increase to future policy benefit reserves and a charge to earnings. Considering the results of the 2019 premium deficiency test which reset our margin to zero, any future net adverse changes in our assumptions will result in an increase to future policy benefit reserves. For example, adverse changes in key assumptions to our future policy benefit reserves, holding all other assumptions constant, would have the following effects as presented in the table below. Any favorable changes to these assumptions could result in additional margin in our premium deficiency test and higher income over the remaining duration of the portfolio, including higher investment income. The assumptions within our future policy benefit reserves are subject to significant uncertainties, including those inherent in the complex nature of our reinsurance treaties. Many of our assumptions are interdependent and require evaluation individually and in the aggregate across all insurance products. Small changes in the amounts used in the sensitivities or the use of different factors could result in materially different outcomes from those reflected below.
**Statutory Considerations.** Our run-off insurance subsidiaries are required to prepare statutory financial statements in accordance with statutory accounting practices. Statutory accounting practices, not GAAP, determine the required statutory capital levels of our insurance legal entities.

Statutory accounting practices are set forth by the National Association of Insurance Commissioners (NAIC) as well as state laws, regulation and general administrative rules and differ in certain respects from GAAP. Under statutory accounting practices, base formulaic reserve assumptions typically do not change unless approved by our primary regulator, KID. In addition to base reserves, statutory accounting practices require additional actuarial reserves (AAR) be established based on results of asset adequacy testing reflecting moderately adverse conditions (i.e., assumptions include a provision for adverse deviation (PAD) rather than current assumptions without a PAD as required for premium deficiency testing under GAAP). As a result, our statutory asset adequacy testing assumptions reflect less long-term care insurance morbidity improvement and for shorter durations, restrictions on future long-term care insurance premium rate increases, no life insurance mortality improvement and a lower discount rate. As a result, several of the sensitivities described in the table above would be less impactful on our statutory reserves.

The adverse impact on our statutory AAR arising from our revised assumptions in 2017, including the collectability of reinsurance recoverables, is expected to require GE Capital to contribute approximately $14.5 billion additional capital, to its run-off insurance operations in 2018-2024. For statutory accounting purposes, KID approved our request for a permitted accounting practice to recognize the 2017 AAR increase over a seven-year period. GE Capital provided capital contributions to its insurance subsidiaries of $2.0 billion, $1.9 billion and $3.5 billion in the first quarter of 2020, 2019 and 2018, respectively. GE Capital expects to provide further capital contributions of approximately $7 billion through 2024, subject to ongoing monitoring by KID. GE is a party to capital maintenance agreements with ERAC and UFLIC whereby GE will maintain their minimum statutory capital levels at 300% of their year-end Authorized Control Level risk-based capital requirements as defined from time to time by the NAIC.

If our future policy benefit reserves established under GAAP are realized over the estimated remaining life of our run-off insurance obligations, we would expect the $14.5 billion of capital contributed to the run-off insurance operations over the 2018 to 2024 period to be considered statutory capital surplus at the end of the period with no additional charge to GAAP earnings. However, should the more conservative statutory assumptions be realized, we would be required to record the difference between GAAP assumptions and statutory assumptions as a charge to GAAP earnings in the future periods.

<table>
<thead>
<tr>
<th>Hypothetical change in 2019 assumption</th>
<th>Estimated increase to future policy benefit reserves (In billions, pre-tax)</th>
</tr>
</thead>
<tbody>
<tr>
<td>25 basis point reduction</td>
<td>$0.7</td>
</tr>
<tr>
<td>No morbidity improvement</td>
<td>$3.7</td>
</tr>
<tr>
<td>5% increase in dollar amount of paid claims</td>
<td>$1.1</td>
</tr>
<tr>
<td>1.0% per year for 10 years with annual improvement graded to 0% over next 10 years</td>
<td>$0.4</td>
</tr>
<tr>
<td>Any change in termination assumptions that reduce total terminations by 10%</td>
<td>$1.0</td>
</tr>
<tr>
<td>25% adverse change in premium rate increase success rate</td>
<td>$0.5</td>
</tr>
<tr>
<td>25 basis point reduction</td>
<td>$1.0</td>
</tr>
<tr>
<td>25 basis point reduction; grading to long-term investment yield of 5.9%</td>
<td>Less than $0.1</td>
</tr>
<tr>
<td>5% decrease in mortality</td>
<td>$0.1</td>
</tr>
<tr>
<td>5% increase in mortality</td>
<td>$0.3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2018 assumption</th>
<th>2019 assumption</th>
<th>Hypothetical change in 2019 assumption</th>
<th>Estimated increase to future policy benefit reserves (In billions, pre-tax)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.25% per year over 12 to 20 years</td>
<td>1.25% per year over 12 to 20 years</td>
<td>25 basis point reduction</td>
<td>$0.7</td>
</tr>
<tr>
<td>Based on company experience</td>
<td>Based on company experience</td>
<td>5% increase in dollar amount of paid claims</td>
<td>$1.1</td>
</tr>
<tr>
<td>0.5% per year for 10 years with annual improvement graded to 0% over next 10 years</td>
<td>0.5% per year for 10 years with annual improvement graded to 0% over next 10 years</td>
<td>1.0% per year for 10 years with annual improvement graded to 0% over next 10 years</td>
<td>$0.4</td>
</tr>
<tr>
<td>Based on company experience</td>
<td>Based on company experience</td>
<td>Any change in termination assumptions that reduce total terminations by 10%</td>
<td>$1.0</td>
</tr>
<tr>
<td>Varies by block based on filing experience</td>
<td>Varies by block based on filing experience</td>
<td>25% adverse change in premium rate increase success rate</td>
<td>$0.5</td>
</tr>
<tr>
<td>6.04%</td>
<td>5.74%</td>
<td>25 basis point reduction</td>
<td>$1.0</td>
</tr>
<tr>
<td>4.35%; grading to a long-term average investment yield of 6.0%</td>
<td>3.05%; grading to a long-term average investment yield of 5.9%</td>
<td>25 basis point reduction; grading to long-term investment yield of 5.9%</td>
<td>Less than $0.1</td>
</tr>
<tr>
<td>Based on company experience</td>
<td>Based on company experience</td>
<td>5% decrease in mortality</td>
<td>$0.1</td>
</tr>
<tr>
<td>Based on company experience</td>
<td>Based on company experience</td>
<td>5% increase in mortality</td>
<td>$0.3</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Discount rate:</th>
<th>Overall discount rate</th>
<th>Reinvestment rate</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>6.04%</td>
<td>5.74%</td>
</tr>
<tr>
<td></td>
<td>4.35%; grading to a long-term average investment yield of 6.0%</td>
<td>3.05%; grading to a long-term average investment yield of 5.9%</td>
</tr>
</tbody>
</table>

| Structural settlement annuity mortality | Based on company experience | Based on company experience | 5% decrease in mortality | $0.1 |

| Life insurance mortality | Based on company experience | Based on company experience | 5% increase in mortality | $0.3 |
See Other Items - New Accounting Standards within MD&A and Notes 1 and 12 to the consolidated financial statements for further information.

**NEW ACCOUNTING STANDARDS.** In August 2018, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2018-12, Financial Services - Insurance (Topic 944): Targeted Improvements to the Accounting for Long-Duration Contracts. In October 2019, the FASB affirmed its decision to defer the effective date to periods beginning after December 31, 2021, with an election to adopt early. We are evaluating the effect of the standard on our consolidated financial statements and anticipate that its adoption will significantly change the accounting for measurements of our long-duration insurance liabilities. The ASU requires cash flow assumptions used in the measurement of various insurance liabilities to be reviewed at least annually and updated if actual experience or other evidence indicates previous assumptions need to be revised with any required changes recorded in earnings. Under the current accounting guidance, the discount rate is based on expected investment yields, while under the ASU the discount rate will be equivalent to the upper-medium grade (e.g., single A) fixed-income instrument yield reflecting the duration characteristics of the liability and is required to be updated in each reporting period with changes recorded in other comprehensive income. In measuring the insurance liabilities under the new standard, contracts shall not be grouped together from different issue years. These changes result in the elimination of premium deficiency testing and shadow adjustments. While we continue to evaluate the effect of the standard on our ongoing financial reporting, we anticipate that the adoption of the ASU will materially affect our financial statements. As the ASU is only applicable to the measurements of our long-duration insurance liabilities under GAAP, it will not affect the accounting for our insurance reserves or the levels of capital and surplus under statutory accounting practices.

In June 2016, the FASB issued ASU No. 2016-13, Financial Instruments - Credit Losses (Topic 326): Measurement of Credit Losses on Financial Instruments. The ASU introduces a new accounting model, the Current Expected Credit Losses model (CECL), which requires earlier recognition of credit losses and additional disclosures related to credit risk. The CECL model utilizes a lifetime expected credit loss measurement objective for the recognition of credit losses for loans and other receivables at the time the financial asset is originated or acquired. The expected credit losses are adjusted each period for changes in expected lifetime credit losses. This model replaces the multiple existing impairment models in current GAAP, which generally require that a loss be incurred before it is recognized. The new standard also applies to receivables arising from revenue transactions such as contract assets and accounts receivables, as well as reinsurance recoverables at GE Capital's run-off insurance operations and is effective for fiscal years beginning after December 15, 2019. The standard will be applied prospectively with an adjustment to retained earnings. As we finalize our process, we expect the adoption of the ASU to have an effect of approximately $0.2 billion to retained earnings.

**OTHER.** We own, or hold licenses to use, numerous patents. New patents are continuously being obtained through our research and development activities as existing patents expire. Patented inventions are used both within the Company and are licensed to others. GE is a trademark and service mark of General Electric Company.

Because of the diversity of our products and services, as well as the wide geographic dispersion of our production facilities, we use numerous sources for the wide variety of raw materials needed for our operations. We have not been adversely affected by our inability to obtain raw materials.

**NON-GAAP FINANCIAL MEASURES.** We believe that presenting non-GAAP financial measures provides management and investors useful measures to evaluate performance and trends of the total company and its businesses. This includes adjustments in recent periods to GAAP financial measures to increase period-to-period comparability following actions to strengthen our overall financial position and how we manage our business.

In addition, management recognizes that certain non-GAAP terms may be interpreted differently by other companies under different circumstances. In various sections of this report we have made reference to the following non-GAAP financial measures in describing our (1) revenues, specifically GE Industrial segment organic revenues; and GE Industrial organic revenues, (2) profit, specifically GE Industrial segment organic profit; Adjusted GE Industrial profit and profit margin; Adjusted GE Industrial organic profit and profit margin; Adjusted earnings (loss); and Adjusted earnings (loss) per share (EPS), (3) taxes, specifically GE effective tax rates, excluding GE Capital earnings; and reconciliation of U.S. federal statutory income tax rate to GE effective tax rate excluding GE Capital earnings, (4) cash flows, specifically GE Industrial free cash flows (FCF), and (5) debt balances, specifically GE Industrial net debt. The reasons we use these non-GAAP financial measures and the reconciliations to their most directly comparable GAAP financial measures follow.
We believe these measures provide management and investors with a more complete understanding of underlying operating results and trends of established, ongoing operations by excluding the effect of acquisitions, dispositions and foreign currency, as these activities can obscure underlying trends. We also believe presenting organic revenues* and organic profit* separately for our industrial businesses provides management and investors with useful information about the trends of our industrial businesses and enables a more direct comparison to other non-financial companies.

When comparing revenues and profit growth between periods excluding the effects of acquisitions, business dispositions and currency exchange rates, those effects are different when comparing results for different periods. Revenues and profit from acquisitions are considered inorganic from the date we complete an acquisition through the end of the fourth quarter following the acquisition and are therefore reflected as adjustments to reported revenues and profit to derive organic revenues* and organic profit* for the period following the acquisition. In subsequent periods, the revenues and profit from the acquisition become organic as these revenues and profit are included for all periods presented.

---

### GE Industrial Segment (GAAP)

<table>
<thead>
<tr>
<th>Revenues</th>
<th>Segment profit (loss)</th>
<th>Profit margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power (GAAP)</td>
<td>$18,625</td>
<td>$22,150</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>25</td>
<td>—</td>
</tr>
<tr>
<td>Less: business dispositions</td>
<td>10</td>
<td>2,805</td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>(508)</td>
<td>—</td>
</tr>
<tr>
<td>Power organic (Non-GAAP)</td>
<td>$19,098</td>
<td>$19,345</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
<tr>
<td>Renewable Energy (GAAP)</td>
<td>$15,337</td>
<td>$14,288</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>3</td>
<td>—</td>
</tr>
<tr>
<td>Less: business dispositions</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>(532)</td>
<td>—</td>
</tr>
<tr>
<td>Renewable Energy organic (Non-GAAP)</td>
<td>$15,866</td>
<td>$14,288</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
<tr>
<td>Aviation (GAAP)</td>
<td>$32,875</td>
<td>$30,566</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Less: business dispositions</td>
<td>25</td>
<td>317</td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>(24)</td>
<td>—</td>
</tr>
<tr>
<td>Aviation organic (Non-GAAP)</td>
<td>$32,674</td>
<td>$30,250</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
<tr>
<td>Healthcare (GAAP)</td>
<td>$19,942</td>
<td>$19,784</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>83</td>
<td>—</td>
</tr>
<tr>
<td>Less: business dispositions</td>
<td>2</td>
<td>235</td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>(359)</td>
<td>—</td>
</tr>
<tr>
<td>Healthcare organic (Non-GAAP)</td>
<td>$20,216</td>
<td>$19,549</td>
</tr>
<tr>
<td>2019</td>
<td>2018</td>
<td>V%</td>
</tr>
</tbody>
</table>

### GE Industrial Segment organic (Non-GAAP)

<table>
<thead>
<tr>
<th>Revenues</th>
<th>Segment profit (loss)</th>
<th>Profit margin</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE Industrial segment organic (Non-GAAP)</td>
<td>$88,053</td>
<td>$83,432</td>
</tr>
</tbody>
</table>

(a) Dispositions impact in 2018 primarily related to our Industrial Solutions and Distributed Power businesses within our Power segment, with revenues of $1.257 million and $1.274 million, respectively, and Value-Based Care within our Healthcare segment, with revenues of $222 million.

(b) Primarily the euro, Japanese yen and Brazilian real.

We believe these measures provide management and investors with a more complete understanding of underlying operating results and trends of established, ongoing operations by excluding the effect of acquisitions, dispositions and foreign currency, as these activities can obscure underlying trends. We also believe presenting organic revenues* and organic profit* separately for our industrial businesses provides management and investors with useful information about the trends of our industrial businesses and enables a more direct comparison to other non-financial companies.

When comparing revenues and profit growth between periods excluding the effects of acquisitions, business dispositions and currency exchange rates, those effects are different when comparing results for different periods. Revenues and profit from acquisitions are considered inorganic from the date we complete an acquisition through the end of the fourth quarter following the acquisition and are therefore reflected as adjustments to reported revenues and profit to derive organic revenues* and organic profit* for the period following the acquisition. In subsequent periods, the revenues and profit from the acquisition become organic as these revenues and profit are included for all periods presented.
*Non-GAAP Financial Measure
We believe these measures provide management and investors with a more complete understanding of underlying operating results and trends of established, ongoing operations by excluding the effect of acquisitions, dispositions and foreign currency, as these activities can obscure underlying trends. We also believe presenting organic revenues* and organic profit* separately for our industrial businesses provides management and investors with useful information about the trends of our industrial businesses and enables a more direct comparison to other non-financial companies.

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<table>
<thead>
<tr>
<th>(Dollars in millions)</th>
<th>Revenues</th>
<th>Segment profit (loss)</th>
<th>Profit margin</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2018</td>
<td>2017</td>
<td>V%</td>
</tr>
<tr>
<td>Power (GAAP)</td>
<td>$22,150</td>
<td>$29,426</td>
<td>(25)%</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>70</td>
<td>9</td>
<td></td>
</tr>
<tr>
<td>Less: business dispos</td>
<td>125</td>
<td>3,359</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>368</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Power organic (Non-GAAP)</td>
<td>$21,587</td>
<td>$26,058</td>
<td>(17)%</td>
</tr>
<tr>
<td>Renewable Energy (GAAP)</td>
<td>$14,288</td>
<td>$14,321</td>
<td>— %</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>143</td>
<td>80</td>
<td></td>
</tr>
<tr>
<td>Less: business dispos</td>
<td>—</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>(75)</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Renewable Energy organic (Non-GAAP)</td>
<td>$14,220</td>
<td>$14,242</td>
<td>— %</td>
</tr>
<tr>
<td>Aviation (GAAP)</td>
<td>$30,566</td>
<td>$27,013</td>
<td>13%</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>4</td>
<td>2</td>
<td></td>
</tr>
<tr>
<td>Less: business dispos</td>
<td>—</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>28</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Aviation organic (Non-GAAP)</td>
<td>$30,534</td>
<td>$27,010</td>
<td>13%</td>
</tr>
<tr>
<td>Healthcare (GAAP)</td>
<td>$19,784</td>
<td>$19,017</td>
<td>4%</td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>6</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Less: business dispos</td>
<td>13</td>
<td>267</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>152</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Healthcare organic (Non-GAAP)</td>
<td>$19,613</td>
<td>$18,748</td>
<td>5%</td>
</tr>
</tbody>
</table>

GE Industrial segment (GAAP) | $86,789  | $89,776 | (3)% | $9,647 | $11,479 | (16)% | 11.1% | 12.8% | (1.7)pts |
| Less: acquisitions(a)  | 224      | 92     |     | 38    | (1)   |       | — |
| Less: business dispos(b) | 138     | 3,626  |     | 3     | 414   |       | — |
| Less: foreign currency effect(c) | 473 | —     |     | (29)  | —     | —     | — |

GE Industrial segment organic (Non-GAAP) | $85,955  | $86,059 | — % | $9,634 | $11,066 | (13)% | 11.2% | 12.9% | (1.7)pts |

(a) Acquisition impact primarily related to LM Wind within our Renewable Energy segment, with $142 million and $80 million of revenues in 2018 and 2017, respectively.

(b) Dispositions impact in 2017 primarily related to Industrial Solutions, Distributed Power and Water businesses within our Power segment, with $1,368 million, $408 million and $1,516 million of revenues, respectively, and Value-Based Care within our Healthcare segment, with $213 million of revenues.

(c) Primarily the Brazilian real and the Euro.
*Non-GAAP Financial Measure
## Adj usted GE Industrial Profit and Profit Margin

### (Dollars in millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE total revenues (GAAP)</td>
<td>$87,719</td>
<td>$89,038</td>
<td>$92,229</td>
</tr>
<tr>
<td>GE total costs and expenses (GAAP)</td>
<td>88,118</td>
<td>111,967</td>
<td>92,834</td>
</tr>
<tr>
<td>Less: GE interest and other financial charges</td>
<td>2,115</td>
<td>2,415</td>
<td>2,538</td>
</tr>
<tr>
<td>Less: non-operating benefit costs</td>
<td>2,828</td>
<td>2,740</td>
<td>2,409</td>
</tr>
<tr>
<td>Less: restructuring &amp; other(a)</td>
<td>1,351</td>
<td>2,832</td>
<td>2,914</td>
</tr>
<tr>
<td>Less: goodwill impairments(b)</td>
<td>1,486</td>
<td>22,136</td>
<td>1,165</td>
</tr>
<tr>
<td>Add: noncontrolling interests</td>
<td>6</td>
<td>(130)</td>
<td>(280)</td>
</tr>
<tr>
<td>Adjusted GE Industrial costs (Non-GAAP)</td>
<td>80,343</td>
<td>81,714</td>
<td>83,527</td>
</tr>
<tr>
<td>GE other income (GAAP)</td>
<td>2,200</td>
<td>2,317</td>
<td>1,893</td>
</tr>
<tr>
<td>Less: unrealized gains (losses)(c)</td>
<td>793</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Less: restructuring &amp; other</td>
<td>36</td>
<td>(120)</td>
<td>(109)</td>
</tr>
<tr>
<td>Less: gains (losses) and impairments for disposed or held for sale businesses(c)</td>
<td>4</td>
<td>1,370</td>
<td>926</td>
</tr>
<tr>
<td>Adjusted GE other income (Non-GAAP)</td>
<td>1,367</td>
<td>1,068</td>
<td>1,076</td>
</tr>
</tbody>
</table>

| GE Industrial profit (GAAP) | $1,801 | (20,612) | $1,288 |
| GE Industrial profit margin (GAAP) | 2.1% | (23.1)% | 1.4% |

**Adjusted GE Industrial profit (Non-GAAP)**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE total revenues (GAAP)</td>
<td>$87,719</td>
<td>$89,038</td>
<td>$92,229</td>
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<tr>
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<td>88,118</td>
<td>111,967</td>
<td>92,834</td>
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<tr>
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<td>2,115</td>
<td>2,415</td>
<td>2,538</td>
</tr>
<tr>
<td>Less: non-operating benefit costs</td>
<td>2,828</td>
<td>2,740</td>
<td>2,409</td>
</tr>
<tr>
<td>Less: restructuring &amp; other(a)</td>
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<td>2,832</td>
<td>2,914</td>
</tr>
<tr>
<td>Less: goodwill impairments(b)</td>
<td>1,486</td>
<td>22,136</td>
<td>1,165</td>
</tr>
<tr>
<td>Add: noncontrolling interests</td>
<td>6</td>
<td>(130)</td>
<td>(280)</td>
</tr>
<tr>
<td>Adjusted GE Industrial costs (Non-GAAP)</td>
<td>80,343</td>
<td>81,714</td>
<td>83,527</td>
</tr>
<tr>
<td>GE other income (GAAP)</td>
<td>2,200</td>
<td>2,317</td>
<td>1,893</td>
</tr>
<tr>
<td>Less: unrealized gains (losses)(c)</td>
<td>793</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Less: restructuring &amp; other</td>
<td>36</td>
<td>(120)</td>
<td>(109)</td>
</tr>
<tr>
<td>Less: gains (losses) and impairments for disposed or held for sale businesses(c)</td>
<td>4</td>
<td>1,370</td>
<td>926</td>
</tr>
<tr>
<td>Adjusted GE other income (Non-GAAP)</td>
<td>1,367</td>
<td>1,068</td>
<td>1,076</td>
</tr>
</tbody>
</table>

| GE Industrial profit (GAAP) | $8,743 | $8,392 | $9,778 |
| GE Industrial profit margin (GAAP) | 10.0% | 9.4% | 10.6% |

### Adjusted GE Industrial Profit and Profit Margin

(a) See the GE Corporate Items and Eliminations - Restructuring section within MD&A for further information.

(b) Related to our Renewable Energy segment in 2019, Power and Renewable Energy segments in 2018 and our Power segment in 2017. See Note 8 to the consolidated financial statements for further information.

(c) See the Corporate Items and Eliminations section within MD&A for further information.

We believe GE Industrial profit and profit margins adjusted for the items included in the above reconciliation are meaningful measures because they increase the comparability of period-to-period results.

## GE Industrial Organic Revenues (Non-GAAP)

### (Dollars in millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>V%</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE total revenues (GAAP)</td>
<td>$87,719</td>
<td>$89,038</td>
<td>(1)%</td>
</tr>
<tr>
<td>Adjustments:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>111</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Less: business dispositions(a)</td>
<td>45</td>
<td>4,233</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect(b)</td>
<td>(1,442)</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>GE Industrial organic revenues (Non-GAAP)</td>
<td>$89,004</td>
<td>$84,805</td>
<td>5%</td>
</tr>
<tr>
<td></td>
<td>2018</td>
<td>2017</td>
<td>V%</td>
</tr>
<tr>
<td>GE total revenues (GAAP)</td>
<td>$89,038</td>
<td>$92,229</td>
<td>(3)%</td>
</tr>
<tr>
<td>Adjustments:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less: acquisitions(c)</td>
<td>245</td>
<td>106</td>
<td></td>
</tr>
<tr>
<td>Less: business dispositions(d)</td>
<td>138</td>
<td>3,815</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect(e)</td>
<td>479</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>GE Industrial organic revenues (Non-GAAP)</td>
<td>$88,177</td>
<td>$88,308</td>
<td>—%</td>
</tr>
</tbody>
</table>

### GE Industrial Organic Revenues (Non-GAAP)

(a) Dispositions impact in 2018 primarily related to our Industrial Solutions and Distributed Power businesses within our Power segment, with revenues of $1,257 million and $1,274 million, respectively, and Value-Based Care within our Healthcare segment, with revenues of $222 million, and Current with revenues of $727 million.

(b) Primarily the euro, Japanese yen and Brazilian real.

(c) Acquisitions in 2018 primarily related to LM Wind within our Renewable Energy segment, which was acquired in 2017 and contributed $142 million in revenues.

(d) Dispositions impact in 2017 primarily related to Industrial Solutions, Distributed Power and Water businesses within our Power segment, with $1,368 million, $408 million and $1,516 million of revenues, respectively, Value-Based Care within our Healthcare segment with $213 million of revenues, and Current with $189 million of revenues.

(e) Primarily the Brazilian real and the Euro.

We believe this measure provides management and investors with a more complete understanding of underlying operating results and trends of established, ongoing operations by excluding the effect of acquisitions, dispositions and foreign currency, as these activities can obscure underlying trends.
### ADJUSTED GE INDUSTRIAL ORGANIC PROFIT (NON-GAAP) (Dollars in millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>V%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusted GE Industrial profit (Non-GAAP)</td>
<td>$8,743</td>
<td>$8,392</td>
<td>4%</td>
</tr>
<tr>
<td>Adjustments:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>(15)</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Less: business dispositions</td>
<td>(32)</td>
<td>284</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>144</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Adjusted GE Industrial organic profit (Non-GAAP)</td>
<td>$8,646</td>
<td>$8,107</td>
<td>7%</td>
</tr>
<tr>
<td>Adjusted GE Industrial profit margin (Non-GAAP)</td>
<td>10.0%</td>
<td>9.4%</td>
<td>0.6pts</td>
</tr>
<tr>
<td>Adjusted GE Industrial organic profit margin (Non-GAAP)</td>
<td>9.7%</td>
<td>9.6%</td>
<td>0.1pts</td>
</tr>
</tbody>
</table>

**2018**

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
<th>V%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Adjusted GE Industrial profit (Non-GAAP)</td>
<td>$8,392</td>
<td>$9,778</td>
<td>(14)%</td>
</tr>
<tr>
<td>Adjustments:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less: acquisitions</td>
<td>49</td>
<td>(19)</td>
<td></td>
</tr>
<tr>
<td>Less: business dispositions</td>
<td>(3)</td>
<td>420</td>
<td></td>
</tr>
<tr>
<td>Less: foreign currency effect</td>
<td>(64)</td>
<td>—</td>
<td></td>
</tr>
<tr>
<td>Adjusted GE Industrial organic profit (Non-GAAP)</td>
<td>$8,410</td>
<td>$9,377</td>
<td>(10)%</td>
</tr>
<tr>
<td>Adjusted GE Industrial profit margin (Non-GAAP)</td>
<td>9.4%</td>
<td>10.6%</td>
<td>(1.2)pts</td>
</tr>
<tr>
<td>Adjusted GE Industrial organic profit margin (Non-GAAP)</td>
<td>9.5%</td>
<td>10.6%</td>
<td>(1.1)pts</td>
</tr>
</tbody>
</table>

We believe this measure provides management and investors with a more complete understanding of underlying operating results and trends of established, ongoing operations by excluding the effect of acquisitions, dispositions and foreign currency, as these activities can obscure underlying trends.

### GE EFFECTIVE TAX RATES, EXCLUDING GE CAPITAL EARNINGS (NON-GAAP)

<table>
<thead>
<tr>
<th>(Dollars in millions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE earnings (loss) from continuing operations before income taxes (GAAP)</td>
<td>$1,271</td>
<td>$(21,101)</td>
<td>$(5,476)</td>
</tr>
<tr>
<td>Less: GE Capital earnings (loss) from continuing operations</td>
<td>(530)</td>
<td>(489)</td>
<td>(6,765)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,801</td>
<td>$(20,612)</td>
<td>$1,289</td>
</tr>
<tr>
<td>GE provision for income taxes (GAAP)</td>
<td>$1,309</td>
<td>467</td>
<td>3,493</td>
</tr>
<tr>
<td>GE effective tax rate, excluding GE Capital earnings (Non-GAAP)</td>
<td>72.7%</td>
<td>(2.3) %</td>
<td>271.0%</td>
</tr>
</tbody>
</table>

### RECONCILIATION OF U.S. FEDERAL STATUTORY INCOME TAX RATE TO GE EFFECTIVE TAX RATE EXCLUDING GE CAPITAL EARNINGS (NON-GAAP)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. federal statutory income tax rate</td>
<td>21.0 %</td>
<td>21.0 %</td>
<td>35.0 %</td>
</tr>
<tr>
<td>Reduction in rate resulting from:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Tax on global activities including exports</td>
<td>61.0</td>
<td>(5.1)</td>
<td>(146.9)</td>
</tr>
<tr>
<td>U.S. business credits</td>
<td>(6.4)</td>
<td>0.4</td>
<td>(6.4)</td>
</tr>
<tr>
<td>Goodwill impairments</td>
<td>16.6</td>
<td>(21.9)</td>
<td>31.1</td>
</tr>
<tr>
<td>Tax Cuts and Jobs Acts enactment</td>
<td>5.6</td>
<td>0.5</td>
<td>380.5</td>
</tr>
<tr>
<td>All other – net</td>
<td>(25.1)</td>
<td>2.8</td>
<td>(22.3)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>51.7</td>
<td>(23.3)</td>
<td>236.0</td>
</tr>
<tr>
<td>GE effective tax rate, excluding GE Capital earnings (Non-GAAP)</td>
<td>72.7%</td>
<td>(2.3) %</td>
<td>271.0%</td>
</tr>
</tbody>
</table>

We believe the GE effective tax rate, excluding GE Capital earnings*, is best analyzed in relation to GE earnings before income taxes excluding the GE Capital net earnings from continuing operations, as GE tax expense does not include taxes on GE Capital earnings. Management believes in addition to the Consolidated and GE Capital tax rates shown in Note 15 to the consolidated financial statements, this supplemental measure provides investors with useful information as it presents the GE effective tax rate that can be used in comparing the GE results to other non-financial services businesses.
*Non-GAAP Financial Measure
### ADJUSTED EARNINGS (LOSS) AND ADJUSTED EPS (NON-GAAP) (In millions, per-share amounts in dollars)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Consolidated earnings (loss) from continuing operations attributable to GE common shareholders (GAAP)</strong></td>
<td>$ (44)</td>
<td>$(0.01)</td>
<td>$(21,438)</td>
</tr>
<tr>
<td>Less: GE Capital earnings (loss) from continuing operations attributable to GE common shareholders (GAAP)</td>
<td>(530)</td>
<td>(0.06)</td>
<td>(489)</td>
</tr>
<tr>
<td><strong>GE Industrial earnings (loss) (Non-GAAP)</strong></td>
<td>486</td>
<td>0.06</td>
<td>(20,949)</td>
</tr>
<tr>
<td>Non-operating benefits costs (pre-tax) (GAAP)</td>
<td>(2,828)</td>
<td>(0.32)</td>
<td>(2,740)</td>
</tr>
<tr>
<td>Tax effect on non-operating benefit costs</td>
<td>594</td>
<td>0.07</td>
<td>575</td>
</tr>
<tr>
<td>Less: non-operating benefits costs (net of tax)</td>
<td>(2,234)</td>
<td>(0.26)</td>
<td>(2,165)</td>
</tr>
<tr>
<td>Gains (losses) and impairments for disposed or held for sale businesses (pre-tax)</td>
<td>4</td>
<td>—</td>
<td>1,370</td>
</tr>
<tr>
<td>Tax effect on gains (losses) and impairments for disposed or held for sale businesses</td>
<td>34</td>
<td>—</td>
<td>(380)</td>
</tr>
<tr>
<td>Less: gains (losses) and impairments for disposed or held for sale businesses (net of tax)</td>
<td>39</td>
<td>—</td>
<td>990</td>
</tr>
<tr>
<td>Restructuring &amp; other (pre-tax)</td>
<td>(1,315)</td>
<td>(0.15)</td>
<td>(2,952)</td>
</tr>
<tr>
<td>Tax effect on restructuring &amp; other</td>
<td>277</td>
<td>0.03</td>
<td>338</td>
</tr>
<tr>
<td>Less: restructuring &amp; other (net of tax)</td>
<td>(1,039)</td>
<td>(0.12)</td>
<td>(2,614)</td>
</tr>
<tr>
<td>Goodwill impairments (pre-tax)</td>
<td>(1,486)</td>
<td>(0.17)</td>
<td>(22,136)</td>
</tr>
<tr>
<td>Tax effect on goodwill impairments</td>
<td>(55)</td>
<td>(0.01)</td>
<td>(235)</td>
</tr>
<tr>
<td>Less: goodwill impairments (net of tax)</td>
<td>(1,541)</td>
<td>(0.18)</td>
<td>(22,371)</td>
</tr>
<tr>
<td>Unrealized gains (losses) (pre-tax)</td>
<td>793</td>
<td>0.09</td>
<td>—</td>
</tr>
<tr>
<td>Tax effect on unrealized gains (losses)</td>
<td>(114)</td>
<td>(0.01)</td>
<td>—</td>
</tr>
<tr>
<td>Less: unrealized gains (losses) (net of tax)</td>
<td>679</td>
<td>0.08</td>
<td>—</td>
</tr>
<tr>
<td>Debt extinguishment costs</td>
<td>(255)</td>
<td>(0.03)</td>
<td>—</td>
</tr>
<tr>
<td>Tax effect on debt extinguishment costs</td>
<td>53</td>
<td>0.01</td>
<td>—</td>
</tr>
<tr>
<td>Less: Debt extinguishment costs (net of tax)</td>
<td>(201)</td>
<td>(0.02)</td>
<td>—</td>
</tr>
<tr>
<td>BioPharma deal expense (pre-tax)</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Tax on BioPharma deal expense</td>
<td>(647)</td>
<td>(0.07)</td>
<td>—</td>
</tr>
<tr>
<td>Less: BioPharma deal expense (net of tax)</td>
<td>(647)</td>
<td>(0.07)</td>
<td>—</td>
</tr>
<tr>
<td>Less: GE Industrial U.S. tax reform enactment adjustment</td>
<td>(101)</td>
<td>(0.01)</td>
<td>(38)</td>
</tr>
<tr>
<td><strong>Adjusted GE Industrial earnings (loss) (Non-GAAP)</strong></td>
<td>$ 5,531</td>
<td>$ 0.63</td>
<td>$ 5,249</td>
</tr>
<tr>
<td>GE Capital earnings (loss) from continuing operations attributable to GE common shareholders (GAAP)</td>
<td>(530)</td>
<td>(0.06)</td>
<td>(489)</td>
</tr>
<tr>
<td>Insurance charges and EFS impairments (pre-tax)</td>
<td>(972)</td>
<td>(0.11)</td>
<td>—</td>
</tr>
<tr>
<td>Tax effect on insurance charges and EFS impairments</td>
<td>204</td>
<td>0.02</td>
<td>—</td>
</tr>
<tr>
<td>Less: Insurance charges and EFS impairments (net of tax)</td>
<td>(768)</td>
<td>(0.09)</td>
<td>—</td>
</tr>
<tr>
<td>Less: GE Capital U.S. tax reform enactment adjustment</td>
<td>99</td>
<td>0.01</td>
<td>(173)</td>
</tr>
<tr>
<td><strong>Adjusted GE Capital earnings (loss) (Non-GAAP)</strong></td>
<td>$ 139</td>
<td>$ 0.02</td>
<td>(316)</td>
</tr>
</tbody>
</table>

| Adjusted GE Industrial earnings (loss) (Non-GAAP) | $ 5,531  | $ 0.63   | $ 5,249  | $ 0.60   | $ 6,970   | $ 0.80  |
| Add: Adjusted GE Capital earnings (loss) (Non-GAAP) | 139      | 0.02     | (316)    | (0.04)   | 972       | 0.11    |
| **Adjusted earnings (loss) (Non-GAAP)** | $ 5,671  | $ 0.65   | $ 4,933  | $ 0.57   | $ 7,942   | $ 0.91  |

(a) See the Corporate Items and Eliminations section within MD&A for further information.
(b) See the GE Corporate Items and Eliminations - Restructuring section within MD&A for further information.
(c) Related to our Renewable Energy segment in 2019, Power and Renewable Energy segments in 2018 and our Power segment in 2017. See Note 8 to the consolidated financial statements for further information.

The service cost for our pension and other benefit plans are included in adjusted earnings*, which represents the ongoing cost of providing pension benefits to our employees. The components of non-operating benefit costs are mainly driven by capital allocation decisions and market performance. We believe the retained costs in Adjusted earnings* and Adjusted EPS* provides management and investors a useful measure to evaluate the performance of the total company, and increases period-to-period comparability. We also use Adjusted EPS* as a performance metric at the company level for our annual executive incentive plan for 2019. We believe presenting Adjusted Industrial earnings* and Adjusted Industrial EPS* separately for our financial services businesses also provides management and investors with useful information about the relative size of our industrial and financial services businesses in relation to the total company.
We believe investors may find it useful to compare GE’s Industrial free cash flows* performance without the effects of cash used for taxes related to business sales and contributions to the GE Pension Plan. We believe this measure will better allow management and investors to evaluate the capacity of our industrial operations to generate free cash flows.

**GE INDUSTRIAL FREE CASH FLOWS (FCF) (NON-GAAP) (In millions)**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE CFOA (GAAP)</td>
<td>$4,614</td>
<td>$701</td>
<td>$11,479</td>
</tr>
<tr>
<td>Add: gross additions to property, plant and equipment</td>
<td>$(2,216)</td>
<td>$(2,234)</td>
<td>$(3,403)</td>
</tr>
<tr>
<td>Add: gross additions to internal-use software</td>
<td>$(274)</td>
<td>$(306)</td>
<td>$(423)</td>
</tr>
<tr>
<td>Less: common dividends from GE Capital</td>
<td>—</td>
<td>—</td>
<td>$4,016</td>
</tr>
<tr>
<td>Less: GE Pension Plan funding</td>
<td>—</td>
<td>$(6,000)</td>
<td>$(1,717)</td>
</tr>
<tr>
<td>Less: taxes related to business sales</td>
<td>$(198)</td>
<td>$(180)</td>
<td>$(229)</td>
</tr>
<tr>
<td>GE Industrial free cash flows (Non-GAAP)</td>
<td>$2,322</td>
<td>$4,341</td>
<td>$5,582</td>
</tr>
</tbody>
</table>

We believe investors may find it useful to compare GE's Industrial free cash flows performance without the effects of cash used for taxes related to business sales and contributions to the GE Pension Plan. We believe this measure will better allow management and investors to evaluate the capacity of our industrial operations to generate free cash flows.

**GE INDUSTRIAL NET DEBT (NON-GAAP) (In millions)**

<table>
<thead>
<tr>
<th></th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total GE short- and long-term borrowings (GAAP)</td>
<td>$52,059</td>
<td>$62,212</td>
</tr>
<tr>
<td>Less: GE Capital short- and long-term debt assumed by GE</td>
<td>31,368</td>
<td>36,262</td>
</tr>
<tr>
<td>Add: intercompany loans from GE Capital</td>
<td>12,226</td>
<td>13,749</td>
</tr>
<tr>
<td>Total adjusted GE borrowings</td>
<td>$32,917</td>
<td>$39,700</td>
</tr>
<tr>
<td>Total pension and principal retiree benefit plan liabilities (pre-tax)(a)</td>
<td>$27,773</td>
<td>$26,836</td>
</tr>
<tr>
<td>Less: taxes at 21%</td>
<td>5,832</td>
<td>5,636</td>
</tr>
<tr>
<td>Total pension and principal retiree benefit plan liabilities (net of tax)</td>
<td>$21,941</td>
<td>$21,200</td>
</tr>
<tr>
<td>GE operating lease liabilities</td>
<td>3,369</td>
<td>3,868</td>
</tr>
<tr>
<td>GE preferred stock</td>
<td>5,738</td>
<td>5,573</td>
</tr>
<tr>
<td>Less: 50% of GE preferred stock</td>
<td>2,869</td>
<td>2,877</td>
</tr>
<tr>
<td>50% of preferred stock</td>
<td>2,869</td>
<td>2,787</td>
</tr>
<tr>
<td>Deduction for total GE cash, cash equivalents and restricted cash</td>
<td>$(17,613)</td>
<td>$(16,632)</td>
</tr>
<tr>
<td>Less: 25% of GE cash, cash equivalents and restricted cash</td>
<td>$(4,403)</td>
<td>$(4,158)</td>
</tr>
<tr>
<td>Deduction for 75% of GE cash, cash equivalents and restricted cash</td>
<td>$(13,210)</td>
<td>$(12,474)</td>
</tr>
<tr>
<td>Total GE Industrial net debt (Non-GAAP)</td>
<td>$47,886</td>
<td>$55,081</td>
</tr>
</tbody>
</table>

(a) Represents the total net deficit status of principal pension plans, other pension plans and retiree benefit plans. See Note 13 to the consolidated financial statements for further information.

In this document we use GE Industrial net debt*, which is calculated based on rating agency methodologies. We are including the calculation of GE industrial net debt* to provide investors more clarity regarding how the credit rating agencies measure GE Industrial leverage.

**OTHER FINANCIAL DATA**

**General Electric Company (In millions; per-share amounts in dollars)**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$95,214</td>
<td>$97,012</td>
<td>$99,279</td>
<td>$103,297</td>
<td>$94,494</td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations attributable to the Company</td>
<td>416</td>
<td>(20,991)</td>
<td>(8,253)</td>
<td>7,454</td>
<td>(7)</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations, net of taxes, attributable to the Company</td>
<td>(5,395)</td>
<td>(1,364)</td>
<td>(231)</td>
<td>47</td>
<td>(5,068)</td>
</tr>
<tr>
<td>Net earnings (loss) attributable to the Company</td>
<td>(4,979)</td>
<td>(22,355)</td>
<td>(8,484)</td>
<td>7,500</td>
<td>(5,074)</td>
</tr>
<tr>
<td>Dividends declared</td>
<td>810</td>
<td>3,669</td>
<td>7,741</td>
<td>9,054</td>
<td>9,161</td>
</tr>
<tr>
<td>Preferred stocks dividends</td>
<td>460</td>
<td>447</td>
<td>436</td>
<td>656</td>
<td>18</td>
</tr>
<tr>
<td>Per common share:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations – diluted</td>
<td>$(0.01)</td>
<td>$(2.47)</td>
<td>$(1.00)</td>
<td>0.74</td>
<td>$(0.13)</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations – diluted</td>
<td>(0.62)</td>
<td>(0.16)</td>
<td>(0.03)</td>
<td>—</td>
<td>(0.51)</td>
</tr>
<tr>
<td>Net earnings (loss) – diluted</td>
<td>(0.62)</td>
<td>(2.62)</td>
<td>(1.03)</td>
<td>0.75</td>
<td>(0.64)</td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations – basic</td>
<td>(0.01)</td>
<td>(2.47)</td>
<td>(1.00)</td>
<td>0.75</td>
<td>(0.13)</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations – basic</td>
<td>(0.62)</td>
<td>(0.16)</td>
<td>(0.03)</td>
<td>0.01</td>
<td>(0.51)</td>
</tr>
<tr>
<td>Net earnings (loss) – basic</td>
<td>(0.62)</td>
<td>(2.62)</td>
<td>(1.03)</td>
<td>0.76</td>
<td>(0.64)</td>
</tr>
<tr>
<td>Dividends declared</td>
<td>0.04</td>
<td>0.37</td>
<td>0.84</td>
<td>0.93</td>
<td>0.92</td>
</tr>
<tr>
<td>Total assets</td>
<td>266,048</td>
<td>311,072</td>
<td>371,099</td>
<td>361,014</td>
<td>491,109</td>
</tr>
<tr>
<td>Short-term borrowings</td>
<td>22,072</td>
<td>12,776</td>
<td>23,087</td>
<td>30,519</td>
<td>49,540</td>
</tr>
<tr>
<td>Non-recourse borrowings of consolidated securitization entities</td>
<td>1,655</td>
<td>1,875</td>
<td>1,980</td>
<td>417</td>
<td>3,083</td>
</tr>
<tr>
<td>Long-term borrowings</td>
<td>67,155</td>
<td>88,949</td>
<td>102,263</td>
<td>105,192</td>
<td>144,594</td>
</tr>
</tbody>
</table>
*Non-GAAP Financial Measure
The annual changes for the five-year period shown in the above graph are based on the assumption that $100 had been invested in General Electric common stock, the Standard & Poor’s 500 Stock Index (S&P 500) and the Dow Jones Industrial Average (DJIA) on December 31, 2014, and that all quarterly dividends were reinvested. The cumulative dollar returns shown on the graph represent the value that such investments would have had on December 31 for each year indicated.

With respect to “Market Information,” in the United States, General Electric common stock is listed on the New York Stock Exchange under the ticker symbol “GE” (its principal market). General Electric common stock is also listed on the London Stock Exchange, Euronext Paris, the SIX Swiss Exchange and the Frankfurt Stock Exchange.

As of January 31, 2020, there were approximately 379,000 shareholder accounts of record.

PURCHASES OF EQUITY SECURITIES BY THE ISSUER AND AFFILIATED PURCHASERS. GE did not repurchase any equity securities during the three months ended December 31, 2019, and no repurchase program has been authorized.

RISK FACTORS
The following discussion of risk factors contains “forward-looking statements,” as discussed in the Forward-Looking Statements section. These risk factors may be important to understanding any statement in this Form 10-K report or elsewhere. The risks described below should not be considered a complete list of potential risks that we may face. The following information should be read in conjunction with the MD&A section and the consolidated financial statements and related notes. The risks we describe in this Form 10-K report or in our other SEC filings could have a material adverse effect on our business, reputation, financial position and results of operations, and they could cause our future results to be materially different than we presently anticipate.

STRATEGIC RISKS. Strategic risk relates to the Company’s future business plans and strategies, including the risks associated with: the global macro-environment; our portfolio of businesses and capital allocation decisions; dispositions, acquisitions, joint ventures and restructuring activity; competitive threats, the demand for our products and services and the success of our investments in technology and innovation; intellectual property; and other risks.

Global macro-environment - Our growth is subject to global economic, political and geopolitical risks. We operate in virtually every part of the world, serve customers in over 170 countries and received 59% of our revenues for 2019 from outside the United States. Our operations and the execution of our business plans and strategies are subject to the effects of global economic trends, competition and geopolitical risks and demand or supply shocks from war, natural disaster, a health pandemic or other events. They are also affected by local and regional economic environments and policies in the U.S. and other markets that we serve, including interest rates, monetary policy, inflation, economic growth, recession, commodity prices, currency volatility, currency controls or other limitations on the ability to expatriate cash, debt levels and actual or anticipated defaults on sovereign debt. For example, changes in local economic conditions or outlooks, such as lower rates of investment or economic growth in China, Europe or other key markets, affect the demand for our products and services and the success of our investments in technology and innovation; intellectual property; and other risks.
Portfolio strategy execution - Our success depends on achieving our strategic and financial objectives, including through dispositions. We are pursuing a variety of dispositions, including the planned sale of our BioPharma business within our Healthcare segment and exiting our remaining equity ownership position in Baker Hughes. The proceeds that we expect to receive from such actions are an important source of cash flow for the Company as part of our strategic and financial planning. As we seek to sell certain businesses, equity interests or assets, we may encounter difficulty in finding buyers, managing interdependencies across multiple transactions and other Company initiatives or implementing separation plans, which could delay or prevent the accomplishment of our strategic and financial objectives, including our goal of reducing the Company’s leverage to targeted levels over time. In particular, some of the disposition strategies that we are considering or may consider depend on favorable conditions in the capital markets or private acquisition financing markets for execution, and declines in the values of equity interests (such as our remaining interest in Baker Hughes) or other assets that we sell can diminish the cash proceeds that we realize. We may dispose of businesses or assets at a price or on terms that are less favorable than we had anticipated, or with purchase price adjustments or the exclusion of assets or liabilities that must be divested, managed or run off separately. We are also subject to limitations in the form of regulatory or governmental approvals that may prevent certain prospective purchasers from completing transactions with us or delay us from executing transactions on our preferred timeline, or arising from our debt or other contractual obligations that limit our ability to complete certain business or asset dispositions. Moreover, recent and planned dispositions have the effects of reducing the Company’s cash flow and earnings capacity, resulting in a less diversified portfolio of businesses and increasing our dependency on remaining businesses for our financial results from ongoing operations. Executing on these transactions can divert senior management time and resources from other pursuits. Dispositions or other business separations also often involve continued financial involvement in the divested business, such as through continuing equity ownership, retained assets or liabilities, transition services agreements, commercial agreements, guarantees, indemnities or other current or contingent financial obligations or liabilities. Under these arrangements, performance by the divested businesses or other conditions outside our control could materially affect our future financial results.

With respect to acquisitions, joint ventures and business integrations, we may not achieve expected returns and other benefits as a result of changes in strategy or separation/integration challenges related to personnel, IT systems or other factors. In addition, in connection with acquisitions over time, we have recorded significant goodwill and other intangible assets on our balance sheet, and if we are not able to realize the value of these assets, we may be required to incur charges relating to the impairment of these assets. We also participate in a number of joint ventures with other companies or government enterprises in various markets around the world, including joint ventures where we have a lesser degree of control over the business operations, which may expose us to additional operational, financial, legal or compliance risks.

Competitive environment - We are dependent on the maintenance of existing product lines and service relationships, market acceptance of new product and service introductions and technology and innovation leadership for revenue and earnings growth. The markets in which we operate are highly competitive in terms of pricing, product and service quality, product development and introduction time, customer service, financing terms and shifts in market demand, and competitors are increasingly offering services for our installed base. Our long-term operating results and competitive position depend substantially upon our ability to continually develop, introduce, and market new and innovative products, services and platforms, to modify existing products and services, to customize products and services, to increase our productivity as we perform on long-term service agreements, and to anticipate and respond to market and technological changes driven by trends such as increased digitalization or automation or by developments such as climate change that present both risks and opportunities for our businesses. A failure to appropriately plan for future customer demand and industry trends may adversely affect our delivery of products, services and outcomes in line with our projected financial performance or cost estimates, and ultimately may result in excess costs, build-up of inventory that becomes obsolete, lower profit margins and an erosion of our competitive position. For example, the significant decreases in recent years in the levelized cost of renewable sources of power generation (such as wind and solar), along with ongoing changes in investor and consumer preferences and considerations related to climate change, affect the demand for and the competitiveness of our products and services related to fossil fuel-based power generation and further changes over time could have a material adverse effect on the performance of those businesses and our consolidated results. These trends and the relative competitiveness of different types of product and service offerings will continue to be impacted in ways that are uncertain by factors such as the pace of technological developments and related cost considerations, the levels of economic growth in different markets around the world and the adoption of climate change-related policies (such as carbon taxes, cap and trade regimes, increased efficiency standards or incentives or mandates for particular types of energy) at the national and sub-national levels or by private actors.

Our businesses are also subject to technological change and require us to continually attract and retain skilled talent. The introduction of innovative and disruptive technologies in the markets in which we operate also poses risks in the form of new competitors (including new entrants from outside our traditional industries), market consolidation, substitutions of existing products, services or solutions, niche players, new business models and competitors that are faster to market with new or more cost-effective products or services. Because the research and development cycle involved in bringing products in our businesses to market is often lengthy, it is inherently difficult to predict the economic conditions and competitive dynamics that will exist when any new product is complete, and our investments may generate weaker returns than we anticipated at the outset. Our capacity to invest in research and development efforts to pursue advancement in a wide range of technologies, products and services also depends on the financial resources that we have available for such investment relative to other capital allocation priorities, and under-investment could lead to the loss of sales of our products and services. The amounts that we do invest in research and development divert resources from other potential investments in our businesses, and our efforts may not lead to the development of new technologies or products on a timely basis or meet the needs of our customers as fully as competitive offerings.
Restructuring & personnel - We have been undertaking extensive cost reduction and restructuring efforts; these efforts may have adverse effects on our operations, employee retention, results and reputation and may not achieve the expected benefits. We continue undertaking restructuring actions that include workforce reductions, global facility consolidations and other cost reduction initiatives. These actions are a central component of our ongoing efforts to improve operational and financial performance. The extent of change across our organizational structure, senior leadership, culture, functional alignment, outsourcing and other areas poses risks in the form of personnel capacity constraints and institutional knowledge loss that could lead to missed performance or financial targets, loss of key personnel and harm to our reputation. The risk of capacity constraints is also heightened with the number of interdependent and transformational business portfolio and internal actions that we have been undertaking during a period of significant restructuring and cost reduction across the Company. Moreover, if we do not successfully manage our restructuring and other transformational activities, the anticipated operational improvements, efficiencies and other benefits might be delayed or not realized, and our operations and business could be disrupted. Risks associated with these actions include unforeseen delays in implementation of workforce reductions, additional unexpected costs, adverse effects on employee morale, loss of key employees or other retention issues, inability to attract and hire talented professionals or the failure to meet operational targets due to the loss of employees or work stoppages, any of which may impair our ability to achieve anticipated cost reductions or may otherwise harm our business or reputation and have an adverse effect on our competitive position or financial performance.

Intellectual property - Our intellectual property portfolio may not prevent competitors from independently developing products and services similar to or duplicative to ours, and the value of our intellectual property may be negatively impacted by external dependencies. Our patents and other intellectual property may prevent competitors from independently developing or selling products and services similar to or duplicative of ours, and there can be no assurance that the resources invested by us to protect our intellectual property will be sufficient or that our intellectual property portfolio will adequately deter misappropriation or improper use of our technology. Trademark licenses of the GE brand in connection with dispositions may negatively impact the overall value of the brand in the future. As a result of increased numbers of employee exits due to restructuring activities or otherwise, we also face heightened risks related to the loss or unauthorized use of the Company’s intellectual property or other protected data. We also face competition in some countries where we have not invested in an intellectual property portfolio. If we are not able to protect our intellectual property, the value of our brand and other intangible assets may be diminished, and our business may be adversely affected. We also face attempts to gain unauthorized access to our IT systems or products for the purpose of improperly acquiring our trade secrets or confidential business information. The theft or unauthorized use or publication of our trade secrets and other confidential business information as a result of such an incident could adversely affect our competitive position and the value of our investment in research and development. In addition, we are subject to the enforcement of patents or other intellectual property by third parties, including aggressive and opportunistic enforcement claims by non-practicing entities. Regardless of the merit of such claims, responding to infringement claims can be expensive and time-consuming. If GE is found to infringe any third-party rights, we could be required to pay substantial damages or we could be enjoined from offering some of our products and services. The value of, or our ability to use, our intellectual property may also be negatively impacted by dependencies on third parties, such as our ability to obtain or renew on reasonable terms licenses that we need in the future, or our ability to secure or retain ownership or rights to use data in certain software analytics or services offerings.

OPERATIONAL RISKS. Operational risk relates to risks arising from systems, processes, people and external events that affect the operation of our businesses. It includes risks related to product and service lifecycle and execution; product safety and performance; information management and data protection and security, including cybersecurity; and supply chain and business disruption.

Operational execution - Operational challenges could have a material adverse effect on our business, reputation, financial position and results of operations. The Company’s financial results depend on the successful execution of our businesses’ operating plans across all steps of the product and service lifecycle. For example, we continue working to improve the operations and execution of our Power and Renewable Energy businesses, and our ability to effect the desired operational turnarounds will be a significant factor in determining the financial performance of the Company as a whole. In addition, we have dependency on the continued strength and successful operating plan execution of our other businesses, particularly Aviation, during this period of operational improvement. Operational failures that result in quality problems or potential product, environmental, health or safety risks, could have a material adverse effect on our business, reputation, financial position and results of operations. In addition, a portion of our business, particularly within our Power and Renewable Energy businesses, involves large projects where we take on, or are members of a consortium responsible for, the full scope of engineering, procurement, construction or other services. These types of projects often pose unique risks related to their location, scale, complexity, duration and pricing or payment structure. Performance issues or schedule delays can arise due to inadequate technical expertise, unanticipated project modifications, developments at project sites, environmental, health and safety issues, execution by or coordination with suppliers, subcontractors or consortium partners, financial difficulties of our customers or significant partners or compliance with government regulations, and these can lead to cost overruns, contractual penalties, liquidated damages and other adverse consequences. Where GE is a member of a consortium, we are typically subject to claims based on joint and several liability, and claims can extend to aspects of the project or costs that are not directly related or limited to GE’s scope of work. Operational, quality or other issues at large projects, or across our projects portfolio more broadly, can adversely affect GE’s business, reputation or results of operations.
Product safety - Our products and services are highly sophisticated and specialized, and a major failure or similar event affecting our products or third-party products with which our products are integrated can adversely affect our business, reputation, financial position and results of operations. We produce highly sophisticated products and provide specialized services for both our own and third-party products that incorporate or use complex or leading-edge technology, including both hardware and software. Many of our products and services involve complex industrial machinery or infrastructure projects, such as commercial jet engines, gas turbines, onshore and offshore wind turbines or nuclear power generation, and accordingly the impact of a catastrophic product failure or similar event could be significant. In particular, actual or perceived design or production issues related to new product introductions or relatively new product lines can result in significant reputational harm to our businesses, in addition to direct warranty, maintenance and other costs that may arise. A significant product issue resulting in injuries or death, widespread outages, a fleet grounding or similar systemic consequences could have a material adverse effect on our business, reputation, financial position and results of operations. We may also incur increased costs, delayed payments or lost equipment or services revenue in connection with a significant issue with a third party's product with which our products are integrated. For example, the LEAP-1B engine that our Aviation business develops, produces and sells through CFM is the exclusive engine for the Boeing 737 MAX, which has been subject to a global fleet grounding since March 2019 following two fatal crashes that were unrelated to the LEAP engine. The 737 MAX grounding had an adverse effect on GE CFOA in 2019, and uncertainties related to the timing for the 737 MAX return to service and future engine production rates pose material risk for our Aviation business and GE’s overall financial outlook and results. For further information regarding the effect of the 737 MAX grounding on GE CFOA, see the Aviation and GECA 737 MAX section in Consolidated Results within MD&A. While we have built operational processes to ensure that our product design, manufacture, performance and servicing meet rigorous quality standards, there can be no assurance that we or our customers or other third parties will not experience operational process or product failures and other problems, including through manufacturing or design defects, process or other failures of contractors or third-party suppliers, cyber-attacks or other intentional acts, that could result in potential product, safety, quality, regulatory or environmental risks.

Cybersecurity - Increased cybersecurity requirements, vulnerabilities, threats and more sophisticated and targeted computer crime pose a risk to our systems, networks, products, solutions, services and data. Increased global cybersecurity vulnerabilities, threats, computer viruses and more sophisticated and targeted cyber-related attacks, as well as cybersecurity failures resulting from human error and technological errors, pose a risk to the security of GE’s and its customers', partners', suppliers' and third-party service providers' infrastructure, products, systems and networks and the confidentiality, availability and integrity of GE's and its customers' data. As the perpetrators of such attacks become more capable (including sophisticated state or state-affiliated actors), and as critical infrastructure is increasingly becoming digitized, the risks in this area continue to grow. While we attempt to mitigate these risks by employing a number of measures, including employee training, monitoring and testing and maintenance of protective systems and contingency plans, we remain vulnerable to known or unknown threats, and there is no assurance that the impact from such threats will not be material. In addition to existing risks, the adoption of new technologies in the future may also increase our exposure to cybersecurity breaches and failures. We also have access to sensitive, confidential or personal data or information in certain of our businesses that is subject to privacy and security laws, regulations or customer-imposed controls. Despite our use of reasonable and appropriate controls to protect our systems and sensitive, confidential or personal data or information, we have vulnerability to security breaches, theft, misplaced, lost or corrupted data, programming errors, employee errors and/or malfeasance (including misappropriation by departing employees) that could potentially lead to material compromising of sensitive, confidential or personal data or information, improper use of our systems, software solutions or networks, unauthorized access, use, disclosure, modification or destruction of information, defective products, production downtimes and operational disruptions. Data privacy and protection laws are evolving, can vary significantly by country and present increasing compliance challenges, which increase our costs, affect our competitiveness and can expose us to substantial fines or other penalties. In addition, a significant cyber-related attack could result in other negative consequences, including damage to our reputation or competitiveness, remediation or increased protection costs, litigation or regulatory action.

Supply chain - Significant raw material shortages, supplier capacity constraints, supplier or customer production disruptions, supplier quality and sourcing issues or price increases can increase our operating costs and adversely impact the competitive positions of our products. Our reliance on third-party suppliers, contract manufacturers and service providers, and commodity markets to secure raw materials, parts, components and sub-systems used in our products exposes us to volatility in the prices and availability of these materials, parts, components, systems and services. As our supply chains extend into many different countries and regions around the world, we are also subject to global economic and geopolitical dynamics and risks associated with exporting components manufactured in particular countries for incorporation into finished products completed in other countries. In addition, some of our suppliers or their sub-suppliers are limited- or sole-source suppliers. We also have internal dependencies on certain key GE manufacturing or other facilities. Disruptions in deliveries from a key GE facility or from our third-party suppliers, contract manufacturers or outsourced or other service providers, capacity constraints, production disruptions up- or down-stream, price increases, or decreased availability of raw materials or commodities, including as a result of war, natural disaster, health pandemic or other business continuity events, adversely affect our operations and, depending on the length and severity of the disruption, can limit our ability to meet our customers or significantly impact our operating profit or cash flows. For example, we are monitoring the impact across our businesses of the recent coronavirus outbreak, which has already caused disruption to production facilities and activities in China, and the severity of the operational and financial impact will depend on how long and widespread the disruption proves to be. Quality, capability, compliance and sourcing issues experienced by third-party providers can also adversely affect our costs, margin rates and the quality and effectiveness of our products and services and result in liability and reputational harm. In addition, while we require our suppliers to implement and maintain reasonable and appropriate controls to protect information we provide to them, they may be the victim of a cyber-related attack that could lead to the compromise of the Company’s intellectual property, personal data or other confidential information, or to production downtimes and operational disruptions that could have an adverse effect on our ability to meet our commitments to customers.
FINANCIAL RISKS. Financial risk relates to our ability to meet financial obligations and mitigate exposure to broad market risks, including funding and liquidity risks, such as risk related to our credit ratings and our availability and cost of funding; credit risk; and volatility in foreign currency exchange rates, interest rates and commodity prices. Liquidity risk refers to the potential inability to meet contractual or contingent financial obligations (whether on- or off-balance sheet) as they arise, and could potentially impact an institution's financial condition or overall safety and soundness. Credit risk is the risk of financial loss arising from a customer or counterparty failure to meet its contractual obligations, and we face credit risk arising from both our industrial businesses and from GE Capital.

Leverage & borrowings - Our indebtedness levels could limit the flexibility of our businesses, and we could face further constraints as a result of failing to decrease our leverage over time, further downgrades of our credit ratings or adverse market conditions. Our ability to decrease our leverage as planned is dependent on the proceeds that we generate from business and asset dispositions, as well as our cash flows from operations. De-leveraging and servicing our debt will require a significant amount of cash, and if we are unable to generate cash flows in accordance with our plans we may be required to adopt one or more alternatives such as increasing borrowing under credit lines, further reducing or delaying investments or capital expenditures, selling other businesses or assets, refinancing debt or raising additional equity capital. In particular, we have significant pension and run-off insurance liabilities that are sensitive to numerous factors and assumptions that we use in our pension liability, GAAP insurance reserve and insurance statutory calculations. For example, the impact of low or declining market interest rates on the discount rates that we use to calculate these long-term liabilities (holding other variables constant) can adversely affect our earnings and cash flows, as well as the pace of progress toward our leverage goals for GE and for GE Capital. Lower than expected disposition proceeds or cash generation by our businesses over time could also adversely affect our progress toward our leverage goals. Our indebtedness could put us at a competitive disadvantage compared to competitors with lower debt levels that may have greater financial flexibility to secure additional funding for their operations, pursue strategic acquisitions, finance long-term projects or take other actions. Continuing to have substantial indebtedness could also have the consequence of increasing our vulnerability to general economic conditions, such as slowing economic growth or recession. It could also increase our vulnerability to adverse industry-specific conditions or to increases in the capital or liquidity needs at the GE or GE Capital levels, and it could limit our flexibility in planning for, or reacting to, changes in the economy and the industries in which we compete.

In addition, our existing levels of indebtedness may impair our ability to obtain additional debt financing on favorable terms in the future, particularly if coupled with further downgrades of our credit ratings or a deterioration of capital markets conditions more generally. External conditions in the financial and credit markets may limit the availability of funding at particular times or increase the cost of funding, which could adversely affect our business, financial position and results of operations. Factors that may affect the availability of funding or cause an increase in our funding costs include market disruptions arising in the United States, Europe, China, emerging markets or other markets, currency movements or other factors.

Liquidity - Failure to meet our cash flow targets, or additional credit downgrades, could adversely affect our liquidity, funding costs and related margins. We rely on cash from operations and proceeds from business and asset dispositions, as well as access to the short- and long-term debt markets, to fund our operations, maintain a contingency buffer of liquidity and meet our financial obligations and capital allocation priorities. If we do not meet our cash flow objectives, through both improved cash performance in our businesses or successful execution of business and asset dispositions, our financial condition could be adversely affected. Our access to the debt markets, and to the commercial paper markets in particular, depends on our credit ratings. As a result of ratings actions by Moody’s, S&P and Fitch in 2018, GE transitioned to a Tier-2 commercial paper issuer, which reduced our borrowing capacity in the commercial paper markets that we historically relied on significantly to fund our operations on an intra-quarter basis. To accommodate GE’s short-term liquidity needs, we have been increasing utilization of our revolving credit facilities as a substitute for commercial paper borrowings, which results in an overall increase to our cost of funds.
There can also be no assurance that we will not face additional credit downgrades as a result of factors such as our progress in decreasing our leverage, the performance of our businesses, the failure to execute on dispositions or changes in rating application or methodology. Future downgrades could further adversely affect our cost of funds and related margins, liquidity, competitive position and access to capital markets, and a significant downgrade could have an adverse commercial impact on our industrial businesses. For example, if our short-term credit ratings were to fall below A-2/P-2/F2, it is possible that we would lose all or part of our access to the tier-2 commercial paper markets, and therefore our borrowing capacity in the commercial paper markets would likely be further reduced. Further, we have relied, and may continue to rely, on securitization programs to provide alternative funding for sales of GE receivables to third-party investors. If any of our short-term credit ratings were to fall below A-2/P-2/F2, the timing or amount of liquidity generated by these programs could be adversely affected. In addition, in certain securitization transactions where we provide servicing for third-party investors, we are contractually permitted to commingle cash collected from customers on financing receivables sold or pledged to third-party investors with our own cash prior to making required payments to third-party investors, provided our short-term credit rating does not fall below A-2/P-2/F2. In the event our ratings were to fall below such levels, we would be required to segregate certain of these cash collections owed to third-party investors into restricted bank accounts and would lose the short-term liquidity benefit of commingling with respect to such collections. In addition, under various debt and derivative instruments, guarantees and covenants, we could be required to post additional capital or collateral in the event of a ratings downgrade, which would increase the impact of a ratings downgrade on our liquidity and capital position. Swap, forward and option contracts are executed under standard master agreements that typically contain mutual downgrade provisions that provide the ability of the counterparty to require termination if the credit ratings of the applicable GE entity were to fall below specified ratings levels agreed upon with the counterparty, primarily BBB/Baa2. For additional discussion about our current credit ratings and related considerations, refer to the Capital Resources and Liquidity - Credit Ratings and Conditions section within MD&A.

Economy, customers & counterparties - Deterioration in conditions in the global economy, the major industries we serve or the financial markets, or in the soundness of financial institutions, governments or customers we deal with, can adversely affect our business and results of operations. The business and operating results of our industrial businesses have been, and will continue to be, affected by worldwide economic conditions, including conditions in the air transportation, power generation, renewable energy, healthcare and other industries we serve. Existing or potential customers may delay or cancel plans to purchase our products and services, including large infrastructure projects, and may not be able to fulfill their obligations to us in a timely fashion as a result of business deterioration, cash flow shortages or difficulty obtaining financing for particular projects or due to macroeconomic conditions, geopolitical disruptions, changes in law or other challenges affecting the strength of the global economy. The airline industry, for example, is highly cyclical, and the level of demand for air travel is correlated to the strength of the U.S. and international economies. An extended disruption of regional or international travel, such as a disruption in connection with a terrorist incident, health pandemic or recessionary economic environment that results in the loss of business and leisure traffic, could have a material adverse effect on our airline customers, the viability of their business and their demand for our products and services. Such effects would be particularly significant for GE in the current environment, in which we have dependency on the continued strength of our Aviation business as we execute on planned dispositions and continue working to improve the operations and execution of other GE businesses. Secular, cyclical and competitive pressures facing customers across our energy businesses can also have a significant impact on the operating results and outlooks for our businesses. These include pressures such as lower demand in our Power business than in the past as a result of increased cost competitiveness and market penetration by renewable sources of power generation; the effects of changes in production or other tax credits for wind energy projects, and significant price competition among wind equipment manufacturers and consolidation in the industry; and shifts in the availability of financing for certain types of projects as investors, governments, regulators and other market participants develop plans for addressing climate change. In particular, our ability to effect an operational turnaround in our Power business will be more challenging to the extent that markets for our products and services remain lower for longer than expected. Further, our vendors may experience similar conditions, which may impact their ability to fulfill their obligations to us. We also at times face greater challenges collecting on receivables with customers that are sovereign governments or located in emerging markets. If there is significant deterioration in the global economy, our results of operations, financial position and cash flows could be materially adversely affected.
GE Capital - A smaller GE Capital continues to have exposure to insurance, credit and other risks and, in the event of future adverse developments, may not be able to meet its business and financial objectives without further actions at GE Capital or additional capital contributions by GE. To fund the statutory capital contributions that it expects to make to its insurance subsidiaries over the next several years, as well as to meet its debt maturities and other obligations, GE Capital expects to rely on its existing liquidity, cash generated from asset reductions, cash flows from its businesses, GE repayments of intercompany loans and capital contributions from GE. However, as GE Capital’s excess liquidity from past disposition proceeds runs off, and as its future earnings are reduced as a result of business and asset sales, there is a risk that future adverse developments could cause liquidity or funding stress for GE Capital. For example, it is possible that future requirements for capital contributions to the insurance subsidiaries will be greater than currently estimated or could be accelerated by regulators. Our annual testing of insurance reserves is subject to a variety of assumptions, including assumptions about the discount rate (which is sensitive to changes in market interest rates), morbidity, mortality and future long-term care premium increases. Any future adverse changes to these assumptions (to the extent not offset by any favorable changes to these assumptions) could result in an increase to future policy benefit reserves and, potentially, to the amount of capital we are required to contribute to the insurance subsidiaries (as discussed in the Other Items - Insurance section within MD&A). We also anticipate that the new insurance accounting standard scheduled to be effective after 2021 (as discussed in the Other Items - New Accounting Standards section within MD&A) will significantly change the accounting for measurements of our long-duration insurance liabilities under GAAP and will materially affect our financial statements. In addition, we continue to evaluate strategic options to accelerate the further reduction in the size of GE Capital. Some of these options could have a material financial charge depending on the timing, negotiated terms and conditions of any ultimate arrangements. It is also possible that contingent liabilities and loss estimates from GE Capital’s continuing or discontinued operations (see the Other Consolidated Information - Discontinued Operations section within MD&A) will need to be recognized or increase in the future and will become payable. If GE Capital’s credit ratings are downgraded because of inadequate increases in its capital levels over time, changes in rating application or methodology or other factors, GE Capital may also face increased interest costs and limitations on its ability to access external funding in the future.

GE Capital also has exposure to many different industries and counterparties, including sovereign governments, and routinely executes transactions with counterparties in the financial services industry, including brokers and dealers, commercial banks, investment banks and other institutional clients. Many of these transactions expose GE Capital to credit risk in the event of default of its counterparty or client. If conditions in the financial markets deteriorate, they may adversely affect the business and results of operations of GE Capital, as well as the soundness of financial institutions, governments and other counterparties we deal with. There can be no assurance that future liabilities, losses or impairments to the carrying value of financial assets would not materially and adversely affect GE Capital’s business, financial position, results of operations and capacity to provide financing to support orders from GE’s industrial businesses, or that factors causing sufficiently severe stress at GE Capital would not require GE to make larger than expected capital contributions to GE Capital in the future.

Postretirement benefit plans - Increases in pension and healthcare benefits obligations and costs can adversely affect our earnings, cash flows and progress toward our leverage goals. Our results of operations may be positively or negatively affected by the amount of income or expense we record for our defined benefit pension plans. GAAP requires that we calculate income or expense for the plans using actuarial valuations, which reflect assumptions about financial markets, interest rates and other economic conditions such as the discount rate and the expected long-term rate of return on plan assets. We are also required to make an annual measurement of plan assets and liabilities, which may result in a significant reduction or increase to equity. The factors that impact our pension calculations are subject to changes in key economic indicators, and future decreases in the discount rate or low returns on plan assets can increase our funding obligations and adversely impact our financial results. In addition, although GAAP expense and pension funding contributions are not directly related, key economic factors that affect GAAP expense would also likely affect the amount of cash we would be required to contribute to pension plans under ERISA. Failure to achieve expected returns on plan assets driven by various factors, which could include a continued environment of low interest rates or sustained market volatility, could also result in an increase to the amount of cash we would be required to contribute to pension plans. In addition, there may be upward pressure on the cost of providing healthcare benefits to current employees and retirees. Although we have actively sought to control increases in these costs, there can be no assurance that we will succeed in limiting cost increases, and continued upward pressure could reduce our profitability. For a discussion regarding how our financial statements have been and can be affected by our pension and healthcare benefit obligations, see the Other Consolidated Information - Postretirement Benefit Plans and the Critical Accounting Estimates - Pension Assumptions sections within MD&A and Note 13 to the consolidated financial statements.
LEGAL & COMPLIANCE RISKS. Legal and compliance risk relates to risks arising from the government and regulatory environment and action and from legal proceedings and compliance with integrity policies and procedures, including those relating to financial reporting and environmental, health and safety matters. Government and regulatory risk includes the risk that the government or regulatory actions will impose additional cost on us or require us to make adverse changes to our business models or practices.

Regulatory - We are subject to a wide variety of laws, regulations and government policies that may change in significant ways. Our businesses are subject to regulation under a wide variety of U.S. federal and state and non-U.S. laws, regulations and policies. There can be no assurance that laws, regulations and policies will not be changed in ways that will require us to modify our business models and objectives or affect our returns on investments by restricting existing activities and products, subjecting them to escalating costs or prohibiting them outright. In particular, recent trends globally toward increased protectionism, import and export controls and the use of tariffs and other trade barriers can result in actions by governments around the world that have been and may continue to be disruptive and costly to our businesses, and can interfere with our global operating model and weaken our competitive position. Other legislative and regulatory areas of significance for our businesses that U.S. and non-U.S. governments have focused and continue to focus on include cybersecurity, data privacy and sovereignty, improper payments, competition law, compliance with complex economic sanctions, climate change and greenhouse gas emissions, foreign exchange intervention in response to currency volatility and currency controls that could restrict the movement of liquidity from particular jurisdictions. Potential further changes to tax laws, including additional guidance concerning the enactment of the recent U.S. tax reform, may have an effect on GE's, GE Capital's or other regulated subsidiaries' structure, operations, sales, liquidity, capital requirements, effective tax rate and performance. For example, legislative or regulatory measures by states or non-U.S. governments in response to the recent U.S. federal tax reform or otherwise, or rules, interpretations or audits under the new or existing tax laws, could increase our costs or tax rate. In addition, efforts by public and private sectors to control healthcare costs may lead to lower reimbursements and increased utilization controls related to the use of our products by healthcare providers. Regulation or government scrutiny may impact the requirements for marketing our products and slow our ability to introduce new products, resulting in an adverse impact on our business. Furthermore, we have been, and expect to continue, participating in U.S. and international governmental programs, which require us to comply with strict governmental regulations. Inability to comply with these regulations could adversely affect our status in these projects and could have collateral consequences such as debarment. Debarment, depending on the entity involved and length of time, can limit our ability to participate in other projects involving multilateral development banks and adversely affect our results of operations, financial position and cash flows.

Legal proceedings - We are subject to legal proceedings, investigations and legal compliance risks, including trailing liabilities from businesses that we dispose of or that are inactive. We are subject to a variety of legal proceedings, legal compliance risks and environmental, health and safety compliance risks in virtually every part of the world. We, our representatives, and the industries in which we operate are subject to continuing scrutiny by regulators, other governmental authorities and private sector entities or individuals in the U.S., the European Union, China and other jurisdictions, which have led or may, in certain circumstances, lead to enforcement actions, adverse changes to our business practices, fines and penalties, required remedial actions such as contaminated site clean-up or the assertion of private litigation claims, and damages that could be material. For example, following our acquisition of Alstom's Thermal, Renewables and Grid businesses in 2015, we are subject to legacy legal proceedings and legal compliance risks that relate to claimed anti-competitive conduct or improper payments by Alstom in the pre-acquisition period, and payments for settlements, judgments, penalties or other liabilities in connection with those matters will result in cash outflows. In addition, since late 2017 we have been subject to a range of shareholder lawsuits and inquiries from governmental authorities related to the Company's financial performance, accounting and disclosure practices and related matters. We have observed that these proceedings related to claims about past financial performance and reporting pose particular reputational risks for the Company that can cause new allegations about past or current misconduct, even if unfounded, to have a more significant impact on our reputation and how we are viewed by investors, customers and others than they otherwise would. We have established reserves for legal matters when and as appropriate; however, the estimation of legal reserves or possible losses involves significant judgment and may not reflect the full range of uncertainties and unpredictable outcomes inherent in litigation and investigations, and the actual losses arising from particular matters may exceed our current estimates and adversely affect our results of operations. While we believe that we have adopted appropriate risk management and compliance programs, the global and diverse nature of our operations and the current enforcement environment mean that legal and compliance risks will continue to exist with respect to our operations, and we are also subject to material trailing legal liabilities from businesses that we dispose of or that are inactive. We also expect that additional legal proceedings and other contingencies will arise from time to time. Moreover, we sell products and services in growth markets where claims arising from alleged violations of law, product failures or other incidents involving our products and services are adjudicated within legal systems that are less developed and less reliable than those of the U.S. or other more developed markets, and this can create additional uncertainty about the outcome of proceedings before courts or other governmental bodies in such markets. See Note 23 to the consolidated financial statements for further information about legal proceedings and other loss contingencies.

LEGAL PROCEEDINGS
Refer to Legal Matters and Environmental, Health and Safety Matters in Note 23 to the consolidated financial statements for information relating to legal proceedings.
MANAGEMENT’S DISCUSSION OF FINANCIAL RESPONSIBILITY. Management is responsible for the preparation of the consolidated financial statements and related information that are presented in this report. The consolidated financial statements, which include amounts based on management’s estimates and judgments, have been prepared in conformity with U.S generally accepted accounting principles.

The Company designs and maintains accounting and internal control systems to provide reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition, and that the financial records are reliable for preparing consolidated financial statements and maintaining accountability for assets. These systems are enhanced by policies and procedures, an organizational structure providing division of responsibilities, careful selection and training of qualified personnel, and a program of internal audits.

The Company engaged KPMG LLP, an independent registered public accounting firm, to audit and render an opinion on the consolidated financial statements and internal control over financial reporting in accordance with the standards of the Public Company Accounting Oversight Board (PCAOB). In March 2019, the PCAOB announced the effectiveness of a new requirement for auditors to communicate critical audit matters (CAMs) in the audit opinion, and the KPMG audit opinion that follows includes this discussion of CAMs. In December 2018, we announced our intention to conduct an auditor tender process, which is currently underway.

The Board of Directors, through its Audit Committee, which consists entirely of independent directors, meets periodically with management, internal auditors, and our independent registered public accounting firm to ensure that each is meeting its responsibilities and to discuss matters concerning internal controls and financial reporting. KPMG LLP and the internal auditors each have full and free access to the Audit Committee.

MANAGEMENT’S ANNUAL REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING. Management is responsible for establishing and maintaining adequate internal control over financial reporting for the Company. With our participation, an evaluation of the effectiveness of our internal control over financial reporting was conducted as of December 31, 2019, based on the framework and criteria established in Internal Control – Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Based on this evaluation, our management has concluded that our internal control over financial reporting was effective as of December 31, 2019.

Our independent registered public accounting firm has issued an audit report on our internal control over financial reporting. Their report follows.

/s/ H. Lawrence Culp, Jr. /s/ Jamie S. Miller
H. Lawrence Culp, Jr. Jamie S. Miller
Chairman of the Board and Chief Executive Officer Senior Vice President and Chief Financial Officer
February 24, 2020

DISCLOSURE CONTROLS. Under the direction of our Chief Executive Officer and Chief Financial Officer, we evaluated our disclosure controls and procedures and internal control over financial reporting and concluded that our disclosure controls and procedures were effective as of December 31, 2019. There have been no changes in the Company’s internal control over financial reporting during the quarter ended December 31, 2019, that have materially affected, or are reasonably likely to materially affect, its internal control over financial reporting.

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REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To the Board of Directors and Shareowners
of General Electric Company:

Opinions on the Consolidated Financial Statements and Internal Control Over Financial Reporting

We have audited the accompanying consolidated statements of financial position of General Electric Company and consolidated affiliates (the Company) as of December 31, 2019 and 2018, the related consolidated statements of earnings (loss), comprehensive income (loss), changes in shareowners’ equity and cash flows for each of the years in the three-year period ended December 31, 2019, and the related notes (collectively, the consolidated financial statements). We also have audited the Company’s internal control over financial reporting as of December 31, 2019, based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the Company as of December 31, 2019 and 2018, and the results of its operations and its cash flows for each of the years in the three-year period ended December 31, 2019, in conformity with U.S. generally accepted accounting principles. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2019 based on criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission.

Basis for Opinions

The Company’s management is responsible for these consolidated financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management’s Annual Report on Internal Control over Financial Reporting. Our responsibility is to express an opinion on the Company’s consolidated financial statements and an opinion on the Company’s internal control over financial reporting based on our audits. We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) (PCAOB) and are required to be independent with respect to the Company in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement, whether due to error or fraud, and whether effective internal control over financial reporting was maintained in all material respects.

Our audits of the consolidated financial statements included performing procedures to assess the risks of material misstatement of the consolidated financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

Definition and Limitations of Internal Control Over Financial Reporting

A company’s internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company’s internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company’s assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Accompanying Supplemental Information

The accompanying consolidating information appearing on pages 63, 65, and 67 (the supplemental information) has been subjected to audit procedures performed in conjunction with the audit of the Company’s consolidated financial statements. The supplemental information is the responsibility of the Company’s management. Our audit procedures included determining whether the supplemental information reconciles to the consolidated financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental information. In our opinion, the supplemental information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.
Critical Audit Matters

The critical audit matters communicated below are matters arising from the current period audit of the consolidated financial statements that were communicated or required to be communicated to the audit committee and that: (1) relate to accounts or disclosures that are material to the consolidated financial statements and (2) involved our especially challenging, subjective, or complex judgments. The communication of critical audit matters does not alter in any way our opinion on the consolidated financial statements, taken as a whole, and we are not, by communicating the critical audit matters below, providing separate opinions on the critical audit matters or on the accounts or disclosures to which they relate.

Evaluation of revenue recognition on certain long-term service agreements

As discussed in Note 1 to the consolidated financial statements, the Company enters into long-term service agreements with some of its customers. Certain long-term service agreements require the Company to provide maintenance services that may include levels of assurance regarding asset performance and uptime throughout the contract period. Revenue for such long-term service agreements is recognized using the percentage of completion method, based on costs incurred relative to total expected costs.

We identified the evaluation of revenue recognition on certain long-term service agreements as a critical audit matter because of the complex auditor judgment required in evaluating some of the long-term estimates in such arrangements. Such estimates include the amount of customer payments expected to be received over the contract term, which are generally based on a combination of both historical customer utilization of the covered assets as well as forward-looking information such as market conditions. In addition, these estimates include the total costs expected to be incurred to perform required maintenance services over the contract term and include estimates of expected cost improvements when such cost improvements are supported by actual results or have been proven effective. Further, contract modifications that extend or revise contract terms are not uncommon and require judgment in evaluating the related revisions of the long-term estimates.

The primary procedures we performed to address this critical audit matter included the following. We tested certain internal controls over the Company’s revenue recognition process for long-term service agreements, including controls related to estimating customer payments and costs expected to be incurred to perform required maintenance services over the contract term. We evaluated the estimated customer payments by comparing the estimated customer utilization of the covered assets to historical utilization data, where available. We evaluated the estimated costs expected to be incurred to perform required maintenance services over the contract term by:

- comparing estimated labor and part costs to historical labor and parts costs,
- comparing the estimated useful life, which is referred to as part life, of certain component parts to historical data and regulatory limits on part life, where applicable,
- inspecting evidence underlying the inclusion of cost improvements in estimated costs, including regulatory and engineering approvals and actual reductions in production costs to date, and
- ascertaining if major overhauls of covered assets are included in the cost estimates on a basis consistent with the estimated customer utilization of the assets that is used in estimating customer payments.

In addition, we involved valuation professionals with specialized skills and knowledge, who assisted in testing certain cost estimates, including assessing statistical models used by the Company to estimate the part life of certain component parts of the covered assets.

Evaluation of premium deficiency testing to assess the adequacy of future policy benefit reserves

As discussed in Notes 1 and 12 to the consolidated financial statements, the Company performs premium deficiency testing to assess the adequacy of future policy benefit reserves. This testing is performed on an annual basis, or whenever events and changes in circumstances indicate that a premium deficiency event may have occurred. Significant uncertainties exist in testing cash flow projections in the premium deficiency testing for these insurance contracts, including consideration of a wide range of possible outcomes of future events over the life of the underlying contracts that can extend for long periods of time.

We identified the evaluation of premium deficiency testing to assess the adequacy of future policy benefit reserves as a critical audit matter. Specifically, the evaluation of the following key assumptions in the premium deficiency testing required subjective auditor judgment and specialized skills and knowledge: long-term care morbidity and mortality, long-term care morbidity improvement and mortality improvement, discount rates, and long-term care premium rate increases.

The primary procedures we performed to address this critical audit matter included the following. We tested certain internal controls over the Company’s premium deficiency testing process, including controls to develop the key assumptions described above. In addition, we involved actuarial professionals with specialized skills and knowledge, who assisted in:

- challenging the Company’s key assumptions and results by evaluating the relevance, reliability, and consistency of the assumptions with each other, the underlying data, relevant historical data, and industry data,
- assessing the summary experience data and the corresponding actuarial assumptions for conformity with generally accepted actuarial principles,
- performing recalculations to assess that the key assumptions were reflected in the cash flow projections, and
- comparing the current year and prior year cash flow projections to analyze the impact of the updated key assumptions to the cash flows.
We evaluated projected future long-term premium rate increases by comparing the proposed, attained, denied, and approved premium rate increases to underlying source documentation. We also compared the current year premium rate increase projection to actual historical rate increase experience.

**Evaluation of projected revenue and operating profit used in the assessment of the carrying value of goodwill in the Grid Solutions equipment and services and Hydro reporting units**

As discussed in Note 8 to the consolidated financial statements, the Company performs a goodwill impairment test on an annual basis or whenever events or changes in circumstances indicate that the carrying value of a reporting unit might exceed its fair value. Projected revenue and operating profit are important elements of the estimated future cash flows used by the Company in determining the fair value of each reporting unit and the amount of related goodwill impairment losses.

In the second quarter of 2019, the Company reorganized its Grid Solutions reporting unit to separate the Grid Solutions software business and the Grid Solutions equipment and services business. As a result of this reorganization, the Company allocated goodwill to the Grid Solutions businesses based on their relative fair values, and performed a goodwill impairment test. The goodwill allocated to the Grid Solutions equipment and services business was determined to be impaired, and an impairment loss of $744 million was recorded. In the third quarter of 2019, the Company performed its annual goodwill impairment test, and recorded an impairment loss of $742 million in its Hydro reporting unit.

We identified the evaluation of projected revenue and operating profit used in the assessment of the carrying value of goodwill, including the determination of related goodwill impairment losses, for the Grid Solutions equipment and services and Hydro reporting units as a critical audit matter. Specifically, the evaluation of projected revenue and operating profit required the application of subjective auditor judgment because these projections involve assumptions about future events.

The primary procedures we performed to address this critical audit matter included the following. We tested certain internal controls over the Company’s goodwill impairment process, including controls over the development of projected financial information, and the Company’s review of the projections and comparison to historical results. We evaluated the projected revenue and operating profit assumptions by comparing the projected amounts to the past performance of the reporting units, including historical results and growth rates, and relevant and reliable industry benchmark data related to future events. We also considered evidence obtained in other areas of the audit, including information that might be contrary to the assumptions used by the Company in preparing its projections. We evaluated the Company’s ability to accurately prepare projections by comparing the projected revenues and operating profit to actual results for the same period. In addition, we involved valuation professionals with specialized skills and knowledge, who assisted in:

- comparing the projected amounts to industry benchmark data, and
- evaluating sensitivity analyses related to key inputs, including long-term revenue growth rates and projected operating profit.

**Evaluation of the effects of particular tax positions**

As discussed in Note 15 to the consolidated financial statements, the Company’s annual tax rate is based on the Company’s income, statutory tax rates, and the effects of tax positions taken in the various jurisdictions in which the Company operates. Tax laws are complex and subject to different interpretations by taxpayers and respective government taxing authorities.

We identified the evaluation of the effects of particular tax positions as a critical audit matter. Complex auditor judgment was involved in evaluating the Company’s interpretation of applicable tax laws and regulations for these tax positions, including the evaluation of income tax uncertainties related to the tax positions.

The primary procedures we performed to address this critical audit matter included the following. We tested certain internal controls over the Company’s income tax process for particular tax positions, including controls related to the Company’s interpretation of applicable tax laws and regulations and the evaluation of income tax uncertainties. We inspected relevant documentation related to particular tax positions, including correspondence between the Company and taxing authorities. In addition, we involved tax professionals with specialized skills and knowledge, who assisted in:

- evaluating the Company’s interpretation and application of relevant tax laws and regulations related to the tax positions, including income tax uncertainties, and
- assessing the Company’s computation of the effects of the tax positions.

/s/ KPMG LLP

KPMG LLP

We have served as the Company's auditor since 1909.

Boston, Massachusetts
February 24, 2020
FINANCIAL STATEMENTS

STATEMENT OF EARNINGS (LOSS)
(In millions; per-share amounts in dollars)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods</td>
<td>$58,949</td>
<td>$60,148</td>
<td>$62,709</td>
</tr>
<tr>
<td>Sales of services</td>
<td>28,538</td>
<td>28,792</td>
<td>29,233</td>
</tr>
<tr>
<td>GE Capital revenues from services</td>
<td>7,728</td>
<td>8,072</td>
<td>7,337</td>
</tr>
<tr>
<td><strong>Total revenues (Note 26)</strong></td>
<td><strong>95,214</strong></td>
<td><strong>97,012</strong></td>
<td><strong>99,279</strong></td>
</tr>
<tr>
<td>Cost of goods sold</td>
<td>48,406</td>
<td>50,244</td>
<td>52,483</td>
</tr>
<tr>
<td>Cost of services sold</td>
<td>21,622</td>
<td>22,574</td>
<td>23,110</td>
</tr>
<tr>
<td>Selling, general and administrative expenses</td>
<td>13,949</td>
<td>14,643</td>
<td>14,257</td>
</tr>
<tr>
<td>Interest and other financial charges</td>
<td>4,227</td>
<td>4,766</td>
<td>4,655</td>
</tr>
<tr>
<td>Insurance losses and annuity benefits (Note 12)</td>
<td>3,294</td>
<td>2,790</td>
<td>12,168</td>
</tr>
<tr>
<td>Goodwill impairments (Note 8)</td>
<td>1,486</td>
<td>22,136</td>
<td>2,550</td>
</tr>
<tr>
<td>Non-operating benefit costs</td>
<td>2,844</td>
<td>2,753</td>
<td>2,423</td>
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<tr>
<td>Other costs and expenses</td>
<td>458</td>
<td>414</td>
<td>1,060</td>
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<tr>
<td><strong>Total costs and expenses</strong></td>
<td><strong>96,287</strong></td>
<td><strong>120,320</strong></td>
<td><strong>112,707</strong></td>
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<tr>
<td>Other income (Note 19)</td>
<td>2,222</td>
<td>2,321</td>
<td>2,083</td>
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<tr>
<td>GE Capital earnings (loss) from continuing operations</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations</strong></td>
<td><strong>1,149</strong></td>
<td><strong>(20,987)</strong></td>
<td><strong>(11,345)</strong></td>
</tr>
<tr>
<td>Benefit (provision) for income taxes (Note 15)</td>
<td>(726)</td>
<td>(93)</td>
<td>2,808</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations</strong></td>
<td><strong>423</strong></td>
<td><strong>(21,080)</strong></td>
<td><strong>(8,536)</strong></td>
</tr>
<tr>
<td><strong>Total earnings (loss)</strong></td>
<td><strong>(4,912)</strong></td>
<td><strong>(22,443)</strong></td>
<td><strong>(8,849)</strong></td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests</td>
<td>66</td>
<td>89</td>
<td>(365)</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to the Company</strong></td>
<td><strong>(4,979)</strong></td>
<td><strong>(22,355)</strong></td>
<td><strong>(8,484)</strong></td>
</tr>
<tr>
<td>Preferred stock dividends</td>
<td>(460)</td>
<td>(447)</td>
<td>(436)</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to GE common shareholders</strong></td>
<td><strong>$ (5,439)</strong></td>
<td><strong>$ (22,802)</strong></td>
<td><strong>$ (8,920)</strong></td>
</tr>
</tbody>
</table>

Amounts attributable to GE common shareholders

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earnings (loss) from continuing operations</td>
<td>423</td>
<td>(21,080)</td>
<td>(8,536)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests, continuing operations</td>
<td>7</td>
<td>(90)</td>
<td>(283)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations attributable to the Company</strong></td>
<td><strong>416</strong></td>
<td><strong>(20,991)</strong></td>
<td><strong>(8,253)</strong></td>
</tr>
<tr>
<td>Preferred stock dividends</td>
<td>(460)</td>
<td>(447)</td>
<td>(436)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations attributable to GE common shareholders</strong></td>
<td>(44)</td>
<td>(21,438)</td>
<td>(8,889)</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations, net of taxes</td>
<td>(5,335)</td>
<td>(1,363)</td>
<td>(312)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests, discontinued operations</td>
<td>60</td>
<td>1</td>
<td>(81)</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to GE common shareholders</strong></td>
<td><strong>$ (5,439)</strong></td>
<td><strong>$ (22,802)</strong></td>
<td><strong>$ (8,920)</strong></td>
</tr>
</tbody>
</table>

Per-share amounts (Note 18)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diluted earnings (loss) per share</td>
<td>$ (0.01)</td>
<td>$ (2.47)</td>
<td>$ (1.00)</td>
</tr>
<tr>
<td>Basic earnings (loss) per share</td>
<td>$ (0.01)</td>
<td>$ (2.47)</td>
<td>$ (1.00)</td>
</tr>
<tr>
<td>Diluted earnings (loss) per share</td>
<td>$ (0.62)</td>
<td>$ (2.62)</td>
<td>$ (1.03)</td>
</tr>
<tr>
<td>Basic earnings (loss) per share</td>
<td>$ (0.62)</td>
<td>$ (2.62)</td>
<td>$ (1.03)</td>
</tr>
<tr>
<td>Dividends declared per common share</td>
<td>$</td>
<td>0.04</td>
<td>$</td>
</tr>
<tr>
<td>-----------------------------------</td>
<td>-----</td>
<td>------</td>
<td>-----</td>
</tr>
</tbody>
</table>
### STATEMENT OF EARNINGS (LOSS) (CONTINUED)

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>GE(a)</th>
<th>GE Capital</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods</td>
<td>$59,138</td>
<td>$60,147</td>
</tr>
<tr>
<td>Sales of services</td>
<td>28,581</td>
<td>28,891</td>
</tr>
<tr>
<td>GE Capital revenues from services</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Total revenues (Note 26)</td>
<td>87,719</td>
<td>89,038</td>
</tr>
<tr>
<td>Cost of goods sold</td>
<td>48,620</td>
<td>50,265</td>
</tr>
<tr>
<td>Cost of services sold</td>
<td>19,665</td>
<td>20,611</td>
</tr>
<tr>
<td>Selling, general and administrative expenses</td>
<td>13,404</td>
<td>13,851</td>
</tr>
<tr>
<td>Interest and other financial charges</td>
<td>2,115</td>
<td>2,415</td>
</tr>
<tr>
<td>Insurance losses and annuity benefits (Note 12)</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Goodwill impairments (Note 8)</td>
<td>1,486</td>
<td>22,136</td>
</tr>
<tr>
<td>Non-operating benefit costs</td>
<td>2,828</td>
<td>2,740</td>
</tr>
<tr>
<td>Other costs and expenses</td>
<td>—</td>
<td>(51)</td>
</tr>
<tr>
<td>Total costs and expenses</td>
<td>88,118</td>
<td>111,967</td>
</tr>
<tr>
<td>Other income (Note 19)</td>
<td>2,200</td>
<td>2,317</td>
</tr>
<tr>
<td>GE Capital earnings (loss) from continuing operations</td>
<td>(530)</td>
<td>(489)</td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations before income taxes</td>
<td>1,271</td>
<td>(21,101)</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes (Note 15)</td>
<td>(1,309)</td>
<td>(467)</td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations</td>
<td>(38)</td>
<td>(21,568)</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations, net of taxes (Note 2)</td>
<td>(5,335)</td>
<td>(1,363)</td>
</tr>
<tr>
<td>Net earnings (loss)</td>
<td>(5,373)</td>
<td>(22,931)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests</td>
<td>66</td>
<td>(129)</td>
</tr>
<tr>
<td>Net earnings (loss) attributable to the Company</td>
<td>(5,439)</td>
<td>(22,802)</td>
</tr>
<tr>
<td>Preferred stock dividends</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Net earnings (loss) attributable to GE common shareholders</td>
<td>$ (5,439)</td>
<td>$ (22,802)</td>
</tr>
</tbody>
</table>

#### Amounts attributable to GE common shareholders:

| Earnings (loss) from continuing operations | $ (38) | $ (21,568) | $ (8,970) | $ (69) | $ (1) | $ (6,331) |
| Earnings (loss) from continuing operations attributable to noncontrolling interests, continuing operations | 6 | (130) | (280) | 1 | 40 | (3) |
| Earnings (loss) from continuing operations attributable to the Company | (44) | (21,438) | (8,689) | (70) | (42) | (6,328) |
| Preferred stock dividends | — | — | — | (460) | (447) | (436) |
| Earnings (loss) from continuing operations attributable to GE common shareholders | (44) | (21,438) | (8,689) | (530) | (489) | (6,765) |
| Earnings (loss) from discontinued operations, net of taxes | (5,335) | (1,363) | (319) | 192 | (1,670) | (312) |
| Less net earnings (loss) attributable to noncontrolling interests, discontinued operations | 60 | 1 | (88) | — | — | 6 |
| Net earnings (loss) attributable to GE common shareholders | $ (5,439) | $ (22,802) | $ (8,920) | $ (338) | $ (2,159) | $ (7,083) |

(a) Represents the adding together of all GE Industrial affiliates and GE Capital continuing operations on a one-line basis. See Note 1.
## STATEMENT OF FINANCIAL POSITION

*December 31 (In millions, except share amounts)*

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash, cash equivalents and restricted cash</td>
<td>$ 36,394</td>
<td>$ 31,124</td>
</tr>
<tr>
<td>Investment securities (Note 3)</td>
<td>48,521</td>
<td>33,508</td>
</tr>
<tr>
<td>Current receivables (Note 4)</td>
<td>16,769</td>
<td>14,645</td>
</tr>
<tr>
<td>Financing receivables – net (Note 5)</td>
<td>3,134</td>
<td>7,699</td>
</tr>
<tr>
<td>Inventories (Note 6)</td>
<td>14,104</td>
<td>13,803</td>
</tr>
<tr>
<td>Other GE Capital receivables</td>
<td>7,144</td>
<td>7,143</td>
</tr>
<tr>
<td>Property, plant and equipment – net (Note 7)</td>
<td>43,290</td>
<td>43,611</td>
</tr>
<tr>
<td>Operating lease assets (Note 7)</td>
<td>2,896</td>
<td>—</td>
</tr>
<tr>
<td>Receivable from GE Capital</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Investment in GE Capital</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Goodwill (Note 8)</td>
<td>26,734</td>
<td>33,974</td>
</tr>
<tr>
<td>Other intangible assets – net (Note 8)</td>
<td>10,653</td>
<td>12,178</td>
</tr>
<tr>
<td>Contract and other deferred assets (Note 9)</td>
<td>16,801</td>
<td>17,431</td>
</tr>
<tr>
<td>All other assets (Note 10)</td>
<td>16,461</td>
<td>18,357</td>
</tr>
<tr>
<td>Deferred income taxes (Note 15)</td>
<td>9,889</td>
<td>12,117</td>
</tr>
<tr>
<td>Assets of businesses held for sale (Note 2)</td>
<td>9,149</td>
<td>1,629</td>
</tr>
<tr>
<td>Assets of discontinued operations (Note 2)</td>
<td>4,109</td>
<td>63,853</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$ 266,048</strong></td>
<td><strong>$ 311,072</strong></td>
</tr>
<tr>
<td>Short-term borrowings (Note 11)</td>
<td>$ 22,072</td>
<td>$ 12,776</td>
</tr>
<tr>
<td>Short-term borrowings assumed by GE (Note 11)</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Accounts payable, principally trade accounts</td>
<td>15,926</td>
<td>13,826</td>
</tr>
<tr>
<td>Progress collections and deferred income (Note 9)</td>
<td>20,508</td>
<td>18,983</td>
</tr>
<tr>
<td>Other GE current liabilities (Note 14)</td>
<td>15,753</td>
<td>14,866</td>
</tr>
<tr>
<td>Non-recourse borrowings of consolidated securitization entities (Note 11)</td>
<td>1,655</td>
<td>1,875</td>
</tr>
<tr>
<td>Long-term borrowings (Note 11)</td>
<td>67,155</td>
<td>88,949</td>
</tr>
<tr>
<td>Long-term borrowings assumed by GE (Note 11)</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Operating lease liabilities (Note 7)</td>
<td>3,162</td>
<td>—</td>
</tr>
<tr>
<td>Insurance liabilities and annuity benefits (Note 12)</td>
<td>39,826</td>
<td>35,562</td>
</tr>
<tr>
<td>Non-current compensation and benefits</td>
<td>31,687</td>
<td>31,928</td>
</tr>
<tr>
<td>All other liabilities (Note 14)</td>
<td>16,583</td>
<td>20,839</td>
</tr>
<tr>
<td>Liabilities of businesses held for sale (Note 2)</td>
<td>1,658</td>
<td>708</td>
</tr>
<tr>
<td>Liabilities of discontinued operations (Note 2)</td>
<td>203</td>
<td>19,281</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>236,187</strong></td>
<td><strong>259,591</strong></td>
</tr>
<tr>
<td>Preferred stock (5,939,875 shares outstanding at both December 31, 2019 and December 31, 2018)</td>
<td>6</td>
<td>6</td>
</tr>
<tr>
<td>Common stock (8,738,434,000 and 8,702,227,000 shares outstanding at December 31, 2019 and December 31, 2018, respectively)</td>
<td>702</td>
<td>702</td>
</tr>
<tr>
<td>Accumulated other comprehensive income (loss) – net attributable to GE</td>
<td>(11,732)</td>
<td>(14,414)</td>
</tr>
<tr>
<td>Other capital</td>
<td>34,405</td>
<td>35,504</td>
</tr>
<tr>
<td>Retained earnings</td>
<td>87,732</td>
<td>93,109</td>
</tr>
<tr>
<td>Less common stock held in treasury</td>
<td>(82,797)</td>
<td>(83,925)</td>
</tr>
<tr>
<td><strong>Total GE shareholders’ equity</strong></td>
<td>28,316</td>
<td>30,981</td>
</tr>
<tr>
<td>Noncontrolling interests (Note 16)</td>
<td>1,545</td>
<td>20,500</td>
</tr>
<tr>
<td><strong>Total equity</strong></td>
<td><strong>29,861</strong></td>
<td><strong>51,481</strong></td>
</tr>
<tr>
<td><strong>Total liabilities and equity</strong></td>
<td><strong>$ 266,048</strong></td>
<td><strong>$ 311,072</strong></td>
</tr>
<tr>
<td>Description</td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>-----------------------------------------------------------------------------</td>
<td>--------------</td>
<td>--------------</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash</td>
<td>$17,613</td>
<td>$16,632</td>
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<tr>
<td>Investment securities (Note 3)</td>
<td>10,008</td>
<td>187</td>
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<tr>
<td>Current receivables (Note 4)</td>
<td>13,883</td>
<td>10,262</td>
</tr>
<tr>
<td>Financing receivables – net (Note 5)</td>
<td>—</td>
<td>—</td>
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<tr>
<td>Inventories (Note 6)</td>
<td>14,104</td>
<td>13,803</td>
</tr>
<tr>
<td>Other GE Capital receivables</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Property, plant and equipment – net (Note 7)</td>
<td>14,370</td>
<td>14,828</td>
</tr>
<tr>
<td>Operating lease assets (Note 7)</td>
<td>3,077</td>
<td>—</td>
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<tr>
<td>Receivable from GE Capital</td>
<td>19,142</td>
<td>22,513</td>
</tr>
<tr>
<td>Investment in GE Capital</td>
<td>15,299</td>
<td>11,412</td>
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<td>Goodwill (Note 8)</td>
<td>25,895</td>
<td>33,070</td>
</tr>
<tr>
<td>Other intangible assets – net (Note 8)</td>
<td>10,461</td>
<td>11,942</td>
</tr>
<tr>
<td>Contract and other deferred assets (Note 9)</td>
<td>16,833</td>
<td>17,431</td>
</tr>
<tr>
<td>All other assets (Note 10)</td>
<td>8,399</td>
<td>8,578</td>
</tr>
<tr>
<td>Deferred income taxes (Note 15)</td>
<td>8,189</td>
<td>10,176</td>
</tr>
<tr>
<td>Assets of businesses held for sale (Note 2)</td>
<td>8,626</td>
<td>1,524</td>
</tr>
<tr>
<td>Assets of discontinued operations (Note 2)</td>
<td>202</td>
<td>59,169</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$186,100</td>
<td>$231,526</td>
</tr>
<tr>
<td>Short-term borrowings (Note 11)</td>
<td>$5,606</td>
<td>$5,147</td>
</tr>
<tr>
<td>Short-term borrowings assumed by GE (Note 11)</td>
<td>5,473</td>
<td>4,207</td>
</tr>
<tr>
<td>Accounts payable, principally trade accounts</td>
<td>17,702</td>
<td>17,579</td>
</tr>
<tr>
<td>Progress collections and deferred income (Note 9)</td>
<td>20,694</td>
<td>19,239</td>
</tr>
<tr>
<td>Other GE current liabilities (Note 14)</td>
<td>16,833</td>
<td>16,444</td>
</tr>
<tr>
<td>Non-recourse borrowings of consolidated securitization entities (Note 11)</td>
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<td>—</td>
</tr>
<tr>
<td>Long-term borrowings (Note 11)</td>
<td>15,085</td>
<td>20,804</td>
</tr>
<tr>
<td>Long-term borrowings assumed by GE (Note 11)</td>
<td>25,895</td>
<td>32,054</td>
</tr>
<tr>
<td>Operating lease liabilities (Note 7)</td>
<td>3,369</td>
<td>—</td>
</tr>
<tr>
<td>Insurance liabilities and annuity benefits (Note 12)</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Non-current compensation and benefits</td>
<td>31,208</td>
<td>31,461</td>
</tr>
<tr>
<td>All other liabilities (Note 14)</td>
<td>12,787</td>
<td>14,881</td>
</tr>
<tr>
<td>Liabilities of businesses held for sale (Note 2)</td>
<td>1,620</td>
<td>748</td>
</tr>
<tr>
<td>Liabilities of discontinued operations (Note 2)</td>
<td>106</td>
<td>17,481</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>156,379</td>
<td>180,045</td>
</tr>
<tr>
<td>Preferred stock (5,939,875 shares outstanding at both</td>
<td>6</td>
<td>6</td>
</tr>
<tr>
<td>December 31, 2019 and December 31, 2018)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Common stock (8,738,434,000 and 8,702,227,000 shares outstanding</td>
<td>702</td>
<td>702</td>
</tr>
<tr>
<td>at December 31, 2019 and December 31, 2018, respectively)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accumulated other comprehensive income (loss) – net attributable to GE</td>
<td>(11,732)</td>
<td>(14,414)</td>
</tr>
<tr>
<td>Other capital</td>
<td>34,405</td>
<td>35,504</td>
</tr>
<tr>
<td>Retained earnings</td>
<td>87,732</td>
<td>93,109</td>
</tr>
<tr>
<td>Less common stock held in treasury</td>
<td>(82,797)</td>
<td>(83,925)</td>
</tr>
<tr>
<td><strong>Total GE shareholders’ equity</strong></td>
<td>28,316</td>
<td>30,981</td>
</tr>
<tr>
<td>Noncontrolling interests (Note 16)</td>
<td>1,406</td>
<td>20,499</td>
</tr>
<tr>
<td><strong>Total equity</strong></td>
<td>29,721</td>
<td>51,480</td>
</tr>
<tr>
<td><strong>Total liabilities and equity</strong></td>
<td>$186,100</td>
<td>$231,526</td>
</tr>
</tbody>
</table>
## STATEMENT OF CASH FLOWS

*For the years ended December 31 (In millions)*

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net earnings (loss)</strong></td>
<td>(4,912)</td>
<td>(22,443)</td>
<td>(8,849)</td>
</tr>
<tr>
<td>(Earnings) loss from discontinued operations</td>
<td>5,335</td>
<td>1,363</td>
<td>312</td>
</tr>
<tr>
<td>Adjustments to reconcile net earnings (loss) to cash provided from operating activities:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization of property, plant and equipment (Note 7)</td>
<td>4,026</td>
<td>4,419</td>
<td>4,332</td>
</tr>
<tr>
<td>Amortization of intangible assets (Note 8)</td>
<td>1,569</td>
<td>2,163</td>
<td>1,862</td>
</tr>
<tr>
<td>Goodwill impairments (Note 8)</td>
<td>1,486</td>
<td>22,136</td>
<td>2,550</td>
</tr>
<tr>
<td>(Earnings) loss from continuing operations retained by GE Capital</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>(Gains) losses on purchases and sales of business interests (Note 19)</td>
<td>(53)</td>
<td>(1,522)</td>
<td>(1,024)</td>
</tr>
<tr>
<td>Principal pension plans cost (Note 13)</td>
<td>3,878</td>
<td>4,226</td>
<td>3,687</td>
</tr>
<tr>
<td>Principal pension plans employer contributions (Note 13)</td>
<td>(298)</td>
<td>(6,283)</td>
<td>(1,978)</td>
</tr>
<tr>
<td>Other postretirement benefit plans (net) (Note 13)</td>
<td>(1,228)</td>
<td>(1,033)</td>
<td>(888)</td>
</tr>
<tr>
<td>Provision (benefit) for income taxes (Note 15)</td>
<td>726</td>
<td>93</td>
<td>(2,808)</td>
</tr>
<tr>
<td>Cash recovered (paid) during the year for income taxes</td>
<td>(1,950)</td>
<td>(1,404)</td>
<td>(1,924)</td>
</tr>
<tr>
<td>Decrease (increase) in contract and other deferred assets</td>
<td>62</td>
<td>(81)</td>
<td>(1,243)</td>
</tr>
<tr>
<td>Decrease (increase) in GE current receivables</td>
<td>(2,851)</td>
<td>(358)</td>
<td>(3,902)</td>
</tr>
<tr>
<td>Decrease (increase) in inventories</td>
<td>(1,109)</td>
<td>(356)</td>
<td>324</td>
</tr>
<tr>
<td>Increase (decrease) in accounts payable</td>
<td>2,977</td>
<td>1,545</td>
<td>169</td>
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<tr>
<td>Increase (decrease) in GE progress collections</td>
<td>1,373</td>
<td>(571)</td>
<td>1,912</td>
</tr>
<tr>
<td>All other operating activities</td>
<td>1,388</td>
<td>1,317</td>
<td>13,308</td>
</tr>
<tr>
<td><strong>Cash from (used for) operating activities – continuing operations</strong></td>
<td>10,419</td>
<td>3,210</td>
<td>5,840</td>
</tr>
<tr>
<td>Cash from (used for) operating activities – discontinued operations</td>
<td>(1,647)</td>
<td>1,768</td>
<td>714</td>
</tr>
<tr>
<td><strong>Cash from (used for) operating activities</strong></td>
<td>8,772</td>
<td>4,978</td>
<td>6,554</td>
</tr>
<tr>
<td>Additions to property, plant and equipment</td>
<td>(5,813)</td>
<td>(6,627)</td>
<td>(6,642)</td>
</tr>
<tr>
<td>Dispositions of property, plant and equipment</td>
<td>3,718</td>
<td>4,093</td>
<td>5,530</td>
</tr>
<tr>
<td>Additions to internal-use software</td>
<td>(282)</td>
<td>(320)</td>
<td>(454)</td>
</tr>
<tr>
<td>Net decrease (increase) in GE Capital financing receivables</td>
<td>1,117</td>
<td>1,796</td>
<td>805</td>
</tr>
<tr>
<td>Proceeds from sale of discontinued operations</td>
<td>5,864</td>
<td>29</td>
<td>1,464</td>
</tr>
<tr>
<td>Proceeds from principal business dispositions</td>
<td>4,683</td>
<td>8,425</td>
<td>3,208</td>
</tr>
<tr>
<td>Net cash from (payments for) principal businesses purchased</td>
<td>(68)</td>
<td>(1)</td>
<td>(2,722)</td>
</tr>
<tr>
<td>Capital contribution from GE to GE Capital</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>All other investing activities</td>
<td>1,466</td>
<td>11,530</td>
<td>5,538</td>
</tr>
<tr>
<td><strong>Cash from (used for) investing activities – continuing operations</strong></td>
<td>10,684</td>
<td>18,925</td>
<td>6,728</td>
</tr>
<tr>
<td>Cash from (used for) investing activities – discontinued operations</td>
<td>(1,745)</td>
<td>(645)</td>
<td>(1,349)</td>
</tr>
<tr>
<td><strong>Cash from (used for) investing activities</strong></td>
<td>8,939</td>
<td>18,280</td>
<td>5,379</td>
</tr>
<tr>
<td>Net increase (decrease) in borrowings (maturities of 90 days or less)</td>
<td>280</td>
<td>(4,343)</td>
<td>1,699</td>
</tr>
<tr>
<td>Newly issued debt (maturities longer than 90 days)</td>
<td>2,185</td>
<td>3,120</td>
<td>10,879</td>
</tr>
<tr>
<td>Repayments and other reductions (maturities longer than 90 days)</td>
<td>(16,567)</td>
<td>(20,319)</td>
<td>(25,220)</td>
</tr>
<tr>
<td>Capital contribution from GE to GE Capital</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Net dispositions (purchases) of GE shares for treasury</td>
<td>29</td>
<td>(17)</td>
<td>(2,550)</td>
</tr>
<tr>
<td>Dividends paid to shareholders</td>
<td>(649)</td>
<td>(4,474)</td>
<td>(8,650)</td>
</tr>
<tr>
<td>All other financing activities</td>
<td>(1,043)</td>
<td>(1,312)</td>
<td>(85)</td>
</tr>
<tr>
<td><strong>Cash from (used for) financing activities – continuing operations</strong></td>
<td>(15,764)</td>
<td>(27,345)</td>
<td>(23,927)</td>
</tr>
<tr>
<td>Cash from (used for) financing activities – discontinued operations</td>
<td>(368)</td>
<td>(4,462)</td>
<td>5,443</td>
</tr>
<tr>
<td><strong>Cash from (used for) financing activities</strong></td>
<td>(16,133)</td>
<td>(31,807)</td>
<td>(18,484)</td>
</tr>
<tr>
<td>Effect of currency exchange rate changes on cash, cash equivalents and restricted cash</td>
<td>(50)</td>
<td>(628)</td>
<td>891</td>
</tr>
<tr>
<td>Increase (decrease) in cash, cash equivalents and restricted cash</td>
<td>1,529</td>
<td>(9,176)</td>
<td>(5,659)</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at beginning of year</td>
<td>35,548</td>
<td>44,724</td>
<td>50,384</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at end of year</td>
<td>37,077</td>
<td>35,548</td>
<td>44,724</td>
</tr>
<tr>
<td>Less cash, cash equivalents and restricted cash of discontinued operations at end of year</td>
<td>638</td>
<td>4,424</td>
<td>7,901</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash of continuing operations at end of year</td>
<td>36,439</td>
<td>31,124</td>
<td>36,823</td>
</tr>
<tr>
<td>---</td>
<td>---</td>
<td>---</td>
<td>---</td>
</tr>
<tr>
<td><strong>Supplemental disclosure of cash flows information</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash paid during the year for interest</td>
<td>(3,816)</td>
<td>(4,409)</td>
<td>(4,211)</td>
</tr>
</tbody>
</table>
### STATEMENT OF CASH FLOWS (CONTINUED)

**For the years ended December 31 (In millions)**

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net earnings (loss)</td>
<td>$ (5,373)</td>
<td>$(22,931)</td>
<td>$(9,288)</td>
<td>$ 123</td>
<td>$(1,672)</td>
<td>$(6,643)</td>
</tr>
<tr>
<td>(Earnings) loss from discontinued operations</td>
<td>5,335</td>
<td>1,363</td>
<td>319</td>
<td>(192)</td>
<td>1,670</td>
<td>312</td>
</tr>
<tr>
<td>Adjustments to reconcile net earnings (loss) to cash provided from</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>operating activities:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Depreciation and amortization of property, plant and equipment (Note 7)</td>
<td>2,001</td>
<td>2,290</td>
<td>2,050</td>
<td>2,026</td>
<td>2,110</td>
<td>2,277</td>
</tr>
<tr>
<td>Amortization of intangible assets</td>
<td>1,512</td>
<td>2,109</td>
<td>1,796</td>
<td>57</td>
<td>53</td>
<td>65</td>
</tr>
<tr>
<td>Goodwill impairments (Note 8)</td>
<td>1,486</td>
<td>22,136</td>
<td>1,165</td>
<td>—</td>
<td>—</td>
<td>1,386</td>
</tr>
<tr>
<td>(Earnings) loss from continuing operations retained by GE Capital</td>
<td>530</td>
<td>489</td>
<td>10,781</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>(Gains) losses on purchases and sales of business interests (Note 19)</td>
<td>(3)</td>
<td>(1,234)</td>
<td>(1,024)</td>
<td>(50)</td>
<td>(288)</td>
<td>—</td>
</tr>
<tr>
<td>Principal pension plans cost (Note 13)</td>
<td>3,878</td>
<td>4,226</td>
<td>3,687</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Principal pension plans employer contributions (Note 13)</td>
<td>(298)</td>
<td>(6,283)</td>
<td>(1,978)</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Other postretirement benefit plans (net) (Note 13)</td>
<td>(1,213)</td>
<td>(1,015)</td>
<td>(865)</td>
<td>(15)</td>
<td>(18)</td>
<td>(23)</td>
</tr>
<tr>
<td>Provision (benefit) for income taxes (Note 15)</td>
<td>1,309</td>
<td>467</td>
<td>3,493</td>
<td>(582)</td>
<td>(374)</td>
<td>(6,302)</td>
</tr>
<tr>
<td>Cash recovered (paid) during the year for income taxes</td>
<td>(1,904)</td>
<td>(1,343)</td>
<td>(2,188)</td>
<td>(46)</td>
<td>(61)</td>
<td>264</td>
</tr>
<tr>
<td>Decrease (increase) in contract and other deferred assets</td>
<td>62</td>
<td>(81)</td>
<td>(1,243)</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Decrease (increase) in GE current receivables</td>
<td>(3,904)</td>
<td>(966)</td>
<td>1,040</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Decrease (increase) in inventories</td>
<td>(877)</td>
<td>(364)</td>
<td>339</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Increase (decrease) in accounts payable</td>
<td>684</td>
<td>1,595</td>
<td>(46)</td>
<td>(44)</td>
<td>2</td>
<td>(75)</td>
</tr>
<tr>
<td>Increase (decrease) in GE progress collections</td>
<td>1,317</td>
<td>(433)</td>
<td>1,938</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>All other operating activities (Note 24)</td>
<td>72</td>
<td>676</td>
<td>1,504</td>
<td>605</td>
<td>158</td>
<td>11,114</td>
</tr>
<tr>
<td><strong>Cash from (used for) operating activities – continuing operations</strong></td>
<td>4,614</td>
<td>701</td>
<td>11,479</td>
<td>1,881</td>
<td>1,582</td>
<td>2,374</td>
</tr>
<tr>
<td><strong>Cash from (used for) operating activities – discontinued operations</strong></td>
<td>(49)</td>
<td>2,051</td>
<td>(195)</td>
<td>(1,917)</td>
<td>(415)</td>
<td>(968)</td>
</tr>
<tr>
<td><strong>Cash from (used for) operating activities</strong></td>
<td>4,565</td>
<td>2,752</td>
<td>11,284</td>
<td>(35)</td>
<td>1,166</td>
<td>1,407</td>
</tr>
<tr>
<td>Additions to property, plant and equipment</td>
<td>(2,216)</td>
<td>(2,234)</td>
<td>(3,403)</td>
<td>(3,830)</td>
<td>(4,569)</td>
<td>(3,680)</td>
</tr>
<tr>
<td>Dispositions of property, plant and equipment</td>
<td>371</td>
<td>271</td>
<td>1,186</td>
<td>3,348</td>
<td>3,853</td>
<td>4,579</td>
</tr>
<tr>
<td>Additions to internal-use software</td>
<td>(274)</td>
<td>(306)</td>
<td>(423)</td>
<td>(8)</td>
<td>(14)</td>
<td>(31)</td>
</tr>
<tr>
<td>Net decrease (increase) in GE Capital financing receivables (Note 24)</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>3,389</td>
<td>9,986</td>
<td>2,897</td>
</tr>
<tr>
<td>Proceeds from sale of discontinued operations</td>
<td>5,864</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>29</td>
<td>1,464</td>
</tr>
<tr>
<td>Proceeds from principal business dispositions</td>
<td>1,083</td>
<td>6,047</td>
<td>3,086</td>
<td>3,938</td>
<td>2,011</td>
<td>—</td>
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<tr>
<td>Net cash from (payments for) principal businesses purchased</td>
<td>(447)</td>
<td>(1)</td>
<td>(2,722)</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Capital contribution from GE to GE Capital</td>
<td>(4,000)</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>All other investing activities (Note 24)</td>
<td>3,675</td>
<td>(640)</td>
<td>(9,439)</td>
<td>2,617</td>
<td>482</td>
<td>3,013</td>
</tr>
<tr>
<td><strong>Cash from (used for) investing activities – continuing operations</strong></td>
<td>4,056</td>
<td>3,138</td>
<td>(11,175)</td>
<td>9,453</td>
<td>11,777</td>
<td>8,242</td>
</tr>
<tr>
<td><strong>Cash from (used for) investing activities – discontinued operations</strong></td>
<td>(3,449)</td>
<td>(698)</td>
<td>2,312</td>
<td>2,023</td>
<td>186</td>
<td>(1,784)</td>
</tr>
<tr>
<td><strong>Cash from (used for) investing activities</strong></td>
<td>607</td>
<td>2,439</td>
<td>(9,403)</td>
<td>11,476</td>
<td>11,964</td>
<td>6,458</td>
</tr>
<tr>
<td>Net increase (decrease) in borrowings (maturities of 90 days or less)</td>
<td>(595)</td>
<td>(987)</td>
<td>1,808</td>
<td>(256)</td>
<td>(4,308)</td>
<td>69</td>
</tr>
<tr>
<td>Newly issued debt (maturities longer than 90 days)</td>
<td>31</td>
<td>6,570</td>
<td>16,267</td>
<td>2,154</td>
<td>3,045</td>
<td>1,909</td>
</tr>
<tr>
<td>Repayments and other reductions (maturities longer than 90 days)</td>
<td>(6,458)</td>
<td>(1,023)</td>
<td>(5,579)</td>
<td>(11,632)</td>
<td>(19,836)</td>
<td>(21,007)</td>
</tr>
<tr>
<td>Capital contribution from GE to GE Capital</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>4,000</td>
<td>—</td>
</tr>
<tr>
<td>Net dispositions (purchases) of GE shares for treasury (Note 24)</td>
<td>29</td>
<td>(17)</td>
<td>(2,550)</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Dividends paid to shareholders</td>
<td>(352)</td>
<td>(4,179)</td>
<td>(8,355)</td>
<td>(455)</td>
<td>(371)</td>
<td>(4,311)</td>
</tr>
<tr>
<td>All other financing activities (Note 24)</td>
<td>(312)</td>
<td>1,107</td>
<td>290</td>
<td>(819)</td>
<td>(2,408)</td>
<td>(280)</td>
</tr>
<tr>
<td><strong>Cash from (used for) financing activities – continuing operations</strong></td>
<td>(7,658)</td>
<td>1,470</td>
<td>1,881</td>
<td>(7,007)</td>
<td>(23,878)</td>
<td>(23,619)</td>
</tr>
<tr>
<td><strong>Cash from (used for) financing activities – discontinued operations</strong></td>
<td>(368)</td>
<td>(4,462)</td>
<td>3,534</td>
<td>(1)</td>
<td>—</td>
<td>1,909</td>
</tr>
<tr>
<td><strong>Cash from (used for) financing activities</strong></td>
<td>(8,026)</td>
<td>(2,992)</td>
<td>5,415</td>
<td>(7,008)</td>
<td>(23,878)</td>
<td>(21,710)</td>
</tr>
<tr>
<td>Effect of currency exchange rate changes on cash, cash equivalents and</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>restricted cash</td>
<td>(56)</td>
<td>(494)</td>
<td>444</td>
<td>6</td>
<td>(134)</td>
<td>447</td>
</tr>
<tr>
<td>Increase (decrease) in cash, cash equivalents and restricted cash</td>
<td>(2,911)</td>
<td>1,706</td>
<td>7,739</td>
<td>4,439</td>
<td>(10,882)</td>
<td>(13,399)</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at beginning of year</td>
<td>20,528</td>
<td>18,822</td>
<td>11,083</td>
<td>15,020</td>
<td>25,902</td>
<td>39,301</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at end of year</td>
<td>17,617</td>
<td>20,528</td>
<td>18,822</td>
<td>19,460</td>
<td>15,020</td>
<td>25,902</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
</tr>
<tr>
<td>Less cash, cash equivalents and restricted cash of discontinued operations at end of year</td>
<td>4</td>
<td>3,896</td>
<td>7,144</td>
<td>633</td>
<td>528</td>
<td>757</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
<td>--------</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash of continuing operations at end of year</td>
<td>$17,613</td>
<td>$16,632</td>
<td>$11,678</td>
<td>$18,826</td>
<td>$14,492</td>
<td>$25,145</td>
</tr>
</tbody>
</table>

**Supplemental disclosure of cash flows information**

<table>
<thead>
<tr>
<th>Cash paid during the year for interest</th>
<th>$ (1,975)</th>
<th>$ (2,201)</th>
<th>$ (2,347)</th>
<th>$ (2,632)</th>
<th>$ (2,883)</th>
<th>$ (2,793)</th>
</tr>
</thead>
</table>

(a) Represents the adding together of all GE Industrial affiliates and the impact of GE Capital dividends on a one-line basis. See Note 1.
### GENERAL ELECTRIC COMPANY AND CONSOLIDATED AFFILIATES

#### STATEMENT OF COMPREHENSIVE INCOME (LOSS)

*For the years ended December 31 (In millions)*

<table>
<thead>
<tr>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net earnings (loss)</td>
<td>$ (4,912)</td>
<td>$ (22,443)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests</td>
<td>66</td>
<td>(89)</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to the Company</strong></td>
<td>$ (4,979)</td>
<td>$ (22,355)</td>
</tr>
<tr>
<td>Investment securities</td>
<td>$ 100</td>
<td>64</td>
</tr>
<tr>
<td>Currency translation adjustments</td>
<td>1,275</td>
<td>(1,664)</td>
</tr>
<tr>
<td>Cash flow hedges</td>
<td>36</td>
<td>(51)</td>
</tr>
<tr>
<td>Benefit plans</td>
<td>1,229</td>
<td>1,416</td>
</tr>
<tr>
<td><strong>Other comprehensive income (loss)</strong></td>
<td>2,641</td>
<td>(235)</td>
</tr>
<tr>
<td>Less other comprehensive income (loss) attributable to noncontrolling interests</td>
<td>(40)</td>
<td>(225)</td>
</tr>
<tr>
<td><strong>Other comprehensive income (loss) attributable to the Company</strong></td>
<td>$ 2,681</td>
<td>$ (10)</td>
</tr>
<tr>
<td>Comprehensice income (loss)</td>
<td>$ (2,272)</td>
<td>$ (22,678)</td>
</tr>
<tr>
<td>Less comprehensive income (loss) attributable to noncontrolling interests</td>
<td>26</td>
<td>(314)</td>
</tr>
<tr>
<td><strong>Comprehensive income (loss) attributable to the Company</strong></td>
<td>$ (2,297)</td>
<td>$ (22,364)</td>
</tr>
</tbody>
</table>

#### STATEMENT OF CHANGES IN SHAREHOLDERS’ EQUITY

*In millions*

<table>
<thead>
<tr>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Preferred stock issued</td>
<td>$ 6</td>
<td>$ 6</td>
</tr>
<tr>
<td>Common stock issued</td>
<td>$ 702</td>
<td>$ 702</td>
</tr>
<tr>
<td>Beginning balance</td>
<td>(14,414)</td>
<td>(14,404)</td>
</tr>
<tr>
<td>Investment securities</td>
<td>100</td>
<td>63</td>
</tr>
<tr>
<td>Currency translation adjustments</td>
<td>1,315</td>
<td>(1,472)</td>
</tr>
<tr>
<td>Cash flow hedges</td>
<td>35</td>
<td>(49)</td>
</tr>
<tr>
<td>Benefit plans</td>
<td>1,231</td>
<td>1,448</td>
</tr>
<tr>
<td><strong>Accumulated other comprehensive income (loss) ending balance</strong></td>
<td>$ (11,732)</td>
<td>$ (14,414)</td>
</tr>
<tr>
<td>Beginning balance</td>
<td>35,504</td>
<td>37,384</td>
</tr>
<tr>
<td>Gains (losses) on treasury stock dispositions</td>
<td>(925)</td>
<td>(759)</td>
</tr>
<tr>
<td>Stock-based compensation</td>
<td>475</td>
<td>413</td>
</tr>
<tr>
<td>Other changes</td>
<td>(649)</td>
<td>(1,534)</td>
</tr>
<tr>
<td><strong>Other capital ending balance</strong></td>
<td>$ 34,405</td>
<td>$ 35,504</td>
</tr>
<tr>
<td>Beginning balance</td>
<td>93,109</td>
<td>117,245</td>
</tr>
<tr>
<td>Net earnings (loss) attributable to the Company</td>
<td>(4,979)</td>
<td>(22,355)</td>
</tr>
<tr>
<td>Dividends and other transactions with shareholders</td>
<td>(766)</td>
<td>(4,042)</td>
</tr>
<tr>
<td>Changes in accounting (Note 1)</td>
<td>368</td>
<td>2,261</td>
</tr>
<tr>
<td><strong>Retained earnings ending balance</strong></td>
<td>$ 87,732</td>
<td>$ 93,109</td>
</tr>
<tr>
<td>Beginning balance</td>
<td>(83,925)</td>
<td>(84,902)</td>
</tr>
<tr>
<td>Purchases</td>
<td>(57)</td>
<td>(268)</td>
</tr>
<tr>
<td>Dispositions</td>
<td>1,186</td>
<td>1,244</td>
</tr>
<tr>
<td><strong>Common stock held in treasury ending balance</strong></td>
<td>$ (82,797)</td>
<td>$ (83,925)</td>
</tr>
<tr>
<td>GE shareholders' equity balance</td>
<td>28,316</td>
<td>30,981</td>
</tr>
<tr>
<td>Noncontrolling interests balance (Note 16)</td>
<td>1,545</td>
<td>20,500</td>
</tr>
<tr>
<td><strong>Total equity balance at December 31(a)</strong></td>
<td>$ 29,861</td>
<td>$ 51,481</td>
</tr>
</tbody>
</table>

(a) Total equity balance decreased by $(43,638) million from December 31, 2017, primarily due to non-cash after-tax goodwill impairment charge of $(22,371) million in 2018, reduction of noncontrolling interest balance of $(15,836) million attributable to Baker Hughes Class A shareholders at December 31, 2017 and after-tax loss of $(8,238) million in discontinued operations due to deconsolidation of Baker Hughes in 2019, partially offset by after-tax gain of $2,508 million in discontinued operations due to spin-off and subsequent merger of our Transportation business with Wabtec in 2019.
NOTE 1. BASIS OF PRESENTATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

FINANCIAL STATEMENT PRESENTATION. We present our financial statements in a three-column format, which allows investors to see our GE industrial operations separately from our financial services operations. We believe that this provides useful supplemental information to our consolidated financial statements. To the extent that we have transactions between GE and GE Capital, these transactions are made on arm's length terms, are reported in the respective columns of our financial statements and are eliminated in consolidation. See Note 25 for further information.

Our financial statements are prepared in conformity with U.S. generally accepted accounting principles (GAAP), which requires us to make estimates based on assumptions about current, and for some estimates, future, economic and market conditions which affect reported amounts and related disclosures in our financial statements. Although our current estimates contemplate current and expected future conditions, it is reasonably possible that actual conditions could differ from our expectations, which could materially affect our results of operations and financial position.

We have reclassified certain prior-year amounts to conform to the current-year’s presentation. Certain columns and rows may not add due to the use of rounded numbers. Percentages presented are calculated from the underlying numbers in millions. Unless otherwise indicated, information in these notes to consolidated financial statements relates to continuing operations. Certain of our operations have been presented as discontinued. We present businesses whose disposal represents a strategic shift that has, or will have, a major effect on our operations and financial results as discontinued operations when the components meet the criteria for held for sale, are sold, or spun-off. See Note 2 for further information.

CONSOLIDATION. Our financial statements consolidate all of our affiliates, entities where we have a controlling financial interest, most often because we hold a majority voting interest, or where we are required to apply the variable interest entity (VIE) model because we have the power to direct the most economically significant activities of entities. We reevaluate whether we have a controlling financial interest in all entities when our rights and interests change.

REVENUES FROM THE SALE OF EQUIPMENT

Performance Obligations Satisfied Over Time. We recognize revenue on agreements for the sale of customized goods including power generation equipment, long-term construction projects and military development contracts on an over-time basis as we customize the customer’s equipment during the manufacturing or integration process and obtain right to payment for work performed.

We recognize revenue as we perform under the arrangements using the percentage of completion method which is based on our costs incurred to date relative to our estimate of total expected costs. Our estimate of costs to be incurred to fulfill our promise to a customer is based on our history of manufacturing or constructing similar assets for customers and is updated routinely to reflect changes in quantity or pricing of the inputs. We provide for potential losses on these agreements when it is probable that we will incur the loss.

Our billing terms for these over-time contracts are generally based on achieving specified milestones. The differences between the timing of our revenue recognized (based on costs incurred) and customer billings (based on contractual terms) results in changes to our contract asset or contract liability positions. See Note 9 for further information.

Performance Obligations Satisfied at a Point in Time. We recognize revenue on agreements for non-customized equipment including commercial aircraft engines, healthcare equipment and other goods we manufacture on a standardized basis for sale to the market at the point in time that the customer obtains control of the good, which is generally no earlier than when the customer has physical possession of the product. We use proof of delivery for certain large equipment with more complex logistics, whereas the delivery of other equipment is estimated based on historical averages of in-transit periods (i.e., time between shipment and delivery).

Where arrangements include customer acceptance provisions based on seller or customer-specified objective criteria, we recognize revenue when we have concluded that the customer has control of the goods and that acceptance is likely to occur. We do not provide for anticipated losses on point-in-time transactions prior to transferring control of the equipment to the customer.

Our billing terms for these point-in-time equipment contracts generally coincide with delivery to the customer; however, within certain businesses, we receive progress collections from customers for large equipment purchases, to generally reserve production slots.

REVENUES FROM THE SALE OF SERVICES. Consistent with our Management’s Discussion and Analysis of Financial Condition and Results of Operations (MD&A) discussion and the way we manage our businesses, we refer to sales under service agreements, which includes both goods (such as spare parts and equipment upgrades) and related services (such as monitoring, maintenance and repairs) as sales of "services," which is an important part of our operations. We sometimes offer our customers financing discounts for the purchase of certain GE products when sold in contemplation of long-term service agreements. These sales are accounted for as financing arrangements when payments for the products are collected through higher usage-based fees from servicing the equipment. See Note 9 for further information.

Performance Obligations Satisfied Over Time. We enter into long-term service agreements with our customers primarily within our Aviation and Power segments. These agreements require us to provide preventative maintenance, overhauls, and standby "warranty-type" services that include certain levels of assurance regarding asset performance and uptime throughout the contract periods, which generally range from 5 to 25 years. We account for items that are integral to the maintenance of the equipment as part of our performance obligation, unless the customer has a substantive right to make a separate purchasing decision (e.g., equipment upgrade).
We recognize revenue as we perform under the arrangements using the percentage of completion method which is based on our costs incurred to date relative to our estimate of total expected costs. Throughout the life of a contract, this measure of progress captures the nature, timing and extent of our underlying performance activities as our stand-ready services often fluctuate between routine inspections and maintenance, unscheduled service events and major overhauls at pre-determined usage intervals. We provide for potential losses on these agreements when it is probable that we will incur the loss. Contract modifications that extend or revise contract terms are not uncommon and generally result in our recognizing the impact of the revised terms prospectively over the remaining life of the modified contract (i.e., effectively like a new contract).

Our billing terms for these arrangements are generally based on the utilization of the asset (e.g., per hour of usage) or upon the occurrence of a major maintenance event within the contract, such as an overhaul. The differences between the timing of our revenue recognized (based on costs incurred) and customer billings (based on contractual terms) results in changes to our contract asset or contract liability positions. See Note 9 for further information.

We also enter into long-term services agreements in our Healthcare and Renewable Energy segments. Revenues are recognized for these arrangements on a straight-line basis consistent with the nature, timing and extent of our services, which primarily relate to routine maintenance and as needed product repairs. We generally invoice periodically as services are provided.

**Performance Obligations Satisfied at a Point in Time.** We sell certain tangible products, largely spare parts, through our services businesses. We recognize revenues and bill our customers at the point in time that the customer obtains control of the good, which is at the point in time we deliver the spare part to the customer.

**COLLABORATIVE ARRANGEMENTS.** Our Aviation business enters into collaborative arrangements and joint ventures with manufacturers and suppliers of components used to build and maintain certain engines. Under these arrangements, GE and its collaborative partners share in the risks and rewards of these programs through various revenue, cost and profit sharing payment structures. GE recognizes revenue and costs for these arrangements based on the scope of work GE is responsible for transferring to its customers. GE’s payments to participants are primarily recorded as either cost of services sold ($1,939 million, $1,809 million and $1,884 million for the years ended December 31, 2019, 2018 and 2017, respectively) or as cost of goods sold ($2,974 million, $3,097 million and $2,806 million for the years ended December 31, 2019, 2018 and 2017, respectively). Our most significant collaborative arrangement is with Safran Aircraft engines, a subsidiary of Safran Group of France, which sells LEAP and CFM56 engines through CFM International, a jointly owned company. GE makes substantial sales of parts and services to CFM International based on arm's length terms.

**GE CAPITAL REVENUES FROM SERVICES.** We use the interest method to recognize income on loans. Interest on loans includes origination, commitment and other non-refundable fees related to funding (recorded in earned income on the interest method). We stop accruing interest at the earlier of the time at which collection of an account becomes doubtful or the account becomes 90 days past due. Previously recognized interest income that was accrued but not collected from the borrower is reversed, unless the terms of the loan agreement permit capitalization of accrued interest to the principal amount. Payments received on nonaccrual loans are applied to reduce the principal balance of the loan. We resume accruing interest on nonaccrual loans only when payments are brought current according to the loan’s original terms and future payments are reasonably assured.

We recognize financing lease income on the interest method to produce a level yield on funds not yet recovered. Estimated unguaranteed residual values are based upon management's best estimates of the value of the leased asset at the end of the lease term. We use various sources of data in determining these estimates, including information obtained from third parties, which is adjusted for the attributes of the specific asset under lease. Guarantees of residual values by unrelated third parties are included within minimum lease payments. Significant assumptions we use in estimating residual values include estimated net cash flows over the remaining lease term, anticipated results of future remarketing, and estimated future component part and scrap metal prices, discounted at an appropriate rate.

We recognize operating lease income on a straight-line basis over the terms of underlying leases.

**SALES OF BUSINESS INTERESTS IN WHICH WE LOSE CONTROL.** Gains or losses on sales of affiliate shares that result in our loss of a controlling financial interest are recorded in earnings. If we retain a noncontrolling interest in our former affiliate, we initially record our investment at fair value, and any subsequent adjustments to the carrying value of the investment are recorded in earnings.

**SALES OF BUSINESS INTERESTS IN WHICH WE RETAIN CONTROL.** Gains or losses on sales of affiliate shares where we retain a controlling financial interest are recorded in equity.

**CASH, CASH EQUIVALENTS AND RESTRICTED CASH.** Debt securities and money market instruments with original maturities of three months or less are included in cash, cash equivalents and restricted cash unless classified as available-for-sale investment securities. Restricted cash primarily comprised collateral for receivables sold and funds restricted in connection with certain ongoing litigation matters and amounted to $589 million and $388 million at December 31, 2019 and December 31, 2018, respectively.

**INVESTMENT SECURITIES.** We report investments in available-for-sale debt securities and certain equity securities at fair value. Unrealized gains and losses on available-for-sale debt securities are recorded to other comprehensive income, net of applicable taxes and adjustments related to our insurance liabilities. Unrealized gains and losses on equity securities with readily determinable fair values are recorded to earnings.

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Although we generally do not have the intent to sell any specific debt securities in the ordinary course of managing our portfolio, we may sell debt securities prior to their maturities for a variety of reasons, including diversification, credit quality, yield and liquidity requirements and the funding of claims and obligations to policyholders.

We regularly review investment securities for impairment. For debt securities, if we do not intend to sell the security or it is not more likely than not that we will be required to sell the security before recovery of our amortized cost, we evaluate qualitative criteria, such as the financial health of and specific prospects for the issuer, to determine whether we do not expect to recover the amortized cost basis of the security. We also evaluate quantitative criteria including determining whether there has been an adverse change in expected future cash flows. If we do not expect to recover the entire amortized cost basis of the security, we consider the security to be other-than-temporarily impaired (OTTI), and we record the difference between the security’s amortized cost basis and its recoverable amount in earnings and the difference between the security’s recoverable amount and fair value in other comprehensive income. If we intend to sell the security or it is more likely than not we will be required to sell the security before recovery of its amortized cost basis, the security is also considered OTTI, and we recognize the entire difference between the security’s amortized cost basis and its fair value in earnings. See Note 3 for further information.

**CURRENT RECEIVABLES.** Amounts due from customers arising from the sales of products and services are recorded at the outstanding amount, less allowance for losses. We regularly monitor the recoverability of our receivables. See Note 4 for further information.

**FINANCING RECEIVABLES.** Our financing receivables portfolio consists of a variety of loans and leases, including both larger-balance, non-homogeneous loans and leases and smaller-balance homogeneous loans and leases. We routinely evaluate our entire portfolio for potential specific credit or collection issues that might indicate an impairment. Losses on financing receivables are recognized when they are incurred, which requires us to make our best estimate of probable losses inherent in the portfolio. See Note 5 for further information.

**INVENTORIES.** All inventories are stated at lower of cost or realizable values. Cost of inventories is primarily determined on a first-in, first-out (FIFO) basis. See Note 6 for further information.

**PROPERTY, PLANT AND EQUIPMENT.** The cost of GE property, plant and equipment is generally depreciated on a straight-line basis over its estimated economic life. The cost of GE Capital equipment leased to others on operating leases is depreciated on a straight-line basis to estimated residual value over the lease term or over the estimated economic life of the equipment. See Note 7 for further information.

**LEASE ACCOUNTING.** We determine if an arrangement is a lease or a service contract at inception. Where an arrangement is a lease we determine if it is an operating lease or a finance lease. Subsequently, if the arrangement is modified we reevaluate our classification.

**Lessee.** At lease commencement, we record a lease liability and corresponding right-of-use (ROU) asset. Lease liabilities represent the present value of our future lease payments over the expected lease term which includes options to extend or terminate the lease when it is reasonably certain those options will be exercised. We have elected to include lease and non-lease components in determining our lease liability for all leased assets except our vehicle leases. Non-lease components are generally services that the lessor performs for the Company associated with the leased asset. For those leases with payments based on an index, the lease liability is determined using the index at lease commencement. Lease payments based on increases in the index subsequent to lease commencement are recognized as variable lease expense as they occur. The present value of our lease liability is determined using our incremental collateralized borrowing rate at lease inception. ROU assets represent our right to control the use of the leased asset during the lease and are recognized in an amount equal to the lease liability. Over the lease term we use the effective interest rate method to account for the lease liability as lease payments are made and the ROU asset is amortized to earnings in a manner that results in a straight-line expense recognition in the Statement of Earnings. A ROU asset and lease liability is not recognized for leases with an initial term of 12 months or less and we recognize lease expense for these leases on a straight-line basis over the lease term. We test ROU assets at least annually for impairment or whenever events or changes in circumstance indicate that the asset may be impaired.

**Lessor.** Equipment leased to others under operating leases are included in Property, plant and equipment and leases classified as finance leases are included in Financing receivables on our Statement of Financial Position. Finance lease receivables are tested for impairment as described in the Financing Receivables section above. See Notes 5 and 7 for further information.

**GOODWILL AND OTHER INTANGIBLE ASSETS.** We test goodwill at least annually for impairment at the reporting unit level. A reporting unit is the operating segment, or one level below that operating segment (the component level) if discrete financial information is prepared and regularly reviewed by segment management. However, components are aggregated as a single reporting unit if they have similar economic characteristics. We recognize an impairment charge if the carrying amount of a reporting unit exceeds its fair value and the carrying amount of the reporting unit’s goodwill exceeds the implied fair value of that goodwill. When a portion of a reporting unit is disposed, goodwill is allocated to the gain or loss on disposition based on the relative fair values of the business or businesses disposed and the portion of the reporting unit that will be retained.
For other intangible assets that are not deemed indefinite-lived, cost is generally amortized on a straight-line basis over the asset’s estimated economic life, except for individually significant customer-related intangible assets that are amortized in relation to total related sales. Amortizable intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the related carrying amounts may not be recoverable. In these circumstances, they are tested for impairment based on undiscounted cash flows and, if impaired, written down to estimated fair value based on either discounted cash flows or appraised values. See Note 8 for further information.

ASSOCIATED COMPANIES. For unconsolidated entities over which we have significant influence and have not elected the fair value option, we account for our interest as equity method investments, and our investments in, and advances to, associated companies are presented on a one-line basis in All other assets in our consolidated Statement of Financial Position, net of any impairment. We evaluate our equity method investments for impairment whenever events or changes in circumstance indicate that the carrying amounts of such investments may not be recoverable. If a decline in the value of an equity method investment is determined to be other than temporary, a loss is recorded in earnings in the current period. Our share of the results of associated companies are presented on a one-line basis in Other income within continuing operations in our consolidated Statement of Earnings (Loss). See Note 10 for further information.

Where we adopt the fair value option for our investment in an associated company, our investment in and any advances to are recorded in Investment securities in our consolidated Statement of Financial Position and any subsequent changes in fair value are recognized in Other income within continuing operations in our consolidated Statement of Earnings (Loss). See Note 3 for further information.

DERIVATIVES AND HEDGING. We use derivatives to manage a variety of risks, including risks related to interest rates, foreign exchange and commodity prices. Accounting for derivatives as hedges requires that, at inception and over the term of the arrangement, the hedged item and related derivative meet the requirements for hedge accounting. In evaluating whether a particular relationship qualifies for hedge accounting, we test effectiveness at inception and each reporting period thereafter by determining whether changes in the fair value of the derivative offset, within a specified range, changes in the fair value of the hedged item. If fair value changes fail this test, we discontinue applying hedge accounting to that relationship prospectively. Fair values of both the derivative instrument and the hedged item are calculated using internal valuation models incorporating market-based assumptions, subject to third-party confirmation, as applicable. See Note 21 for further information.

DEFERRED INCOME TAXES. Deferred income tax balances reflect the effects of temporary differences between the carrying amounts of assets and liabilities and their tax bases, as well as from net operating loss and tax credit carryforwards, and are stated at enacted tax rates expected to be in effect when those taxes are paid or recovered. Deferred income tax assets represent amounts available to reduce income taxes payable on taxable income in future years. We evaluate the recoverability of these future tax deductions and credits by assessing the adequacy of future expected taxable income from all sources, including reversal of taxable temporary differences, forecasted operating earnings and available tax planning strategies. To the extent we consider it more likely than not that a deferred tax asset will not be recovered, a valuation allowance is established. Deferred taxes, as needed, are provided for our investment in affiliates and associated companies when we plan to remit those earnings. See Note 15 for further information.

BUSINESSES AND ASSETS HELD FOR SALE. Businesses and assets held for sale represent components that meet accounting requirements to be classified as held for sale and are presented as single asset and liability amounts in our financial statements with a valuation allowance, if necessary, to recognize the net carrying amount at the lower of cost or fair value, less cost to sell. Financing receivables that no longer qualify to be presented as held for investment are classified as assets held for sale and recognized in our financial statements at the lower of cost or fair value, less cost to sell, with that amount representing a new cost basis at the date of transfer.

The determination of fair value for businesses and assets held for sale involves significant judgments and assumptions. Development of estimates of fair values in this circumstance is complex and is dependent upon, among other factors, the nature of the potential sales transaction (for example, asset sale versus sale of legal entity), composition of assets and/or businesses in the disposal group, the comparability of the disposal group to market transactions and negotiations with third-party purchasers. Such factors bear directly on the range of potential fair values and the selection of the best estimates. Key assumptions were developed based on market observable data and, in the absence of such data, internal information that is consistent with what market participants would use in a hypothetical transaction. We review all businesses and assets held for sale each reporting period to determine whether the existing carrying amounts are fully recoverable in comparison to estimated fair values, less cost to sell. See Note 2 for further information.

INVESTMENT CONTRACTS, INSURANCE LIABILITIES AND INSURANCE ANNUITY BENEFITS. Our run-off insurance operations include providing insurance and reinsurance for life and health risks and providing certain annuity products. Primary product types include long-term care, structured settlement annuities, life and disability insurance contracts and investment contracts. Insurance contracts are contracts with significant mortality and/or morbidity risks, while investment contracts are contracts without such risks.

For traditional long-duration insurance contracts, we report premiums as revenue when due. Premiums received on non-traditional long-duration insurance contracts and investment contracts, including annuities without significant mortality risk, are not reported as revenues but rather as deposit liabilities. We recognize revenues for charges and assessments on these contracts, mostly for mortality, contract initiation, administration and surrender. Amounts credited to policyholder accounts are charged to expense.
Liabilities for traditional long-duration insurance contracts includes both future policy benefit reserves and claims reserves. Future policy benefit reserves represent the present value of future policy benefits less the present value of future gross premiums based on actuarial assumptions. Liabilities for investment contracts equal the account value, that is, the amount that accrues to the benefit of the contract or policyholder including credited interest and assessments through the financial statement date.

Claim reserves are established when a claim is incurred or is estimated to have been incurred and represents our best estimate of the present value of the ultimate obligations for future claim payments and claim adjustments expenses.

To the extent that unrealized gains on specific investment securities supporting our insurance contracts would result in a premium deficiency, should those gains be realized, an increase in future policy benefit reserves is recorded, with an offsetting after-tax reduction to net unrealized gains recorded in other comprehensive income. See Note 12 for further information.

**POSTRETIREMENT BENEFIT PLANS.** We sponsor a number of pension and retiree health and life insurance benefit plans that we present in three categories, principal pension plans, other pension plans and principal retiree benefit plans. We use a December 31 measurement date for these plans. On our consolidated Statement of Financial Position, we measure our plan assets at fair value and the obligations at the present value of the estimated payments to plan participants. Participants earn benefits based on their service and pay. Those estimated future payment amounts are determined based on assumptions. Differences between our actual results and what we assumed are recorded in a separate component of equity each period. These differences are amortized into earnings over the remaining average future service of active employees or the expected life of inactive participants, as applicable, who participate in the plan. See Note 13 for further information.

**LOSS CONTINGENCIES.** Loss contingencies are uncertain and unresolved matters that arise in the ordinary course of business and result from events or actions by others that have the potential to result in a future loss. Such contingencies include, but are not limited to environmental obligations, litigation, regulatory investigations and proceedings, product quality and losses resulting from other events and developments. When a loss is considered probable and reasonably estimable, we record a liability in the amount of our best estimate for the ultimate loss. When there appears to be a range of possible costs with equal likelihood, liabilities are based on the low-end of such range. Disclosure is provided for material loss contingencies when a loss is probable but a reasonable estimate cannot be made, and when it is reasonably possible that a loss will be incurred or when it is reasonably possible that the amount of a loss will exceed the recorded provision. We regularly review contingencies to determine whether the likelihood of loss has changed and to assess whether a reasonable estimate of the loss or range of loss can be made. See Note 23 for further information.

**SUPPLY CHAIN FINANCE PROGRAMS.** We evaluate supply chain finance programs to ensure where we use a third-party intermediary to settle our trade payables, their involvement does not change the nature, existence, amount, or timing of our trade payables and does not provide the Company with any direct economic benefit. If any characteristics of the trade payables change or we receive a direct economic benefit, we reclassify the trade payables as borrowings.

**FAIR VALUE MEASUREMENTS.** The following sections describe the valuation methodologies we use to measure financial and non-financial instruments accounted for at fair value including certain assets within our pension plans and retiree benefit plans. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect our market assumptions. These inputs establish a fair value hierarchy:

- **Level 1** – Quoted prices for identical instruments in active markets.
- **Level 2** – Quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations whose inputs are observable or whose significant value drivers are observable.
- **Level 3** – Significant inputs to the valuation model are unobservable.

**RECURRING FAIR VALUE MEASUREMENTS.** For financial assets and liabilities measured at fair value on a recurring basis, primarily investment securities and derivatives, fair value is the price we would receive to sell an asset or pay to transfer a liability in an orderly transaction with a market participant at the measurement date. In the absence of active markets for the identical assets or liabilities, such measurements involve developing assumptions based on market observable data and, in the absence of such data, internal information that is consistent with what market participants would use in a hypothetical transaction that occurs at the measurement date. See Note 20 for further information.

**DEBT SECURITIES.** When available, we use quoted market prices to determine the fair value of debt securities which are included in Level 1. For our remaining debt securities, we obtain pricing information from an independent pricing vendor. The inputs and assumptions to the pricing vendor’s models are derived from market observable sources including benchmark yields, reported trades, broker/dealer quotes, issuer spreads, benchmark securities, bids, offers and other market-related data. These investments are included in Level 2. Our pricing vendors may also provide us with valuations that are based on significant unobservable inputs, and in those circumstances, we classify the investment securities in Level 3.

Annually, we conduct reviews of our primary pricing vendor to validate that the inputs used in that vendor’s pricing process are deemed to be market observable as defined in the standard. We believe that the prices received from our pricing vendor are representative of prices that would be received to sell the assets at the measurement date (exit prices) and are classified appropriately in the hierarchy.
We use non-binding broker quotes and other third-party pricing services as our primary basis for valuation when there is limited, or no, relevant market activity for a specific instrument or for other instruments that share similar characteristics. Debt securities priced in this manner are included in Level 3.

**Equity securities with readily determinable fair values.** These publicly traded equity securities are valued using quoted prices and are included in Level 1.

**Derivatives.** The majority of our derivatives are valued using internal models. The models maximize the use of market observable inputs including interest rate curves and both forward and spot prices for currencies and commodities. Derivative assets and liabilities included in Level 2 primarily represent interest rate swaps, cross-currency swaps and foreign currency and commodity forward and option contracts. Derivative assets and liabilities included in Level 3 primarily represent equity derivatives and interest rate products that contain embedded optionality or prepayment features.

**Investments in private equity, real estate and collective funds held within our pension plans.** These investments are generally valued using the net asset value (NAV) per share as a practical expedient for fair value provided certain criteria are met. The NAVs are determined based on the fair values of the underlying investments in the funds. Investments that are measured at fair value using the NAV practical expedient are not required to be classified in the fair value hierarchy.

**NONRECURRING FAIR VALUE MEASUREMENTS.** Certain assets are measured at fair value on a nonrecurring basis. These assets may include loans and long-lived assets reduced to fair value upon classification as held for sale, impaired loans based on the fair value of the underlying collateral, impaired equity securities without readily determinable fair value, equity method investments and long-lived assets, and remeasured retained investments in formerly consolidated subsidiaries upon a change in control that results in the deconsolidation of that subsidiary and retention of a noncontrolling stake in the entity. Assets written down to fair value when impaired and retained investments are not subsequently adjusted to fair value unless further impairment occurs. See Note 20 for further information.

**Equity investments without readily determinable fair value and Associated companies.** Equity investments without readily determinable fair value and associated companies are valued using market observable data such as transaction prices when available. When market observable data is unavailable, investments are valued using either a discounted cash flow model, comparative market multiples, third-party pricing sources or a combination of these approaches as appropriate. These investments are generally included in Level 3.

**Long-lived Assets.** Fair values of long-lived assets, including aircraft, are primarily derived internally and are based on observed sales transactions for similar assets. In other instances for which we do not have comparable observed sales transaction data, collateral values are developed internally and corroborated by external appraisal information. Adjustments to third-party valuations may be performed in circumstances where market comparables are not specific to the attributes of the specific collateral or appraisal information may not be reflective of current market conditions due to the passage of time and the occurrence of market events since receipt of the information.

**ACCOUNTING CHANGES.** On January 1, 2019, we adopted ASU No. 2016-02 and related amendments, *Leases (Topic 842).* Upon adoption, we recorded a $315 million increase to retained earnings, primarily attributable to the release of deferred gains on sale-lease back transactions. Our ROU assets and lease liabilities for operating leases at adoption were $3,272 million and $3,459 million, respectively, excluding discontinued operations and businesses held for sale. After the adoption date, principal collections on financing leases are classified as Cash from operating activities in our consolidated Statement of Cash Flows. Previously, such flows were classified as Cash from investing activities.

On January 1, 2019, we adopted ASU No. 2017-12, *Derivatives and Hedging (Topic 815): Targeted Improvements to Accounting for Hedging Activities.* The ASU requires certain changes to the presentation of hedge accounting in the financial statements and some new or modified disclosures. The ASU also simplifies the application of hedge accounting and expands the strategies that qualify for hedge accounting. The adoption had an immaterial effect on our financial statements.

**NOTE 2. BUSINESSES HELD FOR SALE AND DISCONTINUED OPERATIONS**

**ASSETS AND LIABILITIES OF BUSINESSES HELD FOR SALE.** In August 2019, we announced an agreement to sell PK AirFinance, an aviation lending business within our Capital segment, to Apollo Global Management, LLC and Athene Holding Ltd. The sale of a substantial portion of the assets and liabilities was completed in the fourth quarter for proceeds of $3,575 million, and we recognized a pre-tax gain of $50 million. As of December 31, 2019, we had remaining assets of $241 million (including Cash, cash equivalents and restricted cash of $45 million) and liabilities of $52 million for this business classified as held for sale. We expect to complete the sale of these remaining assets in the first half of 2020.

In February 2019, we announced an agreement to sell our BioPharma business within our Healthcare segment to Danaher Corporation for total consideration of approximately $21,400 million, subject to certain adjustments. As of December 31, 2019, we had assets of $8,742 million (including goodwill of $5,549 million) and liabilities of $1,372 million for this business classified as held for sale. We expect to complete the sale, subject to regulatory approval, in the first quarter of 2020.

In 2018, we signed an agreement to sell Energy Financial Services’ (EFS) debt origination business within our Capital segment, to Starwood Property Trust, Inc. The sale was completed for proceeds of $2,811 million and we recognized a pre-tax gain of $288 million.
In November 2017, the Company announced its intention to exit approximately $20 billion of industrial assets. Since this announcement, we have classified various businesses across our Power, Aviation, and Healthcare segments, and Corporate as held for sale. In 2019, we closed certain of these transactions within Corporate and our Power and Aviation segments for total net proceeds of $1,070 million, recognized a pre-tax gain of $214 million in Other income in our consolidated Statement of Earnings (Loss) and liquidated $548 million of our previously recorded valuation allowance. These transactions are subject to customary working capital and other post-close adjustments. In addition, we recorded an additional valuation allowance of $254 million for the remaining businesses in held for sale. As of December 31, 2019, we have closed the sale of substantially all of these assets in accordance with the plan.

### Financial Information for Assets and Liabilities of Businesses Held for Sale

<table>
<thead>
<tr>
<th>December 31 (In millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current receivables</td>
<td>$499</td>
<td>$184</td>
</tr>
<tr>
<td>Inventories</td>
<td>712</td>
<td>529</td>
</tr>
<tr>
<td>Financing receivables held for sale</td>
<td>197</td>
<td>—</td>
</tr>
<tr>
<td>Property, plant, and equipment – net and Operating leases</td>
<td>958</td>
<td>423</td>
</tr>
<tr>
<td>Goodwill and Other intangible assets - net</td>
<td>6,286</td>
<td>884</td>
</tr>
<tr>
<td>Valuation allowance</td>
<td>(719)</td>
<td>(1,013)</td>
</tr>
<tr>
<td>Deferred income taxes</td>
<td>815</td>
<td>—</td>
</tr>
<tr>
<td>All other assets</td>
<td>400</td>
<td>622</td>
</tr>
<tr>
<td><strong>Assets of businesses held for sale</strong></td>
<td><strong>$9,149</strong></td>
<td><strong>$1,629</strong></td>
</tr>
</tbody>
</table>

| Accounts payable & Progress collections and deferred income | $843 | $428 |
| Non-current compensation and benefits                     | 466  | 152  |
| All other liabilities                                     | 349  | 128  |
| **Liabilities of businesses held for sale**               | **$1,658** | **$708** |

### Discontinued Operations

Discontinued operations include our Baker Hughes and Transportation segments and certain assets and liabilities from legacy financial services businesses. Results of operations, financial position and cash flows for these businesses are reported as discontinued operations for all periods presented.

In September 2019, pursuant to our announced plan of an orderly separation of Baker Hughes over time, we sold a total of 144.1 million shares in Baker Hughes for $3,037 million in cash (net of certain deal related costs), which reduced our ownership interest in Baker Hughes from 50.2% to 36.8%. As a result, we have deconsolidated our Baker Hughes segment and reclassified its results to discontinued operations for all periods presented and recognized a loss of $8,715 million ($8,238 million after-tax). The loss represents the sum of the realized loss on sale of the 144.1 million shares as well as the loss upon deconsolidation, which represents the difference between the carrying value and fair value of our remaining interest as of the transaction date.

We elected to account for our remaining interest in Baker Hughes (comprising our 36.8% ownership interest and a promissory note receivable) at fair value. The initial fair value of this investment was $9,587 million based on the Baker Hughes opening share price of $23.53 as of the transaction date and the fair value of the promissory note receivable of $706 million. Our investment is recorded in Investment securities in our consolidated Statement of Financial Position and related earnings or loss from subsequent changes in fair value will be recognized in Other income in continuing operations in our consolidated Statement of Earnings (Loss). See Note 3 for further information.

We have continuing involvement with Baker Hughes primarily through our remaining interest, ongoing purchases and sales of products and services, as well as the transition services that we provide to Baker Hughes. They also participated in GE Capital’s supply chain finance program up to the date of separation. In addition, in the fourth quarter of 2019, we formed an aeroderivative joint venture (JV) with Baker Hughes relating to their respective aeroderivative gas turbine products and services. The JV has total assets net of liabilities of $613 million and is currently consolidated by GE. Since the date of the transaction, we had sales and purchases of products and services with Baker Hughes and affiliates of $312 million and $105 million, respectively. We have collected net cash of $1,016 million from Baker Hughes related to these activities, including $494 million of repayments on the promissory note. In addition, in the fourth quarter of 2019 we received a dividend of $68 million from Baker Hughes.

In February 2019, we completed the spin-off and subsequent merger of our Transportation business with Wabtec, a U.S. rail equipment manufacturer. In the transaction, our shareholders received shares of Wabtec common stock representing an approximate 24.3% ownership interest in Wabtec common stock. We received $2,827 million in cash (net of certain deal related costs) as well as shares of Wabtec common stock and Wabtec non-voting convertible preferred stock that, together, represent approximately 24.9% ownership interest in Wabtec. In addition, we are entitled to additional cash consideration up to $470 million for tax benefits that Wabtec realizes from the transaction. We reclassified our Transportation segment to discontinued operations in the first quarter of 2019.

As part of the transaction, we recorded a gain of $3,471 million ($2,508 million after-tax) in discontinued operations and a net after-tax decrease of $852 million in additional paid in capital in connection with the spin-off of approximately 49.4% of Transportation to our shareholders. The decrease in additional paid in capital was net of $940 million of taxes, including $860 million of current taxes (of which $693 million was related to U.S. federal taxes). The fair value of our interest in Wabtec’s common and preferred shares was $3,513 million based on the opening share price of $73.45 at the date of the transaction and was recorded in Investment securities in our consolidated Statement of Financial Position.
Discontinued operations for our financial services businesses primarily relate to the GE Capital Exit Plan (our plan, announced on April 10, 2015, to reduce the size of our financial services businesses) and were previously reported in our Capital segment. These discontinued operations primarily comprise our mortgage portfolio in Poland, residual assets and liabilities related to our exited U.S. mortgage business (WMC), and trailing liabilities associated with the sale of our GE Capital businesses.

In January 2019, we announced an agreement in principle with the United States to settle the investigation by the U.S. Department of Justice (DOJ) regarding potential violations of the Financial Institutions Reform, Recovery and Enforcement Act of 1989 (FIRREA) by WMC and GE Capital, and in April 2019, the parties entered into a definitive settlement agreement. Under the agreement, which concludes this investigation, GE, without admitting liability or wrongdoing, paid the United States a civil penalty of $1.500 million.

In June 2019, GE Capital recorded in Earnings (loss) from discontinued operations, net of taxes in our consolidated Statement of Earnings (Loss), $332 million of tax benefits and $46 million of net interest benefits due to a decrease in our balance of unrecognized tax benefits. See Note 15 for further information.

RESULTS OF DISCONTINUED OPERATIONS

For the year ended December 31, 2019 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>Baker Hughes</th>
<th>Transportation and Other</th>
<th>GE Capital</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods and services</td>
<td>$16,047</td>
<td>$550</td>
<td></td>
<td>$16,598</td>
</tr>
<tr>
<td>GE Capital revenues and other income (loss)</td>
<td>—</td>
<td>—</td>
<td>33</td>
<td>33</td>
</tr>
<tr>
<td>Cost of goods and services sold</td>
<td>(13,317)</td>
<td>(478)</td>
<td></td>
<td>(13,795)</td>
</tr>
<tr>
<td>Other costs and expenses</td>
<td>(2,390)</td>
<td>(19)</td>
<td>(240)</td>
<td>(2,650)</td>
</tr>
<tr>
<td>Earnings (loss) of discontinued operations before income taxes</td>
<td>340</td>
<td>53</td>
<td>(207)</td>
<td>186</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes(b)</td>
<td>(176)</td>
<td>(15)</td>
<td>344</td>
<td>153</td>
</tr>
<tr>
<td>Earnings (loss) of discontinued operations, net of taxes(a)</td>
<td>165</td>
<td>39</td>
<td>136</td>
<td>339</td>
</tr>
<tr>
<td>Gain (loss) on disposal before income taxes</td>
<td>(8,715)</td>
<td>3,471</td>
<td>61</td>
<td>(5,183)</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes(b)</td>
<td>477</td>
<td>(963)</td>
<td>(5)</td>
<td>(491)</td>
</tr>
<tr>
<td>Gain (loss) on disposal, net of taxes</td>
<td>(8,238)</td>
<td>2,508</td>
<td>56</td>
<td>(5,675)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from discontinued operations, net of taxes</strong></td>
<td>$(8,074)</td>
<td>$2,547</td>
<td>$192</td>
<td>$(5,335)</td>
</tr>
</tbody>
</table>

For the year ended December 31, 2018 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>Baker Hughes</th>
<th>Transportation and Other</th>
<th>GE Capital</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods and services</td>
<td>$22,859</td>
<td>$3,898</td>
<td></td>
<td>$26,757</td>
</tr>
<tr>
<td>GE Capital revenues and other income (loss)</td>
<td>—</td>
<td>—</td>
<td>(1,347)</td>
<td>(1,347)</td>
</tr>
<tr>
<td>Cost of goods and services sold</td>
<td>(19,198)</td>
<td>(2,809)</td>
<td></td>
<td>(22,007)</td>
</tr>
<tr>
<td>Other costs and expenses</td>
<td>(3,346)</td>
<td>(607)</td>
<td>(407)</td>
<td>(4,360)</td>
</tr>
<tr>
<td>Earnings (loss) of discontinued operations before income taxes</td>
<td>315</td>
<td>482</td>
<td>(1,755)</td>
<td>(958)</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes(b)</td>
<td>(347)</td>
<td>(143)</td>
<td>82</td>
<td>(408)</td>
</tr>
<tr>
<td>Earnings (loss) of discontinued operations, net of taxes(a)</td>
<td>(33)</td>
<td>339</td>
<td>(1,673)</td>
<td>(1,366)</td>
</tr>
<tr>
<td>Gain (loss) on disposal before income taxes</td>
<td>—</td>
<td>—</td>
<td>4</td>
<td>4</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes(b)</td>
<td>—</td>
<td>—</td>
<td>(1)</td>
<td>(1)</td>
</tr>
<tr>
<td>Gain (loss) on disposal, net of taxes</td>
<td>—</td>
<td>—</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td><strong>Earnings (loss) from discontinued operations, net of taxes</strong></td>
<td>$(33)</td>
<td>$339</td>
<td>$(1,670)</td>
<td>$(1,363)</td>
</tr>
</tbody>
</table>

For the year ended December 31, 2017 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>Baker Hughes</th>
<th>Transportation and Other</th>
<th>GE Capital</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods and services</td>
<td>$17,180</td>
<td>$3,935</td>
<td></td>
<td>$21,115</td>
</tr>
<tr>
<td>GE Capital revenues and other income (loss)</td>
<td>—</td>
<td>—</td>
<td>174</td>
<td>174</td>
</tr>
<tr>
<td>Cost of goods and services sold</td>
<td>(14,450)</td>
<td>(2,990)</td>
<td></td>
<td>(17,441)</td>
</tr>
<tr>
<td>Other costs and expenses</td>
<td>(2,993)</td>
<td>(483)</td>
<td>(910)</td>
<td>(4,386)</td>
</tr>
<tr>
<td>Earnings (loss) of discontinued operations before income taxes</td>
<td>(264)</td>
<td>461</td>
<td>(735)</td>
<td>(538)</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes(b)</td>
<td>(59)</td>
<td>(138)</td>
<td>295</td>
<td>97</td>
</tr>
<tr>
<td>Earnings (loss) of discontinued operations, net of taxes(a)</td>
<td>(323)</td>
<td>323</td>
<td>(440)</td>
<td>(441)</td>
</tr>
<tr>
<td>Gain (loss) on disposal before income taxes</td>
<td>—</td>
<td>—</td>
<td>306</td>
<td>306</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes(b)</td>
<td>—</td>
<td>—</td>
<td>(178)</td>
<td>(178)</td>
</tr>
<tr>
<td>Gain (loss) on disposal, net of taxes</td>
<td>—</td>
<td>—</td>
<td>128</td>
<td>128</td>
</tr>
</tbody>
</table>
Earnings (loss) from discontinued operations, net of taxes  

<table>
<thead>
<tr>
<th></th>
<th>$</th>
<th>(323)</th>
<th>$</th>
<th>323</th>
<th>$</th>
<th>(312)</th>
<th>$</th>
<th>(312)</th>
</tr>
</thead>
</table>

(a) Earnings (loss) of discontinued operations attributable to the Company after income taxes was $279 million, $(1,367) million and $(360) million for the years ended December 31, 2019, 2018 and 2017, respectively.

(b) Total tax benefit (provision) for discontinued operations and disposals included current tax benefit (provision) of $1,260 million, $(508) million, and $(704) million, including current U.S. Federal tax benefit (provision) of $1,252 million, $156 million and $(313) million, and deferred tax benefit (provision) of $(1,599) million, $99 million and $624 million for the years ended December 31, 2019, 2018, and 2017, respectively.
FINANCIAL STATEMENTS  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31 (In millions)  

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash, cash equivalents and restricted cash</td>
<td>$638</td>
<td>$4,424</td>
</tr>
<tr>
<td>Investment securities</td>
<td>202</td>
<td>522</td>
</tr>
<tr>
<td>Current receivables</td>
<td>81</td>
<td>6,258</td>
</tr>
<tr>
<td>Inventories</td>
<td>—</td>
<td>5,419</td>
</tr>
<tr>
<td>Financing receivables held for sale (Polish mortgage portfolio)</td>
<td>2,485</td>
<td>2,745</td>
</tr>
<tr>
<td>Property, plant and equipment - net</td>
<td>—</td>
<td>7,139</td>
</tr>
<tr>
<td>Goodwill and intangible assets - net</td>
<td>—</td>
<td>31,622</td>
</tr>
<tr>
<td>Deferred income taxes</td>
<td>264</td>
<td>1,174</td>
</tr>
<tr>
<td>All other assets</td>
<td>439</td>
<td>4,550</td>
</tr>
</tbody>
</table>

| Assets of discontinued operations(a) | $4,109       | $63,853      |
| Accounts payable & Progress collections and deferred income | $40          | $6,806       |
| All other liabilities          | 163          | 12,476       |

| Liabilities of discontinued operations(b) | $203         | $19,281      |

(a) Assets of discontinued operations included $54,596 million and $4,573 million related to our Baker Hughes and Transportation businesses, respectively as of December 31, 2018.

(b) Liabilities of discontinued operations included $15,535 million and $1,871 million related to our Baker Hughes and Transportation businesses, respectively as of December 31, 2018.

Included within All other liabilities of discontinued operations at December 31, 2019 and December 31, 2018 are intercompany tax receivables in the amount of $839 million and $1,141 million, respectively, primarily related to the financial services businesses that were part of the GE Capital Exit Plan, which are offset within All other liabilities of consolidated GE.

NOTE 3. INVESTMENT SECURITIES

All of our debt securities are classified as available-for-sale and substantially all are investment-grade debt securities supporting obligations to annuitants and policyholders in our run-off insurance operations. Changes in fair value of our debt securities are recorded to other comprehensive income. Equity securities with readily determinable fair values are included within this caption and changes in their fair value are recorded in earnings.

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Gross unrealized gains</td>
<td>Gross unrealized losses</td>
</tr>
<tr>
<td></td>
<td>(In millions)</td>
<td>(In millions)</td>
</tr>
<tr>
<td>Debt</td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. corporate</td>
<td>$23,037</td>
<td>$4,636</td>
</tr>
<tr>
<td>Non-U.S. corporate</td>
<td>2,161</td>
<td>260</td>
</tr>
<tr>
<td>State and municipal</td>
<td>3,086</td>
<td>598</td>
</tr>
<tr>
<td>Mortgage and asset-backed</td>
<td>3,117</td>
<td>116</td>
</tr>
<tr>
<td>Government and agencies</td>
<td>1,391</td>
<td>126</td>
</tr>
<tr>
<td>Equity</td>
<td>10,025</td>
<td>—</td>
</tr>
<tr>
<td>Total</td>
<td>$42,816</td>
<td>$5,736</td>
</tr>
</tbody>
</table>

The estimated fair values of investment securities at December 31, 2019 increased since December 31, 2018, primarily due to decreases in market yields and the classification of our remaining equity interest in Baker Hughes within investment securities. We elected to account for our remaining Baker Hughes interest and a promissory note receivable at fair value. At December 31, 2019, the fair value of our interest in Baker Hughes was $9,888 million.

Net unrealized gains (losses) for equity securities, which are recorded in Other income within continuing operations, were $800 million (including a gain of $793 million related to our interest in Baker Hughes), $(8) million and an insignificant amount for the years ended December 31, 2019, 2018 and 2017, respectively.

Proceeds from debt and equity securities sales, early redemptions by issuers and principal payments on the Baker Hughes promissory note totaled $7,967 million, $3,222 million and $3,240 million for the years ended December 31, 2019, 2018, and 2017, respectively. Gross realized gains on investment securities were $115 million, $249 million and $243 million, and gross realized losses and impairments were $(203) million, $(41) million and $(24) million for the years ended 2019, 2018 and 2017, respectively. These realized losses included $(132) million related to the Wabtec sale as of December 31, 2019.

Gross unrealized losses of $(11) million and $(20) million are associated with debt securities with a fair value of $724 million and $274 million that have been in a loss position for less than 12 months and 12 months or more, respectively, at December 31, 2019. Gross unrealized losses of $(310) million and $(251) million are associated with debt securities with a fair value of $7,048 million, and $3,856 million that have been in a loss position for less than 12 months and 12 months or more, respectively, at December 31, 2018.
Contractual maturities of investments in available-for-sale debt securities (excluding mortgage and asset-backed securities) at December 31, 2019 are as follows:

<table>
<thead>
<tr>
<th>Due</th>
<th>Amortized cost</th>
<th>Estimated fair value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Within one year</td>
<td>$514</td>
<td>$527</td>
</tr>
<tr>
<td>After one year through five years</td>
<td>2,615</td>
<td>2,766</td>
</tr>
<tr>
<td>After five years through ten years</td>
<td>6,614</td>
<td>7,599</td>
</tr>
<tr>
<td>After ten years</td>
<td>19,932</td>
<td>24,374</td>
</tr>
</tbody>
</table>

We expect actual maturities to differ from contractual maturities because borrowers have the right to call or prepay certain obligations.

In addition to the equity securities described above, we hold $517 million and $542 million of equity securities without readily determinable fair value at December 31, 2019 and December 31, 2018, respectively that are classified in All other assets in our consolidated Statement of Financial Position. We initially recognize these assets at cost and have recorded insignificant fair value increases, net of impairment, to earnings for the years ended December 31, 2019 and 2018, respectively and cumulatively, based on observable transactions.

**NOTE 4. CURRENT AND LONG-TERM RECEIVABLES**

<table>
<thead>
<tr>
<th>December 31 (In millions)</th>
<th>Consolidated</th>
<th>GE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>Power</td>
<td>$ 4,689</td>
<td>$ 4,652</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>2,306</td>
<td>1,938</td>
</tr>
<tr>
<td>Aviation(a)</td>
<td>3,249</td>
<td>1,483</td>
</tr>
<tr>
<td>Healthcare</td>
<td>2,105</td>
<td>2,431</td>
</tr>
<tr>
<td>Corporate</td>
<td>246</td>
<td>238</td>
</tr>
<tr>
<td>Customer receivables</td>
<td>12,594</td>
<td>10,742</td>
</tr>
<tr>
<td>Sundry receivables</td>
<td>5,049</td>
<td>4,573</td>
</tr>
<tr>
<td>Allowance for losses</td>
<td>(874)</td>
<td>(670)</td>
</tr>
<tr>
<td>Total current receivables</td>
<td>$ 16,769</td>
<td>$ 14,645</td>
</tr>
</tbody>
</table>

(a) Increase in Aviation segment is primarily driven by receivables from Boeing due to 737 MAX temporary fleet grounding, with balance of $1,397 million as of December 31, 2019.

Current sundry receivables include supplier advances, revenue sharing programs receivables, other non-income based tax receivables, certain intercompany balances that eliminate upon consolidation and deferred purchase price. The deferred purchase price represents our retained risk with respect to current customer receivables sold to third parties through one of the receivable facilities. The balance of the deferred purchase price held by GE Capital at December 31, 2019 and 2018, was $421 million and $468 million, respectively.

Sales of GE current customer receivables. GE sales of customer receivables to GE Capital or third parties are made on arm’s length terms and any discount related to time value of money is recognized by GE when the customer receivables are sold. As of December 31, 2019 and 2018, GE sold approximately 51% and 66%, respectively, of its gross customer receivables to GE Capital or third parties. The performance of sold current receivables is similar to the performance of our other GE current receivables; delinquencies are not expected to be significant. Any difference between the carrying value of receivables sold and total cash collected is recognized as financing costs by GE in Interest and other financial charges in our consolidated Statement of Earnings (Loss). Costs of $515 million and $616 million were recognized during the years ended December 31, 2019 and 2018, respectively.
Activity related to customer receivables sold by GE is as follows:

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>GE Capital</th>
<th>Third Parties</th>
<th>GE Capital</th>
<th>Third Parties</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019</td>
<td>2018</td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>Balance at January 1</td>
<td>$ 4,386</td>
<td>$ 7,880</td>
<td>$ 9,656</td>
<td>$ 5,710</td>
</tr>
<tr>
<td>GE sales to GE Capital</td>
<td>40,988</td>
<td>—</td>
<td>50,318</td>
<td>—</td>
</tr>
<tr>
<td>GE sales to third parties</td>
<td>—</td>
<td>6,370</td>
<td>—</td>
<td>5,481</td>
</tr>
<tr>
<td>GE Capital sales to third parties</td>
<td>(28,073)</td>
<td>28,073</td>
<td>(30,904)</td>
<td>30,904</td>
</tr>
<tr>
<td>Collections and other</td>
<td>(14,621)</td>
<td>(35,567)</td>
<td>(25,414)</td>
<td>(34,216)</td>
</tr>
<tr>
<td>Reclassification from long-term customer receivables</td>
<td>407</td>
<td>—</td>
<td>731</td>
<td>—</td>
</tr>
<tr>
<td></td>
<td>$ 3,087 (a)</td>
<td>$ 6,757</td>
<td>$ 4,386 (a)</td>
<td>$ 7,880</td>
</tr>
</tbody>
</table>

(a) At December 31, 2019 and 2018, $539 million and $1,380 million, respectively, of the current receivables purchased and retained by GE Capital, had been sold by GE to GE Capital with recourse (i.e., GE retains all or some risk of default). The effect on GE cash flows from operating activities (CFOA) of claims by GE Capital on receivables sold with recourse has been insignificant for the years ended December 31, 2019 and 2018.

When GE sells customer receivables to GE Capital or third parties it accelerates the receipt of cash that would otherwise have been collected from customers. In any given period, the amount of cash received from sales of customer receivables compared to the cash GE would have otherwise collected had those customer receivables not been sold represents the cash generated or used in the period relating to this activity. Sales to GE Capital impact GE CFOA, while sales to third parties impact both GE and Consolidated CFOA. The impact of selling fewer customer receivables to GE Capital and those subsequently sold by GE Capital to third parties, including the effect of business dispositions, decreased GE’s CFOA by $2,099 million, $3,401 million and $138 million in the years ended December 31, 2019, 2018 and 2017, respectively.

LONG-TERM RECEIVABLES. In certain circumstances, GE provides customers, primarily within our Power, Renewable Energy and Aviation businesses, with extended payment terms for the purchase of new equipment, purchases of upgrades and spare parts for our long-term service agreements. These long-term customer receivables are initially recorded at present value and have an average remaining duration of approximately three years and are included in All other assets in the consolidated Statement of Financial Position.

<table>
<thead>
<tr>
<th>December 31 (In millions)</th>
<th>Consolidated</th>
<th>GE</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>Long-term customer receivables</td>
<td>$ 906</td>
<td>$ 1,442</td>
</tr>
<tr>
<td>Long-term sundry receivables</td>
<td>1,504</td>
<td>1,180</td>
</tr>
<tr>
<td>Allowance for losses</td>
<td>(128)</td>
<td>(145)</td>
</tr>
<tr>
<td>Total long-term receivables</td>
<td>$ 2,282</td>
<td>$ 2,477</td>
</tr>
</tbody>
</table>

Long-term sundry receivables include supplier advances, revenue sharing programs receivables, other non-income based tax receivables and certain intercompany balances that eliminate upon consolidation.

Sales of GE long-term customer receivables. Through the second quarter of 2018, sales of long-term customer receivables were primarily made to GE Capital, while subsequently, GE has sold an insignificant amount to third parties to transfer economic risk during both the years ended December 31, 2019 and 2018. Activity related to long-term customer receivables purchased by GE Capital is as follows:

<table>
<thead>
<tr>
<th>GE Capital December 31 (In millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at January 1</td>
<td>$ 883</td>
<td>$ 1,947</td>
</tr>
<tr>
<td>GE sales to GE Capital</td>
<td>—</td>
<td>134</td>
</tr>
<tr>
<td>Sales, collections, accretion and other</td>
<td>(75)</td>
<td>(468)</td>
</tr>
<tr>
<td>Reclassification to current customer receivables</td>
<td>(407)</td>
<td>(731)</td>
</tr>
<tr>
<td>Balance at December 31(a)</td>
<td>$ 400</td>
<td>$ 883</td>
</tr>
</tbody>
</table>

(a) At December 31, 2019 and 2018, $312 million and $628 million, respectively, of long-term customer receivables purchased and retained by GE Capital, had been sold by GE to GE Capital with recourse (i.e., GE retains all or some risk of default). The effect on GE CFOA of claims by GE Capital on receivables sold with recourse have been insignificant for the years ended December 31, 2019 and 2018.

Similar to sales of current customer receivables, sales of long-term customer receivables can result in cash generation or use in our Statements of Cash Flows. The impact from the sale of long-term customer receivables to GE Capital, including those subsequently sold by GE Capital to third parties, decreased GE’s CFOA by $585 million, $878 million and increased GE’s CFOA by $250 million in the years ended December 31, 2019, 2018 and 2017, respectively.
UNCONSOLIDATED RECEIVABLES FACILITIES. GE Capital has two revolving receivables facilities, with a total program size of $4,300 million, under which customer receivables purchased from GE are sold to third parties. In one of the facilities, upon the sale of receivables, we receive proceeds of cash and deferred purchase price and the Company’s remaining risk with respect to the sold receivables is limited to the balance of the deferred purchase price. In December 2018, we renegotiated the terms of this receivables facility. Effective January 2019, sales of receivables to the third-party purchasers and creation of deferred purchase price occur monthly rather than daily. As a result, both non-cash increases to the deferred purchase price and cash payments received on the deferred purchase price declined in 2019. In the other facility, upon the sale of receivables, we receive proceeds of cash only and therefore the Company has no remaining risk with respect to the sold receivables. Activity related to these facilities is included in GE Capital sales to third parties line in the sales of GE current customer receivables table above and is as follows:

For the years ended December 31 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Customer receivables sold to</td>
<td>$21,695</td>
<td>$23,984</td>
</tr>
<tr>
<td>receivables facilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total cash purchase price for</td>
<td>21,202</td>
<td>18,040</td>
</tr>
<tr>
<td>customer receivables</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash collections re-invested to</td>
<td>18,012</td>
<td>15,095</td>
</tr>
<tr>
<td>purchase customer receivables</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Non-cash increases to deferred</td>
<td>$257</td>
<td>$5,272</td>
</tr>
<tr>
<td>purchase price</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash payments received on</td>
<td>303</td>
<td>5,192</td>
</tr>
<tr>
<td>deferred purchase price</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

CONSOLIDATED SECURITIZATION ENTITIES. GE Capital consolidates three VIEs that purchased customer receivables and long-term customer receivables from GE. At December 31, 2019 and 2018, these VIEs held current customer receivables of $2,080 million and $2,141 million and long-term customer receivables of $375 million and $678 million, respectively that were funded through the issuance of non-recourse debt to third parties. At December 31, 2019 and 2018, the outstanding debt under their respective debt facilities was $1,655 million and $1,875 million, respectively.

NOTE 5. FINANCING RECEIVABLES AND ALLOWANCES

NET INVESTMENT IN FINANCING LEASES

<table>
<thead>
<tr>
<th>December 31 (In millions)</th>
<th>2019</th>
<th>2018</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total minimum lease</td>
<td>1,628</td>
<td>2,719</td>
<td>$799</td>
<td>1,421</td>
</tr>
<tr>
<td>payments receivable</td>
<td>$2,199</td>
<td>$2,199</td>
<td>$1,520</td>
<td>$1,520</td>
</tr>
<tr>
<td>Less principal and interest</td>
<td>(216)</td>
<td>(474)</td>
<td>(216)</td>
<td>(474)</td>
</tr>
<tr>
<td>on third-party non-recourse</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>debt</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net minimum lease payments</td>
<td>1,412</td>
<td>2,245</td>
<td>799</td>
<td>1,421</td>
</tr>
<tr>
<td>receivable</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less deferred income</td>
<td>(178)</td>
<td>(329)</td>
<td>(139)</td>
<td>(286)</td>
</tr>
<tr>
<td>Net minimum lease payments</td>
<td>1,234</td>
<td>1,916</td>
<td>660</td>
<td>1,135</td>
</tr>
<tr>
<td>Less deferred income</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Discounted lease receivable</td>
<td>1,234</td>
<td>1,916</td>
<td>660</td>
<td>1,135</td>
</tr>
<tr>
<td>Estimated unguaranteed</td>
<td>835</td>
<td>906</td>
<td>412</td>
<td>420</td>
</tr>
<tr>
<td>residual value of leased</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>assets, net of deferred</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>income</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Investment in financing</td>
<td>$2,070</td>
<td>$2,822</td>
<td>$1,072</td>
<td>$1,556</td>
</tr>
<tr>
<td>leases, net of deferred</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>income(b)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

(a) Included $506 million and $399 million investment in sales type leases at December 31, 2019 and 2018, respectively.
(b) See Note 15 for deferred tax amounts related to financing leases.

CONTRACTUAL MATURITIES, DUE IN

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>Thereafter</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total loans</td>
<td>$3,832</td>
<td>$511</td>
<td>$238</td>
<td>$113</td>
<td>$93</td>
<td>$140</td>
<td>$4,927</td>
</tr>
<tr>
<td>Net minimum</td>
<td>303</td>
<td>270</td>
<td>194</td>
<td>281</td>
<td>198</td>
<td>166</td>
<td>1,412</td>
</tr>
</tbody>
</table>

We expect actual maturities to differ from contractual maturities, primarily as a result of prepayments.
We manage our GE Capital financing receivables portfolio using delinquency and nonaccrual data as key performance indicators. At December 31, 2019, 4.2% and 6.1% of financing receivables were over 30 days past due, over 90 days past due and on nonaccrual, respectively, with the vast majority of nonaccrual financing receivables secured by collateral. At December 31, 2018, 2.4%, 1.8% and 0.9% of financing receivables were over 30 days past due, over 90 days past due and on nonaccrual, respectively.

GE Capital financing receivables that comprise receivables purchased from GE are reclassified to either Current receivables or All other assets in the consolidated Statement of Financial Position. To the extent these receivables are purchased with full or limited recourse, they are excluded from the delinquency and nonaccrual data above. See Note 4 for further information.

NOTE 6. INVENTORIES

<table>
<thead>
<tr>
<th>December 31 (In millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Raw materials and work in process</td>
<td>$8,771</td>
<td>$8,057</td>
</tr>
<tr>
<td>Finished goods</td>
<td>5,333</td>
<td>5,746</td>
</tr>
<tr>
<td>Total inventories</td>
<td>$14,104</td>
<td>$13,803</td>
</tr>
</tbody>
</table>

NOTE 7. PROPERTY, PLANT AND EQUIPMENT AND OPERATING LEASES

<table>
<thead>
<tr>
<th>Depreciable lives-new</th>
<th>Original Cost</th>
<th>Net Carrying Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>(in years)</td>
<td>2019</td>
<td>2018</td>
</tr>
<tr>
<td>Land and improvements</td>
<td>$608</td>
<td>700</td>
</tr>
<tr>
<td>Buildings, structures and related equipment</td>
<td>7,824</td>
<td>8,455</td>
</tr>
<tr>
<td>Machinery and equipment</td>
<td>20,082</td>
<td>19,425</td>
</tr>
<tr>
<td>Leasehold costs and manufacturing plant under construction</td>
<td>2,165</td>
<td>2,646</td>
</tr>
<tr>
<td>GE</td>
<td>$30,680</td>
<td>$31,225</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Equipment leased to others (ELTO)</th>
<th>Depreciable lives-new</th>
<th>Original Cost</th>
<th>Net Carrying Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Land and improvements, buildings, structures and related equipment</td>
<td>1-40</td>
<td>149</td>
<td>153</td>
</tr>
<tr>
<td>Aircraft</td>
<td>15-20</td>
<td>35,507</td>
<td>36,476</td>
</tr>
<tr>
<td>Engines</td>
<td>15-20</td>
<td>4,113</td>
<td>3,234</td>
</tr>
<tr>
<td>Helicopters</td>
<td>15-20</td>
<td>5,474</td>
<td>5,230</td>
</tr>
<tr>
<td>All other</td>
<td>15-35</td>
<td>237</td>
<td>209</td>
</tr>
<tr>
<td>GE Capital(a)</td>
<td>$45,480</td>
<td>$45,302</td>
<td>$29,649</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Eliminations</th>
<th>(972)</th>
<th>(909)</th>
<th>(729)</th>
<th>(728)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total</td>
<td>$75,187</td>
<td>$75,618</td>
<td>$43,290</td>
<td>$43,611</td>
</tr>
</tbody>
</table>

(a) Included $1,539 million and $1,397 million of original cost of assets leased to GE with accumulated amortization of $(251) million and $(241) million at December 31, 2019 and 2018, respectively.

Consolidated depreciation and amortization related to property, plant and equipment was $4,026 million, $4,419 million and $4,332 million for the years ended December 31, 2019, 2018 and 2017, respectively. Amortization of GE Capital ELTO was $2,019 million, $2,089 million and $2,190 million for the years ended December 31, 2019, 2018 and 2017, respectively.

Noncancellable future rentals due from customers for equipment on operating leases at December 31, 2019, are as follows:

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
<th>Thereafter</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$2,982</td>
<td>$2,625</td>
<td>$2,258</td>
<td>$1,820</td>
<td>$1,647</td>
<td>$5,652</td>
<td>$16,985</td>
</tr>
</tbody>
</table>

Operating lease income on our ELTO was $3,804 million, $4,075 million, and $4,144 million for the years ended December 31, 2019, 2018, and 2017, respectively, and comprises fixed lease income of $3,045 million, $3,243 million and $3,395 million and variable lease income of $759 million, $632 million and $748 million, respectively.

Operating Lease Assets and Liabilities. Our ROU assets and lease liabilities for operating leases were $2,896 million and $3,162 million, respectively, as of December 31, 2019. Substantially all of our operating leases have remaining lease terms of 12 years or less, some of which may include options to extend.

OPERATING LEASE EXPENSE (In millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Long-term (fixed)</td>
<td>$834</td>
<td>$966</td>
<td>$1,003</td>
</tr>
<tr>
<td>Long-term (variable)</td>
<td>136</td>
<td>177</td>
<td>231</td>
</tr>
<tr>
<td>Short-term</td>
<td>206</td>
<td>133</td>
<td>131</td>
</tr>
<tr>
<td>Total operating lease expense</td>
<td>$1,176</td>
<td>$1,276</td>
<td>$1,365</td>
</tr>
</tbody>
</table>
Further, in the second quarter of 2019, a portion of goodwill recorded at Corporate associated with our Digital acquisitions that was previously allocated to our Renewable Energy, Aviation and Healthcare segments in purchase accounting and for goodwill testing purposes was reflected in these segments in the table above.

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In the third quarter of 2019, we performed our annual impairment test. Based on the results of this test, the fair values of each of our reporting units exceeded their carrying values except for our Hydro reporting unit within our Renewable Energy segment. The Hydro reporting unit continued to experience declines in order growth and increased project costs which resulted in downward revisions to our current and projected earnings and cash flows for this business. Therefore, we performed a step two analysis which resulted in a non-cash goodwill impairment loss of $742 million. We determined the fair value of the Hydro reporting unit using the income approach. We recorded the impairment loss in Goodwill impairments in our consolidated Statement of Earnings (Loss). After the impairment charge, there is no remaining goodwill associated with our Hydro reporting unit. All of the goodwill in this reporting unit was previously recorded as a result of the Alstom acquisition.

Subsequent to this year's third quarter testing, and in order to improve alignment of our annual goodwill impairment testing and strategic planning processes, we changed our annual testing date from the third quarter to the fourth quarter. Therefore, we retested the goodwill at each of our reporting units in the fourth quarter of 2019. Based on the results of this test, the fair value of all our reporting units exceeded their carrying values.

We continue to monitor the operating results and cash flow forecasts of our additive reporting unit in our Aviation segment as the fair value of this reporting unit was not significantly in excess of its carrying value. At December 31, 2019, our additive reporting unit had goodwill of $1,116 million.

We also continue to evaluate strategic options to accelerate the further reduction in the size of GE Capital, some of which could have a material charge depending on the timing, negotiated terms and conditions of any agreements, including $839 million of goodwill.

In 2018, we recognized a total non-cash goodwill impairment loss of $22,136 million in our Power Generation, Grid Solutions, and Hydro reporting units in our Power and Renewable Energy segments.

Determining the fair value of reporting units requires the use of estimates and significant judgments that are based on a number of factors including actual operating results. It is reasonably possible that the judgments and estimates described above could change in future periods.

### Intangible Assets Subject to Amortization

#### December 31 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>Gross carrying amount</th>
<th>Accumulated amortization</th>
<th>Net</th>
<th>Gross carrying amount</th>
<th>Accumulated amortization</th>
<th>Net</th>
</tr>
</thead>
<tbody>
<tr>
<td>Customer-related(a)</td>
<td>$6,770</td>
<td>$(3,070)</td>
<td>$3,701</td>
<td>$7,107</td>
<td>$(2,768)</td>
<td>$4,341</td>
</tr>
<tr>
<td>Patents and technology</td>
<td>8,180</td>
<td>(3,730)</td>
<td>4,450</td>
<td>9,166</td>
<td>(3,973)</td>
<td>5,192</td>
</tr>
<tr>
<td>Capitalized software</td>
<td>5,822</td>
<td>(3,651)</td>
<td>2,171</td>
<td>5,951</td>
<td>(3,643)</td>
<td>2,308</td>
</tr>
<tr>
<td>Trademarks &amp; other</td>
<td>737</td>
<td>(406)</td>
<td>332</td>
<td>818</td>
<td>(481)</td>
<td>337</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$21,510</strong></td>
<td><strong>$(10,857)</strong></td>
<td><strong>10,653</strong></td>
<td><strong>$23,041</strong></td>
<td><strong>$(10,865)</strong></td>
<td><strong>12,178</strong></td>
</tr>
</tbody>
</table>

(a) Balance includes payments made to our customers, primarily within our Aviation business.

Intangible assets decreased in the fourth quarter of 2019, primarily as a result of amortization, impairments, and the transfer of BioPharma within our Healthcare segment to held for sale of $542 million. Consolidated amortization expense was $1,569 million, $2,163 million and $1,862 million for the years ended December 31, 2019, 2018 and 2017, respectively.

Included within amortization expense for the years ended December 31, 2019 and December 31, 2018 were non-cash impairment charges recorded in Corporate and in our Power segment for $103 million and $428 million, respectively. We determined the fair value of these intangible assets using an income approach. These charges were recorded in Selling, general, and administrative expenses in our consolidated Statement of Earnings (Loss).

Estimated Consolidated annual pre-tax amortization for intangible assets over the next five calendar years are as follows:

#### Estimated 5 Year Consolidated Amortization (In millions)

<table>
<thead>
<tr>
<th></th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>Estimated annual pre-tax amortization</td>
<td>$1,358</td>
<td>$1,274</td>
<td>$1,173</td>
<td>$1,081</td>
<td>$1,107</td>
</tr>
</tbody>
</table>

During 2019, we recorded additions to intangible assets subject to amortization of $664 million with a weighted-average amortizable period of 5.4 years, including capitalized software of $555 million, with a weighted-average amortizable period of 5.2 years.
NOTE 9. CONTRACT AND OTHER DEFERRED ASSETS & PROGRESS COLLECTIONS AND DEFERRED INCOME

Contract and other deferred assets decreased $629 million in 2019. Our long-term service agreements decreased primarily due to billings of $11,508 million and a net unfavorable change in estimated profitability of $124 million at Power and $49 million at Aviation, offset by revenues recognized of $11,082 million.

<table>
<thead>
<tr>
<th>December 31, 2019 (In millions)</th>
<th>Power</th>
<th>Aviation</th>
<th>Renewable</th>
<th>Healthcare</th>
<th>Other</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues in excess of billings</td>
<td>$ 5,342</td>
<td>$ 4,996</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>$ 10,338</td>
</tr>
<tr>
<td>Billings in excess of revenues</td>
<td>(1,561)</td>
<td>(3,719)</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(5,280)</td>
</tr>
<tr>
<td>Long-term service agreements(a)</td>
<td>$ 3,781</td>
<td>$ 1,278</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>$ 5,058</td>
</tr>
<tr>
<td>Short-term and other service agreements</td>
<td>190</td>
<td>316</td>
<td>43</td>
<td>169</td>
<td>—</td>
<td>717</td>
</tr>
<tr>
<td>Equipment contract revenues(b)</td>
<td>2,508</td>
<td>82</td>
<td>1,217</td>
<td>32</td>
<td>106</td>
<td>4,236</td>
</tr>
<tr>
<td>Total contract assets</td>
<td>6,478</td>
<td>1,675</td>
<td>1,260</td>
<td>492</td>
<td>106</td>
<td>10,011</td>
</tr>
</tbody>
</table>

Deferred inventory costs(c) | 943 | 287 | 1,677 | 359 | — | 3,267 |
Nonrecurring engineering costs(d) | 44 | 2,257 | 47 | 35 | 8 | 2,391 |
Customer advances and other(e) | — | 1,165 | — | — | (32) | 1,133 |
Contract and other deferred assets | $ 7,465 | $ 5,384 | $ 2,985 | $ 886 | $ 82 | $ 16,801 |

<table>
<thead>
<tr>
<th>December 31, 2018 (In millions)</th>
<th>Power</th>
<th>Aviation</th>
<th>Renewable</th>
<th>Healthcare</th>
<th>Other</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues in excess of billings</td>
<td>$ 5,368</td>
<td>$ 5,412</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>$ 10,780</td>
</tr>
<tr>
<td>Billings in excess of revenues</td>
<td>(1,693)</td>
<td>(3,297)</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(4,989)</td>
</tr>
<tr>
<td>Long-term service agreements(a)</td>
<td>$ 3,675</td>
<td>$ 2,115</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>$ 5,790</td>
</tr>
<tr>
<td>Short-term and other service agreements</td>
<td>167</td>
<td>272</td>
<td>—</td>
<td>251</td>
<td>—</td>
<td>690</td>
</tr>
<tr>
<td>Equipment contract revenues(b)</td>
<td>2,761</td>
<td>80</td>
<td>1,174</td>
<td>320</td>
<td>64</td>
<td>4,400</td>
</tr>
<tr>
<td>Total contract assets</td>
<td>6,603</td>
<td>2,468</td>
<td>1,174</td>
<td>571</td>
<td>64</td>
<td>10,880</td>
</tr>
</tbody>
</table>

Deferred inventory costs(c) | 1,003 | 673 | 1,267 | 360 | 5 | 3,309 |
Nonrecurring engineering costs(d) | 43 | 1,916 | 85 | 34 | 17 | 2,095 |
Customer advances and other(e) | — | 1,146 | — | — | — | 1,146 |
Contract and other deferred assets | $ 7,850 | $ 6,204 | $ 2,525 | $ 966 | $ 87 | $ 17,431 |

(a) Included amounts due from customers at Aviation for the sales of engines, spare parts and services, which we will collect through higher usage-based fees from servicing equipment under long-term service agreements, totaling $1,712 million and $1,562 million as of December 31, 2019 and 2018, respectively. The corresponding discount is recorded within liabilities as Deferred income and amounted to $950 million and $310 million as of December 31, 2019 and 2018, respectively.
(b) Included are amounts due from customers at Power for the sale of services upgrades, which we collect through incremental fixed or usage-based fees from servicing the equipment under long-term service agreements, totaling $909 million and $868 million as of December 31, 2019 and 2018, respectively.
(c) Represents cost deferral for shipped goods (such as components for wind turbine assemblies within our Renewable Energy segment) and labor and overhead costs on time and material service contracts (primarily originating in Power and Aviation) and other costs for which the criteria for revenue recognition has not yet been met.
(d) Included costs incurred prior to production (such as requisition engineering) for equipment production contracts, primarily within our Aviation segment, which are allocated ratably to each unit produced.
(e) Included advances to and amounts due from customers at Aviation for the sale of engines, spare parts and services, which we will collect through incremental fees for goods and services to be delivered in future periods, totaling $986 million and $950 million as of December 31, 2019 and 2018, respectively. The corresponding discount is recorded within liabilities as Deferred income and amounted to $256 million and $223 million as of December 31, 2019 and 2018, respectively.

PROGRESS COLLECTIONS & DEFERRED INCOME. Progress collections represent cash received from customers under ordinary commercial payment terms in advance of delivery. Progress collections on equipment contracts primarily comprise milestone payments received from customers prior to the manufacture and delivery of customized equipment orders. Other progress collections primarily comprise down payments from customers to reserve production slots for standardized inventory orders such as advance payments from customers when they place orders for wind turbines and blades within our Renewable Energy segment and payments from airframers and airlines for install and spare engines, respectively, within our Aviation segment.

Progress collections and deferred income increased $1,456 million in 2019 primarily due to milestone payments received primarily at Aviation and Renewable Energy. These increases were partially offset by the timing of revenue recognition in excess of new collections received, primarily at Healthcare and Power.

Revenues recognized for contracts included in liability position at the beginning of the year were $11,020 million and $14,960 million for the year ended December 31, 2019 and 2018, respectively.
### December 31, 2019 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>Power</th>
<th>Aviation</th>
<th>Renewable Energy</th>
<th>Healthcare</th>
<th>Other</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress collections on equipment contracts</td>
<td>$5,857</td>
<td>$115</td>
<td>$1,268</td>
<td>—</td>
<td>—</td>
<td>$7,240</td>
</tr>
<tr>
<td>Other progress collections</td>
<td>413</td>
<td>4,748</td>
<td>4,193</td>
<td>305</td>
<td>189</td>
<td>9,849</td>
</tr>
<tr>
<td><strong>Total progress collections</strong></td>
<td>$6,270</td>
<td>$4,863</td>
<td>$5,461</td>
<td>305</td>
<td>189</td>
<td>$17,089</td>
</tr>
<tr>
<td>Deferred income(a)</td>
<td>49</td>
<td>1,528</td>
<td>284</td>
<td>1,647</td>
<td>98</td>
<td>3,606</td>
</tr>
<tr>
<td>GE Progress collections and deferred income</td>
<td>$6,319</td>
<td>$6,391</td>
<td>$5,745</td>
<td>$1,952</td>
<td>$287</td>
<td>$20,694</td>
</tr>
</tbody>
</table>

### December 31, 2018 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>Power</th>
<th>Aviation</th>
<th>Renewable Energy</th>
<th>Healthcare</th>
<th>Other</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Progress collections on equipment contracts</td>
<td>$5,536</td>
<td>$114</td>
<td>$1,325</td>
<td>—</td>
<td>—</td>
<td>$6,975</td>
</tr>
<tr>
<td>Other progress collections</td>
<td>691</td>
<td>4,034</td>
<td>3,557</td>
<td>299</td>
<td>201</td>
<td>8,783</td>
</tr>
<tr>
<td><strong>Total progress collections</strong></td>
<td>$6,227</td>
<td>$4,148</td>
<td>$4,883</td>
<td>299</td>
<td>201</td>
<td>$15,758</td>
</tr>
<tr>
<td>Deferred income(a)</td>
<td>112</td>
<td>1,338</td>
<td>260</td>
<td>1,692</td>
<td>79</td>
<td>3,480</td>
</tr>
<tr>
<td>GE Progress collections and deferred income</td>
<td>$6,339</td>
<td>$5,486</td>
<td>$5,143</td>
<td>$1,991</td>
<td>$280</td>
<td>$19,239</td>
</tr>
</tbody>
</table>

(a) Included in this balance are finance discounts associated with customer advances at Aviation of $564 million and $533 million as of December 31, 2019 and 2018, respectively.

### NOTE 10. ALL OTHER ASSETS

#### December 31 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Equity method and other investments (Notes 3 and 26)</td>
<td>$4,015</td>
<td>$4,003</td>
</tr>
<tr>
<td>Long-term receivables (Note 4)</td>
<td>2,212</td>
<td>1,933</td>
</tr>
<tr>
<td>Prepaid taxes and deferred charges</td>
<td>1,480</td>
<td>1,763</td>
</tr>
<tr>
<td>Derivative instruments (Note 21)</td>
<td>211</td>
<td>30</td>
</tr>
<tr>
<td>Other</td>
<td>481</td>
<td>849</td>
</tr>
<tr>
<td><strong>Total GE</strong></td>
<td>$8,399</td>
<td>$8,578</td>
</tr>
<tr>
<td>Equity method and other investments (Notes 3 and 26)</td>
<td>$2,227</td>
<td>$3,097</td>
</tr>
<tr>
<td>GECAS pre-delivery payments (Note 23)</td>
<td>2,934</td>
<td>3,086</td>
</tr>
<tr>
<td>Assets held for sale</td>
<td>2,294</td>
<td>2,762</td>
</tr>
<tr>
<td>Derivative instruments (Note 21)</td>
<td>529</td>
<td>175</td>
</tr>
<tr>
<td>Other</td>
<td>664</td>
<td>748</td>
</tr>
<tr>
<td><strong>Total GE Capital</strong></td>
<td>$8,648</td>
<td>$9,869</td>
</tr>
<tr>
<td>Eliminations</td>
<td>(586)</td>
<td>(90)</td>
</tr>
<tr>
<td><strong>Total Consolidated</strong></td>
<td>$16,461</td>
<td>$18,357</td>
</tr>
</tbody>
</table>
## NOTE 11. BORROWINGS

### Commercial paper
- **Amount:** $3,008
- **Average Rate:** 1.62%

### Current portion of long-term borrowings
- **Amount:** $766
- **Average Rate:** 0.36%

### Current portion of long-term borrowings assumed by GE
- **Amount:** $5,473
- **Average Rate:** 3.71%

### Other
- **Amount:** $1,832
- **Average Rate:**

### Total GE short-term borrowings
- **Amount:** $11,079
- **Average Rate:**

### Current portion of long-term borrowings
- **Amount:** $11,226
- **Average Rate:** 0.36%

### Intercompany payable to GE
- **Amount:** $2,104
- **Average Rate:**

### Other
- **Amount:** $804
- **Average Rate:**

### Total GE Capital short-term borrowings
- **Amount:** $14,134
- **Average Rate:**

### Eliminations
- **Amount:** (3,140)

### Total short-term borrowings
- **Amount:** $22,072
- **Average Rate:**

<table>
<thead>
<tr>
<th>Maturities</th>
<th>Amount</th>
<th>Average Rate</th>
<th>Amount</th>
<th>Average Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Senior notes</td>
<td>2022-2044</td>
<td>$14,762</td>
<td>2.11%</td>
<td>$20,387</td>
</tr>
<tr>
<td>Senior notes assumed by GE</td>
<td>2021-2054</td>
<td>$23,024</td>
<td>4.17%</td>
<td>$29,218</td>
</tr>
<tr>
<td>Subordinated notes assumed by GE</td>
<td>2021-2037</td>
<td>$2,871</td>
<td>3.68%</td>
<td>$2,836</td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td></td>
<td>$324</td>
<td></td>
</tr>
<tr>
<td><strong>Total GE long-term borrowings</strong></td>
<td><strong>$40,980</strong></td>
<td><strong>$20,387</strong></td>
<td><strong>52,858</strong></td>
<td><strong>4.30%</strong></td>
</tr>
<tr>
<td>Senior notes</td>
<td>2021-2042</td>
<td>$25,371</td>
<td>3.66%</td>
<td>$35,105</td>
</tr>
<tr>
<td>Subordinated notes</td>
<td></td>
<td>$178</td>
<td></td>
<td>$165</td>
</tr>
<tr>
<td>Intercompany payable to GE</td>
<td></td>
<td>$17,038</td>
<td></td>
<td>$19,828</td>
</tr>
<tr>
<td>Other</td>
<td></td>
<td>$626</td>
<td></td>
<td>$885</td>
</tr>
<tr>
<td><strong>Total GE Capital long-term borrowings</strong></td>
<td><strong>$43,213</strong></td>
<td><strong>$35,105</strong></td>
<td><strong>55,982</strong></td>
<td><strong>3.49%</strong></td>
</tr>
<tr>
<td>Eliminations</td>
<td>(17,038)</td>
<td></td>
<td>(19,828)</td>
<td></td>
</tr>
<tr>
<td><strong>Total long-term borrowings</strong></td>
<td><strong>$67,155</strong></td>
<td><strong>$50,133</strong></td>
<td><strong>88,949</strong></td>
<td><strong>3.49%</strong></td>
</tr>
</tbody>
</table>

### Non-recourse borrowings of consolidated securitization entities
- **2020-2021:** $1,655
- **Average Rate:** 1.34%

### Total borrowings
- **Amount:** $90,882
- **Average Rate:**

At December 31, 2019, the outstanding GE Capital borrowings that had been assumed by GE as part of the GE Capital Exit Plan was $31,368 million ($5,473 million short term and $25,895 million long term), for which GE has an offsetting Receivable from GE Capital of $19,142 million. The difference of $12,226 million ($3,369 million in short-term borrowings and $8,857 million in long-term borrowings) represents the amount of borrowings GE Capital had funded with available cash to GE via intercompany loans in lieu of GE issuing borrowings externally. In 2019, GE repaid $1,523 million of maturing intercompany loans from GE Capital.

At December 31, 2019, total GE borrowings of $32,917 million comprised GE-issued borrowings of $20,691 million and intercompany loans from GE Capital to GE of $12,226 million as described above.

GE has provided a full and unconditional guarantee on the payment of the principal and interest on all tradable senior and subordinated outstanding long-term debt securities and all commercial paper issued or guaranteed by GE Capital. At December 31, 2019, the Guarantee applies to $34,683 million of GE Capital debt.

On September 30, 2019, GE completed a tender offer to purchase $4,846 million in aggregate principal amount of certain senior unsecured debt, comprising $1,250 million of 4.500% Notes due 2044, $1,144 million of 4.125% Notes due 2042, $699 million (1% million equivalent) of 2.125% Notes due 2037, €784 million ($870 million equivalent) of 1.500% Notes due 2029, €374 million ($415 million equivalent) of 1.875% Notes due 2027, and €59 million ($66 million equivalent) of 1.250% Notes due 2023. The total cash consideration paid for these purchases was $5,031 million and the total carrying amount of the purchased notes was $4,787 million, resulting in a loss of $255 million (including $12 million of accrued fees and other costs associated with the tender) which was recorded in Interest and other financial charges in the GE Statement of Earnings (Loss). In addition to the purchase price, GE paid any accrued and unpaid interest on the purchased notes through the date of purchase.

Non-recourse borrowings of consolidated securitization entities included $1,569 million and $225 million of current portion of long-term borrowings at December 31, 2019 and 2018, respectively. See Notes 4 and 22 for further information.

See Note 21 for further information about borrowings and associated interest rate swaps.
Long-term debt maturities over the next five years follow.

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>2020</th>
<th>2021</th>
<th>2022</th>
<th>2023</th>
<th>2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE excluding assumed debt</td>
<td>$766</td>
<td>$47</td>
<td>4,994</td>
<td>1,360</td>
<td>$773</td>
</tr>
<tr>
<td>GE Capital debt assumed by GE(a)</td>
<td>5,473</td>
<td>4,685</td>
<td>1,954</td>
<td>2,842</td>
<td>918</td>
</tr>
<tr>
<td>GE Capital other debt</td>
<td>11,226(b)</td>
<td>1,930</td>
<td>2,215</td>
<td>2,418</td>
<td>117</td>
</tr>
</tbody>
</table>

(a) Of these maturities, $3,369 million, $442 million, zero, zero and $528 million for 2020, 2021, 2022, 2023 and 2024 respectively, were effectively transferred to GE through intercompany loans with right of offset.

(b) Fixed and floating rate notes of $443 million contain put options with exercise dates in 2020, which have final maturity beyond 2024.

### NOTE 12. INSURANCE LIABILITIES AND ANNUITY BENEFITS

Insurance liabilities and annuity benefits comprise mainly obligations to annuitants and insureds in our run-off insurance operations.

#### December 31, 2019 (In millions)

<table>
<thead>
<tr>
<th>Long-term care insurance contracts</th>
<th>Structured settlement annuities &amp; life insurance contracts</th>
<th>Other contracts</th>
<th>Other adjustments(a)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Future policy benefit reserves</td>
<td>$16,755</td>
<td>$9,511</td>
<td>$183</td>
<td>5,655</td>
</tr>
<tr>
<td>Claim reserves(b)</td>
<td>4,238</td>
<td>252</td>
<td>1,125</td>
<td>—</td>
</tr>
<tr>
<td>Investment contracts(c)</td>
<td>—</td>
<td>1,136</td>
<td>1,055</td>
<td>—</td>
</tr>
<tr>
<td>Unearned premiums and other</td>
<td>30</td>
<td>196</td>
<td>96</td>
<td>—</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Eliminations</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$21,023</td>
<td>$11,095</td>
<td>$2,459</td>
<td>5,655</td>
</tr>
</tbody>
</table>

(a) To the extent that unrealized gains on specific investment securities supporting our insurance contracts would result in a premium deficiency should those gains be realized, an increase in future policy benefit reserves is recorded, with an after-tax reduction of net unrealized gains recognized through Other comprehensive income in our consolidated Statement of Earnings (Loss).

(b) Other contracts included claim reserves of $342 million and $346 million related to short-duration contracts at Electric Insurance Company, net of eliminations, at December 31, 2019 and December 31, 2018, respectively.

(c) Investment contracts are contracts without significant mortality or morbidity risks.

We annually perform premium deficiency testing in the aggregate across our run-off insurance portfolio. We performed this year's testing in the third quarter of 2019, consistent with our historical practice prior to 2017 when we reconstructed our claim cost curves. These procedures included updating experience studies since our last test completed in the fourth quarter of 2018, independent actuarial analysis and review of industry benchmarks. As we experienced a premium deficiency in 2018, our 2019 premium deficiency testing started with a zero margin and, accordingly, any net adverse development would result in a future charge to earnings. Using our most recent future policy benefit reserve assumptions, including changes to our assumptions related to discount rate and future premium rate increases, as described below, we identified a premium deficiency resulting in a $972 million non-cash pre-tax charge to earnings in the third quarter of 2019.
The increase to future policy benefit reserves resulting from our 2019 testing was primarily attributable to the following key assumption changes:

- We have observed a significant decline in market interest rates this year, which has resulted in a lower discount rate and adversely impacted our reserve margin by $1,344 million. As noted above, our discount rate is based upon the actual yields on our investment portfolio and our forecasted reinvestment rates, which comprise the future rates at which we expect to invest proceeds from investment maturities, net of operating cash flows, and projected future capital contributions. Market interest rates have declined by approximately 130 basis points since our 2018 premium deficiency test, with 60 basis points of this reduction occurring since the second quarter 2019. Although the movement in market rates impacts the reinvestment rate, it does not materially impact the actual yield on our existing investments. Furthermore, our assumed reinvestment rate on future fixed income investments is based both on current expected long-term average rates and market interest rates. Thus, a decline in market interest rates will not result in an equivalent decline in our discount rate assumption. Our discount rate assumption for purposes of performing the premium deficiency assessment resulted in weighted average rate of 5.74% compared to 6.04% in 2018. This decline in the discount rate from 2018 to 2019 reflected a lower reinvestment rate increasing to an expected long-term average investment yield over a longer period, lower prospective expected returns on higher yielding assets classes introduced with our 2018 strategic initiatives, and slightly lower actual yields on our investment security portfolio.

- Higher levels of projected long-term care premium rate increases due to larger rate filings by some ceding companies than previously planned, which favorably impacted our reserve margin by $263 million. Since our premium deficiency testing performed in 2018, we have implemented approximately $200 million of previously approved rate increase actions. Our 2019 premium deficiency test includes approximately $2,000 million of anticipated future premium increases or benefit reductions associated with future in-force rate actions. This represents an increase of $300 million from our 2018 premium deficiency test to account for actions that are: (a) approved and not yet implemented, (b) filed but not yet approved, and (c) estimated on future filings through 2028, and includes the effect of the lower discount rate mentioned above.

Certain future adverse changes in our assumptions could result in the unlocking of reserves, resetting of actuarial assumptions to current assumptions, an increase to future policy benefit reserves and a charge to earnings. Any favorable changes to these assumptions could result in additional margin in our premium deficiency test and higher income over the remaining duration of the portfolio, including higher investment income.

Claim reserve activity included incurred claims of $1,873 million, $2,106 million and $2,020 million, of which $(36) million, $(46) million and $135 million related to the recognition of adjustments to prior year claim reserves arising from our periodic reserve evaluation in the years ended December 31, 2019, 2018 and 2017, respectively. Paid claims were $1,626 million, $1,937 million and $1,670 million in the years ended December 31, 2019, 2018 and 2017, respectively. The vast majority of paid claims relate to prior year insured events primarily as a result of the length of time long-term care policyholders remain on claim.

When insurance companies cede insurance risk to third parties, such as reinsurers, they are not relieved of their primary obligation to policyholders and cedents. When losses on ceded risks give rise to claims for recovery, we establish allowances for probable losses on such receivables from reinsurers as required. The vast majority of our remaining net reinsurance recoverables are secured by assets held in a trust for which we are the beneficiary. Reinsurance recoverables, net of allowances of $1,355 million and $1,090 million, are included in Other GE Capital receivables in our consolidated Statement of Financial Position, and amounted to $2,416 million and $2,271 million at December 31, 2019 and December 31, 2018, respectively.

We recognize reinsurance recoveries as a reduction of insurance losses and annuity benefits in our consolidated Statement of Earnings (Loss). Reinsurance recoveries were $362 million, $324 million and $454 million for the years ended December 31, 2019, 2018 and 2017, respectively.

Statutory accounting practices, not GAAP, determine the required statutory capital levels of our insurance legal entities and, therefore, may affect the amount or timing of capital contributions that may be required from GE Capital to its insurance legal entities. Statutory accounting practices are set forth by the National Association of Insurance Commissioners (NAIC) as well as state laws, regulation and general administrative rules and differ in certain respects from GAAP. The 2018 and 2019 premium deficiency results described above were recorded on a GAAP basis. The adverse impact on our statutory additional actuarial reserves (AAR) arising from our revised assumptions in 2017, including the collectability of reinsurance recoverables, is expected to require GE Capital to contribute approximately $14,500 million additional capital to its run-off insurance operations in 2018-2024. For statutory accounting purposes, the Kansas Insurance Department (KID), approved our request for a permitted accounting practice to recognize the 2017 AAR increase over a seven-year period. GE Capital provided capital contributions to its insurance subsidiaries of $2,000 million, $1,900 million and $3,500 million in the first quarters of 2020, 2019 and 2018, respectively. GE Capital expects to provide further capital contributions of approximately $7,000 million through 2024 subject to ongoing monitoring by KID. GE is a party to capital maintenance agreements with its run-off insurance subsidiaries whereby GE will maintain their statutory capital levels at 300% of their year-end Authorized Control Level risk-based capital requirements as defined from time to time by the NAIC.
NOTE 13. POSTRETIREMENT BENEFIT PLANS

PENSION BENEFITS AND RETIREE HEALTH AND LIFE BENEFITS.

We sponsor a number of pension and retiree health and life insurance benefit plans that we present in three categories, principal pension plans, other pension plans and principal retiree benefit plans. Smaller pension plans with pension assets or obligations less than $50 million and other retiree benefit plans are not presented. We use a December 31 measurement date for these plans.

Principal pension plans represent the GE Pension Plan and the GE Supplementary Pension Plan. The GE Pension Plan is a defined benefit plan that covers approximately 245,500 retirees and beneficiaries, approximately 97,000 vested former employees and approximately 31,500 active employees. This plan has been closed to new participants since 2012.

The GE Supplementary Pension Plan is an unfunded plan that provides supplementary benefits to higher-level, longer-service employees. The GE Supplementary Pension Plan annuity benefit has been closed to new participants since 2011 and has been replaced by an installment benefit.

Other pension plans in 2019 included 44 U.S. and non-U.S. pension plans with pension assets or obligations greater than $50 million which cover approximately 57,000 retirees and beneficiaries, approximately 54,000 vested former employees and approximately 22,000 active employees. Principal retiree benefit plans provide health and life insurance benefits to certain eligible participants, and these participants share in the cost of the healthcare benefits. Principal retiree benefit plans cover approximately 176,000 retirees and dependents.

In October 2019, we approved changes to our principal pension plans. The GE Pension Plan benefits for approximately 20,000 employees with salaried benefits will be frozen effective January 1, 2021, and thereafter these employees will receive increased company contributions in the company sponsored defined contribution plan in lieu of participation in a defined benefit plan. As a result, we recognized a non-cash pre-tax curtailment loss of $298 million in the fourth quarter of 2019 as non-operating benefit costs. In addition, the GE Supplementary Pension Plan benefits for approximately 700 employees who became executives before 2011 will be frozen effective January 1, 2021, and thereafter these employees will accrue the installment benefit currently offered to new executives since 2011. The change in the GE Supplementary Pension Plan reduced the projected benefit obligation by $297 million and has been treated as a plan amendment that is being amortized over future periods.

As result, we remeasured the pension assets and obligations for the principal pension plans as of October 1, 2019, which resulted in a net actuarial loss of $4,735 million, which was recorded in Accumulated other comprehensive income. The net actuarial loss was primarily due to a reduction in the discount rate since December 31, 2018, offset by our asset performance up to the remeasurement date and the impact of the freeze for the GE Pension Plan.

Finally, we offered approximately 100,000 former U.S. employees with a vested benefit in the GE Pension Plan a limited-time option to take a lump sum distribution in lieu of future monthly payments. In December 2019, lump sum distributions of $2,657 million were made from the GE Pension Trust.

At December 31, 2019, we completed our annual year-end measurement of the funded status of the principal pension plans which resulted in a net actuarial gain of $3,898 million which was recorded in Accumulated Other Comprehensive Income. The net actuarial gain was primarily due to the impact of the lump-sum distributions, an increase in the discount rate since the remeasurement date, asset performance in the fourth quarter and updated mortality assumptions.

For the year ended December 31, 2019, we recognized a net actuarial loss of $837 million which is a result of a $4,735 million net actuarial loss from remeasurement as of October 1, 2019 and a $3,898 million net actuarial gain from our annual year-end measurement.
## COST OF OUR BENEFITS PLANS AND ASSUMPTIONS

<table>
<thead>
<tr>
<th>Components of expense (income)</th>
<th>Principal pension</th>
<th>Other pension</th>
<th>Principal retiree benefit</th>
<th>Principal pension</th>
<th>Other pension</th>
<th>Principal retiree benefit</th>
<th>Principal pension</th>
<th>Other pension</th>
<th>Principal retiree benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td>Service cost - operating</td>
<td>$ 654</td>
<td>$ 246</td>
<td>$ 58</td>
<td>888</td>
<td>323</td>
<td>63</td>
<td>1,055</td>
<td>542</td>
<td>94</td>
</tr>
<tr>
<td>Interest cost</td>
<td>2,780</td>
<td>542</td>
<td>202</td>
<td>2,658</td>
<td>548</td>
<td>196</td>
<td>2,856</td>
<td>561</td>
<td>224</td>
</tr>
<tr>
<td>Expected return on plan assets</td>
<td>(3,428)</td>
<td>(1,144)</td>
<td>(21)</td>
<td>(3,248)</td>
<td>(1,285)</td>
<td>(29)</td>
<td>(3,390)</td>
<td>(1,176)</td>
<td>(36)</td>
</tr>
<tr>
<td>Amortization of net actuarial loss (gain)</td>
<td>3,439</td>
<td>319</td>
<td>(118)</td>
<td>3,785</td>
<td>312</td>
<td>(79)</td>
<td>2,812</td>
<td>418</td>
<td>(80)</td>
</tr>
<tr>
<td>Amortization of prior service cost (credit)</td>
<td>135</td>
<td>3</td>
<td>(232)</td>
<td>143</td>
<td>(9)</td>
<td>(230)</td>
<td>290</td>
<td>(5)</td>
<td>(171)</td>
</tr>
<tr>
<td>Curtailment / settlement loss (gain)(a)</td>
<td>349</td>
<td>13</td>
<td>(38)</td>
<td>34</td>
<td>1</td>
<td>—</td>
<td>64</td>
<td>24</td>
<td>4</td>
</tr>
<tr>
<td>Non-operating</td>
<td>3,275</td>
<td>(267)</td>
<td>(207)</td>
<td>3,372</td>
<td>(433)</td>
<td>(142)</td>
<td>2,632</td>
<td>(178)</td>
<td>(59)</td>
</tr>
<tr>
<td>Net periodic expense (income)</td>
<td>$ 3,929</td>
<td>(21)</td>
<td>(149)</td>
<td>4,260</td>
<td>(110)</td>
<td>(79)</td>
<td>3,687</td>
<td>364</td>
<td>35</td>
</tr>
</tbody>
</table>

### Weighted-average assumptions used to determine benefit obligations

- **Discount rate**
  - 2019: 3.36% 1.97% 3.05% 4.34% 2.75% 4.12% 3.64% 2.41% 3.43%
  - Compensation increases: 2.95 3.16 3.75 3.60 3.16 3.60 3.55 3.09 3.55
  - Initial healthcare trend rate(b)
    - N/A N/A 5.90 N/A N/A 6.00 N/A N/A 6.00

### Weighted-average assumptions used to determine benefit cost

- **Discount rate(c)**
  - 4.07 2.75 4.12 3.64 2.41 3.43 4.11 2.55 3.75
  - Expected rate of return on plan assets: 6.75 6.76 7.00 6.75 6.75 7.00 7.50 6.75 7.00

(a) For 2019, principal pension principally the curtailment loss due to GE Pension Plan freeze announced in October 2019.
(b) For 2019, ultimately declining to 5% for 2030 and thereafter.
(c) Weighted average 2019 discount rate for principal pension was 4.07%. Discount rate was 4.34% for January 1, 2019 through September 30, 2019 and then changed to 3.24% for the remainder of 2019 due to the remeasurement of the plans for the U.S. pension changes announced in October 2019.

The components of net periodic benefit costs, other than the service cost component, are included in Non-operating benefit costs in our consolidated Statement of Earnings (Loss).
FINANCIAL STATEMENTS

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

PLAN FUNDED STATUS AND AMOUNTS RECORDED IN ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS)

<table>
<thead>
<tr>
<th>(in millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Principal pension</td>
<td>Other pension</td>
</tr>
<tr>
<td>Change in benefit obligations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance at January 1</td>
<td>$ 68,500</td>
<td>$ 21,091</td>
</tr>
<tr>
<td>Service cost</td>
<td>654</td>
<td>246</td>
</tr>
<tr>
<td>Interest cost</td>
<td>2,780</td>
<td>542</td>
</tr>
<tr>
<td>Participant contributions</td>
<td>77</td>
<td>29</td>
</tr>
<tr>
<td>Plan amendments</td>
<td>(42) (a)</td>
<td>(17) (17)</td>
</tr>
<tr>
<td>Actuarial loss (gain)</td>
<td>7,073 (b)</td>
<td>2,422 (e)</td>
</tr>
<tr>
<td>Benefits paid</td>
<td>3,788 (1,043)</td>
<td>(533)</td>
</tr>
<tr>
<td>Curtailments</td>
<td>(838)</td>
<td>(32)</td>
</tr>
<tr>
<td>Settlements</td>
<td>(2,657) (c)</td>
<td>—</td>
</tr>
<tr>
<td>Acquisitions (dispositions) / other - net</td>
<td>(3) (1,030)</td>
<td>—</td>
</tr>
<tr>
<td>Exchange rate adjustments</td>
<td>—</td>
<td>713</td>
</tr>
<tr>
<td>Balance at December 31</td>
<td>$ 71,756 (d)</td>
<td>$ 22,921 (g)</td>
</tr>
<tr>
<td>Change in plan assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Balance at January 1</td>
<td>50,009</td>
<td>17,537</td>
</tr>
<tr>
<td>Actual gain (loss) on plan assets</td>
<td>6,694</td>
<td>2,229</td>
</tr>
<tr>
<td>Employer contributions</td>
<td>298</td>
<td>716</td>
</tr>
<tr>
<td>Participant contributions</td>
<td>77</td>
<td>29</td>
</tr>
<tr>
<td>Benefits paid</td>
<td>(3,788) (1,043)</td>
<td>(533)</td>
</tr>
<tr>
<td>Settlements</td>
<td>(2,657) (c)</td>
<td>—</td>
</tr>
<tr>
<td>Acquisitions (dispositions) / other - net</td>
<td>— (1,030)</td>
<td>—</td>
</tr>
<tr>
<td>Exchange rate adjustments</td>
<td>—</td>
<td>704</td>
</tr>
<tr>
<td>Balance at December 31</td>
<td>$ 52,633</td>
<td>$ 19,142</td>
</tr>
<tr>
<td>Funded status - deficit(h)</td>
<td>$ 19,123</td>
<td>$ 3,779</td>
</tr>
<tr>
<td>Amounts recorded in the consolidated Statement of Financial Position</td>
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</tr>
<tr>
<td>Non-current assets - other</td>
<td>—</td>
<td>475</td>
</tr>
<tr>
<td>Current liabilities - other</td>
<td>(296)</td>
<td>(123)</td>
</tr>
<tr>
<td>Non-current liabilities - compensation and benefits</td>
<td>(18,827)</td>
<td>(4,131)</td>
</tr>
<tr>
<td>Net amount recorded</td>
<td>$(19,123)</td>
<td>$(3,779)</td>
</tr>
<tr>
<td>Amounts recorded in Accumulated other comprehensive income (loss)</td>
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<td></td>
</tr>
<tr>
<td>Prior service cost (credit)</td>
<td>67</td>
<td>(16)</td>
</tr>
<tr>
<td>Actuarial loss (gain)</td>
<td>7,961</td>
<td>4,665</td>
</tr>
<tr>
<td>Total recorded in Accumulated other comprehensive income (loss)</td>
<td>$ 8,028</td>
<td>$ 4,649</td>
</tr>
</tbody>
</table>

(a) GE Supplementary Pension Plan amendment for the U.S. pension changes announced in October 2019 offset by other plan amendments adopted in 2019.

(b) Principally associated with discount rate changes offset by impact of the one-time lump sum payments.

(c) Payments made to former employees from the GE Pension Trust for the one-time lump sum payments.

(d) The PBO for the GE Supplementary Pension Plan, which is an unfunded plan, was $6,691 million and $6,110 million at year-end 2019 and 2018, respectively.

(e) Principally associated with discount rate changes.

(f) Principally due to discount rate changes and favorable cost trends.

(g) The benefit obligation for retiree health plans was $3,306 million and $3,425 million at December 31, 2019 and 2018, respectively.

(h) Total unfunded status for principal pension plan, other pension plans and principal retiree benefit plans was $27,773 million and $26,836 million at December 31, 2019 and 2018, respectively. Of these amounts, $14,340 million and $13,292 million at December 31, 2019 and 2018, respectively, related to plans that are not subject to regulatory funding requirements and the benefits for these plans are funded as they become due.
ASSUMPTIONS USED IN CALCULATIONS. We determine the discount rate using the weighted-average yields on high-quality fixed-income securities that have maturities consistent with the timing of benefit payments. Lower discount rates increase the size of the benefit obligation and generally increase pension expense in the following year; higher discount rates reduce the size of the benefit obligation and generally reduce subsequent-year pension expense.

The compensation assumption is used to estimate the annual rate at which pay of plan participants will grow. If the rate of growth assumed increases, the size of the pension obligations will increase, as will the amount recorded in Accumulated other comprehensive income (loss) in our consolidated Statement of Financial Position and amortized into earnings in subsequent periods.

The expected return on plan assets is the estimated long-term rate of return that will be earned on the investments used to fund the pension obligations. To determine this rate, we consider the composition of our plan investments, our historical returns earned, and our expectations about the future. Based on our analysis, we have assumed a 6.75% long-term expected return on GE Pension Plan assets for cost recognition in 2019 and 2018. This is a reduction from the 7.50% we assumed in 2017.

The healthcare trend assumptions apply to our pre-65 retiree medical plans. Our post-65 retiree plan has a fixed subsidy and therefore is not subject to healthcare inflation.

We evaluate these assumptions annually. We evaluate other assumptions periodically, such as retirement age, mortality and turnover, and update them as necessary to reflect our actual experience and expectations for the future. Differences between our actual results and what we assumed are recorded in Accumulated other comprehensive income each period. These differences are amortized into earnings over the remaining average future service of active participating employees or the expected life of inactive participants, as applicable.

THE COMPOSITION OF OUR PLAN ASSETS. The fair value of our pension plans' investments is presented below. The inputs and valuation techniques used to measure the fair value of these assets are described in Note 1 and have been applied consistently.

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Principal pension</th>
<th>Other pension</th>
<th>Principal pension</th>
<th>Other pension</th>
</tr>
</thead>
<tbody>
<tr>
<td>Global equity</td>
<td>$6,826</td>
<td>$3,484</td>
<td>$6,015</td>
<td>$4,323</td>
</tr>
<tr>
<td>Debt securities</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fixed income and cash</td>
<td>4,398</td>
<td>8,089</td>
<td>2,069</td>
<td>6,320</td>
</tr>
<tr>
<td>investment funds</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>U.S. corporate(a)</td>
<td>8,025</td>
<td>365</td>
<td>8,734</td>
<td>397</td>
</tr>
<tr>
<td>Other debt securities(b)</td>
<td>6,076</td>
<td>424</td>
<td>5,264</td>
<td>472</td>
</tr>
<tr>
<td>Real estate</td>
<td>2,309</td>
<td>140</td>
<td>2,218</td>
<td>175</td>
</tr>
<tr>
<td>Private equities and</td>
<td>23</td>
<td>452</td>
<td>557</td>
<td>369</td>
</tr>
<tr>
<td>other investments</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>27,657</td>
<td>12,954</td>
<td>24,857</td>
<td>12,056</td>
</tr>
</tbody>
</table>

Plan assets measured at net asset value

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Principal pension</th>
<th>Other pension</th>
<th>Principal pension</th>
<th>Other pension</th>
</tr>
</thead>
<tbody>
<tr>
<td>Global equity</td>
<td>14,616</td>
<td>1,450</td>
<td>12,558</td>
<td>1,228</td>
</tr>
<tr>
<td>Debt securities</td>
<td>3,744</td>
<td>914</td>
<td>6,400</td>
<td>883</td>
</tr>
<tr>
<td>Real estate</td>
<td>1,167</td>
<td>1,930</td>
<td>1,261</td>
<td>1,704</td>
</tr>
<tr>
<td>Private equities and other</td>
<td>5,449</td>
<td>1,894</td>
<td>4,933</td>
<td>1,666</td>
</tr>
<tr>
<td>investments</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>52,633</td>
<td>19,142</td>
<td>50,009</td>
<td>17,537</td>
</tr>
</tbody>
</table>

Total plan assets at fair value

(a) Primarily represented investment-grade bonds of U.S. issuers from diverse industries.
(b) Primarily represented investments in residential and commercial mortgage-backed securities, non-U.S. corporate and government bonds and U.S. government, federal agency, state and municipal debt.

GE Pension Plan investments with a fair value of $2,838 million and $2,990 million in 2019 and 2018, respectively, were classified within Level 3 and primarily relate to real estate. The remaining investments were substantially all considered Level 1 and 2. Other pension plans investments with a fair value of $105 million and $116 million in 2019 and 2018, respectively, were classified within Level 3. Principal retiree benefit plan investments with a fair value of $289 million and $362 million at December 31, 2019 and 2018, respectively, comprised global equity and debt securities which are considered Level 1 and 2. There were no Level 3 principal retiree benefit plan investments held in 2019 and 2018. Plan assets that were measured at fair value using NAV as practical expedient were excluded from the fair value hierarchy.

<table>
<thead>
<tr>
<th>ASSET ALLOCATION OF PENSION PLANS</th>
<th>2019 Target allocation</th>
<th>2019 Actual allocation</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Principal Pension</td>
<td>Other Pension (weighted average)</td>
</tr>
<tr>
<td>Global equity</td>
<td>30.0 -</td>
<td>47.0 %</td>
</tr>
<tr>
<td>Debt securities (including cash equivalents)</td>
<td>21.0 -</td>
<td>65.0</td>
</tr>
<tr>
<td>Real estate</td>
<td>13.5 -</td>
<td>3.5 -</td>
</tr>
<tr>
<td>Private equities &amp; other investments</td>
<td>6.0 -</td>
<td>16.0 -</td>
</tr>
</tbody>
</table>
Plan fiduciaries of the GE Pension Plan set investment policies and strategies for the GE Pension Trust and oversee its investment allocation, which includes selecting investment managers and setting long-term strategic targets. The primary strategic investment objectives are balancing investment risk and return and monitoring the plan’s liquidity position in order to meet the near-term benefit payment and other cash needs. Target allocation percentages are established at an asset class level by plan fiduciaries. Target allocation ranges are guidelines, not limitations, and occasionally plan fiduciaries will approve allocations above or below a target range.

GE securities represented 0.6% and 0.5% of the GE Pension Trust assets at December 31, 2019 and 2018, respectively. The GE Pension Plan has a broadly diversified portfolio of investments in equities, fixed income, private equities and real estate; these investments are both U.S. and non-U.S. in nature. The plan utilizes derivatives to implement investment strategies as well as for hedging asset and liability risks. As of December 31, 2019, no sector concentration of assets exceeded 15% of total GE Pension Plan assets.

**OUR FUNDING POLICY.** Our policy for funding the GE Pension Plan is to contribute amounts sufficient to meet minimum funding requirements under employee benefit and tax laws. We may decide to contribute additional amounts beyond this level. We made contributions of $6,000 million to the GE Pension Plan in 2018. Our 2018 contributions satisfied our minimum ERISA funding requirement of $1,500 million and the remaining $4,500 million was a voluntary contribution to the plan. This voluntary contribution was sufficient to satisfy our minimum ERISA funding requirement for 2019 and 2020. In October 2019, we announced our intent to contribute approximately $4,000 million to $5,000 million to the GE Pension Plan in 2020. We expect this amount to equal our estimated future minimum ERISA funding requirements at least through 2022.

We expect to pay approximately $305 million for benefit payments under our GE Supplementary Pension Plan and administrative expenses of our principal pension plans and expect to contribute approximately $500 million to other pension plans in 2020. We fund retiree health benefits on a pay-as-you-go basis and the retiree life insurance trust at our discretion. We expect to contribute approximately $360 million in 2020 to fund such benefits.

### EXPECTED FUTURE BENEFIT PAYMENTS OF OUR BENEFIT PLANS

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Principal pension</th>
<th>Other pension</th>
<th>Principal retiree benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020</td>
<td>$3,795</td>
<td>$1,030</td>
<td>$495</td>
</tr>
<tr>
<td>2021</td>
<td>3,875</td>
<td>1,005</td>
<td>475</td>
</tr>
<tr>
<td>2022</td>
<td>3,930</td>
<td>1,015</td>
<td>455</td>
</tr>
<tr>
<td>2023</td>
<td>3,965</td>
<td>1,035</td>
<td>435</td>
</tr>
<tr>
<td>2024</td>
<td>3,980</td>
<td>1,050</td>
<td>415</td>
</tr>
<tr>
<td>2025 - 2029</td>
<td>19,965</td>
<td>5,550</td>
<td>1,775</td>
</tr>
</tbody>
</table>

### DEFINED CONTRIBUTION PLAN

We have a defined contribution plan for eligible U.S. employees that provides discretionary contributions. Defined contribution costs were $355 million, $410 million and $460 million for the years ended December 31, 2019, 2018, and 2017, respectively.

### COST OF POSTRETIREMENT BENEFIT PLANS AND CHANGES IN OTHER COMPREHENSIVE INCOME

#### For the years ended December 31

<table>
<thead>
<tr>
<th>(In millions, pre-tax)</th>
<th>Principal pension</th>
<th>Other pension</th>
<th>Principal retiree benefit</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cost (income) of postretirement benefit plans</strong></td>
<td>$3,929</td>
<td>$(21)</td>
<td>$(149)</td>
</tr>
<tr>
<td><strong>Changes in other comprehensive income</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Prior service cost (credit) - current year</td>
<td>(42)</td>
<td>(17)</td>
<td>(23)</td>
</tr>
<tr>
<td>Actuarial loss (gain) - current year</td>
<td>971</td>
<td>1,252</td>
<td>240</td>
</tr>
<tr>
<td><strong>Reclassifications out of AOCI</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Curtailment / settlement gain (loss)</td>
<td>(353)</td>
<td>(12)</td>
<td>4</td>
</tr>
<tr>
<td>Amortization of net actuarial gain (loss)</td>
<td>(3,439)</td>
<td>(319)</td>
<td>118</td>
</tr>
<tr>
<td>Amortization of prior service credit (cost)</td>
<td>(135)</td>
<td>(3)</td>
<td>232</td>
</tr>
<tr>
<td><strong>Total changes in other comprehensive income</strong></td>
<td>(2,998)</td>
<td>901</td>
<td>571</td>
</tr>
<tr>
<td><strong>Cost of postretirement benefit plans and changes in other comprehensive income</strong></td>
<td>$931</td>
<td>$880</td>
<td>$422</td>
</tr>
</tbody>
</table>

GE 2019 FORM 10-K 93
### NOTE 14. CURRENT AND ALL OTHER LIABILITIES

<table>
<thead>
<tr>
<th>December 31 (In millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales allowances, equipment projects and other commercial liabilities</td>
<td>$5,203</td>
<td>$5,255</td>
</tr>
<tr>
<td>Product warranties (Note 23)</td>
<td>1,371</td>
<td>1,346</td>
</tr>
<tr>
<td>Employee compensation and benefit liabilities</td>
<td>5,114</td>
<td>5,138</td>
</tr>
<tr>
<td>Taxes payable</td>
<td>1,349</td>
<td>503</td>
</tr>
<tr>
<td>Environmental, health and safety liabilities (Note 23)</td>
<td>330</td>
<td>204</td>
</tr>
<tr>
<td>Due to GE Capital</td>
<td>1,080</td>
<td>1,578</td>
</tr>
<tr>
<td>Other</td>
<td>2,385</td>
<td>2,422</td>
</tr>
<tr>
<td><strong>Other GE current liabilities</strong></td>
<td><strong>16,833</strong></td>
<td><strong>16,444</strong></td>
</tr>
<tr>
<td>Eliminations</td>
<td>(1,080)</td>
<td>(1,578)</td>
</tr>
<tr>
<td><strong>Consolidated other GE current liabilities</strong></td>
<td><strong>$15,753</strong></td>
<td><strong>$14,866</strong></td>
</tr>
</tbody>
</table>

| Sales allowances, equipment projects and other commercial liabilities | 4,422      | 5,136      |
| Product warranties (Note 23) | 793        | 846        |
| Uncertain tax positions and related liabilities | 2,585      | 3,404      |
| Alstom legacy legal matters (Note 23) | 875        | 889        |
| Environmental, health and safety liabilities (Note 23) | 2,154      | 1,968      |
| Redeemable noncontrolling interests (Note 16) | 439        | 378        |
| Derivative instruments (Note 21) | 171        | 328        |
| Other | 1,349      | 1,931      |
| **GE all other liabilities** | **$12,787** | **$14,881** |

| Aircraft maintenance reserve, sales deposits and other commercial liabilities | 2,900      | 2,585      |
| Interest payable | 1,189      | 1,458      |
| Uncertain tax positions and other taxes payable | 394        | 1,646      |
| Derivative instruments (Note 21) | 31         | 258        |
| Other | 525        | 1,615      |
| **GE Capital other liabilities** | **$5,040** | **$7,562** |
| Eliminations | (1,244)    | (1,605)    |
| **Consolidated all other liabilities** | **$16,583** | **$20,839** |
| **Total** | **$32,336** | **$35,705** |

### NOTE 15. INCOME TAXES

GE and GE Capital file a consolidated U.S. federal income tax return. This enables GE and GE Capital to use tax deductions and credits of one member of the group to reduce the tax that otherwise would have been payable by another member of the group. The effective tax rate reflects the benefit of these tax reductions in the consolidated return. GE makes cash payments to GE Capital for tax reductions and GE Capital pays for tax increases at the time GE’s tax payments are due.

Our businesses are subject to regulation under a wide variety of U.S. federal, state and foreign tax laws, regulations and policies. Changes to these laws or regulations may affect our tax liability, return on investments and business operations.

#### (BENEFIT) PROVISION FOR INCOME TAXES (In millions)

| 2019 | 2018 | 2017 |
|------|--|--|--|
| Current tax expense (benefit) | $2,551 | $1,743 | $2,405 |
| Deferred tax expense (benefit) from temporary differences | (1,242) | (1,276) | 1,088 |
| **Total GE** | 1,309 | 467 | 3,493 |
| Current tax expense (benefit) | (720) | 596 | (1,008) |
| Deferred tax expense (benefit) from temporary differences | 138 | (970) | (5,294) |
| **Total GE Capital** | (582) | (374) | (6,302) |
| Current tax expense (benefit) | 1,831 | 2,339 | 1,397 |
| Deferred tax expense (benefit) from temporary differences | (1,104) | (2,245) | (4,205) |
| **Total consolidated** | $726 | $93 | ($2,808) |

#### CONSOLIDATED EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES (In millions)

| 2019 | 2018 | 2017 |
|------|--|--|--|

---

**FINANCIAL STATEMENTS**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**NOTE 14. CURRENT AND ALL OTHER LIABILITIES**

December 31 (In millions)

<table>
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<tr>
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<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
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<td>5,136</td>
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<td>846</td>
</tr>
<tr>
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<td>3,404</td>
</tr>
<tr>
<td>Alstom legacy legal matters (Note 23)</td>
<td>875</td>
<td>889</td>
</tr>
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</tr>
<tr>
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<td><strong>$7,562</strong></td>
</tr>
<tr>
<td>Eliminations</td>
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<td>(1,605)</td>
</tr>
<tr>
<td><strong>Consolidated all other liabilities</strong></td>
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<td><strong>$20,839</strong></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$32,336</strong></td>
<td><strong>$35,705</strong></td>
</tr>
</tbody>
</table>

**NOTE 15. INCOME TAXES**

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| **Total consolidated** | $726 | $93 | ($2,808) |

#### CONSOLIDATED EARNINGS (LOSS) FROM CONTINUING OPERATIONS BEFORE INCOME TAXES (In millions)

| 2019 | 2018 | 2017 |
|------|--|--|--|

---
<p>| | | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. earnings</td>
<td>$506</td>
<td>$(9,861)</td>
<td>$(17,918)</td>
<td></td>
</tr>
<tr>
<td>Non-U.S. earnings</td>
<td>643</td>
<td>$(11,126)</td>
<td>6,573</td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>$1,149</td>
<td>$(20,987)</td>
<td>$(11,345)</td>
<td></td>
</tr>
</tbody>
</table>
CONSOLIDATED (BENEFIT) PROVISION FOR INCOME TAXES (In millions)  

U.S. Federal  
Current $146 $1,019 (734)  
Deferred (1,266) (3,144) (3,625)  
Non - U.S.  
Current 2,008 1,132 1,820  
Deferred 106 1,197 (429)  
Other (267) (111) 160  
Total $726 $93 (2,808)  

INCOME TAXES PAID (RECOVERED) (In millions)  
GE $2,183 $1,803 $2,700  
GE Capital 45 65 (264)  
Total(a) $2,228 $1,868 $2,436  

(a) Includes tax payments reported in discontinued operations.  

RECONCILIATION OF U.S. FEDERAL STATUTORY INCOME TAX RATE TO ACTUAL INCOME TAX RATE  

<table>
<thead>
<tr>
<th></th>
<th>Consolidated</th>
<th>GE</th>
<th>GE Capital</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S. federal statutory income tax rate</td>
<td>21.0 %</td>
<td>21.0 %</td>
<td>21.0 %</td>
</tr>
<tr>
<td>Increase (reduction) in rate resulting from inclusion of after-tax earnings of GE Capital in before-tax earnings of GE</td>
<td>—</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Tax on global activities including exports</td>
<td>91.0</td>
<td>(5.0)</td>
<td>30.3</td>
</tr>
<tr>
<td>U.S. business credits(a)</td>
<td>(22.5)</td>
<td>2.6</td>
<td>4.3</td>
</tr>
<tr>
<td>Goodwill impairments</td>
<td>26.0</td>
<td>(21.5)</td>
<td>(7.8)</td>
</tr>
<tr>
<td>Tax Cuts and Jobs Act enactment</td>
<td>0.2</td>
<td>(0.2)</td>
<td>(39.8)</td>
</tr>
<tr>
<td>All other – net(b)(c)(d)</td>
<td>(52.5)</td>
<td>2.7</td>
<td>2.8</td>
</tr>
<tr>
<td></td>
<td>42.2</td>
<td>(21.4)</td>
<td>(10.2)</td>
</tr>
<tr>
<td>Actual income tax rate</td>
<td>63.2 %</td>
<td>(0.4)%</td>
<td>24.8 %</td>
</tr>
<tr>
<td></td>
<td>89.3%</td>
<td>99.7%</td>
<td>49.9%</td>
</tr>
</tbody>
</table>

(a) U.S. general business credits, primarily the credit for energy produced from renewable sources and the credit for research performed in the U.S.  
(b) Included, for each period, the expense or benefit for Other taxes reported above in the consolidated (benefit) provision for income taxes, net of U.S. general business credits, primarily the credit for energy produced from renewable sources and the credit for research performed in the U.S.  
(c) For the year ended December 31, 2019, included (12.5)% and (11.3)% in consolidated and GE, respectively, related to the disposition of the Digital ServiceMax business. For the year ended December 31, 2018, included 2.8% and 2.8% in consolidated and GE, respectively, related to deductible stock losses. Included in 2017 is 5.6% and 11.7% in consolidated and GE, respectively, related to the disposition of the Water business. Also included in 2017 is (3.1)% and (6.4)% in consolidated and GE, respectively, related to losses on planned dispositions.  
(d) For the year ended December 31, 2019, included (32.9)%, (27.9)% and 3.5% in consolidated, GE and GE Capital, respectively for the resolution of the IRS audit of our consolidated U.S. income tax returns for 2012-2013.  

U.S. TAX REFORM. On December 22, 2017, the U.S. enacted legislation commonly known as the Tax Cuts and Jobs Act (U.S. tax reform) that lowered the statutory tax rate on U.S. earnings to 21%, taxes historic foreign earnings at a reduced rate of tax, establishes a territorial tax system and enacts new taxes associated with global operations.  

The impact of enactment of U.S. tax reform was recorded in 2017 on a provisional basis as the legislation provided for additional guidance to be issued by the U.S. Department of the Treasury on several provisions including the computation of the transition tax. This amount was adjusted in both 2018 and 2019 based on guidance issued during each of these years. Additional guidance may be issued after 2019 and any resulting effects will be recorded in the quarter of issuance. Additionally, as part of U.S. tax reform, the U.S. has enacted a minimum tax on foreign earnings (global intangible low tax income). We have not made an accrual for the deferred tax aspects of this provision.
With the enactment of U.S. tax reform, we recorded, for the year ended December 31, 2017, tax expense of $4,512 million to reflect our provisional estimate of both the transition tax on historic foreign earnings ($1,155 million including $2,925 million at GE and $1,770 million at GE Capital) and the revaluation of deferred taxes ($3,357 million including $1,980 million at GE and $1,377 million at GE Capital). For the year ended December 31, 2018, we finalized our provisional estimate of the enactment of U.S. tax reform and recorded an additional tax expense of $41 million. For the year ended December 31, 2019, we recorded an additional tax expense of $2 million based on the issuance in January 2019 of final regulations on the transition tax on historic foreign earnings. The cash impact of the transition tax on historic foreign earnings was largely offset by accelerated use of deductions and tax credits and was substantially incurred with the filing of the 2017 tax return with no amount subject to the deferred payment provision provided under law.

UNRECOGNIZED TAX POSITIONS. Annually, we file over 4,100 income tax returns in almost 300 global taxing jurisdictions. We are under examination or engaged in tax litigation in many of these jurisdictions. The Internal Revenue Service (IRS) is currently auditing our consolidated U.S. income tax returns for 2014-2015. In June 2019, the IRS completed the audit of our consolidated U.S. income tax returns for 2012-2013, which resulted in a decrease in our balance of unrecognized tax benefits (i.e., the aggregate tax effect of differences between tax return positions and the benefits recognized in our financial statements). The Company recognized a resulting non-cash continuing operations tax benefit of $378 million plus an additional net interest benefit of $107 million. Of these amounts, GE recorded $355 million of tax benefits and $98 million of net interest benefits and GE Capital recorded $23 million of tax benefits and $9 million of net interest benefits. GE Capital recorded an additional non-cash benefit in discontinued operations of $332 million of tax benefits and $46 million of net interest benefits. See Note 2 for further information. As previously disclosed, the United Kingdom tax authorities disallowed interest deductions claimed by GE Capital for the years 2007-2015 that could result in a potential impact of approximately $1 billion, which includes a possible assessment of tax and reduction of deferred tax assets, not including interest and penalties. We are contesting the disallowance. We comply with all applicable tax laws and judicial doctrines of the United Kingdom and believe that the entire benefit is more likely than not to be sustained on its technical merits. We believe that there are no other jurisdictions in which the outcome of unresolved issues or claims is likely to be material to our results of operations, financial position or cash flows. We further believe that we have made adequate provision for all income tax uncertainties.

The balance of unrecognized tax benefits, the amount of related interest and penalties we have provided and what we believe to be the range of reasonably possible changes in the next 12 months were:

<table>
<thead>
<tr>
<th>UNRECOGNIZED TAX BENEFITS</th>
<th>December 31 (Dollars in millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrecognized tax benefits</td>
<td>$4,169</td>
<td>$5,563</td>
<td></td>
</tr>
<tr>
<td>Portion that, if recognized, would reduce tax expense and effective tax rate(a)</td>
<td>2,701</td>
<td>4,265</td>
<td></td>
</tr>
<tr>
<td>Accrued interest on unrecognized tax benefits</td>
<td>722</td>
<td>934</td>
<td></td>
</tr>
<tr>
<td>Accrued penalties on unrecognized tax benefits</td>
<td>195</td>
<td>182</td>
<td></td>
</tr>
<tr>
<td>Reasonably possible reduction to the balance of unrecognized tax benefits in succeeding 12 months</td>
<td>0-700</td>
<td>0-1,300</td>
<td></td>
</tr>
<tr>
<td>Portion that, if recognized, would reduce tax expense and effective tax rate(a)</td>
<td>0-650</td>
<td>0-1,200</td>
<td></td>
</tr>
</tbody>
</table>

(a) Some portion of such reduction may be reported as discontinued operations.

<table>
<thead>
<tr>
<th>UNRECOGNIZED TAX BENEFITS RECONCILIATION (In millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at January 1</td>
<td>$5,563</td>
<td>$5,449</td>
</tr>
<tr>
<td>Additions for tax positions of the current year</td>
<td>403</td>
<td>300</td>
</tr>
<tr>
<td>Additions for tax positions of prior years</td>
<td>500</td>
<td>945</td>
</tr>
<tr>
<td>Reductions for tax positions of prior years(a)</td>
<td>(1,927)</td>
<td>(905)</td>
</tr>
<tr>
<td>Settlements with tax authorities</td>
<td>(155)</td>
<td>(64)</td>
</tr>
<tr>
<td>Expiration of the statute of limitations</td>
<td>(214)</td>
<td>(162)</td>
</tr>
<tr>
<td>Balance at December 31</td>
<td>$4,169</td>
<td>$5,563</td>
</tr>
</tbody>
</table>

(a) For 2019, reductions included $710 million related to the completion of the 2012-2013 IRS audit and $442 million related to the deconsolidation of Baker Hughes.

We classify interest on tax deficiencies as interest expense; we classify income tax penalties as provision for income taxes. For the years ended December 31, 2019, 2018 and 2017, $(93) million, $127 million and $143 million of interest expense (income), respectively, and $20 million, $(7) million and $7 million of tax expense (income) related to penalties, respectively, were recognized in our consolidated Statement of Earnings (Loss).

DEFERRED INCOME TAXES. We have not provided deferred taxes on cumulative net earnings of non-U.S. affiliates and associated companies of approximately $40 billion that have been reinvested indefinitely. Given U.S. tax reform, substantially all of our prior unrepatriated earnings were subject to U.S. tax and accordingly we expect to have the ability to repatriate available non-U.S. cash without additional federal tax cost, and any foreign withholding tax on a repatriation to the U.S. would potentially be partially offset by a U.S. foreign tax credit. However, because most of these earnings have been reinvested in active non-U.S. business operations, as of December 31, 2019, we have not decided to repatriate these earnings to the U.S. It is not practicable to determine the income tax liability that would be payable if such earnings were not reinvested indefinitely.

GE 2019 FORM 10-K 96
### Deferred Income Taxes

**December 31 (In millions)**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>GE</td>
<td>$12,807</td>
<td>$14,479</td>
</tr>
<tr>
<td>GE Capital</td>
<td>5,124</td>
<td>6,214</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>17,931</td>
<td>20,693</td>
</tr>
<tr>
<td>GE</td>
<td>(4,618)</td>
<td>(4,302)</td>
</tr>
<tr>
<td>GE Capital</td>
<td>(3,424)</td>
<td>(4,278)</td>
</tr>
<tr>
<td>Eliminations</td>
<td>—</td>
<td>4</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>(8,042)</td>
<td>(8,576)</td>
</tr>
<tr>
<td><strong>Net deferred income tax asset (liability)</strong></td>
<td>$9,889</td>
<td>$12,117</td>
</tr>
</tbody>
</table>

### Components of the Net Deferred Income Tax Asset (Liability)

**December 31 (In millions)**

<table>
<thead>
<tr>
<th>Component</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Principal pension plans</td>
<td>$4,016</td>
<td>$3,883</td>
</tr>
<tr>
<td>Other non-current compensation and benefits</td>
<td>2,206</td>
<td>2,431</td>
</tr>
<tr>
<td>Provision for expenses</td>
<td>1,990</td>
<td>2,208</td>
</tr>
<tr>
<td>Intangible assets</td>
<td>1,315</td>
<td>820</td>
</tr>
<tr>
<td>Retiree insurance plans</td>
<td>1,023</td>
<td>1,006</td>
</tr>
<tr>
<td>Non-U.S. loss carryforwards(a)</td>
<td>602</td>
<td>1,362</td>
</tr>
<tr>
<td>U.S. credit carryforwards(b)</td>
<td>74</td>
<td>74</td>
</tr>
<tr>
<td>Baker Hughes investment</td>
<td>(1,256)</td>
<td>721</td>
</tr>
<tr>
<td>Contract assets</td>
<td>(1,232)</td>
<td>(1,781)</td>
</tr>
<tr>
<td>Depreciation</td>
<td>(823)</td>
<td>(855)</td>
</tr>
<tr>
<td>Other – net(c)</td>
<td>274</td>
<td>307</td>
</tr>
<tr>
<td><strong>GE</strong></td>
<td>8,189</td>
<td>10,176</td>
</tr>
<tr>
<td>Operating leases</td>
<td>(2,218)</td>
<td>(2,690)</td>
</tr>
<tr>
<td>Financing leases</td>
<td>(477)</td>
<td>(599)</td>
</tr>
<tr>
<td>Intangible assets</td>
<td>(10)</td>
<td>(16)</td>
</tr>
<tr>
<td>Insurance company loss reserves</td>
<td>1,715</td>
<td>1,386</td>
</tr>
<tr>
<td>Non-U.S. loss carryforwards(a)</td>
<td>1,274</td>
<td>1,231</td>
</tr>
<tr>
<td>U.S. credit carryforwards(b)</td>
<td>785</td>
<td>2,491</td>
</tr>
<tr>
<td>Other – net(c)</td>
<td>631</td>
<td>133</td>
</tr>
<tr>
<td><strong>GE Capital</strong></td>
<td>1,700</td>
<td>1,936</td>
</tr>
<tr>
<td><strong>Eliminations</strong></td>
<td>—</td>
<td>4</td>
</tr>
<tr>
<td><strong>Net deferred income tax asset (liability)</strong></td>
<td>$9,889</td>
<td>$12,117</td>
</tr>
</tbody>
</table>

(a) Net of valuation allowances of $4,801 million and $3,799 million for GE and $201 million and $767 million for GE Capital as of December 31, 2019 and 2018, respectively. Of the net deferred tax asset as of December 31, 2019 of $1,876 million, $3 million relates to net operating loss carryforwards that expire in various years ending from December 31, 2020 through December 31, 2022; $193 million relates to net operating losses that expire in various years ending from December 31, 2023 through December 31, 2039 and $1,680 million relates to net operating loss carryforwards that may be carried forward indefinitely.

(b) Of the net deferred tax asset as of December 31, 2019 of $859 million for U.S. credit carryforwards, $74 million expires in the years ending December 31, 2030 through 2032 and $785 million expires in various years ending from December 31, 2036 through December 31, 2039.

(c) Included valuation allowances related to assets other than non-U.S. loss carryforwards of $1,897 million and $1,002 million for GE and $248 million and $131 million for GE Capital as of December 31, 2019 and 2018, respectively.
NOTE 16. SHAREHOLDERS’ EQUITY

ACCUMULATED OTHER COMPREHENSIVE INCOME (LOSS) (In millions)

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Beginning balance</td>
<td>$ (39)</td>
<td>$ (102)</td>
<td>$ 674</td>
</tr>
<tr>
<td>Other comprehensive income (loss) (OCI) before reclassifications – net of deferred taxes of $32, $41 and $(335)(a)</td>
<td>141</td>
<td>87</td>
<td>(627)</td>
</tr>
<tr>
<td>Reclassifications from OCI – net of deferred taxes of $(11), $(6) and $(81)</td>
<td>(42)</td>
<td>(23)</td>
<td>(149)</td>
</tr>
<tr>
<td>Other comprehensive income (loss)</td>
<td>100</td>
<td>64</td>
<td>(776)</td>
</tr>
<tr>
<td>Less OCI attributable to noncontrolling interests</td>
<td>—</td>
<td>—</td>
<td>1</td>
</tr>
<tr>
<td>Investment securities ending balance</td>
<td>$ 61</td>
<td>$ (39)</td>
<td>$ (102)</td>
</tr>
</tbody>
</table>

Beginning balance

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>OCI before reclassifications – net of deferred taxes of $(98), $29 and $(537)</td>
<td>$ (6,134)</td>
<td>$(4,661)</td>
<td>$(6,806)</td>
</tr>
<tr>
<td>Reclassifications from OCI – net of deferred taxes of $(9), $(89) and $(543)(b)</td>
<td>1,234</td>
<td>412</td>
<td>1,333</td>
</tr>
<tr>
<td>Other comprehensive income (loss)</td>
<td>1,275</td>
<td>(1,664)</td>
<td>2,179</td>
</tr>
<tr>
<td>Less OCI attributable to noncontrolling interests</td>
<td>(40)</td>
<td>(192)</td>
<td>35</td>
</tr>
<tr>
<td>Currency translation adjustments ending balance</td>
<td>$ (4,818)</td>
<td>$(6,134)</td>
<td>$(4,661)</td>
</tr>
</tbody>
</table>

Beginning balance

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>OCI before reclassifications – net of deferred taxes of $6, $(26) and $(31)</td>
<td>13</td>
<td>$ 62</td>
<td>$ 12</td>
</tr>
<tr>
<td>Reclassifications from OCI – net of deferred taxes of $2, $(4) and $(28)</td>
<td>(21)</td>
<td>(149)</td>
<td>171</td>
</tr>
<tr>
<td>Other comprehensive income (loss)</td>
<td>58</td>
<td>98</td>
<td>(120)</td>
</tr>
<tr>
<td>Less OCI attributable to noncontrolling interests</td>
<td>37</td>
<td>(51)</td>
<td>51</td>
</tr>
<tr>
<td>Cash flow hedges ending balance</td>
<td>$ 49</td>
<td>$ 13</td>
<td>$ 62</td>
</tr>
</tbody>
</table>

Beginning balance

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>OCI before reclassifications – net of deferred taxes of $(355), $(115) and $(32)</td>
<td>(8,254)</td>
<td>$(9,702)</td>
<td>$(12,469)</td>
</tr>
<tr>
<td>Reclassifications from OCI – net of deferred taxes of $(352), $(2,610) and $(1,111)</td>
<td>1,820</td>
<td>71</td>
<td>550</td>
</tr>
<tr>
<td>Other comprehensive income (loss)</td>
<td>3,048</td>
<td>1,345</td>
<td>2,232</td>
</tr>
<tr>
<td>Less OCI attributable to noncontrolling interests</td>
<td>(2)</td>
<td>(32)</td>
<td>15</td>
</tr>
<tr>
<td>Benefit plans ending balance</td>
<td>$ (7,024)</td>
<td>$(8,254)</td>
<td>$(9,702)</td>
</tr>
</tbody>
</table>

Accumulated other comprehensive income (loss) at December 31

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>$(11,732)</td>
<td>$(14,414)</td>
<td>$(14,404)</td>
<td></td>
</tr>
</tbody>
</table>

(a) Included adjustments of $(2,693) million, $1,825 million and $(1,259) million in 2019, 2018 and 2017, respectively, related to insurance liabilities and annuity benefits in our run-off insurance operations to reflect the effects that would have been recognized had the related unrealized investment security gains been realized. See Note 12 for further information.

(b) Currency translation gains and losses included $1,066 million, zero and $483 million in 2019, 2018 and 2017, respectively, in earnings (loss) from discontinued operations, net of taxes.

In 2016, we issued $5,694 million of GE Series D preferred stock, which are callable on January 21, 2021. In addition to Series D, $250 million of existing GE Series A, B and C preferred stock are also outstanding. The total carrying value of GE preferred stock at December 31, 2019 was $5,738 million and will increase to $5,944 million by the respective call dates through periodic accretion. Dividends on GE preferred stock are payable semi-annually in June and December and accretion is recorded on a quarterly basis. Dividends on GE preferred stock totaled $460 million, including cash dividends of $295 million, $447 million, including cash dividends of $295 million, and $436 million, including cash dividends of $295 million, for the years ended December 31, 2019, 2018 and 2017, respectively.

In conjunction with the 2016 exchange of GE Capital preferred stock into GE preferred stock, GE Capital issued preferred stock to GE for which the amount and terms mirrored the GE external preferred stock. In 2018, GE Capital and GE exchanged the existing Series D preferred stock issued to GE for new Series D preferred stock, which is mandatorily convertible into GE Capital Common stock on January 21, 2021. After this conversion, GE Capital will no longer pay preferred dividends to GE. The exchange of GE Capital Series D preferred stock has no impact on the GE Series D preferred stock, which remains callable for $5,694 million on January 21, 2021 or thereafter on dividend payment dates. Additionally, there were no changes to the existing Series A, B or C preferred stock issued to GE.

GE has 50.0 million authorized shares of preferred stock ($1.00 par value), of which 5,939,875, 5,939,875 and 5,939,875 shares are outstanding as of December 31, 2019, 2018 and 2017, respectively. GE’s authorized common stock consists of 13,200 million shares having a par value of $0.06 each, with 11,694 million shares issued. Under our share purchase programs we repurchased shares of 1.1 million, and 19.5 million, for a total of $10 million and $235 million for the years ended 2019 and 2018, respectively.

Noncontrolling interests in equity of consolidated affiliates amounted to $1,545 million and $20,500 million, including zero and $19,239 million attributable to Baker Hughes Class A shareholders at December 31, 2019 and 2018, respectively. See Note 2 for further information related to the Baker Hughes transaction. Net earnings (loss) attributable to noncontrolling interests were $33 million, $203 million and $(47) million in 2019, 2018 and 2017, respectively. Dividends attributable to noncontrolling interests were $(331) million, $(362) million and $(222) million in 2019, 2018 and 2017, respectively.
Redeemable noncontrolling interests presented in All other liabilities in our consolidated Statement of Financial Position include common shares issued by our affiliates that are redeemable at the option of the holder of those interests and amounted to $439 million and $378 million as of December 31, 2019 and 2018, respectively. Net earnings (loss) attributable to redeemable noncontrolling interests was $33 million, $(291) million and $(320) million for the years ended December 31, 2019, 2018 and 2017, respectively. On October 2, 2018, we settled the redeemable noncontrolling interest balance associated with three joint ventures with Alstom for a payment amount of $3,105 million in accordance with contractual payment terms.

Common dividends from GE Capital to GE totaled zero, zero and $4,105 million (including cash dividends of $4,016 million) for the years ended December 31, 2019, 2018 and 2017, respectively.

**NOTE 17. SHARE-BASED COMPENSATION**

We grant stock options, restricted stock units and performance share units to employees under the 2007 Long-Term Incentive Plan. Grants made under all plans must be approved by the Management Development and Compensation Committee of GE’s Board of Directors, which is composed entirely of independent directors. We record compensation expense for awards expected to vest over the vesting period. We estimate forfeitures based on experience and adjust expenses to reflect actual forfeitures. When options are exercised and restricted stock units vest, we issue shares from treasury stock.

Stock options provide employees the opportunity to purchase GE shares in the future at the market price of our stock on the date the award is granted (the strike price). The options become exercisable over the vesting period (typically three or five years) and expire 10 years from the grant date if not exercised. Restricted stock units (RSU) provide an employee with the right to receive shares of GE stock when the restrictions lapse over the vesting period. Upon vesting, each RSU is converted into GE common stock on a one-for-one basis. Performance share units (PSU) provide an employee with the right to receive shares of GE stock based upon achievement of certain performance or market metrics. Upon vesting (if applicable), each PSU is converted into GE common stock on a one-for-one basis. We value stock options using a Black-Scholes option pricing model, RSUs using market price on grant date, and PSUs using both market price on grant date and a Monte Carlo simulation as needed based on performance metrics.

**WEIGHTED AVERAGE GRANT DATE FAIR VALUE**

<table>
<thead>
<tr>
<th>ACTIVITY</th>
<th>Stock Options</th>
<th>RSUs</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Shares (in millions)</td>
<td>Weighted average exercise price</td>
</tr>
<tr>
<td>Outstanding at January 1, 2019</td>
<td>466</td>
<td>$ 19.59</td>
</tr>
<tr>
<td>Spin-off adjustment (a)</td>
<td>17</td>
<td>N/A</td>
</tr>
<tr>
<td>Granted</td>
<td>34</td>
<td>10.00</td>
</tr>
<tr>
<td>Exercised</td>
<td>(7)</td>
<td>9.36</td>
</tr>
<tr>
<td>Forfeited</td>
<td>(11)</td>
<td>13.66</td>
</tr>
<tr>
<td>Expired</td>
<td>(41)</td>
<td>17.24</td>
</tr>
<tr>
<td>Outstanding at December 31, 2019</td>
<td>458</td>
<td>$ 18.66</td>
</tr>
<tr>
<td>Exercisable at December 31, 2019</td>
<td>335</td>
<td>$ 21.03</td>
</tr>
<tr>
<td>Expected to vest</td>
<td>113</td>
<td>$ 12.36</td>
</tr>
</tbody>
</table>

(a) In connection with the spin-off of GE Transportation and pursuant to the anti-dilution provisions of the 2007 Long Term Incentive Plan, the Company made adjustments to exercise price and the number of shares to preserve the intrinsic value of the awards prior to the separation. The adjustments to the stock-based compensation awards did not result in additional compensation expense.

Total outstanding PSUs at December 31, 2019 were 12 million shares with a weighted average fair value of $7.39. The intrinsic value and weighted average contractual term of PSUs outstanding were $128 million and 2.3 years, respectively.
**Compensation expense (after-tax)(a)(b)**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$400</td>
<td>$336</td>
<td>$241</td>
</tr>
</tbody>
</table>

**Cash received from stock options exercised**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>69</td>
<td>24</td>
<td>528</td>
</tr>
</tbody>
</table>

**Intrinsic value of stock options exercised and RSUs vested**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>154</td>
<td>83</td>
<td>493</td>
</tr>
</tbody>
</table>

(a) Unrecognized compensation cost related to unvested equity awards as of December 31, 2019 was $515 million, which will be amortized over a weighted average period of 1.1 years.

(b) Income tax benefit recognized in earnings was $20 million, $40 million and $138 million in 2019, 2018, and 2017, respectively.

**NOTE 18. EARNINGS PER SHARE INFORMATION**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earnings (loss) from continuing</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>operations for per-share</td>
<td>$416 ($416)</td>
<td>$(20,997) ($20,997)</td>
<td>$(8,270) ($8,270)</td>
</tr>
<tr>
<td>calculation</td>
<td>(460) (460)</td>
<td>(447) (447)</td>
<td>(436) (436)</td>
</tr>
<tr>
<td>Preferred stock dividends</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(45) (45)</td>
<td>$(21,445) $(21,445)</td>
<td>$(8,706) $(8,706)</td>
</tr>
<tr>
<td>Earnings (loss) from</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>continuing operations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>attributable to common</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>shareholders for per-share</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>calculation</td>
<td>(5,396) (5,396)</td>
<td>(1,372) (1,372)</td>
<td>(251) (251)</td>
</tr>
<tr>
<td>Earnings (loss) from</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>discontinued operations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>for per-share calculation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net earnings (loss)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>attributable to GE common</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>shareholders for per-share</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>calculation</td>
<td>(5,440) (5,440)</td>
<td>(22,809) (22,809)</td>
<td>(8,944) (8,944)</td>
</tr>
<tr>
<td>Shares of GE common stock</td>
<td>8,724</td>
<td>8,724</td>
<td>8,691</td>
</tr>
<tr>
<td>outstanding</td>
<td>8,691</td>
<td>8,691</td>
<td>8,687</td>
</tr>
<tr>
<td>Employee compensation-related</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>shares (including stock options)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>and warrants(a)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total average equivalent shares</td>
<td>8,724</td>
<td>8,724</td>
<td>8,691</td>
</tr>
<tr>
<td></td>
<td>8,691</td>
<td>8,691</td>
<td>8,687</td>
</tr>
<tr>
<td></td>
<td>8,687</td>
<td>8,687</td>
<td>8,687</td>
</tr>
<tr>
<td>Earnings (loss) from</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>continuing operations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>$(0.01) $(0.01)</td>
<td>$(2.47) $(2.47)</td>
<td>$(1.00) $(1.00)</td>
</tr>
<tr>
<td>Earnings (loss) from</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>discontinued operations</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.62) (0.62)</td>
<td>(0.16) (0.16)</td>
<td>(0.03) (0.03)</td>
</tr>
<tr>
<td>Net earnings (loss)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>(0.62) (0.62)</td>
<td>(2.62) (2.62)</td>
<td>(1.03) (1.03)</td>
</tr>
<tr>
<td>Potentially dilutive securities</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>(a)</td>
<td>450</td>
<td>420</td>
<td>119</td>
</tr>
</tbody>
</table>

(a) All outstanding stock awards are not included in the computation of diluted earnings per share because their effect was antdilutive due to the loss from continuing operations.

Our unvested restricted stock unit awards that contain non-forfeitable rights to dividends or dividend equivalents are considered participating securities and, therefore, are included in the computation of earnings per share pursuant to the two-class method. For the years ended December 31, 2019, 2018 and 2017, as a result of excess dividends in respect to the current period earnings, losses were not allocated to the participating securities.

Earnings-per-share amounts are computed independently for earnings (loss) from continuing operations, earnings (loss) from discontinued operations and net earnings (loss). As a result, the sum of per-share amounts from continuing operations and discontinued operations may not equal the total per-share amounts for net earnings.

**NOTE 19. OTHER INCOME**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Purchases and sales of business</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>interests(a)</td>
<td>$3</td>
<td>1,234</td>
<td>1,024</td>
</tr>
<tr>
<td>Licensing and royalty income</td>
<td>256</td>
<td>218</td>
<td>188</td>
</tr>
<tr>
<td>Associated companies</td>
<td>206</td>
<td>21</td>
<td>208</td>
</tr>
<tr>
<td>Net interest and investment</td>
<td>1,220</td>
<td>562</td>
<td>358</td>
</tr>
<tr>
<td>income(b)</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other items</td>
<td>515</td>
<td>282</td>
<td>115</td>
</tr>
<tr>
<td>GE</td>
<td>2,200</td>
<td>2,317</td>
<td>1,893</td>
</tr>
<tr>
<td>Eliminations</td>
<td>22</td>
<td>4</td>
<td>189</td>
</tr>
<tr>
<td>Total</td>
<td>2,222</td>
<td>2,321</td>
<td>2,083</td>
</tr>
</tbody>
</table>

(a) Included a pre-tax gain of $224 million on the sale of ServiceMax partially offset by charges to the valuation allowance on businesses classified as held for
sale of $245 million in 2019. Included pre-tax gains of $737 million on the sale of Distributed Power, $681 million on the sale of Value-Based Care and $267 million on the sale of Industrial Solutions, partially offset by charges to the valuation allowance on businesses classified as held for sale of $554 million in 2018. Included a pre-tax gain of $1,931 million on the sale of our Water business, partially offset by charges to the valuation allowance on businesses classified as held for sale of $1,000 million in 2017. See Note 2 for further information.

(b) Included unrealized gain of $793 million related to our interest in Baker Hughes in 2019. Included interest income associated with customer advances of $143 million, $136 million and $105 million in 2019, 2018 and 2017, respectively. See Notes 1, 3 and 9.
NOTE 20. FAIR VALUE MEASUREMENTS

RECURRING FAIR VALUE MEASUREMENTS. Our assets and liabilities measured at fair value on a recurring basis include investment securities mainly supporting obligations to annuitants and policyholders in our run-off insurance operations, derivatives, and our remaining equity interest in Baker Hughes.

ASSETS AND LIABILITIES MEASURED AT FAIR VALUE ON A RECURRING BASIS December 31 (In millions)

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Investment securities</td>
<td>$9,704</td>
<td>$88</td>
<td>$33,606</td>
<td>$29,408</td>
<td>$5,210</td>
<td>$4,013</td>
<td>$—</td>
<td>$—</td>
</tr>
<tr>
<td>Derivatives</td>
<td>$—</td>
<td>$—</td>
<td>$2,561</td>
<td>$2,197</td>
<td>$11</td>
<td>$8</td>
<td>$(1,832)</td>
<td>$(2,001)</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$9,704</td>
<td>$88</td>
<td>$36,167</td>
<td>$31,605</td>
<td>$5,221</td>
<td>$4,021</td>
<td>$(1,832)</td>
<td>$(2,001)</td>
</tr>
<tr>
<td>Derivatives</td>
<td>$834</td>
<td>$1,814</td>
<td>$9</td>
<td>$6</td>
<td>$(651)</td>
<td>$(1,234)</td>
<td>$202</td>
<td>$586</td>
</tr>
<tr>
<td>Other(c)</td>
<td>$807</td>
<td>$722</td>
<td>$—</td>
<td>$—</td>
<td>$—</td>
<td>$—</td>
<td>$807</td>
<td>$722</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>$1,641</td>
<td>$2,535</td>
<td>$19</td>
<td>$6</td>
<td>$(651)</td>
<td>$(1,234)</td>
<td>$1,009</td>
<td>$1,308</td>
</tr>
</tbody>
</table>


(b) See Notes 3 and 21 for further information on the composition of our investment securities and derivative portfolios.

(c) Primarily represents the liabilities associated with certain of our deferred incentive compensation plans.

(d) The netting of derivative receivables and payables is permitted when a legally enforceable master netting agreement exists. Amounts include fair value adjustments related to our own and counterparty non-performance risk.

LEVEL 3 INSTRUMENTS. The majority of our Level 3 balances comprised debt securities classified as available-for-sale with changes in fair value recorded in other comprehensive income.

<table>
<thead>
<tr>
<th></th>
<th>Balance at January 1</th>
<th>Net realized/unrealized gains/(losses)(a)</th>
<th>Purchases(b)</th>
<th>Sales &amp; Settlements</th>
<th>Transfers into Level 3</th>
<th>Transfers out of Level 3</th>
<th>Balance at December 31</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019 Investment securities</td>
<td>$4,013</td>
<td>$399</td>
<td>$2,159</td>
<td>$(1,308)</td>
<td>$—</td>
<td>$(53)</td>
<td>$5,210</td>
</tr>
<tr>
<td>2018 Investment securities</td>
<td>$4,109</td>
<td>$(231)</td>
<td>$729</td>
<td>$(333)</td>
<td>$2</td>
<td>$(262)</td>
<td>$4,013</td>
</tr>
</tbody>
</table>

(a) Primarily included net unrealized gains (losses) of $(404) million and $(231) million in other comprehensive income for the years ended December 31, 2019 and December 31, 2018, respectively.

(b) Included $975 million and $615 million of U.S. corporate debt securities for the years ended December 31, 2019 and 2018, respectively.

NONRECURRING FAIR VALUE MEASUREMENTS. The following table represents fair values (as measured at the time of the adjustment) for those assets remeasured to fair value on a nonrecurring basis during the fiscal year and were still held at December 31, 2019 and 2018.

<table>
<thead>
<tr>
<th></th>
<th>Remeasured during the years ended December 31</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2019 Level 2</td>
</tr>
<tr>
<td>Financing receivables and financing receivables held for sale</td>
<td>$—</td>
</tr>
<tr>
<td>Equity securities without readily determinable fair value and equity method investments</td>
<td>$—</td>
</tr>
<tr>
<td>Long-lived assets</td>
<td>$12</td>
</tr>
<tr>
<td>Goodwill</td>
<td>$—</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$12</td>
</tr>
</tbody>
</table>
At December 31, 2019 and 2018, certain Level 3 assets with recurring fair value measurements of $4,933 million and $3,893 million, respectively, and nonrecurring measurements of $377 million and $483 million, respectively, were valued using non-binding broker quotes or other third-party sources. These fair value measurements utilize a number of different unobservable inputs not subject to meaningful aggregation. In addition, certain equity securities without readily determinable fair value and equity method investments with a fair value totaling $36 million and $572 million at December 31, 2019 and 2018, respectively, were valued using the income approach, for which discount rates were determined based on inputs that market participants would use when pricing investments, including credit and liquidity risk. An increase in the discount rates would result in a decrease in the fair values. The range of discount rates used to price these investments was 12%-16%, with a weighted average of 15% and 6.5%-35%, with a weighted average of 8.8% at December 31, 2019 and 2018, respectively. Other Level 3 assets with recurring and nonrecurring fair value measurements are not material individually or in the aggregate.

NOTE 21. FINANCIAL INSTRUMENTS
The following table provides information about assets and liabilities not carried at fair value and excludes finance leases, equity securities without readily determinable fair value and non-financial assets and liabilities. Substantially all of these assets are considered to be Level 3 and the vast majority of our liabilities’ fair value are considered Level 2.

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Carrying amount</td>
<td>Estimated fair value</td>
</tr>
<tr>
<td>Assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Loans and other receivables</td>
<td>$4,113</td>
<td>$4,208</td>
</tr>
<tr>
<td>Liabilities</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Borrowings (Note 11)</td>
<td>$90,882</td>
<td>$97,754</td>
</tr>
<tr>
<td>Investment contracts (Note 12)</td>
<td>$2,191</td>
<td>$2,588</td>
</tr>
</tbody>
</table>

Unlike the carrying amount, estimated fair value of borrowings included $1,106 million and $1,324 million of accrued interest at December 31, 2019 and 2018, respectively.

Assets and liabilities that are reflected in the accompanying financial statements at fair value are not included in the above disclosures; such items include cash and equivalents, investment securities and derivative financial instruments.

DERIVATIVES AND HEDGING. Our policy requires that derivatives are used solely for managing risks and not for speculative purposes. Total gross notional was $98,018 million ($55,704 million in GE Capital and $42,314 million in GE) and $117,104 million ($79,082 million in GE Capital and $38,022 million in GE) at December 31, 2019 and 2018, respectively. GE Capital notional relates primarily to managing interest rate and currency risk between financial assets and liabilities, and GE notional relates primarily to managing currency risk.

GE and GE Capital use cash flow hedges primarily to reduce or eliminate the effects of foreign exchange rate changes. In addition, GE Capital uses fair value hedges to hedge the effects of interest rate and currency changes on debt it has issued as well as net investment hedges to hedge investments in foreign operations. Both GE and GE Capital also use derivatives not designated as hedges from an accounting standpoint (and therefore we do not apply hedge accounting to the relationship) but otherwise serve the same economic purpose as other hedging arrangements. We use economic hedges when we have exposures to currency exchange risk for which we are unable to meet the requirements for hedge accounting or when changes in the carrying amount of the hedged item are already recorded in earnings in the same period as the derivative making hedge accounting unnecessary. Even though the derivative is an effective economic hedge, there may be a net effect on earnings in each period due to differences in the timing of earnings recognition between the derivative and the hedged item.

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The table below provides additional information about how derivatives are reflected in our financial statements. Derivative assets and liabilities are recorded at fair value exclusive of interest earned or owed on interest rate derivatives, which is presented separately in our consolidated Statement of Financial Position. Cash collateral and securities held as collateral represent assets that have been provided by our derivative counterparties as security for amounts they owe us (derivatives that are in an asset position).

<table>
<thead>
<tr>
<th>Derivatives accounted for as hedges</th>
<th>December 31, 2019</th>
<th>December 31, 2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest rate contracts</td>
<td>$30,961</td>
<td>$30,758</td>
</tr>
<tr>
<td>Currency exchange contracts</td>
<td>$7,044</td>
<td>$7,854</td>
</tr>
<tr>
<td>Other contracts</td>
<td>$1,734</td>
<td>$1,511</td>
</tr>
<tr>
<td>Net amount</td>
<td>$30,721</td>
<td>$30,263</td>
</tr>
</tbody>
</table>

Fair value of derivatives in our consolidated Statement of Financial Position excluded accrued interest. Cash collateral adjustments excluded excess collateral received and posted of $104 million and $603 million at December 31, 2019, respectively, and $3 million and $439 million at December 31, 2018, respectively. Securities held as collateral excluded excess collateral received with a fair value of $27 million and zero at December 31, 2019 and 2018, respectively.

**FAIR VALUE HEDGES.** We use derivatives to hedge the effects of interest rate and currency exchange rate changes on our borrowings. At December 31, 2019, the cumulative amount of hedging adjustments of $4,234 million (including $2,458 million on discontinued hedging relationships) was included in the carrying amount of the hedged liability of $54,723 million. At December 31, 2018, the cumulative amount of hedging adjustments of $3,255 million (including $2,731 million on discontinued hedging relationships) was included in the carrying amount of the hedged liability of $59,651 million. The cumulative amount of hedging adjustments was primarily recorded in long-term borrowings.

**CASH FLOW HEDGES.** We use cash flow hedging primarily to reduce or eliminate the effects of foreign exchange rate changes on purchase and sale contracts in our industrial businesses and to convert foreign currency debt that we have issued in our financial services business back to our functional currency. Changes in the fair value of cash flow hedges are recorded in Accumulated other comprehensive income (AOCI) in our consolidated Statement of Financial Position and recorded in earnings in the period in which the hedged transaction occurs. The gain (loss) recognized in AOCI was $25 million, $(154) million and $199 million for the years ended December 31, 2019, 2018 and 2017, respectively. The gain (loss) reclassified from AOCI to earnings was $(60) million, $(102) million and $149 million for the years ended December 31, 2019, 2018 and 2017, respectively. These amounts were primarily related to currency exchange and interest rate contracts.

The total amount in AOCI related to cash flow hedges of forecasted transactions was a $110 million gain at December 31, 2019. We expect to reclassify $16 million of gain to earnings in the next 12 months contemporaneously with the earnings effects of the related forecasted transactions. For the years ended December 31, 2019, 2018 and 2017, we recognized insignificant gains and losses related to hedged forecasted transactions and firm commitments that did not occur by the end of the originally specified period. At December 31, 2019, 2018 and 2017, the maximum term of derivative instruments that hedge forecasted transactions was 13 years, 14 years and 15 years, respectively.

**NET INVESTMENT HEDGES.** We invest in foreign operations that conduct their financial services activities in currencies other than the U.S. dollar. We hedge the currency risk associated with those investments primarily using non-derivative instruments such as debt denominated in a foreign currency and short-term currency exchange contracts under which we receive U.S. dollars and pay foreign currency. For these hedges, the portion of the fair value changes of the derivatives or debt instruments that relates to changes in spot currency exchange rates is recorded in a separate component of AOCI. The portion of the fair value changes of the derivatives related to differences between spot and forward rates is recorded in earnings each period. The amounts recorded in AOCI affect earnings if the hedged investment is sold, substantially liquidated, or control is lost.
The total gain (loss) recognized in AOCI on hedging instruments for the years ended December 31, 2019, 2018 and 2017 was $120 million, $646 million and $(1,852) million, respectively, comprising $(36) million, $162 million and $(277) million on currency exchange contracts and $156 million, $484 million and $(1,575) million on foreign currency debt, respectively. The total gain (loss) excluded from assessment and recognized in earnings was $27 million, $23 million and $19 million for the years ended December 31, 2019, 2018 and 2017, respectively.

The carrying value of foreign currency debt designated as net investment hedges was $9,190 million, $12,458 million and $13,028 at December 31, 2019, 2018 and 2017 respectively. The total reclassified from AOCI into earnings was $7 million, $(1) million and $125 million for the years ended December 31, 2019, 2018 and 2017, respectively.

**EFFECTS OF DERIVATIVES ON EARNINGS.** All derivatives are marked to fair value on our balance sheet, whether they are designated in a hedging relationship for accounting purposes or are used as economic hedges. For derivatives not designated as hedging instruments, substantially all of the gain or loss recognized in earnings is offset by either the current period change in value of underlying exposures which is recorded in earnings in the current period or a future period when the recording of the exposures occur.

The table below presents the effect of our derivative financial instruments in the consolidated Statement of Earnings (Loss):

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total amounts presented in the consolidated Statement of Earnings (Loss)</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Revenues</td>
<td>$95,214</td>
<td>$97,012</td>
</tr>
<tr>
<td>Cost of sales</td>
<td>$70,029</td>
<td>$72,818</td>
</tr>
<tr>
<td>Interest Expense</td>
<td>$4,227</td>
<td>$4,766</td>
</tr>
<tr>
<td>SG&amp;A</td>
<td>$13,949</td>
<td>$14,643</td>
</tr>
<tr>
<td>Other Income</td>
<td>$2,222</td>
<td>$2,321</td>
</tr>
<tr>
<td><strong>Total effect of cash flow hedges</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Hedged items</td>
<td>$5 (24)</td>
<td>$(53)</td>
</tr>
<tr>
<td>Derivatives designated as hedging instruments</td>
<td>$(37) (3)</td>
<td>$(10) (39)</td>
</tr>
<tr>
<td><strong>Total effect of fair value hedges</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest rate contracts</td>
<td>$(24)</td>
<td>$(72)</td>
</tr>
<tr>
<td>Currency exchange contracts</td>
<td>$(50)</td>
<td>$(4)</td>
</tr>
<tr>
<td>Other</td>
<td>$(3)</td>
<td>$(47)</td>
</tr>
<tr>
<td><strong>Total effect of derivatives not designated as hedges</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest rate contracts</td>
<td>$180</td>
<td>$(1,303)</td>
</tr>
<tr>
<td>Currency exchange contracts</td>
<td>$(35)</td>
<td>$(520)</td>
</tr>
<tr>
<td>Other</td>
<td>$154</td>
<td>$(99)</td>
</tr>
</tbody>
</table>

**COUNTERPARTY CREDIT RISK.** Fair values of our derivatives can change significantly from period to period based on, among other factors, market movements and changes in our positions. We manage counterparty credit risk (the risk that counterparties will default and not make payments to us according to the terms of our agreements) on an individual counterparty basis. Where we have agreed to netting of derivative exposures with a counterparty, we net our exposures with that counterparty and apply the value of collateral posted to us to determine the exposure. We actively monitor these net exposures against defined limits and take appropriate actions in response, including requiring additional collateral. Our exposures to counterparties (including accrued interest), net of collateral we held, was $368 million and $95 million at December 31, 2019 and 2018, respectively. Counterparties’ exposures to our derivative liability (including accrued interest), net of collateral posted by us, was $159 million and $571 million at December 31, 2019 and 2018, respectively.

**NOTE 22. VARIABLE INTEREST ENTITIES**

In addition to the three VIEs detailed in Note 4, we have other consolidated VIEs with assets of $2,663 million and $2,321 million, and liabilities of $1,137 million and $1,611 million at December 31 2019 and 2018, respectively. The increase in consolidated VIE assets is primarily due to the formation of the aeroderivative JV described in Note 2. These entities have no features that could expose us to losses that would significantly exceed the difference between the consolidated assets and liabilities. Substantially all the assets of our consolidated VIEs at December 31, 2019 can only be used to settle the liabilities of those VIEs.

Our investments in unconsolidated VIEs were $1,937 million and $2,346 million, at December 31, 2019 and 2018, respectively. These investments are primarily owned by GE Capital businesses, $621 million and $1,670 million of which were owned by EFS, comprised of equity method investments, and $896 million and zero of which were owned by our run-off insurance operations, primarily comprising investment securities, at December 31, 2019 and 2018, respectively. The increase in investments in unconsolidated VIEs in our run-off insurance operations reflects implementation of our revised reinvestment plan which incorporates the introduction of strategic initiatives to invest in higher-yielding asset classes. Our maximum exposure to loss in respect of unconsolidated VIEs is increased by our commitments to make additional investments in these entities described in Note 23.
NOTE 23. COMMITMENTS, GUARANTEES, PRODUCT WARRANTIES AND OTHER LOSS CONTINGENCIES

COMMITMENTS. The GECAS business within our Capital segment has placed multiple-year orders for various Boeing, Airbus and other aircraft manufacturers with list prices approximating $36,313 million, excluding pre-delivery payments made in advance, (including 366 new aircraft with delivery dates of 16% in 2020, 19% in 2021 and 65% in 2022 through 2026) and secondary orders with airlines for used aircraft of approximately $2,419 million (including 55 used aircraft with delivery dates of 71% in 2020, 20% in 2021 and 9% in 2022) at December 31, 2019. When we purchase aircraft, it is at a contractual price, which is usually less than the aircraft manufacturer’s list price. As of December 31, 2019, we have made $2,934 million of pre-delivery payments to aircraft manufacturers.

GE Capital had total investment commitments of $2,648 million at December 31, 2019. The commitments primarily comprise project financing investments in thermal and wind energy projects of $1,225 million and investments by our run-off insurance operations in investment securities and other assets of $1,394 million, included within these commitments are obligations to make additional investments in unconsolidated VIEs of $217 million and $996 million, respectively. See Note 22 for further information.

As of December 31, 2019, in our Aviation segment, we have committed to provide financing assistance of $2,269 million of future customer acquisitions of aircraft equipped with our engines.

GUARANTEES. At December 31, 2019, we were committed under the following guarantee arrangements:

Credit Support. At December 31, 2019, we have provided $1,565 million of credit support on behalf of certain customers or associated companies, predominantly joint ventures and partnerships, using arrangements such as standby letters of credit and performance guarantees. The liability for such credit support was $35 million at December 31, 2019.

Indemnification Agreements – Continuing Operations. At December 31, 2019, we have $1,611 million of other indemnification commitments, including representations and warranties in sales of businesses or assets, for which we recorded a liability of $192 million.

Indemnification Agreements – Discontinued Operations. At December 31, 2019, we have provided specific indemnities to buyers of GE Capital’s assets that, in the aggregate, represent a maximum potential claim of $1,032 million with the related reserves of $142 million, which incorporates our evaluation of risk and the likelihood of making payments under the indemnities. The recognized liabilities represent the estimated fair value of the indemnities when issued as adjusted for any subsequent probable and estimable losses. Approximately 44% of these exposures are expected to be resolved within the next year, while substantially all indemnifications are expected to be resolved within the next ten years.

PRODUCT WARRANTIES. We provide for estimated product warranty expenses when we sell the related products. Because warranty estimates are forecasts that are based on the best available information, mostly historical claims experience, claims costs may differ from amounts provided. An analysis of changes in the liability for product warranties follows.

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance at January 1</td>
<td>2,192</td>
<td>2,103</td>
<td>1,743</td>
</tr>
<tr>
<td>Current-year provisions</td>
<td>713</td>
<td>945</td>
<td>929</td>
</tr>
<tr>
<td>Expenditures</td>
<td>(715)</td>
<td>(788)</td>
<td>(708)</td>
</tr>
<tr>
<td>Other changes</td>
<td>(26 )</td>
<td>(69 )</td>
<td>139</td>
</tr>
<tr>
<td>Balance at December 31</td>
<td>2,165</td>
<td>2,192</td>
<td>2,103</td>
</tr>
</tbody>
</table>
LEGAL MATTERS. In the normal course of our business, we are involved from time to time in various arbitrations, class actions, commercial litigation, investigations and other legal, regulatory or governmental actions, including the significant matters described below that could have a material impact on our results of operations. In many proceedings, including the specific matters described below, it is inherently difficult to determine whether any loss is probable or even reasonably possible or to estimate the size or range of the possible loss, and accruals for legal matters are not recorded until a loss for a particular matter is considered probable and reasonably estimable. Given the nature of legal matters and the complexities involved, it is often difficult to predict and determine a meaningful estimate of loss or range of loss until we know, among other factors, the particular claims involved, the likelihood of success of our defenses to those claims, the damages or other relief sought, how discovery or other procedural considerations will affect the outcome, the settlement posture of other parties and other factors that may have a material effect on the outcome. For these matters, unless otherwise specified, we do not believe it is possible to provide a meaningful estimate of loss at this time. Moreover, it is not uncommon for legal matters to be resolved over many years, during which time relevant developments and new information must be continuously evaluated.

WMC. During the fourth quarter of 2007, we completed the sale of WMC, our U.S. mortgage business. WMC substantially discontinued all new loan originations by the second quarter of 2007, and was never a loan servicer. In connection with the sale, WMC retained certain representation and warranty obligations related to loans sold to third parties prior to the disposal of the business and contractual obligations to repurchase previously sold loans that had an early payment default. All claims received by WMC for early payment default have either been resolved or are no longer being pursued. The remaining claims that were active during 2019 were brought by securitization trustees or administrators seeking recovery from WMC for alleged breaches of representations and warranties on mortgage loans that serve as collateral for residential mortgage-backed securities (RMBS). These claims were resolved as part of the Chapter 11 bankruptcy case described below.

In January 2019, we announced an agreement in principle with the United States to settle the investigation by the U.S. Department of Justice (DOJ) regarding potential violations of the Financial Institutions Reform, Recovery and Enforcement Act of 1989 (FIRREA) by WMC and GE Capital, and in April 2019, the parties entered into a definitive settlement agreement. Under the agreement, which concludes this investigation, GE, without admitting liability or wrongdoing, paid the United States a civil penalty of $1,500 million.

In April 2019, WMC commenced a case under Chapter 11 of the U.S. Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware. WMC subsequently filed a Chapter 11 plan seeking an efficient and orderly resolution of all claims, demands, rights, and/or liabilities to be asserted by or against WMC as the debtor. GE Capital provided approximately $14 million of debtor-in-possession financing to fund administrative expenses associated with the Chapter 11 proceeding. In August 2019, we reached a settlement with WMC to resolve potential claims that WMC may have had against certain GE entities. This settlement was incorporated into and approved as part of the Chapter 11 plan that the Bankruptcy Court approved in November 2019. The Chapter 11 plan also incorporated the resolution of the claims at issue in the previously reported lawsuit that the TMI Trust Company (TMI), as successor to Law Debenture Trust Company of New York, brought against WMC in the United States District Court for the District of Connecticut with respect to approximately $800 million of mortgage loans. The Chapter 11 plan became effective in December 2019, and GE Capital's membership interests in WMC were extinguished pursuant to the plan. In total, we paid approximately $207 million to WMC in connection with the settlement of potential claims that WMC may have had against us, as discussed above. As of December 31, 2019, we had no further liabilities to WMC. As a condition to the settlement agreement described above, GE Capital provided WMC $39.5 million of exit financing that is secured by other remaining assets of WMC.

Alstom legacy legal matters. On November 2, 2015, we acquired the Thermal, Renewables and Grid businesses from Alstom. Prior to the acquisition, the seller was the subject of two significant cases involving anti-competitive activities and improper payments: (1) in January 2007, Alstom was fined €65 million by the European Commission for participating in a gas insulated switchgear cartel that operated from 1988 to 2004 (that fine was later reduced to €59 million), and (2) in December 2014, Alstom pled guilty in the United States to multiple violations of the Foreign Corrupt Practices Act and paid a criminal penalty of $772 million. As part of GE’s accounting for the acquisition, we established a reserve amounting to $858 million for legal and compliance matters related to the legacy business practices that were the subject of these and related cases in various jurisdictions, including the previously reported legal proceedings in Israel and Slovenia that are described below. The reserve balance was $875 million and $898 million at December 31, 2019 and 2018, respectively.

Regardless of jurisdiction, the allegations relate to claimed anti-competitive conduct or improper payments in the pre-acquisition period as the source of legal violations and/or damages. Given the significant litigation and compliance activity related to these matters and our ongoing efforts to resolve them, it is difficult to assess whether the disbursements will ultimately be consistent with the reserve established. The estimation of this reserve involved significant judgment and may not reflect the full range of uncertainties and unpredictable outcomes inherent in litigation and investigations of this nature, and at this time we are unable to develop a meaningful estimate of the range of reasonably possible additional losses beyond the amount of this reserve. Damages sought may include disgorgement of profits on the underlying business transactions, fines and/or penalties, interest, or other forms of resolution. Factors that can affect the ultimate amount of losses associated with these and related matters include the way cooperation is assessed and valued, prosecutorial discretion in the determination of damages, formulas for determining fines and penalties, the duration and amount of legal and investigative resources applied, political and social influences within each jurisdiction, and tax consequences of any settlements or previous deductions, among other considerations. Actual losses arising from claims in these and related matters could exceed the amount provided.
In September 2013, the Israeli Antitrust Authority issued a decision whereby Alstom, Siemens AG and ABB Ltd. ware held liable for an alleged anti-competitive arrangement in the gas-insulated switchgears market in Israel. While there was no fine in connection with that decision, claimants brought civil actions in 2013 seeking damages of approximately $950 million and $600 million, respectively, related to the alleged conduct underlying the decision that are pending before the Central District Court in Israel. The parties have been working to finalize a settlement, which is subject to court approval, and we anticipate a decision from the court in the first half of 2020.

In connection with alleged improper payments by Alstom relating to contracts won in 2006 and 2008 for work on a state-owned power plant in Šoštanj, Slovenia, the power plant owner in January 2017 filed an arbitration claim for damages of approximately $430 million before the International Chamber of Commerce Court of Arbitration in Vienna, Austria. In February 2017, a government investigation in Slovenia of the same underlying conduct proceeded to an investigative phase overseen by a judge of the Celje District Court.

**Shareholder and related lawsuits.** Since November 2017, several putative shareholder class actions under the federal securities laws have been filed against GE and certain affiliated individuals and consolidated into a single action currently pending in the U.S. District Court for the Southern District of New York (the Hachem case). In October 2019, the lead plaintiff filed a fifth amended consolidated class action complaint naming as defendants GE and current and former GE executive officers. It alleges violations of Sections 10(b) and 20(a) and Rule 10b-5 of the Securities Exchange Act of 1934 related to insurance reserves and accounting for long-term service agreements and seeks damages on behalf of shareholders who acquired GE stock between February 27, 2013 and January 23, 2018. GE filed a motion to dismiss in December 2019.

Since February 2018, multiple shareholder derivative lawsuits have also been filed against current and former GE executive officers and members of GE’s Board of Directors and GE (as nominal defendant). Two shareholder derivative lawsuits are currently pending: the Bennett case, which was filed in Massachusetts state court, and the Cuker case, which was filed in New York state court. These lawsuits have alleged violations of securities laws, breaches of fiduciary duties, unjust enrichment, waste of corporate assets, abuse of control and gross mismanagement, although the specific matters underlying the allegations in the lawsuits have varied. The allegations in the Bennett case relate to substantially the same facts as those underlying the securities class action described above, and the allegations in the Cuker case relate to alleged corruption in China. The Bennett complaint also includes a claim for professional negligence and accounting malpractice against GE’s auditor, KPMG. The plaintiffs seek unspecified damages and improvements in GE’s corporate governance and internal procedures. The Bennett case has been stayed pending final resolution of another shareholder derivative lawsuit (the Gammel case) that was previously dismissed. In August 2019, the Cuker plaintiffs filed an amended complaint. In September 2019, GE filed a motion to dismiss the amended complaint.

In June 2018, a lawsuit (the Bezio case) was filed in New York state court derivatively on behalf of participants in GE’s 401(k) plan (the GE Retirement Savings Plan (RSP)), and alternatively as a class action on behalf of shareholders who acquired GE stock between February 26, 2013 and January 24, 2018, alleging violations of Section 11 of the Securities Act of 1933 based on alleged misstatements and omissions related to insurance reserves and performance of GE’s business segments in a GE RSP registration statement and documents incorporated therein by reference. In November 2018, the plaintiffs filed an amended derivative complaint naming as defendants GE, former GE executive officers and Fidelity Management Trust Company, as trustee for the GE RSP. In January 2019, GE filed a motion to dismiss, and in November 2019, the court dismissed the remaining claims and the plaintiffs filed a notice of appeal. In December 2019, the plaintiffs filed a second amended derivative complaint, and in January 2020, GE filed a motion to dismiss.

In July 2018, a putative class action (the Mahar case) was filed in New York state court naming as defendants GE, former GE executive officers, a former member of GE’s Board of Directors and KPMG. It alleged violations of Sections 11, 12 and 15 of the Securities Act of 1933 based on alleged misstatements related to insurance reserves and performance of GE’s business segments in GE Stock Direct Plan registration statements and documents incorporated therein by reference and seeks damages on behalf of shareholders who acquired GE stock between July 20, 2015 and July 19, 2018 through the GE Stock Direct Plan. In February 2019, this case was dismissed. In March 2019, plaintiffs filed an amended derivative complaint naming the same defendants. In April 2019, GE filed a motion to dismiss the amended complaint. In October 2019, the court denied GE’s motion to dismiss and stayed the case pending the outcome of the Hachem case. In November 2019, the plaintiffs moved to re-argue to challenge the stay, and GE cross-moved to re-argue the denial of the motion to dismiss and filed a notice of appeal.

In October 2018, a putative class action (the Houston case) was filed in New York state court naming as defendants GE, certain GE subsidiaries and current and former GE executive officers and employees. It alleges violations of Sections 11, 12 and 15 of the Securities Act of 1933 and seeks damages on behalf of purchasers of senior notes issued in 2016 and rescission of transactions involving those notes. This case has been stayed pending resolution of the motion to dismiss the Hachem case.

In December 2018, a putative class action (the Varga case) was filed in the U.S. District Court for the Northern District of New York naming GE and a former GE executive officer as defendants in connection with the oversight of the GE RSP. It alleges that the defendants breached fiduciary duties under the Employee Retirement Income Security Act of 1974 (ERISA) by failing to advise GE RSP participants that GE Capital insurance subsidiaries were allegedly under-reserved and continued to retain a GE stock fund as an investment option in the GE RSP. The plaintiffs seek unspecified damages on behalf of a class of GE RSP participants and beneficiaries from January 1, 2010 through January 19, 2018 or later. In April 2019, GE filed a motion to dismiss.
In February 2019, two putative class actions (the Birnbaum case and the Sheet Metal Workers Local 17 Trust Funds case) were filed in the U.S. District Court for the Southern District of New York naming as defendants GE and current and former GE executive officers. In April 2019, the court issued an order consolidating these two actions. In June 2019, the lead plaintiff filed an amended consolidated complaint. It alleges violations of Section 10(b) and 20(a) of the Securities Exchange Act of 1934 based on alleged misstatements regarding GE’s H-class turbines and goodwill related to GE’s Power business. The lawsuit seeks damages on behalf of shareholders who acquired GE stock between December 4, 2017 and December 6, 2018. In August 2019, the lead plaintiff filed a second amended complaint. In September 2019, GE filed a motion to dismiss the second amended complaint.

In February 2019, a securities action (the Touchstone case) was filed in the U.S. District Court for the Southern District of New York naming as defendants GE and current and former GE executive officers. It alleges violations of Sections 10(b) and 20(a) of the Securities Exchange Act of 1934 and Section 1707.43 of the Ohio Securities Act and common law fraud based on alleged misstatements regarding insurance reserves, GE Power’s revenue recognition practices related to long term service agreements, GE’s acquisition of Alstom, and the goodwill recognized in connection with that transaction. The lawsuit seeks damages on behalf of six institutional investors who purchased GE common stock between August 1, 2014 and October 30, 2018 and rescission of those purchases. This case has been stayed pending resolution of the motion to dismiss the Touchstone case.

As previously reported by Baker Hughes, in March 2019, two derivative lawsuits were filed in the Delaware Court of Chancery naming as defendants GE, directors of Baker Hughes (including former members of GE’s Board of Directors and current and former GE executive officers) and Baker Hughes (as nominal defendant), and the court issued an order consolidating these two actions (the Schippnick case). The complaint as amended in May 2019 alleges, among other things, that GE and the Baker Hughes directors breached their fiduciary duties and that GE was unjustly enriched by entering into transactions and agreements related to GE’s sales of approximately 12% of its ownership interest in Baker Hughes in November 2018. The complaint seeks declaratory relief, disgorgement of profits, an award of damages, pre- and post-judgment interest and attorneys’ fees and costs. In May 2019, the plaintiffs voluntarily dismissed their claims against the directors who were members of the Baker Hughes Conflicts Committee and a former Baker Hughes director. In October 2019, the Court denied the remaining defendants’ motions to dismiss, except with respect to the unjust enrichment claim against GE, which has been dismissed. In November 2019, the defendants filed their answer to the complaint, and a special litigation committee of the Baker Hughes Board of Directors moved for an order staying all remaining defendants’ motions to dismiss, except with respect to the unjust enrichment claim against GE. In December 2019, the court granted a six-month stay.

In August 2019, a putative class action (the Tri-State case) was filed in the Delaware Court of Chancery naming as defendants GE and the former Board of Directors of Baker Hughes Incorporated (BHI). It alleges fraud, aiding and abetting breaches of fiduciary duty, and aiding and abetting breaches of duty of disclosure by GE based on allegations regarding financial statements that GE provided the former BHI board, management and shareholders in connection with BHI’s merger with GE’s Oil and Gas Business in July 2017. The plaintiff seeks damages on behalf of BHI shareholders during the period between October 7, 2016 and July 5, 2017. In October 2019, the City of Providence filed a complaint containing allegations substantially similar to those in the Tri-State complaint. The cases were consolidated in November 2019, and in December 2019, the plaintiffs filed an amended consolidated complaint which is similar to the prior complaints but does not include fraud claims against GE.

These cases are at an early stage; we believe we have defenses to the claims and are responding accordingly.

SEC investigation. In late November 2017, the SEC expanded the scope of its investigation to encompass the reserve increase and the process leading to the reserve increase. Following our announcement in October 2018 about the expected non-cash goodwill impairment charge related to GE’s Power business, the SEC expanded the scope of its investigation to include that charge as well. We are providing documents and other information requested by the SEC staff, and we are cooperating with the ongoing investigation. Staff from the DOJ are also investigating these matters, and we are providing them with requested documents and information as well.

Other GE Retirement Savings Plan class actions. Four putative class action lawsuits have been filed regarding the oversight of the GE RSP, and those class actions have been consolidated into a single action in the U.S. District Court for the District of Massachusetts. The consolidated complaint names as defendants GE, GE Asset Management, current and former GE and GE Asset Management executive officers and employees who served on fiduciary bodies responsible for aspects of the GE RSP during the class period. Like similar lawsuits that have been brought against other companies in recent years, this action alleges that the defendants breached their fiduciary duties under ERISA in their oversight of the GE RSP, principally by retaining five proprietary funds that plaintiffs allege were underperforming as investment options for plan participants and by charging higher management fees than some alternative funds. The plaintiffs seek unspecified damages on behalf of a class of GE RSP participants and beneficiaries from September 26, 2011 through the date of any judgment. In August and December 2018, the court issued orders dismissing one count of the complaint and denying GE’s motion to dismiss the remaining counts. We believe we have defenses to the claims and are responding accordingly.

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Bank BPH. As previously reported, GE Capital’s subsidiary Bank BPH, along with other Polish banks, has been subject to ongoing litigation in Poland related to its portfolio of floating rate residential mortgages, with cases brought by individual borrowers seeking relief related to their foreign currency-denominated mortgages in various courts throughout Poland. Approximately 86% of the Bank BPH portfolio is indexed to or denominated in foreign currencies (primarily Swiss francs), and the total portfolio had a carrying value of $2.5 billion at December 31, 2019. In October 2019, the European Court of Justice (ECJ) issued a decision about the approach to remedy in a case involving another Polish bank’s foreign currency loans, and in January 2020, a pending case involving a Bank BPH loan was referred to the ECJ. While there remains significant uncertainty as to how the prior ECJ decision, or a future decision on the Bank BPH case, will influence the Polish courts as they consider individual cases, we are observing an increase in the number of lawsuits brought against Bank BPH and other banks in Poland with similar portfolios that may continue in future reporting periods. We also believe there is a potential for unifying rules of decision to emerge regarding both the finding of liability and approach to remedy that could change our estimate of the potential effects of borrower litigation. Future adverse developments in the potential for legislative relief or in litigation across the Polish banking industry as a result of ECJ decisions or otherwise could result in losses related to these loans in future reporting periods.

ENVIRONMENTAL, HEALTH AND SAFETY MATTERS. Our operations, like operations of other companies engaged in similar businesses, involve the use, disposal and cleanup of substances regulated under environmental protection laws and nuclear decommissioning regulations. Additionally, like many other industrial companies, we and our subsidiaries are defendants in various lawsuits related to alleged worker exposure to asbestos or other hazardous materials. Liabilities for environmental remediation, nuclear decommissioning and worker exposure claims exclude possible insurance recoveries. It is reasonably possible that our exposure will exceed amounts accrued. However, due to uncertainties about the status of laws, regulations, technology and information related to individual sites and lawsuits, such amounts are not reasonably estimable. Total reserves related to environmental remediation, nuclear decommissioning and worker exposure claims were $2,484 million and $2,172 million at December 31, 2019 and 2018, respectively.

As previously reported, in 2000, GE and the Environmental Protection Agency (EPA) entered into a consent decree relating to PCB cleanup of the Housatonic River in Massachusetts. Following EPA’s release in September 2015 of an intended final remediation decision, GE and EPA engaged in mediation and the first step of the dispute resolution process contemplated by the consent decree. In October 2016, the EPA issued its final decision pursuant to the consent decree, which GE and several other interested parties appealed to EPA’s Environmental Appeals Board (EAB). The EAB issued its decision in January 2018, affirming parts of EPA’s decision and granting relief to GE on certain significant elements of its challenge. The EAB remanded the decision back to EPA to address those elements and reissue a revised final remedy, and EPA convened a mediation process with GE and interested stakeholders. In February 2020, EPA announced an agreement between EPA and many of the mediation stakeholders, including GE, concerning a revised Housatonic River remedy. EPA will next propose this remedy for public comment and then finalize a revised remedy. As of December 31, 2019, and based on its assessment of current facts and circumstances and its defenses, GE believes that it has recorded adequate reserves to cover future obligations associated with the proposed final remedy.

Expenditures for site remediation, nuclear decommissioning and worker exposure claims amounted to approximately $236 million, $214 million, and $227 million for the years ended December 31, 2019, 2018, and 2017, respectively. We presently expect that such expenditures will be approximately $350 million and $250 million in 2020 and 2021, respectively.
NOTE 24. CASH FLOWS INFORMATION

Changes in operating assets and liabilities are net of acquisitions and dispositions of principal businesses.

Amounts reported in the Proceeds from sales of discontinued operations and Proceeds from principal business dispositions captions in our consolidated Statement of Cash Flows are net of cash transferred and included certain deal-related costs. Amounts reported in the Net cash from (payments for) principal businesses purchased caption are net of cash acquired and included certain deal-related costs and debt assumed and immediately repaid in acquisitions.

**GE For the years ended December 31 (In millions)**

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increase (decrease) in employee benefit liabilities(a)</td>
<td>$227</td>
<td>$587</td>
<td>$(68)</td>
</tr>
<tr>
<td>Other gains on investing activities</td>
<td>$(723)</td>
<td>$(378)</td>
<td>$(138)</td>
</tr>
<tr>
<td>Restructuring and other charges(b)</td>
<td>1,144</td>
<td>2,244</td>
<td>2,781</td>
</tr>
<tr>
<td>Restructuring and other cash expenditures</td>
<td>(1,157)</td>
<td>(1,474)</td>
<td>(1,484)</td>
</tr>
<tr>
<td>Increase (decrease) in equipment project accruals</td>
<td>(314)</td>
<td>(939)</td>
<td>(212)</td>
</tr>
<tr>
<td>Baker Hughes Class B dividends received</td>
<td>282</td>
<td>494</td>
<td>251</td>
</tr>
<tr>
<td>Other(c)</td>
<td>613</td>
<td>142</td>
<td>374</td>
</tr>
<tr>
<td>All other operating activities</td>
<td>$72</td>
<td>$676</td>
<td>$1,504</td>
</tr>
<tr>
<td>Derivative settlements (net)</td>
<td>$(14)</td>
<td>$(947)</td>
<td>$(1,016)</td>
</tr>
<tr>
<td>Investments in intangible assets (net)</td>
<td>(30)</td>
<td>(496)</td>
<td>(321)</td>
</tr>
<tr>
<td>Other investments (net)(d)</td>
<td>791</td>
<td>726</td>
<td>(1,404)</td>
</tr>
<tr>
<td>Sales of retained ownership interests in Wabtec</td>
<td>3,383</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td>Other(e)</td>
<td>(455)</td>
<td>77</td>
<td>(6,698)</td>
</tr>
<tr>
<td>All other investing activities</td>
<td>$3,675</td>
<td>$(640)</td>
<td>$(9,439)</td>
</tr>
<tr>
<td>Disposition of Baker Hughes noncontrolling interests</td>
<td>$—</td>
<td>$4,373</td>
<td>$308</td>
</tr>
<tr>
<td>Acquisition of noncontrolling interests(f)</td>
<td>(28)</td>
<td>(3,345)</td>
<td>(135)</td>
</tr>
<tr>
<td>Other(g)</td>
<td>(284)</td>
<td>79</td>
<td>117</td>
</tr>
<tr>
<td>All other financing activities</td>
<td>$(312)</td>
<td>$1,107</td>
<td>$290</td>
</tr>
<tr>
<td>Open market purchases under share repurchase program</td>
<td>$(10)</td>
<td>$(245)</td>
<td>$(3,506)</td>
</tr>
<tr>
<td>Other purchases</td>
<td>(47)</td>
<td>(23)</td>
<td>(67)</td>
</tr>
<tr>
<td>Dispositions</td>
<td>84</td>
<td>250</td>
<td>1,021</td>
</tr>
<tr>
<td>Net dispositions (purchases) of GE shares for treasury</td>
<td>$29</td>
<td>$(17)</td>
<td>$(2,550)</td>
</tr>
</tbody>
</table>

(a) Included non-cash adjustments for stock-based compensation expenses.

(b) Excluded non-cash adjustments reflected as Depreciation and amortization of property, plant and equipment or Amortization of intangible assets in our consolidated Statement of Cash Flows.

(c) Included other adjustments to net income, such as write-downs of assets and the impacts of acquisition accounting and changes in other assets and other liabilities classified as operating activities, such as the timing of payments of customer allowances.

(d) Included the provision of a promissory note to Baker Hughes in 2017 and subsequent principal collections in 2018 and 2019. See Note 2.

(e) Included net activity related to settlements between our continuing operations and discontinued operations. In 2017, this was primarily driven by funding in order to complete the Baker Hughes acquisition.

(f) Primarily included the acquisition of Alstom's interest in the grid technology, renewable energy, and global nuclear and French steam power joint ventures for $(3,105) million in the fourth quarter of 2018. See Note 16.

(g) Primarily included debt tender expenditures of $(255) million incurred to purchase GE long-term debt in 2019.
### GE CAPITAL

For the years ended December 31  
(\textit{In millions})

<table>
<thead>
<tr>
<th>Description</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash collateral and settlements received (paid) on derivative contracts</td>
<td>$1,263</td>
<td>$(708)</td>
<td>$836</td>
</tr>
<tr>
<td>Increase (decrease) in other liabilities</td>
<td>(1,470)</td>
<td>240</td>
<td>(798)</td>
</tr>
<tr>
<td>Other(a)</td>
<td>811</td>
<td>627</td>
<td>11,076</td>
</tr>
<tr>
<td><strong>All other operating activities</strong></td>
<td>$605</td>
<td>$158</td>
<td>11,114</td>
</tr>
<tr>
<td>Increase in loans to customers</td>
<td>$(15,022)</td>
<td>$(30,207)</td>
<td>$(45,251)</td>
</tr>
<tr>
<td>Principal collections from customers - loans</td>
<td>18,083</td>
<td>37,237</td>
<td>47,471</td>
</tr>
<tr>
<td>Investment in equipment for financing leases</td>
<td>(18)</td>
<td>(306)</td>
<td>(585)</td>
</tr>
<tr>
<td>Principal collections from customers - financing leases(b)</td>
<td>—</td>
<td>802</td>
<td>1,011</td>
</tr>
<tr>
<td>Sales of financing receivables</td>
<td>345</td>
<td>2,458</td>
<td>251</td>
</tr>
<tr>
<td><strong>Net decrease (increase) in GE Capital financing receivables</strong></td>
<td>$3,389</td>
<td>$9,986</td>
<td>$2,897</td>
</tr>
<tr>
<td>Purchases of investment securities</td>
<td>$(6,205)</td>
<td>$(5,775)</td>
<td>$(2,867)</td>
</tr>
<tr>
<td>Dispositions and maturities of investment securities</td>
<td>4,589</td>
<td>8,309</td>
<td>10,001</td>
</tr>
<tr>
<td>Decrease (increase) in other assets - investments</td>
<td>1,347</td>
<td>(4,516)</td>
<td>(8,497)</td>
</tr>
<tr>
<td>Other(c)</td>
<td>2,886</td>
<td>2,464</td>
<td>4,375</td>
</tr>
<tr>
<td><strong>All other investing activities</strong></td>
<td>$2,617</td>
<td>$482</td>
<td>3,013</td>
</tr>
<tr>
<td>Short-term (91 to 365 days)</td>
<td>$(10,515)</td>
<td>$(14,251)</td>
<td>$(18,591)</td>
</tr>
<tr>
<td>Long-term (longer than one year)</td>
<td>(991)</td>
<td>(5,460)</td>
<td>(2,054)</td>
</tr>
<tr>
<td>Principal payments - non-recourse, leveraged leases</td>
<td>(126)</td>
<td>(125)</td>
<td>(362)</td>
</tr>
<tr>
<td><strong>Repayments and other reductions (maturities longer than 90 days)</strong></td>
<td>$(11,632)</td>
<td>$(19,836)</td>
<td>$(21,007)</td>
</tr>
<tr>
<td>Redemption of investment contracts</td>
<td>$(279)</td>
<td>$(268)</td>
<td>$(344)</td>
</tr>
<tr>
<td>Settlements paid on derivative contracts</td>
<td>(864)</td>
<td>(2,235)</td>
<td>(212)</td>
</tr>
<tr>
<td>Other</td>
<td>324</td>
<td>95</td>
<td>276</td>
</tr>
<tr>
<td><strong>All other financing activities</strong></td>
<td>$(819)</td>
<td>$(2,408)</td>
<td>$(280)</td>
</tr>
</tbody>
</table>

(a) Primarily included non-cash adjustments for insurance-related charges recorded in 2019 and 2017.
(b) In 2019, per ASU No. 2016-02, \textit{Leases}, principal collections from customers on financing leases is classified as cash from operating activities.
(c) Primarily included cash related to our current receivables and supply chain finance programs and net activity related to settlements between our continuing operations (primarily our treasury operations) and businesses in discontinued operations.
NOTE 25. INTERCOMPANY TRANSACTIONS

Transactions between related companies may include, but are not limited to, the following: GE Capital working capital services to GE, including current receivables and supply chain finance programs; GE Capital finance transactions, including related GE guarantees to GE Capital; GE Capital financing of GE long-term receivables; and aircraft engines, power equipment and renewable energy equipment manufactured by GE that are installed on GE Capital investments, including leased equipment.

In addition to the above transactions that primarily enable growth for the GE businesses, there are routine related party transactions, which include, but are not limited to, the following: expenses related to parent-subsidiary pension plans; buildings and equipment leased between GE and GE Capital, including sale-leaseback transactions; information technology (IT) and other services sold to GE Capital by GE; settlements of tax liabilities; and various investments, loans and allocations of GE corporate overhead costs.

Presented below is a walk of intercompany eliminations from the combined GE and GE Capital totals to the consolidated cash flows.

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Combined GE and GE Capital cash from (used for) operating activities - continuing operations</td>
<td>$6,495</td>
<td>$2,282</td>
<td>$13,853</td>
</tr>
<tr>
<td>GE current receivables sold to GE Capital</td>
<td>1,081</td>
<td>5</td>
<td>(4,435)</td>
</tr>
<tr>
<td>GE long-term receivables sold to GE Capital</td>
<td>468</td>
<td>1,079</td>
<td>(250)</td>
</tr>
<tr>
<td>Supply chain finance programs(a)</td>
<td>2,289</td>
<td>(18)</td>
<td>302</td>
</tr>
<tr>
<td>GE Capital common dividends to GE</td>
<td>—</td>
<td>—</td>
<td>(4,016)</td>
</tr>
<tr>
<td>Other reclassifications and eliminations</td>
<td>86</td>
<td>(138)</td>
<td>387</td>
</tr>
<tr>
<td>Consolidated cash from (used for) operating activities-continuing operations</td>
<td>$10,419</td>
<td>$3,210</td>
<td>$5,840</td>
</tr>
</tbody>
</table>

| Combined GE and GE Capital cash from (used for) investing activities - continuing operations | $13,509 | $14,915 | $(3,473) |
| GE current receivables sold to GE Capital | (1,677) | (839) | 4,561 |
| GE long-term receivables sold to GE Capital | (468) | (1,079) | 250 |
| Supply chain finance programs(a) | (2,289) | 18 | (302) |
| GE Capital loans to GE | — | 6,479 | 7,271 |
| Repayment of GE Capital loans by GE | (1,523) | — | (1,329) |
| Capital contribution from GE to GE Capital | 4,000 | — | — |
| Other reclassifications and eliminations | (868) | (570) | (251) |
| Consolidated cash from (used for) investing activities-continuing operations | $10,684 | $18,925 | $6,728 |

| Combined GE and GE Capital cash from (used for) financing activities - continuing operations | $(14,665) | $(22,408) | $(21,738) |
| GE current receivables sold to GE Capital | 596 | 835 | (127) |
| GE Capital common dividends to GE | — | — | 4,016 |
| GE Capital loans to GE | — | (6,479) | (7,271) |
| Repayment of GE Capital loans by GE | 1,523 | — | 1,329 |
| Capital contribution from GE to GE Capital | (4,000) | — | — |
| Other reclassifications and eliminations | 782 | 706 | (136) |
| Consolidated cash from (used for) financing activities-continuing operations | $(15,764) | $(27,345) | $(23,927) |

(a) Represents the reduction of the GE liability associated with the funded participation in a supply chain finance program with GE Capital, primarily as a result of GE Capital's sale of the program platform to MUFG Union Bank, N.A. (MUFG) in 2019.

GE current receivables sold to GE Capital excludes $303 million, $5,192 million and $4,411 million related to cash payments received on the Receivable facility deferred purchase price in the years ended December 31, 2019, 2018 and 2017, respectively, which are reflected as Cash from investing activities in the GE Capital and Consolidated columns of our consolidated Statement of Cash Flows. Sales of current and long-term receivables from GE to GE Capital are classified as Cash from operating activities in the GE column of our Statement of Cash Flows. See Note 4 for further information.
NOTE 26. OPERATING SEGMENTS

BASIS FOR PRESENTATION. Our operating businesses are organized based on the nature of markets and customers. Segment accounting policies are the same as described and referenced in Note 1. Segment results for our financial services businesses reflect the discrete tax effect of transactions.

A description of our operating segments as of December 31, 2019, can be found in the Summary of Operating Segments section within MD&A.

### SEGMENT REVENUES

#### REVENUES (In millions)

<table>
<thead>
<tr>
<th></th>
<th>Total revenues(a)</th>
<th>Intersegment revenues(b)</th>
<th>External revenues</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Renewable Energy</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aviation</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Healthcare</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total industrial segment revenues</td>
<td>86,778</td>
<td>86,789</td>
<td>89,776</td>
</tr>
<tr>
<td>Capital</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corporate items and eliminations</td>
<td>(305)</td>
<td>673</td>
<td>433</td>
</tr>
<tr>
<td>Total</td>
<td>$95,214</td>
<td>$97,012</td>
<td>$99,279</td>
</tr>
</tbody>
</table>

(a) Revenues of GE businesses include income from sales of goods and services to customers.

(b) Sales from one component to another generally are priced at equivalent commercial selling prices.

The equipment and services revenues classification in the table below is consistent with our segment MD&A presentation.

#### SEGMENT REVENUES

<table>
<thead>
<tr>
<th></th>
<th>Equipment</th>
<th>Services</th>
<th>Total</th>
<th>Equipment</th>
<th>Services</th>
<th>Total</th>
<th>Equipment</th>
<th>Services</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td>$6,247</td>
<td>$12,378</td>
<td>$18,625</td>
<td>$8,077</td>
<td>$14,073</td>
<td>$22,150</td>
<td>$12,909</td>
<td>$16,517</td>
<td>$29,426</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>12,267</td>
<td>3,069</td>
<td>15,337</td>
<td>11,419</td>
<td>2,870</td>
<td>14,288</td>
<td>13,969</td>
<td>352</td>
<td>14,321</td>
</tr>
<tr>
<td>Aviation</td>
<td>12,804</td>
<td>20,071</td>
<td>32,875</td>
<td>11,499</td>
<td>19,067</td>
<td>30,566</td>
<td>10,215</td>
<td>16,797</td>
<td>27,013</td>
</tr>
<tr>
<td>Healthcare</td>
<td>11,585</td>
<td>8,357</td>
<td>19,942</td>
<td>11,422</td>
<td>8,363</td>
<td>19,784</td>
<td>10,771</td>
<td>8,246</td>
<td>19,017</td>
</tr>
<tr>
<td>Total industrial segment revenues</td>
<td>$42,904</td>
<td>$43,875</td>
<td>$86,778</td>
<td>$42,416</td>
<td>$44,372</td>
<td>$86,789</td>
<td>$47,864</td>
<td>$41,913</td>
<td>$89,776</td>
</tr>
</tbody>
</table>

#### SEGMENT REVENUES

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Gas Power</td>
<td>$13,122</td>
<td>$13,296</td>
<td>$17,100</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Power Portfolio</td>
<td>5,503</td>
<td>8,853</td>
<td>12,326</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Onshore Wind</td>
<td>$10,421</td>
<td>$8,220</td>
<td>$8,055</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grid Solutions equipment and services</td>
<td>4,062</td>
<td>4,772</td>
<td>5,117</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Other</td>
<td>855</td>
<td>1,296</td>
<td>1,149</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>$15,337</td>
<td>$14,288</td>
<td>$14,321</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Commercial</td>
<td>$24,217</td>
<td>$22,724</td>
<td>$19,709</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Military</td>
<td>4,389</td>
<td>4,103</td>
<td>3,991</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Systems &amp; Other</td>
<td>4,269</td>
<td>3,740</td>
<td>3,314</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aviation</td>
<td>$32,875</td>
<td>$30,566</td>
<td>$27,013</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Healthcare Systems</td>
<td>$14,648</td>
<td>$14,886</td>
<td>$14,460</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Life Sciences</td>
<td>5,294</td>
<td>4,898</td>
<td>4,557</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Healthcare</td>
<td>$19,942</td>
<td>$19,784</td>
<td>$19,017</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total industrial segment revenues</td>
<td>$86,778</td>
<td>$86,789</td>
<td>$89,776</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital(a)</td>
<td>8,741</td>
<td>9,551</td>
<td>9,070</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corporate items and eliminations</td>
<td>(305)</td>
<td>673</td>
<td>433</td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Consolidated revenues

<p>| | | | |</p>
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>95,214</td>
<td>97,012</td>
<td>99,279</td>
</tr>
</tbody>
</table>

(a) Substantially all of our revenues at GE Capital are outside of the scope of ASC 606.

Revenues from customers located in the United States were $39,372 million, $39,876 million and $41,468 million for the years ended December 31, 2019, 2018 and 2017, respectively. Revenues from customers located outside the United States were $55,843 million, $57,136 million and $57,811 million for the years ended December 31, 2019, 2018 and 2017, respectively.
**REMAINING PERFORMANCE OBLIGATION.** As of December 31, 2019, the aggregate amount of the contracted revenues allocated to our unsatisfied (or partially unsatisfied) performance obligations was $245,434 million. We expect to recognize revenue as we satisfy our remaining performance obligations as follows: 1) equipment-related remaining performance obligation of $48,487 million of which 58%, 76% and 88% is expected to be recognized within 1, 2 and 5 years, respectively, and the remaining thereafter; and 2) services-related remaining performance obligations of $196,947 million of which 14%, 46%, 72% and 83% is expected to be recognized within 1, 5, 10 and 15 years, respectively, and the remaining thereafter. Contract modifications could affect both the timing to complete as well as the amount to be received as we fulfill the related remaining performance obligations.

Total sales of goods and services to agencies of the U.S. Government were complete as well as the amount to be received as we fulfill the related remaining performance obligations.

**PROFIT AND EARNINGS** For the years ended December 31 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td>$386</td>
<td>$(808)</td>
<td>$1,894</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>(666)</td>
<td>292</td>
<td>728</td>
</tr>
<tr>
<td>Aviation</td>
<td>6,820</td>
<td>6,466</td>
<td>5,370</td>
</tr>
<tr>
<td>Healthcare</td>
<td>3,896</td>
<td>3,698</td>
<td>3,488</td>
</tr>
<tr>
<td><strong>Total industrial segment profit</strong></td>
<td>10,436</td>
<td>9,647</td>
<td>11,479</td>
</tr>
<tr>
<td>Capital</td>
<td>(530)</td>
<td>(489)</td>
<td>(6,765)</td>
</tr>
<tr>
<td><strong>Total segment profit</strong></td>
<td>9,906</td>
<td>9,158</td>
<td>4,714</td>
</tr>
<tr>
<td>Corporate items and eliminations</td>
<td>(2,212)</td>
<td>(2,837)</td>
<td>(3,798)</td>
</tr>
<tr>
<td>GE goodwill impairments</td>
<td>(1,486)</td>
<td>(22,136)</td>
<td>(1,165)</td>
</tr>
<tr>
<td>GE interest and other financial charges</td>
<td>(2,115)</td>
<td>(2,415)</td>
<td>(2,538)</td>
</tr>
<tr>
<td>GE non-operating benefit costs</td>
<td>(2,828)</td>
<td>(2,740)</td>
<td>(2,409)</td>
</tr>
<tr>
<td>GE provision for income taxes</td>
<td>(1,309)</td>
<td>(467)</td>
<td>(3,493)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations attributable to GE common shareholders</strong></td>
<td>(44)</td>
<td>(21,438)</td>
<td>(6,889)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from discontinued operations, net of taxes</strong></td>
<td>(5,335)</td>
<td>(1,363)</td>
<td>(312)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests, discontinued operations</td>
<td>60</td>
<td>1</td>
<td>(81)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from discontinued operations, net of taxes and noncontrolling interests</strong></td>
<td>(5,395)</td>
<td>(1,364)</td>
<td>(231)</td>
</tr>
<tr>
<td><strong>Consolidated net earnings (loss) attributable to GE common shareholders</strong></td>
<td>$(5,439)</td>
<td>$(22,802)</td>
<td>$(8,920)</td>
</tr>
</tbody>
</table>

(a) Included amounts for Power, Renewable Energy, Aviation and Healthcare, for which our measure of segment profit excludes interest and other financial charges and income taxes.

<table>
<thead>
<tr>
<th>For the years ended December 31 (In millions)</th>
<th>Interest and other financial charges</th>
<th>Benefit (provision) for income taxes</th>
</tr>
</thead>
<tbody>
<tr>
<td>Capital</td>
<td>$2,532</td>
<td>$2,982</td>
</tr>
<tr>
<td>Corporate items and eliminations(a)</td>
<td>1,695</td>
<td>1,784</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$4,227</td>
<td>$4,766</td>
</tr>
</tbody>
</table>

(a) Included amounts for Power, Renewable Energy, Aviation and Healthcare, for which our measure of segment profit excludes interest and other financial charges and income taxes.

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Power</td>
<td>$26,731</td>
<td>$27,389</td>
<td>$55,827</td>
<td>$277</td>
<td>$358</td>
<td>$1,018</td>
</tr>
<tr>
<td>Renewable Energy</td>
<td>15,935</td>
<td>16,400</td>
<td>18,466</td>
<td>455</td>
<td>303</td>
<td>677</td>
</tr>
<tr>
<td>Aviation</td>
<td>41,647</td>
<td>38,021</td>
<td>37,473</td>
<td>1,031</td>
<td>1,070</td>
<td>1,426</td>
</tr>
<tr>
<td>Healthcare</td>
<td>30,514</td>
<td>28,048</td>
<td>28,408</td>
<td>395</td>
<td>378</td>
<td>393</td>
</tr>
<tr>
<td>Capital(c)</td>
<td>117,546</td>
<td>119,329</td>
<td>150,805</td>
<td>3,830</td>
<td>4,569</td>
<td>3,680</td>
</tr>
<tr>
<td>Corporate items and eliminations(d)</td>
<td>29,565</td>
<td>18,032</td>
<td>10,758</td>
<td>(175)</td>
<td>(46)</td>
<td>(64)</td>
</tr>
<tr>
<td><strong>Total continuing</strong></td>
<td>$261,939</td>
<td>$247,219</td>
<td>$301,737</td>
<td>$5,813</td>
<td>$6,632</td>
<td>$7,130</td>
</tr>
</tbody>
</table>

(a) Additions to property, plant and equipment include amounts relating to principal businesses purchased.
(b) Included amortization expense related to intangible assets.
(c) Included Capital deferred income taxes that are presented as assets for purposes of our balance sheet presentation.
(d) Included GE deferred income taxes that are presented as assets for purposes of our balance sheet presentation.
Total assets of Power, Renewable Energy, Aviation, Healthcare, Capital and Corporate at December 31, 2019, include investments in and advances to associated companies of $565 million, $630 million, $2,073 million, $245 million, $2,159 million and $45 million, respectively. Investments in and advances to associated companies contributed approximately $(4) million, $(2) million, $204 million, $19 million, $324 million and $(11) million to pre-tax income for the year ended December 31, 2019 of Power, Renewable Energy, Aviation, Healthcare, Capital and Corporate, respectively.

We classify certain assets that cannot meaningfully be associated with specific geographic areas as “Other Global” for this purpose.

### December 31 (In millions)

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>U.S.</td>
<td>$144,405</td>
<td>$126,566</td>
</tr>
<tr>
<td>Non-U.S.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Europe</td>
<td>70,565</td>
<td>70,007</td>
</tr>
<tr>
<td>Asia</td>
<td>22,089</td>
<td>22,355</td>
</tr>
<tr>
<td>Americas</td>
<td>13,435</td>
<td>12,871</td>
</tr>
<tr>
<td>Other Global</td>
<td>11,445</td>
<td>15,420</td>
</tr>
<tr>
<td>Total Non-U.S.</td>
<td>$117,534</td>
<td>$120,653</td>
</tr>
<tr>
<td>Total assets (Continuing Operations)</td>
<td>$261,939</td>
<td>$247,219</td>
</tr>
</tbody>
</table>

The increase in total continuing assets from December 31, 2018 to December 31, 2019 is primarily due to the deconsolidation of our Baker Hughes segment and classification of our retained interest in Baker Hughes within investment securities, as well as lower sales of receivables and the effect of adopting new leasing standards.

Property, plant and equipment – net associated with operations based in the United States were $11,992 million, $11,868 million and $12,393 million at December 31, 2019, 2018 and 2017, respectively. Property, plant and equipment – net associated with operations based outside the United States were $31,298 million, $31,743 million and $33,576 million at December 31, 2019, 2018 and 2017, respectively.

**NOTE 27. GUARANTOR FINANCIAL INFORMATION**

GE Capital International Funding Company Unlimited Company (the Issuer) previously issued senior unsecured registered notes that are fully and unconditionally, jointly and severally guaranteed by both the Company and GE Capital International Holdings Limited (each a Guarantor, and together, the Guarantors). The Company is required to provide certain financial information regarding the Issuer and the Guarantors of the registered securities, specifically Condensed Consolidating Statements of Earnings and Comprehensive Income, Condensed Consolidating Statements of Financial Position and Condensed Consolidating Statements of Cash Flows for:

- General Electric Company (the Parent Company Guarantor) – prepared with investments in subsidiaries accounted for under the equity method of accounting and excluding any inter-segment eliminations;
- GE Capital International Funding Company Unlimited Company (the Subsidiary Issuer) – finance subsidiary that issued the guaranteed notes for debt;
- GE Capital International Holdings Limited (GECIHL) (the Subsidiary Guarantor) – prepared with investments in non-guarantor subsidiaries accounted for under the equity method of accounting;
- Non-Guarantor Subsidiaries – prepared on an aggregated basis excluding any elimination or consolidation adjustments and includes predominantly all non-cash adjustments for cash flows;
- Consolidating Adjustments – adjusting entries necessary to consolidate the Parent Company Guarantor with the Subsidiary Issuer, the Subsidiary Guarantor and Non-Guarantor Subsidiaries and in the comparative periods, this category includes the impact of new accounting policies adopted as described in Note 1; and
- Consolidated – prepared on a consolidated basis.
## CONDENSED CONSOLIDATING STATEMENT OF EARNINGS (LOSS) AND COMPREHENSIVE INCOME (LOSS)
FOR THE YEAR ENDED DECEMBER 31, 2019

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Parent Company</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods and services</td>
<td>$ 28,078</td>
<td>$ —</td>
<td>$ —</td>
<td>$ 154,927</td>
<td>$ (95,518)</td>
<td>$ 87,487</td>
</tr>
<tr>
<td>GE Capital revenues from services</td>
<td>—</td>
<td>964</td>
<td>64</td>
<td>9,949</td>
<td>(3,250)</td>
<td>7,728</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>28,078</td>
<td>964</td>
<td>64</td>
<td>164,876</td>
<td>(98,768)</td>
<td>95,214</td>
</tr>
<tr>
<td>Interest and other financial charges</td>
<td>1,612</td>
<td>980</td>
<td>1,405</td>
<td>1,975</td>
<td>(1,745)</td>
<td>4,227</td>
</tr>
<tr>
<td>Other costs and expenses</td>
<td>32,563</td>
<td>1</td>
<td>—</td>
<td>166,371</td>
<td>(106,876)</td>
<td>92,059</td>
</tr>
<tr>
<td><strong>Total costs and expenses</strong></td>
<td>34,175</td>
<td>981</td>
<td>1,406</td>
<td>168,346</td>
<td>(108,622)</td>
<td>96,287</td>
</tr>
<tr>
<td>Other income</td>
<td>(3,853)</td>
<td>—</td>
<td>—</td>
<td>30,453</td>
<td>(24,378)</td>
<td>2,222</td>
</tr>
<tr>
<td>Equity in earnings (loss) of affiliates</td>
<td>5,923</td>
<td>—</td>
<td>1,290</td>
<td>75,445</td>
<td>(82,658)</td>
<td>—</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations before income taxes</strong></td>
<td>(4,028)</td>
<td>(17)</td>
<td>(52)</td>
<td>102,427</td>
<td>(97,182)</td>
<td>1,149</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes</td>
<td>(1,143)</td>
<td>1</td>
<td>—</td>
<td>(228)</td>
<td>643</td>
<td>(726)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations</strong></td>
<td>(5,170)</td>
<td>(16)</td>
<td>(52)</td>
<td>102,200</td>
<td>(96,539)</td>
<td>423</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations, net of taxes</td>
<td>192</td>
<td>—</td>
<td>59</td>
<td>—</td>
<td>(5,585)</td>
<td>(5,335)</td>
</tr>
<tr>
<td><strong>Net earnings (loss)</strong></td>
<td>(4,979)</td>
<td>(16)</td>
<td>7</td>
<td>102,200</td>
<td>(102,124)</td>
<td>(4,912)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>7</td>
<td>59</td>
<td>66</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to the Company</strong></td>
<td>(4,979)</td>
<td>(16)</td>
<td>7</td>
<td>102,192</td>
<td>(102,184)</td>
<td>(4,979)</td>
</tr>
<tr>
<td>Other comprehensive income</td>
<td>2,681</td>
<td>—</td>
<td>(1,022)</td>
<td>2,280</td>
<td>(1,258)</td>
<td>2,681</td>
</tr>
<tr>
<td><strong>Comprehensive income (loss) attributable to the Company</strong></td>
<td>$ (2,297)</td>
<td>$ (16)</td>
<td>$ (1,015)</td>
<td>$ 104,472</td>
<td>$ (103,441)</td>
<td>$ (2,297)</td>
</tr>
</tbody>
</table>

## CONDENSED CONSOLIDATING STATEMENT OF EARNINGS (LOSS) AND COMPREHENSIVE INCOME (LOSS)
FOR THE YEAR ENDED DECEMBER 31, 2018

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Parent Company</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods and services</td>
<td>$ 34,972</td>
<td>$ —</td>
<td>$ —</td>
<td>$ 164,691</td>
<td>$ (110,723)</td>
<td>$ 89,940</td>
</tr>
<tr>
<td>GE Capital revenues from services</td>
<td>—</td>
<td>917</td>
<td>1,038</td>
<td>9,531</td>
<td>(3,414)</td>
<td>8,072</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>34,972</td>
<td>917</td>
<td>1,038</td>
<td>174,222</td>
<td>(114,136)</td>
<td>97,012</td>
</tr>
<tr>
<td>Interest and other financial charges</td>
<td>1,728</td>
<td>911</td>
<td>2,560</td>
<td>2,459</td>
<td>(2,893)</td>
<td>4,766</td>
</tr>
<tr>
<td>Other costs and expenses</td>
<td>47,471</td>
<td>—</td>
<td>1</td>
<td>186,262</td>
<td>(118,180)</td>
<td>115,554</td>
</tr>
<tr>
<td><strong>Total costs and expenses</strong></td>
<td>49,199</td>
<td>911</td>
<td>2,561</td>
<td>188,721</td>
<td>(121,073)</td>
<td>120,320</td>
</tr>
<tr>
<td>Other income</td>
<td>3,910</td>
<td>—</td>
<td>—</td>
<td>29,268</td>
<td>(30,857)</td>
<td>2,321</td>
</tr>
<tr>
<td>Equity in earnings (loss) of affiliates</td>
<td>(11,404)</td>
<td>—</td>
<td>1,554</td>
<td>240,036</td>
<td>(230,186)</td>
<td>—</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations before income taxes</strong></td>
<td>(21,721)</td>
<td>6</td>
<td>31</td>
<td>254,803</td>
<td>(254,106)</td>
<td>(20,987)</td>
</tr>
<tr>
<td>Benefit (provision) for income taxes</td>
<td>1,092</td>
<td>5</td>
<td>—</td>
<td>(2,381)</td>
<td>1,191</td>
<td>(93)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations</strong></td>
<td>(20,629)</td>
<td>11</td>
<td>31</td>
<td>252,422</td>
<td>(252,915)</td>
<td>(21,080)</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations, net of taxes</td>
<td>(1,726)</td>
<td>—</td>
<td>(39)</td>
<td>—</td>
<td>401</td>
<td>(1,363)</td>
</tr>
<tr>
<td><strong>Net earnings (loss)</strong></td>
<td>(22,355)</td>
<td>11</td>
<td>(8)</td>
<td>252,422</td>
<td>(252,514)</td>
<td>(22,443)</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(204)</td>
<td>116</td>
<td>(89)</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to the Company</strong></td>
<td>(22,355)</td>
<td>11</td>
<td>(8)</td>
<td>252,627</td>
<td>(252,629)</td>
<td>(22,355)</td>
</tr>
<tr>
<td>Other comprehensive income</td>
<td>(10)</td>
<td>—</td>
<td>(82)</td>
<td>(2,840)</td>
<td>2,922</td>
<td>(10)</td>
</tr>
<tr>
<td><strong>Comprehensive income (loss) attributable to the Company</strong></td>
<td>$ (22,364)</td>
<td>$ 11</td>
<td>$ (90)</td>
<td>$ 249,786</td>
<td>$ (249,707)</td>
<td>$ (22,364)</td>
</tr>
</tbody>
</table>
## CONDENSED CONSOLIDATING STATEMENT OF EARNINGS (LOSS) AND COMPREHENSIVE INCOME (LOSS)
FOR THE YEAR ENDED DECEMBER 31, 2017

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Parent Company Guarantor</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods and services</td>
<td>$35,551</td>
<td>$—</td>
<td>$—</td>
<td>$161,172</td>
<td>$(104,782)</td>
<td>$91,942</td>
</tr>
<tr>
<td>GE Capital revenues from services</td>
<td>—</td>
<td>703</td>
<td>800</td>
<td>9,888</td>
<td>$(4,053)</td>
<td>7,337</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td>$35,551</td>
<td>703</td>
<td>800</td>
<td>171,060</td>
<td>$(108,835)</td>
<td>99,279</td>
</tr>
<tr>
<td>Interest and other financial charges</td>
<td>1,644</td>
<td>652</td>
<td>2,006</td>
<td>3,343</td>
<td>$(2,990)</td>
<td>7,337</td>
</tr>
<tr>
<td>Other costs and expenses</td>
<td>38,765</td>
<td>—</td>
<td>18</td>
<td>177,223</td>
<td>$(107,954)</td>
<td>108,052</td>
</tr>
<tr>
<td><strong>Total costs and expenses</strong></td>
<td>40,409</td>
<td>653</td>
<td>2,023</td>
<td>180,566</td>
<td>$(110,943)</td>
<td>112,707</td>
</tr>
<tr>
<td><strong>Other income</strong></td>
<td>$(959)</td>
<td>—</td>
<td>—</td>
<td>75,291</td>
<td>$(72,249)</td>
<td>2,083</td>
</tr>
<tr>
<td><strong>Equity in earnings (loss) of affiliates</strong></td>
<td>553</td>
<td>—</td>
<td>1,938</td>
<td>109,521</td>
<td>$(112,012)</td>
<td>—</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations before income taxes</strong></td>
<td>$(5,263)</td>
<td>50</td>
<td>714</td>
<td>175,307</td>
<td>$(182,152)</td>
<td>$(11,345)</td>
</tr>
<tr>
<td><strong>Benefit (provision) for income taxes</strong></td>
<td>$(2,896)</td>
<td>(5)</td>
<td>115</td>
<td>5,877</td>
<td>$(282)</td>
<td>2,808</td>
</tr>
<tr>
<td><strong>Earnings (loss) from continuing operations</strong></td>
<td>$(8,159)</td>
<td>45</td>
<td>829</td>
<td>181,184</td>
<td>$(182,435)</td>
<td>$(8,536)</td>
</tr>
<tr>
<td><strong>Earnings (loss) from discontinued operations, net of taxes</strong></td>
<td>$(325)</td>
<td>—</td>
<td>41</td>
<td>4</td>
<td>$(32)</td>
<td>$(312)</td>
</tr>
<tr>
<td><strong>Net earnings (loss)</strong></td>
<td>$(8,484)</td>
<td>45</td>
<td>870</td>
<td>181,187</td>
<td>$(182,467)</td>
<td>$(8,849)</td>
</tr>
<tr>
<td><strong>Less net earnings (loss) attributable to noncontrolling interests</strong></td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(137)</td>
<td>$(228)</td>
<td>$(365)</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to the Company</strong></td>
<td>$(8,484)</td>
<td>45</td>
<td>870</td>
<td>181,324</td>
<td>$(182,239)</td>
<td>$(8,484)</td>
</tr>
<tr>
<td><strong>Other comprehensive income</strong></td>
<td>4,184</td>
<td>—</td>
<td>567</td>
<td>$(7,552)</td>
<td>6,985</td>
<td>4,184</td>
</tr>
<tr>
<td><strong>Comprehensive income (loss) attributable to the Company</strong></td>
<td>$(4,300)</td>
<td>$45</td>
<td>$1,436</td>
<td>$173,773</td>
<td>$(175,254)</td>
<td>$(4,300)</td>
</tr>
</tbody>
</table>

## CONDENSED CONSOLIDATING STATEMENT OF FINANCIAL POSITION
DECEMBER 31, 2019

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Parent Company Guarantor</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash, cash equivalents and restricted cash</td>
<td>$10,591</td>
<td>$—</td>
<td>$—</td>
<td>$26,438</td>
<td>$(636)</td>
<td>36,394</td>
</tr>
<tr>
<td>Receivables - net</td>
<td>47,170</td>
<td>17,726</td>
<td>230</td>
<td>61,026</td>
<td>$(99,104)</td>
<td>27,047</td>
</tr>
<tr>
<td>Investment in subsidiaries</td>
<td>147,397</td>
<td>—</td>
<td>40,408</td>
<td>421,613</td>
<td>$(609,418)</td>
<td>—</td>
</tr>
<tr>
<td>All other assets</td>
<td>28,377</td>
<td>236</td>
<td>—</td>
<td>291,995</td>
<td>$(118,000)</td>
<td>202,607</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$233,535</td>
<td>$17,961</td>
<td>$40,638</td>
<td>$801,071</td>
<td>$(827,158)</td>
<td>$266,048</td>
</tr>
<tr>
<td>Short-term borrowings</td>
<td>$135,172</td>
<td>$—</td>
<td>$2,981</td>
<td>$9,712</td>
<td>$(125,792)</td>
<td>22,072</td>
</tr>
<tr>
<td>Long-term and non-recourse borrowings</td>
<td>40,660</td>
<td>16,771</td>
<td>24,417</td>
<td>34,262</td>
<td>$(47,301)</td>
<td>68,809</td>
</tr>
<tr>
<td>All other liabilities</td>
<td>66,808</td>
<td>161</td>
<td>70</td>
<td>146,972</td>
<td>$(68,705)</td>
<td>145,306</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>242,640</td>
<td>16,932</td>
<td>27,468</td>
<td>190,946</td>
<td>$(241,799)</td>
<td>236,187</td>
</tr>
<tr>
<td><strong>Total liabilities and equity</strong></td>
<td>$233,535</td>
<td>$17,961</td>
<td>$40,638</td>
<td>$801,071</td>
<td>$(827,158)</td>
<td>$266,048</td>
</tr>
</tbody>
</table>
### CONDENSED CONSOLIDATING STATEMENT OF FINANCIAL POSITION
**DECEMBER 31, 2018**

(In millions)

<table>
<thead>
<tr>
<th></th>
<th>Parent Company Guarantor</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash, cash equivalents and restricted cash</td>
<td>$ 9,561</td>
<td>—</td>
<td>—</td>
<td>25,975</td>
<td>(4,412)</td>
<td>31,124</td>
</tr>
<tr>
<td>Receivables - net</td>
<td>30,466</td>
<td>17,467</td>
<td>2,792</td>
<td>69,268</td>
<td>(90,504)</td>
<td>29,488</td>
</tr>
<tr>
<td>Investment in subsidiaries</td>
<td>176,239</td>
<td>—</td>
<td>45,832</td>
<td>733,535</td>
<td>(955,605)</td>
<td>—</td>
</tr>
<tr>
<td>All other assets</td>
<td>29,615</td>
<td>12</td>
<td>—</td>
<td>359,063</td>
<td>(138,230)</td>
<td>250,460</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$ 245,881</td>
<td>17,479</td>
<td>48,623</td>
<td>$1,187,841</td>
<td>$(1,188,751)</td>
<td>$311,072</td>
</tr>
<tr>
<td>Short-term borrowings</td>
<td>$ 150,426</td>
<td>—</td>
<td>9,854</td>
<td>9,649</td>
<td>(157,153)</td>
<td>12,776</td>
</tr>
<tr>
<td>Long-term and non-recourse borrowings</td>
<td>59,800</td>
<td>16,115</td>
<td>24,341</td>
<td>41,066</td>
<td>(50,498)</td>
<td>90,824</td>
</tr>
<tr>
<td>All other liabilities</td>
<td>43,872</td>
<td>336</td>
<td>245</td>
<td>153,160</td>
<td>(41,622)</td>
<td>155,992</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>254,098</td>
<td>16,452</td>
<td>34,439</td>
<td>203,875</td>
<td>(249,273)</td>
<td>259,591</td>
</tr>
<tr>
<td><strong>Total liabilities and equity</strong></td>
<td>$ 245,881</td>
<td>17,479</td>
<td>48,623</td>
<td>$1,187,841</td>
<td>$(1,188,751)</td>
<td>$311,072</td>
</tr>
</tbody>
</table>

### CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS
**FOR THE YEAR ENDED DECEMBER 31, 2019**

(In millions)

<table>
<thead>
<tr>
<th></th>
<th>Parent Company Guarantor</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash from (used for) operating activities(a)</td>
<td>$ 5,526</td>
<td>137</td>
<td>(1,685)</td>
<td>33,515</td>
<td>(28,721)</td>
<td>8,772</td>
</tr>
<tr>
<td>Cash from (used for) investing activities</td>
<td>32,210</td>
<td>(137)</td>
<td>6,223</td>
<td>400,190</td>
<td>(429,548)</td>
<td>8,939</td>
</tr>
<tr>
<td>Cash from (used for) financing activities</td>
<td>(36,706)</td>
<td>—</td>
<td>(4,538)</td>
<td>(436,933)</td>
<td>462,045</td>
<td>(16,133)</td>
</tr>
<tr>
<td>Effect of currency exchange rate changes on cash, cash equivalents and restricted cash</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>(50)</td>
<td>—</td>
<td>(50)</td>
</tr>
<tr>
<td><strong>Increase (decrease) in cash, cash equivalents and restricted cash</strong></td>
<td>1,030</td>
<td>—</td>
<td>—</td>
<td>(3,277)</td>
<td>3,776</td>
<td>1,529</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at beginning of year</td>
<td>9,561</td>
<td>—</td>
<td>—</td>
<td>30,399</td>
<td>(4,412)</td>
<td>35,548</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at end of year</td>
<td>10,591</td>
<td>—</td>
<td>—</td>
<td>27,121</td>
<td>(636)</td>
<td>37,077</td>
</tr>
<tr>
<td>Less cash, cash equivalents and restricted cash of discontinued operations at end of year</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>638</td>
<td>—</td>
<td>638</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash of continuing operations at end of year</td>
<td>$10,591</td>
<td>—</td>
<td>—</td>
<td>$26,484</td>
<td>$(636)</td>
<td>$36,439</td>
</tr>
</tbody>
</table>

(a) Parent Company Guarantor cash flows included cash from (used for) operating activities of discontinued operations of $(1,282) million.
## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2018

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Parent Company Guarantor</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash from (used for) operating activities(a)</td>
<td>$42,950</td>
<td>$(387)</td>
<td>$34,361</td>
<td>$328,029</td>
<td>$(399,976)</td>
<td>$4,978</td>
</tr>
<tr>
<td>Cash from (used for) investing activities</td>
<td>1,292</td>
<td>457</td>
<td>27,415</td>
<td>$(297,621)</td>
<td>286,736</td>
<td>18,280</td>
</tr>
<tr>
<td>Cash from (used for) financing activities</td>
<td>$(38,154)</td>
<td>(70)</td>
<td>(61,779)</td>
<td>$(48,782)</td>
<td>116,979</td>
<td>(31,807)</td>
</tr>
<tr>
<td>Effect of currency exchange rate changes on cash, cash equivalents and restricted cash</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>$(628)</td>
<td>—</td>
<td>$(628)</td>
</tr>
<tr>
<td>Increase (decrease) in cash, cash equivalents and restricted cash</td>
<td>6,089</td>
<td>—</td>
<td>(3)</td>
<td>(19,002)</td>
<td>3,739</td>
<td>(9,176)</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at beginning of year</td>
<td>3,472</td>
<td>—</td>
<td>3</td>
<td>49,400</td>
<td>(8,151)</td>
<td>44,724</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at end of year</td>
<td>9,561</td>
<td>—</td>
<td>—</td>
<td>30,399</td>
<td>(4,412)</td>
<td>35,548</td>
</tr>
<tr>
<td>Less cash, cash equivalents and restricted cash of discontinued operations at end of year</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>4,424</td>
<td>—</td>
<td>4,424</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash of continuing operations at end of year</td>
<td>$9,561</td>
<td>—</td>
<td>—</td>
<td>$25,975</td>
<td>$(4,412)</td>
<td>$31,124</td>
</tr>
</tbody>
</table>

(a) Parent Company Guarantor cash flows included cash from (used for) operating activities of discontinued operations of $1,991 million.

## CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2017

<table>
<thead>
<tr>
<th>(In millions)</th>
<th>Parent Company Guarantor</th>
<th>Subsidiary Issuer</th>
<th>Subsidiary Guarantor</th>
<th>Non-Guarantor Subsidiaries</th>
<th>Consolidating Adjustments</th>
<th>Consolidated</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash from (used for) operating activities(a)</td>
<td>$(29,441)</td>
<td>52</td>
<td>$4,305</td>
<td>$149,385</td>
<td>$(117,747)</td>
<td>$6,554</td>
</tr>
<tr>
<td>Cash from (used for) investing activities</td>
<td>4,432</td>
<td>52</td>
<td>(1,871)</td>
<td>(222,298)</td>
<td>234,032</td>
<td>5,379</td>
</tr>
<tr>
<td>Cash from (used for) financing activities</td>
<td>34,616</td>
<td>—</td>
<td>(2,473)</td>
<td>70,782</td>
<td>(121,410)</td>
<td>(18,484)</td>
</tr>
<tr>
<td>Effect of currency exchange rate changes on cash, cash equivalents and restricted cash</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>891</td>
<td>—</td>
<td>891</td>
</tr>
<tr>
<td>Increase (decrease) in cash, cash equivalents and restricted cash</td>
<td>743</td>
<td>—</td>
<td>(39)</td>
<td>(1,239)</td>
<td>(5,125)</td>
<td>(5,659)</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at beginning of year</td>
<td>2,729</td>
<td>—</td>
<td>41</td>
<td>50,640</td>
<td>(3,026)</td>
<td>50,384</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash at end of year</td>
<td>3,472</td>
<td>—</td>
<td>3</td>
<td>49,400</td>
<td>(8,151)</td>
<td>44,724</td>
</tr>
<tr>
<td>Less cash, cash equivalents and restricted cash of discontinued operations at end of year</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>7,901</td>
<td>—</td>
<td>7,901</td>
</tr>
<tr>
<td>Cash, cash equivalents and restricted cash of continuing operations at end of year</td>
<td>$3,472</td>
<td>—</td>
<td>3</td>
<td>$41,499</td>
<td>$(8,151)</td>
<td>$36,823</td>
</tr>
</tbody>
</table>

(a) Parent Company Guarantor cash flows included cash from (used for) operating activities of discontinued operations of $239 million.

### NOTE 28. BAKER HUGHES SUMMARIZED FINANCIAL INFORMATION

In September 2019, we deconsolidated our Baker Hughes segment and elected to account for our remaining interest in Baker Hughes (comprising 377.4 million shares and a promissory note receivable) at fair value. At December 31, 2019, the fair value of our interest in Baker Hughes was $9,888 million. Since the date of deconsolidation, we have not sold any shares of Baker Hughes and recognized an unrealized gain of $793 million for the period ended December 31, 2019 based on a share price of $25.63. See Notes 2 and 3 for further information.
Summarized financial information of Baker Hughes from the date of deconsolidation is as follows.

**From September 16 to December 31, 2019 (In millions)**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenues</td>
<td>$7,751</td>
<td></td>
</tr>
<tr>
<td>Gross Profit</td>
<td>1,558</td>
<td></td>
</tr>
<tr>
<td>Net income (loss)</td>
<td>120</td>
<td></td>
</tr>
<tr>
<td>Net income (loss)</td>
<td>60</td>
<td></td>
</tr>
</tbody>
</table>

**December 31, 2019 (In millions)**

<table>
<thead>
<tr>
<th></th>
<th>2019</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current</td>
<td>$15,222</td>
<td>38,147</td>
</tr>
<tr>
<td>Noncurrent</td>
<td></td>
<td>8,857</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td>$53,369</td>
<td></td>
</tr>
<tr>
<td>Current</td>
<td>$10,014</td>
<td></td>
</tr>
<tr>
<td>Noncurrent</td>
<td>8,857</td>
<td></td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td>$18,871</td>
<td></td>
</tr>
<tr>
<td>Noncontrolling interests</td>
<td>$12,570</td>
<td></td>
</tr>
</tbody>
</table>

Baker Hughes is a SEC registrant with separate filing requirements, and its financial information can be obtained from www.sec.gov or www.bakerhughes.com.

**NOTE 29. QUARTERLY INFORMATION (UNAUDITED)**

<table>
<thead>
<tr>
<th></th>
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<th></th>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Consolidated operations</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations</td>
<td>$983</td>
<td>446</td>
<td>$(115)</td>
<td>791</td>
<td>$(1,290)</td>
<td>$(23,014)</td>
<td>845</td>
<td>697</td>
</tr>
<tr>
<td>Earnings (loss) from discontinued operations</td>
<td>2,663</td>
<td>(1,559)</td>
<td>219</td>
<td>(122)</td>
<td>(8,093)</td>
<td>155</td>
<td>(123)</td>
<td>163</td>
</tr>
<tr>
<td>Net earnings (loss)</td>
<td>3,645</td>
<td>(1,113)</td>
<td>104</td>
<td>669</td>
<td>(9,383)</td>
<td>(22,859)</td>
<td>721</td>
<td>860</td>
</tr>
<tr>
<td>Less net earnings (loss) attributable to noncontrolling interests</td>
<td>57</td>
<td>34</td>
<td>(23)</td>
<td>(132)</td>
<td>40</td>
<td>(90)</td>
<td>(7)</td>
<td>99</td>
</tr>
<tr>
<td><strong>Net earnings (loss) attributable to the Company</strong></td>
<td>$3,588</td>
<td>$(1,147)</td>
<td>$127</td>
<td>$800</td>
<td>$(9,423)</td>
<td>$(22,769)</td>
<td>$728</td>
<td>$761</td>
</tr>
</tbody>
</table>

**Per-share amounts – earnings (loss) from continuing operations**

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Diluted earnings (loss) per share</td>
<td>0.10</td>
<td>0.03</td>
<td>$(0.03)</td>
<td>0.08</td>
<td>$(0.15)</td>
<td>$(2.64)</td>
<td>0.07</td>
<td>0.06</td>
</tr>
<tr>
<td>Basic earnings (loss) per share</td>
<td>0.10</td>
<td>0.03</td>
<td>(0.03)</td>
<td>0.08</td>
<td>(0.15)</td>
<td>(2.64)</td>
<td>0.08</td>
<td>0.06</td>
</tr>
</tbody>
</table>

**Per-share amounts – earnings (loss) from discontinued operations**

<table>
<thead>
<tr>
<th></th>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Diluted earnings (loss) per share</td>
<td>0.30</td>
<td>(0.17)</td>
<td>0.03</td>
<td>(0.01)</td>
<td>(0.93)</td>
<td>0.02</td>
<td>(0.02)</td>
<td>0.01</td>
</tr>
<tr>
<td>Basic earnings (loss) per share</td>
<td>0.30</td>
<td>(0.17)</td>
<td>0.03</td>
<td>(0.01)</td>
<td>(0.93)</td>
<td>0.02</td>
<td>(0.01)</td>
<td>0.01</td>
</tr>
</tbody>
</table>

**Dividends declared**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Diluted earnings (loss) per share</td>
<td>0.01</td>
<td>0.12</td>
<td>0.01</td>
<td>0.12</td>
<td>0.01</td>
<td>0.12</td>
<td>0.01</td>
<td>0.12</td>
</tr>
<tr>
<td>Basic earnings (loss) per share</td>
<td>0.41</td>
<td>(0.14)</td>
<td>(0.01)</td>
<td>0.07</td>
<td>(1.08)</td>
<td>(2.62)</td>
<td>0.06</td>
<td>0.07</td>
</tr>
</tbody>
</table>

**Selected data**

**GE**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods and services</td>
<td>$20,324</td>
<td>$21,138</td>
<td>$21,416</td>
<td>$22,190</td>
<td>$21,519</td>
<td>$21,273</td>
<td>$24,460</td>
<td>$24,437</td>
</tr>
<tr>
<td>Gross profit from sales</td>
<td>4,494</td>
<td>4,879</td>
<td>4,500</td>
<td>5,100</td>
<td>4,660</td>
<td>3,924</td>
<td>5,780</td>
<td>4,261</td>
</tr>
</tbody>
</table>

**GE Capital**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenues</td>
<td>2,227</td>
<td>2,173</td>
<td>2,321</td>
<td>2,429</td>
<td>2,097</td>
<td>2,473</td>
<td>2,096</td>
<td>2,476</td>
</tr>
<tr>
<td>Earnings (loss) from continuing operations attributable to the Company</td>
<td>175</td>
<td>(179)</td>
<td>99</td>
<td>(22)</td>
<td>(603)</td>
<td>58</td>
<td>259</td>
<td>101</td>
</tr>
</tbody>
</table>

For GE, gross profit from sales is sales of goods and services less costs of goods and services sold.
Earnings-per-share amounts are computed independently each quarter for earnings (loss) from continuing operations, earnings (loss) from discontinued operations and net earnings (loss). As a result, the sum of each quarter’s per-share amount may not equal the total per-share amount for the respective year; and the sum of per-share amounts from continuing operations and discontinued operations may not equal the total per-share amounts for net earnings (loss) for the respective quarters.
FORWARD-LOOKING STATEMENTS

Our public communications and SEC filings may contain statements related to future, not past, events. These forward-looking statements often address our expected future business and financial performance and financial condition, and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "will," "would," "estimate," "forecast," "target," "preliminary," or "range." Forward-looking statements by their nature address matters that are, to different degrees, uncertain, such as statements about our expected financial performance, including cash flows, revenues, organic growth, margins, earnings and earnings per share; macroeconomic and market conditions; planned and potential business or asset dispositions; our de-leveraging plans, including leverage ratios and targets, the timing and nature of actions to reduce indebtedness and our credit ratings and outlooks; GE's and GE Capital's funding and liquidity; our businesses' cost structures and plans to reduce costs; restructuring, goodwill impairment or other financial charges; or tax rates.

For us, particular uncertainties that could cause our actual results to be materially different than those expressed in our forward-looking statements include:

• our success in executing and completing, including obtaining regulatory approvals and satisfying other closing conditions for, announced GE Industrial and GE Capital business or asset dispositions or other transactions, including the planned sale of our BioPharma business within our Healthcare segment and plan to exit our equity ownership position in Baker Hughes, the timing of closing for those transactions and the expected proceeds and benefits to GE;
• our de-leveraging and capital allocation plans, including with respect to actions to reduce our indebtedness, the timing and amount of GE dividends, organic investments, and other priorities;
• further downgrades of our current short- and long-term credit ratings or ratings outlooks, or changes in rating application or methodology, and the related impact on our liquidity, funding profile, costs and competitive position;
• GE’s liquidity and the amount and timing of our GE Industrial cash flows and earnings, which may be impacted by customer, competitive, contractual and other dynamics and conditions;
• GE Capital's capital and liquidity needs, including in connection with GE Capital's run-off insurance operations and discontinued operations; the amount and timing of required capital contributions to the insurance operations and strategic actions that we may pursue; the impact of conditions in the financial and credit markets on GE Capital's ability to sell financial assets; the availability and cost of funding; and GE Capital's exposure to particular counterparties and markets;
• global economic trends, competition and geopolitical risks, including changes in the rates of investment or economic growth in key markets we serve, or an escalation of trade tensions such as those between the U.S. and China;
• changes in macroeconomic and market conditions, particularly interest rates as it relates to our pension and run-off insurance liabilities, as well as the value of stocks and other financial assets (including our equity ownership positions in Baker Hughes), oil and other commodity prices and exchange rates;
• market developments or customer actions that may affect levels of demand and the financial performance of the major industries and customers we serve, such as secular, cyclical and competitive pressures in our Power business, pricing and other pressures in the renewable energy market, levels of demand for air travel and other customer dynamics such as early aircraft retirements, conditions in key geographic markets and other shifts in the competitive landscape for our products and services;
• the length and severity of the recent coronavirus outbreak, including its impacts across our businesses on demand, operations in China and our global supply chains;
• operational execution by our businesses, including our ability to improve the operations and execution of our Power and Renewable Energy businesses, and the continued strength of our Aviation business;
• changes in law, regulation or policy that may affect our businesses, such as trade policy and tariffs, regulation related to climate change and the effects of U.S. tax reform and other tax law changes;
• our decisions about investments in new products, services and platforms, and our ability to launch new products in a cost-effective manner;
• our ability to increase margins through implementation of operational changes, restructuring and other cost reduction measures;
• the impact of regulation and regulatory, investigative and legal proceedings and legal compliance risks, including the impact of Alstom, SEC and other investigative and legal proceedings;
• the impact of actual or potential failures of our products or third-party products with which our products are integrated, such as the fleet grounding of the Boeing 737 MAX and the timing of its return to service, and related reputational effects;
• the impact of potential information technology, cybersecurity or data security breaches; and
• the other factors that are described in "Risk Factors" in this form 10-K report.

These or other uncertainties may cause our actual future results to be materially different than those expressed in our forward-looking statements. We do not undertake to update our forward-looking statements. This document includes certain forward-looking projected financial information that is based on current estimates and forecasts. Actual results could differ materially.
## DIRECTORS, EXECUTIVE OFFICERS AND CORPORATE GOVERNANCE

Information about our Executive Officers (As of February 1, 2020)

<table>
<thead>
<tr>
<th>Name</th>
<th>Position</th>
<th>Age</th>
<th>Date assumed Officer Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>H. Lawrence Culp, Jr.</td>
<td>Chairman of the Board &amp; Chief Executive Officer</td>
<td>56</td>
<td>October 2018</td>
</tr>
<tr>
<td>Jamie S. Miller</td>
<td>Senior Vice President &amp; Chief Financial Officer</td>
<td>51</td>
<td>November 2017</td>
</tr>
<tr>
<td>Michael J. Holston</td>
<td>Senior Vice President, General Counsel &amp; Secretary</td>
<td>57</td>
<td>April 2018</td>
</tr>
<tr>
<td>David L. Joyce</td>
<td>Vice Chairman of General Electric Company; President &amp; CEO, GE Aviation</td>
<td>63</td>
<td>September 2016</td>
</tr>
<tr>
<td>L. Kevin Cox</td>
<td>Senior Vice President, Chief Human Resources Officer</td>
<td>56</td>
<td>February 2019</td>
</tr>
<tr>
<td>Kieran P. Murphy</td>
<td>Senior Vice President of General Electric Company; President &amp; CEO, GE Healthcare</td>
<td>56</td>
<td>September 2018</td>
</tr>
<tr>
<td>Jérôme X. Pécresse</td>
<td>Senior Vice President of General Electric Company; President &amp; CEO, GE Renewable Energy</td>
<td>52</td>
<td>September 2018</td>
</tr>
<tr>
<td>Russell Stokes</td>
<td>Senior Vice President of General Electric Company; President &amp; CEO, GE Power Portfolio</td>
<td>48</td>
<td>September 2018</td>
</tr>
<tr>
<td>Scott L. Strazik</td>
<td>Senior Vice President of General Electric Company; CEO, GE Gas Power</td>
<td>41</td>
<td>January 2019</td>
</tr>
<tr>
<td>Thomas S. Timko</td>
<td>Vice President, Controller &amp; Chief Accounting Officer</td>
<td>51</td>
<td>September 2018</td>
</tr>
</tbody>
</table>

All Executive Officers are elected by the Board of Directors for an initial term that continues until the Board meeting immediately preceding the next annual statutory meeting of shareholders, and thereafter are elected for one-year terms or until their successors have been elected. All Executive Officers have been executives of General Electric Company for the last five years except for Messrs. Culp, Cox, Holston, Pécresse and Timko.

Prior to joining GE in April 2018 as an independent director and being elected to the position of Chairman and CEO in October 2018, Mr. Culp served as CEO at Danaher Corp. (2001-2014); as a senior advisor at Danaher Corp. (2014-2016); as a senior lecturer at Harvard Business School (2015-2018); and as a senior adviser at Bain Capital Private Equity, LP (2017-2018).

Prior to joining GE in February 2019, Mr. Cox had been Chief Human Resources Officer at American Express since 2005.

Prior to joining GE in April 2018, Mr. Holston had been general counsel at Merck since 2015, after joining the drugmaker as chief ethics and compliance officer in 2012.

Prior to joining GE in November 2015 with the acquisition of Alstom, Mr. Pécresse was an Executive Vice President of Alstom since June 2011.

Prior to joining GE in September 2018, Mr. Timko was Vice President, Controller and Chief Accounting Officer at General Motors since 2013.

The remaining information called for by this item is incorporated by reference to “Election of Directors,” “Other Governance Policies & Practices” and “Board Operations” in our definitive proxy statement for our 2020 Annual Meeting of Shareholders to be held May 5, 2020, which will be filed within 120 days of the end of our fiscal year ended December 31, 2019 (the 2020 Proxy Statement).
EXHIBITS AND FINANCIAL STATEMENT SCHEDULES

(a)1. Financial Statements
Included in the “Financial Statements and Supplementary Data” section of this report:
Management’s Annual Report on Internal Control Over Financial Reporting
Report of Independent Registered Public Accounting Firm
Statement of Earnings (Loss) for the years ended December 31, 2019, 2018 and 2017
Statement of Financial Position at December 31, 2019 and 2018
Statement of Cash Flows for the years ended December 31, 2019, 2018 and 2017
Statement of Comprehensive Income (Loss) for the years ended December 31, 2019, 2018 and 2017
Notes to consolidated financial statements
Management’s Discussion and Analysis of Financial Condition and Results of Operations - Summary of Operating Segments

(a)2. Financial Statement Schedules
The schedules listed in Reg. 210.5-04 have been omitted because they are not applicable or the required information is shown in the consolidated financial statements or notes thereto.

(a)3. Exhibit Index

<table>
<thead>
<tr>
<th>Exhibit Number</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>2(a)</td>
<td>Transaction Agreement and Plan of Merger dated as of October 30, 2016 among General Electric, Baker Hughes Incorporated, Bear Mergersub, Inc. and Bear Newco, Inc. (Incorporated by reference to Exhibit 2.1 to GE’s Current Report on Form 8-K, dated November 3, 2016 (Commission file number 001-00035)).</td>
</tr>
<tr>
<td>3(ii)</td>
<td>The By-Laws of General Electric Company, as amended on May 13, 2019 (Incorporated by reference to Exhibit 3.2 to GE’s Current Report on Form 8-K dated May 13, 2019 (Commission file number 001-00035)).</td>
</tr>
<tr>
<td>4(a)</td>
<td>Amended and Restated General Electric Capital Corporation Standard Global Multiple Series Indenture Provisions dated as of February 27, 1997 (Incorporated by reference to Exhibit 4(a) to General Electric Capital Corporation’s Registration Statement on Form S-3, File No. 333-59707 (Commission file number 001-06461)).</td>
</tr>
<tr>
<td>4(b)</td>
<td>Third Amended and Restated Indenture dated as of February 27, 1997, between General Electric Capital Corporation and The Bank of New York Mellon, as successor trustee (Incorporated by reference to Exhibit 4(c) to General Electric Capital Corporation’s Registration Statement on Form S-3, File No. 333-59707 (Commission file number 001-06461)).</td>
</tr>
<tr>
<td>4(c)</td>
<td>First Supplemental Indenture dated as of May 3, 1999, supplemental to Third Amended and Restated Indenture dated as of February 27, 1997 (Incorporated by reference to Exhibit 4(dd) to General Electric Capital Corporation’s Post-Effective Amendment No. 1 to Registration Statement on Form S-3, File No. 333-76479 (Commission file number 001-06461)).</td>
</tr>
<tr>
<td>4(d)</td>
<td>Second Supplemental Indenture dated as of July 2, 2001, supplemental to Third Amended and Restated Indenture dated as of February 27, 1997 (Incorporated by reference to Exhibit 4(f) to General Electric Capital Corporation’s Post-Effective Amendment No. 1 to Registration Statement on Form S-3, File No. 333-40880 (Commission file number 001-06461)).</td>
</tr>
<tr>
<td>4(e)</td>
<td>Third Supplemental Indenture dated as of November 22, 2002, supplemental to Third Amended and Restated Indenture dated as of February 27, 1997 (Incorporated by reference to Exhibit 4(cc) to General Electric Capital Corporation’s Post-Effective Amendment No. 1 to the Registration Statement on Form S-3, File No. 333-100527 (Commission file number 001-06461)).</td>
</tr>
<tr>
<td>4(f)</td>
<td>Fourth Supplemental Indenture dated as of August 24, 2007, supplemental to Third Amended and Restated Indenture dated as of February 27, 1997 (Incorporated by reference to Exhibit 4(g) to General Electric Capital Corporation’s Registration Statement on Form S-3, File number 333-156929 (Commission file number 001-06461)).</td>
</tr>
<tr>
<td>4(g)</td>
<td>Senior Note Indenture, dated October 9, 2012, by and between the Company and The Bank of New York Mellon, as trustee (Incorporated by reference to Exhibit 4.1 of GE’s Current Report on Form 8-K dated October 9, 2012 (Commission file number 001-00035)).</td>
</tr>
</tbody>
</table>
4(h) Indenture dated as of October 26, 2015, among GE Capital International Funding Company, as issuer, General Electric Company and General Electric Capital Corporation, as guarantors and The Bank of New York Mellon, as trustee (Incorporated by reference to Exhibit 99 to General Electric’s Current Report on Form 8-K filed on October 26, 2015 (Commission file number 001-00035)).


4(j) Second Global Supplemental Indenture dated as of December 2, 2015, among General Electric Capital Corporation, General Electric Company and The Bank of New York Mellon, as successor trustee (Incorporated by reference to Exhibit 4.2 to General Electric’s Current Report on Form 8-K filed on December 3, 2015 (Commission file number 001-00035)).

4(k) Agreement to furnish to the Securities and Exchange Commission upon request a copy of instruments defining the rights of holders of certain long-term debt of the registrant and consolidated subsidiaries.


Except for 10(aa) and (bb) below, all of the following exhibits consist of Executive Compensation Plans or Arrangements:

(a) General Electric Incentive Compensation Plan, as amended effective July 1, 1991 (Incorporated by reference to Exhibit 10(a) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 1991).

(b) General Electric Financial Planning Program, as amended through September 1993 (Incorporated by reference to Exhibit 10(h) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 1993).

(c) General Electric Supplemental Life Insurance Program, as amended February 8, 1991 (Incorporated by reference to Exhibit 10(i) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 1990).

(d) General Electric Directors’ Charitable Gift Plan, as amended through December 2002 (Incorporated by reference to Exhibit 10(j) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2002).

(e) General Electric Leadership Life Insurance Program, effective January 1, 1994 (Incorporated by reference to Exhibit 10(r) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 1993).

(f) General Electric Supplementary Pension Plan, as amended effective July 1, 2015. (Incorporated by reference to Exhibit 10(f) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2015).

(g) General Electric 2003 Non-Employee Director Compensation Plan, Amended and Restated as of December 7, 2018 (Incorporated by reference to Exhibit 10(g) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2018).

(h) Form of Director Indemnification Agreement (Incorporated by reference to Exhibit 10(cc) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2018).

(i) Amendment to Nonqualified Deferred Compensation Plans, dated as of December 14, 2004 (Incorporated by reference to Exhibit 10(w) to the GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2004).

(j) GE Retirement for the Good of the Company Program, as amended effective January 1, 2009 (Incorporated by reference to Exhibit 10(j) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2008).

(k) GE Excess Benefits Plan, effective January 1, 2009 (Incorporated by reference to Exhibit 10(k) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2009).

(l) General Electric 2006 Executive Deferred Salary Plan, as amended January 1, 2009 (Incorporated by reference to Exhibit 10(l) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2009).

(m) GE 2007 Long-Term Incentive Plan as amended and restated April 26, 2017, and as further amended and restated February 15, 2019 (Incorporated by reference to Exhibit 10(l) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2018).

(n) Form of Agreement for Stock Option Grants to Executive Officers under the General Electric Company 2007 Long-Term Incentive Plan, as amended January 1, 2009 (Incorporated by reference to Exhibit 10(n) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2008).

(o) Form of Agreement for Annual Restricted Stock Unit Grants to Executive Officers under the General Electric Company 2007 Long-Term Incentive Plan, as amended February 7, 2014 (Incorporated by reference to Exhibit 10(a) to GE’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2014 (Commission file number 001-00035)).

(p) Form of Agreement for Periodic Restricted Stock Unit Grants to Executive Officers under the General Electric Company 2007 Long-Term Incentive Plan, as amended February 7, 2014 (Incorporated by reference to Exhibit 10(b) to GE’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2014 (Commission file number 001-00035)).

(q) Form of Agreement for Performance Stock Unit Grants to Executive Officers in 2018 under the General Electric Company 2007 Long-Term Incentive Plan (Incorporated by reference to Exhibit 10(r) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2018).
Form of Agreement for Performance Stock Unit Grants to Executive Officers in 2019 under the General Electric Company 2007 Long-Term Incentive Plan.*

General Electric International Employee Stock Purchase Plan, as amended and restated on April 25, 2018 (Incorporated by reference to Exhibit 99.1 to GE’s Registration Statement on Form S-8, dated May 1, 2018, File No. 333-224587 (Commission file number 001-00035)).

General Electric Company Annual Executive Incentive Plan, effective January 1, 2018 (Incorporated by reference to Exhibit 10(a) to GE’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2018 (Commission file number 001-00035)).

Employment Agreement between Henry Lawrence Culp, Jr. and General Electric Company, effective October 1, 2018 (Incorporated by reference to Exhibit 10(z) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2018).

GE Performance Stock Unit Grant Agreement for H. Lawrence Culp, Jr. (Incorporated by reference to Exhibit 10(aa) to GE’s Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 2018).

Employment Agreement between Michael Holston and General Electric Company, effective April 9, 2018 (Incorporated by reference to Exhibit 10(a) to GE’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2018 (Commission file number 001-00035)).

Employment Agreement between L. Kevin Cox and General Electric Company, effective January 22, 2019.*

GE Performance Stock Unit Grant Agreement for David Joyce, effective December 23, 2019.*


Amended and Restated Agreement, dated April 10, 2015, between General Electric Company and General Electric Capital Corporation (Incorporated by reference to Exhibit 10 to GE’s Current Report on Form 8-K, dated April 10, 2015 (Commission file number 001-00035)).

Credit Agreement dated as of June 22, 2018 among General Electric Company, as the borrower, JPMorgan Chase Bank, N.A. and Citibank, N.A., as co-administrative agents, and the lenders party thereto (Incorporated by reference to Exhibit 10(b) to GE’s Quarterly Report on Form 10-Q for the quarter ended June 30, 2018) and Amendment No. 1 to Credit Agreement dated March 12, 2019 (Incorporated by reference to Exhibit 10(b) to GE’s Quarterly Report on Form 10-Q for the quarter ended March 31, 2019) (Commission file number 001-00035)).

Statement re Computation of Per Share Earnings.**

Subsidiaries of Registrant.*

Consent of Independent Registered Public Accounting Firm.*

Power of Attorney.*

Certification Pursuant to Rules 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934, as amended.*

Certification Pursuant to Rules 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934, as amended.*

Certification Pursuant to 18 U.S.C. Section 1350.*

Undertaking for Inclusion in Registration Statements on Form S-8 of General Electric Company (Incorporated by reference to Exhibit 99(b) to General Electric Annual Report on Form 10-K (Commission file number 001-00035) for the fiscal year ended December 31, 1992).

Computation of Ratio of Earnings to Fixed Charges (Incorporated by reference to Exhibit 12(a) to GE Capital’s Annual Report on Form 10-K for the fiscal year ended December 31, 2014 (Commission file number 001-06461)).

Supplement to Present Required Information in Searchable Format.*


Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101).

* Filed electronically herewith.

** Information required to be presented in Exhibit 11 is provided in Note 18 to the consolidated financial statements in this Form 10-K Report in accordance with the provisions of Financial Accounting Standards Board Accounting Standards Codification 260, Earnings Per Share.
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### Signatures

(a) Incorporated by reference to “Compensation” in the 2020 Proxy Statement.
(b) Incorporated by reference to “Stock Ownership Information” in the 2020 Proxy Statement.
(c) Incorporated by reference to “Related Person Transactions” and “How We Assess Director Independence” in the 2020 Proxy Statement.
(d) Incorporated by reference to “Independent Auditor Information” in the 2020 Proxy Statement.
Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this annual report on Form 10-K for the fiscal year ended December 31, 2019, to be signed on its behalf by the undersigned, and in the capacities indicated, thereunto duly authorized in the City of Boston and Commonwealth of Massachusetts on the 24th day of February 2020.

General Electric Company
(Registrant)

By /s/ Jamie S. Miller

Jamie S. Miller
Senior Vice President and
Chief Financial Officer
(Principal Financial Officer)

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

<table>
<thead>
<tr>
<th>Signer</th>
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<th>Date</th>
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<td>/s/ Jamie S. Miller</td>
<td>Principal Financial Officer</td>
<td>February 24, 2020</td>
</tr>
<tr>
<td>Jamie S. Miller</td>
<td></td>
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<tr>
<td>Senior Vice President and</td>
<td></td>
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<tr>
<td>Chief Financial Officer</td>
<td></td>
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<tr>
<td>/s/ Thomas S. Timko</td>
<td>Principal Accounting Officer</td>
<td>February 24, 2020</td>
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<tr>
<td>Thomas S. Timko</td>
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<tr>
<td>Vice President, Chief</td>
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<tr>
<td>Accounting Officer and</td>
<td></td>
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<tr>
<td>Controller</td>
<td></td>
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<tr>
<td>/s/ H. Lawrence Culp, Jr.</td>
<td>Principal Executive Officer</td>
<td>February 24, 2020</td>
</tr>
<tr>
<td>H. Lawrence Culp, Jr.*</td>
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<tr>
<td>Chairman of the Board of</td>
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<tr>
<td>Directors</td>
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<tr>
<td>Sébastien M. Bazin*</td>
<td>Director</td>
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<tr>
<td>Francisco D'Souza*</td>
<td>Director</td>
<td></td>
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<tr>
<td>Edward P. Garden*</td>
<td>Director</td>
<td></td>
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<tr>
<td>Thomas W. Horton*</td>
<td>Director</td>
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<tr>
<td>Risa Lavizzo-Mourey*</td>
<td>Director</td>
<td></td>
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<tr>
<td>Catherine A. Lesjak*</td>
<td>Director</td>
<td></td>
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<tr>
<td>Paula Rosput Reynolds*</td>
<td>Director</td>
<td></td>
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<tr>
<td>Leslie F. Seidman*</td>
<td>Director</td>
<td></td>
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<tr>
<td>James S. Tisch*</td>
<td>Director</td>
<td></td>
</tr>
</tbody>
</table>

A majority of the Board of Directors

*By /s/ Christoph A. Pereira

Christoph A. Pereira
Attorney-in-fact
February 24, 2020
February 24, 2020

Subject: General Electric Company Annual Report on Form 10-K for the fiscal year ended December 31, 2019 – File No. 001-00035

Dear Sirs:

Neither General Electric Company (the “Company”) nor any of its consolidated subsidiaries has outstanding any instrument with respect to its long-term debt, other than those filed as an exhibit to the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2019, under which the total amount of securities authorized exceeds 10% of the total assets of the registrant and its subsidiaries on a consolidated basis. In accordance with paragraph (b)(4)(iii) of Item 601 of Regulation S-K (17 CFR Sec. 229.601), the Company hereby agrees to furnish to the Securities and Exchange Commission, upon request, a copy of each instrument that defines the rights of holders of such long-term debt not filed or incorporated by reference as an exhibit to the Company’s Annual Report on Form 10-K for the fiscal year ended December 31, 2019.

Very truly yours,

GENERAL ELECTRIC COMPANY

/s/ Jennifer B. VanBelle
Jennifer B. VanBelle
Vice President and GE Treasurer
As of December 31, 2019, General Electric Company (“GE,” the “Company,” “we,” “us” or “our”) had nine classes of securities registered under Section 12 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”): our Class A common stock par value $0.06 per share, (the “common stock”), our Floating Rate Notes due 2020 (the “Floating Rate Notes”), our 0.375% Notes due 2022 (the “2022 Notes”), our 1.250% Notes due 2023 (the “2023 Notes”), our 0.875% Notes due 2025 (the “2025 Notes”), our 1.875% Notes due 2027 (the “2027 Notes”), our 1.500% Notes due 2029 (the “2029 Notes”), our 2.125% Notes due 2037 (the “2037 Notes” and, together with the 2022 Notes, the 2023 Notes, the 2025 Notes, the 2027 Notes, the 2029 Notes and 2037 Notes, the “Fixed Rate Notes”), and the 7 1/2% Guaranteed Subordinated Notes due 2035 originally issued by General Electric Capital Services, Inc. (“GECS”) and guaranteed by GE (the “Dollar Notes”). The Floating Rate Notes and the Fixed Rate Notes are together referred to as the “Euro Notes,” and together with the Dollar Notes, the “notes.”

DESCRIPTION OF COMMON STOCK

The following description of GE common stock is a summary, does not purport to be complete and is subject to the provisions of our Certificate of Incorporation, our By-laws and the relevant provisions of the law of the State of New York.

Authorized Common Stock

We are currently authorized to issue up to 13,200,000,000 shares of common stock, par value $0.06 per share.

General

The GE common stock is not redeemable, has no subscription or conversion rights and does not entitle the holder to any preemptive rights.

Holders of GE common stock are entitled to share ratably in any dividends and in any assets available for distribution on liquidation, dissolution or winding-up, subject to the preferential rights of the holders of any preferred stock that may be issued.

Dividends may be paid on GE common stock out of funds legally available for dividends, when and if declared by GE’s board of directors.

EQ Shareowner Services is the transfer agent and registrar for the common stock

Certain Provisions of the Company’s Restated Certificate of Incorporation and By-Laws

Each share of GE common stock entitles the holder of record to one vote at all meetings of shareholders, and the votes are noncumulative. For business to be properly brought by a shareholder before the annual meeting of shareholders, the shareholder must give timely notice
thereof in writing to the Secretary of the Company and such business must otherwise be a proper matter for shareholder action. To be timely, a shareholder's notice of intention to make a nomination or to propose other business at the annual meeting must either (i) be sent to the Company in compliance with the requirements of SEC Rule 14a-8, if the proposal is submitted under such rule, or (ii) if not, be mailed and received by, or delivered to, the Secretary at the principal executive offices of the Company not earlier than the 150th day and not later than the close of business on the 120th day prior to the anniversary of the date the Company commenced mailing of its proxy materials in connection with the most recent annual meeting of shareholders or, if the date of the annual meeting of shareholders is more than 30 days earlier or later than the anniversary date of the most recent annual meeting of shareholders, then not later than the close of business on the earlier of (a) the 10th day after public disclosure of the meeting date, or (b) the 60th day prior to the date the Company commences mailing of its proxy materials in connection with the annual meeting of shareholders.

Special meetings of the shareholders may be called by GE’s board of directors, or by the Secretary of the Company upon the written request therefor of shareholders holding ten percent of the then issued stock of the Company entitled to vote generally in the election of directors, filed with the Secretary of the Company. A shareholder request for a special meeting must state the purpose(s) of the proposed meeting and must include the information required for business to be properly brought by a shareholder before the annual meeting of shareholders as set forth in the By-laws with respect to any director nominations or other business proposed to be presented at such special meeting and as to the shareholder(s) requesting such meeting. Business transacted at a special meeting requested by shareholders will be limited to the purpose(s) stated in the request; provided, however, that nothing in the Company By-Laws prohibits GE’s board of directors from submitting matters to the shareholders at any special meeting requested by shareholders.

Our By-laws may be amended or repealed, and new By-laws may be adopted, by the shareholders or by GE’s board of directors, except that GE’s board of directors has no authority to amend or repeal any By-law which is adopted by the shareholders after April 20, 1948, unless such authority is granted to the GE board of directors by the specific provisions of a By-law adopted by the shareholders.
DESCRIPTION OF EURO NOTES

The following description of the particular terms of the Euro Notes is a summary and does not purport to be complete. We encourage you to read the applicable indenture for additional information.

General

The Euro Notes were issued under the senior note indenture, dated October 9, 2012 (the “Euro Notes Base Indenture”), between us and The Bank of New York Mellon, as trustee (the “Euro Notes Trustee”), as supplemented and amended in respect of the Floating Rates Notes, the 2023 Notes and the 2027 Notes by the officer’s certificate dated as of May 28, 2015 and in respect of the 2022 Notes, the 2025 Notes, the 2029 Notes, and the 2037 Notes by the officer’s certificate dated as of May 17, 2017 (the Euro Notes Base Indenture as so supplemented and amended, the “Euro Notes Indenture”). As of January 31, 2020, we had outstanding a total of €650,000,000 aggregate principal amount of Floating Rate Notes that will mature on May 28, 2020, €1,750,000,000 aggregate principal amount of 2022 Notes that will mature on May 17, 2022, €1,190,593,000 aggregate principal amount of 2023 Notes that will mature on May 26, 2023, €2,000,000,000 aggregate principal amount of 2025 Notes that will mature on May 17, 2025, €875,937,000 aggregate principal amount of 2027 Notes that will mature on May 28, 2027, €1,465,943,000 aggregate principal amount of 2029 Notes that will mature on May 17, 2029 and €1,007,514,000 aggregate principal amount of 2037 Notes that will mature on May 17, 2037.

We may issue Euro Notes at any time and from time to time in one or more series under the Euro Notes Indenture. The Euro Notes Indenture gives us the ability to reopen a previous issue of a series of Euro Notes and issue additional Euro Notes of the same series, subject to compliance with the applicable requirements set forth in the Euro Notes Indenture. The Euro Notes Indenture does not limit the amount of Euro Notes or other secured or unsecured debt that we or our subsidiaries may issue.

The Euro Notes are unsecured and rank equally with our other unsecured and unsubordinated indebtedness. The Euro Notes were issued only in fully registered, book entry form, in minimum denominations of €100,000 and integral multiples of €1,000 in excess thereof.

The term “business day” as used with respect to the Euro Notes means any day, other than a Saturday or Sunday, (i) which is not a day on which banking institutions in The City of New York or London are authorized or required by law or executive order to close and (ii) on which the Trans-European Automated Real-time Gross Settlement Express Transfer system, or the TARGET2 system, or any successor thereto, operates.
Listing

Each series of Euro Notes is listed on the NYSE. We have no obligation to maintain such listing, and we may delist one or more series of the Euro Notes at any time.

The Floating Rate Notes


The Floating Rate Notes bear interest from May 28, 2015 at a floating rate determined in the manner provided below, payable quarterly in arrears on February 28, May 28, August 28 and November 28 of each year and on the maturity date of the Floating Rate Notes (each, a “Floating Rate Notes Interest Payment Date”), to the persons in whose names the Floating Rate Notes are registered at the close of business on the 15th calendar day (whether or not a business day) immediately preceding the related Floating Rate Notes Interest Payment Date or, if the notes are represented by one or more global notes, the close of business on the business day (for this purpose a day on which Clearstream and Euroclear are open for business) immediately preceding the related Floating Rate Notes Interest Payment Date; provided, however, that interest payable on the maturity date or any redemption date shall be payable to the person to whom the principal of such Floating Rate Notes shall be payable.

If any Floating Rate Notes Interest Payment Date (other than the maturity date or any earlier repayment date) falls on a day that is not a business day, the Floating Rate Notes Interest Payment Date will be postponed to the next succeeding business day and interest will accrue to but excluding such Floating Rate Notes Interest Payment Date, except that if such business day falls in the next succeeding calendar month, the applicable Floating Rate Notes Interest Payment Date will be the immediately preceding business day. If the maturity date or any earlier redemption date of the Floating Rate Notes falls on a day that is not a business day, the payment of principal, premium, if any, and interest, if any, otherwise payable on such date will be postponed to the next succeeding business day, and no interest on such payment will accrue from and after the maturity date or earlier redemption date, as applicable. The rights of holders of beneficial interests of Floating Rate Notes to receive the payments of interest on such notes are subject to the applicable procedures of Euroclear and Clearstream.

The interest rate is reset quarterly on February 28, May 28, August 28, and November 28 of each year (each an “Interest Reset Date”). However, if any Interest Reset Date would otherwise be a day that is not a business day, such Interest Reset Date will be the next succeeding day that is a business day, except that if the next succeeding business day falls in the next succeeding calendar month, the applicable Interest Reset Date will be the immediately preceding business day.

The interest periods are the periods from and including an Interest Reset Date to but excluding the immediately succeeding Interest Reset Date, except that the final interest period will be the period from and including the Interest Reset Date immediately preceding the maturity date to but excluding the maturity date (each an “Interest Period”). The interest rate per annum
for the Floating Rate Notes in any Interest Period will be equal to EURIBOR plus 30 basis points (0.3%) (the “Interest Rate”), as determined by the calculation agent. The Interest Rate in effect for the 15 calendar days prior to any redemption date earlier than the maturity date will be the Interest Rate in effect on the fifteenth day preceding such earlier redemption date.

The Interest Rate on the Floating Rate Notes will be limited to the maximum rate permitted by New York law, as the same may be modified by United States law of general application. The minimum interest rate on the Floating Rate Notes shall be 0.000%.

Upon the request of any holder of Floating Rate Notes, the calculation agent will provide the Interest Rate then in effect and, if determined, the Interest Rate that will become effective on the next Interest Reset Date.

The calculation agent will determine EURIBOR for each Interest Period on the second TARGET System Day prior to the first day of such Interest Period (the “Interest Determination Date”). A “TARGET System Day” is any day in which the TARGET System, or any successor thereto, is open for business and a day on which commercial banks are open for dealings in euro deposits in the London interbank market. With respect to notes in certificated form, the reference to business day will also mean a day on which banking institutions generally are open for business in the location of each office of a transfer agent, but only with respect to a payment or other action to occur at that office.

“EURIBOR,” with respect to any Interest Determination Date, will be the offered rate for deposits of euros having a maturity of three months that appears on “Reuters Page EURIBOR 01” at approximately 11:00 a.m., Brussels time, on such Interest Determination Date. If on an Interest Determination Date, such rate does not appear on the “Reuters Page EURIBOR 01” as of 11:00 a.m., Brussels time, or if “Reuters Page EURIBOR 01” is not available on such date, the calculation agent will obtain such rate from Bloomberg L.P.’s page “BBAM.”

If no offered rate appears on “Reuters Page EURIBOR 01” or Bloomberg L.P.’s page “BBAM” on an Interest Determination Date, EURIBOR will be determined for such Interest Determination Date on the basis of the rates at approximately 11:00 a.m., Brussels time, on such Interest Determination Date at which deposits in euros are offered to prime banks in the euro-zone inter-bank market by the principal euro-zone office of each of four major banks in such market selected and identified by us (the “Reference Banks”), for a term of three months commencing on the applicable Interest Reset Date and in a principal amount of not less than €1,000,000 that is representative for a single transaction in euros in such market at such time. We will ensure the calculation agent is provided with the complete contact details of the relevant personnel at each of the Reference Banks that they will be required to contact in order to obtain the relevant Interest Rate. The calculation agent will request the principal euro-zone office of each of such banks to provide a quotation of its rate. If at least two such quotations are provided, EURIBOR for such Interest Period will be the arithmetic mean (rounded upwards) of such quotations. If fewer than two such quotations are provided, EURIBOR for such Interest Period will be the arithmetic mean (rounded upwards) of the rates quoted at approximately 11:00 a.m., Brussels time, on such Interest Determination Date by three major banks in the euro-zone, selected and identified by us, for loans in euros to leading European banks, for a term of three
months, commencing on the applicable Interest Reset Date and in a principal amount of not less than €1,000,000 that is representative for a single transaction in such market at such time; provided, however, that if the banks so selected are not quoting as mentioned above, the then-existing EURIBOR rate will remain in effect for such Interest Period, or, if none, the Interest Rate will be the initial interest rate.

All percentages resulting from any calculation of any Interest Rate for the Floating Rate Notes will be rounded, if necessary, to the nearest one hundred thousandth of a percentage point, with five one-millionths of a percentage point rounded upward (e.g., 9.876545% (or .09876545) would be rounded to 9.87655% (or .0987655)), and all euro amounts will be rounded to the nearest cent, with one-half cent being rounded upward. The amount of interest payable in respect of each Floating Rate Note will be calculated by applying the applicable Interest Rate for such Interest Period to the outstanding principal amount of such Floating Rate Notes, multiplying the product by the actual number of days in such Interest Period and dividing by 360. Each calculation of the Interest Rate on the Floating Rate Notes by the calculation agent will (in the absence of manifest error) be final and binding on us, the Euro Notes Trustee and the noteholders of the Floating Rate Notes.

The Fixed Rate Notes

The 2022 Notes bear interest from May 17, 2017 at the annual rate of 0.375%. We will pay interest on the 2022 Notes annually on May 17 of each year and on the maturity date of the 2022 Notes (each, a “2022 Notes Interest Payment Date”), to the persons in whose names the 2022 Notes are registered at the close of business on the 15th calendar day (whether or not a business day) immediately preceding the related 2022 Notes Interest Payment Date or, if the 2022 Notes are represented by one or more global notes, the close of business on the business day (for this purpose a day on which Clearstream and Euroclear are open for business) immediately preceding the 2022 Notes Interest Payment Date; provided, however, that interest payable on the maturity date of the 2022 Notes or any redemption date of the 2022 Notes shall be payable to the person to whom the principal of such notes shall be payable.

The 2023 Notes bear interest from May 28, 2015 at the annual rate 1.250%. We will pay interest on the 2023 Notes annually on May 26 of each year and on the maturity date of the 2023 Notes (each, a “2023 Notes Interest Payment Date”), to the persons in whose names the 2023 Notes are registered at the close of business on the 15th calendar day (whether or not a business day) immediately preceding the related 2023 Notes Interest Payment Date or, if the 2023 Notes are represented by one or more global notes, the close of business on the business day (for this purpose a day on which Clearstream and Euroclear are open for business) immediately preceding the 2023 Notes Interest Payment Date; provided, however, that interest payable on the maturity date of the 2023 Notes or any redemption date of the 2023 Notes shall be payable to the person to whom the principal of such notes shall be payable.

The 2025 Notes bear interest from May 17, 2017 at the annual rate of 0.875%. We will pay interest on the 2025 Notes annually on May 17 of each year and on the maturity date of the 2025 Notes (each, a “2025 Notes Interest Payment Date”), to the persons in whose names the 2025 Notes are registered at the close of business on the 15th calendar day (whether or not a
business day) immediately preceding the related 2025 Notes Interest Payment Date or, if the 2025 Notes are represented by one or more global notes, the close of business on the business day (for this purpose a day on which Clearstream and Euroclear are open for business) immediately preceding the 2025 Notes Interest Payment Date; provided, however, that interest payable on the maturity date of the 2025 Notes or any redemption date of the 2025 Notes shall be payable to the person to whom the principal of such notes shall be payable.

The 2027 Notes bear interest from May 28, 2015 at the annual rate of 1.875%. We will pay interest on the 2027 Notes annually on May 28 of each year and on the maturity date of the 2027 Notes (each, a “2027 Notes Interest Payment Date”), to the persons in whose names the 2027 Notes are registered at the close of business on the 15th calendar day (whether or not a business day) immediately preceding the related 2027 Notes Interest Payment Date or, if the 2027 Notes are represented by one or more global notes, the close of business on the business day (for this purpose a day on which Clearstream and Euroclear are open for business) immediately preceding the 2027 Notes Interest Payment Date; provided, however, that interest payable on the maturity date or any redemption date of the 2027 Notes shall be payable to the person to whom the principal of such notes shall be payable.

The 2029 Notes bear interest from May 17, 2017 at the annual rate of 1.500%. We will pay interest on the 2029 Notes annually on May 17 of each year and on the maturity date of the 2029 Notes (each, a “2029 Notes Interest Payment Date”), to the persons in whose names the 2029 Notes are registered at the close of business on the 15th calendar day (whether or not a business day) immediately preceding the related 2029 Notes Interest Payment Date or, if the 2029 Notes are represented by one or more global notes, the close of business on the business day (for this purpose a day on which Clearstream and Euroclear are open for business) immediately preceding the 2029 Notes Interest Payment Date; provided, however, that interest payable on the maturity date of the 2029 Notes or any redemption date of the 2029 Notes shall be payable to the person to whom the principal of such notes shall be payable.

The 2037 Notes bear interest from May 17, 2017 at the annual rate of 2.125%. We will pay interest on the 2037 Notes annually on May 17 of each year and on the maturity date of the 2037 Notes (each, a “2037 Notes Interest Payment Date” and, together with the 2022 Notes Interest Payment Date, the 2023 Notes Interest Payment Date, the 2025 Notes Interest Payment Date, the 2027 Notes Interest Payment Date and the 2029 Notes Interest Payment Date, a “Fixed Rate Note Interest Payment Date”), to the persons in whose names the 2037 Notes are registered at the close of business on the 15th calendar day (whether or not a business day) immediately preceding the related 2037 Notes Interest Payment Date or, if the 2037 Notes are represented by one or more global notes, the close of business on the business day (for this purpose a day on which Clearstream and Euroclear are open for business) immediately preceding the 2037 Notes Interest Payment Date; provided, however, that interest payable on the maturity date of the 2037 Notes or any redemption date of the 2037 Notes shall be payable to the person to whom the principal of such notes shall be payable.
Optional Redemption

The Fixed Rate Notes of each series will be redeemable at any time prior to April 17, 2022 (in the case of the 2022 Notes), February 26, 2023 (in the case of the 2023 Notes), February 17, 2025 (in the case of the 2025 Notes), February 28, 2027 (in the case of the 2027 Notes), February 17, 2029 (in the case of the 2029 Notes) and February 17, 2037 (in the case of the 2037 Notes), as a whole or in part, at our option, on at least 30 days’, but not more than 60 days’, prior notice mailed (or otherwise transmitted in accordance with the applicable procedures of Euroclear or Clearstream) to the registered address of each holder of the notes to be redeemed, at a redemption price equal to the greater of:

- 100% of the principal amount of the notes to be redeemed; and
- the sum of the present values of the Remaining Scheduled Payments (as defined below) of principal and interest on the notes to be redeemed (not including any portion of such payments of interest accrued as of the date of redemption) discounted to the date of redemption on an annual basis (ACTUAL/ACTUAL (ICMA)) at the applicable Comparable Government Bond Rate (as defined below) plus, in the case of the 2022 Notes, 10 basis points, in the case of the 2023 Notes, 15 basis points, in the case of the 2025 Notes, 15 basis points, in the case of the 2027 Notes, 20 basis points, in the case of the 2029 Notes, 20 basis points, and, in the case of the 2037 Notes, 20 basis points; together with, in each case, accrued and unpaid interest on the principal amount of the notes to be redeemed to, but not including, the date of redemption.

Notwithstanding the immediately preceding paragraph, we may redeem all or a portion of the Fixed Rate Notes of each series at our option at any time on or after April 17, 2022 (in the case of the 2022 Notes), February 26, 2023 (in the case of the 2023 Notes), February 17, 2025 (in the case of the 2025 Notes), February 28, 2027 (in the case of the 2027 Notes), February 17, 2029 (in the case of the 2029 Notes) and February 17, 2037 (in the case of the 2037 Notes), at a redemption price equal to 100% of the principal amount of such notes to be redeemed, plus accrued and unpaid interest, if any, to, but excluding, the redemption date.

If money sufficient to pay the redemption price of all of the notes (or portions thereof) to be redeemed on the redemption date is deposited with the Euro Notes Trustee or paying agent on or before the redemption date and certain other conditions are satisfied, then on and after such redemption date, interest will cease to accrue on such notes (or such portion thereof) called for redemption.

“Comparable Government Bond Rate” means the yield to maturity, expressed as a percentage (rounded to three decimal places, with 0.0005 being rounded upwards), on the third business day prior to the date fixed for redemption, of the Comparable Government Bond (as defined below) on the basis of the middle market price of the Comparable Government Bond prevailing at 11:00 a.m. (London time) on such business day as determined by an independent investment bank selected by us.
“Comparable Government Bond” means, in relation to any Comparable Government Bond Rate calculation, at the discretion of an independent investment bank selected by us, a German government bond whose maturity is closest to the maturity of the notes to be redeemed, or if such independent investment bank in its discretion determines that such similar bond is not in issue, such other German government bond as such independent investment bank may, with the advice of three brokers of, and/or market makers in, German government bonds selected by us, determine to be appropriate for determining the Comparable Government Bond Rate.

“Remaining Scheduled Payments” means, with respect to each note to be redeemed, the remaining scheduled payments of the principal thereof and interest thereon that would be due after the related redemption date but for such redemption; provided, however, that, if such redemption date is not a Fixed Rate Notes Interest Payment Date with respect to such Fixed Rate Note, the amount of the next succeeding scheduled interest payment thereon will be deemed to be reduced (solely for the purposes of this calculation) by the amount of interest accrued thereon to such redemption date.

We will, or will cause the Euro Notes Trustee on our behalf to, mail notice of a redemption to holders of the applicable notes to be redeemed by first-class mail (or otherwise transmit in accordance with applicable procedures of Euroclear or Clearstream) at least 30 and not more than 60 days prior to the date fixed for redemption. Unless we default in payment of the redemption price, on and after the redemption date, interest will cease to accrue on the applicable series of notes or portions thereof called for redemption. On or before the redemption date, we will deposit with the paying agent or set aside, segregate and hold in trust (if we are acting as paying agent), funds sufficient to pay the redemption price of, and accrued and unpaid interest on, such notes to be redeemed on that redemption date. If fewer than all of the notes of such series are to be redeemed, the Euro Notes Trustee will select, not more than 60 days prior to the redemption date, the particular notes or portions thereof for redemption from the outstanding notes not previously called by such method as the Euro Notes Trustee deems fair and appropriate; provided that if the applicable notes are represented by one or more global notes, beneficial interests in the applicable notes will be selected for redemption by Euroclear and Clearstream in accordance with their respective standard procedures therefor; provided, however, that no notes of a principal amount of €100,000 or less shall be redeemed in part.

We may at any time, and from time to time, purchase Euro Notes of any series at any price or prices in the open market or otherwise.

Interest on the Fixed Rate Notes Generally

Interest on the Fixed Rate Notes is computed on the basis of (i) the actual number of days in the period for which interest is being calculated and (ii) the actual number of days from and including the last date on which interest was paid on such series of Fixed Rate Notes, to but excluding the next scheduled Fixed Rate Note Interest Payment Date for such series of Fixed Rate Notes, as the case may be. This payment convention is referred to as ACTUAL/ACTUAL (ICMA) as defined in the rulebook of the International Capital Markets Association.
Interest payable on the Fixed Rate Notes on any Fixed Rate Note Interest Payment Date, redemption date or maturity date shall be the amount of interest accrued from, and including, the next preceding Fixed Rate Note Interest Payment Date for such series of Fixed Rate Notes in respect of which interest has been paid or duly provided for to, but excluding, such Fixed Rate Note Interest Payment Date, redemption date or maturity date, as the case may be. If any interest payment date for a Fixed Rate Note falls on a day that is not a business day, the interest payment will be made on the next succeeding day that is a business day, but no additional interest will accrue as a result of the delay in payment. If the maturity date or any redemption date of the Fixed Rate Note falls on a day that is not a business day, the related payment of principal, premium, if any, and interest will be made on the next succeeding business day as if it were made on the date such payment was due, and no interest will accrue on the amounts so payable for the period from and after such date to the next succeeding business day. The rights of holders of beneficial interests of Fixed Rate Notes to receive the payments of interest on such notes are subject to the applicable procedures of Euroclear and Clearstream.

Payment of Additional Amounts

We will, subject to the exceptions and limitations set forth below, pay to or on account of a beneficial owner of a Euro Note who is not a United States person for U.S. federal income tax purposes such additional amounts as may be necessary to ensure that every net payment by us of the principal of and interest on such Euro Note, after deduction or withholding for or on account of any present or future tax, assessment or other governmental charge imposed upon or as a result of such payment, by the United States or any political subdivision or taxing authority of the United States, will not be less than the amount that would have been payable had no such deduction or withholding been required. However, we will not pay additional amounts for or on account of:

(a) any such tax, assessment or other governmental charge which would not have been so imposed but for (i) the existence of any present or former connection between the holder or beneficial owner of a Euro Note (or between a fiduciary, settlor, beneficiary, member or shareholder of such person, if such person is an estate, a trust, a partnership or a corporation) and the United States, including, without limitation, such person (or such fiduciary, settlor, beneficiary, member or shareholder) being or having been a citizen or resident thereof or being or having been engaged in a trade or business or present therein or having, or having had, a permanent establishment therein or (ii) the presentation, where required, by the holder of any such Euro Note for payment on a date more than 15 calendar days after the date on which such payment became due and payable or the date on which payment thereof is duly provided for, whichever occurs later;

(b) any estate, inheritance, gift, sales, transfer or personal property tax or any similar tax, assessment or governmental charge;

(c) any tax, assessment or other governmental charge imposed by reason of the holder or beneficial owner’s past or present status as a personal holding company or foreign personal holding company or controlled foreign corporation or passive foreign investment company for
U.S. federal income tax purposes or as a corporation which accumulates earnings to avoid United States federal income tax or as a private foundation or other tax-exempt organisation;

(d) any tax, assessment or other governmental charge which is payable otherwise than by withholding from payments on or in respect of any Euro Note;

(e) any tax, assessment or other governmental charge which would not have been imposed but for the failure to comply with certification, information or other reporting requirements concerning the nationality, residence or identity of the holder or beneficial owner of such Euro Note, if such compliance is required by statute or by regulation of the United States or of any political subdivision or taxing authority thereof or therein as a precondition to relief or exemption from such tax, assessment or other governmental charge;

(f) any tax, assessment or other governmental charge that would not have been imposed but for a failure by the holder or beneficial owner (or any financial institution through which the holder or beneficial owner holds any Euro Note or through which payment on the Euro Note is made) to comply with any certification, information, identification, documentation or other reporting requirements (including entering into and complying with an agreement with the Internal Revenue Service) imposed pursuant to, or complying with any requirements imposed under an intergovernmental agreement entered into between the United States and the government of another country in order to implement the requirements of, Sections 1471 through 1474 of the Internal Revenue Code as in effect on the date of issuance of the Euro Notes or any successor or amended version of these provisions;

(g) any tax, assessment or other governmental charge imposed by reason of such beneficial owner’s past or present status as the actual or constructive owner of 10% or more of the total combined voting power of all classes of stock entitled to vote of GE or as a direct or indirect affiliate of GE;

(h) any tax, assessment or other governmental charge required to be deducted or withheld by any paying agent from a payment on a Euro Note upon presentation of such note, where required, if such payment can be made without such deduction or withholding upon presentation of such note, where required, to any other paying agent; or

any combination of two or more of items (a), (b), (c), (d), (e), (f), (g) and (h),

nor shall additional amounts be paid with respect to any payment on a Euro Note to a United States Alien Holder who is a fiduciary or partnership or other than the sole beneficial owner of such payment to the extent such payment would be required by the laws of the United States (or any political subdivision thereof) to be included in the income, for tax purposes, of a beneficiary or settlor with respect to such fiduciary or a member of such partnership or a beneficial owner who would not have been entitled to the additional amounts had such beneficiary, settlor, member or beneficial owner been the holder of the Euro Note.

The term “United States Alien Holder” means any beneficial owner of a Euro Note that is not, for United States federal income tax purposes, (i) a citizen or resident of the United States,
(ii) a corporation, partnership or other entity created or organised in or under the laws of the United States or any political subdivision thereof, (iii) an estate whose income is subject to United States federal income tax regardless of its source, or (iv) a trust if a court within the United States is able to exercise primary supervision over the administration of the trust and one or more United States persons have the authority to control all substantial decisions of the trust or if such trust has a valid election in effect under applicable U.S. Treasury regulations to be treated as a United States person. Except as specifically provided under this heading “—Payment of Additional Amounts,” we will not be required to make any payment for any tax, assessment or other governmental charge imposed by any government or a political subdivision or taxing authority of or in any government or political subdivision.

Redemption for Tax Reasons

The Fixed Rate Notes will mature and be redeemed at par on their respective maturity dates and are not redeemable prior to maturity except as described above under “—Optional Redemption of the Fixed Rate Notes” or upon certain tax events described below. The Floating Rate Notes are not redeemable prior to maturity except upon certain tax events described below.

We may redeem the Euro Notes prior to maturity in whole, but not in part, on not more than 60 days’ notice and not less than 30 days’ notice at a redemption price equal to 100% of the principal amount of the Euro Notes plus any accrued interest and additional amounts to, but not including, the date fixed for redemption if we determine that, as a result of any change in, or amendment to, the laws (or any regulations or rulings promulgated thereunder) of the United States or of any political subdivision or taxing authority thereof or therein affecting taxation, or any change in, or amendment to, an official position regarding the application or interpretation of such laws, regulations or rulings, which change or amendment is announced and becomes effective on or after the date of issuance of the Euro Notes, we have or will become obligated to pay additional amounts with respect to the Euro Notes as described above under “—Payment of Additional Amounts”.

If we exercise our option to redeem the Euro Notes, we will deliver to the Euro Notes Trustee a certificate signed by an authorized officer stating that we are entitled to redeem the Euro Notes and an opinion of independent tax counsel to the effect that the circumstances described above exist.

Issuance in Euros

All payments of interest and principal on the Euro Notes, including payments made upon any redemption of the Euro Notes, will be payable in euros. If the euro is unavailable to us due to the imposition of exchange controls or other circumstances beyond our control or if the euro is no longer being used by the then member states of the European Union that have adopted the euro as their currency or for the settlement of transactions by public institutions of or within the international banking community, then all payments in respect of the Euro Notes will be made in U.S. dollars until the euro is again available to us or so used. The amount payable on any date in euros will be converted into U.S. dollars on the basis of the most recently available market exchange rate for euro. Any payment in respect of the Euro Notes so made in U.S. dollars will
not constitute an event of default under the Euro Notes or the Euro Notes Indenture. Neither the Euro Notes Trustee nor the paying
agent shall have any responsibility for any calculation or conversion in connection with the foregoing.

As used herein, “market exchange rate” means the noon buying rate in The City of New York for cable transfers of euros as
certified for customs purposes (or, if not so certified, as otherwise determined) by the United States Federal Reserve Board.

Additional Issues

We may from time to time, without notice to or the consent of the holders of any series of Euro Notes, create and issue
additional Euro Notes of such series ranking equally and ratably with such series of Euro Notes in all respects, or in all respects
except for the payment of interest accruing prior to the issue date or except for the first payment of interest following the issue date
of those additional Euro Notes; provided that, if such additional Euro Notes are not fungible for U.S. federal income tax purposes
with the Euro Notes of the applicable series offered hereby, such additional Euro Notes will have a different ISIN and/or any other
identifying number. Any such additional Euro Notes will have the same terms as to status, redemption or otherwise as the applicable
series of Euro Notes.

Book-Entry System

Global Clearance and Settlement

Each series of Euro Notes has been issued in the form of one or more global notes in fully registered form, without coupons,
and deposited with, or on behalf of, a common depositary for, and in respect of interests held through, Euroclear Bank S.A./N.V.
(“Euroclear”) and Clearstream Banking, société anonyme (“Clearstream”). Except as described herein, certificates will not be issued
in exchange for beneficial interests in the global notes.

Except as set forth below, the global notes may be transferred, in whole and not in part, only to a common depositary for
Euroclear or Clearstream or its nominee.

Beneficial interests in the global notes are represented, and transfers of such beneficial interests are effected, through
accounts of financial institutions acting on behalf of beneficial owners as direct or indirect participants in Euroclear or Clearstream.
Those beneficial interests are in denominations of €100,000 and integral multiples of €1,000 in excess thereof. Investors may hold
Euro Notes directly through Euroclear or Clearstream, if they are participants in such systems, or indirectly through organizations
that are participants in such systems.

Owners of beneficial interests in the global notes will not be entitled to have Euro Notes registered in their names, and will
not receive or be entitled to receive physical delivery of Euro Notes in definitive form. Except as provided below, beneficial owners
will not be considered the owners or holders of the Euro Notes under the Euro Notes Indenture, including for purposes of receiving
any reports delivered by us or the Euro Notes Trustee pursuant to the Euro Notes Indenture. Accordingly, each beneficial owner
must rely on the procedures of the clearing
systems and, if such person is not a participant of the clearing systems, on the procedures of the participant through which such person owns its interest, to exercise any rights of a holder under the Euro Notes Indenture. Under existing industry practices, if we request any action of holders or a beneficial owner desires to give or take any action which a holder of Euro Notes is entitled to give or take under the Euro Notes Indenture, the clearing systems would authorize their participants holding the relevant beneficial interests to give or take action and the participants would authorize beneficial owners owning through the participants to give or take such action or would otherwise act upon the instructions of beneficial owners. Conveyance of notices and other communications by the clearing systems to their participants, by the participants to indirect participants and by the participants and indirect participants to beneficial owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. The laws of some jurisdictions require that certain purchasers of securities take physical delivery of such securities in certificated form. These limits and laws may impair the ability to transfer beneficial interests in global notes.

Persons who are not Euroclear or Clearstream participants may beneficially own Euro Notes held by the common depositary for Euroclear and Clearstream only through direct or indirect participants in Euroclear and Clearstream. So long as the common depositary for Euroclear and Clearstream is the registered owner of the global note, the common depositary for all purposes will be considered the sole holder of the Euro Notes represented by the global note under the Euro Notes Indenture and the global notes.

Certificated Notes

If the applicable depositary is at any time unwilling or unable to continue as depositary for any of the global notes and a successor depositary is not appointed by us within 90 days, or if we have been notified that both Clearstream and Euroclear have been closed for business for a continuous period of 14 days (other than by reason of holiday, statutory or otherwise) or have announced an intention permanently to cease business or have in fact done so and no successor clearing system is available, we will issue the Euro Notes in definitive form in exchange for the applicable global notes. We will also issue the Euro Notes in definitive form in exchange for the global notes if an event of default has occurred with regard to the Euro Notes represented by the global notes and has not been cured or waived. In addition, we may at any time and in our sole discretion determine not to have the Euro Notes represented by the global notes and, in that event, will issue the Euro Notes in definitive form in exchange for the global notes. In any such instance, an owner of a beneficial interest in the global notes will be entitled to physical delivery in definitive form of the Euro Notes represented by the global notes equal in principal amount to such beneficial interest and to have such Euro Notes registered in its name. The Euro Notes so issued in definitive form will be issued as registered in minimum denominations of €100,000 and integral multiples of €1,000 thereafter, unless otherwise specified by us. The Euro Notes in definitive form can be transferred by presentation for registration to the registrar at our office or agency for such purpose and must be duly endorsed by the holder or his attorney duly authorized in writing, or accompanied by a written instrument or instruments of transfer in form satisfactory to us or the registrar duly executed by the holder or his attorney duly authorized in writing. We
may require payment of a sum sufficient to cover any tax or other governmental charge that may be imposed in connection with any exchange or registration of transfer of definitive Euro Notes.

The Euro Notes Trustee, Paying Agent, Calculation Agent, Transfer Agent and Security Registrar

The Bank of New York Mellon is the trustee, transfer agent and security registrar with respect to the Euro Notes and maintains various commercial and investment banking relationships with us and with affiliates of ours. The Bank of New York Mellon, London Branch, will act as paying agent with respect to the Euro Notes and calculation agent with respect to the Floating Rate Notes.

Principal of, premium, if any, and interest on the Euro Notes will be payable at the office of the paying agent or, at the option of the Company, payment of interest may be made by check mailed to the holders of the Euro Notes at their respective addresses set forth in the register of holders; provided that all payments of principal, premium, if any, and interest with respect to the Euro Notes represented by one or more global notes deposited with, or on behalf of, a common depositary, and registered in the name of the nominee of the common depositary for the accounts of Clearstream and Euroclear will be made through the facilities of the common depositary. We may change the paying agent without prior notice to the holders, and we or any of our subsidiaries may act as paying agent.

Ranking

The senior Euro Notes outstanding will:

- be general obligations,
- rank equally with all other unsubordinated indebtedness of GE (except to the extent such other indebtedness is secured by collateral that does not also secure the Euro Notes), and
- with respect to the assets and earnings of our subsidiaries, effectively rank below all of the liabilities of our subsidiaries.

A substantial portion of our assets are owned through our subsidiaries, many of which have significant debt or other liabilities of their own which will be structurally senior to the Euro Notes. None of our subsidiaries will have any obligations with respect to the Euro Notes. Therefore, GE’s rights and the rights of GE’s creditors, including holders of Euro Notes, to participate in the assets of any subsidiary upon any such subsidiary’s liquidation may be subject to the prior claims of the subsidiary’s other creditors.

Consolidation, Merger and Sale of Assets

Under the Euro Notes Indenture, we may not consolidate with or merge into, or convey, transfer or lease our properties and assets substantially as an entirety to, any person (as defined below), referred to as a “successor person” unless:
the successor person expressly assumes our obligations with respect to the Euro Notes Indenture and the debt securities issued thereunder,

immediately after giving effect to the transaction, no event of default shall have occurred and be continuing, and no event which, after notice or lapse of time or both, would become an event of default, shall have occurred and be continuing, and

we have delivered to the Euro Notes Trustee the certificates and opinions required under the Euro Notes Indenture.

As used in the Euro Notes Indenture, the term “person” means any individual, corporation, partnership, joint venture, trust, unincorporated organization, government or agency or political subdivision thereof.

Events of Default

Each of the following will be an event of default under the Euro Notes Indenture with respect to any series of debt securities issued thereunder:

- our failure to pay principal or premium, if any, on that series of debt securities when such principal or premium, if any, becomes due,
- our failure to pay any interest on that series of debt securities for 30 days after such interest becomes due,
- our failure to deposit any sinking fund payment for 30 days after such payment is due by the terms of that series of debt securities,
- our failure to perform, or our breach, in any material respect, of any other covenant or warranty in the Euro Notes Indenture with respect to that series of debt securities, other than a covenant or warranty included in the Euro Notes Indenture solely for the benefit of another series of debt securities, for 90 days after either the Euro Notes Trustee has given us or holders of at least 25% in principal amount of the outstanding debt securities of that series have given us and the Euro Notes Trustee written notice of such failure to perform or breach in the manner required by the Euro Notes Indenture,
- specified events involving our bankruptcy, insolvency or reorganization, or
- any other event of default we may provide for that series of debt securities,

provided, however, that no event described in the fourth bullet point above will be an event of default until an officer of the Euro Notes Trustee responsible for the administration of the Euro Notes Indenture has actual knowledge of the event or until the Euro Notes Trustee receives written notice of the event at its corporate trust office.

An event of default under one series of debt securities does not necessarily constitute an event of default under any other series of debt securities. If an event of default for a series of debt securities occurs and is continuing, either the Euro Notes Trustee or the holders of at least 25% in principal amount of the outstanding debt securities of that series may declare the principal amount of all the debt securities of that series due and immediately payable by a notice in writing.
to us (and to the Euro Notes Trustee if given by the holders). Upon such declaration, we will be obligated to pay the principal amount of that series of debt securities.

The right described in the preceding paragraph does not apply if an event of default occurs as described in the sixth bullet point above which applies to all outstanding series of debt securities. If such an event of default occurs and is continuing, either the Euro Notes Trustee or holders of at least 25% in principal amount of all of the debt securities then outstanding, treated as one class, may declare the principal amount of all of the debt securities then outstanding to be due and payable immediately by a notice in writing to us (and to the Euro Notes Trustee if given by the holders). Upon such declaration, we will be obligated to pay the principal amount of the debt securities.

After any declaration of acceleration of a series of debt securities, but before a judgment or decree for payment has been obtained, the event of default giving rise to the declaration of acceleration will, without further act, be deemed to have been waived, and such declaration and its consequences will, without further act, be deemed to have been rescinded and annulled if:

- we have paid or deposited with the Euro Notes Trustee a sum sufficient to pay:
  - all overdue interest,
  - the principal and premium, if any, due otherwise than by the declaration of acceleration and any interest on such amounts,
  - any interest on overdue interest, to the extent legally permitted, and
  - all amounts due to the Euro Notes Trustee under the Euro Notes Indenture, and
- all events of default with respect to that series of debt securities, other than the nonpayment of the principal which became due solely by virtue of the declaration of acceleration, have been cured or waived.

If an event of default occurs and is continuing, the Euro Notes Trustee will generally have no obligation to exercise any of its rights or powers under the Euro Notes Indenture at the request or direction of any of the holders, unless the holders offer reasonable indemnity to the Euro Notes Trustee. The holders of a majority in principal amount of the outstanding debt securities of any series will generally have the right to direct the time, method and place of conducting any proceeding for any remedy available to the Euro Notes Trustee or exercising any trust or power conferred on the Euro Notes Trustee for the debt securities of that series, provided that:

- the direction is not in conflict with any law or the Euro Notes Indenture,
- the Euro Notes Trustee may take any other action it deems proper which is not inconsistent with the direction, and
- the Euro Notes Trustee will generally have the right to decline to follow the direction if an officer of the Euro Notes Trustee determines, in good faith, that the proceeding would involve the Euro Notes Trustee in personal liability or would otherwise be contrary to applicable law.
A holder of a debt security of any series may only pursue a remedy under the Euro Notes Indenture if:

- the holder gives the Euro Notes Trustee written notice of a continuing event of default for that series,
- holders of at least 25% in principal amount of the outstanding debt securities of that series make a written request to the Euro Notes Trustee to institute proceedings with respect to such event of default,
- the holders offer reasonable indemnity to the Euro Notes Trustee,
- the Euro Notes Trustee fails to pursue that remedy within 60 days after receipt of the notice, request and offer of indemnity, and
- during that 60-day period, the holders of a majority in principal amount of the debt securities of that series do not give the Euro Notes Trustee a direction inconsistent with the request.

However, these limitations do not apply to a suit by a holder of a debt security demanding payment of the principal, premium, if any, or interest on a debt security on or after the date the payment is due.

We are required to furnish to the Euro Notes Trustee annually a statement by some of our officers regarding our performance or observance of any of the terms of the Euro Notes Indenture and specifying all of our known defaults, if any.

**Modification and Waiver**

When authorized by a board resolution, we may enter into one or more supplemental indentures with the Euro Notes Trustee without the consent of the holders of the debt securities in order to:

- evidence the succession of another person to us, or successive successions, and the assumption of our covenants, agreements and obligations by the successor,
- add to our covenants for the benefit of the holders of any series of debt securities or to surrender any of our rights or powers, add any additional events of default for any series of debt securities for the benefit of the holders of any series of debt securities,
- add to or change any provision of the Euro Notes Indenture to the extent necessary to issue debt securities in bearer form or uncertificated form,
- add to, change or eliminate any provision of the Euro Notes Indenture applying to one or more series of debt securities, provided that if such action adversely affects the interests of any holder of any series of debt securities in any material respect, such addition, change or elimination will become effective with respect to that series only when no such security of that series remains outstanding,
- convey, transfer, assign, mortgage or pledge any property to or with the Euro Notes Trustee or to surrender any right or power conferred upon us by the Euro Notes Indenture,
• establish the forms or terms of any series of debt securities,
• provide for uncertificated securities in addition to certificated securities,
• evidence and provide for successor trustees and to add to or change any provisions of the Euro Notes Indenture to the extent necessary to appoint a separate trustee or trustees for a specific series of debt securities,
• correct any ambiguity, defect or inconsistency under the Euro Notes Indenture,
• make other provisions with respect to matters or questions arising under the Euro Notes Indenture, provided that such action does not adversely affect the interests of the holders of any series of debt securities in any material respect,
• supplement any provisions of the Euro Notes Indenture necessary to defease and discharge any series of debt securities, provided that such action does not adversely affect the interests of the holders of any series of debt securities in any material respect,
• comply with the rules or regulations of any securities exchange or automated quotation system on which any debt securities are listed or traded,
• add to, change or eliminate any provisions of the Euro Notes Indenture in accordance with any amendments to the Trust Indenture Act of 1939, provided that such action does not adversely affect the rights or interests of any holder of debt securities in any material respect, or
• provide for the payment by us of additional amounts in respect of taxes imposed on certain holders and for the treatment of such additional amounts as interest and for all matters incidental thereto.

When authorized by a board resolution, we may enter into one or more supplemental indentures with the Euro Notes Trustee in order to add to, change or eliminate provisions of the Euro Notes Indenture or to modify the rights of the holders of one or more series of debt securities under the Euro Notes Indenture if we obtain the consent of the holders of a majority in principal amount of the outstanding debt securities of all series affected by such supplemental indenture, treated as one class. However, without the consent of the holders of each outstanding debt security affected by the supplemental indenture, we may not enter into a supplemental indenture that:
• except with respect to the reset of the interest rate or extension of maturity pursuant to the terms of a particular series, changes the stated maturity of the principal of, or any installment of principal of or interest on, any debt security, or reduces the principal amount of, or any premium or rate of interest on, any debt security,
• reduces the amount of principal of an original issue discount security or any other debt security payable upon acceleration of the maturity thereof,
• changes the place or currency of payment of principal, premium, if any, or interest,
• impairs the right to institute suit for the enforcement of any payment on or after such payment becomes due for any debt security,
• reduces the percentage in principal amount of outstanding debt securities of any series, the consent of whose holders is required for modification of the Euro Notes Indenture, for waiver of compliance with certain provisions of the Euro Notes Indenture or for waiver of certain defaults of the Euro Notes Indenture,

• makes certain modifications to the provisions for modification of the Euro Notes Indenture and for certain waivers, except to increase the principal amount of debt securities necessary to consent to any such change or to provide that certain other provisions of the Euro Notes Indenture cannot be modified or waived without the consent of the holders of each outstanding debt security affected by such change,

• makes any change that adversely affects in any material respect the right to convert or exchange any convertible or exchangeable debt security or decreases the conversion or exchange rate or increases the conversion price of such debt security, unless such decrease or increase is permitted by the terms of such debt securities, or

• changes the terms and conditions pursuant to which any series of debt securities are secured in a manner adverse to the holders of such debt securities in any material respect.

Holders of a majority in principal amount of the outstanding debt securities of any series may waive past defaults or noncompliance with restrictive provisions of the Euro Notes Indenture. However, the consent of holders of each outstanding debt security of a series is required to:

• waive any default in the payment of principal, premium, if any, or interest, or

• waive any covenants and provisions of the Euro Notes Indenture that may not be amended without the consent of the holder of each outstanding debt security of the series affected.

In order to determine whether the holders of the requisite principal amount of the outstanding debt securities have taken an action under the Euro Notes Indenture as of a specified date:

• the principal amount of an “original issue discount security” that will be deemed to be outstanding will be the amount of the principal that would be due and payable as of that date upon acceleration of the maturity to that date,

• if, as of that date, the principal amount payable at the stated maturity of a debt security is not determinable, for example, because it is based on an index, the principal amount of the debt security deemed to be outstanding as of that date will be an amount determined in the manner prescribed for the debt security,

• the principal amount of a debt security denominated in one or more foreign currencies or currency units that will be deemed to be outstanding will be the U.S.-dollar equivalent, determined as of that date in the manner prescribed for the debt security, of the principal amount of the debt security or, in the case of a debt security described in the two preceding bullet points, of the amount described above, and

• debt securities owned by us or any other obligor upon the debt securities or any of our or their affiliates will be disregarded and deemed not to be outstanding.
An “original issue discount security” means a debt security issued under the Euro Notes Indenture which provides for an amount less than the principal amount thereof to be due and payable upon a declaration of acceleration of maturity. Some debt securities, including those for the payment or redemption of which money has been deposited or set aside in trust for the holders, and those which have been legally defeased under the Euro Notes Indenture, will not be deemed to be outstanding.

We will generally be entitled to set any day as a record date for determining the holders of outstanding debt securities of any series entitled to give or take any direction, notice, consent, waiver or other action under the Euro Notes Indenture. In limited circumstances, the Euro Notes Trustee will be entitled to set a record date for action by holders of outstanding debt securities. If a record date is set for any action to be taken by holders of a particular series, the action may be taken only by persons who are holders of outstanding debt securities of that series on the record date. To be effective, the action must be taken by holders of the requisite principal amount of debt securities within a specified period following the record date. For any particular record date, this period will be 180 days or such shorter period as we may specify, or the Euro Notes Trustee may specify, if it sets the record date. This period may be shortened or lengthened by not more than 180 days.

**Defeasance**

Subject to the exceptions, and subject to compliance with the applicable requirements set forth in the Euro Notes Indenture, we may discharge our obligations under the Euro Notes Indenture with respect to any series of Euro Notes as described below.

When we use the term defeasance, we mean discharge from some or all of our obligations under the Euro Notes Indenture. If we deposit with the Euro Notes Trustee funds or government securities sufficient to make payments on the debt securities of a series on the dates those payments are due and payable and comply with all other conditions to defeasance set forth in the Euro Notes Indenture, then, at our option, either of the following will occur:

- we will be discharged from our obligations with respect to the debt securities of that series (“legal defeasance”), or
- we will no longer have any obligation to comply with the restrictive covenants under the Euro Notes Indenture, and the related events of default will no longer apply to us, but some of our other obligations under the Euro Notes Indenture and the debt securities of that series, including our obligation to make payments on those debt securities, will survive (“covenant defeasance”).

If we legally defease a series of debt securities, the holders of the debt securities of the series affected will not be entitled to the benefits of the Euro Notes Indenture, except for:

- the rights of holders of that series of debt securities to receive, solely from a trust fund, payments in respect of such debt securities when payments are due,
- our obligation to register the transfer or exchange of debt securities,
• our obligation to replace mutilated, destroyed, lost or stolen debt securities, and
• our obligation to maintain paying agencies and hold moneys for payment in trust.

We may legally defease a series of debt securities notwithstanding any prior exercise of our option of covenant defeasance in respect of such series.

We will be required to deliver to the Euro Notes Trustee an opinion of counsel that the deposit and related defeasance would not cause the holders of the debt securities to recognize gain or loss for federal income tax purposes and that the holders would be subject to federal income tax on the same amounts, in the same manner and at the same times as would have been the case if the deposit and related defeasance had not occurred. If we elect legal defeasance, that opinion of counsel must be based upon a ruling from the United States Internal Revenue Service or a change in law to that effect.

**Satisfaction and Discharge**

We may discharge our obligations under the Euro Notes Indenture while securities remain outstanding if (1) all outstanding debt securities issued under the Euro Notes Indenture have become due and payable, (2) all outstanding debt securities issued under the Euro Notes Indenture will become due and payable at their stated maturity within one year of the date of deposit or (3) all outstanding debt securities issued under the Euro Notes Indenture are scheduled for redemption in one year, and in each case, we have deposited with the Euro Notes Trustee an amount sufficient to pay and discharge all outstanding debt securities issued under the Euro Notes Indenture on the date of their scheduled maturity or the scheduled date of the redemption and paid all other amounts payable under the Euro Notes Indenture.

**Highly Leveraged Transaction**

The general provisions of the Euro Notes Indenture do not afford holders of the debt securities issued thereunder protection in the event of a highly leveraged or other transaction involving GE that may adversely affect holders of the debt securities.

**Notices**

Notices to holders of the Euro Notes will be sent by mail or email to the registered holders, or otherwise in accordance with the procedures of the applicable depositary.

**Title**

We may treat the person in whose name a debt security is registered on the applicable record date as the owner of the debt security for all purposes, whether or not it is overdue.

**Governing Law**

The Euro Notes Indenture and the Euro Notes are governed by, and construed in accordance with, the laws of the State of New York.
Regarding the Trustee

GE and affiliates of GE maintain various commercial and investment banking relationships with The Bank of New York Mellon and its affiliates in their ordinary course of business. The Bank of New York Mellon also acts as trustee under certain other indentures with GE.

If an event of default occurs under the Euro Notes Indenture and is continuing, the Euro Notes Trustee will be required to use the degree of care and skill of a prudent person in the conduct of that person’s own affairs. The Euro Notes Trustee will become obligated to exercise any of its powers under the Euro Notes Indenture at the request of any of the holders of any debt securities issued under the Euro Notes Indenture only after those holders have offered the Euro Notes Trustee indemnity satisfactory to it.

If the Euro Notes Trustee becomes one of our creditors, its rights to obtain payment of claims in specified circumstances, or to realize for its own account on certain property received in respect of any such claim as security or otherwise will be limited under the terms of the Euro Notes Indenture. The Euro Notes Trustee may engage in certain other transactions; however, if the Euro Notes Trustee acquires any conflicting interest (within the meaning specified under the Trust Indenture Act), it will be required to eliminate the conflict or resign.
DESCRIPTION OF DOLLAR NOTES

The following description of the particular terms of the Dollar Notes is a summary and does not purport to be complete. We encourage you to read the applicable indenture for additional information.

General

The Dollar Notes were issued under an indenture dated as of August 1, 1995 (the “Dollar Notes Base Indenture”), by and among GECS, GE, as guarantor, and The Bank of New York Mellon, as successor to The Chase Manhattan Bank (National Association), as trustee (the “Dollar Notes Trustee”), as supplemented by the First Supplemental Indenture, dated as of February 22, 2012, pursuant to which General Electric Capital Corporation (“GECC”) succeeded to and assumed the full outstanding principal amount of the Dollar Notes (the Dollar Notes Base Indenture as so supplemented, the “Dollar Notes Indenture”). In 2015, the Dollar Notes were assumed by GE upon its merger with GECC.

As of January 31, 2020, a total of $210,896,000 aggregate principal amount of the Dollar Notes was outstanding. The Dollar Notes will mature on August 21, 2035. The Dollar Notes bear interest from August 21, 1995 at the annual rate of 7 1/2%, payable semi-annually on February 21 and August 21 of each year (each, a “Dollar Notes Interest Payment Date”), to the persons in whose names the Dollar Notes are registered at the close of business on the preceding February 7 and August 7, respectively. The Dollar Notes Indenture does not limit the amount of Dollar Notes or other unsecured, subordinated debt which may be issued thereunder or limit the amount of other debt, secured or unsecured, whether junior or senior to, or pari passu with, the Dollar Notes which may be issued by GE, and no other indenture or instrument to which GE is a party limits the amount of other debt, secured or unsecured, senior to the Dollar Notes which may be issued by GE.

The statements under this heading are subject to the detailed provisions of the Dollar Note Indenture. Wherever particular provisions of the Dollar Note Indenture or terms defined therein are referred to, such provisions or definitions are incorporated by reference as a part of the statements made and the statements are qualified in their entirety by such reference.

Interest is computed on the basis of a 360-day year consisting of twelve 30-day months. In any case where a Dollar Notes Interest Payment Date or the date of maturity of the principal on the Dollar Notes shall not be a business day, then payment of principal or interest need not be made on such date but may be made on the next succeeding day which is a business day, with the same force and effect as if made on such Dollar Notes Interest Payment Date or the date of maturity, and no interest shall accrue for the period after such date. The term “business day” as used with respect to the Dollar Notes means any day other than a Saturday or Sunday or any other day on which banking institutions are generally authorized or obligated by law or regulation to close in The City of New York.
The Dollar Notes are unsecured and will be subordinated in right of payment to all Superior Indebtedness (as defined below) of the Company as set forth in the Dollar Notes Indenture.

No service charge will be made for any transfer or exchange of the Dollar Notes, but the GE may require payment of a sum sufficient to cover any tax or other governmental charge payable in connection therewith.

Listing

The Dollar Notes are listed on the NYSE. We have no obligation to maintain such listing, and we may delist the Dollar Notes at any time.

Global Notes, Delivery and Form

The Dollar Notes are represented by one or more fully registered global notes that will be deposited with, or on behalf of, The Depository Trust Company, New York, New York (the “Depository”) and registered in the name of the Depository’s nominee.

Beneficial interests in the global note will be shown on, and transfers thereof will be effected only through, records maintained by the Depository (in respect of its participants) and by its participants. Except as described herein, Dollar Notes in definitive form will not be issued. Except as set forth below, the global notes may be transferred, in whole and not in part, only to another nominee of the Depository or to a successor of the Depository or its nominee.

The Depository has advised as follows: it is a limited-purpose trust company which was created to hold securities for its participating organizations (the “Participants”) and to facilitate the clearance and settlement of securities transactions in such securities between Participants through electronic book-entry changes in accounts of its Participants. Participants include securities brokers and dealers, banks and trust companies, clearing corporations and certain other organizations. Access to the Depository’s system is also available to others such as banks, brokers, dealers and trust companies that clear through or maintain a custodial relationship with a Participant, either directly or indirectly (“indirect participants”). Persons who are not Participants may beneficially own securities held by the Depository only through Participants or indirect participants.

The Depository advises that pursuant to procedures established by it ownership of beneficial interests in the global note will be shown on, and the transfer of that ownership will be effected only through, records maintained by the Depository (with respect to Participants), by the Participants (with respect to indirect participants and certain beneficial owners) and by the indirect participants (with respect to all other beneficial owners). The laws of some states require that certain persons take physical delivery in definitive form of securities which they own. Consequently, the ability to transfer beneficial interests in the global note is limited to such extent.
So long as a nominee of the Depository is the registered owner of the global note, such nominee for all purposes will be considered the sole owner or holder of the Dollar Notes under the Dollar Notes Indenture. Except as provided below, owners of beneficial interests in the global note will not be entitled to have Dollar Notes registered in their names, will not receive or be entitled to receive physical delivery of Dollar Notes in definitive form, and will not be considered the owners or holders thereof under the Dollar Notes Indenture.

Neither GE, the Dollar Notes Trustee, any paying agent nor any registrar of the Dollar Notes will have any responsibility or liability for any aspect of the records relating to or payments made on account of beneficial ownership interests in the global note, or for maintaining, supervising or reviewing any records relating to such beneficial ownership interests.

Principal and interest payments on the Dollar Notes registered in the name of the Depository’s nominee will be made in immediately available funds to the Depository’s nominee as the registered owner of the global note. Under the terms of the Dollar Notes Indenture, GE and the Dollar Notes Trustee will treat the persons in whose names the Dollar Notes are registered as the owners of such Dollar Notes for the purpose of receiving payment of principal and interest on such Dollar Notes and for all other purposes whatsoever. Therefore, neither GE, the Dollar Notes Trustee nor any paying agent has any direct responsibility or liability for the payment of principal or interest on the Dollar Notes to owners of beneficial interests in the global note. The Depository has advised GE and the Dollar Notes Trustee that its current practice is, upon receipt of any payment of principal or interest, to immediately credit the accounts of the Participants with such payment in amounts proportionate to their respective holdings in principal amount of beneficial interests in the global note as shown in the records of the Depository. The Depository’s current practice is to credit such accounts, as to interest, in next-day funds and, as to principal, in same-day funds. Payments by Participants and indirect participants to owners of beneficial interests in the global note will be governed by standing instructions and customary practices, as is now the case with securities held for the accounts of customers in bearer form or registered in “street name”, and will be the responsibility of the Participants or indirect participants.

If the Depository is at any time unwilling or unable to continue as depository and a successor depository is not appointed by the Company within 90 days, the Company will issue Dollar Notes in definitive form in exchange for the global note. In addition, the Company may at any time determine not to have the Dollar Notes represented by a global note and, in such event, will issue Dollar Notes in definitive form in exchange for the global note. In either instance, an owner of a beneficial interest in the global note will be entitled to have Dollar Notes equal in principal amount to such beneficial interest registered in its name and will be entitled to physical delivery of such Dollar Notes in definitive form. Dollar Notes so issued in definitive form will be issued in denominations of $1,000 and integral multiples thereof and will be issued in registered form only, without coupons.

**Same-Day Settlement**

Settlement for the Dollar Notes will be made in immediately available funds. The Dollar Notes will trade in the Depository's Same-Day Funds Settlement System until maturity, and
secondary market trading activity in the Dollar Notes will therefore settle in immediately available funds. No assurance can be given as to the effect, if any, of settlement in immediately available funds on trading activity in the Dollar Notes.

Subordination

The Dollar Notes are subordinated in right of payment, to the extent and in the manner set forth in the Dollar Notes Indenture, to all indebtedness for borrowed money of GE, whether currently outstanding or hereafter incurred, which is not by its terms subordinate to other indebtedness of GE (the “Superior Indebtedness”). In the event of any insolvency or bankruptcy proceedings, and any receivership, liquidation, reorganization or other similar proceedings in connection therewith, relative to GE or its property, and, except as otherwise provided in the Dollar Notes Indenture, in the event of any proceedings for voluntary liquidation, dissolution or other winding up of GE, whether or not involving insolvency or bankruptcy proceedings, all principal, premium, if any, and interest on the Superior Indebtedness will be paid in full before any payment is made by GE on the Dollar Notes. In the event that pursuant to the terms of the Dollar Notes Indenture the Dollar Notes are declared due and payable because of the occurrence of an Event of Default, as provided in the Dollar Notes Indenture, and the previous sentence is not applicable, the holders of the Dollar Notes shall be entitled to payment from GE only after the Superior Indebtedness outstanding at the time the Dollar Notes so becomes due and payable because of such Event of Default shall first have been paid in full or such payment shall have been provided for.

In addition, although the Dollar Notes are not expressly subordinated in right of payment to the indebtedness for borrowed money of the subsidiaries of GE to unaffiliated third parties (the “Subsidiary Indebtedness”), the Subsidiary Indebtedness is structurally superior in right of payment to the Dollar Notes.

Modification of the Dollar Notes Indenture

The Dollar Notes Indenture contains provisions permitting GE and the Dollar Notes Trustee, with the consent of the holders of not less than 66 2/3% in aggregate principal amount of the Dollar Notes at the time outstanding, to execute supplemental indentures adding any provisions to or changing in any manner or eliminating any of the provisions of the Dollar Notes Indenture or any supplemental indenture or modifying in any manner the rights of the holders of Dollar Notes, provided that no such supplemental indenture shall, among other things (i) extend the fixed maturity of the Dollar Notes or reduce the principal amount thereof (including the amount payable upon acceleration of the maturity thereof), reduce the redemption premium thereon or reduce the rate or extend the time of payment of interest thereon, without the consent of the holder of each Dollar Note so affected, (ii) reduce the aforesaid percentage of such Dollar Notes, the consent of the holders of which is required for any supplemental indenture, without the consent of the holder of each such Dollar Note so affected or (iii) modify or affect in any manner adverse to the holders of the Dollar Notes the terms and conditions of the Guarantee, without the consent of the holder of each Dollar Note so affected.
Events of Default

An Event of Default with respect to the Dollar Notes is defined in the Dollar Notes Indenture as being: default in payment of any principal or premium, if any, on any Dollar Notes; default for 30 days in payment of any interest on any Dollar Notes; default in the making or satisfaction of any sinking fund payment or analogous obligation on the Dollar Notes; default for 60 days after notice in performance of any other covenant in respect of the Dollar Notes in the Dollar Notes Indenture; a default, as defined, with respect to any other series of notes outstanding under the Dollar Notes Indenture or as defined in any other indenture or instrument evidencing or under which GE has outstanding any indebtedness for borrowed money, as a result of which such other series or such other indebtedness of GE shall have been accelerated and such acceleration shall not have been annulled within 10 days after written notice thereof (provided, that under the Dollar Notes Indenture the resulting Event of Default with respect to such series may be remedied, cured or waived by the remedying, curing or waiving of such other default under such other series or such other indebtedness); or certain events of bankruptcy, insolvency or reorganization in respect of GE. The Dollar Notes Indenture requires GE to file with the Dollar Notes Trustee annually a written statement as to the presence or absence of certain defaults under the terms thereof. No Event of Default with respect to a particular series of notes under the Dollar Notes Indenture necessarily constitutes an Event of Default with respect to any other series of notes issued thereunder.

The Dollar Notes Indenture provides that if an Event of Default with respect to the Dollar Notes shall have occurred and be continuing, either the Dollar Notes Trustee thereunder or the holders of 25% in aggregate principal amount of the outstanding Dollar Notes may declare the principal of all the Dollar Notes to be due and payable immediately, but under certain conditions such declaration may be annulled by the holders of a majority in principal amount of the Dollar Notes then outstanding. The Dollar Notes Indenture provides that past defaults with respect to the Dollar Notes (except, unless theretofore cured, a default in payment of principal of, premium, if any, or interest, if any, on any of the Dollar Notes, or the payment of any sinking fund instalment or analogous obligation on the Dollar Notes) may be waived on behalf of the holders of all the Dollar Notes by the holders of a majority in principal amount of the Dollar Notes then outstanding.

The Dollar Notes Trustee shall be under no obligation to exercise any of its rights or powers under the Dollar Notes Indenture at the request, order or direction of any of the holders of Dollar Notes issued thereunder unless such holders shall have offered to the Dollar Notes Trustee reasonable indemnity. The Dollar Notes Indenture provides that the holders of a majority in principal amount of the Dollar Notes issued thereunder at the time outstanding shall have the right to direct the time, method and place of conducting any proceeding for any remedy available to the Dollar Notes Trustee thereunder, or exercising any trust or power conferred on the Dollar Notes Trustee, with respect to the Dollar Notes, provided that the Dollar Notes Trustee may decline to follow any such direction if it determines that the proceedings so directed would be illegal or involve it in any personal liability.
Certain Covenants of the Company

The Dollar Notes Indenture does not restrict GE, other than as set forth below, from engaging in any highly leveraged transaction, reorganization, restructuring, merger or similar transaction, or from incurring additional indebtedness or causing its subsidiaries to incur additional indebtedness, any of which transactions could have a material adverse effect on the holders of the Dollar Notes.

As set forth in the Dollar Notes Indenture, GE has covenanted that it will not merge or consolidate with any other corporation or sell, convey, transfer or otherwise dispose of all or substantially all of its assets to any corporation, unless (i) GE, shall be the continuing corporation, or the successor corporation (if other than GE) shall, by supplemental indenture satisfactory to the Dollar Notes Trustee, executed and delivered to the Dollar Notes Trustee by such corporation, expressly assume the due and punctual payment of the principal of and, premium, if any, and interest, if any, on all the debt securities issued under the Dollar Notes Indenture, according to their tenor, and the due and punctual performance and observance of all of the covenants and conditions of the Dollar Notes Indenture to be performed by GE, and (ii) GE or such successor corporation, as the case may be, shall not, immediately after such merger or consolidation, or such sale, conveyance, transfer or other disposition, be in default in the performance of any such covenant or condition. In the event of any such sale, conveyance (other than by way of lease), transfer or other disposition, the predecessor company may be dissolved, wound up and liquidated at any time thereafter.

In addition to the above, GE has covenanted in the Dollar Notes Indenture that, in case of any such consolidation, merger, sale, conveyance (other than by way of lease), transfer or other disposition, and upon any such assumption by the successor corporation, such successor corporation shall succeed to and be substituted for GE with the same effect as if it had been named therein as GE and GE shall be relieved of any further obligation under the Dollar Notes Indenture and under the debt securities issued thereunder the Dollar Notes Indenture provides that any such successor corporation thereupon may cause to be signed, and may issue either in its own name or in the name of GECC or GE, as the case may be, any or all of the debt securities or the Guarantees issuable thereunder which theretofore shall not have been signed by GECC or GE, as the case may be, and delivered to the Dollar Notes Trustee; and, upon the order of such successor corporation, instead of the GECC, as the case may be, and subject to all the terms, conditions and limitations in the Dollar Notes Indenture prescribed, the Dollar Notes Trustee shall authenticate and shall deliver any debt securities issued thereunder which previously shall have been signed and delivered by the officers of GECC or GE, as the case may be, to the Dollar Notes Trustee for authentication, and any debt securities or the Guarantee, as the case may be, which such successor corporation thereafter shall cause to be signed and delivered to the Dollar Notes Trustee for that purpose. All the debt securities or the Guarantee so issued shall in all respects have the same legal rank and benefit under the Dollar Notes Indenture as the debt securities or the Guarantee, as the case may be, theretofore or thereafter issued in accordance with the terms of the Dollar Notes Indenture as though all of such debt securities or the Guarantee, as the case may be, had been issued at the date of the execution, hereof.
Concerning the Dollar Notes Trustee

GE maintains bank accounts and has other customary banking relationships with the Dollar Notes Trustee, all in the ordinary course of business.

Governing Law

The Dollar Notes Indenture and the Dollar Notes are governed by, and construed in accordance with, the laws of the State of New York.
GE Performance Stock Unit Grant Agreement For <<Employee Name>> ("Grantee")

<table>
<thead>
<tr>
<th>Grant Date</th>
<th>PSUs Granted</th>
<th>Restriction Lapse Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mar/19/2019</td>
<td>&lt;&lt;Granted&gt;&gt;</td>
<td>The date of the February 2022 Management Development &amp; Compensation Committee meeting, subject to the terms and conditions set forth below.</td>
</tr>
</tbody>
</table>

Performance Stock Unit Grant Agreement - additional terms & conditions

1. **Grant.** The Management Development and Compensation Committee ("Committee") of the Board of Directors of General Electric Company ("Company") has granted the above number of Performance Stock Units, from time to time with Dividend Equivalents as the Committee may determine ("PSUs") to the individual named in this grant agreement ("Grantee"). Each PSU entitles the Grantee to receive from the Company (i) one share of General Electric Company common stock, par value $0.06 per share ("Common Stock"), and (ii) cash payments based on dividends paid to shareholders of such stock, for each PSU for which the restrictions set forth in paragraph 3 (including subparagraph 3.1) lapse in accordance with their terms, each in accordance with the terms of this Grant Agreement, the GE 2007 Long-Term Incentive Plan ("Plan"), country addendums and any rules, procedures and sub-plans adopted by the Committee.

2. **Dividend Equivalents.** Until such time as the following restrictions lapse, or the PSUs are cancelled, whichever occurs first, the Company will establish an amount to be paid to the Grantee ("Dividend Equivalent") equal to the number of PSUs subject to restriction times the per share quarterly dividend payments made to shareholders of the Company’s Common Stock. The Company shall accumulate Dividend Equivalents and will pay the Grantee a cash amount equal to the Dividend Equivalents accumulated and unpaid as of the date that restrictions lapse (without interest) reasonably promptly after such date. Notwithstanding the foregoing, any accumulated and unpaid Dividend Equivalents
attributable to PSUs that are cancelled will not be paid and are immediately forfeited upon cancellation of the PSUs.

3. **Restrictions/Performance Goals.** Restrictions on the number of PSUs specified in this Grant Agreement, as further subject to and adjusted based on performance as set forth in subparagraph 3.1 (“Adjusted PSUs”), will lapse on the designated Restriction Lapse Date only if the Grantee has been continuously employed by the Company and its Affiliates (as defined below) to such date. PSUs shall be immediately cancelled upon termination of employment, except as follows:

   a. **Employment Termination Due to Death.** If the Grantee’s employment with the Company and its Affiliates (as defined below) terminates as a result of the Grantee’s death, then restrictions on all Adjusted PSUs shall lapse on the designated Restriction Lapse Date.

   b. **Employment Termination Due to Transfer of Business to Successor Employer.** If the Grantee’s employment with the Company and its Affiliates (as defined below) terminates as a result of employment by a successor employer to which the Company has transferred a business operation, then restrictions on all Adjusted PSUs shall lapse on the designated Restriction Lapse Date.

   c. **Employment Termination Less Than One Year After Grant Date.** If the Grantee’s employment with the Company and its Affiliates (as defined below) terminates before the first anniversary of the Grant Date for any reason other than death or transfer to a successor employer as described in Sections 3(a) and (b) of this Grant Agreement, then all remaining PSUs shall be immediately cancelled.

   d. **Employment Termination More Than One Year After Grant Date.** If, on or after the first anniversary of the Grant Date, the Grantee’s employment with the Company and its Affiliates (as defined below) terminates as a result of any of the reasons set forth below, then restrictions on Adjusted PSUs shall lapse on the designated Restriction Lapse Date or the PSUs shall be cancelled as provided below:

      i. **Termination/Eligibility for Retirement or Termination for Total Disability.** Restrictions on all Adjusted PSUs shall lapse on the designated Restriction Lapse Date if (a) the Grantee attains at least age 2.
60 and completes 5 or more years of continuous service with the Company and its Affiliates (as defined below), or (b) the Grantee’s employment with the Company and its Affiliates (as defined below) terminates as a result of a total disability, i.e., the inability to perform any job for which the Grantee is reasonably suited by means of education, training or experience.

ii. Voluntary Termination or Termination for Cause. If the Grantee’s employment with the Company and its Affiliates (as defined below) is voluntarily terminated by the Grantee (and is not a retirement under Section 3 (d)(i) above) or is involuntarily terminated by the Company and its Affiliates (as defined below) for cause, then all remaining PSUs shall be immediately cancelled. For this purpose, “cause” shall be determined by the Company in its sole discretion, and may include a violation of a Company policy and/or code of conduct.

iii. Termination for Layoff or Plant Closing. If the Grantee’s employment with the Company and its Affiliates (as defined below) terminates as a result of a layoff or plant closing (without regard to any period of protected service), each as contemplated by the U.S. GE Layoff Benefit Plan for Salaried Employees, then restrictions on Adjusted PSUs shall lapse on the designated Restriction Lapse Date.

iv. Termination Due to Other Reasons. If the Grantee’s employment with the Company and its Affiliates (as defined below) terminates for any other reason, and the Grantee and the Company have not entered into a written agreement explicitly providing otherwise in accordance with rules and procedures adopted by the Committee, then the PSUs shall be immediately cancelled.

e. Affiliate. For purposes of this Grant Agreement, “Affiliate” shall have the meaning set forth in the Plan. That is, an “Affiliate” shall mean (i) any entity that, directly or indirectly, is owned 50% or more by the Company and thereby deemed under its control and (ii) any entity in which the Company has a significant equity interest as determined by the Committee. Transfer of employment among the Company and its Affiliates is not a termination of employment for purposes of this Grant.
f. **Vesting.** The Committee or its delegates may modify the vesting of any Options in its discretion, consistent with applicable law.

### 3.1 Performance Goals and Adjustment

Adjusted PSUs shall be the number of PSUs that become eligible for the lapse of restrictions, pursuant to paragraph 3, contingent on achievement of the following goals for the March 19, 2019 to December 31, 2021 performance period:

- **a.** If the Company’s Total Shareowner % Return (“TSR”) is equal to the 55th percentile (“target”) of the Total Shareowner % Return for the S&P 500 companies (“S&P 500 TSR”), then 100% of the PSUs shall be eligible for the lapse of restrictions.

- **b.** If the Company TSR is equal to the 35th percentile (“threshold”) of the S&P 500 TSR, then one-quarter (25%) of the PSUs shall be eligible for the lapse of restrictions. All PSUs shall be cancelled if Company TSR is less than Threshold performance.

- **c.** If the Company TSR is equal to or exceeds the 80th percentile (“maximum”) of the S&P 500 TSR, then the PSUs to be eligible for the lapse of restrictions shall be adjusted upward by 75% (175%).

Adjustment shall reflect a proportional percentage of the PSUs for performance between threshold and target, and for performance between target and maximum. Measurement of TSR shall be determined solely by the Committee in accordance with the customary accounting and financial reporting practices used by the Company for external reporting, and shall include adjustment for any recapitalization, split-up, spinoff, reorganization, restructuring or other similar corporate transaction as determined by the Committee to prevent dilution or enlargement of benefits or potential benefits intended from the PSUs. PSUs for which restrictions do not lapse in accordance with this paragraph shall be immediately cancelled.

### 4. Delivery and Withholding Tax

As soon as practicable following the Restriction Lapse Date, but in no event later than March 15, 2022, the Company shall deliver such number shares of GE common stock underlying the Adjusted PSUs for which restrictions have lapsed in accordance with the terms in paragraphs 3 and 3.1, to the Grantee electronically through the Grantee’s brokerage account or in another manner determined by the Company; provided however, that the date of issuance or delivery...
may be postponed by the Company for such period as may be required for it with reasonable diligence to comply with any applicable listing requirements of any national securities exchange and requirements under any law or regulation applicable to the issuance or transfer of such shares. Further, the Grantee shall pay to or reimburse the Company, through the broker selected by the Company, for any federal, state, local or foreign taxes required to be withheld and paid over by it, at such time and upon such terms and conditions as the Company may prescribe before the Company shall be required to deliver such shares.

5. **Alteration/Termination.** Under the express terms of this Grant Agreement, the Company shall have the right at any time in its sole discretion to amend, alter, suspend, discontinue or terminate any PSUs without the consent of the Grantee. Furthermore, the PSUs provided under this Grant Agreement shall be subject to the Company’s policy with respect to the compensation recoupment, in effect as of the date of this Grant Agreement and as amended from time to time. Also, the PSUs shall be null and void to the extent the grant of PSUs or the lapse of restrictions thereon is prohibited under the laws of the country of residence of the Grantee.

6. **Plan Terms.** All terms used in this Grant have the same meaning as given such terms in the Plan, a copy of which will be furnished upon request. This Grant Agreement is subject to the terms and provisions of the Plan, which are incorporated by reference. In the event of any conflict between the provisions of this Grant Agreement and those of the Plan, the provisions of the Plan shall control.

7. **Entire Agreement.** This Grant Agreement, the Plan, country addendums and any sub-plans, rules and procedures adopted by the Committee contain all of the provisions applicable to the PSUs and no other statements, documents or practices may modify, waive or alter such provisions unless expressly set forth in writing, signed by an authorized officer of the Company and delivered to the Grantee.

*This document constitutes part of a prospectus covering securities that have been registered under the Securities Act of 1933, as amended.*
EMPLOYMENT AGREEMENT

This Employment Agreement (the “Agreement”) is made and entered into effective as of January 22, 2019, by and between L. Kevin Cox (“you”) and General Electric Company (the “Company”). Your employment will be subject to the terms and conditions set forth herein.

1. Employment as Chief Human Resources Officer.

   (a) Effective on or before February 25, 2019, you will begin your employment with the Company as Senior Vice-President and Chief Human Resources Officer, reporting directly to the Company’s Chief Executive Officer (the “Effective Date”). You agree to perform such duties and services as the CEO or the Board may, from time to time, reasonably assign to you consistent with your position.

   (b) You agree that you will serve the Company faithfully, diligently and to the best of your ability, that you will devote your full business time, energy and skills exclusively to the business and affairs of the Company, and that you will not participate in any activity detrimental to the best interests of the Company. You may not participate in any other business activity, or serve on any corporate, charitable, civic, community or industry boards, without the consent of the CEO. The Company confirms consent to your continued service on the board you have identified to the CEO.

   (c) Your principal office will be in Boston, MA, but you will travel to other locations as necessary to fulfill your employment obligations under this Agreement. In the event you relocate to the Boston area, the Company will provide relocation assistance in accordance with the Company’s policies and practices applicable to similarly situated officers.

2. Compensation. As full compensation for all services provided and duties performed, you will receive the following:

   (a) Base Salary. You will receive an annual base salary of $1,000,000 (“Base Salary”), payable by the Company in accordance with its normal payroll practices.

   (b) Annual Incentive Bonus. You will be eligible to receive an annual incentive bonus, under the Company’s Annual Executive Incentive Program or any successor or replacement program (“AEIP”), with a target of 200% of your Base Salary, determined and paid in accordance with the Company’s normal procedures. The AEIP payable to you for 2019 will not be less than $2,000,000.

   (c) Long Term Incentive Award. You will be eligible to participate in the Company’s annual long-term incentive equity grant program beginning with the 2019 performance year. The grant date for your 2019 award will occur on the first MDCC meeting after the Effective Date, and will have a targeted grant value of $3.0 million. Awards after 2019 will have a targeted grant date value of not less than $3.0 million, as determined in accordance with normal Company procedures. The awards shall be delivered in equity (RSUs, stock options and/or performance stock
(d) **New Hire Awards.** As further consideration for your joining the Company, and in recognition of your anticipated contribution to the Company, you will receive the following:

(i) An initial lump sum payment of $1,500,000, less all applicable withholdings and deductions, payable on or before 30 days from the Effective Date and a second lump sum payment of $1,000,000, less all applicable withholdings and deductions, payable on or before 30 days from the first anniversary of the Effective Date, provided your employment has not terminated prior to such first anniversary due to your leaving without Good Reason or termination by the Company for Cause. If within two years of the Effective Date you should you leave the Company without Good Reason (as defined in paragraph 3) or be your employment is terminated by the Company for Cause (as defined in paragraph 3), you will be required to reimburse to the Company a pro rata portion of the net after-tax amount of these payment(s) made to you. The pro rata portion shall be equal to 4.166% of such net after-tax amount multiplied by the number of full months between your last day of employment and the end of such two-year period.

(ii) An award of stock options having a grant date fair value of $5,000,000 (as determined in accordance with normal Company procedures), which will vest in three equal tranches on the first, second and third anniversary of the grant date (which will be the Effective Date). The terms and conditions for this stock option award shall be in accordance with the Company’s standard grant provisions for similarly situated officers of the Company and as otherwise expressly stated below.

(e) **Employee Benefits.** You will be eligible to participate in all employee benefit plans generally available to similarly situated officers of the Company.

3. **Termination.** Your employment with the Company shall be “at-will” and may be terminated hereunder by you, the Company, or the Board at any time and for any reason, subject to the provisions of this Section. Upon termination of your Employment, you shall be entitled to the compensation and benefits described in this Section, and shall have no further rights to any compensation or any other benefits from the Company.

(a) **Termination for Cause, Without Good Reason, Death or Disability.** Your employment hereunder may be terminated by the Company or the Board for Cause or by you without Good Reason. If your employment is terminated by the Company or the Board for Cause or by you without Good Reason, or due to your death or disability, you shall be entitled to receive: (1) any accrued but unpaid Base Salary which shall be paid in accordance with the Company’s regular payroll procedures; (2) reimbursement for properly incurred and unreimbursed business expenses, which shall be subject to and paid in accordance with the Company’s expense reimbursement policy; and (3) such employee benefits (including equity compensation), if any, to which you may be entitled under the Company’s employee benefit plans; provided that, in no event shall you be entitled to any payments in the nature of severance or termination payment (collectively referred to as the “Accrued Amounts”).

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(b) **Termination Without Cause or for Good Reason.** Your employment hereunder may be terminated by you for Good Reason or by the Company or the Board without Cause. In the event of such termination, you shall be entitled to receive the Accrued Amounts and, subject to your compliance with your obligations under this Agreement and your execution of a release of claims in favor of the Company and its respective officers and directors in a form provided by the Company (the “Release”), you shall be entitled to receive:

(i) Payment of the $2,000,000 guaranteed 2019 AEIP payment under 2.b above (if not already paid) at the time 2019 AEIP payments are made, payment of the $1,000,000 new hire payment under 2.d(i) above (if not already paid) at within the period set forth in 2.d(i), and the vesting of the new hire award of stock options described in 2.d.(ii) above shall accelerate and shall be exercisable through the end of the second calendar year following the year in which termination occurs (or such longer post-termination exercise period as may be provided in the award).

(ii) If the termination occurs on or before March 1, 2022, then the vesting of any and all long-term incentive awards granted under 2.c. above shall accelerate, and any stock options so vested shall be exercisable through the end of the second calendar year following the year in which termination occurs (or such longer post-termination exercise period as may be provided in the award).

(iii) If the termination occurs on or before March 1, 2022, then you will receive a lump sum payment equal to 12 months of Base Salary and AEIP (calculated at target), less all applicable deductions and withholdings, paid within 60 days of your Termination Date. If the termination occurs after March 1, 2022, then you will receive the standard severance package applicable at that time to similarly situated officers of the Company which currently includes 12 months of Base Salary.

(c) “**Cause**” shall mean the occurrence of any of the following: (1) your willful failure to perform your duties (other than any such failure resulting from incapacity due to physical or mental disability) or comply with any valid and legal directive of the Company or the Board; (2) your engagement, or the discovery of your having engaged, in dishonesty, illegal conduct, or misconduct, which, in each case, materially harms or is reasonably likely to materially harm the Company; (3) your conviction of or plea of guilty or nolo contendere to a crime that constitutes a felony (or state law equivalent) or a crime that constitutes a misdemeanor involving moral turpitude; (4) your willful or grossly negligent unauthorized disclosure of Confidential Information (as defined below); (5) your material breach of any material obligation under this Agreement or any other written agreement between you and the Company which materially harms or is reasonably likely to materially harm the Company; or (6) your willful material failure to comply with the Company’s written policies or rules, as they may be in effect from time to time. Should the Company believe you have engaged in conduct that violates sub-paragraphs (1), (5) or (6), it will provide you with written notice of the circumstances providing grounds for termination for Cause and you will have at least 30 calendar days from the date on which such notice is provided to cure such circumstances.

(d) “**Good Reason**” shall mean the occurrence of any of the following, in each case without your written consent:

1. a material and permanent reduction in your Base Salary;
(2) any material breach by the Company of any material provision of this Agreement or any material provision of any other agreement between you and the Company; or (3) a material, adverse change in your authority, duties, responsibilities or reporting relationships (other than temporarily while you are physically or mentally incapacitated or as required by applicable law); provided, however, you cannot terminate your employment for Good Reason unless you have provided written notice to the Company and the Board of the existence of the circumstances providing grounds for termination for Good Reason and the Company and the Board have had at least 30 calendar days from the date on which such notice is provided to cure such circumstances. Such written notice to the Company and the Board may be given at any time, and the Company hereby agrees that no waiver or estoppel will be sought for the assertion of rights under this paragraph at any time within the 36-month-period, following the initial existence of the facts and circumstances that provide the basis for termination under this paragraph.

(e) Notice of Termination. Any termination of employment hereunder by any party shall be communicated by written notice of termination (“Notice of Termination”) to the other party hereto. The Notice of Termination shall specify:

(i) The termination provision of this Agreement relied upon;

(ii) To the extent applicable, a summary of the facts and circumstances claimed to provide a basis for termination of your employment under the provision so indicated; and

(iii) The applicable Termination Date.

(f) Termination Date. Your “Termination Date” shall be

(i) If the Company or the Board terminates your employment hereunder for Cause, the date the Notice of Termination is delivered to you;

(ii) If the Company or the Board terminates your employment hereunder without Cause, the date specified in the Notice of Termination, which shall be no less than 30 calendar days following the date on which the Notice of Termination is delivered; provided that, the Company may provide you compensation in lieu of notice; and

(iii) If you terminate your employment hereunder with or without Good Reason, the date specified in your Notice of Termination, which shall be no less than 30 calendar days following the date on which the Notice of Termination is delivered; provided that, the Company may waive all or any part of the 30-day notice period and provide you with payment in lieu thereof by giving written notice to you. For all purposes of this Agreement, your Termination Date shall be the date determined by the Company.

(g) Notwithstanding anything contained herein, the Termination Date shall not occur until the date on which you incur a “separation from service” within the meaning of Section 409A.
4. **Non-Competition: Non-Solicitation.**

   (a) By executing this Agreement, you acknowledge that your employment responsibilities provide you with the opportunity to be introduced to, become familiar with and learn information about the Company’s proprietary and confidential information that provides a competitive advantage to the Company, and that during your employment you will provide unique services to the Company. You further agree that given the nature of the Company’s businesses and current communications technology, you can provide services from virtually any geographic location. Therefore, you further agree that during your employment and for a period of 12 months after the termination of your employment with the Company (howsoever terminated), you will not, for or on behalf of yourself or any person or entity with which you may become associated in any manner, whether as a partner, owner, employee, agent, consultant or otherwise, enter into or accept an employment position, provide services to, consult with, or engage in any other business arrangement with an organization or person that competes with the Company.

   (b) You agree that during your employment, and for a period of 12 months after the termination of your employment with the Company (howsoever terminated), you will not, for or on behalf of yourself or any person or entity with which you may become associated in any manner, whether as a partner, owner, employee, agent, consultant or otherwise (i) directly or indirectly solicit, employ or retain, or have, cause, or assist any other person or entity to solicit, employ or retain any person who is employed by or providing services to the Company or who was employed by or provided services to the Company within the 12-month period immediately prior to the Termination Date; or (ii) otherwise induce or attempt to induce any individual to terminate or diminish employment or service with the Company; unless such individual was laid off or otherwise involuntarily terminated by the Company.

   (c) You represent and warrant to the Company and the Board that your execution and delivery of this Agreement and the performance hereunder will not be restricted by, or violate, any contract, arrangement, policy or understanding with any person, including any former employer. You further agree that you will not use any confidential information of any former employer in performing your duties to the Company.

5. **Confidentiality.** You acknowledge that you now have and will have access to and become acquainted with proprietary and confidential information, which may include trade secrets, regarding the Company and its customers ("Confidential Information") that constitutes a valuable asset of the Company and that is not available to the public. Confidential Information includes, but is not limited to, means any and all information or data, including, without limitation, trade secrets, know-how, theories, technical, operating, marketing, financial or other business information, plans, business and strategies, source codes, software programs, computer systems, algorithms, formulae, concepts, creations, costs, plans, materials, enhancements, research, specifications, works of authorship, techniques, documentation, models and systems, sales and pricing techniques, designs, inventions, discoveries, products, improvements, modifications, methodology, processes, concepts, records, files, memoranda, reports, plans, proposals, price lists, product development, project procedures, client, supplier and employee lists and data and other personally identifiable information, disclosed by or on behalf of the Company in connection herewith that is confidential,
proprietary or otherwise not publicly available, whether prepared or furnished by or on behalf of the Company, and irrespective of
the form or manner of communication (whether written, verbal, electronic or otherwise), and regardless of whether such information
is specifically marked as confidential or proprietary, and irrespective of whether such information is furnished before, on or after the
Effective Date. The term “Confidential Information” shall be deemed to include any and all notes, analyses, compilations, copies,
reports, summaries, studies, communications, memoranda, forecasts, financials, evaluations, interpretations or other documents,
materials or records, in any form or medium, prepared by you or on your behalf or that contain, reflect or are derived from or based
upon, in whole or in part, any information furnished to you. Confidential Information shall not include information that becomes part
of the public domain through no breach of your obligations to the Company or any misconduct of a third party.

6. **Permitted Conduct.** Nothing in this Agreement shall prohibit or restrict you from lawfully (a) initiating communications
directly with, cooperating with, providing information to, causing information to be provided to, or otherwise assisting in an
investigation by any governmental or regulatory agency, entity, or official(s) (collectively, “Governmental Authorities”) regarding
a possible violation of any law; (b) responding to any inquiry or legal process directed to you individually (and not directed to the
Company) from any such Governmental Authorities; (c) testifying, participating or otherwise assisting in an action or proceeding by
any such Governmental Authorities relating to a possible violation of law; or (d) making any other disclosures that are protected
under the whistleblower provisions of any applicable law.

7. **Injunctive Relief.** You acknowledge and agree that if any provision of Sections 4 or 5 hereof are violated, the Company
will immediately and irreparably be harmed, will not have an adequate remedy at law and will be entitled to seek immediate relief
enjoining such violation or threatened violation (including, without limitation, temporary and permanent injunctions and/or a decree
of specific performance) in any court or judicial body having jurisdiction over such claim, without the necessity of showing any
actual damage or posting any bond or furnishing any other security. Any such relief shall be in advance of and in aid of arbitration
pursuant to Section 8, and without first having to initiate arbitration and/or empanel and arbitrator.

8. **Arbitration.** Except with respect to any claim that seeks injunctive or other equitable relief in aid of arbitration pursuant
to Section 7, claims that any party to this Agreement now has or in the future may have against any other party that are covered by
the Company’s alternative dispute resolution process (Solutions), including, without limitation, contract claims, tort claims, claims
for compensation, statutory employment claims, penalties or restitution and any other claim under any federal, state or local statute,
constitution, regulation, rule, ordinance or common law that is not excluded under Solutions, in each case, directly or indirectly
arising out of or related to this Agreement, your employment with the Company, the termination of your employment with the
Company, or your performance of duties for the Company, are subject to and will be resolved by binding arbitration and not by a
court or jury. Each party hereby irrevocably consents and agrees to arbitrate any such covered claims through binding arbitration,
and forever waives and gives up its right to have a judge or jury decide any covered claims.
9. **Miscellaneous.**

(a) **Notice.** Notices and all other communications provided for in this Agreement shall be in writing and shall be delivered personally or sent by registered or certified mail, return receipt requested, or by overnight carrier to the parties at the addresses set forth below (or such other addresses as specified by the parties by like notice): If to the Company: General Electric Company, Attention: Michael Holston, Senior Vice President, General Counsel and Secretary at 33-41 Farnsworth St., Boston, MA 02210. If to you: Attention: L. Kevin Cox at your most recent address on file with the Company.

(b) **Entire Agreement.** This Agreement contains the entire understanding and agreement of the parties with respect to the subject matter hereof, and as of the Effective Date, supersedes all negotiations, proposals and agreements (whether written or oral) between them (or their respective affiliates or representatives) relating to the subject matter hereof, except as specifically provided herein. No agreements or representations (whether oral or otherwise, express or implied) that are not expressly set forth in, but that relate to the subject matter of, this Agreement have been made by either party. Any amendments to this Agreement must be in writing and signed by the Chief Executive Officer or his/her delegate.

(c) **Severability.** If any one or more of the provisions of this Agreement is invalid, illegal or unenforceable in any respect, it will be ineffective only to the extent of such invalidity, illegality or unenforceability, and will not in any way affect or impair the validity, legality and enforceability of the balance of such provision or any other provision contained herein. Each party will endeavor in good faith negotiations to replace the invalid, illegal or unenforceable provision(s) (or such portion thereof) with such valid, legal and enforceable provision(s), the economic effect of which on the respective parties is as close as possible to that of the invalid, illegal or unenforceable provision(s).

(d) **Governing Law.** This Agreement shall be construed and interpreted according to the laws of the state of New York.

(e) **Withholding.** The Company may withhold from any amounts payable to you under this Agreement any amounts which are required to be withheld for federal, state or local taxes.

10. **Section 409A.** The Agreement shall be interpreted and operated to reflect the intent of the parties that all provisions of the Agreement shall comply with Section 409A of the Internal Revenue Code of 1986, as amended, and any regulations thereunder (“Section 409A”). The Company shall not have any liability or obligation to you with respect to any taxes that may become payable by you pursuant to Section 409A. Notwithstanding anything in this Agreement to the contrary, if you are a “specified employee” for purposes of Section 409A and if payment of any amounts under this Agreement is required to be delayed for a period of six months after separation from service pursuant to Section 409A, payment of such amounts shall be delayed as required by Section 409A, and the accumulated amounts shall be paid in a lump sum payment within 15 days after the end of the six-month period, or if earlier, upon your death. For all purposes under this Agreement, reference to your “termination of employment” (and corollary terms) with the Company shall be construed to refer to your “separation from service” (as defined by Section 409A), and any
right to installment payments under this Agreement shall be treated as a right to a series of separate payments. In the event that any payment under this Agreement may be paid in two calendar years, depending on the timing of execution of a Release, such payment shall be made in the later calendar year. With regard to any provision herein that provides for reimbursement of costs and expenses or in-kind benefits, except as permitted by Section 409A, (a) the right to reimbursement or in-kind benefits shall not be subject to liquidation or exchange for another benefit, (b) the amount of expenses eligible for reimbursement, or in-kind benefits, provided during any taxable year shall not affect the expenses eligible for reimbursement, or in-kind benefits to be provided, in any other taxable year; and (c) such payments shall be made on or before the last day of your taxable year following the taxable year in which the expense was incurred.

[Signature page follows]
IN WITNESS WHEREOF, the parties have executed or caused to be executed this Agreement as of the date first written above.

General Electric Company

/s/ Amber Kagan
Name: Amber Kagan, on behalf of H. Lawrence Culp, Jr.
Title: Vice President

L. Kevin Cox

/s/ L. Kevin Cox

[Signature page to Cox Employment Agreement]
GE Performance Stock Unit Grant Agreement For David Joyce (“Grantee”)

<table>
<thead>
<tr>
<th>Grant Date</th>
<th>PSUs Granted</th>
<th>Restriction Lapse Dates</th>
</tr>
</thead>
<tbody>
<tr>
<td>December 23, 2019</td>
<td>1,500,000</td>
<td>December 31, 2020 (with respect to 50% of the PSUs) and December 31, 2021 (with respect to 50% of the PSUs), subject to the terms and conditions set forth below.</td>
</tr>
</tbody>
</table>

Performance Stock Unit Grant Agreement - terms & conditions

1. **Grant.** The Management Development and Compensation Committee (“Committee”) of the Board of Directors of General Electric Company (“Company”) has granted the above number of Performance Stock Units (“PSUs”) to the individual named in this grant agreement (“Grantee”). Each PSU entitles the Grantee to receive from the Company (i) one share of General Electric Company common stock, par value $0.06 per share (“Common Stock”), and (ii) cash payments based on dividends paid to shareholders of such stock, for each PSU for which the restrictions set forth in paragraph 3 (including subparagraph 3.1) lapse in accordance with their terms as set forth in this Grant Agreement, the GE 2007 Long-Term Incentive Plan (“Plan”) and any rules or procedures adopted by the Committee.

2. **Dividend Equivalents.** Until such time as the following restrictions lapse, or the PSUs are cancelled, whichever occurs first, the Company will establish an amount to be paid to the Grantee (“Dividend Equivalent”) equal to the number of PSUs subject to restriction times the per share quarterly dividend payments made to shareholders of the Company’s Common Stock. The Company shall accumulate Dividend Equivalents and will pay the Grantee a cash amount equal to the Dividend Equivalents accumulated and unpaid as of the date that restrictions lapse (without interest). Such amount shall be paid with respect to each share on the same date that such share is delivered as set forth in paragraph 4. Notwithstanding the foregoing, any accumulated and unpaid Dividend Equivalents attributable to PSUs that are cancelled
(or adjusted below target) will not be paid and are immediately forfeited upon cancellation of the PSUs.

3. **Restrictions/Performance Goals.** On each Restriction Lapse Date, the requirement to remain continuously employed by the Company and its Affiliates (as defined below) shall lapse with respect to 50% of the total number of PSUs specified in this Grant Agreement, as further subject to and adjusted based on performance as set forth in subparagraph 3.1 ("Adjusted PSUs"). PSUs for which the requirement to remain employed has not lapsed shall be immediately cancelled upon termination of employment, except as follows:

a. **Employment Termination Due to Death or Disability.** If the Grantee’s employment with the Company and its Affiliates (as defined below) terminates as a result of the Grantee’s death or disability, then a pro-rata portion of each PSU shall lapse as if the target described in subparagraph 3.1 were met. The pro-rata portion of each PSU shall be based upon the number of days employed during the relevant service period for such PSU, as described in subparagraph 3.1. Each such PSU will be paid to the Grantee’s estate (in the event of death) or Grantee (in the event of disability) within 30 days following the Grantee’s death or disability. For this purpose, “disability” means the inability to perform any job for which the Grantee is reasonably suited by means of education, training or experience.

b. **Voluntary Termination or Termination for Cause.** If the Grantee’s employment with the Company and its Affiliates (as defined below) is voluntarily terminated by the Grantee (and is not due to disability under subparagraph 3(a) above) or is involuntarily terminated by the Company and its Affiliates (as defined below) for cause, then all remaining PSUs for which the requirement to remain employed has not lapsed shall be immediately cancelled. For this purpose, “cause” shall be determined by the Company in its sole discretion, and may include a violation of a Company policy and/or code of conduct.

c. **Termination Due to Other Reasons.** If the Grantee’s employment with the Company and its Affiliates (as defined below) terminates for any other reason, and the Grantee and the Company have not entered into a written agreement explicitly providing otherwise in accordance with rules and procedures adopted by the Committee, then the PSUs for which the requirement to remain employed has not lapsed shall be immediately cancelled.
d. **Affiliate.** For purposes of this Grant Agreement, “Affiliate” shall have the meaning set forth in the Plan. That is, an “Affiliate” shall mean (i) any entity that, directly or indirectly, is owned 50% or more by the Company and thereby deemed under its control and (ii) any entity in which the Company has a significant equity interest as determined by the Committee. Transfer of employment among the Company and its Affiliates is not a termination of employment for purposes of this Grant.

e. **Vesting.** The Committee or its delegates may modify the vesting of any PSUs in its discretion, consistent with applicable law.

### 3.1 Performance Goals and Adjustment

Adjusted PSUs shall be the number of PSUs that become eligible for each lapse of restrictions, subject to paragraph 3, contingent on achievement of the following goals:

**a.** 40% of the PSUs (600,000) shall be contingent and adjusted based on achievement of the following goals for the March 19, 2019 to December 31, 2021 performance period:

i. If the Company’s Total Shareowner Percentage Return ("TSR") is equal to the 55th percentile ("target") of the Total Shareowner Percentage Return for companies in the S&P 500 ("S&P 500 TSR"), then 100% of such PSUs shall be eligible for the lapse of restrictions.

ii. If the Company TSR is equal to the 35th percentile ("threshold") of the S&P 500 TSR, then one-quarter (25%) of such PSUs shall be eligible for the lapse of restrictions. All such PSUs shall be cancelled if Company TSR is less than Threshold performance.

iii. If the Company TSR is equal to or exceeds the 80th percentile ("maximum") of the S&P 500 TSR, then such PSUs to be eligible for the lapse of restrictions shall be adjusted upward by 75% (175%).

iv. In the event that the Grantee remains employed with the Company through December 31, 2020, he shall be eligible for 25% of the PSUs granted pursuant to this Section 3.1(a) (i.e., 150,000 PSUs at target), subject to determination by the Committee of the satisfaction of the performance conditions mentioned above; if the Grantee remains
employed with the Company through December 31, 2021, he shall be eligible for the remaining 75% of the PSUs granted pursuant to this Section 3.1(a) (i.e., an additional 450,000 PSUs at target), subject to determination by the Committee of the satisfaction of the performance conditions mentioned above. In each case, determination of the satisfaction of the performance conditions is expected to occur at the Committee’s first regularly scheduled meeting after December 31, 2021.

b. 60% of the PSUs (900,000) shall be contingent and adjusted based on achievement of the goals for the Aviation business under the Company’s Annual Executive Incentive Plan (“AEIP”) as follows:

i. The adjustment for one-third of such PSUs (300,000) shall correspond to the actual funding percentage (as may be adjusted by the Committee under the terms of the AEIP), for Aviation’s AEIP bonus pool for January 1, 2019 to December 31, 2019.

ii. The adjustment for one-third of such PSUs (300,000) shall correspond to the actual funding percentage (as may be adjusted by the Committee under the terms of the AEIP), for Aviation’s AEIP bonus pool for January 1, 2020 to December 31, 2020.

iii. The adjustment for one-third of such PSUs (300,000) shall correspond to the actual funding percentage (as may be adjusted by the Committee under the terms of the AEIP), for Aviation’s AEIP bonus pool for January 1, 2021 to December 31, 2021.

iv. In the event that the Grantee remains employed with the Company through December 31, 2020, he shall be eligible for the PSUs granted pursuant to Sections 3.1(b)(i) and (ii) above, subject to determination of the satisfaction of the performance conditions mentioned above by the Committee. In the event that the Grantee remains employed with the Company through December 31, 2021, he shall be eligible for the PSUs granted pursuant to Section 3.1(b)(iii) above, subject to determination of the satisfaction of the performance conditions mentioned above by the Committee.

Adjustment based on TSR performance shall reflect a proportional percentage of such PSUs for performance between threshold and target, and for performance between target and maximum, determined based upon linear interpolation. Measurement of TSR and calculation of Aviation’s AEIP funding percentages shall be determined solely
by the Committee, in accordance with the customary accounting and financial reporting practices used by the Company for external reporting, and shall include adjustment for any recapitalization, split-up, spinoff, reorganization, restructuring or other similar corporate transaction as determined by the Committee to prevent dilution or enlargement of benefits or potential benefits intended from the PSUs. PSUs for which restrictions do not lapse in accordance with this paragraph shall be immediately cancelled.

4. **Delivery and Withholding Tax.** Except in the event of death or disability as described in subparagraph 3(a), as soon as practicable following the applicable Restriction Lapse Date, but in no event later than March 15, 2021, with respect to the PSUs described in Sections 3.1(b)(i) and (ii), and no later than March 15, 2022 with respect to the other PSUs described in this Grant Agreement, the Company shall deliver such number shares of GE common stock underlying the Adjusted PSUs for which restrictions have lapsed in accordance with the terms in paragraphs 3 and 3.1, to the Grantee electronically through the Grantee’s brokerage account or in another manner determined by the Company; provided however, that the date of issuance or delivery may be postponed by the Company for such period as may be required for it with reasonable diligence to comply with any applicable listing requirements of any national securities exchange and requirements under any law or regulation applicable to the issuance or transfer of such shares. Further, the Grantee shall pay to or reimburse the Company, through the broker selected by the Company, for any federal, state, local or foreign taxes required to be withheld and paid over by it, at such time and upon such terms and conditions as the Company may prescribe before the Company shall be required to deliver such shares.

5. **Alteration/Termination.** Under the express terms of this Grant Agreement, the Company shall have the right at any time in its sole discretion to amend, alter, suspend, discontinue or terminate any PSUs without the consent of the Grantee. Furthermore, the PSUs provided under this Grant Agreement shall be subject to the Company’s policy with respect to the compensation recoupment, in effect as of the date of this Grant Agreement and as amended from time to time. Also, the PSUs shall be null and void to the extent the grant of PSUs or the lapse of restrictions thereon is prohibited under the laws of the country of residence of the Grantee.

6. **Plan Terms.** All terms used in this Grant have the same meaning as given such terms in the Plan, a copy of which will be furnished upon request. This Grant Agreement is subject to the terms and provisions of the Plan, which are incorporated by reference.
In the event of any conflict between the provisions of this Grant Agreement and those of the Plan, the provisions of the Plan shall control.

7. **Section 409A.** This Grant Agreement shall be construed and administered consistently with the intent that the PSUs described herein be exempt from the requirements of Section 409A of the Code (“Section 409A”) and any state law of similar effect (i.e., applying the “short-term deferral” rule described in Treas. Reg. § 1.409A-1(b)(4) and/or another exemption). To the extent such laws apply, the Grant Agreement shall be construed and administered consistently with the requirements thereof to avoid taxes thereunder. Consistent therewith, where the Grant Agreement specifies a window during which a payment may be made, the payment date within such window shall be determined by the Employer in its sole discretion.

8. ** Entire Agreement.** This Grant Agreement, the Plan, and any rules and procedures adopted by the Committee contain all of the provisions applicable to the PSUs and no other statements, documents or practices may modify, waive or alter such provisions unless expressly set forth in writing, signed by an authorized officer of the Company and delivered to the Grantee.

*This document constitutes part of a prospectus covering securities that have been registered under the Securities Act of 1933, as amended.*
EMPLOYMENT AGREEMENT

This Employment Agreement (the “Agreement”) is made and entered into effective as of November 24, 2019, by and between Carolina Dybeck Happe (“you”) and General Electric Company (the “Company”). Your employment will be subject to the terms and conditions set forth herein.

1. Employment as Chief Financial Officer.

   (a) Effective on or around February 3, 2020, you will begin your employment with the Company as Senior Vice President and Chief Financial Officer, reporting directly to the Company’s Chief Executive Officer (the “Effective Date”). You agree to perform such duties and services as the CEO or the Board may, from time to time, reasonably assign to you consistent with your position.

   (b) You agree that you will serve the Company faithfully, diligently and to the best of your ability, that you will devote all of your business time, energy and skills exclusively to the business and affairs of the Company, and that you will not participate in any activity detrimental to the best interests of the Company. Notwithstanding the foregoing, you may participate in any charitable, civic or community activities, so long as such activities do not interfere with the performance of your services hereunder and are approved in accordance with the Company’s normal procedures, but you may not participate in any other business activity, or serve on any corporate or industry boards, without the consent of the CEO.

   (c) Your principal office will be in Boston, MA, but you will travel to other locations as necessary to fulfill your employment obligations under this Agreement.

2. Compensation. As full compensation for all services provided and duties performed, you will receive the following:

   (a) Base Salary. You will receive an annual base salary of $1,500,000 (“Base Salary”), payable by the Company in accordance with its normal payroll practices.

   (b) Annual Incentive Bonus. You will be eligible to receive an annual incentive bonus (each, an “Annual Bonus”), under the Company’s Annual Executive Incentive Program or any successor or replacement program, with each year’s Annual Bonus having a target of 125% of your Base Salary (“AEIP Target”), which shall be determined and paid in accordance with the Company’s normal procedures.

   (c) Long Term Incentive Award. You will be eligible to participate in the Company’s annual long-term incentive equity grant program beginning with the 2020 performance year. Your annual long-term incentive award (“LTIP Award”) will have a targeted grant fair value of $5,000,000 (“LTIP Target”). For 2020, your LTIP Award will be approved and granted at the first meeting of the Management Development and Compensation Committee after the
Effective Date. The awards shall be delivered in equity (RSUs, stock options and/or performance stock units) and have terms and conditions, including the mix of equity and vesting schedule, consistent with awards made to other similarly situated officers of the Company.

(d) **New Hire Award.** As further consideration for your joining the Company, and in recognition of the value of the long-term incentive and bonus you stand to forfeit with your current employer, an award of stock options with a grant date fair market value of $8,000,000 (as determined using standard Black-Scholes methodologies and otherwise in accordance with normal Company procedures for options granted to C-suite executives) (together, the “**New Hire Option**”). The New Hire Option will be granted as of the Effective Date and will vest in a single tranche on the fourth anniversary of the Effective Date. The terms and conditions for this award shall be in accordance with the Company’s standard grant provisions for similarly situated officers of the Company and as otherwise expressly stated below.

(e) **Employee Benefits.** You will be eligible to participate in all employee benefit plans generally available to similarly situated officers of the Company. In addition, you will receive all relocation benefits and services set forth in the Company’s Globally Mobile Employees Program currently in place (the “**GME Program**”). The relocation benefits and services will be provided in accordance with the terms of the GME Program, except as otherwise set forth below, and will be provided through December 31, 2023, except as otherwise set forth below. These benefits include the following:

(i) Relocation benefits associated with your move to Boston, including but not limited to the payment of, or reimbursement for, house hunting trips, living costs (capped at $15,000/month), destination services and household goods shipment, and a transfer allowance of $20,000;

(ii) Immigration support services provided to you and your accompanying dependents;

(iii) Children’s education support (i.e., tuition reimbursement) for your accompanying dependent children through the end of the 2023-2024 academic year;

(iv) Tax equalization through December 31, 2026; except that your right to tax equalization on your private source income (“**PSI**”, which is more fully described in the GME Program) will be capped at $300,000; and

(v) Tax planning and preparation services (including host country tax orientation and home and host country income tax preparation).

(f) **Legal Fees.** The Company shall pay, directly to your attorneys, within 30 days following your execution of this Agreement and the submission of appropriate supporting documentation, up to $25,000 for reasonable attorneys’ fees and expenses incurred in connection
with the review, negotiation, drafting and execution of this Agreement and related agreements and arrangements.

3. **Termination.** Your employment with the Company shall be “at-will” and may be terminated hereunder by you, the Company, or the Board at any time and for any reason, subject to the terms of this Agreement. Upon termination of your Employment, you shall be entitled to the compensation and benefits described in this Section, and shall have no further rights to any compensation or any other benefits from the Company.

   (a) **Termination for Cause, Without Good Reason, Death or Disability.**

      (i) Your employment hereunder may be terminated by the Company or the Board for Cause or by you without Good Reason. If your employment is terminated by the Company or the Board for Cause or by you without Good Reason, or due to your death or disability, you shall be entitled to receive: (A) any accrued but unpaid Base Salary which shall be paid in accordance with the Company’s regular payroll procedures; (B) reimbursement for properly incurred and unreimbursed business expenses, which shall be subject to and paid in accordance with the Company’s expense reimbursement policy; and (C) such employee benefits (including equity compensation), if any, to which you may be entitled under the Company’s employee benefit plans; provided, however, in no event shall you be entitled to the vesting of any unvested equity or any payments in the nature of severance or termination payment (collectively referred to as the “Accrued Amounts”).

      (ii) In the event you terminate your employment without Good Reason on or before December 31, 2021, you will be required to repay any GME benefits provided by the Company under Section 2(e)(i).

   (b) **Termination Without Cause or for Good Reason.** Your employment hereunder may be terminated by you for Good Reason or by the Company or the Board without Cause. In the event of such termination, you shall be entitled to receive the Accrued Amounts and, subject to your compliance with your obligations under this Agreement and your execution of a release of claims in favor of the Company and its respective officers and directors substantially in the form attached hereto as Exhibit A (the “Release”), you shall be entitled to receive:

      (i) If the Termination Date occurs on or before December 31, 2023, the New Hire Option shall immediately accelerate, vest and be exercisable in full, and shall remain exercisable through the end of the second calendar year following the the year in which the termination occurs (or such longer post-termination exercise period as may be provided in the applicable award agreement) .

      (ii) If the Termination Date occurs on or before December 31, 2023, then all then-outstanding unvested LTIP Awards shall immediately accelerate and vest in full, and any option granted in connection with any LTIP Award that vests under this Section 3(b)(ii) shall be exercisable in full, and shall remain exercisable through the end of the second calendar year following the year in which termination occurs (or such longer post-termination exercise period as may be provided in the applicable award agreement).
(iii) If the Termination Date occurs on or before December 31, 2023, then you will receive an amount equal to the sum of 12 months of Base Salary and the AEIP Target, less all applicable deductions and withholdings, which shall be paid in a single lump sum by wire transfer of immediately available funds to your bank account within thirty (30) days of your Termination Date. If the Termination Date occurs after December 31, 2023, then you will receive the standard severance package applicable at that time to similarly situated officers of the Company which currently includes 12 months of Base Salary.

(iv) If the Termination Date occurs on or before December 31, 2023, then, in the event you elect to relocate back to your home in Sweden within six (6) months following such termination, the Company will pay directly, or will reimburse you, for (A) all reasonable expenses incurred in insuring, packing, storing, loading, shipping (and/or trucking) and moving all of the goods from your home in the Boston area to your home in Sweden, (B) one-way airplane tickets for you and your family to return to Sweden, and (C) any breakage fees, penalties or liability incurred in connection with breaking any lease on your home in the Boston area in connection with such relocation.

(c) “Cause” shall mean the occurrence of any of the following: (1) your willful failure to perform your duties (other than any such failure resulting from incapacity due to physical or mental disability) or comply with any valid and legal directive of the Company or the Board that is consistent with your position; (2) your engagement, or the discovery of your having engaged, in dishonesty, illegal conduct, or misconduct, which, in each case, materially harms or is reasonably likely to materially harm the Company; (3) your conviction of or plea of guilty or nolo contendere to a crime that constitutes a felony (or state law equivalent) or a crime that constitutes a misdemeanor involving moral turpitude; (4) your willful or grossly negligent unauthorized disclosure of Confidential Information (as defined below); (5) your material breach of any material obligation under this Agreement or any other written agreement between you and the Company which materially harms or is reasonably likely to materially harm the Company; or (6) your willful material failure to comply with the Company’s written policies or rules, as they may be in effect from time to time; provided, however, the Company or the Board may not terminate your employment for Cause unless (x) the Company or the Board has provided written notice to you of the existence of the circumstances providing grounds for Cause (the “Cause Notice”) within 30 calendar days of the date the Company or the Board first becomes aware of the existence of such circumstances, and (y) with respect to sub-paragraphs (1), (4), (5) or (6), you have been given at least 30 calendar days from the date on which the Cause Notice is provided to cure such circumstances (the “Cause Cure Period”), and the Company or the Board terminates your employment within 30 calendar days following your failure to cure such circumstances prior to the end of the Cause Cure Period.

(d) “Good Reason” shall mean the occurrence of any of the following, in each case without your written consent: (1) any reduction in your target compensation or any failure to pay any compensation or New Hire Option when due; (2) any material breach by the Company of any material provision of this Agreement or any material provision of any other agreement between you and the Company; or (3) a material, adverse change in your title, authority, duties, responsibilities or reporting relationships (other than temporarily while the you are physically or mentally incapacitated or as required by applicable law); provided, however, you may not terminate your employment for Good Reason unless (x) you have provided written notice to the Company and the Board of the existence of the circumstances providing grounds for termination for Good Reason (the “Good Reason Notice”) within 30 calendar days of the date you first become aware of the
existence of such circumstances, and (y) the Company and the Board have been given at least 30 calendar days from the date on which such Good Reason Notice is provided to cure such circumstances (the “Good Reason Cure Period”) and you terminate your employment within 30 calendar days following the Company’s or the Board’s failure to cure such circumstances prior to the end of the Good Reason Cure Period.

(e) Notice of Termination. Any termination of employment hereunder by any party shall be communicated by written notice of termination ("Notice of Termination") to the other party hereto. The Notice of Termination shall specify:

(i) The termination provision of this Agreement relied upon;

(ii) To the extent applicable, a summary of the facts and circumstances claimed to provide a basis for termination of your employment under the provision so indicated; and

(iii) The applicable Termination Date.

(f) Termination Date. Your “Termination Date” shall be

(i) If the Company or the Board terminates your employment hereunder for Cause, the date the Notice of Termination is delivered to you;

(ii) If the Company or the Board terminates your employment hereunder without Cause, the date specified in the Notice of Termination, which shall be 30 calendar days following the date on which the Notice of Termination is delivered; provided, however, the Company may provide you compensation in lieu of notice; and

(iii) If you terminate your employment hereunder with or without Good Reason, the date specified in your Notice of Termination, which shall be 30 calendar days following the date on which the Notice of Termination is delivered; provided, however, the Company may provide you compensation in lieu of your notice.

(g) Notwithstanding anything contained herein, the Termination Date shall not occur until the date on which you incur a “separation from service” within the meaning of Section 409A.

4. Non-Competition; Non-Solicitation.

(a) By executing this Agreement, you acknowledge that your employment responsibilities provide you with the opportunity to be introduced to, become familiar with and learn information about the Company’s proprietary and confidential information that provides a competitive advantage to the Company, and that during your employment you will provide unique services to the Company. You further agree that given the nature of the Company’s businesses and current communications technology, you can provide services from virtually any geographic location. Therefore, you further agree that during your employment and for a period of 12 months after the termination of your employment with the Company (howsoever terminated), you will not, for or on behalf of yourself or any person or entity with which you may become associated in any manner, whether as a partner, owner, employee, agent, consultant or otherwise, enter into or accept
an employment position, provide services to, consult with, or engage in any other business arrangement with an organization or person that competes with the Company.

(b) You agree that during your employment, and for a period of 12 months after the termination of your employment with the Company (howsoever terminated), you will not, for or on behalf of yourself or any person or entity with which you may become associated in any manner, whether as a partner, owner, employee, agent, consultant or otherwise (i) directly or indirectly solicit, employ or retain, or have, cause, or assist any other person or entity to solicit, employ or retain any person who is employed by or providing services to the Company or who was employed by or provided services to the Company within the 12-month period immediately prior to the Termination Date; or (ii) otherwise induce or attempt to induce any individual to terminate or diminish employment or service with the Company, unless such individual was laid off or otherwise involuntarily terminated by the Company.

(c) You represent and warrant to the Company and the Board that your execution and delivery of this Agreement and the performance hereunder will not be restricted by, or violate, any contract, arrangement, policy or understanding with any person, including any former employer. You further agree that you will not use any confidential information of any former employer in performing your duties to the Company.

5. **Confidentiality.** You acknowledge that you now have and will have access to and become acquainted with proprietary and confidential information, which may include trade secrets, regarding the Company and its customers ("Confidential Information") that constitutes a valuable asset of the Company and that is not available to the public. Confidential Information includes, but is not limited to, means any and all information or data, including, without limitation, trade secrets, know-how, theories, technical, operating, marketing, financial or other business information, plans, business and strategies, source codes, software programs, computer systems, algorithms, formulae, concepts, creations, costs, plans, materials, enhancements, research, specifications, works of authorship, techniques, documentation, models and systems, sales and pricing techniques, designs, inventions, discoveries, products, improvements, modifications, methodology, processes, concepts, records, files, memoranda, reports, plans, proposals, price lists, product development, project procedures, client, supplier and employee lists and data and other personally identifiable information, disclosed by or on behalf of the Company in connection herewith that is confidential, proprietary or otherwise not publicly available, whether prepared or furnished by or on behalf of the Company, and irrespective of the form or manner of communication (whether written, verbal, electronic or otherwise), and regardless of whether such information is specifically marked as confidential or proprietary, and irrespective of whether such information is furnished before, on or after the Effective Date. The term “Confidential Information” shall be deemed to include any and all notes, analyses, compilations, copies, reports, summaries, studies, communications, memoranda, forecasts, financials, evaluations, interpretations or other documents, materials or records, in any form or medium, prepared by you or on your behalf or that contain, reflect or are derived from or based upon, in whole or in part, any information furnished to you. Confidential Information shall not include information that becomes part of the public domain through no breach of your obligations to the Company or any misconduct of a third party.

6. **Permitted Conduct.** Nothing in this Agreement shall prohibit or restrict you from lawfully (a) initiating communications directly with, cooperating with, providing information to,
causing information to be provided to, or otherwise assisting in an investigation by any governmental or regulatory agency, entity, or official(s) (collectively, “Governmental Authorities”) regarding a possible violation of any law; (b) responding to any inquiry or legal process directed to you individually (and not directed to the Company) from any such Governmental Authorities; (c) testifying, participating or otherwise assisting in an action or proceeding by any such Governmental Authorities relating to a possible violation of law; or (d) making any other disclosures that are protected under the whistleblower provisions of any applicable law.

7. **Injunctive Relief.** You acknowledge and agree that if any provision of Sections 4 or 5 hereof are violated, the Company will immediately and irreparably be harmed, will not have an adequate remedy at law and will be entitled to seek immediate relief enjoining such violation or threatened violation (including, without limitation, temporary and permanent injunctions and/or a decree of specific performance) in any court or judicial body having jurisdiction over such claim, without the necessity of showing any actual damage or posting any bond or furnishing any other security. Any such relief shall be in advance of and in aid of arbitration pursuant to Section 8, and without first having to initiate arbitration and/or empanel and arbitrator.

8. **Arbitration.** Except with respect to any claim that seeks injunctive or other equitable relief in aid of arbitration pursuant to Section 7, claims that any party to this Agreement now has or in the future may have against any other party that are covered by the Company’s alternative dispute resolution process (“Solutions”), including, without limitation, contract claims, tort claims, claims for compensation, statutory employment claims, penalties or restitution and any other claim under any federal, state or local statute, constitution, regulation, rule, ordinance or common law that is not excluded under Solutions, in each case directly or indirectly arising out of or related to this Agreement, your employment with the Company, the termination of your employment with the Company, or your performance of duties for the Company, are subject to and will be resolved by binding arbitration and not by a court or jury. Each party hereby irrevocably consents and agrees to arbitrate any such covered claims through binding arbitration, and forever waives and gives up its right to have a judge or jury decide any covered claims.

9. **Miscellaneous.**

   (a) **Notice.** Notices and all other communications provided for in this Agreement shall be in writing and shall be delivered personally or sent by registered or certified mail, return receipt requested, or by overnight carrier to the parties at the addresses set forth below (or such other addresses as specified by the parties by like notice): If to the Company: General Electric Company, Attention: Kevin Cox, Senior Vice President, Chief Human Resources Officer at 5 Necco St., Boston, MA 02210. If to you: Attention: Carolina Dybeck Happe at your most recent address on file with the Company.

   (b) **Entire Agreement.** This Agreement contains the entire understanding and agreement of the parties with respect to the subject matter hereof, and as of the Effective Date, supersedes all negotiations, proposals and agreements (whether written or oral) between them (or their respective affiliates or representatives) relating to the subject matter hereof, except as specifically provided herein. No agreements or representations (whether oral or otherwise, express or implied) that are not expressly set forth in, but that relate to the subject matter of, this Agreement have been made by either party. Any amendments to this Agreement must be in writing and signed by the Chief Executive Officer or his/her delegee.
(c) Severability. If any one or more of the provisions of this Agreement is invalid, illegal or unenforceable in any respect, it will be ineffective only to the extent of such invalidity, illegality or unenforceability, and will not in any way affect or impair the validity, legality and enforceability of the balance of such provision or any other provision contained herein. Each party will endeavor in good faith negotiations to replace the invalid, illegal or unenforceable provision(s) (or such portion thereof) with such valid, legal and enforceable provision(s), the economic effect of which on the respective parties is as close as possible to that of the invalid, illegal or unenforceable provision(s).

(d) Governing Law. This Agreement shall be construed and interpreted according to the laws of the State of New York.

(e) Withholding. The Company may withhold from any amounts payable to you under this Agreement any amounts which are required to be withheld for federal, state or local taxes.

10. Section 409A. The Agreement shall be interpreted and operated to reflect the intent of the parties that all provisions of the Agreement shall comply with Section 409A of the Internal Revenue Code of 1986, as amended, and any regulations thereunder (“Section 409A”). The Company shall not have any liability or obligation to you with respect to any taxes that may become payable by you pursuant to Section 409A. Notwithstanding anything in this Agreement to the contrary, if you are a “specified employee” for purposes of Section 409A and if payment of any amounts under this Agreement is required to be delayed for a period of six months after separation from service pursuant to Section 409A, payment of such amounts shall be delayed as required by Section 409A, and the accumulated amounts shall be paid in a lump sum payment within 15 days after the end of the six-month period, or if earlier, upon your death. For all purposes under this Agreement, reference to your “termination of employment” (and corollary terms) with the Company shall be construed to refer to your “separation from service” (as defined by Section 409A), and any right to installment payments under this Agreement shall be treated as a right to a series of separate payments. In the event that any payment under this Agreement may be paid in two calendar years, depending on the timing of execution of a Release, such payment shall be made in the later calendar year. With regard to any provision herein that provides for reimbursement of costs and expenses or in-kind benefits, except as permitted by Section 409A, (a) the right to reimbursement or in-kind benefits shall not be subject to liquidation or exchange for another benefit, (b) the amount of expenses eligible for reimbursement, or in-kind benefits, provided during any taxable year shall not affect the expenses eligible for reimbursement, or in-kind benefits to be provided, in any other taxable year; and (c) such payments shall be made on or before the last day of your taxable year following the taxable year in which the expense was incurred.

[Signature page follows]
IN WITNESS WHEREOF, the parties have executed or caused to be executed this Agreement as of the date first written above.

General Electric Company

/s/ Kevin Cox
Name: Kevin Cox
Title: Chief Human Resources Officer

Carolina Dybeck Happe

/s/ Carolina Dybeck Happe

[Signature page to Happe Employment Agreement]
EXHIBIT A

This Release is given by Carolina Dybeck Happe (the “Employee”) to the General Electric Company (the “Company”) in connection with the termination of her employment pursuant to the terms of Employment Agreement dated as of November 24, 2019 (the “Employment Agreement”). In return for the consideration provided by the Company as set forth in the Separation Agreement, the Employee, her heirs, assigns, and agents waive and release all waivable claims of any kind (whether known or unknown, and including those under the Age Discrimination in Employment Act (ADEA)) that the Employee may have against the Company and the Releasees (as defined below), which arise from or relate to her employment and/or the termination of her employment from the Company. The released/waived claims include, but are not limited to, any and all claims that Releasees discriminated, harassed or retaliated against the Employee on the basis of race, color, religion, national origin, sex (including pregnancy), sexual orientation, age, disability, veteran status or other characteristic or activity protected by law, violated any Company policies, procedures, covenants or express or implied contracts of any kind, violated any public policy, statutory or common law (including tort), or are in any way obligated to pay her wages, penalties, damages, expenses, costs or attorneys’ fees in relation to an alleged violation of any waivable local, state or federal law.

Releasees include the Company, its predecessors, successors and assigns, their current and former direct and indirect parents, affiliates, subsidiaries, divisions, and related business entities, and their current and former officers, directors, shareholders, employees, agents, representatives and employee benefit programs (including the trustees, administrators, fiduciaries and insurers of such programs). This Release does not waive any rights or claims that may arise after the date she executes this Release and does not modify or affect any vested benefits to which the Employee may be entitled under the terms of any Company plan. This Release does not prevent the Employee from participating in an investigation or proceeding of a governmental agency, including any state or federal fair employment practices agency and law enforcement authorities, but she is waiving all rights to monetary, injunctive or other personal relief that may result from that process; provided, however, that this waiver shall not apply to participation in any investigation or proceeding conducted by the U.S. Securities and Exchange Commission or other agency that precludes such a waiver. The Employee also understands that this Release does not prohibit her from discussing her compensation with others; or reporting conduct to, providing truthful information to, or participating in any investigation or proceeding conducted by any federal or state government agency or self-regulatory organization.

The Employee represents that she understands the foregoing release, that rights and claims under the Age Discrimination in Employment Act of 1967, as amended (“ADEA”), are among the rights and claims against the Company that Employee is releasing, and that she understands that she is not releasing any rights or claims arising after the Effective Date of this Release. The Employee shall have seven (7) days from the date she signs this Release to revoke her consent to the waiver of his rights under the ADEA. To do so, Employee must submit a written revocation to the
Company’s Chief Human Resources Officer (CHRO). If the Employee revokes her consent to the waiver, all of the provisions of this Release shall be void and unenforceable and the Company will have no further obligations pursuant to the Employment Agreement. If Employee does not revoke her consent, this Release will take effect on the day after the end of the revocation period (the “Effective Date of this Release”).

**Carolina Dybeck Happe**

By: ____________________________
Date: __________________________
SSO: __________________________
SUBSIDIARIES OF REGISTRANT

General Electric’s principal affiliates as of December 31, 2019, are listed below. All other affiliates, if considered in the aggregate as a single affiliate, would not constitute a significant subsidiary.

<table>
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<tr>
<th>Affiliates of Registrant Included in Registrant’s Financial Statements</th>
<th>Percentage of voting securities directly or indirectly owned by registrant (1)</th>
<th>State or Country of incorporation or organization</th>
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<td>Country/Region</td>
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(1) With respect to certain companies, shares in names of nominees and qualifying shares in names of directors are included in above percentages.
The Board of Directors
General Electric Company:


/s/ KPMG LLP
KPMG LLP
Boston, Massachusetts
February 24, 2020
POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS, that each of the undersigned, being a director or officer of General Electric Company, a New York corporation (the "Company"), hereby constitutes and appoints H. Lawrence Culp, Jr., Michael J. Holston, Jamie S. Miller, Thomas S. Timko, and Christoph A. Pereira, and each of them, his or her true and lawful attorney-in-fact and agent, with full power of substitution and resubstitution, for him or her and in his or her name, place and stead in any and all capacities, to sign one or more Annual Reports for the Company's fiscal year ended December 31, 2019 on Form 10-K under the Securities Exchange Act of 1934, as amended, or such other form as any such attorney-in-fact may deem necessary or desirable, any amendments thereto, and all additional amendments thereto, each in such form as they or any one of them may approve, and to file the same with all exhibits thereto and other documents in connection therewith with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done so that such Annual Report shall comply with the Securities Exchange Act of 1934, as amended, and the applicable Rules and Regulations adopted or issued pursuant thereto, as fully and to all intents and purposes as he or she might or could do in person, hereby ratifying and confirming all that said attorneys-in-fact and agents, or any of them or their substitute or resubstitute, may lawfully do or cause to be done by virtue hereof.

IN WITNESS WHEREOF, each of the undersigned has hereunto set his or her hand this 14th day of February, 2020.

/s/ H. Lawrence Culp, Jr.
H. Lawrence Culp, Jr.
Chairman of the Board
(Principal Executive Officer and Director)

/s/ Jamie S. Miller
Jamie S. Miller
Senior Vice President and
Chief Financial Officer
(Principal Financial Officer)

/s/ Thomas S. Timko
Thomas S. Timko
Vice President, Chief Accounting Officer
(Principal Accounting Officer)
A MAJORITY OF THE BOARD OF DIRECTORS
Certification Pursuant to
Rules 13a-14(a) or 15d-14(a) under the Securities Exchange Act of 1934, as Amended

I, H. Lawrence Culp, Jr., certify that:

1. I have reviewed this annual report on Form 10-K of General Electric Company;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:

   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;

   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;

   c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and

   d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and

5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):

   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and

   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: February 24, 2020

/s/ H. Lawrence Culp, Jr.
H. Lawrence Culp, Jr.
Chief Executive Officer
I, Jamie S. Miller, certify that:

1. I have reviewed this annual report on Form 10-K of General Electric Company;

2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;

3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;

4. The registrant’s other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
   a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
   b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
   c) Evaluated the effectiveness of the registrant’s disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
   d) Disclosed in this report any change in the registrant’s internal control over financial reporting that occurred during the registrant’s most recent fiscal quarter (the registrant’s fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant’s internal control over financial reporting; and

5. The registrant’s other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant’s auditors and the audit committee of the registrant’s board of directors (or persons performing the equivalent functions):
   a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant’s ability to record, process, summarize and report financial information; and
   b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant’s internal control over financial reporting.

Date: February 24, 2020

/s/ Jamie S. Miller
Jamie S. Miller
Chief Financial Officer
In connection with the Annual Report of General Electric Company (the “registrant”) on Form 10-K for the period ended December 31, 2019, as filed with the Securities and Exchange Commission on the date hereof (the “report”), we, H. Lawrence Culp, Jr. and Jamie S. Miller, Chief Executive Officer and Chief Financial Officer, respectively, of the registrant, certify, pursuant to 18 U.S.C. § 1350, that to our knowledge:

(1) The report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended; and

(2) The information contained in the report fairly presents, in all material respects, the financial condition and results of operations of the registrant.

February 24, 2020

/s/ H. Lawrence Culp, Jr.
H. Lawrence Culp, Jr.
Chief Executive Officer

/s/ Jamie S. Miller
Jamie S. Miller
Chief Financial Officer
## FIVE-YEAR PERFORMANCE GRAPH

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